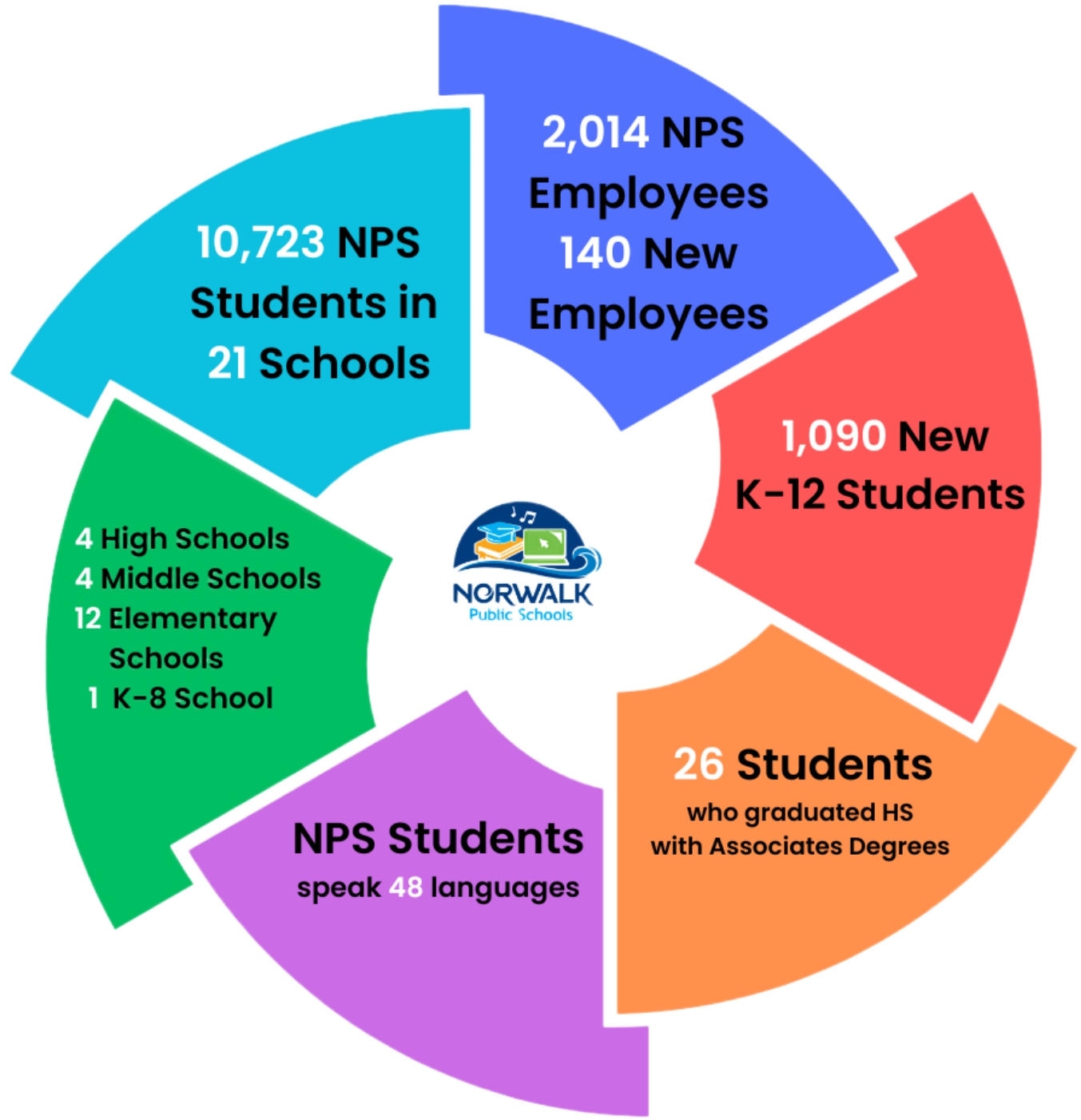




Public Hearing – FY 2027-28 Operating & Capital Budgets

Lunda Asmani, CPFO
BOE Chief Financial Officer | Norwalk Public Schools
September 29, 2026

