Bond Accountability Committee Update
Q4 October 28, 2026



PORTLAND
Public Schools

Agenda

• Call to Order, Welcome, and Introductions	5:30pm
• Public Comments	5:40pm
• Financial Update	5:50pm
• Bond Audit Discussion	6:10pm
• Rightsizing Discussion	6:40pm
• Project Updates	7:00pm
• BAC General Discussion, Updates, and Votes	7:20pm
• Adjourn	7:30pm

Introductions

Greg DiLoreto, BAC Committee Chair

Cara Turano, BAC Committee Member

Norm Dowty, BAC Committee Member

Ryan Kinsella, BAC Committee Member

Jonathan Trutt, BAC Committee Member

Chris Dunning, BAC Committee Member

Travis George, BAC Committee Member

Kelly Wingard, BAC Committee Member

Brian Harper, BAC Committee Member

Chris Poulsen, BAC Committee Member

Director Michelle DePass, BOE Liaison to the BAC

Jon Franco, Senior Chief of Operations, PPS

Sarah Norman, Executive Director, RISE, PROCEDEO

TJ Hopkins, Senior Director, RISE, PROCEDEO

Joanna Evenson, Senior Director, RISE, PPS

Presenters will introduce themselves at the time of their presentation.

Public Comment

(5:40 pm)

Bond Program Financial Update

(5:50 pm)

All Bond Programs Dashboard – As of 10/1/26

PORTLAND PUBLIC SCHOOLS

Bond Program Dashboard

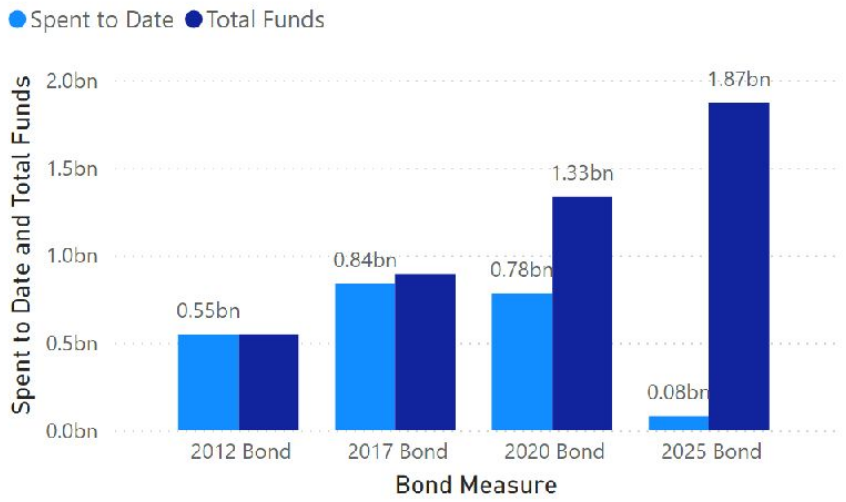
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Bond Measure

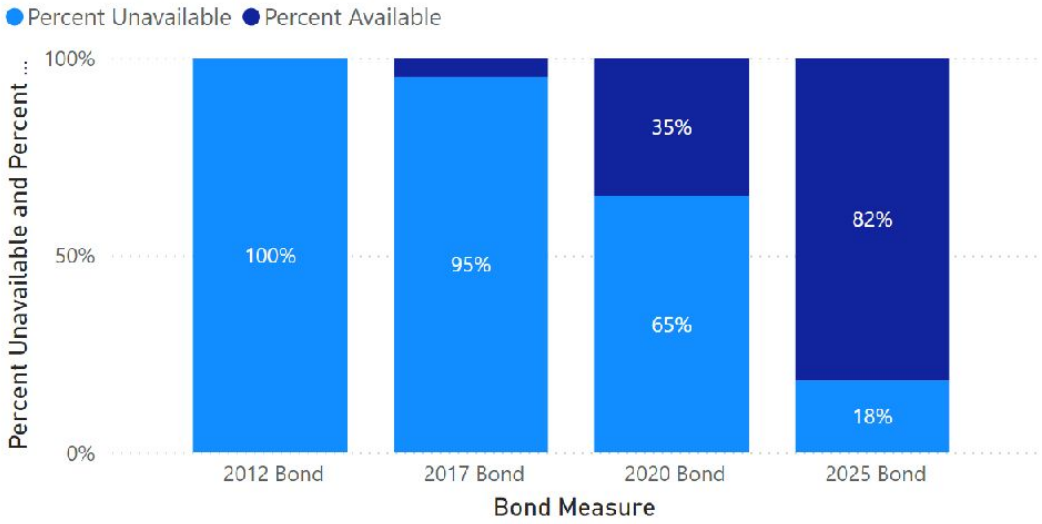
Deselect all | 2012 Bond | 2017 Bond | 2020 Bond | 2025 Bond

Total Funds	Spent to Date	Outstd. Encumbrance	Available Funds	Percent Available
4.6bn	2.2bn	362.2M	2.0bn	44%

Spent to Date and Total Funds



Spent and Encumbered



2012 Bond Program Dashboard – As of 10/1/26

PORTLAND PUBLIC SCHOOLS

Bond Program Dashboard

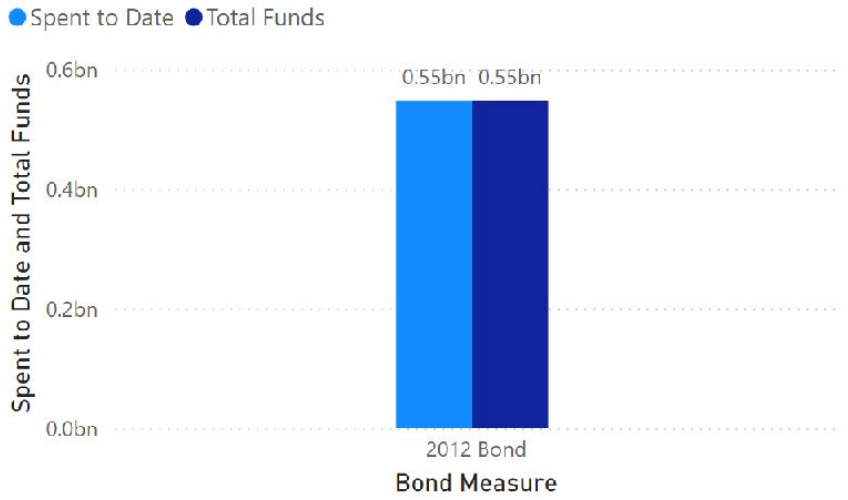
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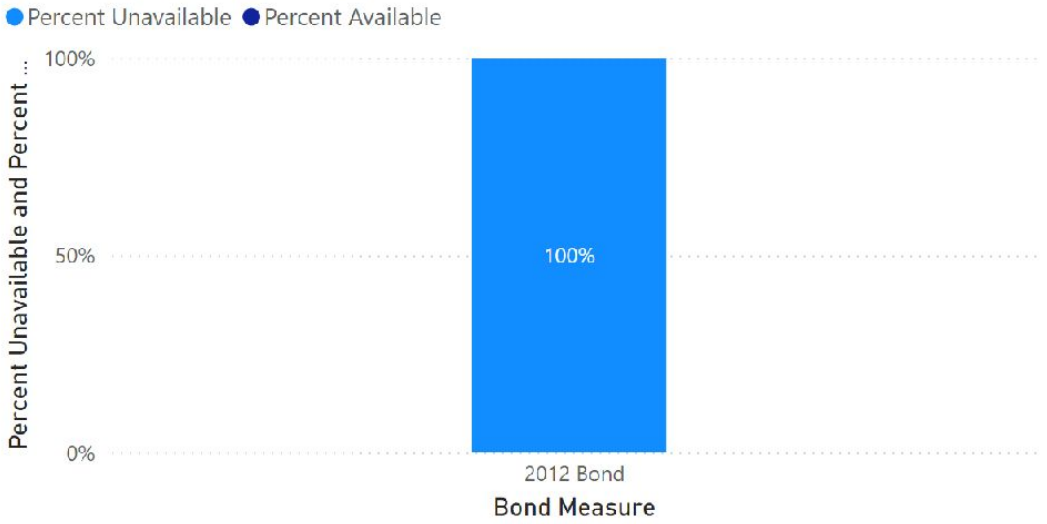
Select all | **2012 Bond** | 2017 Bond | 2020 Bond | 2025 Bond

Total Funds	Spent to Date	Outstd. Encumbrance	Available Funds	Percent Available
547.8M	547.5M	117.8K	218.0K	0%

