



Fiscal Sustainability Plan Monthly Update October 2026

Board Meeting
October 15, 2026
Agenda Item No. 12.1

Presented by:
Chris Ralston Assistant Superintendent
Facilities Support Services

Two Main Objectives, we must....

- Have sufficient cash flow and cash in our bank account to pay all liabilities, including salaries.
- Eliminate deficit from this fiscal year and following fiscal years that position us into a budget to revenue system

Correct revenue
not matching
Business Plan



Revenue/budget match each year

Correct excess
Budget Practice in
Business Plan



Proper Budget Development
Process matches Business
Plan and Revenue

Program Optimizations and Reductions Found in the seven strategies document.

Plan Goal From July

\$20.3M

Supports the path to the \$150 million solvency target by Identifying organizational strategies, Increased revenue streams, and programmatic reductions.

Category	Goal	Progress
Strategic partnership to increase LCFF form return rates and revenue (1.2)	\$ 5,000,000	Process ends 10/31 - on track
Attendance improvement (ADA initiative)	\$ 2,500,000	Year Long Process
Budget Literacy (2.1)	\$ 1,500,000	\$3,876,850 (ELOP)
Program Development (2.2)	\$ 3,000,000	Meetings through December
Eliminate District issued cell-phones (2.3)	\$ 300,000	\$227,000 - Complete
Recruitment and Retention		
Fingerprinting	\$ 25,000	
Examine Central Printing for Current Needs		
Books and Supplies - movement of funds to appropriate line item (Completed August 20, 2026) (2.8)	\$ 5,300,000	\$5,300,000 - Complete
Explore group medical health care plan options for SCTA employees	\$ 1,869,312	\$1,869,312 - Complete
Explore additional possible agreements with LPs; Re: possible savings with MOUs and Side-letters		
Analyze Dual Immersion Programs for return on investment and cost savings (Move to 27-28)	~~\$ 750,000~~	
Examine Advanced Placement and International Baccalaureate Testing	\$ 500,000	
~~College and Career Campus Visits and Fairs~~	~~\$ 275,000~~	
High School Graduations (Complete September 17, 2026)	\$ 300,000	\$300,000 - Complete
Eliminate 6th Grade Science Trip (Complete September 17, 2026)	\$ 850,000	\$850,000 - Complete
Total	\$ 21,096,812	\$11,616,969

Cash flow savings

New revenue streams, operational efficiencies, and other verified strategies.

Plan Goal from July \$58.550M		Supports the path to the \$150 million solvency target by realizing additional revenue opportunities and reducing costs and expenditures
CATEGORY	Goal	PROGRESS
Contracts and consultants	\$9,000,000	
Department operating budgets	\$3,00,0000	\$900,000 (TS) reduced to date
School-site non-personnel spending	\$2,000,000	10% reduction in progress
Overtime, substitutes, stipends, extra duty	\$5,750,000	
Special Education efficiencies	\$3,000,000	Year Long Process (\$1.7m Currently)
Workforce and benefit actualization	\$6,000,000	
Procurement and unused allocations	\$4,750,000	
Facilities, utilities, and leases	\$3,500,000	\$102,523 Saved to Date
Central administration and management	\$3,000,000	
Transportation and fleet	\$800,000	\$404,431 Saved to Date
Legal, claims, and risk controls	\$3,000,000	
Attendance and revenue recovery	\$2,000,000	
Hiring freeze and vacancy controls	\$2,000,000	
Health-benefit dependent eligibility audit	\$2,500,000	\$523,893 Saved to Date
Technology and software-license consolidation	\$500,000	
Insurance, telecom, copier, lease renegotiation	\$750,000	
Additional Medi-Cal and reimbursement recovery	\$2,000,000	
Additional state grants, reimbursements and cost replacements	\$5,000,000	
MTSS Costs shifted to Title 1 carry over - one time savings (new, added September 17, 2026)	\$4,000,000	\$4,000,000 - COMPLETE
Total	\$62,550,000	\$5,930,847