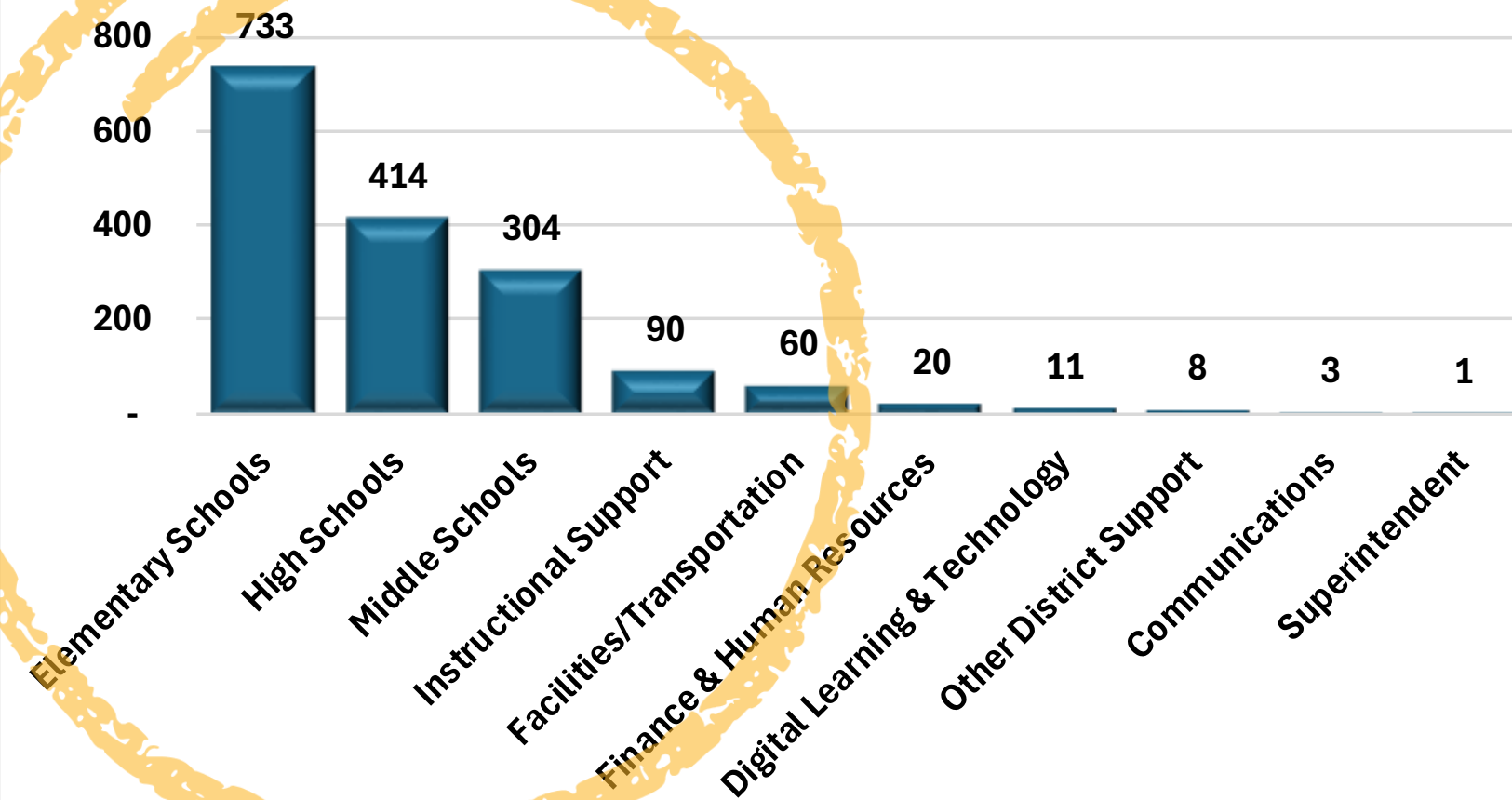
Norwalk Public Schools At-A-Glance



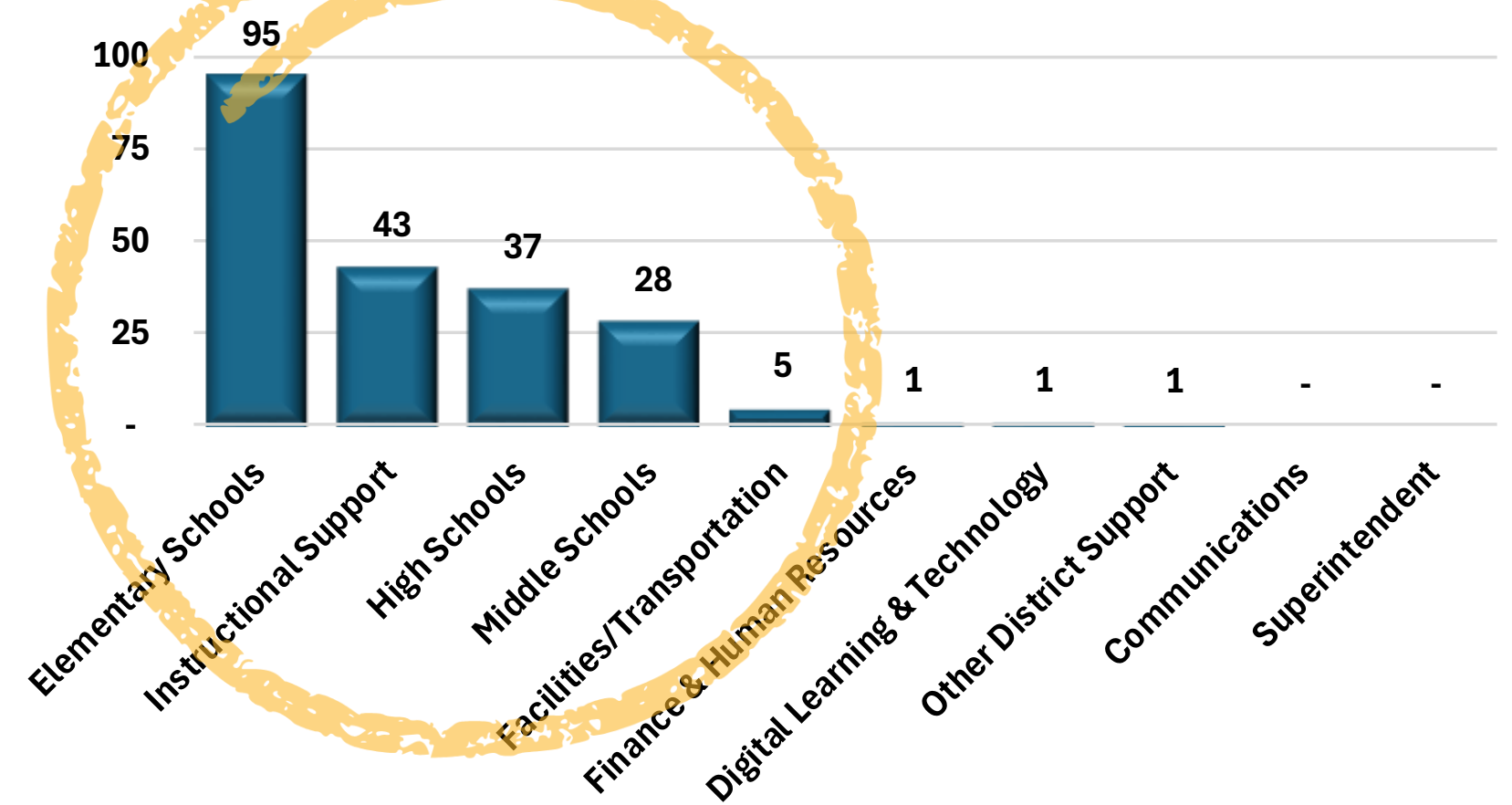
* As of 9/1/26

FY2026-27 Budget Staffing Distribution

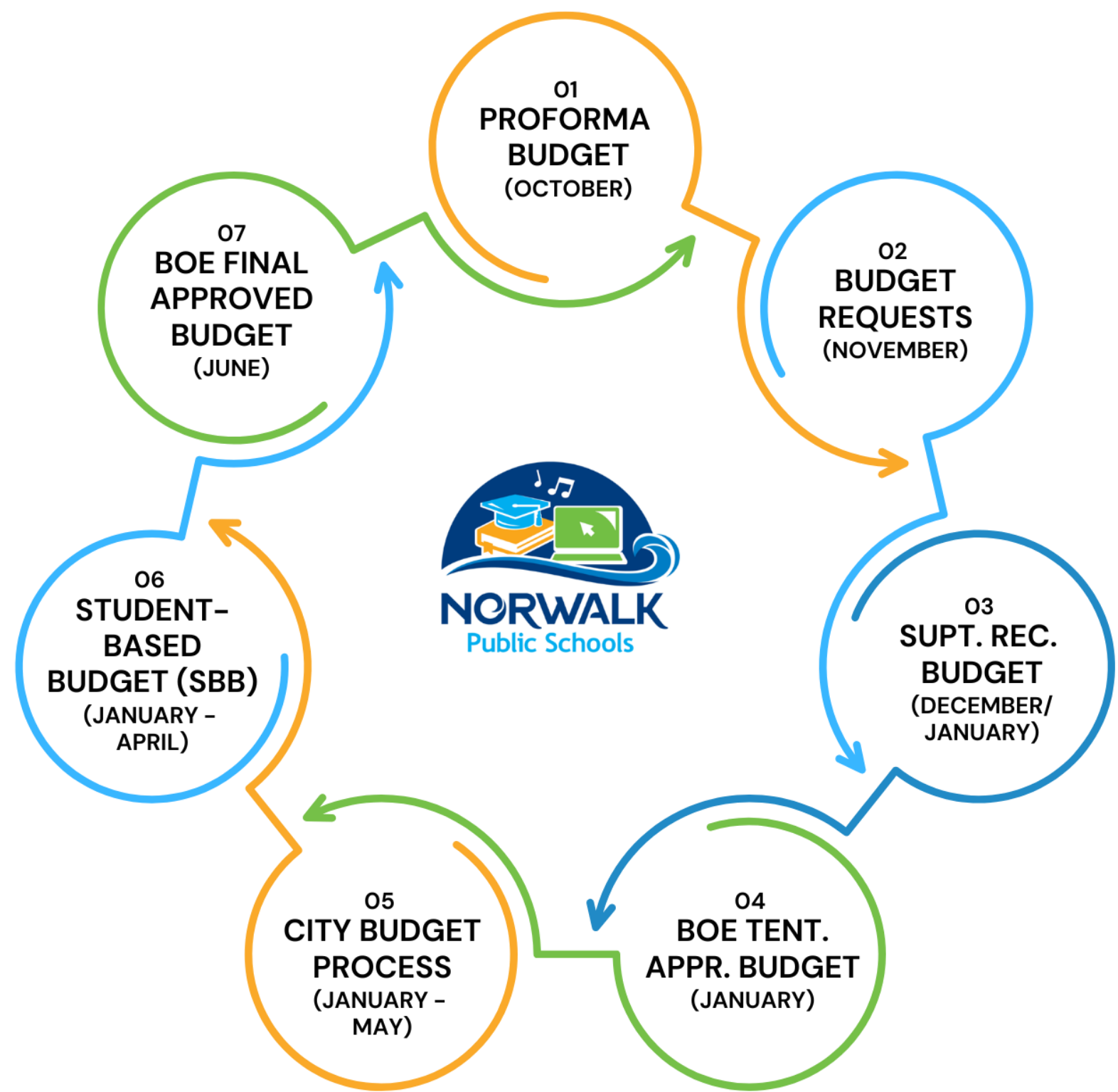
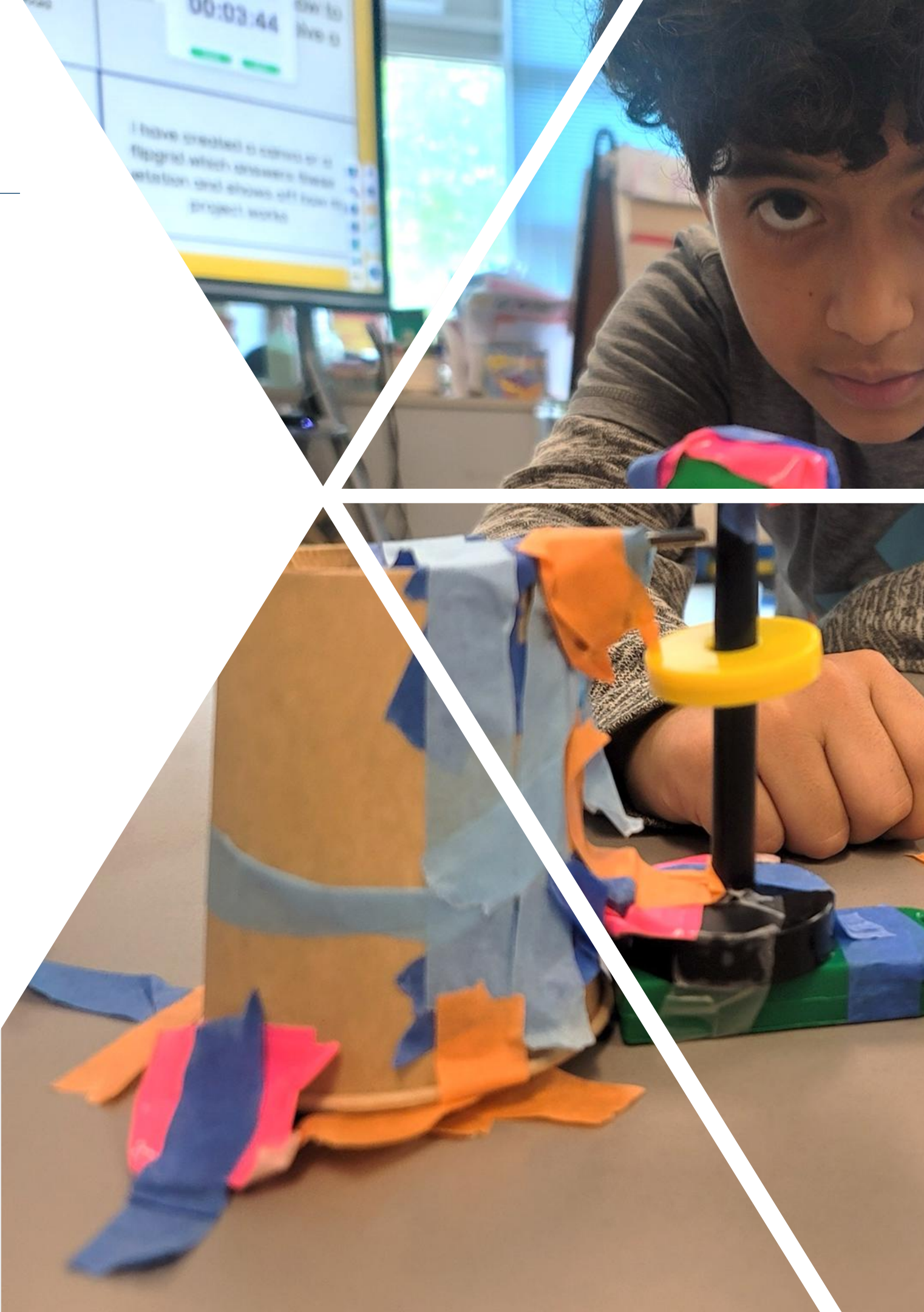
**Locally Funded Full-Time Equivalent Positions
(1,643)**



**Grant Funded Full-Time Equivalent Positions
(212)**



BOE Budget Process



Notable FY2025-26 Achievements

Portrait of a Graduate



Launched the second phase of the NPS Portrait of a Graduate initiative, focusing on the core competency of effective communication.

K-12 International Baccalaureate (IB)



Beginning in fall 2025, NPS began offering a comprehensive K-12 International Baccalaureate (IB) continuum, providing globally recognized, rigorous academic opportunities from the early years through graduation.

Library Media Specialists



Library media specialists Casey Andersen (CMS), Lauren Sweeney (Naramake) and Renee Neiger (Cranbury) were recognized by the Connecticut Association of School Librarians for their outstanding work supporting student learning.