Spent to Date and Total Funds



Spent and Encumbered



2012 Program Financial Status 10/1/2026

	FUNDING	PROGRESS					
2012 PROGRAM	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
Franklin HS Mod	110,950,414	110,950,414		-	-		
Grant HS Mod	155,300,188	155,300,188		-	-		
Roosevelt HS Mod	97,128,043	97,128,043		-	-		
Faubion Replace	30,653,663	30,653,663		-	-		
Grant Upper Field	3,170,988	3,170,988		-	-		
RHS Phase IV	6,153,741	6,153,741		-	-		
Other Projects	112,710,428	112,710,428	-	(0)	0		
Grant & Franklin add ons (Active)	370,857	145,222	225,635	117,681	107,954	212,913	(12,722)
				2012 Project Subtotals			
Administration	31,284,668	31,284,668	-	-	-		
Contingency	109,260	(902)	110,162	-	110,162	-	(110,162)
				2012 Program Subtotals			
Totals	*547,832,249*	*547,496,452*	*335,797*	*117,681*	*218,116*	*212,913*	*(122,884)*

Bond Funds	Bond Actuals
547,832,249	*547,496,452*

Modernizations: Franklin HS, Grant HS, Roosevelt HS, and Faubion PK-8

Middle School Science Upgrades

Consolidated Projects: Accessibility, Seismic

2017 Bond Program Dashboard – As of 10/1/26

PORTLAND PUBLIC SCHOOLS

Bond Program Dashboard

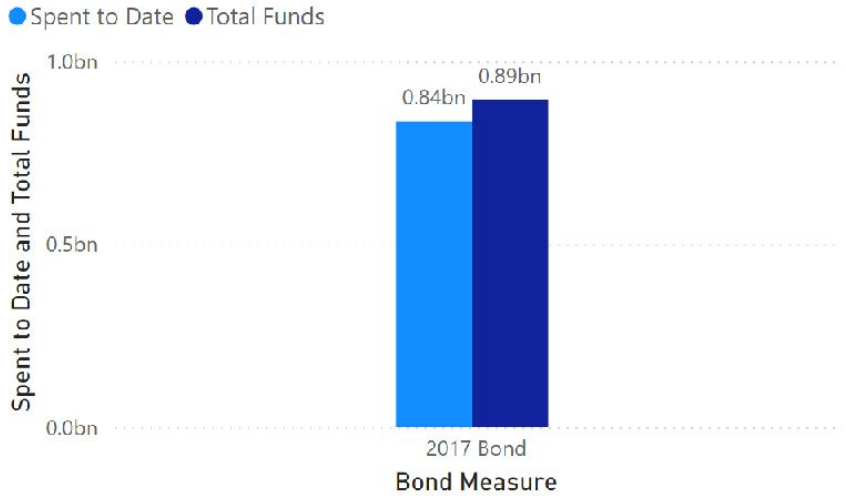
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Bond Measure

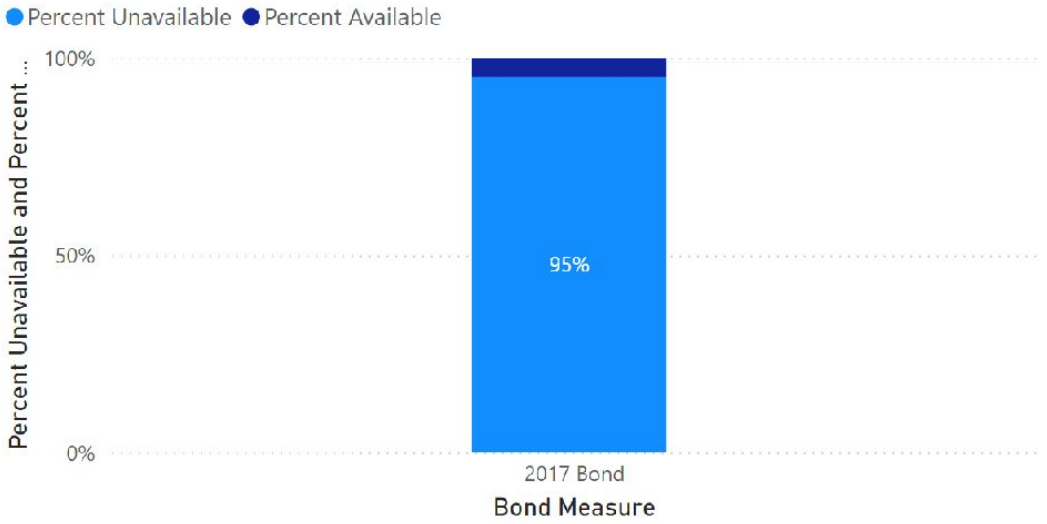
Select all | 2012 Bond | **2017 Bond** | 2020 Bond | 2025 Bond

Total Funds	Spent to Date	Outstd. Encumbrance	Available Funds	Percent Available
894.2M	836.7M	15.5M	42.0M	5%

Spent to Date and Total Funds



Spent and Encumbered



2017 Program Financial Status 10/1/2026

2017 PROGRAM	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
Benson HS Mod and Pre-Design	148,426,882	145,010,389	3,416,493	62,714	3,353,779	3,416,493	-
Benson Add Ons	2,865,020	1,324,485	1,540,535	928,483	612,052	935,222	(605,312.39)
Benson Swings	12,129,949	12,129,949	-	-	-	-	-
Lincoln HS Repl	240,842,328	224,096,580	16,745,748	16,942	16,728,806	-	(16,745,748)
Wilson HS Pre-Design	120,453	120,453	-	-	-	-	-
Cleveland HS Pre-Design	130,615	130,615	-	-	-	-	-
Jefferson HS Pre-Design	127,610	127,610	-	-	-	-	-
Kellogg MS Replace	57,648,703	57,648,703	-	-	-	-	-
Middle School Conversions	11,360,654	11,360,654	-	-	-	-	-
McDaniel Mod	197,000,000	196,848,362	151,638	18,290	133,348	151,638	-
Health & Safety	148,679,071	124,569,706	24,109,365	14,223,591	9,885,773	22,157,727	(1,951,638)
Athletics	4,734,678	2,278,729	2,455,948	174,034	2,281,914	-	(2,455,948)
2017 Project Subtotals							
Administration	48,696,567	48,611,605	84,962	98,550	(13,589)	8,000	(76,962)
Bond Issuance - DE420	3,979,637	3,979,637	-	-	-	-	-
Debt Repayment	1,193,158	1,193,158	-	-	-	-	-
Program Management - Lincoln DF006	1,539,894	1,539,894	-	-	-	-	-
Program Management - Madison DF007	1,316,360	1,316,360	-	-	-	-	-
Program Management - Kellogg DF008	1,246,862	1,246,862	-	-	-	-	-
Program Management - Benson DF005	3,147,222	3,147,222	-	-	-	-	-
Contingency	210,992	-	210,992	-	210,992	-	(210,992)
Unallocated H&S	8,801,436	-	8,801,436	-	8,801,436	-	(8,801,436)
Unalloc Athletics	-	-	-	-	-	-	-
2017 Program Subtotals							
Totals	*894,198,090*	*836,680,975*	*57,517,116*	*15,522,605*	*41,994,511*	*26,669,080*	*(30,848,036)*
	894,198,090	Bond Actuals:					
		836,680,975					

Modernizations: Benson Polytechnic, Lincoln, McDaniel, Kellogg Middle School and Multiple Pathways to Graduation

Consolidated Projects: Water Quality, Security Upgrades, New Roofs, Asbestos Abatement, Radon Remediation, Lead Paint Stabilization, Life Safety Upgrades, Accessibility, Seismic

2017 Consolidated Program Financial Status 10/1/2026

2017 HEALTH & SAFETY	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
2017 Accessibility	8,910,401	8,910,401	-	-	-	-	-
2017 Asbestos	13,664,799	10,977,378	2,687,421	912,704	1,774,717	2,667,837	(19,584)
2017 Consolidated	74,506,026	61,384,306	13,121,720	9,257,448	3,864,272	11,441,291	(1,680,429)
2017 Fire	27,366,816	19,671,861	7,694,956	3,891,959	3,802,996	7,670,901	(24,055)
2017 Lead Paint	4,980,830	4,697,312	283,518	55,280	228,237	55,948	(227,570)
2017 Radon	514,221	192,471	321,750	99,700	222,050	321,750	-
2017 Security	8,204,656	8,204,656	-	-	-	-	-
2017 Water Quality	10,531,322	10,531,322	-	6,500	(6,500)	-	-
In Progress Health and Safety Subtotal	*148,679,071*	*124,569,706*	*24,109,365*	*14,223,591*	*9,885,773*	*22,157,727*	*(1,951,638)*
DS002 - Unallocated Asbestos	-	-	-	-	-	-	-
DS001 - Unallocated Accessibility	-	-	-	-	-	-	-
DS021 - Unallocated Athletics	-	-	-	-	-	-	-
DS007 - Unallocated Security	-	-	-	-	-	-	-
DS004 - Unallocated Lead Paint	-	-	-	-	-	-	-
DS005 - Unallocated Radon	-	-	-	-	-	-	-
DS008 - Unallocated Water	-	-	-	-	-	-	-
DS003 - Unallocated Fire Alarm / Sprinkler	-	-	-	-	-	-	-
DS006 - Unallocated Roof	8,801,436	-	8,801,436	-	8,801,436	-	(8,801,436)
DS010 - H&S - Unallocated	-	-	-	-	-	-	-
Unallocated Health and Safety Subtotal	*8,801,436*	-	*8,801,436*	-	*8,801,436*	-	*(8,801,436)*
2017 Health and Safety Totals	*157,480,506*	*124,569,706*	*32,910,800*	*14,223,591*	*18,687,209*	*22,157,727*	*(10,753,074)*

