Ashland School Board Regular Meeting & Budget Work Session
Ashland Elementary School – Heffernan Media Center
Tuesday, December 1, 2026
5:00 p.m.

AGENDA

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. RECORD ROLL

Members Present:

Members Absent:

IV. PUBLIC COMMENT – *Opened at _____p.m.*

V. MINUTES

A. Regular School Board Meeting of November 3, 2026 (Action Item) Mrs. Moriarty (*Attachment #1)*

Motion to approve the minutes of the Regular School Board Meeting of November 3, 2026.

Moved by: _____ Second: _____

Vote: _____

B. Budget Work Session Minutes of November 19, 2026 (Action Item) Mrs. Moriarty *(Attachment #2)*

Motion to approve the minutes of the Budget Work Session of November 19, 2026.

Moved by: _____ Second: _____

Vote: _____

VI. ADMINISTRATIVE REPORTS

A. Enrollment/Principal's Report (Information Item) Mrs. Sanborn *(Attachment #3)*

B. Year-to-Date Financial Report (Information Item) Mrs. Dolloff *(Attachment #4)*

VII. CURRENT BILLS PAYABLE

A. General Operating Expenses (Action Item) Mrs. Dolloff *(Attachment #5)*

Motion to approve the payment of bills, manifest #2008.

Moved by: _____ Second: _____

Vote: _____

VIII. OLD BUSINESS

A. NHSBA Delegate Assembly (Information Item) Chair Farris *(Attachment #6)*

B. Village at Mill Pond Project - Request to Update Prior Analysis (Discussion Item) Mrs. Moriarty *(Attachment #7)*

IX. DONATIONS

A. Donations (Action Item) Mrs. Moriarty *(Attachment #8 and #9)*

- Auction held at Pemi Burger, in the amount of $460. To be used towards the Warrior in Need Fund at Ashland Elementary School.
- Food donation valued at over $500 for Holiday Lunch at Ashland Elementary School.

Motion to accept donations as presented with gratitude. There are no conditions to the acceptance of the funds and no obligations incurred.

Moved by: _____ Second: _____

Vote: _____

X. BUDGET WORK SESSION

XI. *PUBLIC COMMENT – Closed at _____p.m.*

XII. ANNOUNCEMENTS

A. Tuesday, December 10, 2026
SAU #2 Board @ Humiston Building, Meredith – Conference Room
- SAU #2 Board Realgar Meeting and Budget Public Hearing – **5:00 p.m.**
- **Ashland School Board Special Meeting** – **Immediately following SAU 2 Board meeting.**

B. Tuesday, January 5, 2027
Ashland School Board Meeting @ Ashland Elementary School –
Heffernan Media Center
Regular School Board Meeting – **6:00 p.m.**

XIII. ADJOURNMENT

Motion to adjourn meeting at _____ p.m.

Moved by: _____ Second: _____

Vote: _____

Ashland School Board Regular Meeting

Ashland Elementary School – Heffernan Media Center
Tuesday, November 3, 2026
5:00 p.m. School Board Budget Presentation
Regular School Board Meeting

MINUTES

I. CALL TO ORDER
Chair Farris called the meeting to order at 5:00 p.m.

II. PLEDGE OF ALLEGIANCE

III. RECORD ROLL

Members Present:	**Administrators Present:**
Mr. Jesse Farris, Chair	Mrs. Mary Moriarty, Superintendent
Mrs. Sandra Coleman, Vice-Chair	Mrs. Ashley Dolloff, Business Administrator
Mrs. Alicia Gillis	Mrs. Carrie Sanborn, Principal
Mr. Stephen Heath	
Mrs. Jennifer Foote	
Members Absent with Notice:	**Others Present:**

IV. PUBLIC COMMENT – *Opened at 5:00 p.m.*

V. NON-PUBLIC SESSION

A. Non-Public Session

R.S.A. 91-A:3, II(c): This includes matters which, if discussed in public, would likely affect adversely the reputation of any person, other than a member of this Board, unless such a person requests an open meeting.

Mrs. Foote moved, seconded by Mrs. Coleman, to enter Non-Public Session at 5:01 p.m. Mrs. Coleman called the roll.

YES: Chair Farris, Mrs. Coleman, Mrs. Foote, Mr. Heath, Mrs. Gillis
NO: --

The motion passed unanimously. The Board entered Non-Public Session at 5:01 p.m.

B. Public Session

Mrs. Gillis moved, seconded by Mr. Heath, to re-enter Public Session at 5:39 p.m. Mrs. Coleman called the roll.

YES: Chair Farris, Mrs. Coleman, Mrs. Foote, Mr. Heath, Mrs. Gillis
NO: --

VI. MINUTES

A. Regular School Meeting of October 6, 2026

Mrs. Coleman moved, seconded by Mrs. Gillis, to approve the Regular School Board Meeting Minutes of October 6, 2026.

The motion carried 4 – 0 – 1. Mr. Heath abstained.

B. Budget Work Session of October 6, 2026

Mrs. Foote moved, seconded by Mrs. Gillis, to approve the minutes of the Budget Work Session of October 6, 2026.

The motion carried 4 – 0 – 1. Mr. Heath abstained.

VII. ADMINISTRATIVE REPORTS

A. Enrollment/Principals Reports

Mrs. Sanborn, Principal, provided an update to the School Board and reported that current enrollment is 138 students. She shared that Book Buddies was held on October 16th, organized by the Literacy Committee. The event pairs younger students with older students to share stories, build relationships, and foster a love of reading across grade levels.

Mrs. Sanborn reported that October was a busy month for educational opportunities outside the classroom. On October 9th, students in grades K–2 visited the Ashland Fire Station in recognition of Fire Prevention Week. On October 21st, students in grades 3 and 4 traveled to the New Hampshire State House for an educational visit. On October 23rd, students in grades K–2 attended a performance of Pinocchio at the Winnipesaukee Playhouse. On October 29th, middle school students enjoyed an outdoor adventure, choosing between hiking Mount Morgan or Rattlesnake Mountain. The beautiful fall weather provided students with an opportunity to challenge themselves, enjoy nature, and spend time together outside the classroom.

On October 23rd, Holderness Central School hosted its annual Halloween Dance for middle school students, providing an opportunity for students to socialize and connect with peers from neighboring schools. Mrs. Sanborn also reported that ten students have joined the Art Club. Members will assist with creating the set for the school play and are hopeful to contribute to the Ashland community through additional art projects.

The October All-School Morning Meeting was held on October 30th and hosted by the eighth-grade students. The school community enjoyed dancing to the "Monster Mash" and hearing from the eighth-grade students about appropriate behavior and safety expectations while trick-or-treating. That afternoon, the school continued its longstanding tradition of hosting a Halloween parade and trick-or-treating throughout town. Mrs.

Sanborn expressed appreciation to the local businesses for welcoming students and providing treats.

Mrs. Sanborn shared that the Student Council has been actively involved in community service initiatives. Through its annual Socktober campaign, students collected an impressive 153 pairs of socks to support individuals in need. The Student Council has also organized a food drive to benefit the Ashland community, with donations being collected from November 2nd through November 30th.

Looking ahead, the Scholastic Book Fair will take place November 16–20 at Ashland Elementary School. Mrs. Sanborn also shared information regarding an upcoming fundraiser at the Burger Bar at Owl's Nest Resort on November 10th, from 4:30 p.m. to 7:30 p.m., benefiting the Ashland Elementary School Warrior in Need Fund. The family-friendly event will feature a buffet-style appetizer station available for cash donations, family activity booths, face painting, an outdoor fire pit, and s'mores. Student artwork will also be auctioned to raise funds for the cause. Event flyers have been shared with the school community, and the school looks forward to a successful evening of community support.

B. Year-to-Date Financial Report

Mrs. Dolloff shared with the School Board the Year-to-Date Financial Report.

VIII. CURRENT BILLS PAYABLE

A. General Operating Expenses

Mrs. Dolloff presented to the School Board Manifest number 2007.

Mr. Heath moved, seconded by Mrs. Gillis, to approve the payment of bills, manifest number 2007.

The motion carried 5 – 0.

IX. OLD BUSINESS

A. Multi-Age Classroom Update

Mrs. Moriarty shared that after the last School Board meeting, schedules were adjusted to provide additional support from Mrs. Paul in Mr. Lindberg's Multi-Age Classroom (Grades 3 & 4) Mrs. Sanborn and she met with Mr. Lindberg to assess if the changes were beneficial. Mr. Lindberg indicated that the adjustments have helped. Mrs. Sanborn shared that the changes to the schedule have afforded common planning time with Mr. Lindberg and Mrs. Paul. Mrs. Moriarty thanked Mrs. Sanborn for visiting Sandwich Central School (SCS) to observe the multi-age classrooms and engaging in conversation with the SCS Principal about supporting multi-age classrooms. Mrs. Sanborn shared that additional steps are being taken to provide additional support during math instruction. Mrs. Moriarty indicated that she would continue to check in with Mr. Lindberg and Mrs. Sanborn about the multi-age classroom.

B. Ashland Electricity Payment History

Mrs. Dolloff provided an overview of electricity payment history.

C. Water Testing Follow Up

Mrs. Moriarty shared that Ian Atwell from the Department of Environmental Services Drinking Water - Get the Lead Out Program attended the recent Facilities meeting. Mr. Atwell reviewed the recent additional water testing conducted by AES and he indicated that AES was in the "top tier" related to the Get the Lead Out Program. Additionally, that we had met or exceeded expectations related to any remediation. Mr. Atwell will be providing a letter to the School outlining this information; this will be shared with the School Board at the December meeting.

D. Open Enrollment

The School Board reviewed the Open Enrollment information provided in the agenda materials. Discussion ensued about potential financial liability if the School District did not designated zero students out for Open Enrollment. Additionally, further discussions ensued about the potential revenue source of allowing students to attend AES due to Open Enrollment. The School Board asked that this item continue to be on future agenda for further discussion.

E. Organizational Chart

As requested at the prior School Board meeting, an organizational chart of the school was provided and reviewed.

X. NEW BUSINESS

A. 2026-2027 Tuition Rates

Mrs. Dolloff provided an overview of the tuition rates information provided in the agenda materials.

Mrs. Foote moved, seconded by Mrs. Gillis, to approve the 2026-2027 Tuition Rates.

The motion carried 5 – 0.

B. Budget Presentation 2027-2028

Mrs. Moriarty provided an overview of the proposed 2027-2028 budget. Discussion ensued about the potential of a tax cap and next steps for the budget. As a next step in the budget process, if the tax cap passes, the Administration will bring forward to the next budget work session a proposal to meet the tax cap. If the tax cap does not pass, the Administration will bring forward to the next budget work session a proposal with the total amount for the areas outside of the identified special education and related budget lines level funded.

XI. DONATIONS

A. Donation

- From Great American Dining in the amount of $950, to be used towards the Student Meal Fund for Ashland Elementary School.

Mr. Heath moved, seconded by Mrs. Gillis to accept donation as presented with gratitude. There are no condition to the acceptance of the funds and no obligation incurred.

The motion carried 5 – 0.

