



**Osseo Area
Schools**

Enrollment and Capacity Management Advisory Committee (ECMAC)

John Morstad | October 12, 2026



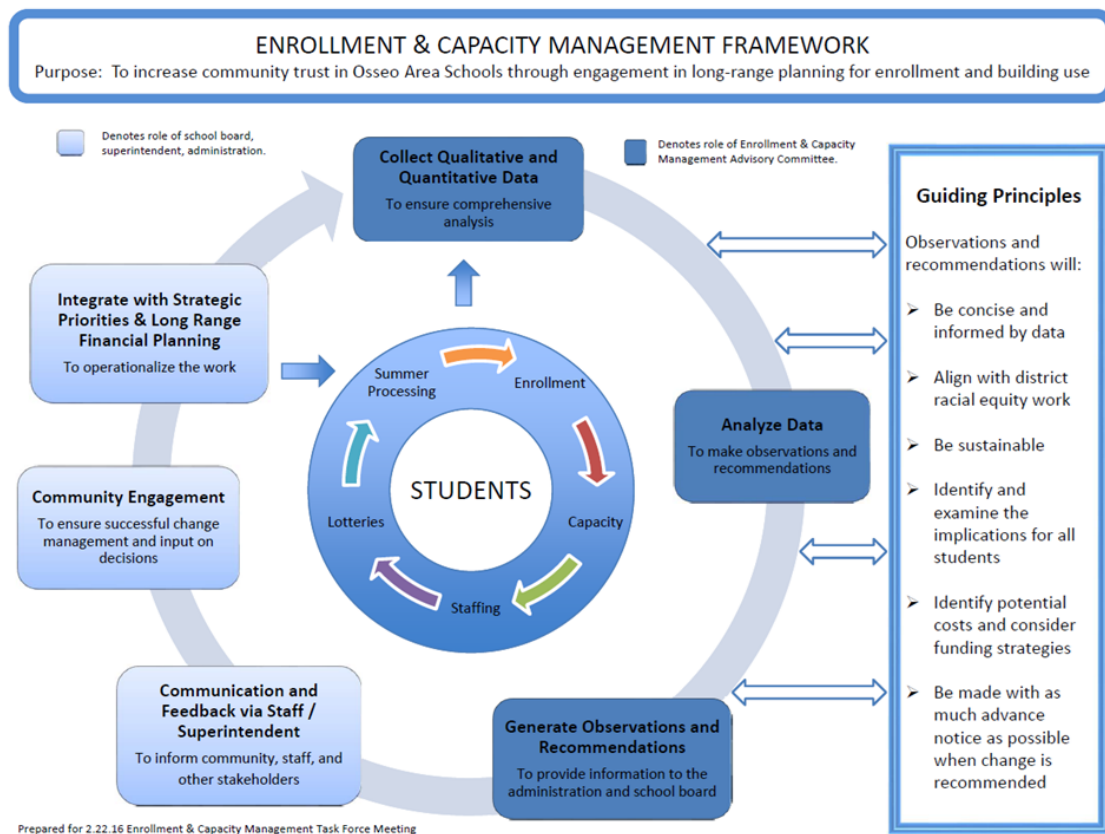
The purpose of the Enrollment and Capacity Management Advisory Committee (ECMAC) is to increase community trust in long-range planning for enrollment and building use. The ECMAC will analyze information affecting enrollment, capacity, and building use, and generate observations and recommendations to be communicated to district administration.

Outcomes

As a result of our meeting tonight, ECMAC members will:

- Review ECMAC recommendations from last year.
- Receive an update on Building a Better Future as it relates to ECMAC recommendations.
- Receive the final update on boundary changes and how this impacts ECMAC.
- Review and give feedback to our updated building capacity calculations, with changes to buildings.