2020 Bond Program Dashboard – As of 10/1/26

PORTLAND PUBLIC SCHOOLS

Bond Program Dashboard

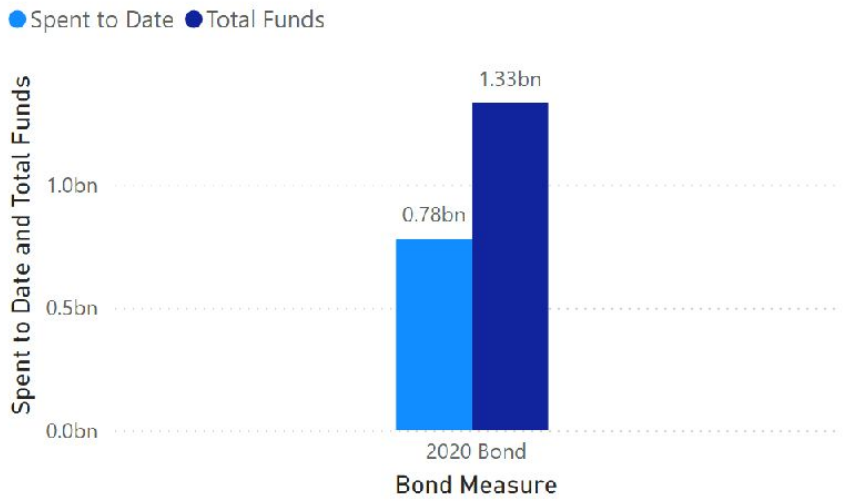
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Bond Measure

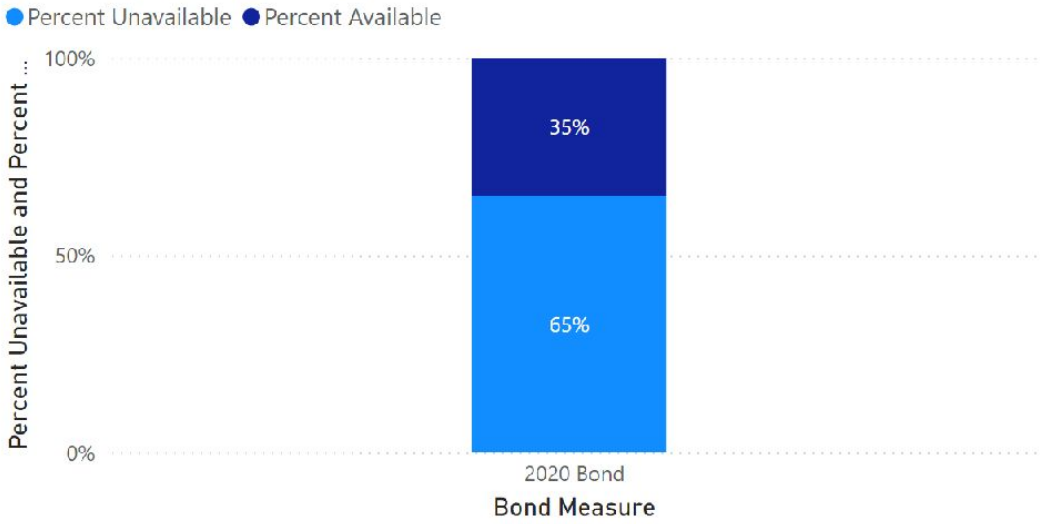
Select all | 2012 Bond | 2017 Bond | **2020 Bond** | 2025 Bond

Total Funds	Spent to Date	Outstd. Encumbrance	Available Funds	Percent Available
1.3bn	780.7M	87.0M	466.0M	35%

Spent to Date and Total Funds



Spent and Encumbered



2020 Program Financial Status 10/1/2026

2020 PROGRAM	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
Benson 2020 funds	164,903,890	163,012,470	1,891,420	200,875	1,690,546	1,891,420	-
Jefferson HS Mod	366,000,000	43,298,139	322,701,861	38,043,870	284,657,991	322,701,861	-
Jefferson Add Ons	159,175	150,195	8,980	6,700	2,280	7,723	(1,257)
CEE (Grice Adair)	60,000,000	16,633,739	43,366,261	3,053,362	40,312,899	43,366,261	-
Cleveland HS Design	23,679,515	21,215,141	2,464,374	3,344,579	(880,205)	3,470,372	1,005,999
Cleveland Swing Site	137,500	106,496	31,004	1,800	29,204	24,683	(6,320)
Wells HS Design	20,000,000	19,102,219	897,781	609,745	288,037	994,555	96,774
Roosevelt PhV Design	2,000,000	97,625	1,902,375	1,035	1,901,340	-	(1,902,375)
MPG Building	80,447,075	77,957,698	2,489,377	257,256	2,232,121	-	(2,489,377)
Curriculum	63,319,191	59,614,112	3,705,079	736,161	2,968,918	1,264,185	(2,440,894)
Technology	136,152,000	97,915,731	38,236,269	26,755,885	11,480,384	36,996,002	(1,240,267)
Infra Projects	268,718,976	245,468,162	23,250,813	12,874,511	10,376,303	17,568,171	(5,682,642)
				2020 Project Subtotals			
Administration	51,706,045	36,168,777	15,537,268	1,065,831	14,471,437	13,880,753	(1,656,515)
2017 Bond Balance	-	-	-	-	-	-	-
Contingency - OSM	80,730,019	-	80,730,019	-	80,730,019	-	(80,730,019)
Unalloc Proj Funds	15,743,544	-	15,743,544	-	15,743,544	-	(15,743,544)
				2020 Project Subtotals			
Totals	*1,333,696,929*	*780,740,504*	*552,956,425*	*86,951,609*	*466,004,816*	*442,165,987*	*(110,790,438)*

Bond Actuals:	
1,333,696,929	*780,748,004*

Modernizations: Jefferson HS, Pre-Planning/Design Ida B Wells and Cleveland HS, The Center of Black Excellence, Roosevelt (added capacity), and Benson

Consolidated Projects: Curriculum Materials, New Technology for classroom and distance learning, Health & Safety, Seismic, Security, Re-Roofing

2020 Consolidated Program Financial Status 10/1/2026

2020 INFRA PROJECTS	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
2020 Capacity	35,946,170	33,689,779	2,256,391	787,103	1,469,288	6,500	(2,249,891)
2020 Seismic	17,199,982	15,165,805	2,034,177	1,693,070	341,107	2,704,685	670,508
2020 Roofing	71,179,134	67,087,276	4,091,859	4,696,696	(604,837)	4,583,427	491,568
2020 Mechanical	73,647,705	63,422,410	10,225,294	5,489,712	4,735,582	8,825,684	(1,399,610)
2020 ADA	34,751,621	34,601,621	150,000	44,267	105,733	128,000	(22,000)
2020 SPED	15,315,943	15,315,943	-	0	(0)	-	-
2020 Security	20,678,421	16,185,329	4,493,093	163,663	4,329,429	1,319,875	(3,173,217)
In Progress Infra Subtotal	*268,718,976*	*245,468,162*	*23,250,813*	*12,874,511*	*10,376,303*	*17,568,171*	*(5,682,642)*
DS014 - Unallocated Capacity	-	-	-	-	-	-	-
DS020 - Unallocated Seismic	101,512	-	101,512	-	101,512	-	(101,512)
DS017 - Unallocated Roof	6,394,635	-	6,394,635	-	6,394,635	-	(6,394,635)
DS018 - Unallocated Mechanical	1,352,295	-	1,352,295	-	1,352,295	-	(1,352,295)
DS015 - Unallocated ADA	2,673,522	-	2,673,522	-	2,673,522	-	(2,673,522)
DS016 - Unallocated SPED	-	-	-	-	-	-	-
DS019 - Unallocated Security	5,221,579	-	5,221,579	-	5,221,579	-	(5,221,579)
Infra Unallocated Subtotal	*15,743,544*	-	*15,743,544*	-	*15,743,544*	-	*(15,743,544)*
2020 Infra Totals	*284,462,519*	*245,468,162*	*38,994,357*	*12,874,511*	*26,119,846*	*17,568,171*	*(21,426,186)*