LCFF Dashboard



26-27 LCFF STATUS

As Of Date

10/7/2026

Enrollment Count

36,911

Undetermined Count

2,728

Qualified Count

24,597

Non Qualified Count

9586

Return Percentage

90.54%

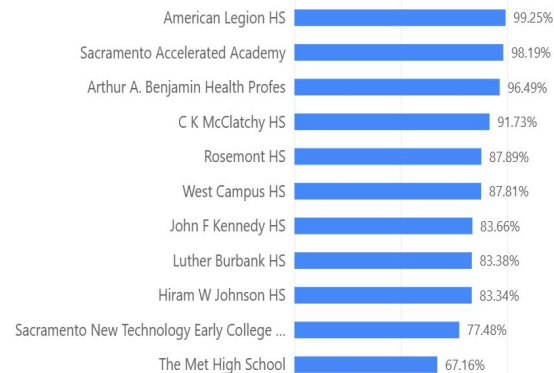
Elementary Return Rate



Middle School Return Rate



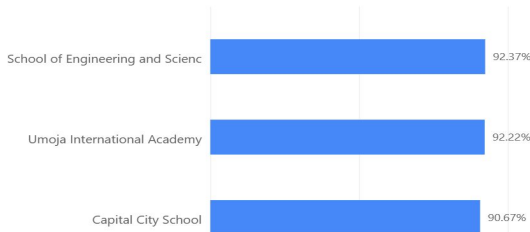
High School Return Rate



K-8 Return Rate



Multi Segment Return Rate



Fiscal Solvency Plan Action #2 & 4

Savings to Date for 2 & 4	\$12,260,543	Gerardo Castillo & Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.1 Budget Literacy	Target	Notes			ELOP Permit Costs										
Central office department budget reduction Object code All	\$1,500,000	Actual			\$3,070,657										\$3,070,657
		Budget Reduced	\$0												
		Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.2 Program Development	Target	Who		Staff Leveling	TS										
Budget to Revenue	\$3,000,000	Actual		\$806,193	\$900,000										
		Budget Reduced		\$806,193	\$900,000										\$1,706,193
		Tim Rocco	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.3 Eliminate District Cell Phones	Target	Budget	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$300,000
Reduce Budget/Cash Need	-\$300,000	Actual Spent	\$25,000	\$25,000	\$18,000	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,500
		Budget Reduced	\$0	\$0	\$7,000	\$20,500	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$227,500

Fiscal Solvency Plan Action #2 & 4

Savings to Date for 2 & 4	\$12,260,543	Gerardo Castillo & Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.1 Budget Literacy	Target	Notes			ELOP Permit Costs										
Central office department budget reduction Object code All	\$1,500,000	Actual			\$3,070,657										\$3,070,657
		Budget Reduced	\$0												
		Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.2 Program Development	Target	Who		Staff Leveling	TS										
Budget to Revenue	\$3,000,000	Actual		\$806,193	\$900,000										
		Budget Reduced		\$806,193	\$900,000										\$1,706,193
		Tim Rocco	July	August	September	October	November	December	January	February	March	April	May	June	Total
2.3 Eliminate District Cell Phones	Target	Budget	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$300,000
Reduce Budget/Cash Need	-\$300,000	Actual Spent	\$25,000	\$25,000	\$18,000	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,500
		Budget Reduced	\$0	\$0	\$7,000	\$20,500	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$227,500

Fiscal Solvency Plan Action #2 & 4

Savings to Date for 2 & 4	\$12,260,543	Aprille Shafto	July	August	September	October	November	December	January	February	March	April	May	June	Total
4.12 High School Graduations	Target	Budgeted			\$300,000										\$300,000
High School Ceremonies in School stadium	-\$300,000														\$0
	Complete	Savings	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
		Gerardo Castillo	July	August	September	October	November	December	January	February	March	April	May	June	Total
4.16 Eliminate 6th Grade Science Trip	Target	Budget			\$850,000										\$850,000
	-\$850,000														\$0
	Complete	Budget Reduced	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
2026-2027 Staff Leveling	Savings														\$0
One Time	Complete	Actual			\$806,193										\$806,193
		Budget Reduced			\$806,193										\$806,193

Fiscal Solvency Plan Action #3

3	Plan Goal	\$9,000,000	Savings to Date	\$118,585											
		Robert Aldama	July	August	September	October	November	December	January	February	March	April	May	June	Total
Copier Lease Reduction	Target	Budget													\$0
	\$25,000	Actual													\$0
		Budget Reduced	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Chris Ralston													
Transportation supplemental driving contracts	Target	Budget	\$ 250,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$ 530,000	\$5,550,000
	\$3,000,000	Actual	\$ 14,340	\$ 450,329	\$ 726,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$0
		Budget Reduced	\$235,660	\$79,671	-\$196,745									\$0	\$118,585
	Target	Budgeted													\$0
		Actual													\$0
		Savings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Fiscal Solvency Plan Action #6 - Reduce overtime, substitutes, stipends, and extra duty