XII. PUBLIC COMMENT – *Closed at 6:32 p.m.*

XIII. ANNOUNCEMENTS

A. Thursday, November 19, 2026

- SAU #2 Budget Work Session/Board Meeting – **5:00 p.m**.
  Ashland Elementary School – Heffernan Media Center
- Ashland School Board Budget Work Session Immediately following
  SAU #2 Budget Work Session/Board Meeting

B. Tuesday, December 1, 2026

- Ashland School Board Meeting @ Ashland Elementary School – Heffernan Media Center
- Ashland School Board Budget Work Session/Regular School Board Meeting – **5:00 p.m.**

C. Tuesday, December 8, 2026

- SAU #2 Budget Work Session/Board Meeting – **5:00 p.m.**
  Humiston Building – Conference Room, Meredith
- Inter-Lakes School Board Regular School Board Meeting – **Immediately following SAU #2 Board Meeting.**
- Ashland School Board Special Meeting – Budget – **Immediately following SAU #2 Board Meeting.**

XIV. ADJOURNMENT

Mrs. Foote moved, seconded by Mrs. Gillis, to adjourn meeting at 6:33 p.m.

The motion carried 5 – 0.

The meeting adjourned at 6:33 p.m.

Respectfully Submitted,
Sarah Briggs, Recording Secretary

CONFIDENTIAL

NON-PUBLIC SESSION

Tuesday, October 6, 2026

R.S.A. 91-A:3 II(c): This includes matters which, if discussed in public, would likely affect adversely the reputation of any person, other than a member of this Board, unless such a person requests an open meeting.

Members Present:
Mr. Jesse Farris, Chair
Mrs. Sandra Coleman, Vice-Chair
Mrs. Alicia Gillis
Mr. Stephen Heath
Mrs. Jennifer Foote

Members Absent:

Administrators Present:
Mrs. Mary Moriarty, Superintendent
Mrs. Ashley Dolloff, Business Administrator
Mrs. Carrie Sanborn, Principal

Others Present:

I. NEW BUSINESS *(5:01 p.m. to 5:39 p.m.)*

A. Retirement Request

Mrs. Foote moved, seconded by Mrs. Coleman, to approve with gratitude the retirement request as presented and effective November 30, 2026, with the recognition of service benefit as outlined in the Collective Bargaining Agreement and to provide the non-precedent setting of health insurance through December 21, 2026.

The motion carried 5 – 0.

B. Student Updates

Mrs. Moriarty provided an update regarding a recent student behavior matter.

C. Special Education Update

Mrs. Moriarty provided an update regarding the potential increase for special education needs and associated costs. Mrs. Moriarty indicated that there would be a clearer sense in December of needs and the financial impact.

D. Personnel Matter

Mrs. Moriarty provided information on a contracted service provider.

E. Personnel Matter

Discussion ensued regarding job responsibilities and compensation associated with athletics. Additional information will be provided in December.

Ashland School Board Budget Work Session

Ashland Elementary School – Heffernan Media Center
Thursday, November 19, 2026

MINUTES

I. Chair Farris called the meeting to order at 5:49 p.m.

II. PLEDGE OF ALLEGIANCE

III. RECORD ROLL

Members Present:
Mr. Jesse Farris, Chair
Mrs. Sandra Coleman, Vice-Chair
Mrs. Alicia Gillis
Mr. Stephen Heath

Members Absent:
Mrs. Jennifer Foote

Administrators Present:
Mrs. Mary Moriarty, Superintendent
Mrs. Ashley Dolloff, Business Administrator
Mrs. Carrie Sanborn, Principal
Mrs. Lisa Holiday, Director of Student Services

Others Present:
Mr. Cole Mock, Technology Coordinator
Mr. Tim Paquette, Maintenance Manager

IV. PUBLIC COMMENT – Opened at 5:50 p.m.

V. BUDGET WORK SESSION

Start Time: 5:50 p.m.
End Time: 8:02 p.m.

Mrs. Holiday, Director of Student Services, presented an overview of special education needs anticipated for next school year and the resulting budgetary impacts.

Mr. Mock, Technology Coordinator, presented an overview of the technology needs for next school year and the resulting budgetary impacts.

Mr. Paquette, Maintenance Manager, presented an overview of the facility needs for next school year and the resulting budgetary impacts. This included a review of the CIP. Included in the review was the need for a new fire alarm system and new roof for the gymnasium. Discussion ensued regarding the playground walkway and landscaping.

The administration provided proposed reductions to level fund the portion of the proposed budget not mandated by IEPs, 504s, and contractual agreements. See attached list.

Discussion ensued regarding the proposed reductions. Discussions included reorganizing grade 5 to the middle school level. The School Board asked for additional reductions to be brought to the next meeting for consideration. The general consensus was to further reduce the proposed budget.

VI. PUBLIC COMENT – Closed at 8:02 p.m.

VII. ANNOUNCEMENTS

A. **Tuesday, December 1, 2026**
Ashland School Board @ Ashland Elementary School - Heffernan Media Center
- Regular School Board Meeting – **5:00 p.m.**

B. **Tuesday, December 8, 2026**
SAU 2 Board @ Humiston Building, Meredith – Conference Room
- SAU #2– Budget Public Hearing – **5:00 p.m.**
- Ashland School Board Special Meeting – **Immediately following SAU #2 Board Meeting.**

VIII. ADJOURNMENT

Mrs. Gillis moved, seconded by Mr. Heath, to adjourn the meeting at 8:02 p.m.

The motion carried 4 – 0.

The meeting adjourned at 8:02 p.m.

Respectfully Submitted,

Sarah Briggs, Recording Secretary

Ashland Elementary School Enrollment Report

December 1, 2026 Meeting

MONTHLY ENROLLMENTS	K	1	2	3*	4*	5	K - 5 Total	6	7	8	6-8 Total	TOTAL K- 8
August 2026	13	11	12	9	13	21	**79**	19	19	29	**67**	**146**
September 2026	13	12	12	9	11	21	**78**	17	18	26	**61**	**139**
October 2026	13	11	11	9	11	21	**76**	17	18	26	**61**	**137**
November 2026	13	11	11	9	11	21	**76**	17	19	26	**62**	**138**
December 2026	13	12	11	9	11	21	**77**	17	19	26	**62**	**139**

COMPARISONS (*FROM JUNE*)	K	1	2	3	4	5	S-TOT K - 5	6	7	8	S-TOT 6-8	TOTAL K-8
2020-2021	20	23	27	14	24	17	**125**	18	12	17	**47**	**172**
2021-2022	19	17	20	20	24	21	**125**	17	17	13	**47**	**172**
2022-2023	13	16	19	19	24	16	**107**	23	13	16	**52**	**159**
2023-2024	6	12	18	18	24	25	**103**	16	24	12	**52**	**155**
2024-2025	12	5	13	22	15	25	**92**	27	15	22	**64**	**156**
2025-2026	11	12	9	13	21	19	**85**	19	29	16	**64**	**149**

**** Grades 3 and 4 are one multi-age classroom.***

Ashland School Board Financial Report
Through November 23, 2026

	FY 2027 as of 11/23/2026	Percent of Appropriation	FY 2026 YTD Comparison		FY 2025 YTD Comparison	
General Fund All Accounts						
Appropriation*	**$ 5,381,011**		**$ 5,044,511**		**$ 4,785,260**	
YTD Expended	$ 1,434,900	26.67%	$ 1,639,737	32.51%	$ 1,570,668	32.82%
Encumbrances	$ 3,757,366	69.83%	$ 3,203,385	63.50%	$ 3,148,982	65.81%
Less: Total YTD Expended Plus Encumbered	$ 5,192,266	96.49%	$ 4,843,122	96.01%	$ 4,719,650	98.63%
Available	$ 188,745	3.51%	$ 201,390	3.99%	$ 65,611	1.37%

*** Includes prior year encumbrances and transfers**

2026-2027 BUDGET REPORT YEAR TO DATE
FOR: ASHLAND GENERAL FUND

November 23, 2026

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
1100 **REGULAR EDUCATION**								
500112 PROFESSIONAL SALARIES	1,031,429	0	46,109	1,077,538	235,015	810,245	32,277	97.0%
500114 PARAPROFESSIONAL SALARIES	26,910	1,295	37,685	65,890	20,738	44,752	400	99.4%
500121 SUBSTITUTES SALARIES	10,000	0	0	10,000	2,100	0	7,900	21.0%
500123 TEMP/PART TIME SALARIES	0	0	0	0	0	1,650	(1,650)	0.0%
500211 MEDICAL INSURANCE	468,386	0	22,626	491,012	139,446	355,912	(4,346)	100.9%
500212 DENTAL INSURANCE	8,768	0	1,148	9,916	3,544	6,984	(611)	106.2%
500213 LIFE INSURANCE	756	0	45	801	405	405	(9)	101.1%
500220 SOCIAL SECURITY & MEDICARE EXP	82,322	52	6,424	88,798	24,303	62,236	2,258	97.5%
500231 EMPLOYEE RETIREMENT	3,431	165	4,829	8,425	2,546	5,565	315	96.3%
500232 TEACHER RETIREMENT	198,183	0	8,867	207,050	61,014	155,653	(9,617)	104.6%
500330 OTHER PROFESSIONAL SERVICES	10,000	0	(3,959)	6,041	1,115	7,402	(2,476)	141.0%
500430 REPAIRS & MAINTENANCE SERV	1,500	0	0	1,500	0	0	1,500	0.0%
500610 SUPPLIES	16,999	65	4,260	21,324	8,754	3,994	8,576	59.8%
500640 BOOKS	6,895	0	0	6,895	1,135	58	5,702	17.3%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500644 ELECTRONIC INFORMATION ACCESS	14,083	0	7,799	21,882	7,720	4,716	9,446	56.8%
500731 NEW EQUIPMENT	1,100	0	(500)	600	0	0	600	0.0%
500733 NEW FURNITURE	1	3,331	0	3,332	1,066	2,265	1	100.0%
500735 REPLACEMENT EQUIPMENT	1,900	0	(800)	1,100	161	100	839	23.8%
500737 REPLACEMENT FURNITURE	1	0	0	1	0	0	1	0.0%
500810 DUES & FEES	1,530	0	0	1,530	692	200	639	58.3%
REGULAR EDUCATION TOTALS:	**1,884,194**	**4,908**	**134,533**	**2,023,635**	**509,755**	**1,462,137**	**51,743**	**97.4%**
1190 **OTHER REGULAR PROGRAMS**								
500561 TUITION OTHER LEAS IN STATE	1	0	0	1	0	0	1	0.0%
OTHER REGULAR PROGRAMS TOTALS:	**1**	**0**	**0**	**1**	**0**	**0**	**1**	**0.0%**
1210 **SPECIAL EDUCATION**								
500112 PROFESSIONAL SALARIES	168,176	0	0	168,176	28,441	143,866	(4,131)	102.5%
500114 PARAPROFESSIONAL SALARIES	226,409	16,188	(58,798)	183,799	54,513	119,390	9,896	94.6%
500211 MEDICAL INSURANCE	218,066	0	(30,931)	187,135	54,277	114,814	18,043	90.4%
500212 DENTAL INSURANCE	5,010	0	(1,253)	3,757	1,312	2,863	(418)	111.1%
500213 LIFE INSURANCE	162	0	0	162	99	117	(54)	133.3%
500220 SOCIAL SECURITY & MEDICARE EXP	33,234	1,238	(4,498)	29,975	8,729	18,683	2,563	91.4%
500231 EMPLOYEE RETIREMENT	28,867	2,064	(7,495)	23,436	6,950	14,938	1,547	93.4%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500232 TEACHER RETIREMENT	40,003	0	0	40,003	12,998	27,665	(660)	101.6%
500330 OTHER PROFESSIONAL SERVICES	132,020	163,805	(14,500)	281,325	25,620	299,365	(43,660)	115.5%
500500 MEDICAID SERVICES	3,500	0	0	3,500	405	3,095	0	100.0%
500561 TUITION OTHER LEAS IN STATE	10,000	0	0	10,000	0	2,000	8,000	20.0%
500610 SUPPLIES	1,200	0	0	1,200	853	297	50	95.8%
500644 ELECTRONIC INFORMATION ACCESS	875	0	0	875	0	120	755	13.7%
500810 DUES & FEES	700	0	0	700	0	200	500	28.6%
SPECIAL EDUCATION TOTALS:	**868,222**	**183,295**	**(117,475)**	**934,042**	**194,196**	**747,413**	**(7,567)**	**100.8%**
1215 **EXTENDED SCHOOL YEAR**								
500112 PROFESSIONAL SALARIES	8,960	0	0	8,960	7,345	0	1,615	82.0%
500114 PARAPROFESSIONAL SALARIES	3,840	0	0	3,840	2,150	0	1,690	56.0%
500220 SOCIAL SECURITY & MEDICARE EXP	979	0	0	979	726	0	253	74.2%
500231 EMPLOYEE RETIREMENT	490	0	0	490	190	0	300	38.8%
500232 TEACHER RETIREMENT	1,723	0	0	1,723	1,412	0	311	82.0%
500330 OTHER PROFESSIONAL SERVICES	9,230	0	0	9,230	3,344	0	5,886	36.2%
500610 SUPPLIES	500	0	0	500	285	0	215	57.0%
EXTENDED SCHOOL YEAR TOTALS:	**25,722**	**0**	**0**	**25,722**	**15,453**	**0**	**10,269**	**60.1%**
1260 **BILINGUAL**								