2025 Bond Program Dashboard – As of 10/1/26

PORTLAND PUBLIC SCHOOLS

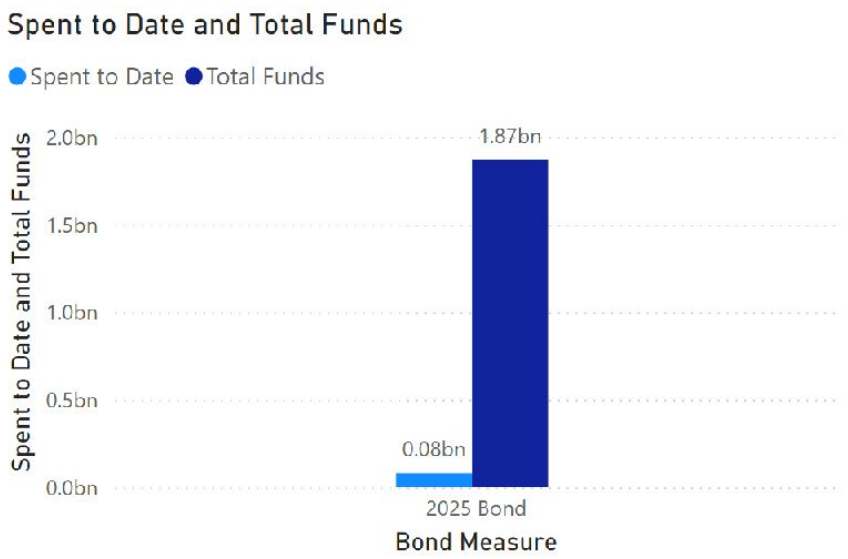
Bond Program Dashboard

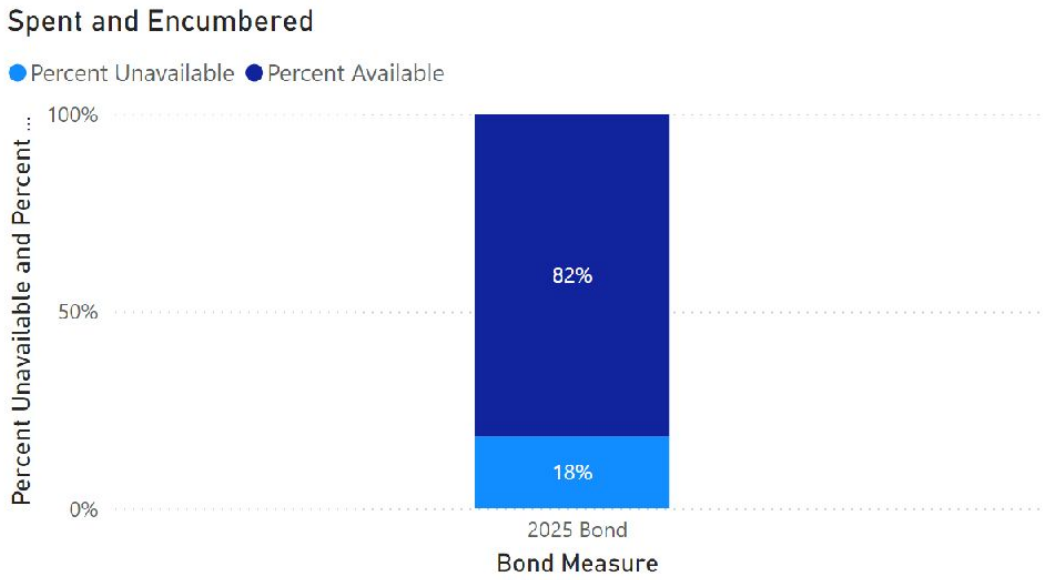
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Bond Measure

Select all | 2012 Bond | 2017 Bond | 2020 Bond | **2025 Bond**

Total Funds	Spent to Date	Outstd. Encumbrance	Available Funds	Percent Available
1.9bn	83.4M	259.6M	1.5bn	82%





2025 Program Financial Status 10/1/2026

2025 PROGRAM	Bond Funds (A)	Actuals To Date (B)	Bond Funds less Actuals to Date (C) [A-B]	Additional Encumbered (D)	Available (Unspent & Unencumbered) (E) [A-B-C]	Forecast From Cash Flow (F)	Over/Under From Cash Flow (G) [C-F]
Jefferson 2025 Funds	100,000,000	-	100,000,000	-	100,000,000	100,000,000	-
Cleveland HS Modernization	448,880,478	11,201,079	437,679,399	118,705,262	318,974,137	434,314,838	(3,364,561)
Wells HS Modernization	429,350,000	10,843,864	418,506,136	52,931,797	365,574,339	418,374,211	(131,924)
Curriculum	56,000,000	535,913	55,464,087	358,380	55,105,707	49,543,856	(5,920,232)
Technology	176,000,000	46,859,031	129,140,969	23,965,709	105,175,260	128,975,247	(165,722)
Elementary & MS	-	-	-	-	-	-	-
Physical Education	-	-	-	-	-	-	-
Athletics Projects	33,899,683	286,672	33,613,011	167,205	33,445,806	28,967,267	(4,645,744)
Seismic Projects	12,784,800	2,579,607	10,205,193	8,370,156	1,835,037	10,930,626	725,434
Priority Facilities	1,892,225	14,178	1,878,047	315,810	1,562,237	1,655,442	(222,605)
Administration	83,144,500	11,044,258	72,100,242	54,783,724	17,316,518	66,725,526	(5,374,716)
Contingency	125,956,806	-	125,956,806	-	125,956,806	-	(125,956,806)
Unalloc Elementary & MS	171,675,022	-	171,675,022	-	171,675,022	-	(171,675,022)
Unalloc Priority Facilities	88,107,775	-	88,107,775	-	88,107,775	-	(88,107,775)
Unalloc Physical Education	10,000,000	-	10,000,000	-	10,000,000	-	(10,000,000)
Unalloc Athletics	45,100,317	-	45,100,317	-	45,100,317	-	(45,100,317)
Unalloc Seismic	87,215,200	-	87,215,200	-	87,215,200	-	(87,215,200)
Totals	*1,870,006,806*	*83,364,601*	*1,786,642,205*	*259,598,043*	*1,527,044,161*	*1,239,487,014*	*(547,155,190)*

Bond Actuals:	
1,870,006,806	*83,364,601*

Modernizations: Cleveland HS, Ida B Wells HS, and Jefferson

Consolidated Projects: Security Upgrades, Seismic, Technology, Improvements for Roosevelt, Lincoln, Franklin, and Grant, and New Athletic Hub Facilities at Jackson MS and Marshall Campuses

Bond Audit Discussion

(6:10 pm)