6 - Reduce Overtime, substitutes, stipends, and extra duty	Plan Goal	\$5,750,000	Savings to Date	\$111,417											
		Lynzey De Jesus	July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Target	Budget	\$16,091	\$18,816	\$16,539	\$24,066	\$18,274	\$17,440	\$15,827	\$14,200	\$11,355	\$16,674	\$14,833	\$22,439	\$206,553
Custodial		Actual	\$6,927	\$6,533	\$9,951										\$23,411
		Difference	\$9,164	\$12,282	\$6,588										\$28,034
		Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Savings	Budget													\$0
District Wide Site Custodial		Actual													\$0
		Budget Reduced	\$0												\$0
		Monica Garland	July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Target	Budgeted	\$500	\$3,000	\$3,000	\$2,000	\$1,500	\$200	\$0	\$0	\$0	\$0	\$0	\$300	\$10,000
Human Resources		Actual	\$0	\$0	\$6,565	\$1,540									\$8,105
		Savings	\$500	\$3,000	-\$3,565	\$460									\$395

Fiscal Solvency Plan Action #6 - Reduce overtime, substitutes, stipends, and extra duty (page 2)

		Manpreet Kaur	July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Target	Budget	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$49,789
Youth Development		Actual		\$10,920											\$10,920
		Budget Reduced	\$4,149	-\$6,771	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$4,149	\$38,869
		Ray Lazada	July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Target	Budget	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$25,200
Safe Schools		Actual	\$0	\$0	\$0										\$0
		Budget Reduced	\$2,100	\$2,100	\$2,100										\$6,300
			July	August	September	October	November	December	January	February	March	April	May	June	Total
Overtime	Target	Budgeted	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$252,037
Business Services		Actual													\$0
		Savings	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$21,003	\$252,037

Fiscal Solvency Plan Action #7 - Special Education Efficiencies

[illegible]

Fiscal Solvency Plan Action #10 - Facilities

10 - Facilities	Plan Goal	\$3,500,000	Savings to Date	\$102,523												
		Chamberlain Secrest	July	August	September	October	November	December	January	February	March	April	May	June	July	Total
Energy Reduction Strategies	Target	Budgeted	\$1,368,037	\$1,592,332	\$1,625,737	\$1,199,419	\$1,350,539	\$1,361,674	\$1,379,173	\$1,220,098	\$1,099,202	\$1,193,056	\$1,325,087	\$1,193,056		\$15,907,411
	\$2,000,000	% of Total	8.60%	10.01%	10.22%	7.54%	8.49%	8.56%	8.67%	7.67%	6.91%	7.50%	8.33%	7.50%		
		Actual	\$1,367,054	\$1,490,791												
		Savings	\$983	\$101,540												
		Nathaniel Browning	July	August	September	October	November	December	January	February	March	April	May	June	July	Total
Lease Revenue	Target	Budget														
Buildings and Cell Towers	\$300,000	Actual														
		Nathaniel Browning	July	August	September	October	November	December	January	February	March	April	May	June	July	Total
7.1 Consolidate program sites that do not have students on site		Goal in Square Feet						47,095								47,095
Target Sq. Ft. Reduction	100,000	Achieved														0

Fiscal Solvency Plan Action #12 - Transportation

12 - Transportation	Plan Goal	\$800,000	Total Savings to Date	\$285,846	Growth from last update										
		Chris Ralston	July	August	September	October	November	December	January	February	March	April	May	June	Savings
Fuel	Target	Budgeted	\$ 51,000	\$ 67,568	\$ 93,847	\$ 91,224	\$ 65,759	\$ 62,588	\$ 84,246	\$ 90,246	\$ 92,457	\$ 78,546	\$ 88,546	\$ 64,325	
	-\$100,000	Actual	\$ 37,534	\$ 64,641	\$ 89,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Chris Ralston	\$ 13,466	\$ 2,927	\$ 4,403										\$20,796
Overtime	Target	Budget	\$ 15,340	\$ 14,215	\$ 21,343	\$ 29,696	\$ 21,448	\$ 24,004	\$ 23,984	\$ 23,296	\$ 14,053	\$ 21,405	\$ 22,539	\$ 22,336	
	-\$750,000	Actual	\$ 1,832	\$ 9,092	\$ 11,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Chris Ralston	\$ 13,508	\$ 5,123	\$ 9,444										\$28,075
Bus Repair Maintenance	Target	Budgeted	\$ 174,658	\$ 186,457	\$ 182,547	\$ 178,554	\$ 165,223	\$ 140,248	\$ 153,277	\$ 160,228	\$ 175,648	\$ 184,566	\$ 187,540	\$ 135,667	
	-\$50,000	Expensed	\$ 97,441	\$ 54,636	\$ 154,610	\$ 7,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Savings	\$ 77,217	\$ 131,821	\$ 27,937										\$236,974

