



**Osseo Area
Schools**

Enrollment and Capacity Management Advisory Committee (ECMAC)

Orientation Meeting

John Morstad | October 13, 2025

Meeting Logistics

- Virtual Meeting Reminders
- Email reminders & updates
- Access to materials – Google Drive
- Attendance is important

ECMAC Framework/Role



MISSION

Our mission is to inspire and prepare each and every scholar with the confidence, courage and competence to achieve their dreams; contribute to community; and engage in a lifetime of learning.

VISION

Unleash and enhance the brilliance of our scholars to thrive and change the world.

CORE VALUES

HONOR AND
INTEGRITY
BELONGING
INCLUSION
INNOVATION AND
EXCELLENCE
TRANSPARENCY
INTRINSIC VALUE

STRATEGIC PRIORITIES 2025-26

Continuous Improvement Magnifier



How do our **continuous improvement** cycles and processes help address and eliminate disparities and inequities in achievement?

3 Cs to align work

CONSISTENCY

- Our responsibilities
- Our behavior
- Understanding our biases
- Understanding expectations

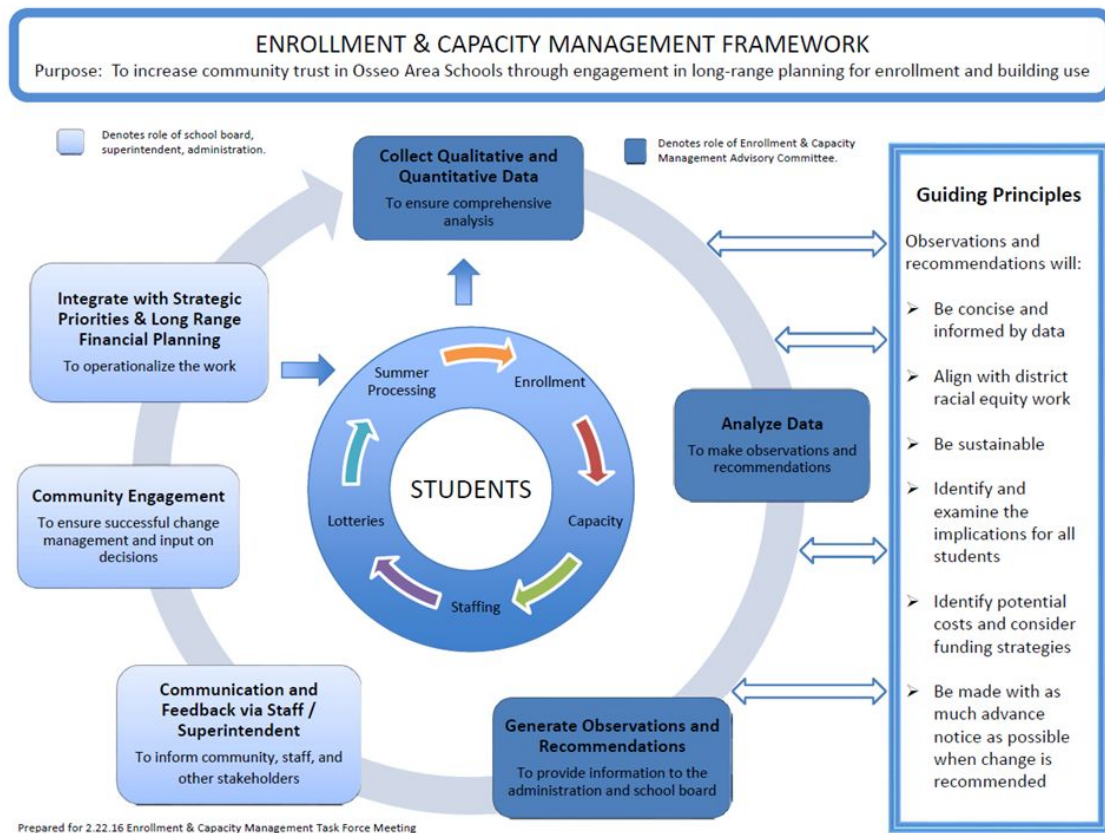
CONNECTION

- Our relationships
- Our roles
- Our impact on others
- Build trust

COHERENCE

- The why
- Our decisions
- Our data
- Weight on the system

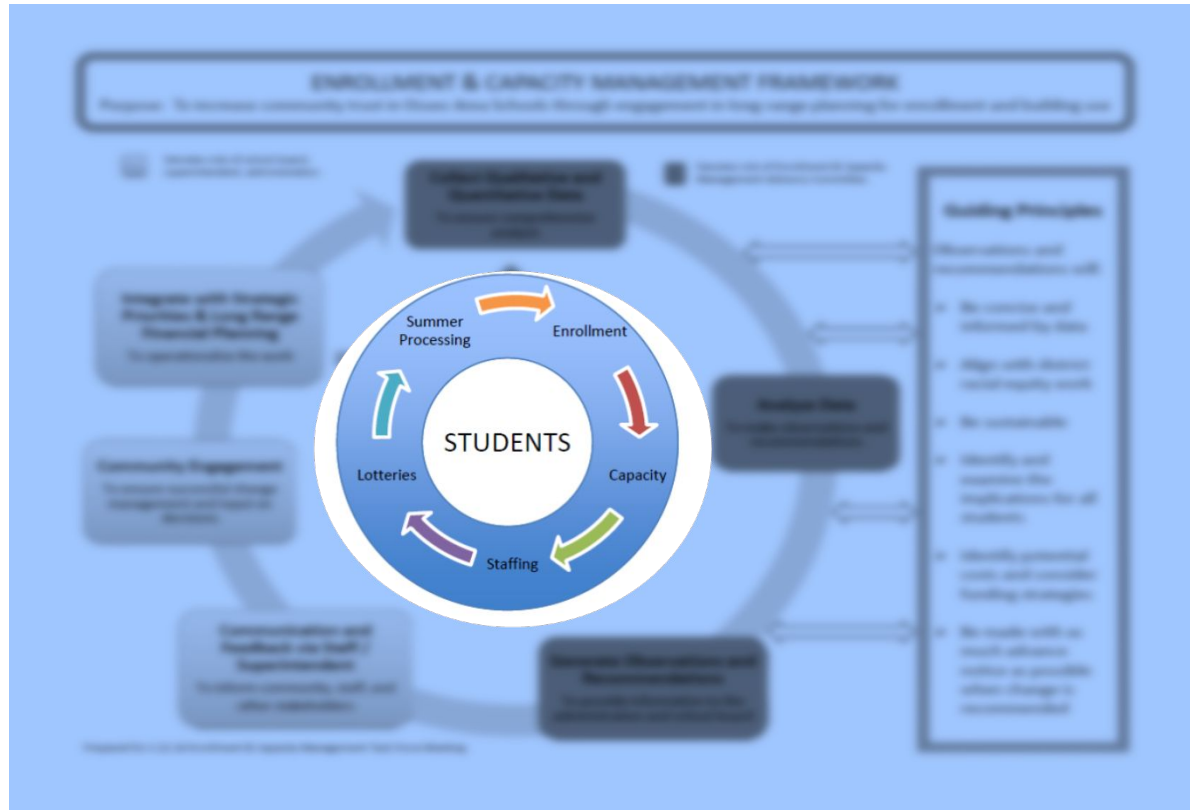
Framework



ENROLLMENT & CAPACITY MANAGEMENT FRAMEWORK
Purpose: To increase community trust in Osseo Area Schools through engagement in long-range planning for enrollment and building use