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
1.Clearly define what success looks like for meeting bond pledges including definitions of project completion in terms of open for student use, outstanding punch list items, on-budget and schedule, or other factors considered. (Medium)	Concur with Comment	PPS has documented definitions related to bond program success in place and utilizes multiple tools to measure and report success. For example, PPS defines bond program success as delivering state-of-the-art learning environments for our students, safe and faculty, on-time, and on-budget. On-Time means the contractor achieves substantial completion and certification of occupancy in accordance with mutually agreed upon schedule set forth in their contract. On-Budget means the project is delivered within the total budget approved by the PPS District, with no unauthorized cost overruns.	February 26, 2027
2. Regularly measure and report on progress and completion against the established definitions for bond success so that it is clear to the public what the District and the Board consider in meeting bond pledges. (Medium)	Concur with Comment	PPS agrees that measures of success should be explicitly defined and presented in updates to the Facilities Improvement & Oversight Committee, Bond Accountability Committee, and Board of Education. PPS has documented definitions in place, and its current reporting and Project Management Plan addresses project status, schedule, and budget. PPS will review its definitions and reporting with the Bond Accountability Committee and incorporate feedback for refinement.	February 26, 2027
3. Provide a complete list of outstanding bond audit recommendations with implementation status, planned corrective actions or actions taken, and estimated dates for resolution to the relevant board committees and BAC on a quarterly basis for oversight and review. (Medium)	Concur with comment	PPS agrees that quarterly reporting to the Bond Accountability Committee and Facilities Improvement & Oversight Committee on outstanding audit recommendations and status is needed. Reviewing bond audit recommendation progress will be a consistent agenda item at quarterly Bond Accountability Committee meetings. PPS will update the Facilities Improvement & Oversight Committee on bond audit progress no less than quarterly to mirror BAC presentations.	March 31, 2027
4. Assign the Board's Office of Internal Performance Auditor responsibility to periodically review implementation as part of its assurance function to determine if corrective controls are implemented as needed. (Medium)	Concur with comment	PPS Board of Education agrees that the Office of Internal Performance Audit (OIPA) should continue to periodically review the implementation of bond audit recommendations as part of its assurance function. The Board will discuss the frequency and timing of any review and formalize a process that includes feedback to the whole Board	January 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
5. Develop, document, and follow a methodical, transparent process for identifying, prioritizing, and vetting eligibility and appropriateness of expenditures and related bond infrastructure projects for capital improvements that could be funded by additional bond premiums or excess contingency funds as they become available and once bond pledged projects are completed. The process and procedures should align with accounting guidance and bond measures in addition to address reallocations of contingency funds, include assumptions and factors used to arrive at priority recommendations, and ensure there is a clear and defendable protocol for selecting certain improvement projects over others prior to project start. (High)	Concur With comment	PPS will bring the existing criteria and decision steps together in a single written protocol so that future recommendations also show the funding source, competing needs considered, prioritization factors, applicable bond measure, and approval before a project begins.	October 31 , 2026
6. Prepare journal entries to correctly charge the approximate $193,400 of unallowable bond expenditures that auditors identified back to the general fund replenishing the bond program for those funds for use on eligible bond projects only. (Medium)	Concur	PPS will complete the recommended journal entries.	December 31 , 2026
7. Use PPS' existing bond spending reporting tools to prepare a more detailed annual public bond expenditure report itemizing the types and amounts of expenses and project improvements paid by bond funds (including, but not limited to, administrative costs, debt service, and infrastructure categories) and where the facility improvements were located (headquarters versus specific school) to aid in transparency. Provide the report to the relevant board committees and BAC, as well as make the report available on the PPS website. (Medium)	Concur with comment	PPS already reports on budget, expenses, and encumbrances to the Bond Accountability Committee and Board of Education. PPS will develop more detailed annual reporting by spend category and location, provide the report to the relevant Board committees and Bond Accountability Committee, and make the report available on the PPS website.	March 31, 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
8. Assign authority to a designated individual(s) and formalize a process, protocols, and/or steps to be taken before approval of funding one-time, partial, or full-time bond staff positions and related salaries and benefits, that includes an annual review and documented support for planned staff charges to the bond and to ensure actual work performed aligns with the planned funding percentage (or needs to be modified). (Medium)	Concur/ fully implemented	PPS's process establishes clear authority and a consistent protocol for approving, funding, monitoring and annually reviewing one-time, partial-time, anf full-time staff positions whose salaries and benefits are charged in whole, or in part to PPS bond funds. The process is intended to ensure that bond-funded staffing is necessary, reasonable, appropriately allocated, documented, and directly connected to approved bond program work.	Completed August 2025
9. Implement newly established process for staff salaries and benefits paid by the bond program to be supported by signed certifications attesting to time spent on bond program. (High)	Concur/ fully implemented	Fully implemented. A process to certify time and effort for partially bond-funded staff has been implemented as of August 2026.	Completed August 2026
10. Identify a position within the Finance Department to be responsible for performing and monitoring bond fiscal compliance including developing and executing a comprehensive post-issuance compliance program with procedures for monitoring compliance with the legal and financial aspects of bond issuance. Compliance would include requiring the Finance Department to conduct more active fund management by using its own cash flow tracker by fund and bond issuance to monitor proceeds, tracking that actual yields are not more than the bond yields, and working with RISE when necessary to troubleshoot issues if spend rates are not materializing as expected and required. (Medium)	Concur/ fully implemented	The Sr. Director of Finance (hired in March 2025) meets regularly with the OSM/RISE team for reconciliation of project spending to cash flow needs. The Budget Director (hired in February 2025) develops the annual budget based on projects planned by the RISE team. The Budget Director monitors progress and periodic "budget to actual" reports are produced and shared with the RISE team over the course of the year. Material differences will be elevated to the Chief Financial Officer for review and required action.	Completed July 2025
11. Expedite the hiring of an external construction auditor to conduct audits reviewing accounting and payroll records of the general contractors on the Cleveland, Ida B. Wells, and Jefferson High School modernization projects for identifying cost savings related to labor burden rates during guaranteed maximum price contract negotiations and throughout the project lifecycle-—and ensure this level of general contractor testing and contract compliance is conducted and documented. (High)	Partially concur	PPS will review multiple internal and external bond auditing resources to determine the most efficient and effective approach to conducting construction project audits and will review the recommended approach with the Bondi Accountability Committee.	June 30, 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
12. Develop a comprehensive roadmap plan with specific steps, activities, and timeline for decreasing reliance on external bond program management staff for project efforts and start rebuilding in-house capital expertise through hiring bond delivery staff. The plan should address supplementing the remaining PPS employees involved with the bond projects to build back capacity and ensure the longevity of the bond program—while still receiving support, guidance, and management from the external bond management program consultant. (High)	Partially concur	TBD	December 31 , 2026
13. Deploy additional construction management support and control over the modernization projects so that sufficient staffing is available to monitor scope, schedule, and cost through job-site presence and supervision for managing change requests, reviewing submittals, overseeing testing and inspections, and reviewing contractor payment applications among other areas. (High)	Nonconcur	PPS agrees that the modernization projects require consistent job-site presence and effective controls over scope, schedule, cost, and quality. The PPS's integrated program management model assigns owner oversight to project managers, construction managers, and specialized design, cost, and program controls staff. This team is responsible for monitoring performance, identifying risks, reviewing change requests and payment applications, and escalating issues for PPS decisions. PPS will assess staffing and field coverage on each modernization project against the work required at its current phase. The assessment will also verify that architects, testing and inspection providers, and contractors are performing the submittal review, testing, inspection, site supervision, and other services assigned under their contracts. Where coverage or performance gaps are identified, PPS will define corrective actions and determine whether additional owner construction management support is needed. This approach is intended to provide the oversight called for in the audit while keeping responsibility for contracted services with the firm's retained to perform them.	N/A
14. Fill the newly advertised job opening for the Executive Director over Capital and Planning position with an individual possessing deep expertise over large-scale public-sector capital delivery programs and knowledgeable in bond funding to oversee RISE and make informed owner-level decisions, as needed, based on RISE recommendations and monitor the external bond program management consultant’s contract and performance. (High)	Concur	Complete hiring process for the new Executive Director of Real Estate, Infrastructure and School Enhancement.	December 31 , 2026

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
15. Publicly clarify that remaining active projects from the 2012 and 2017 Bond programs relate to additional facility improvements that PPS was able to provide as funded by bond premiums and interest earnings, and not indicative of bond work not completed.(High)	Partially concur	PPS agrees that it should publicly identify the projects still active under the 2012 and 2017 bond programs and explain their status. PPS does not agree that all remaining work resulted from bond premiums and interest earnings. The program records indicate that available funds also reflected incomplete project financial reconciliation, including savings and unencumbered funds that had not been fully recognized, as well as originally planned work that remained to be completed. PPS will distinguish these circumstances in its public reporting so that active projects are described accurately and are not attributed to a single funding source.	December 31 , 2026
16. Establish, document, and follow protocols for market outreach or collaboration with potential bond consultants and contractors in the industry that prevent situations that could compromise competition, mitigate risk of potential conflicts of interest, protect the integrity of the contract process and related scope of work, and are transparent. (High)	Partially concur	PPS will review procurement guidelines with the Bond Accountability Committee and incorporate input for refinement.	February 26, 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
17. Strengthen solicitation processes to (1) modify protocols for selection of evaluation panel members to guard against conflicts, (2) ensure instructions for evaluating proposals exclusively against criteria contained in solicitation materials are clear, and (3) clarify instructions surrounding completion of required conflict of interest disclosures and review disclosures for solicitations to ensure instances of actual, potential, or perceived conflicts are mitigated. These procedures should be included in pre-RFP training of staff before evaluating proposals to provide procedures and tips to help accurately evaluate and score proposals. (High)	Nonconcur	PPS agrees that procurement integrity and clear instructions to evaluators are important. However, this recommendation appears to be based in part on a misunderstanding of the meaning of a “conflict of interest” applicable to public procurements in Oregon. Under Oregon ethics law governing public officials, an actual or apparent conflict of interest arises when a public official takes an action or makes a recommendation that would give rise to a pecuniary (financial) benefit or detriment to the official, to the official’s relative, or to any business associated with the official or the official’s relative. See ORS 244.020. This definition is also reflected in PPS Public Contracting Rule 45-0305 (Ethics in the Solicitation and Award of District Contracts), which requires that any district official participating in a district procurement must disclose actual or potential conflicts of interest and defines conflict of interest in accordance with ORS 244.020 (requiring a private pecuniary benefit or detriment to the official or the official’s relative). The Conflict of Interest Statement that all Request for Proposal evaluators are required to sign before being allowed to participate in an evaluation process similarly defines a conflict of interest in accordance with Oregon ethics law: “A Conflict of Interest exists whenever there is a situation in which an Evaluation Committee Member may have financial or familial interest or prejudice through current or past association or relationship with” any proposer. The form further clearly defines what constitutes a financial or familial relationship. Under Oregon ethics law and applicable public procurement rules, having prior discussions with or even prolonged dealings with a proposer is not a basis for dismissal from the evaluation committee and does not require disclosure. (If it were, then disqualification of evaluators would be rampant, particularly where a proposer had previously worked with PPS.) On careful review of the bond program management procurement process, PPS has determined that all state and PPS procurement laws and practices were followed, that evaluators were appropriately instructed, that there were no actual or apparent conflicts of interest among the evaluators, and that evaluators properly reviewed and signed evaluation instructions and conflicts forms before participating in the evaluation.	N/A