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500330 OTHER PROFESSIONAL SERVICES	41,135	0	0	41,135	0	41,135	0	100.0%
500585 MILEAGE REIMBURSEMENT	2,500	0	0	2,500	912	2,408	(820)	132.8%
BILINGUAL TOTALS:	**43,635**	**0**	**0**	**43,635**	**912**	**43,543**	**(820)**	**101.9%**
1410 **CO-CURRICULAR**								
500123 TEMP/PART TIME SALARIES	34,900	0	0	34,900	0	28,550	6,350	81.8%
500220 SOCIAL SECURITY & MEDICARE EXP	2,670	0	0	2,670	0	2,040	630	76.4%
500231 EMPLOYEE RETIREMENT	0	0	0	0	0	178	(178)	0.0%
500232 TEACHER RETIREMENT	6,711	0	0	6,711	0	4,358	2,353	64.9%
500330 OTHER PROFESSIONAL SERVICES	150	0	0	150	115	0	35	76.7%
500610 SUPPLIES	4,750	0	0	4,750	2,381	0	2,369	50.1%
CO-CURRICULAR TOTALS:	**49,181**	**0**	**0**	**49,181**	**2,496**	**35,126**	**11,559**	**76.5%**
1420 **ATHLETICS**								
500330 OTHER PROFESSIONAL SERVICES	4,700	0	0	4,700	1,240	3,460	0	100.0%
ATHLETICS TOTALS:	**4,700**	**0**	**0**	**4,700**	**1,240**	**3,460**	**0**	**100.0%**
2110 **ATTENDANCE**								
500330 ATTENDANCE SERVICES	1	0	0	1	0	0	1	0.0%
ATTENDANCE TOTALS:	**1**	**0**	**0**	**1**	**0**	**0**	**1**	**0.0%**
2120 **GUIDANCE SERVICES**								

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500112 PROFESSIONAL SALARIES	85,313	1,779	0	87,092	19,555	48,111	19,426	77.7%
500211 MEDICAL INSURANCE	8,592	0	0	8,592	2,796	4,773	1,023	88.1%
500212 DENTAL INSURANCE	0	0	0	0	174	348	(522)	0.0%
500213 LIFE INSURANCE	54	0	0	54	18	27	9	83.3%
500220 SOCIAL SECURITY & MEDICARE EXP	7,183	136	0	7,319	1,710	4,048	1,561	78.7%
500232 TEACHER RETIREMENT	16,405	0	0	16,405	3,614	9,209	3,582	78.2%
500330 OTHER PROFESSIONAL SERVICES	2,000	0	0	2,000	0	650	1,350	32.5%
500585 MILEAGE REIMBURSEMENT	1	0	0	1	0	0	1	0.0%
500610 SUPPLIES	1,880	0	0	1,880	1,305	0	575	69.4%
500640 BOOKS	300	0	0	300	259	0	41	86.4%
500644 ELECTRONIC INFORMATION ACCESS	1,350	0	0	1,350	1,097	0	253	81.3%
500810 DUES & FEES	375	0	0	375	189	0	186	50.4%
GUIDANCE SERVICES TOTALS:	**123,453**	**1,915**	**0**	**125,368**	**30,717**	**67,166**	**27,485**	**78.1%**
2130 **HEALTH SERVICES**								
500112 PROFESSIONAL SALARIES	78,328	0	0	78,328	21,088	57,240	0	100.0%
500211 MEDICAL INSURANCE	41,757	0	0	41,757	13,919	27,838	0	100.0%
500212 DENTAL INSURANCE	0	0	0	0	209	418	(626)	0.0%
500213 LIFE INSURANCE	54	0	0	54	27	27	0	100.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500220 SOCIAL SECURITY & MEDICARE EXP	5,992	0	0	5,992	1,371	3,867	755	87.4%
500232 TEACHER RETIREMENT	15,062	0	0	15,062	4,055	11,007	0	100.0%
500330 OTHER PROFESSIONAL SERVICES	600	0	0	600	0	457	143	76.2%
500430 REPAIRS & MAINTENANCE SERV	100	0	0	100	0	0	100	0.0%
500610 SUPPLIES	1,100	0	0	1,100	898	75	127	88.5%
500644 ELECTRONIC INFORMATION ACCESS	100	0	0	100	0	0	100	0.0%
500650 SOFTWARE	850	0	0	850	850	0	0	100.0%
500810 DUES & FEES	175	0	0	175	0	0	175	0.0%
HEALTH SERVICES TOTALS:	**144,118**	**0**	**0**	**144,118**	**42,417**	**100,929**	**772**	**99.5%**
2140 **PSYCHOLOGY**								
500330 OTHER PROFESSIONAL SERVICES	10,000	0	0	10,000	1,170	15,730	(6,900)	169.0%
500331 OTHER PROFESSIONAL SUPPORT	1,200	0	0	1,200	0	1,200	0	100.0%
500610 SUPPLIES	1,200	0	0	1,200	0	0	1,200	0.0%
PSYCHOLOGY TOTALS:	**12,400**	**0**	**0**	**12,400**	**1,170**	**16,930**	**(5,700)**	**146.0%**
2150 **SPEECH SERVICES**								
500114 PARAPROFESSIONAL SALARIES	0	0	0	0	0	873	(873)	0.0%
500220 SOCIAL SECURITY & MEDICARE EXP	0	0	0	0	0	96	(96)	0.0%
500231 EMPLOYEE RETIREMENT	0	0	0	0	0	147	(147)	0.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500330 OTHER PROFESSIONAL SERVICES	107,100	0	0	107,100	36,449	117,005	(46,354)	143.3%
500610 SUPPLIES	1,000	0	0	1,000	0	0	1,000	0.0%
500640 BOOKS	100	0	0	100	0	0	100	0.0%
SPEECH SERVICES TOTALS:	**108,200**	**0**	**0**	**108,200**	**36,449**	**118,122**	**(46,370)**	**142.9%**
2160 **PHYSICAL & OCCUPATIONAL THER**								
500321 PROF SERV FOR INSTRUCTION	500	0	0	500	0	0	500	0.0%
500330 PHYSICAL THERAPY SERVICES	24,000	0	0	24,000	3,461	20,539	0	100.0%
500331 OCCUPATIONAL THERAPY SERV.	60,000	0	0	60,000	16,528	45,057	(1,584)	102.6%
PHYSICAL & OCCUPATIONAL THER TOTALS:	**84,500**	**0**	**0**	**84,500**	**19,988**	**65,596**	**(1,084)**	**101.3%**
2210 **TECHNOLOGY**								
500112 TECHNOLOGY COORDINATOR	64,510	0	2,580	67,090	28,384	38,706	0	100.0%
500211 MEDICAL INSURANCE	30,931	0	0	30,931	13,086	17,845	0	100.0%
500212 DENTAL INSURANCE	626	0	0	626	265	361	0	100.0%
500220 SOCIAL SECURITY & MEDICARE EXP	4,935	0	197	5,132	2,041	2,784	307	94.0%
500231 EMPLOYEE RETIREMENT	8,225	0	329	8,554	3,619	4,935	0	100.0%
500330 OTHER PROFESSIONAL SERVICES	10,750	0	0	10,750	3,586	248	6,916	35.7%
500331 COPIER SERVICES	7,000	0	0	7,000	1,689	4,311	1,000	85.7%
500532 DATA COMMUNICATIONS	4,500	0	0	4,500	2,352	4,704	(2,556)	156.8%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500610 SUPPLIES	12,500	0	0	12,500	1,131	14	11,355	9.2%
500644 ELECTRONIC INFORMATION ACCESS	17,995	0	0	17,995	20,303	0	(2,308)	112.8%
500735 REPLACEMENT EQUIPMENT	6,612	0	0	6,612	0	0	6,612	0.0%
500738 REPLACEMENT COMPUTERS	34,000	0	0	34,000	24,540	7,828	1,632	95.2%
500810 DUES & FEES	300	0	0	300	0	0	300	0.0%
TECHNOLOGY TOTALS:	**202,884**	**0**	**3,106**	**205,990**	**100,997**	**81,736**	**23,256**	**88.7%**
2212 **CURRICULUM & DEVELOPMENT**								
500112 INSTRUCTIONAL SALARIES	6,750	0	0	6,750	0	10,750	(4,000)	159.3%
500114 PARAPROFESSIONAL SALARIES	0	0	0	0	0	500	(500)	0.0%
500220 SOCIAL SECURITY & MEDICARE EXP	516	0	0	516	0	795	(279)	154.0%
500231 EMPLOYEE RETIREMENT	0	0	0	0	0	61	(61)	0.0%
500232 TEACHER RETIREMENT	1,298	0	0	1,298	0	2,059	(761)	158.6%
500580 NON TEACHING STAFF CONFERENCES	1,500	0	(1,500)	0	0	0	0	0.0%
500581 ATA PROFESSIONAL DEVELOP	18,000	0	0	18,000	7,076	5,525	5,399	70.0%
500582 IN SERVICE TRAINING	6,400	0	0	6,400	0	2,499	3,901	39.0%
500640 BOOKS	250	0	0	250	0	0	250	0.0%
500644 ELECTRONIC INFORMATION ACCESS	750	0	0	750	864	0	(114)	115.2%
CURRICULUM & DEVELOPMENT TOTALS:	**35,464**	**0**	**(1,500)**	**33,964**	**7,940**	**22,189**	**3,835**	**88.7%**