Framework



ECMAC

Recommendations

Over-Capacity Conditions

- At the elementary level, ECMAC made one recommendation for consideration by district administration:
 - **Monitor schools that are near maximum capacity, based on projected enrollment:**
 - Edinbrook Elementary
 - Elm Creek Elementary
 - Park Brook Elementary
- At the secondary level, ECMAC made one recommendation for consideration by district administration:
 - **Monitor schools that are near maximum capacity, based on projected enrollment:**
 - Maple Grove Middle School
 - Maple Grove Senior High

Under-Capacity Conditions

- At all building levels, ECMAC made one recommendation for consideration by district administration:
 - Monitor schools nearing 50% capacity available:
 - Aspen Ridge Elementary
 - Aspen Ridge is the only site planned to open at close to 50% capacity. Expected growth in enrollment should address this under-capacity condition over time.

Other Enrollment Changes

- Further study of target class sizes is recommended to determine whether adjustments are needed.
- Special Education enrollment has grown significantly. The district has established a task force to study future special education enrollment and to improve projections for staffing needs. ECMAC recommends including these projections in its work beginning next year.
- Monitor the effect of Crest View's future PreK enrollment and assess how it may impact neighboring elementary schools

Building a Better Future

Update

Building a Better Future

The summer of 2026 was an extremely busy construction season.

12 major construction projects, including:

- Maple Grove Senior High
- Osseo Senior High
- Park Center Senior High
- Aspen Ridge Elementary construction
- Elementary media center renovations at:
 - Fernbrook, Edinbrook
- Outdoor classrooms at:
 - Cedar Island, Fair Oaks & Palmer Lake
- Crest View rebuild
- Media Centers at
 - Maple Grove Middle, Osseo Middle
- Northview pool conversation (completed in May 2026)

Building a Better Future - Continued

Summer of 2027, in addition to current projects, we will add:

- Magnet School renovations
 - Birch Grove, Zanewood, Weaver Lake
- Elementary media center renovations & outdoor classrooms at:
 - Park Brook, Garden City
- Elementary classroom renovations, media center renovations & outdoor classrooms at:
 - Elm Creek, Rice Lake
- ESC renovations

Building a Better Future - Continued

Summer of 2028, the final projects will be:

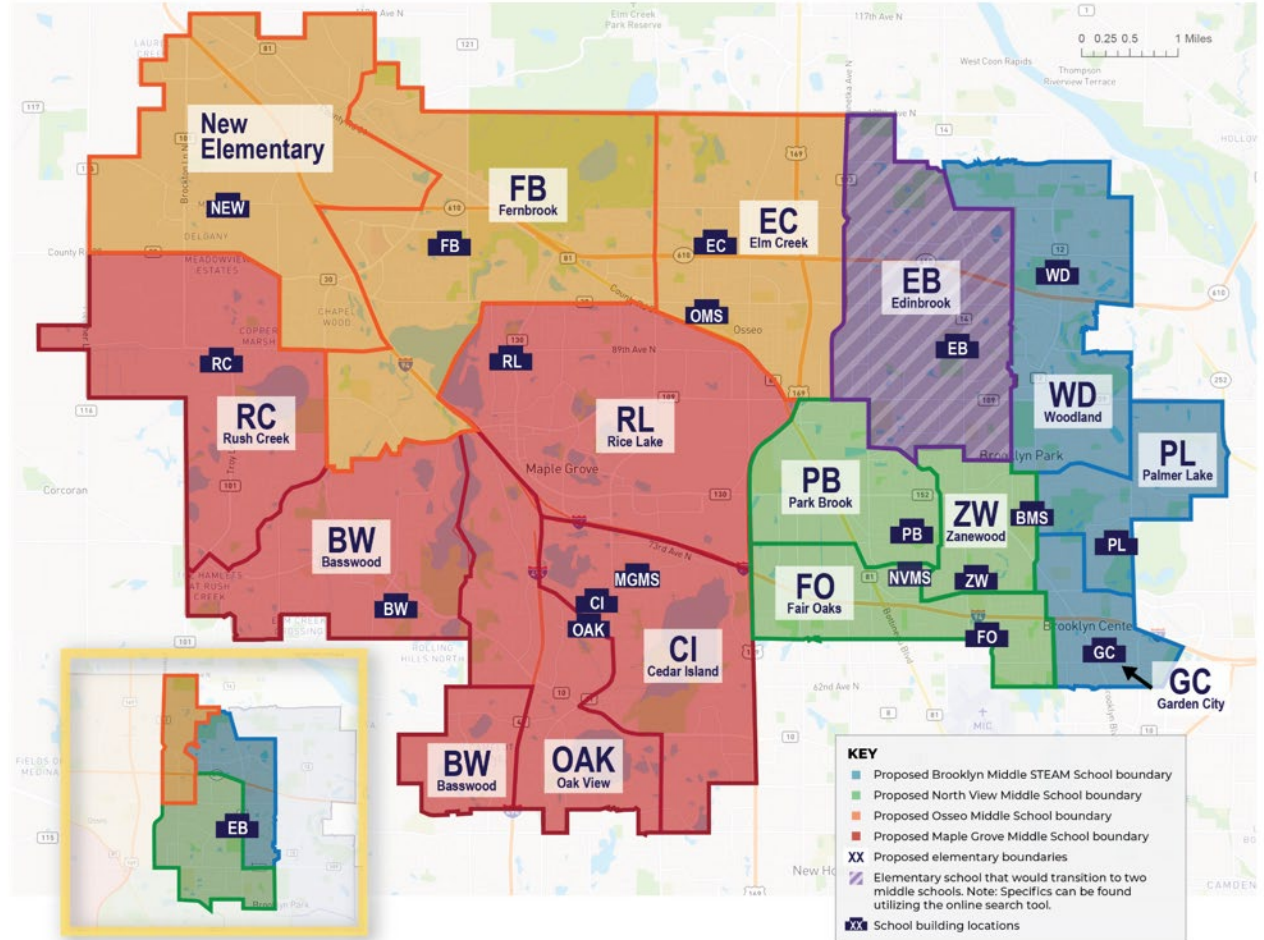
- Last phase of Park Center
- OEC renovations

Boundary Changes

Boundary Changes

- Elementary and Middle School changes went into effect for fall 2026.
- Impacted approximately 2,000 students
- Students going into 5th and 8th grade for the 2026-27 school year had the option to remain at their current school.
- Moving students = moving staff. We intentionally staffed a bit higher to ensure a smooth transition of students.

New Boundaries



Boundary Changes - Results

- Very successful process overall
- Overall communication of the process was very well received – our families felt well informed!
- Overall enrollment changes were minimal



**Osseo Area
Schools**

Small Group Discussion

Building Capacity

Elementary Capacity Assumptions

Elementary Assumptions: Assumptions to be used for elementary target capacity analysis.

In addition to appropriate grade-level classrooms, all elementary schools need the following spaces:

Student Cafeteria Kitchen Staff Cafeteria Administrative Offices Staff Offices	Special Education - Resource: 2 classrooms per school depending on # of student identified - Self-contained classroom space: keep existing space allotments for center-based special education classroom programs, including Connect, Skills, Strategies, DHH and motor rooms	Music Room: 1-2 rooms depending on student enrollment see note	Academic Support Services - Academic Intervention: up to 1 room - Talent Development Academic Challenge and Gifted (TAG): up to 1 room depending on # students identified - Title 1: 1 classroom (CV, FO, GC, PL, PB, ZW) - English Learner (EL): 1-2 rooms depending on # EL identified
Media Center		Pre-kindergarten 4-year old programming: 2 classrooms per school see note	
Custodial (storage, supply room, receiving area)		1 Band/Orchestra Room	
Gymnasium and equipment storage		Technology Lab: 1 per school	
			2 Unassigned flexible space to accommodate site-based needs - Enrollment growth - PTO/Volunteer use - Intervention spaces - D/APE teaching space - Calming room/sensory space, motor room - Other support space

Notes:

- Kindergarten and pre-kindergarten rooms are not equivalently sized district-wide
- No dedicated space district-wide for art (except Birch Grove Magnet)
- Kidstop program needs dedicated storage and home-based office space (assuming access to some classrooms for after-school programming)
- More than 1 music room is needed at BW, EB, EC, FB, RL, RC, WVR, WD
- Additional PreK depending on space. Currently CI, EB, OAK have 3 PreK classrooms

Secondary Capacity Assumptions

Secondary Assumptions: Assumptions to be used for secondary target capacity analysis

In addition to appropriate content-specific classrooms, all secondary schools need the following spaces:
(Spaces listed are needed for all district secondary schools unless otherwise noted)

Cafeteria/Kitchen Staff Lunchroom	Custodial (storage, supply room, receiving area)	Administrative Offices Staff Offices	Space for school-specific needs (ex: school store, food pantry)
Art facilities	EL* classroom space	Science labs	Health Services (nurses office)
Media Center & Computer Lab High School: Career Resource Center	Storage (student records, curriculum storage, project-based learning materials)	Conference Rooms Copy Room Display cases	High Schools: Auditoriums (dressing rooms, scene shop)
Career Technical Education (technology & engineering labs, FACS**, woodworking, PLTW***)	Collaborative Work Space (collaborative planning space and staff workspaces) 3 per senior high	Intervention spaces (calming room, learning labs, alternatives to suspension) 5 per senior high, 4 at MGMS, 3 at BMS & OMS, 2 at NVMS	Restrooms (single-use bathrooms, staff bathrooms, ADA**** accessible bathrooms with changing facilities)
Bus Parking Staff Parking High School: Student Parking	Large group space (assembly space 100-150 people)a	Unassigned classrooms for flexibility (flex classrooms, meeting space, additional room for future growth) add detail 3 per senior high, 2 per middle school	Music (choir, band, orchestra rooms, instrument & music storage) High school: uniform storage
Student Services offices/small group spaces (speech, psychologists, counselors, social workers, due process clerks, outside support services)	Special education resource & self-contained classroom space, D/APE teaching space, calming room/sensory spaces, motor room	Outdoor PE Facilities: tennis courts (OSH/OMS & PCSH/BMS share), baseball/softball fields, soccer/football fields High school: track (Activities audit information covers this area)	Indoor PE Facilities: gymnasium, equipment room, locker rooms High school: weight room, activities & trainer offices Middle school: pool (note: not part of MS curriculum) (Activities audit information covers this area)

(over)

Acronyms: *EL English Learning, **FACS Family Consumer Science, ***PLTW Project Lead the Way ****ADA American Disabilities Act

KEY: Affects capacity calculation

Revised: 10/3/2019

Presented to ECMAC on October 19, 2020

Revised 9-05-2019

Affirmed 9-02-2020

ISD 279 – Osseo Area Schools

Secondary Building Assumptions

Notes:

- High Schools: CTE specialized space (OSH: Opportunities in Emergency Care (OEC) & Automotive, PCSH: Culinary) + additional space for future expansion of CTE
- Middle Schools: Out of School Time-space (SPOT, targeted services), PLTW space
- Magnet Specific: BMS (art, robotics, engineering design spaces, culinary arts, tv/film studio) PCSH (tv/film studio)
- OALC does not need: community ed/after school programming space, some of the CTE spaces (PLTW), Career Resource Center, auditorium, athletic fields, special education self-contained classroom space
- OALC needs consideration as high school enrollment increases
- Intervention space
- Collaborative workspace for staff at high school
- Unassigned classroom space

Target Class Sizes

Target Class Size:

Grade level average class size targets, which is also used to determine the number of teachers and classrooms necessary to serve enrolled students.