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
18. Develop or procure training focused on practical examples of ethics, conflicts, and fraud, waste, and abuse situations geared to the bond program that also identify red flags that heighten risks of compromised solicitation and require annual training for the Board, PPS leadership and staff, and contractors involved with the bond program. This training is meant to supplement legal training provided to the Board on public meeting rules and ethics for public officials. (High)	Partially concur	PPS will work with counsel to develop additional ethics training content with specific bond-program content that may be included in the annual Board/leadership training, and PPS will use applicable content for staff training.	June 30, 2027
19. Correct math errors PPS used to calculate bond program management contract compensation by lowering the overall contract value by $549,000 and seek to amend the Procedeo bond program management contract to reflect that change. (High)	Concur	PPS will seek adjustment to the Procedeo contract.	December 31, 2026
20. Renegotiate the Procedeo bond program management contract compensation using a more reasonable fee percentage aligned with industry and seek to amend the contract to reflect the change. (High)	Nonconcur	PPS negotiated a 4% base program management fee with Procedeo for program management and owner-representative services associated with the three high school modernizations and the Grice Adair/Center for Student Excellence project. Because the fee is reduced by costs of PPS or other contracted staffing, the net fee charged is less than 4%. The currently charged fee is 3.65%. A review of comparable K–12 capital programs, including those provided by the auditors, indicates that a 3.65 to 4% base fee is within the documented range for comprehensive program management services.	N/A
21. Adjust the next Procedeo bond program management invoice by the remaining overpayment identified by auditors as of the April 2026 invoice to comply with the bond program management contract and calculate the adjustment to reduce subsequent invoices. (High)	Concur/ fully implemented	Concur. Fully implemented. Procedeo invoices have been corrected and a credit issued to account for the overpayment. PPS has implemented a methodology for ensuring appropriate deductions moving forward.	Completed September 25, 2026

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
22. Formalize the newly created methodology to calculate district costs required to be deducted from Procedeo's monthly bond program management invoices and ensure amounts payable are properly adjusted each month on a go-forward basis. (High)	Concur/ fully implemented	Fully implemented. PPS has developed and implemented a methodology for ensuring appropriate deductions moving forward. PPS will review and adjust the actual costs deducted based on payroll and contractor data each month.	Completed September 10, 2026
23. Require Procedeo to provide a detailed staffing plan for bond program management services showing how much effort is needed to provide contracted services by estimating hours and cost per staff and by function or service provided. (High)	Nonconcur	PPS does not agree that it should require Procedeo to produce an estimate of hours and cost for each staff member and function. PPS's contract with Procedeo is a lump-sum contract with a detailed scope of work and clear deliverables. PPS will evaluate whether Procedeo has sufficient staff coverage for its contracted responsibilities and whether the appropriate services and deliverables are being provided. Where PPS identifies a gap, it will work with Procedeo to address the specific need to ensure contract compliance.	N/A
24. Seek to amend the Procedeo bond program management contract to add provisions requiring details behind the number of staff hours worked and rates staff on monthly invoices in addition to progress reporting of tasks completed during the monthly invoice period. (High)	Nonconcur	PPS does not agree that the Procedeo contract should be amended to require staff hours and hourly rates on monthly invoices. PPS's contract with Procedeo is a lump-sum contract with a detailed scope of work and clear deliverables. The contract establishes base compensation capped at 4% of the program cost budget, billed monthly on a pro-rata basis and reduced by the applicable costs of PPS personnel or contractors principally dedicated to the program or projects. The contract states that Procedeo's compensation includes its personnel costs, travel, and overhead. Staff hours multiplied by billing rates therefore do not determine the monthly amount owed to Procedeo. PPS agrees that it must be able to verify services and monitor progress toward contract deliverables. The contract already requires monthly invoices on a PPS-approved form for services rendered, and the contract provides PPS access to service records and audit rights. PPS will use those provisions, together with the contract's program reporting requirements, to review performance and support invoice approval. Requiring a task-by-task accounting on invoices would not affect the calculation of the contractual fee nor improve measurement of success under the contract.	N/A

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
25. Seek to amend the Procedeo bond program management contract to remove the $6.5 million in vague and self-serving incentive provisions that do not align with best practices. If PPS will not remove the incentives, at a minimum: (1) amend the contract to define and set the “on time” milestone date for CBSE in writing, (2) remove the $750,000 staff retention incentive, and (3) recraft the $5 million schedule incentive to link staying on budget as well as on schedule to earn the incentive. (High)	Partially concur	PPS will set milestone dates for the Grice-Adair Center for Educational Excellence when design is complete. (It is not feasible to do so before completion of the design.) PPS will also seek to refine the contract terms related to schedule incentives to protect against Procedeo-caused budget overruns	December 31 , 2026
26. Develop, document, and implement procedures for reviewing bond contract scope of work provisions prior to executing a contract to verify that the scope of work is clear, deliverables are well-defined, proposed contract cost estimate is supported, contract requires invoicing to show details of services provided, and content does not contain conflicting scope of work statements or other provisions. (Medium)	Nonconcur	PPS does not concur with the underlying assessment of the Procedeo contract, which includes a detailed and robust scope of work and defined deliverables, among other provisions. PPS will review its contract initiation, negotiation, review, and approval processes with the Bond Accountability Committee and may incorporate suggested revisions. PPS will continue to require all contract managers to complete annual training on contract development and management.	N/A
27. Develop, document, and implement procedures for bond contract monitoring that clearly identify responsibilities, monitoring activities to be performed, how to document monitoring and reviews, and escalation procedures for any contract performance non-compliance. (High)	Partially concur	This recommendation aligns with PPS's current practice and expectations for management of all PPS contracts. PPS's annual mandatory contract management training identifies best practices in contract monitoring, review, documentation, and escalation. PPS will review current practices with the Bond Accountability Committee for refinements related to bond-funded contracts.	February 26, 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
28. Assign the Office of Internal Performance Auditor responsibility for providing assurance that (1) the methodology for reducing district costs from monthly Procedeo bond program management invoices complies with contract provisions and (2) controls in place are functioning as intended. (High)	Concur	The PPS Board agrees the OIPA should provide assurance that (1) the methodology for reducing district costs from monthly Procedeo bond program management invoices and (2) controls in place are functioning as intended. We will direct the OIPA to immediately begin this work and develop a two-phased implementation plan. Phase 1: Develop a short-term implementation plan to immediately begin a review of (1) the methodology for reducing district costs from monthly Procedeo bond program management invoices comply with contract provisions and (2) controls in place are functioning as intended. The Board expects Phase 1 implementation to be in place by January 2027. Phase 2: Develop a long-term implementation plan for this recommendation that includes the hiring of an additional auditor with capital delivery and bond program audit expertise (to be funded with bond funds). The assigning of this responsibility to OIPA is effective immediately, however the full implementation of this recommendation will depend on the hiring process. As a result, we have identified June 2027 as the target implementation date.	June 2027
29. Incorporate elements of fiscal responsibilities and accountability into the Board's upcoming 2027 strategic plan and vision to memorialize board fiscal responsibilities for internal controls in general and over the bond program. This should include an explicit definition of the differences between operational direction and exercising fiscal oversight as part of district controls and accountability. (High)	Concur with comment	o address this recommendation, the Board will engage the Oregon School Board Association, the Council of Great City Schools, and other urban districts to advise on best practices regarding fiscal responsibilities for internal controls in general and over bond programs. The Board will schedule a future work session or retreat to share findings and discuss how the recommendations will be incorporated in the Board's "Expectations and Operating Protocols," onboarding training, and other pathways as identified through consultation, by June of 2027	June 2027
30. Revise the Board's "Expectations and Operating Protocols" document or authoritative documents to guide members on the specific responsibilities and activities they should employ to oversee capital funding, capital projects, and the bond program. This could include expanding expectations in the "understand our fiduciary responsibilities" section of the document. (High)	Concur with comment	The Board will update the Board's "Expectations and Operating Protocols" document to guide members on the specific responsibilities and activities they should employ to oversee capital funding, capital projects, and the bond program. This will include expanding expectations in the "understand our fiduciary responsibilities" section of the document. The Board will seek advice from the Oregon School Board Association, Council of Great City Schools, and other urban districts to determine best practices as it relates to the oversight of capital funding, capital projects, and the bond program. The Board will present the findings in a Board or Committee meeting, with possible recommendations to be presented and deliberated on by the Board. This will happen before June 2027.	June 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
31. Memorialize expectations and new protocols to guide how board members are afforded the opportunity to ask questions and scrutinize bond activity as part of deliberations and due diligence either in the Board's "Expectations and Operating Protocols" document or in Board Policy 1.70.011-P Board Meetings and Protocols. (High)	Concur	The PPS Board agrees it should memorialize expectations and new protocols to guide how board members are afforded the opportunity to ask questions and scrutinize bond activity as part of deliberations and due diligence the Board's "Expectations and Operating Protocols" document. The Board will meet within 30 days to assign the updating of the Board's "Expectations and Operating Protocols" to an existing Board committee or will schedule a full Board Retreat where this work will begin.	June 2027
32. Reiterate and follow the Board's "Expectation and Operating Protocols" document Section V.A.3 where if district staff is unable to answer a question that comes up in board meeting discussion, the Board office will note the question and provide follow-up to the Board. These protocols could include supporting analysis, when relevant, in subsequent board meetings to address board inquiries. (High)	Concur	The Board agrees with this recommendation and will direct the Superintendent to implement it, subject to applicable legal or privacy constraints and any other refinements the Board may define in the "Expectations and Operating Protocols" document.	June 2027
33. Track unanswered board member questions raised during public board meetings to record district responses in the Board-District Q&A document and post to the BoardBook public meeting platform to enhance transparency and give the public insight into the veracity of board due diligence and oversight. (High)	Concur	The Board agrees with this recommendation and will direct the Superintendent to implement it, subject to applicable legal or privacy constraints and any other refinements the Board may define in the "Expectations and Operating Protocols" document.	June 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
34. Instruct the Office of Internal Performance Auditor to hire an additional audit employee with capital delivery and bond program audit expertise (paid for with bond funds) to provide objective review over the bond program as an extension of the Board's oversight and ensure audit staff receive regular capital project delivery training. (High)	Concur	The Board agrees with the recommendation and will direct the Internal Auditor to begin the process of hiring an additional audit employee with capital delivery and bond program audit expertise (paid for with bond funds). The hiring of the additional auditor will support the OIPA's ability to provide objective review over the bond program as an extension of the Board's oversight. The Board will also direct the Internal Auditor to identify and obtain regular capital project delivery training for audit staff. The direction from the Board to OIPA to implement this recommendation is effective immediately, however the full implementation of this recommendation will depend on budget availability and the hiring process. As a result, we have identified June 2027 as the target implementation date.	June 2027
35. Assign the Board's Office of Internal Performance Auditor responsibility to conduct annual reviews of bond expenditures and provide assurance to taxpayers that bond funds are spent only for their intended and allowable purposes. (High)	Concur with comment	The PPS Board agrees with this recommendation and will direct the !Internal Auditor to include an annual review of bond expenditures in the Office of Internal Performance Audit's 2026-2027 Audit Plan. OIPA may oversee the efficient use of external audit resources to fulfil this assignment. The results of the annual review of bond expenditures will be presented to the Audit Committee, as well as the Bond Accountability Committee.	June 2027
36. Have the Office of Internal Performance Auditor, or a public industry member from the Board Audit Committee, develop and provide training to the Board regarding the internal audit assurance function including roles and responsibilities of the Board Audit Committee. (Medium)	Concur with comment	TBD	June 2027