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
2222								
LIBRARY & MEDIA SERVICES								
500112 MEDIA SPECIALISTS SALARY	15,336	27,672	0	43,008	26,515	16,293	200	99.5%
500211 MEDICAL INSURANCE	0	5,155	0	5,155	5,871	1,432	(2,148)	141.7%
500212 DENTAL INSURANCE	0	104	0	104	104	0	0	100.0%
500213 LIFE INSURANCE	54	0	0	54	18	27	9	83.3%
500220 SOCIAL SECURITY & MEDICARE EXP	1,159	1,862	0	3,021	2,083	1,356	(418)	113.8%
500231 EMPLOYEE RETIREMENT	0	0	2,342	2,342	2,342	0	0	100.0%
500232 TEACHER RETIREMENT	0	2,342	(2,342)	0	0	0	0	0.0%
500330 OTHER PROFESSIONAL SERVICES	1,000	0	0	1,000	0	0	1,000	0.0%
500610 SUPPLIES	500	0	0	500	0	90	410	18.0%
500640 BOOKS	5,000	0	(279)	4,721	479	649	3,592	23.9%
500644 ELECTRONIC INFORMATION ACCESS	2,100	0	279	2,379	2,179	0	200	91.6%
500733 NEW FURNITURE	1	0	0	1	0	0	1	0.0%
500810 DUES & FEES	250	0	0	250	0	0	250	0.0%
LIBRARY & MEDIA SERVICES TOTALS:	**25,400**	**37,136**	**0**	**62,536**	**39,593**	**19,847**	**3,096**	**95.0%**
2310								
SCHOOL BOARD SERVICES								
500118 TREASURER'S SALARIES	1,000	0	0	1,000	1,000	0	0	100.0%
500119 SCHOOL BOARD SALARIES	2,100	0	0	2,100	2,100	0	0	100.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500122 DISTRICT OFFICER'S SALARIES	550	0	0	550	0	0	550	0.0%
500123 SCHOOL BOARD CLERK	800	0	0	800	0	0	800	0.0%
500220 SOCIAL SECURITY & MEDICARE EXP	340	0	0	340	237	0	103	69.8%
500331 DISTRICT MEETING	800	0	0	800	0	0	800	0.0%
500534 POSTAGE	400	0	0	400	0	0	400	0.0%
500540 ADVERTISING	1,800	0	0	1,800	256	0	1,544	14.2%
500550 PRINTING & BINDING	600	0	0	600	0	200	400	33.3%
500581 CONFERENCE AND TRAVEL	500	0	0	500	0	0	500	0.0%
500610 SUPPLIES	600	0	0	600	24	7	569	5.2%
500810 DUES & FEES	4,544	0	0	4,544	3,704	1,009	(168)	103.7%
SCHOOL BOARD SERVICES TOTALS:	**14,034**	**0**	**0**	**14,034**	**7,321**	**1,216**	**5,497**	**60.8%**
2317 **AUDIT SERVICES**								
500320 AUDIT SERVICES	14,840	0	0	14,840	2,500	9,000	3,340	77.5%
AUDIT SERVICES TOTALS:	**14,840**	**0**	**0**	**14,840**	**2,500**	**9,000**	**3,340**	**77.5%**
2318 **LEGAL SERVICES**								
500318 LEGAL SERVICES	5,000	0	0	5,000	2,103	2,947	(50)	101.0%
LEGAL SERVICES TOTALS:	**5,000**	**0**	**0**	**5,000**	**2,103**	**2,947**	**(50)**	**101.0%**
2320 **SAU ADMINISTRATION**								

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500330 OTHER PROFESSIONAL SERVICES	157,390	0	0	157,390	78,695	78,695	0	100.0%
SAU ADMINISTRATION TOTALS:	**157,390**	**0**	**0**	**157,390**	**78,695**	**78,695**	**0**	**100.0%**
2410 **OFFICE OF THE PRINCIPAL**								
500111 PRINCIPAL'S SALARY	114,660	0	0	114,660	42,308	57,692	14,660	87.2%
500115 SECRETARY'S SALARY	78,308	0	3,384	81,692	33,163	51,080	(2,551)	103.1%
500123 OFFICE OF THE PRIN STIPENDS	11,000	0	0	11,000	0	11,000	0	100.0%
500211 MEDICAL INSURANCE	70,813	0	0	70,813	16,021	31,819	22,972	67.6%
500212 DENTAL INSURANCE	1,879	0	0	1,879	444	809	626	66.7%
500213 LIFE INSURANCE	54	0	0	54	27	27	0	100.0%
500220 SOCIAL SECURITY & MEDICARE EXP	15,604	0	259	15,863	5,933	9,018	912	94.2%
500231 EMPLOYEE RETIREMENT	9,984	0	431	10,415	4,228	5,827	359	96.5%
500232 TEACHER RETIREMENT	24,164	0	0	24,164	8,136	13,256	2,772	88.5%
500330 OTHER PROFESSIONAL SERVICES	700	0	0	700	182	519	0	100.0%
500430 REPAIRS & MAINTENANCE SERV	450	0	0	450	206	0	244	45.9%
500531 TELEPHONE	4,440	0	0	4,440	2,482	3,322	(1,364)	130.7%
500534 POSTAGE	2,100	0	0	2,100	1,405	695	0	100.0%
500550 PRINTING & BINDING	2,700	0	(1,300)	1,400	0	1,100	300	78.6%
500581 CONFERENCE AND TRAVEL	2,600	0	0	2,600	0	0	2,600	0.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500610 SUPPLIES	4,850	0	0	4,850	2,359	2,010	481	90.1%
500640 BOOKS	125	0	0	125	0	0	125	0.0%
500731 NEW EQUIPMENT	1,085	0	0	1,085	603	482	0	100.0%
500733 NEW FURNITURE	1	0	0	1	0	0	1	0.0%
500810 DUES & FEES	950	0	0	950	0	0	950	0.0%
OFFICE OF THE PRINCIPAL TOTALS:	**346,467**	**0**	**2,774**	**349,241**	**117,496**	**188,657**	**43,088**	**87.7%**
2610 **OPERATION OF PLANT**								
500116 CUSTODIAL SALARIES	131,539	0	4,461	136,000	55,317	72,555	8,128	94.0%
500211 MEDICAL INSURANCE	46,397	0	0	46,397	19,950	26,767	(320)	100.7%
500212 DENTAL INSURANCE	1,253	0	0	1,253	545	723	(14)	101.1%
500220 SOCIAL SECURITY & MEDICARE EXP	9,910	0	341	10,251	4,044	5,209	998	90.3%
500231 EMPLOYEE RETIREMENT	16,516	0	569	17,085	6,186	8,290	2,609	84.7%
500330 OTHER PROFESSIONAL SERVICES	6,000	0	0	6,000	1,732	4,268	0	100.0%
500411 WATER AND SEWER	5,000	0	0	5,000	1,652	3,348	0	100.0%
500421 DISPOSAL SERVICES	5,500	0	0	5,500	2,847	2,653	0	100.0%
500422 SNOW PLOWING SERVICES	22,400	0	0	22,400	0	22,400	0	100.0%
500430 REPAIRS & MAINTENANCE SERV	2,500	0	(2,500)	0	0	0	0	0.0%
500520 INSURANCE	18,319	0	0	18,319	18,319	0	0	100.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500581 CONFERENCE AND TRAVEL	1,000	0	0	1,000	1,000	0	0	100.0%
500610 SUPPLIES	12,000	0	(436)	11,564	7,612	3,952	0	100.0%
500622 ELECTRICITY	60,000	0	0	60,000	15,582	44,418	0	100.0%
500623 BOTTLED GAS / PROPANE	20,000	0	0	20,000	1,974	18,026	0	100.0%
500624 FUEL OIL	40,000	0	0	40,000	5,580	34,420	0	100.0%
500735 REPLACEMENT EQUIPMENT	18,000	0	0	18,000	0	15,000	3,000	83.3%
OPERATION OF PLANT TOTALS:	**416,334**	**0**	**2,435**	**418,769**	**142,339**	**262,029**	**14,400**	**96.6%**
2620 **BUILDING & EQUIPMENT**								
500330 OTHER PROFESSIONAL SERVICES	42,050	44,500	(16,481)	70,069	19,400	47,369	3,300	95.3%
500430 REPAIRS & MAINTENANCE SERV	7,500	0	2,500	10,000	3,617	1,883	4,500	55.0%
500610 SUPPLIES	6,000	0	436	6,436	4,278	2,158	0	100.0%
500731 NEW EQUIPMENT	0	17,900	3,950	21,850	1,975	19,875	0	100.0%
500735 REPLACEMENT EQUIPMENT	3,000	0	6,531	9,531	3,850	2,680	3,000	68.5%
BUILDING & EQUIPMENT TOTALS:	**58,550**	**62,400**	**(3,064)**	**117,886**	**33,121**	**73,965**	**10,800**	**90.8%**
2630 **CARE OF GROUNDS**								
500330 OTHER PROFESSIONAL SERVICES	7,500	0	2,000	9,500	4,500	5,000	0	100.0%
500430 REPAIRS & MAINTENANCE SERV	1,000	0	0	1,000	0	1,000	0	100.0%
500610 SUPPLIES	2,500	0	0	2,500	207	793	1,500	40.0%

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500731								
NEW EQUIPMENT	1	0	0	1	0	0	1	0.0%
CARE OF GROUNDS TOTALS:	**11,001**	**0**	**2,000**	**13,001**	**4,707**	**6,793**	**1,501**	**88.5%**
2721								
REGULAR TRANSPORTATION								
500519								
REGULAR STUDENT TRANS	72,918	0	0	72,918	14,584	58,334	0	100.0%
REGULAR TRANSPORTATION TOTALS:	**72,918**	**0**	**0**	**72,918**	**14,584**	**58,334**	**0**	**100.0%**
2722								
SPED TRANSPORTATION								
500519								
SPED TRANSPORTATION	41,321	0	0	41,321	4,861	0	36,460	11.8%
SPED TRANSPORTATION TOTALS:	**41,321**	**0**	**0**	**41,321**	**4,861**	**0**	**36,460**	**11.8%**
2724								
ATHLETIC TRANSPORTATION								
500519								
ATHLETIC TRANSPORTATION	5,500	0	0	5,500	1,536	3,964	0	100.0%
ATHLETIC TRANSPORTATION TOTALS:	**5,500**	**0**	**0**	**5,500**	**1,536**	**3,964**	**0**	**100.0%**
2725								
CO-CURRICULAR TRANS								
500519								
CO-CURRICULAR TRANSPORTATION	8,000	0	0	8,000	1,702	6,298	0	100.0%
CO-CURRICULAR TRANS TOTALS:	**8,000**	**0**	**0**	**8,000**	**1,702**	**6,298**	**0**	**100.0%**
2727								
HOMELESS TRANSPORTATION								
500519								
HOMELESS TRANSPORTATION	5,000	0	0	5,000	109	875	4,015	19.7%
HOMELESS TRANSPORTATION TOTALS:	**5,000**	**0**	**0**	**5,000**	**109**	**875**	**4,015**	**19.7%**
2900								
COSTS TO DISTRIBUTE								