Marine Science Pathway



The NPS Marine Science Pathway engages students in hands-on learning through aquarium visits, shoreline cleanups, salt marsh restoration, trout releases, and mentorship in Brien McMahon High School's marine science lab.

High School Bands



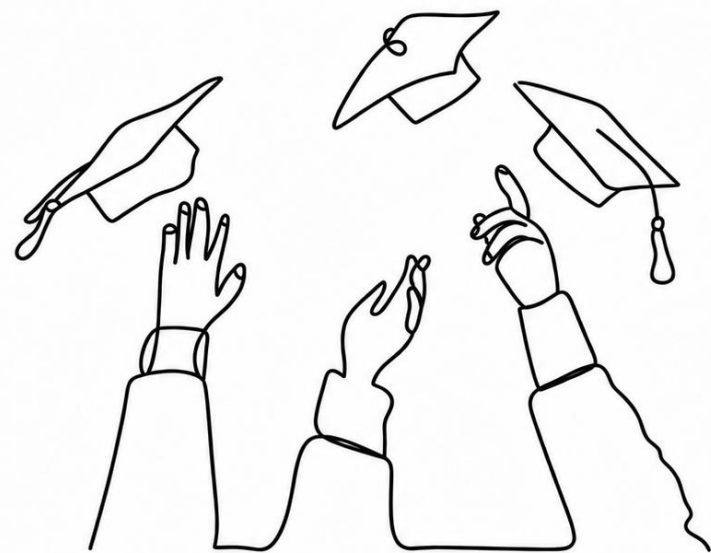
The Norwalk High School Marching Band & Guard enjoyed an undefeated season that culminated in both state and national championship titles.

Portrait of Success: Norwalk Public Schools

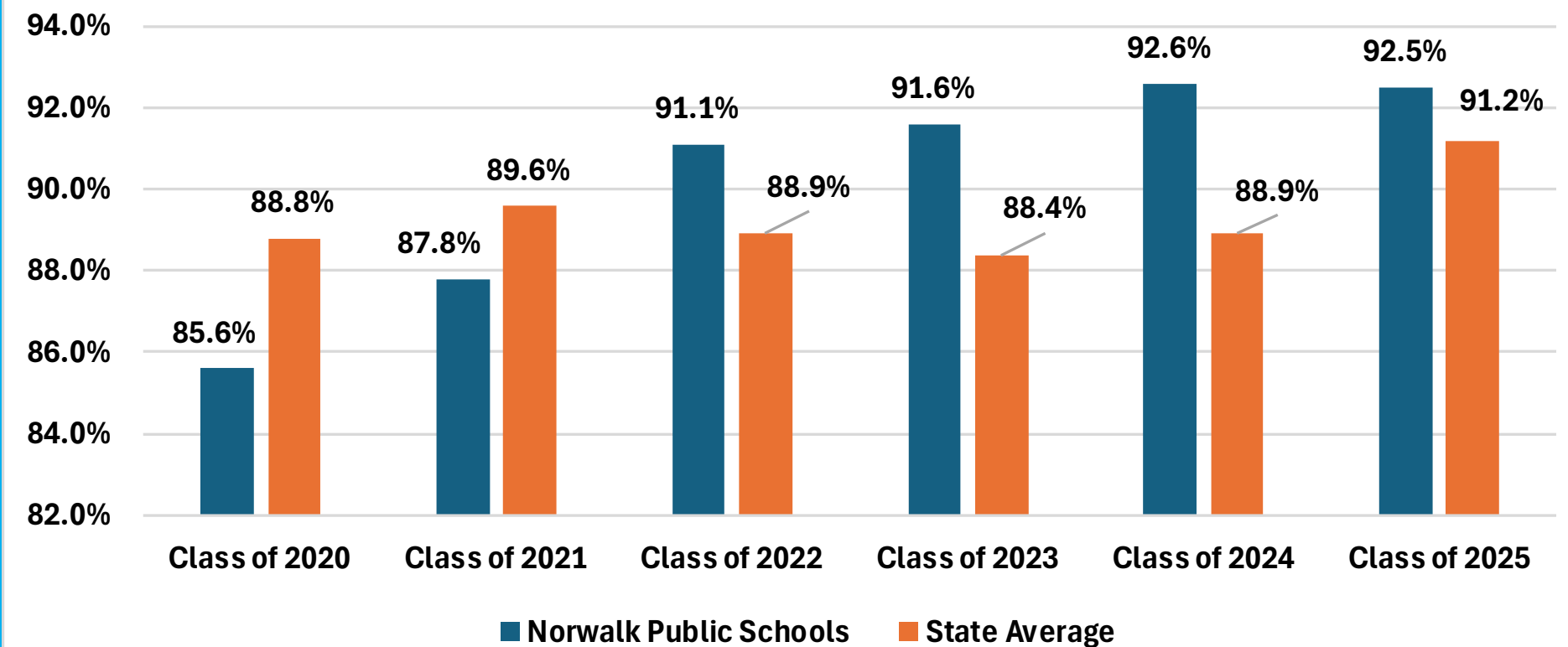
NORWALK PUBLIC SCHOOLS
CLASS OF 2025 COHORT GRADUATION RATE

92.5%

CGS AND P-TECH ACHIEVED A 100%
GRADUATION RATE.