Target Class Size Ratios			
Kindergarten	25 students	3rd Grade	28 students
1st Grade	26 students	4th Grade	32 students
Second Grade	27 students	5th Grade	33 students
Secondary	35 students		

Capacity Calculations



Capacity = classrooms available × target class size × utilization factor (secondary only)

2026-27 Building Capacities

BUILDING CAPACITY CALCULATION	
ELEMENTARY SCHOOLS	
School	Capacity using Target Class Size with elementary assumptions
City of Brooklyn Center	
Garden City	342
City of Brooklyn Park	
Birch Grove	513
Edinbrook	906
Fair Oaks	623
Palmer Lake	597
Park Brook	342
Woodland	855
Zanewood	513
City of Maple Grove	
Aspen Ridge(fall '26)	1,026
Basswood	1,026
Cedar Island	513
Elm Creek	684
Fernbrook	1,026
Oak View	684
Rice Lake	790
Rush Creek	961
Weaver Lake	684

BUILDING CAPACITY CALCULATION	
SECONDARY SCHOOLS	
School	Capacity using Target Class Size
City of Brooklyn Park	
Brooklyn Middle	1,185
North View Middle	1,209
Park Center SH	2,547
City of Maple Grove	
Maple Grove Middle	1,699
Maple Grove SH	2,730
City of Osseo	
Osseo Middle	1,158
Osseo SH	2,602

Current Year Enrollment

FY 2027 (Current Year) Projections

Osseo Area Schools - Grade and Site Enrollment Estimates

School Name															FY 2027 Projection	FY 2026 Actual	One-Year Change	
	K	1	2	3	4	5	6	7	8	9	10	11	12					
City of Brooklyn Center																		
Garden City	41	40	51	62	43	60									297	318	(21)	-6.60%
City of Brooklyn Park																		
Birch Grove	58	57	63	71	69	78									396	383	13	3.39%
Edinbrook	117	102	122	131	125	152									749	721	28	3.88%
Fair Oaks	75	88	85	80	78	86									492	335	157	46.87%
Palmer Lake	63	57	72	73	75	77									417	474	(57)	-12.03%
Park Brook	51	51	48	48	53	58									309	285	24	8.42%
Woodland	105	120	87	133	116	139									700	615	85	13.82%
Zanewood	68	74	45	54	65	53									359	360	(1)	-0.28%
City of Maple Grove																		
Aspen Ridge	93	89	106	102	100	80									570	0	570	0.00%
Basswood	133	138	135	126	161	155									848	838	10	1.19%
Cedar Island	68	58	41	68	56	61									352	456	(104)	-22.81%
Elm Creek	95	76	105	96	112	99									583	591	(8)	-1.35%
Fernbrook	127	126	105	126	117	128									729	1,073	(344)	-32.06%
Oak View	71	72	83	69	84	82									461	472	(11)	-2.33%
Rush Creek	123	120	125	115	138	156									777	767	10	1.30%
Rice Lake	87	70	73	82	81	74									467	600	(133)	-22.17%
Weaver Lake	103	102	104	110	117	126									662	676	(14)	-2.07%
Elementary School Total	1,478	1,440	1,450	1,546	1,590	1,664									9,168	8,964	204	2.28%
City of Brooklyn Park																		
Brooklyn Middle							329	351	333						1,013	1,007	6	0.60%
North View Middle							260	302	266						828	537	291	54.19%
Park Center Senior										503	459	484	493		1,939	1,949	(10)	-0.51%
City of Maple Grove																		
Maple Grove Middle							521	557	519						1,597	1,659	(62)	-3.74%
Maple Grove Senior										708	657	654	640		2,659	2,551	108	4.23%
City of Osseo																		
Osseo Middle							346	284	339						969	1,137	(168)	-14.78%
Osseo Senior										565	535	552	552		2,204	2,208	(4)	-0.18%
Secondary School Total							1,456	1,494	1,457	1,776	1,651	1,690	1,685		11,209	11,048	161	1.46%
Osseo Education Center													98		98	87	11	12.64%
Osseo Area Learning Center										0	0	26	100		126	116	10	8.62%
279 Online 6-8							26	24	32						82	114	(32)	-28.07%
279 Online 9-12										31	29	46	65		171	230	(59)	-25.65%
Subtotal							26	24	32	31	29	72	263		477	547	(70)	-12.80%
GRAND TOTAL ENROLLMENT	1,478	1,440	1,450	1,546	1,590	1,664	1,482	1,518	1,489	1,807	1,680	1,762	1,948		20,854	20,559	295	1.43%