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
500124 SALARY POOL	18,912	0	(18,912)	0	0	0	0	0.0%
500220 SOCIAL SECURITY & MEDICARE EXP	1,460	0	(1,460)	0	0	0	0	0.0%
500231 EMPLOYEE RETIREMENT	2,437	0	(2,437)	0	0	0	0	0.0%
500250 UNEMPLOYMENT COMPENSATION	743	0	0	743	0	402	341	54.1%
500260 WORKER'S COMPENSATION	9,375	0	0	9,375	9,375	0	0	100.0%
COSTS TO DISTRIBUTE TOTALS:	**32,927**	**0**	**(22,809)**	**10,118**	**9,375**	**402**	**341**	**96.6%**
3100 **TRANSFER TO FOOD SERVICE**								
500930 TRANSFER TO FOOD SERVICE	30,000	10,000	0	40,000	11,126	30,000	(1,126)	102.8%
TRANSFER TO FOOD SERVICE TOTALS:	**30,000**	**10,000**	**0**	**40,000**	**11,126**	**30,000**	**(1,126)**	**102.8%**
5100 **DEBT SERVICE**								
DEBT SERVICE TOTALS:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
5210 **TRANSFER TO GENERAL FUND**								
500930 GRANT FUNDS	150,000	0	0	150,000	0	150,000	0	100.0%
TRANSFER TO GENERAL FUND TOTALS:	**150,000**	**0**	**0**	**150,000**	**0**	**150,000**	**0**	**100.0%**
5212 **FOOD SERVICE FUND**								
500930 FOOD SERVICE FUND	100,000	0	0	100,000	0	100,000	0	100.0%
FOOD SERVICE FUND TOTALS:	**100,000**	**0**	**0**	**100,000**	**0**	**100,000**	**0**	**100.0%**
5230 **TRANSFER TO CAPITAL PROJECTS**								

ACCOUNT	VOTED BUDGET	PRIOR YEAR ENCUMBRANCE	BUDGET TRANSFERS	REVISED BUDGET	EXPENDED YTD	ENCUMBRANCE	AVAILABLE	% BUDGET USED
TRANSFER TO CAPITAL PROJECTS TOTALS:	0	0	0	0	0	0	0	0.0%
5251 **TRANSFER TO CAPITAL RESERVE**								
TRANSFER TO CAPITAL RESERVE TOTALS:	0	0	0	0	0	0	0	0.0%
5254 **STUDENT ACTIVITY**								
STUDENT ACTIVITY TOTALS:	0	0	0	0	0	0	0	0.0%
GRAND TOTALS:	**5,081,357**	**299,654**	**0**	**5,381,011**	**1,434,900**	**3,757,366**	**188,745**	**96.5%**

Ashland Accounts Payable Manifest
2026-2027 Fiscal Year

Manifest #: 2008 Manifest Date: 12/1/2026 Prepared By: Wendi Cantwell

The Ashland School District is hereby authorized to draw checks against Ashland School District funds for the sum of **$ 213,414.76** on account of obligations incurred for value received in services and materials as shown and dated on the following check listings:

ASHLAND BOARD

Sandra Coleman, Vice Chair _____

Jesse Farris, Chair _____

Jennifer Foote _____

Alicia Gillis _____

Stephen Heath _____

Fund	Amount
GENERAL FUND	$ 194,686.96
FOOD SERVICE	$ 17,958.19
FEDERAL FUNDS	$ 769.61
OTHER FUNDS	$ 0.00
	$ 213,414.76

CHECK NUMBER	CHECK DATE	CHECK TYPE	VENDOR NUMBER	VENDOR NAME	AMOUNT	DESCRIPTION
36897	12/01/2026	PRINTED	21309	603 OIL CO	$ 821.29	NOV 2026 GYM PROPANE
36898	12/01/2026	PRINTED	20197	AMAZON.COM, INC.	$ 30.40	OFFICE SUPPLIES
36899	12/01/2026	PRINTED	20197	AMAZON CAPITAL SERVICES	$ 1,061.69	CLASSROOM & OFFICE SUPPLIES
36900	12/01/2026	PRINTED	20011	ASHLAND ELECTRIC DEPARTMENT	$ 4,914.63	OCTOBER 2026 ELECTRICITY
36901	12/01/2026	PRINTED	20013	BELLETETES INC	$ 268.42	MAINTENANCE SUPPLIES
36902	12/01/2026	PRINTED	20016	ASHLAND WATER & SEWER DEPARTMENT	$ 607.14	OCTOBER 2026 WATER & SEWER
36903	12/01/2026	PRINTED	20581	BUREAU OF EDUCATION & RESEARCH	$ 920.00	WORKSHOP REGISTRATIONS
36904	12/01/2026	PRINTED	21365	ALEXIS BYRD	$ 7,248.79	SUPPORT SERVICES
36905	12/01/2026	PRINTED	20672	FRESH PICKS CAFE LLC	$ 13,144.24	FOOD SERVICE PROGRAM
36906	12/01/2026	PRINTED	20675	CONNECTION FINANCIAL SERVICES	$ 1,007.77	STAFF LAPTOP LEASE
36907	12/01/2026	PRINTED	21235	CONSOLIDATED COMMUNICATIONS	$ 219.48	PHONE LINES
36908	12/01/2026	PRINTED	20568	DUNSTAN PEDIATRIC SERVICES	$ 15,770.05	SUPPORT SERVICES
36909	12/01/2026	PRINTED	20944	DURHAM SCHOOL SERVICES	$ 9,861.43	STUDENT TRANSPORTATION & WINDOW REPAIR
36910	12/01/2026	PRINTED	21324	E-RATE ONLINE LLC	$ 2,000.00	CONSULTANT FILING SERVICES
36911	12/01/2026	PRINTED	20482	ELLIS MUSIC COMPANY	$ 530.00	STUDENT INSTRUMENT RENTALS
36912	12/01/2026	PRINTED	21407	GOODRUM ENTERPRISES LLC	$ 2,390.00	GYM: EXIT SIGN REPLACEMENTS & NEW FIXTURES
36913	12/01/2026	PRINTED	20066	GOPHERS SPORT	$ 845.83	PE CLASS SUPPLIES
36914	12/01/2026	PRINTED	21314	GOSTRENGTHS, INC.	$ 197.00	ELECTRONIC ACCESS: GoZEN / GUIDANCE
36915	12/01/2026	PRINTED	21415	SHEET MUSIC PLUS	$ 39.90	SHEET MUSIC
36916	12/01/2026	PRINTED	20086	HEALTHTRUST	$ 82,822.53	DECEMBER 2026 HEALTH & DENTAL
36917	12/01/2026	PRINTED	20072	HILLYARD, INC	$ 2,299.22	MAINTENANCE SUPPLIES & EQUIPMENT REPAIR
36918	12/01/2026	PRINTED	20169	JP PEST SERVICES	$ 194.00	PEST CONTROL SERVICES
36919	12/01/2026	PRINTED	20079	JW PEPPER & SON, INC.	$ 125.00	SHEET MUSIC
36920	12/01/2026	PRINTED	20943	MAURA KING	$ 364.80	MILEAGE REIMBURSEMENT
36921	12/01/2026	PRINTED	21208	JOHN MCDONOUGH	$ 155.00	REIMBURSEMENT: CONFERENCE REGISTRATION
36922	12/01/2026	PRINTED	21283	NEWFOUND PLUMBING & HEATING, INC.	$ 791.34	PLUMBING REPAIRS
36923	12/01/2026	PRINTED	21015	OSSIPEE MOUNTAIN ELECTRONICS	$ 1,170.00	PORTABLE RADIOS
36924	12/01/2026	PRINTED	21068	GREG PAQUETTE	$ 875.00	ROOF WORK OVER MINI SPLIT
36925	12/01/2026	PRINTED	21368	SHAWN PAQUETTE	$ 103.36	MILEAGE REIMBURSEMENT
36926	12/01/2026	PRINTED	20492	PEDIATRIC PHYSICAL THERAPY, INC.	$ 1,784.44	SUPPORT SERVICES
36927	12/01/2026	PRINTED	20349	PLYMOUTH STATE UNIVERSITY	$ 3,984.00	GRADUATE COURSEWORK
36928	12/01/2026	PRINTED	20950	PHILLIP SANGUEDOLCE	$ 1,170.00	SUPPORT SERVICES
36929	12/01/2026	PRINTED	20136	SAU #2	$ 40,117.11	OCT/NOV 2026 DIRECT COSTS & QUARTERLY ADMIN PAYMENT
36930	12/01/2026	PRINTED	21356	SCHOOL HEALTH CORPORATION	$ 602.35	HEALTH OFFICE SUPPLIES
36931	12/01/2026	PRINTED	21300	SINGER MA LLC/SINGER KITTREDGE	$ 4,813.95	MILK COOLER
36932	12/01/2026	PRINTED	21155	THE EDUCATION COOPERATIVE	$ 139.00	DATA PRIVACY COOPERATIVE MEMBERSHIP
36933	12/01/2026	PRINTED	20018	VOYA BENEFITS COMPANY/BENEFIT STRATEGIES	$ 128.25	SEPT/OCT/NOV 2026 FSA ADMIN FEES
36934	12/01/2026	PRINTED	20019	VOYA BENEFITS COMPANY/BENEFIT STRATAGIES	$ 715.98	OCTOBER 2026 CLAIMS BILLING
36935	12/01/2026	PRINTED	20877	WM CORPORATE SERVICES INC	$ 576.66	RUBBISH REMOVAL
36936	12/01/2026	PRINTED	20743	WILLIAM J. WHITE EDUCATIONAL & BEHAVIORAL CNSLTG	$ 8,020.00	SUPPORT SERVICES
36937	12/01/2026	PRINTED	20186	WILSON LANGUAGE TRAINING CORP	$ 90.00	WORKSHOP REGISTRATION
36938	12/01/2026	PRINTED	21206	XEROX FINANCIAL SERVICES	$ 161.38	COPIER OVERAGE FEES
36939	12/01/2026	PRINTED	21206	XEROX FINANCIAL SERVICES	$ 333.33	COPIER LEASE
				TOTAL:	**$ 213,414.76**	

2026 ANNUAL DELEGATE ASSEMBLY MEETING MINUTES

Saturday, October 17, 2026

1. Welcome, Introductions and Call to Order

President Matt Pappas (Rochester) called the October 2026 Delegate Assembly to order at 12:07 p.m., led the Pledge of Allegiance and welcomed delegates. He thanked members for their service to their school boards, students, families and communities.

Board members present: Matt Pappas (Rochester); Holly Kennedy, Immediate Past President (Hinsdale); James Noyes (Bethlehem & Profile Regional); Phil McCormack (Pemi-Baker Regional); Ege Cordell (Chesterfield); Tim Josephson (Mascoma); Jen Bishop (Nashua); and Karl Hubner (Hampstead).

Board members absent: Brenda Willis (Derry), Lisa Steadman (Monadnock Regional) and Carrie Neill (Barrington).

NHSBA staff and other attendees introduced: Barrett Christina, Executive Director; Will Phillips, Staff Attorney and Director of Policy Services/Parliamentarian; Becky Wilson, Director of Governmental Relations/Official Assembly Recorder; Amanda Aldous, Operations Manager; and volunteers Jodie Corbeil and Kailee Dunnigan.

Holly Kennedy reported that 53 delegates were present out of 166 eligible school boards, exceeding the 20% quorum requirement (34 delegates). A quorum was confirmed at 12:12 p.m. The delegate count was subsequently revised to 52 following a departure. The voting session was reconvened/called to order at 12:29 p.m., with 52 delegates present.

2. Adoption of the Agenda

Motion: Brodie Deshaies (Governor Wentworth Regional) moved to adopt the proposed agenda; Joe Saulnier (Raymond) seconded. The motion carried by voice vote.

3. Approval of 2025 NHSBA Delegate Assembly Minutes

Motion: Chris Bober (Hillsboro-Deering Cooperative) moved to approve the corrected 2025 Delegate Assembly minutes; Brodie Deshaies (Governor Wentworth Regional) seconded. The motion carried by voice vote.