4-Year Cohort Graduation Rates



District Performance Index (DPI) for Connecticut Cities

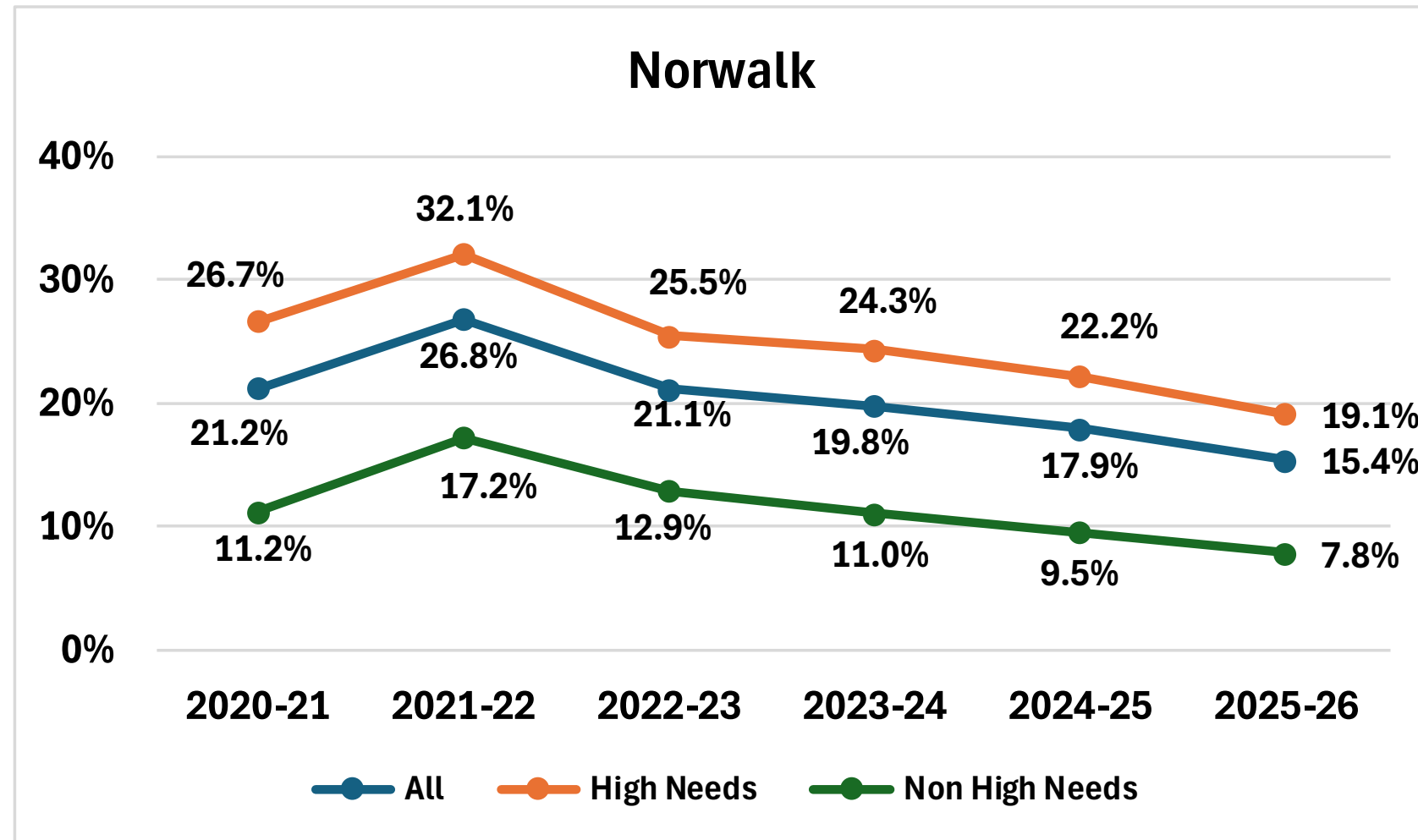
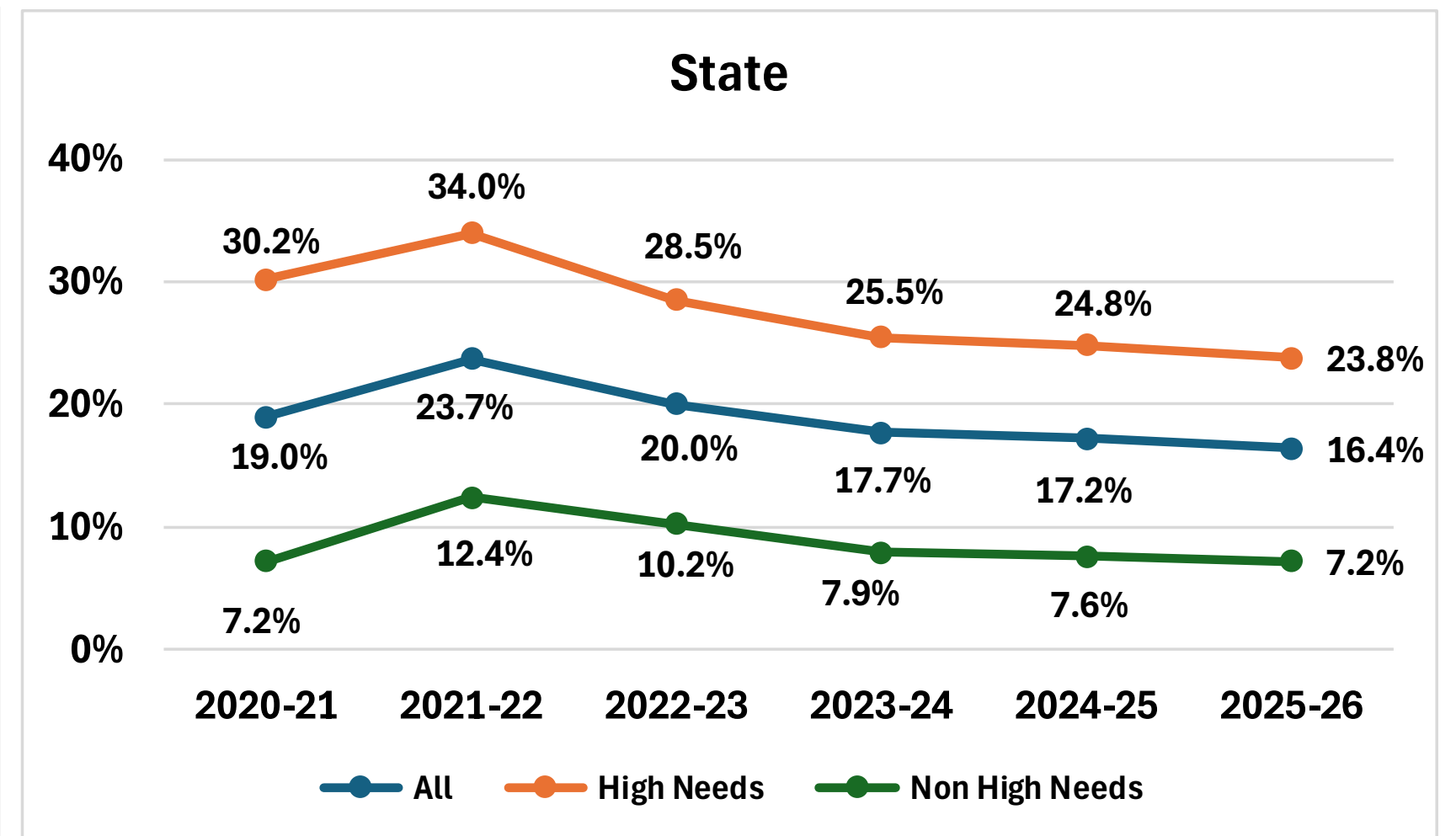
Population over 70,000