FY 2027 (Current Year) Actual

Osseo Area Schools - Grade and Site Enrollment Estimates

School Name	Actual October 12, 2025														FY 2026 Actual	One-Year Change	
	K	1	2	3	4	5	6	7	8	9	10	11	12	FY 2027 Actual			
City of Brooklyn Center																	
Garden City	44	45	47	60	47	56								299	318	(19)	-5.97%
City of Brooklyn Park																	
Birch Grove	66	56	74	60	62	82								400	383	17	4.44%
Edinbrook	101	94	124	123	129	143								714	721	(7)	-0.97%
Fair Oaks	46	63	62	55	53	64								343	335	8	2.39%
Palmer Lake	51	52	77	69	67	78								394	474	(80)	-16.88%
Park Brook	41	53	51	44	54	61								304	285	19	6.67%
Woodland	97	112	83	123	114	134								663	615	48	7.80%
Zanewood	61	68	55	62	66	58								370	360	10	2.78%
City of Maple Grove																	
Aspen Ridge	108	85	104	88	89	74								548	0	548	0.00%
Basswood	113	142	136	138	163	159								851	838	13	1.55%
Cedar Island	63	58	49	68	59	63								360	456	(96)	-21.05%
Elm Creek	86	83	103	90	97	91								550	591	(41)	-6.94%
Fernbrook	88	104	93	121	105	108								619	1,073	(454)	-42.31%
Oak View	82	73	80	71	73	76								455	472	(17)	-3.60%
Rush Creek	92	110	111	102	131	143								689	767	(78)	-10.17%
Rice Lake	72	74	68	76	99	80								469	600	(131)	-21.83%
Weaver Lake	94	99	103	112	108	127								643	676	(33)	-4.88%
Elementary School Total	1,305	1,371	1,420	1,462	1,516	1,597								8,671	8,964	(293)	-3.27%
City of Brooklyn Park																	
Brooklyn Middle							303	377	323					1,003	1,007	(4)	-0.40%
North View Middle							220	269	228					717	537	180	33.52%
Park Center Senior										557	466	520	511	2,054	1,949	105	5.39%
City of Maple Grove																	
Maple Grove Middle							536	561	531					1,628	1,659	(31)	-1.87%
Maple Grove Senior										661	678	645	631	2,615	2,551	64	2.51%
City of Osseo																	
Osseo Middle							330	328	341					999	1,137	(138)	-12.14%
Osseo Senior										566	550	577	548	2,241	2,208	33	1.49%
Secondary School Total							1,389	1,535	1,423	1,784	1,694	1,742	1,690	11,257	11,048	209	1.89%
Subtotal	1,305	1,371	1,420	1,462	1,516	1,597	1,389	1,535	1,423	1,784	1,694	1,742	1,690	19,928	20,012	(84)	-0.42%
Osseo Education Center													99	99	87	12	13.79%
Osseo Area Learning Center										-	10	17	97	124	116	8	6.90%
279 Online 6-8							6	19	28					53	114	(61)	100.00%
279 Online 9-12										21	36	49	83	189	230	(41)	100.00%
Subtotal	-	-	-	-	-	-	6	19	28	21	46	66	279	465	547	(82)	-14.99%
GRAND TOTAL ENROLLMENT	1,305	1,371	1,420	1,462	1,516	1,597	1,395	1,554	1,451	1,805	1,740	1,808	1,969	20,393	20,559	(166)	-0.81%