4. Nominating Committee Report

President Pappas presented the Nominating Committee's recommended slate for the 2026 NHSBA Board of Directors. Before consideration of the slate, Mr. Christina reported originally, and as presented in the written materials provided to the Delegates, the Nominating Committee had nominated Ege Cordell as President, and James Noyes as First Vice President. However, subsequent to the original nomination, Ms. Cordell had requested a delay to her nomination. Accordingly, the slate to be considered by the Assembly was as follows:

- James Noyes (Bethlehem & Profile Regional) — President
- Ege Cordell (Chesterfield) — First Vice President
- Lisa Steadman (Monadnock Regional) — Second Vice President
- Matt Pappas (Rochester) — Immediate Past President
- Phil McCormack (Pemi-Baker Regional) — Lakes Region representative
- Brenda Willis (Derry Cooperative) — At-Large member

After inquiry by the Delegates, Mr. Christina assured the Assembly that Mr. Noyes had been consulted and had agreed to his nomination as President.

Motion: Holly Kennedy, Immediate Past President, moved to accept the Nominating Committee report and recommended nominations as modified; Karl Hubner (Hampstead) seconded. The motion carried by voice vote. President Pappas congratulated the officers.

5. Treasurer's Report

Holly Kennedy, Immediate Past President, presented the Treasurer's Report covering July 1, 2025, through June 30, 2026, as included in the Assembly booklet. She noted that membership dues remain the Association's primary source of revenue, with steady membership across the state. Professional services, including policy services, administrative searches and professional development, also provide significant revenue. Employee salaries are the principal expenditure; although NHSBA maintains one of the smallest school board association staffs nationally, it provides extensive member

services. The Association's accounts were reviewed by Carew and Wells, with payroll and accounting services provided by Karen Joyal. The report was placed on file.

6. Executive Director's Report

Executive Director, Barrett Christina, referred delegates to his written report in the Assembly booklet, which detailed training, policy reviews, superintendent searches and other member services completed over the preceding year. He reported a record 166 school boards are currently NHSBA members, more than 40 personalized trainings have been provided to individual boards, and a robust year-long schedule of webinar programs were provided by staff.

Mr. Christina expressed appreciation to school board members for their service to students, families and communities; to NHSBA staff for day-to-day work and their contributions to the strategic planning process; and to the Board of Directors for its ongoing support of NHSBA's members, staff and the Association as a whole. He recognized Matt Pappas for his two years as NHSBA President, including his Rochester School Board service and representation of NHSBA at state and national levels, including COSSBA. He also recognized Holly Kennedy, whose Board service began in 2018, for her sustained advocacy and support of NHSBA, and whose service would end at the completion of this Delegate Assembly session.

7. Certification of Delegates

Holly Kennedy, Immediate Past President, certified that 52 official delegates were present from 166 eligible school boards. President Pappas confirmed a quorum and called the voting portion of the Delegate Assembly to order at 12:29 p.m.

8. Bylaws Amendments and Resolutions

Proposed Amendments to the NHSBA Bylaws

Mr. Christina explained that there are several recommended proposed bylaws revisions which were intended to make NHSBA's legislative advocacy able to be more responsive to the changing educational landscape every two years. The proposal would address legislative policy positions and related advocacy matters in even-numbered years, aligned with New Hampshire's legislative biennium, while using odd-numbered years for in-person training, professional development, speakers and related programming for NHSBA members. Tracy Williams (Winnacunnet Cooperative) asked about the distinction between the biennial business meeting and the Delegate Assembly; it was explained that the business meeting and Delegate Assembly are technically separate meetings, even when held in one session. Delegates also discussed the proposed removal of the Treasurer position, given the financial responsibilities already handled by the First Vice President and NHSBA staff working with outside accounting and audit professionals. Micaela Demeter (Dover) raised questions about Article II, Section 1, including the number and composition of the Board of Directors. There was question as to the number of Board of Directors members and whether those

serving as officers count separately from those serving as regional representatives. The way in which these roles are counted, impact the total number of members serving on the Board of Directors. The Board members are counted in one role only. Further discussion addressed continuing use of existing legislative positions until the next policy-setting meeting in 2028, clerical corrections identified by delegates, and the Board's authority to address positions between meetings.

During discussion of Article V, Joseph Castelot (Lebanon) moved to reduce the approval threshold to approve in Sections 2 and 3 from two-thirds to three-fifths (60%); Micaela Demeter (Dover) seconded. Mr. Castelot and Ms. Demeter clarified that the proposal would apply to both sections. Brodie Deshaies (Governor Wentworth Regional) opposed lowering the threshold, stating that legislative advocacy positions should reflect broad support among the membership. Giana Gelsey (Oyster River Cooperative) and Lisa Rapaport (Portsmouth) expressed support for the lower threshold to preserve flexibility and encourage participation. Wayne Goertel (Hooksett), Dana Torsey (Newfound Area), and Michelle Wangerin (Strafford) also raised questions about the degree of consensus required and consistency between the sections.

Motion: The proposed amendment to use a three-fifths (60%) threshold in Article V, Sections 2 and 3, failed by a show of cards. The two-thirds threshold was retained.

Delegates discussed additional clarifications, including whether the Board may make minor or interim changes to legislative positions between Delegate Assemblies, whether such changes would be subject to subsequent action by the membership, and Article III, Section 1, wording concerning membership on the Board of Directors. Mr. Deshaies also identified the distinction between "biannual" and "biennial" in the proposed language.

Motion: Brodie Deshaies (Governor Wentworth Regional) moved to accept the clarified Article III, Section 1 language; Melissa Muzzy (Merrimack Valley) seconded. The motion carried by voice vote.

Motion: Brodie Deshaies (Governor Wentworth Regional) moved to adopt the proposed bylaws as amended; Wayne Goertel (Hooksett) seconded. The motion carried unanimously by voice vote.

Mr. Christina thanked members for their support of the amendments to the bylaws.

Consideration of Resolutions

President Matt Pappas reviewed the procedures for considering continuing and newly proposed resolutions. He noted that the continuing resolutions appeared on yellow pages in the Assembly materials and newly proposed resolutions on green pages. Continuing resolutions were to be considered as a block unless a delegate requested separate consideration. For new resolutions

recommended by the Board, a Board member would move adoption; for resolutions not recommended by the Board, a delegate could move adoption. New or amended proposals from the floor were to be brought to the attention of Executive Director Christina. President Matt Pappas also reviewed the Assembly's rules for orderly deliberation.

Continuing Resolutions

Motion: Chris Bober (Hillsboro-Deering Cooperative) moved to readopt Continuing Resolutions 1–6 as a block; Brodie Deshaies (Governor Wentworth Regional) seconded. Micaela Demeter (Dover) requested that Continuing Resolution 5 be separated for further consideration in connection with the Claremont and Pittsfield newly proposed resolutions. Continuing Resolutions 1–4 and 6 were then approved unanimously by voice vote.

Continuing Resolution 5 was tabled for consideration during discussion of Proposed Resolution 5 (As recorded in the minutes of the discussion for Proposed Resolution 5 below, Continuing Resolution 5 was later approved.

Newly Proposed Resolutions

Proposed Resolution 1 — Governor Wentworth Regional

The Board did not recommend adoption as submitted. Brodie Deshaies (Governor Wentworth Regional) moved adoption; Cheri Stackpole (Madison) seconded. Mr. Deshaies discussed the substantial cost of health insurance to school districts, the nature of governmental risk pools, and concerns about their potential financial exposure and effect on district solvency.

Motion: The motion failed by a show of cards.

Proposed Resolution 2 — Dover

The Board did not recommend adoption. Micaela Demeter (Dover) moved adoption; Lisa Rapaport (Portsmouth) seconded. Ms. Demeter explained that the proposed position concerned state-mandated tax or budget caps and other state restrictions on local school spending decisions, emphasizing preservation of local control. Ms. Rapaport supported leaving such decisions to local communities. Joseph Castelot (Lebanon) likewise supported establishing an Association legislative advocacy position in anticipation of potential future statewide mandates.

Motion: The motion to approved Proposed Resolution 2 as submitted was carried by voice vote.

Proposed Resolution 3 — Chesterfield

The Board recommended adoption. Amy Treat (Chesterfield) moved adoption as presented; Joe Saulnier (Raymond) seconded.

Motion: The motion was carried unanimously by voice vote.

Proposed Resolution 4 — Pittsfield
The Board did not recommend adoption.

Motion: No motion was made; the proposed resolution was not adopted.

Proposed Resolution 5 — Pittsfield
The Board did not recommend the original proposal but offered alternative language. Sandra Adams (Pittsfield) moved to adopt the alternative wording; Amy Treat (Chesterfield) seconded. Delegates discussed whether the alternative should be combined with Continuing Resolution 5 and whether the existing continuing resolution should remain unchanged. Loren Howard (Claremont) asked about coordinating the proposals, while Giana Gelsey (Oyster River Cooperative), Lisa Rapaport (Portsmouth), Micaela Demeter (Dover), and others commented on the relative breadth and specificity of the language. Will Phillips (Parliamentarian) clarified the procedural effect of the possible votes.

Ms. Adams withdrew her motion, and Ms. Treat withdrew her second. t.

Motion on Continuing Resolution 5.: As Proposed Resolution 5 was no longer before the Assembly, Continuing Resolution 5 (previously tabled) was taken up. Brodie Deshaies (Governor Wentworth Regional) moved to approve Continuing Resolution 5. This motion was seconded by Micaela Demeter (Dover). The motion carried by voice vote.

Proposed Resolution 6 — Pittsfield
The Board did not recommend the original proposal but offered alternative language. Sandra Adams (Pittsfield) **moved adoption as submitted**; Angela Sullivan (Deerfield) seconded. Delegates discussed concerns about state-mandated SAU consolidation and the distinction between mandatory consolidation and voluntary cooperation among districts.

Motion to Amend Proposed Resolution 6 As Submitted: Tracy Williams (Winnacunnet Cooperative) moved to amend the resolution to state, ***"NHSBA opposes any state mandated SAU consolidation"***; Brodie Deshaies (Governor Wentworth Regional) seconded. Ms. Adams supported the revised language. Karl Hubner (Hampstead) noted that Association resolutions should provide broad guidance rather than the details of local school board policies. The motion to amend was approved by voice vote.

Motion: Tracy Williams (Winnacunnet Cooperative) moved to approve the Proposed Resolution as amended , seconded by Brodie Deshaies (Governor Wentworth Regional). The amendment carried unanimously by voice vote. The amended resolution then carried unanimously by voice vote.

Proposed Resolution 7 — Pittsfield
The Board did not recommend adoption. Sandra Adams (Pittsfield) moved adoption as submitted; Angela Sullivan (Deerfield) seconded. Jesse Farris (Ashland) spoke in support. Joe Saulnier (Raymond) referred to an existing continuing resolution concerning education funding and

questioned how the proposed state and federal funding percentage would relate to the Association's longstanding position.

Motion: Following discussion of state and federal funding obligations, the motion failed by voice vote.

Proposed Resolution 8 — Pittsfield

The Board did not recommend adoption. Sandra Adams (Pittsfield) moved adoption; Robin O'Day (Epping) seconded. Tracy Williams (Winnacunnet Cooperative) spoke in opposition, expressing concern that the proposal would commit NHSBA to a broad position in support of homeschooling.

Motion: The motion failed by voice vote.