English Language Arts DPI					Math DPI					Science DPI				
City	2023	2024	2025	2026	City	2023	2024	2025	2026	City	2023	2024	2025	2026
State	63.9	63.9	64.7	65.0	State	59.7	60.2	61.1	61.7	State	61.6	61.8	62.6	63.1
Norwalk	59.4	59.5	62.2	62.3	Norwalk	55.4	56.8	58.6	59.0	Norwalk	56.7	55.1	57.3	58.8
Stamford	58.5	57.9	58.8	58.9	Stamford	54.4	54.3	55.3	55.6	Stamford	56.0	56.1	55.9	55.3
Danbury	57.8	55.4	57.2	58.1	Danbury	52.9	51.8	53.6	53.9	Danbury	54.7	53.3	53.6	55.0
Waterbury	50.7	51.9	53.2	53.0	Waterbury	43.8	44.7	46.3	46.7	Waterbury	46.6	46.8	48.0	49.1
New Haven	50.8	50.9	50.9	52.0	Bridgeport	41.8	43.0	44.9	45.5	New Haven	46.6	47.6	47.8	49.4
Bridgeport	49.5	49.0	49.4	49.2	New Haven	43.0	43.7	44.8	45.5	Bridgeport	45.4	46.4	46.7	46.6
Hartford	47.4	47.1	48.4	49.0	Hartford	41.8	42.8	44.5	45.2	Hartford	45.5	45.7	46.2	45.8
New Britain	46.4	46.6	46.9	49.3	New Britain	39.9	40.9	41.6	44.6	New Britain	43.1	43.5	43.9	46.5



Norwalk outperformed peer city school districts in English Language Arts (ELA), math, and science DPI

Chronic Absenteeism Trends



Norwalk's 2025-26 chronic absenteeism rates were lower than the state's for all students and high needs students.