Abbreviated Recommendation	Response	Implementation Plan (Specific steps to be implemented)	Anticipated date plan will be complete (generally within 6 months)
37. Develop and provide training and education to the Board about bond capital project delivery, lifecycle phases, and expected activities in a written document or manual available to the Board and stakeholders. (Medium)	Concur With comment	PPS will develop a written guide available to Board members and stakeholders and provide training to the Board.	March 31, 2027
38. Present and discuss the annual capital budget with supporting details to the Board so it can have requisite information to properly review, understand linkages between capital planning and bond spending, and make informed decisions. (Medium)	Partially concur	PPS agrees to enhance capital budget visibility as part of PPS annual budget planning , presentation, and implementation. As part of the annual budget development process, the Board and the PPS community) receives a budget plan for the upcoming fiscal year. The budget includes details regarding the 400 Capital Project funds, including historical information as well as where to find real-time project updates.	May 11 , 2027

Rightsizing Discussion

(6:40 pm)

PORTLAND | Public Schools

RIGHTSIZING

Comparing three scenarios

Portland Public Schools has more school buildings than our enrollment supports. This compares what the district would look like under each of three scenarios.

WHAT GUIDES THE WORK

Well-resourced schools
Consistent access to strong academic programming across PPS.

Safe and healthy learning environments
Facilities that support student safety, wellness, and long-term sustainability.

Educational options
A strong network of neighborhood schools balanced with educational options.

PPS equity lens
Centering students most impacted by inequities in every decision.

The three scenarios

All figures are projections for the **2031–32 school year** unless noted.

SCENARIO A

Closures, program moves, and boundary changes bring about two thirds of schools up to a sustainable size. About 80% of students will attend a sustainable school.

SCENARIO B

A smaller set of the same moves brings more than half of schools up to a sustainable size. About 73% of students will attend a sustainable school.

STATUS QUO

No schools close and no boundaries change. Enrollment keeps declining, so more schools fall below the size needed to staff a full program. About 48% of students will attend a sustainable school.

District-wide, side by side

Measure	SCENARIO A	SCENARIO B	STATUS QUO
Schools or sites that would close	14	11	0
Students who would change schools	27%	24%	0%
Schools above the sustainability threshold	67%	57%	26%
Students attending a school above the threshold	80%	73%	48%
Students Experiencing Poverty in Sustainable Schools	81%	74%	42%
Historically Underserved Students in Sustainable Schools	83%	78%	46%
Students Receiving Special Education Services in Sustainable Schools	77%	69%	41%
Multilingual Learners in Sustainable Schools	87%	77%	44%

SUSTAINABILITY THRESHOLDS

K-5: 360 students

K-8 and middle school: 500 students

High school: 1,100 students

RIGHTSIZING · SCENARIO COMPARISON

What changes under each scenario

Every school affected, district-wide, grouped by the kind of change.

PORTLAND | Public Schools

STATUS QUO

0 schools close

26% of schools above sustainability threshold

48% of students in those schools

0% students change schools

SCENARIO A

14
schools close

67%
schools above sustainability threshold

27%
K–8 students move

⊗ SCHOOLS CLOSING — 14

Beach · Buckman · Creston · Irvington · James John · Lewis · Maplewood · Marysville · Peninsula · Rose City Park · Sabin · Sellwood MS · Stephenson · Woodmere

The MLC (9–12) high school program also closes; students move to their neighborhood high school. It is not counted as a school closure.

◫ ATTENDANCE BOUNDARY CHANGES — 38

Abernethy · Arleta · Astor · Atkinson · Beaumont MS · Beverly Cleary · Brentwood MS · Capitol Hill · Chief Joseph · Cleveland HS · Dr. Martin Luther King Jr. · Duniway · Faubion · Franklin HS · George MS · Harriet Tubman MS · Harrison Park MS · Hayhurst · Hosford MS · Jackson MS · Jefferson HS · Kellogg MS · Kelly · Lent · Lincoln HS · Llewellyn · Markham · McDaniel · Mt. Tabor MS · Ockley Green MS · Rieke · Robert Gray MS · Roosevelt HS · Rosa Parks · Scott · Sitton · Sunnyside Environmental · Whitman

→ PROGRAM MOVES — 13

Spanish: Beach, James John, and Sitton to Cesar Chavez · Atkinson to Lent · Scott to Rigler · Beaumont MS to Roseway Heights MS · Chavez 6–8 and Ockley Green MS to George MS · Vietnamese: Rose City Park to Vestal · Mandarin: Clark to Woodstock · MLK Jr. to Boise-Eliot/Humboldt · Creston Deaf and Hard of Hearing to Glencoe · Odyssey moves to the MLC site

↑↓ GRADE-LEVEL CHANGES — 8

Beverly Cleary 6–8 to Beaumont MS · Laurelhurst 6–8 to Mt. Tabor MS · Bridger Creative Science 6–8 to Harrison Park MS · Sunnyside Environmental 6–8 to Hosford MS · Faubion 6–8 to Ockley Green MS · Vernon 6–8 to Harriet Tubman MS · Chavez 6-8 to George · MLC becomes K-8

SCENARIO B

11
schools close

57%
schools above sustainability threshold

24%
K–8 students move

⊗ SCHOOLS CLOSING — 11

Beach · Buckman · Creston · Irvington · James John · Maplewood · Marysville · Peninsula · Sabin · Sellwood MS · Woodmere

The MLC (9–12) high school program also closes; students move to their neighborhood high school. It is not counted as a school closure.