Proposed Resolution 9 — Raymond

The Board recommended adoption. Joe Saulnier (Raymond) moved adoption; Wayne Goertel (Hooksett) seconded. Mr. Saulnier noted that some continuing resolutions were longstanding and should be reviewed periodically. Elizabeth Ahearn (Contoocook Valley) raised a possible clarification concerning review after seven years. President Pappas and Mr. Christina discussed the relationship to the newly approved bylaws and the need for a process to review resolutions that had not been reviewed in more than seven years. Mr. Goertel noted that this issue could also be addressed through strategic planning.

Motion: The motion to adopt Proposed Resolution 9 as submitted carried by voice vote.

Proposed Resolutions 10.1, 10.2 and 10.3 — Claremont

The Board did not recommend Resolutions 10.1 or 10.2 and offered alternative language in connection with Resolution 10.3. Loren Howard (Claremont) withdrew Resolutions 10.1 and 10.2 and expressed support for alternative language intended to combine the subjects of all three proposals. Wayne Goertel (Hooksett) and Karl Hubner (Hampstead) questioned whether the Association should give legislative direction without prescribing specific timelines. The motion is made to approve as amended by Loren Howard (Claremont) and seconded by Karl Hubner (Hampstead).

Motion: The motion to approve the Board of Directors Alternative Resolution 10.1-10.3 passed on a voice vote.

Proposed Resolution 13 — Hooksett

The Board recommended adoption. Wayne Goertel (Hooksett) moved adoption; Amy Treat (Chesterfield) seconded.

Motion: The motion carried by voice vote.

Proposed Resolution 14 — Chester
The Board of Directors took no position. Christopher Kozura (Chester) expressed concern about Education Freedom Accounts while also discussing the practical effects of multiple tuition obligations on districts and the desirability of mitigating adverse impacts.

Motion: After brief discussion, no motion was made; the resolution was not adopted.

Proposed Resolution 15 - Deerfield
The Board did not recommend adoption. Angela Sullivan (Deerfield) moved to adopt Proposed Resolution 15 as submitted, which was seconded by voice of multiple members (unable to distinguish who has seconded).

Motion: The motion failed by voice vote.

9. Closing Remarks and Adjournment

President Pappas reflected on the responsibility and commitment involved in serving as Association President. He thanked the NHSBA staff, his fellow officers, the Board of Directors and his Rochester colleagues, expressing pride in the Association's work and the role of school board members.

Motion: Wayne Goertel (Hooksett) moved to adjourn; Brodie Deshaies (Governor Wentworth Regional) seconded. The motion carried unanimously. The Assembly adjourned at 2:13 p.m.

Prepared from the October 17, 2026 Delegate Assembly working notes. Subject to review and approval.

NHSBA 2026 Delegate Assembly: Delegate Report to the Ashland School Board

Saturday, October 17, 2026 | Grappone Conference Center, Concord | Delegate: Jesse Farris

Overview

The morning session was a presentation by LeadershipEnergies, LLC on NHSBA's 2027-2032 Strategic Plan. The business session (12:07 to 2:13 p.m.) included the Nominating Committee report, Treasurer's and Executive Director's reports, and votes on the bylaws and resolutions. 52 of 166 member boards were represented (quorum: 34). NHSBA's minutes are enclosed.

2027-2032 Strategic Plan

Eight priorities: governance, advocacy, policy services, legal guidance, technology/member portal, professional development, revenue generation, and partnerships. Year 1 items include a refreshed NHSBA mission, a biennial legislative-priority calendar, a two-tier policy support model, a professional development curriculum framework, a five-year cost model, and a joint study group with NHSAA.

Bylaw Changes: ADOPTED

- **Delegate Assembly replaced:** annual meetings become Annual Business Meetings. Odd years (starting 2027): elections, reports, and a training/peer conference. Even years (starting 2028): a Legislative Policy Conference.
- **New legislative policy process:** positions are adopted by a two-thirds vote of member boards voting and last two years. The current Policies, Resolutions and Statements of Belief Manual (80+ positions) sunsets; existing positions may be reintroduced. Between conferences, the NHSBA Board may adopt policies by a two-thirds vote of directors.
- **Board of Directors:** regional seats reduced from 15 to 10 (two per region); at-large seats increased from 2 to 3. Each board keeps one voting representative and one alternate; no proxy voting.

Outcome: Adopted unanimously as amended. A floor amendment to lower the two-thirds legislative policy threshold to three-fifths failed; two-thirds was retained. Article III, Section 1 wording was clarified. Existing legislative positions remain in effect until the 2028 Legislative Policy Conference.

2026 Continuing Resolutions (adopted 2024/2025; a third adoption moves a resolution into the Manual)

(1) Advocate for ED 306 school approval standards consistent with NHSBA positions; (2) require Planning Boards to revisit impact fee methodology every five years; (3) state funding of the Youth Risk Behavior Survey for middle schools; (4) legislation prioritizing student well-being and safety while weighing parental rights and educator judgment; (5) oppose state-mandated open enrollment; (6) simple majority approval of bonds for repair or improvement of existing facilities.

Outcome: All six readopted. 1-4 and 6 passed unanimously as a block; 5 was separated, considered with Proposed Resolution 5, and readopted unchanged.

2026 Proposed Resolutions

#	Submitted by	Proposed Resolution (summary)	NHSBA Board Rec.	Outcome
1	Gov. Wentworth	Support districts' ability to join and govern risk pools (assessable and nonassessable), with reasonable regulation to ensure solvency.	Not support	Failed
2	Dover	Oppose any legislation enacting a statewide school budget cap.	Not support	ADOPTED
3	Chesterfield	Favor focused, germane education legislation; oppose non-germane amendments that compromise clarity or transparency.	Support	ADOPTED (unanimous)
4	Pittsfield	Limit EFAs to FRL-eligible students who are not succeeding in their local public school.	Not support	Not adopted (no motion)
5	Pittsfield	If open enrollment is mandated, state pays full cost and transportation; no sending-district funds.	Support alternative	Not adopted (motion withdrawn); Cont. Res. 5 readopted unchanged
6	Pittsfield	Voluntary SAU service sharing; any state-mandated merger needs 3 years lead time and protection for small/poor districts.	Support alternative	ADOPTED as amended: "NHSBA opposes any state mandated SAU consolidation"
7	Pittsfield	No state tax or revenue cuts until state and federal funds cover 40% of special education costs.	Not support	Failed
8	Pittsfield	Homeschool accountability reporting; EFAs for homeschoolers only if FRL-eligible.	Not support	Failed
9	Raymond	Review every resolution 7+ years old; recommend retain, amend, or remove.	Support	ADOPTED
10.1-10.3	Claremont	Finance workforce pipeline; state certification and tested continuing education for business administrators.	Support alternative	ADOPTED (Board alternative, combined)
13	Hooksett	Legislation affecting districts should include implementation timelines, not take effect on passage.	Support	ADOPTED
14	Chester	Safeguards in any universal enrollment law (no duplicate tuition, preserve tuition/area agreements, state funding follows student).	No position	Not adopted (no motion)
15	Deerfield	Support legislation fully funding special education in NH and IDEA federally.	Not support	Failed

Elections and Other Business

Officers elected: James Noyes (Bethlehem & Profile Regional), President; Ege Cordell (Chesterfield), First Vice President; Lisa Steadman (Monadnock Regional), Second Vice President; Matt Pappas (Rochester), Immediate Past President. Board of Directors: Phil McCormack (Pemi-Baker Regional), Lakes Region; Brenda Willis (Derry Cooperative), At-Large.

Reports: Treasurer's Report (FY 2025-26) placed on file. Executive Director reported a record 166 member boards.

Enclosure: NHSBA 2026 Annual Delegate Assembly Meeting Minutes (October 17, 2026)

Memorandum

To: Ashland Planning Board

From: Mary Moriarty, Superintendent of the Ashland School District

Date: August 7, 2024

Re: Theoretical Forecasting of Lakes Region Community Developers' Work Force Housing Proposal's Impact on Ashland Elementary School

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At the August 6th, 2024 Ashland School Board meeting, the Board approved the sharing of this analysis with the Ashland Planning Board.

If you have any questions, please do not hesitate to contact me at (603) 279-7947 or mary.moriarty@interlakes.org.

Memorandum

To: Ashland Planning Board

From: Mary Moriarty, Superintendent of the Ashland School District

Date: August 7, 2024

Re: Theoretical Forecasting of Lakes Region Community Developers' Work Force Housing Proposal's Impact on Ashland Elementary School

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Carmen Lorentz, Executive Director of Lakes Region Community Developers, and I have spoken regarding the Ashland Planning Board's request to have an analysis of the possible impact the Lakes Region Community Developers 76 unit work force housing proposal, The Village at Mill Pond, may have on Ashland Elementary School. I agreed to attempt an analysis for the Ashland School Board's review and with approval from the School Board to send a copy to the Ashland Planning Board. **Please note that this is a theoretical exercise as there are many unknowns, which makes it difficult to forecast.**

Information shared from Lakes Region Community Developers:

- Ashland census data shows 0.47 children ages 0-18 per household.
- Their non-senior rental portfolio of approx. 340 apartments in Ashland, Laconia, Meredith, Tilton, and Wolfeboro shows 0.75 children ages 0-18 per household. About 40% of these apartments are subsidized though, which will not be the case with Mill Pond.
- Their non-senior portfolio that is not subsidized shows 0.5 children ages 0-18 per household.
- Estimate that Mill Pond will be somewhere in the range of 0.47 to 0.75 children ages 0-18 per household.

Methodology

For the purposes of this exercise:

- Current conditions, staffing, students, budget were used for the analysis.
- Fractions of a student or staff member have been rounded up.
- The upper limit of potential students is used.
- The full impact of 76 homes was used for the initial analysis; following this analysis is a theoretical estimate if half, 38 homes, was phased in first.
- Attempted to maintain the current goals and experiences at Ashland Elementary School.

Estimated Number of Children/Age Distribution of Children

Based on the information outlined above the following information was assumed for the theoretical analysis.

- Estimated Lower Limit: 0.47 children/unit x 76 units = 35.72 children rounded to 36 children
- Estimated Upper Limit: 0.75 children/unit x 76 units = 57 children
- Range: 36 children to 57 children
- Theoretical Guess: Assume an even distribution of children by age group from 0 years to 18 years.