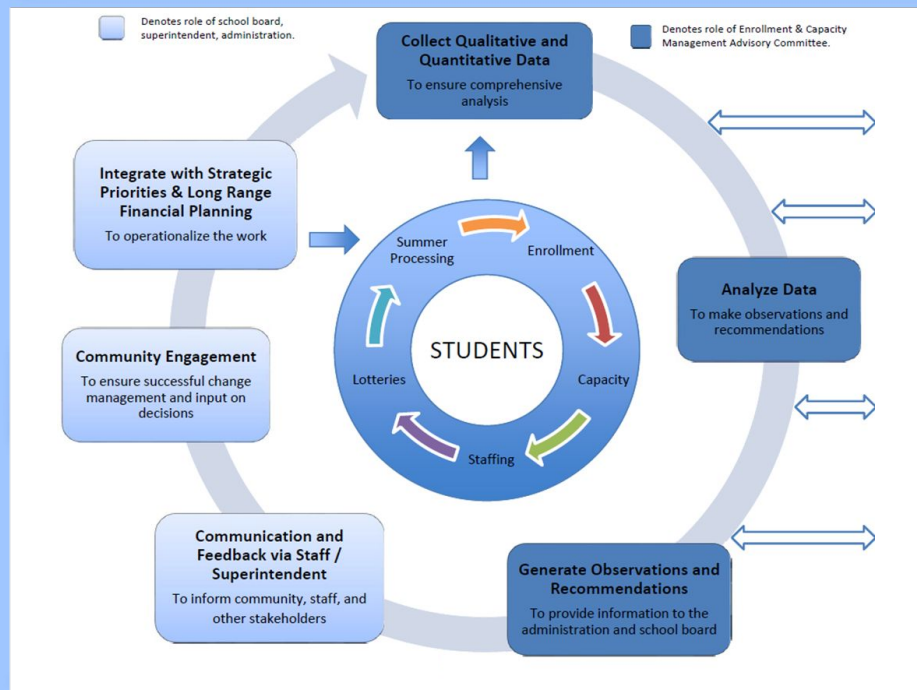
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ENROLLMENT & CAPACITY MANAGEMENT FRAMEWORK

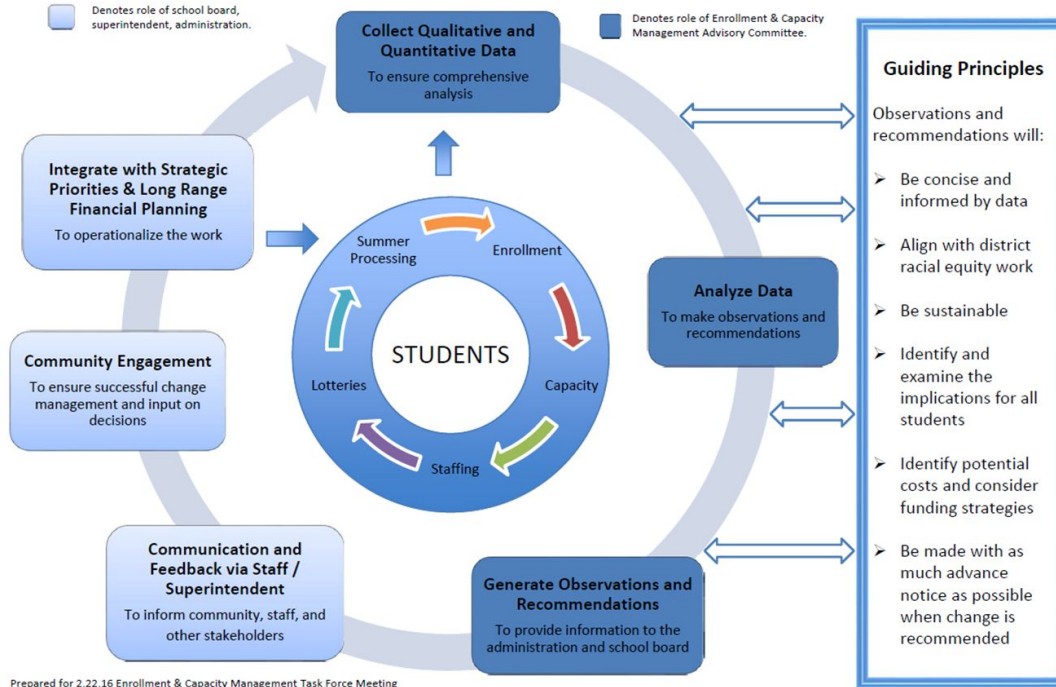
Purpose: To increase community trust in school board schools through engagement in long-range planning for enrollment and building use





ENROLLMENT & CAPACITY MANAGEMENT FRAMEWORK

Purpose: To increase community trust in Osseo Area Schools through engagement in long-range planning for enrollment and building use