◫ ATTENDANCE BOUNDARY CHANGES — 34

Abernethy · Arleta · Astor · Atkinson · Beaumont MS · Beverly Cleary · Brentwood MS · Chief Joseph · Cleveland HS · Dr. Martin Luther King Jr. · Faubion · Franklin HS · George MS · Harriet Tubman MS · Harrison Park MS · Hayhurst · Hosford MS · Jackson MS · Jefferson HS · Kellogg MS · Kelly · Lent · Lewis · Lincoln HS · McDaniel · Mt. Tabor MS · Ockley Green MS · Rieke · Robert Gray MS · Roosevelt HS · Rosa Parks · Sitton · Sunnyside Environmental · Whitman

→ PROGRAM MOVES — 12

Spanish: Beach, James John, and Sitton to Cesar Chavez · Atkinson to Lent · Scott to Rigler · Beaumont MS to Roseway Heights MS · Chavez 6–8 and Ockley Green MS to George MS · Mandarin: Clark to Woodstock · MLK Jr. to Boise-Eliot/Humboldt · Creston Deaf and Hard of Hearing to Glencoe · Odyssey moves to the MLC site

↑↓ GRADE-LEVEL CHANGES — 8

Beverly Cleary 6–8 to Beaumont MS · Laurelhurst 6–8 to Mt. Tabor MS · Bridger Creative Science 6–8 to Harrison Park MS · Sunnyside Environmental 6–8 to Hosford MS · Faubion 6–8 to Ockley Green MS · Vernon 6–8 to Harriet Tubman MS · Chavez 6-8 to George · MLC becomes K-8

Updated October 4, 2026

Project Updates

(7:00 pm)

Seismic/Roofing - 2027

Anticipated 2027 Construction Start

Seismic Parts

- Ainsworth
  - SRGP awarded
  - DD phase
- Kelly
  - DD phase

Full Seismic

- Beverly Cleary
  - Permit Set received 10/7
  - RFP expected early November

Seismic Parts and Partial Roof

- Richmond
  - Summer 2027 - Summer 2028
  - CDs due 10/22
  - RFP expected in mid-November
- Capitol Hill
  - DD Phase

Seismic/Roofing - 2028/2029

<u>Anticipated 2028 and 2029 Construction</u>

Seismic Parts and Partial Roof

- Bridger roof
- West Sylvan roof
- Sacajawea roof
- Chief Joseph roof
- Applegate roof
- George roof
- Gray roof
- Llewelyn roof
- Roseway Heights roof
- Markham roof

Facility Improvement Projects

2027 Construction

- Marshall roofing project phase 1 is substantially complete
- Vestal roofing project is substantially complete
- Chavez roofing will be substantially complete 10/18/26
- Woodmere roofing project is expected to be substantially complete 10/31/26
- Audible security RFP is expected to be public Monday 10/19/26
- Franklin window security film is moving forward with procurement
- School emergency generator to inverter conversion is ready for next phase procurement
- DDC controls project phase 2 (18 schools) in the final commissioning phase to be completed before the end of 2026
- DDC controls project phase 3 (7 schools) schedule to start early 2027.
- Mechanical upgrades projects at Lent, Bridger and Kelly are in closeout and turned over to Facilities
- Security fencing projects are being discussed for installation

Athletic Sites

Jackson Athletic Hub

- Phase 1: Track & Field construction began in June and anticipated to be operationally accessible by late Fall 2026
- Phase 2: Multi-Use Field entered Permitting Phase August 2026
  - Permit anticipated in October 2026
  - Multi-Use field completion late spring 2027 (awaiting final permitting) consideration of weather dependent activities

Powell Park Multi-Use Field, Lighting, and Support Buildings

- Continuing discussions with Parks for use agreement

Land Use Application Planning in Progress

- West Sylvan, Franklin, Roosevelt, Grant Seating, and the remainder of Marshall HUB

Technology Investments
ERP Modernization

June - September

Business Process Alignment

Aligns PPS's operational processes with Workday standards, identify gaps, and build consensus before designing the Workday platform.

September

Detailed Planning

Establish deployment strategy, detailed timelines, governance, and resource alignment to ensure a structured and disciplined program plan.

October '26 - September '27

Architect & Configure

Design and build the Workday solution based on PPS requirements, using best practices and pre-built accelerators.

Test & Train

Validate the solution through multiple testing cycles to ensure accuracy, usability, and readiness for deployment.

Oct '27 - Jan '28

Deployment

Prepare and execute go-live(s), including final data validations, training, and comms to support a smooth transition.

Feb - April '28

Hypercare

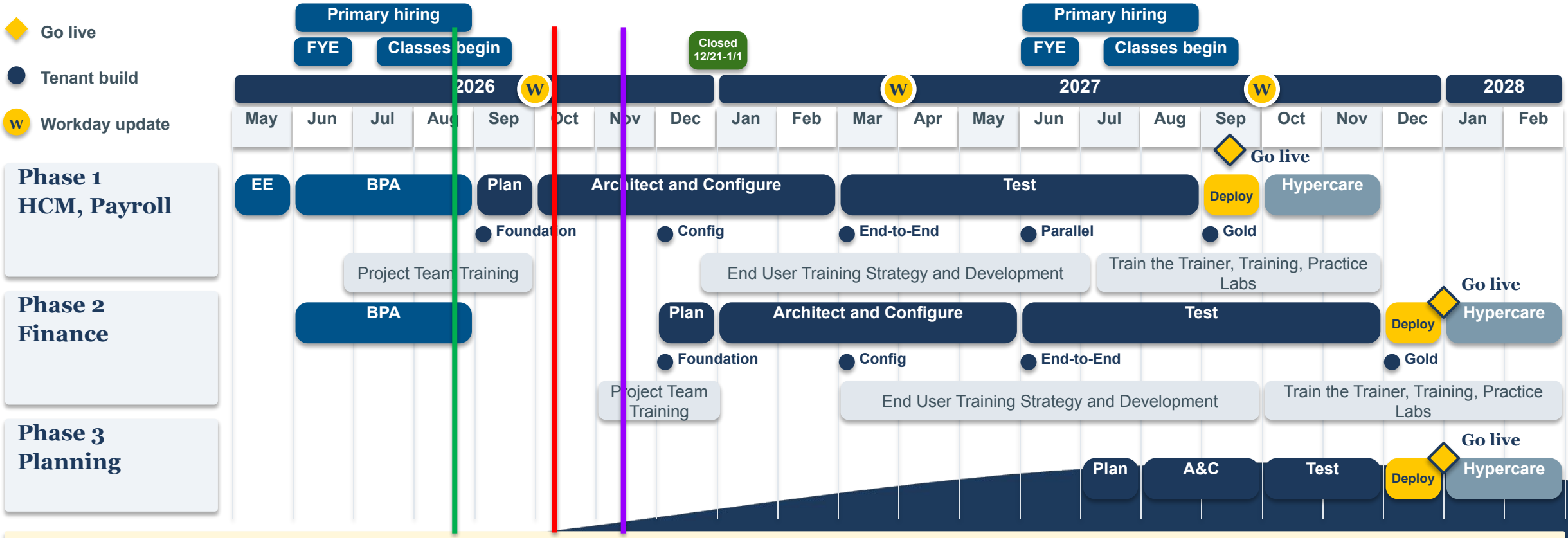
Provide intensive post-go-live support to stabilize the system, resolve issues quickly, and ensure user adoption.

Three currently planned for

- **Oct 2027**
- **Early Jan 2028 (x2)**

Technology Investments
ERP Modernization

Dates are approximate, contact the PMO for specific dates or questions.



Across every phase: Project Management · Change Management · Executive Engagement · Knowledge Sharing · Risk Management · Quality Review

Technology Bond Spending

Device Refresh

- New Chromebooks for all PPS students - 41,500 devices deployed prior to First Day of School
- Bond funds include ongoing repair and replenishment over a four year period

School Modernization & New High Schools

- Over 300 classroom AV capabilities modernized with Artomes
- Ten schools received core network infrastructure upgrades including fiber optic cabling and WiFi
- Over 6000 new camera views have been added to the district's security system.
- On schedule to complete the Construction Documents (CD) design phase by the end of this year.

Cybersecurity

- Continued investment with current solutions as well as adding capabilities with new vendor(s)

BAC General Discussion, Updates, and Votes

(7:20 pm)

Votes

- Q3 Meeting Minutes

Adjourn

Next Meeting:

January 2027
(In-Person)