Variances from Projections

Osseo Area Schools - Grade & Site Enrollment Variance from Projections as of 10.12.26																
School Name								10 or more students below projection								
		K	1	2	3	4	5	6	7	8	9	10	11	12	K-12	% Variance
Aspen Ridge		15	(4)	(2)	(14)	(11)	(6)								(22)	-2.59%
Basswood		(20)	4	1	12	2	4								3	0.35%
Birch Grove		8	(1)	11	(11)	(7)	4								4	1.01%
Cedar Island		(5)	0	8	0	3	2								8	2.27%
Edinbrook		(16)	(8)	2	(8)	4	(9)								(35)	-4.67%
Elm Creek		(9)	7	(2)	(6)	(15)	(8)								(33)	-5.66%
Fair Oaks		(29)	(25)	(23)	(25)	(25)	(22)								(149)	-30.28%
Fernbrook		(39)	(22)	(12)	(5)	(12)	(20)								(110)	-15.09%
Garden City		3	5	(4)	(2)	4	(4)								2	0.67%
Oak View		11	1	(3)	2	(11)	(6)								(6)	-1.30%
Palmer Lake		(12)	(5)	5	(4)	(8)	1								(23)	-5.52%
Park Brook		(10)	2	3	(4)	1	3								(5)	-1.62%
Rice Lake		(15)	4	(5)	(6)	18	6								2	0.43%
Rush Creek		(31)	(10)	(14)	(13)	(7)	(13)								(88)	-11.33%
Weaver Lake		(9)	(3)	(1)	2	(9)	1								(19)	-2.87%
Woodland		(8)	(8)	(4)	(10)	(2)	(5)								(37)	-5.29%
Zanewood		(7)	(6)	10	8	1	5								11	3.06%
Elementary School Total		(188)	(65)	(28)	(70)	(63)	(61)								(475)	-5.18%
Brooklyn Middle								(26)	26	(10)					(10)	-0.99%
Maple Grove Middle								15	4	12					31	1.94%
North View Middle								(40)	(33)	(38)					(111)	-13.41%
Osseo Middle								(16)	44	2					30	3.10%
Middle School Total								(67)	41	(34)					(60)	-1.36%
Maple Grove Senior High											(47)	21	(9)	(9)	(44)	-1.65%
Osseo Senior High											1	15	25	(4)	37	1.68%
Park Center Senior High											54	7	36	18	115	5.93%
Senior High School Total											8	43	52	5	108	1.59%
Subtotal		(188)	(65)	(28)	(70)	(63)	(61)	(67)	41	(34)	8	43	52	5	(427)	-2.10%
Osseo Education Center (Transition)														1	1	1.02%
Osseo Area Learning Center								0	0	0	0	10	(9)	(3)	(2)	-1.59%
279 Online 6-8								(20)	(5)	(4)					(29)	-23.02%
279 Online 9-12											(10)	7	3	18	18	14.29%
Subtotal								(20)	(5)	(4)	(10)	17	(6)	16	(12)	-2.52%
TOTAL VARIANCE FROM PROJECTION		(188)	(65)	(28)	(70)	(63)	(61)	(87)	36	(38)	(2)	60	46	21	(439)	-2.11%
5% above 5% below		-12.72%	-4.51%	-1.93%	-4.53%	-3.96%	-3.67%	-5.87%	2.37%	-2.55%	-0.11%	3.57%	2.61%	1.08%	-2.11%	

Special Education Enrollment

Special Education Enrollment

- **SEEDS**

- **S**pecial **E**ducation **E**nrollment **D**riven **S**taffing committee
- Since the pandemic, we have seen special education enrollment grow but have not kept pace with staffing.
- For FY 2028, we will show Special Ed enrollment history and a projection for the next five years, just like we do with our regular enrollment:
 - Broken down by Federal setting
- Special Ed and the Division of Leadership, Teaching & Learning (DLTL) are working on how use the detail enrollment information to weight their staffing allocation to support sites appropriately.



**Osseo Area
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Small Group Discussion

Thank You

QUESTIONS & DISCUSSION