School Construction Projects



Norwalk High / P-TECH

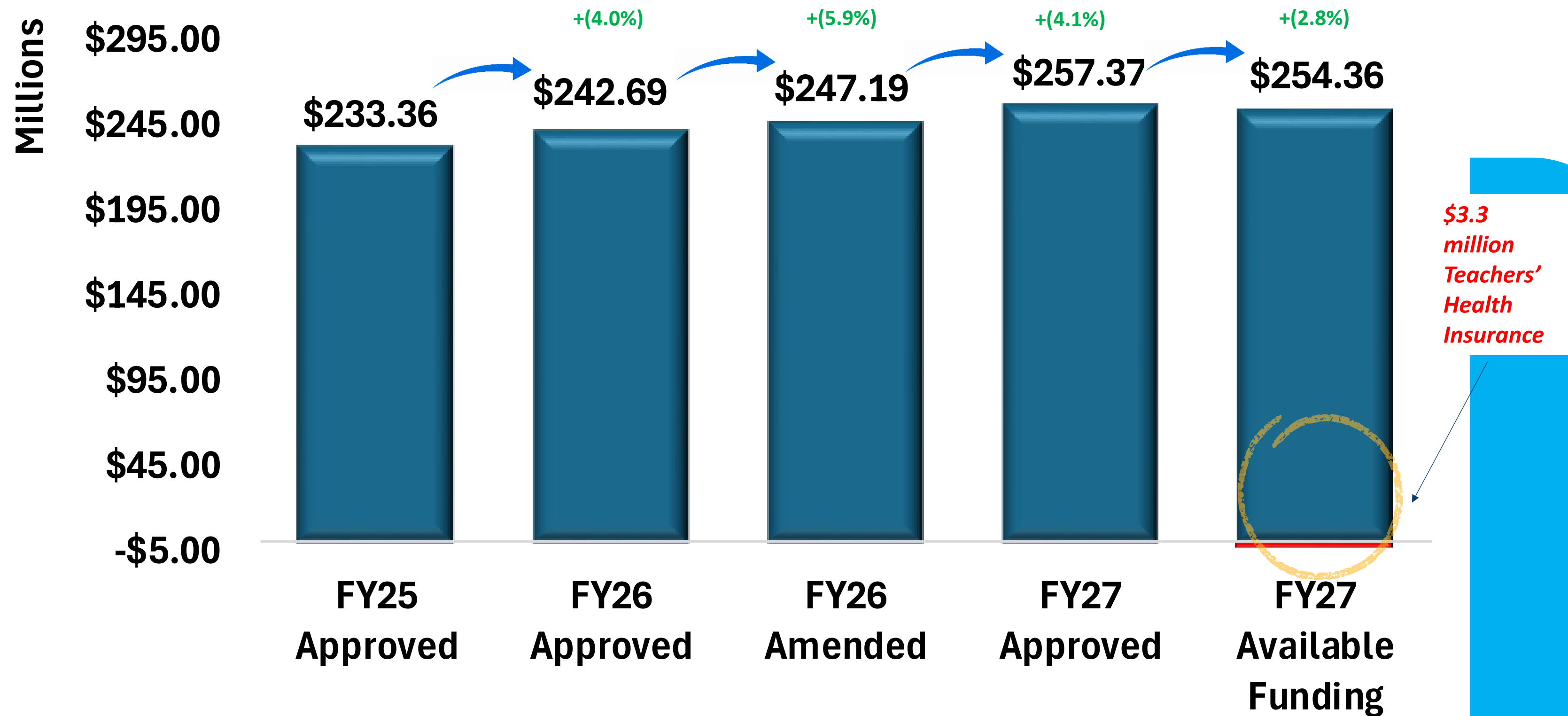
A new school will combine Norwalk High School and P-TECH Norwalk, with new athletic facilities constructed on the site and 80% state reimbursement.



West Rocks Middle School

A new state-of-the-art middle school replacing the original 1956 building, featuring modern classrooms and receiving 65% state reimbursement.

BOE General Fund Budget Summary



BOE General Fund Budget Summary

GENERAL FUND SUMMARY

City General Fund Contribution

Total General Fund Revenue

2024-25	2025-26	2025-26	2026-27	FY26 -FY27 Variance	
ACTUAL	APPROVED	AMENDED	APPROVED	AMOUNT	%
233,419,484	242,694,758	247,194,758	257,372,632	10,177,874	4.1%
233,419,484	242,694,758	247,194,758	257,372,632	10,177,874	4.1%

Salaries

Benefits

Professional & Technical Services

Property Services

Other Student Services

Supplies & Materials

Equipment

Other Objects

Transfer to Other Funds

Adjustments

Total General Fund Expenditures

146,902,487	145,418,500	147,518,203	151,923,180	4,404,977	3.0%
31,682,752	37,928,044	38,582,716	43,923,505	5,340,789	13.8%
9,438,513	8,724,807	11,422,178	9,566,585	(1,855,593)	-16.2%
9,843,551	11,234,552	10,967,772	10,646,659	(321,112)	-2.9%
26,020,306	27,172,378	26,712,766	28,705,593	1,992,827	7.5%
7,924,001	10,175,386	8,867,854	9,648,938	781,084	8.8%
1,484,541	1,764,458	1,390,676	1,546,221	155,545	11.2%
123,334	185,040	154,580	210,924	56,344	36.4%
-	672,601	1,578,015	1,506,027	(71,988)	-4.6%
-	(581,008)	-	(305,000)	(305,000)	
233,419,484	242,694,758	247,194,758	257,372,632	10,177,874	4.1%



Looking ahead at FY28...



- ✓ Continuation of the \$1.95 million state grant appropriation
- ✓ Special Education Momentum Program
- ✓ Contractual salary increases
- ✓ Teachers' health insurance costs
- ✓ Dr. Ruby Shaw Elementary School 5th grade expansion



NORWALK
Public Schools