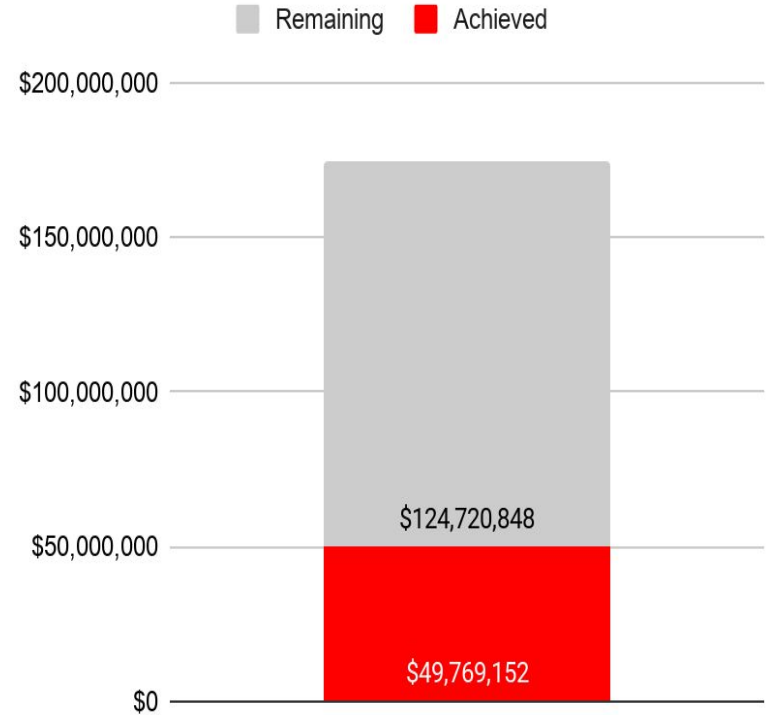
Fiscal Solvency Plan Action #16 - Benefit Audit

16	Risk Management	Keyshun Marshall	Saving to date	\$ 523,893												
	\$2,500,000.00		July	August	September	October	November	December	January	February	March	April	May	June	July	Total Saved
Audit and Removal	Target	Budgeted		\$ 833,333	\$ 833,333	\$ 833,333										
	-\$2,500,000	Actual	\$ -	\$ 14,361	\$ 353,880		\$ 40,637		\$ 115,015							\$ 523,893
The definition of savings comes from Surviving Spouse, Dual Coverage, Single Health Rebate, and Medicare audits				Dual Coverage	Medicare		Surviving Spouse		Waiver							
SEIU/TEAMSTERS - Single Coverage Rebate (CBA - SEIU Article 7, Teamsters Article 7). Rebate will end 12/31/26. Calculation is averaged out Jan 1 -Jun 30, 2027																
Monthly ongoing savings are generated through contribution adjustments																

Total as of October 13, 2026

Goal	\$174,490,000
Achieved	\$49,769,152
Remaining	\$124,720,848

Fiscal Accountability Plan Tracker



Summary of Actions

Description of Action	Amount
State Discretionary Block Grant	\$30,861,969
Books and Supplies one-time	\$5,300,000
July Cost Avoidance	\$553,384
Cell Phone September Cost Avoidance	\$7,000
High school Central Funded Graduation	\$300,000
Science Trip Central Funded	\$856,000
Remainder of 26-27 Cell phone avoidance	\$225,000
Transportation August Contract Driver Savings	\$122,850
Utility Savings - July	\$983
Transportation August Department Savings	\$8,087
Benefits Audit Savings Added	\$523,893
MTSS costs moved to Title 1 - One Time savings	\$4,000,000
Deletion of Technology Budget	\$900,000
Health Insurance Negotiated Savings (Jan-June)	\$1,869,312
Cell phone Cancellation Complete	\$220,500
2026-2027 Staff Leveling (one time)	\$806,193
ELOP Funding Change	\$3,070,657
Utility Savings - August	\$101,540
Transportation September Department Savings	\$41,784

Requests from the Board status

Upcoming

In Progress

Delayed

Rescinded

1st Interim Report

Expected: December 15, 2026

Staff: Gerardo Castillo

Reduction of Open PO's

Approved: July 30, 2026

Staff: Robert Aldama

LCFF Forms with Collection

Approved: July 30, 2026

Staff: Tom Rocco/Brian Heap

Position Control List

Requested: November 2025

Staff: Christian Ramirez

SCTA Agreement Implementation

Requested: July 30, 2026

Staff: Dan Schallock

2nd Interim Report

Expected: February 4, 2027

Staff: Gerardo Castillo

~~Eliminate Cell Phone Service~~

~~Requested July 30, 2026~~

~~Staff: Tim Rocco~~

Energy Reduction Strategies

Approved: July 30, 2026

Staff: Chamberlain Secrest

Vacancy Savings by Month

Requested: July 30, 2026

Staff: Christian Ramirez

Reduction of OT & Substitutes

Approved: July 30, 2026

Staff: ALL

Old PO's Clean-up Report

Expected: September 17

Staff: Robert Aldama