Distribution of Children by Age and Grade Level																				
		Non-School Age			ASD*		Ashland Elementary School Grade Levels K - 8										Plymouth Regional High School				
							K	1	2	3	4	5	6	7	8	Total K - 8	High School Grades 9 - 12				
Age (Years)		0	1	2	3	4	5	6	7	8	9	10	11	12	13		14	15	16	17	18
Children	Lower Limit 0.47	2	2	2	2	2	2	2	2	2	2	2	2	2	2	18	2	2	2	2	2
	Upper Limit 0.75	3	3	3	3	3	3	3	3	3	3	3	3	3	3	27	3	3	3	3	3

*ASD = Ashland School District

Ashland Elementary School Grades K – 8 Regular Education:

- Current Enrollment: 156 students
- Potential Number of Students: Between 18 students to 27 students
- Theoretical Enrollment K - 8: Between 174 students to 183 students

Estimated Costs:

- Average Teacher Salary PLUS Benefits = $107,000
- Average Paraeducator Salary PLUS Benefits = $36,500

Regular Education Class Size Analysis Based on 2024 – 2025 Enrollment Elementary Level (K – 5)						
Grade Level	**Current Enrollment**	**Ideal Class Size**	**Available Seats Using Ideal Class Size***	**State Minimum Standards Strive for Class Size Number**	**Available Seats Using State Minimum Standards Strive for Class Size Number**	**Recommendation**
Kindergarten	10	15	5	20	10	Theoretical Recommendation: Add 1.0 FTE Teacher to address higher enrollment. **Potential Cost Impact: $107,000**
Grade 1	6	15	9	20	14	
Grade 2	12	15	3	20	8	
Grade 3	20	15	**Full**	25	5	
Grade 4	17	18	1	25	8	
Grade 5 (Class 1)	12	18	6	25	13	
Grade 5 (Class 2)	12	18	5	25	13	
Total	**89**	**114**	**29**	**160**	**71**	

*Green shading able to absorb upper limit of 3 students; Yellow shading unable to absorb upper limit of 3 students

	Regular Education Class Size Analysis Based on 2024 – 2025 Enrollment Middle School Level (6 – 8)					
Grade Level	**Current Enrollment**	**Ideal Class Size**	**Available Seats Using Ideal Class Size***	**State Minimum Standards Strive for Class Size Number**	**Available Seats Using State Minimum Standards Strive for Class Size Number**	**Recommendation**
Grade 6	26	18	**Full**	30	4	Theoretical Recommendation: Add minimally 2.0 FTE Teachers to address higher enrollment; 2.0 FTE Teachers allows for 1.0 FTE Humanities Teacher (English Language Arts/Social Studies) and 1.0 FTE Mathematics/ Science Teacher **Potential Cost Impact: $214,000**
Grade 7	17	18	1	30	13	
Grade 8	24	18	**Full**	30	6	
Total	**67**	**54**	**1**	**90**	**23**	

*Green shading able to absorb upper limit of 3 students; Yellow shading unable to absorb upper limit of 3 students

Ashland Special Education PK - 8:

- October 1, 2023 percent of students with Individualized Education Plans was 21.94%
- Preschool Potential Increase for Number of Students: 1 preschool student to 2 preschool students
- Grades K – 8 Potential Increase for Number of Students with Special Education Needs: 4 students to 6 students
- Total Potential Increase for Number of Students with Special Education Needs PK – 8: 5 students to 8 students

Special Education Analysis		
Special Education Teacher/Case Manager Staffing Levels	**Special Education Students**	
Budgeted 2024/2025 2.0 FTE Special Education Teacher/Case Manager	Current Numbers: 36 Students 18 Students:1 Special Education Teacher/ Case Manager	
Proposing 2025/2026 School District Budget 3:0 FTE Special Education Teacher/Case Manager	Current Numbers: 36 Students 12 Students:1 Special Education Teacher/ Case Manager (this is the ideal AES would like to achieve and maintain)	
3.0 FTE Special Education Teacher/Case Manager	Theoretical Numbers: 44 Students (Current 36 + Upper Limit of 8) 15 Students:1 Special Education Teacher/ Case Manager	
Theoretical Recommendation Increase by 1.0 FTE Special Education Teacher/Case Manager	Theoretical Numbers: 44 Students (Current 36 + Upper Limit of 8) 11 Students:1 Special Education Teacher/ Case Manager	**Potential Cost Impact: $107,000**
Special Education Assistants	**Detail**	
Budgeted 2024/2025 3.0 FTE Special Education Assistants	Driven by Individualized Education Plans	
Theoretical Recommendation Increase by 3.0 FTE Special Education Assistants	Unknown need as staffing is driven by specific student needs.	**Potential Cost Impact: $109,500**

Special Education Analysis

Notes: It is impossible to predict the financial impact in the area of special education as costs are driven by each unique individual child who receives special education services. An out-of-district special education placement has the potential to cost over $200,000 as does an in-district specialized learning plan for an individual child. Such scenarios have not been factored into this theoretical exercise.

Contracted Services	Detail	
Budgeted 2024/2025 Special Education Professional Services $83,248	• At the time of the budget there were 34 students receiving special education services.	
Theoretical Recommendation Increase Funding for Special Education Professional Services by 23.5%	• As an exercise, the upper limit of 8 students out 34 students receiving special education services is 23.5% • Unknown need as services are driven by specific student needs.	**Potential Cost Impact: $19,563**
Budgeted 2024/2025 Speech Professional Services $58,000	• At the time of the budget there were 34 students receiving special education services.	
Theoretical Recommendation Increase Funding for Speech Professional Services by 23.5%	• As an exercise, the upper limit of 8 students out 34 students receiving special education services is 23.5% • Unknown need as services are driven by specific student needs.	**Potential Cost Impact: $13,630**
Budgeted 2024/2025 Physical & Occupational Therapy $64,560	• At the time of the budget there were 34 students receiving special education services.	
Theoretical Recommendation Increase Funding for Physical & Occupational Therapy Professional Services by 23.5%	• As an exercise, the upper limit of 8 students out 34 students receiving special education services is 23.5% • Unknown need as services are driven by specific student needs.	**Potential Cost Impact: $15,171**

Other Staffing Considerations			
Current Staffing Level	**Theoretical Recommendation**	**Rationale**	**Estimate**
1.0 FTE Guidance Counselor	Increase by 1.0 FTE Guidance Counselor	• This is an area that is already taxed an increase of 27 students and 3 classrooms warrants consideration of increasing this area. ➢ Guidance lessons are provided in classrooms, hence, more classrooms means more lessons to deliver. • The Minimum Standards allow for 1.0 FTE Guidance Counselor to 500 students, which is not realistic with the expectations for the position, which includes all Guidance Counselor responsibilities, additional 504 responsibilities, homeless liaison.	**Potential Cost Impact: $107,000**
1.0 FTE Custodian	Increase by 1.0 FTE Custodian	• More people in the building will require more cleaning.	**Potential Cost Impact: $50,152**
1.0 FTE Behavior Support	Increase by 1.0 FTE Behavior Support	• This is an area that is already taxed an increase of 27 students warrants consideration of increasing this area.	**Potential Cost Impact: $36,500**

Transportation Analysis Note: Not included special education transportation as this is difficult to predict.		
Budgeted 2024/2025 1 Regular School Bus	• 55 student riders plus up to 20 students ride for the after school program provided through the Recreation Department. • 75 students represents 48% of current enrollment of 156 students	
Theoretical Increase in Number of Riders 13 Riders	• 48% of 27 students	
Theoretical Recommendation Add 1 Additional Bus	75 riders + 13 riders = 88 riders (there are 84 passenger buses)	**Potential Cost Impact: $60,757**

Technology		
Description	**Estimate**	**Estimate**
New Technology Students ($90/student for 27 students)	$2,430	**Potential Cost Impact: $10,230**
New Technology Classroom ($2,000/classroom for 3 classrooms)	$6,000	
New Technology for 9 Staff (Laptops)	$1,800	

Other Areas for Consideration			
Area	**2024/2025 Budgeted**	**Theoretical Recommendation 17.4% Increase (Based on 27 students/155 students at time of budget)**	**Estimate**
Regular Education Field Experiences/Collaboration Science Center	$17,200	$2,993	
Regular Education Supplies	$24,700	$4,298	
Regular Education Books	$5,250	$914	
Special Education Supplies	$1,500	$261	
Extended School Year Supplies	$300	$52	
Co-Curricular Supplies	$4,400	$766	
Guidance Supplies	$2,200	$383	
Books	$200	$35	
Health Services Supplies	$1,100	$191	
Psychology Supplies	$500	$87	
Speech Services Supplies	$550	$96	
Speech Services Books	$100	$17	
Food Service	$30,000	$5,220	
Total	**$88,000**	**$15,312**	**Potential Cost Impact: $15,312**

Theoretical Estimate of "State Cash" to Mitigate Cost Impact*		
Theoretical Estimate	**Estimated Number of Students**	**Theoretical Estimate of "State Cash" to Mitigate Cost Impact**
$5,450/student	27	$147,150

*The $5,450 was obtained through conversation with the New Hampshire Department of Education. As shared throughout this document, this number is also difficult to forecast as there are a number of variables that influence this number. This is theoretical estimate for this exercise. Additionally, depending on the needs of the 27 students other funding sources such as Title I A may increase, however, that is difficult to predict.

Summary of Theoretical Potential Cost Impacts & "State Cash" to Mitigate Impact			
76 Homes Upper Limit: 27 Students K - 8		**38 Homes Upper Limit: 14 Students K - 8**	
Description	**Estimated Cost**		
3.0 FTE Classroom Teachers	$321,000	1.5 FTE Classroom Teachers	$160,500
1.0 FTE Special Education Teacher	$107,000	0.5 FTE Special Education Teacher	$53,500
3.0 FTE Special Education Assistants	$109,500	1.5 FTE Special Education Assistants	$54,750
Special Education Professional Services	$19,563	Special Education Professional Services	$9,782
Speech Professional Services	$13,630	Speech Professional Services	$6,815
Physical & Occupational Professional Services	$15,171	Physical & Occupational Professional Services	$7,586
1.0 FTE Guidance Counselor	$107,000	0.5 FTE Guidance Counselor	$53,500
1.0 FTE Custodian	$50,152	0.5 FTE Custodian	$25,076
1.0 FTE Behavior Support	$36,500	~~1.0 FTE Behavior Support~~	$0
1 Additional Regular Transportation School Bus	$60,757	~~1 Additional Regular Transportation School Bus~~ ???	$0
Technology	$10,230	Technology	$6,660
Other Areas	$15,312	Other Areas	$7,658
Theoretical Estimate Potential Cost Impact	**$865,815**	**Theoretical Estimate Potential Cost Impact**	**$385,824**
Theoretical Estimate "State Cash" to Mitigate Impact	**$147,150**	**Theoretical Estimate "State Cash" to Mitigate Impact**	**$76,300**
Theoretical Cost Impact	**$718,665**	**Theoretical Cost Impact**	**$309,524**

Disclaimer – This is a theoretical exercise as the needs of students and distribution of children is a significant variable. Additionally, no costs have been estimated for possible changes to the facility to accommodate additional classrooms, students, and staff; most likely some level of upgrade will be needed.

ASHLAND ELEMENTARY SCHOOL

16 Education Drive • Ashland, New Hampshire 03217
Telephone (603)968-7622
Fax (603)968-3167

Carrie Sanborn
Principal

Erin Guinan
Assistant Principal

John McDonough
Athletic Director

November 20,2026

Ashland Elementary School District
Attn: School Board Members
16 Education Drive
Ashland, NH 03217

Dear School Board Members,

Please accept this cash donation of $460.00, raised through the art auction held at Pemi Burger, to be used toward the Students in Need Fund at Ashland Elementary School.

Sincerely,

C Sanborn

Carrie Sanborn, Principal
Ashland Elementary School District

ASHLAND ELEMENTARY SCHOOL

16 Education Drive • Ashland, New Hampshire 03217
Telephone (603)968-7622
Fax (603)968-3167

Carrie Sanborn
Principal

Erin Guinan
Assistant Principal

John McDonough
Athletic Director

November 24,2026

Ashland Elementary School District
Attn: School Board Members
16 Education Drive
Ashland, NH 03217

Dear School Board Members,

We are requesting approval to accept an anticipated food donation from Chartwells Dining Services to benefit Ashland Elementary School. The donation will take place on December 10th during our Holiday Luncheon. Although the final value is not yet known, Ashland Elementary anticipates the donation will exceed $500.00.

We would like to request approval in advance so the donation can be accepted and properly documented following the event.

Sincerely,

Carrie Sanborn, Principal
Ashland Elementary School District