ECMAC Role Summary

- Analyze data; make observations & recommendations as it relates to Enrollment & Capacity
- School District versus District of Schools
- Flexibility as other district work intersects with ECMAC work
- ECMAC is an Advisory Committee



**Osseo Area
Schools**

Enrollment and Capacity Management Advisory Committee (ECMAC)

Orientation Meeting

John Morstad | October 13, 2025



**Osseo Area
Schools**

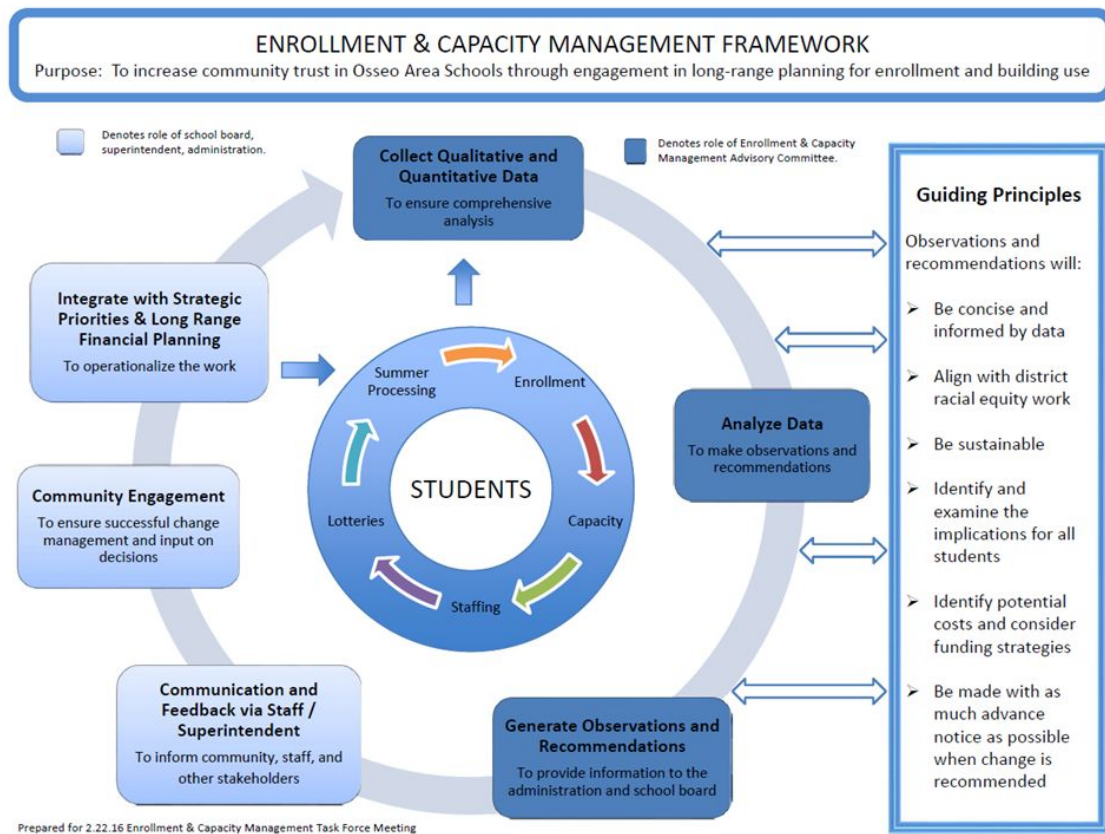
The purpose of the Enrollment and Capacity Management Advisory Committee (ECMAC) is to increase community trust in long-range planning for enrollment and building use. The ECMAC will analyze information affecting enrollment, capacity, and building use, and generate observations and recommendations to be communicated to district administration.

Outcomes

Outcomes: As a result of our meeting tonight, ECMAC members will:

- Review ECMAC recommendations from last year.
- Receive an update on Building a Better Future as it relates to ECMAC recommendations.
- Receive an update on the boundary change process, along with next steps and how this impacts ECMAC.
- Review and give feedback to our updated building capacity calculations, with changes to buildings.

Framework



ECMAC

Recommendations

Over-Capacity Conditions

- At the elementary level, ECMAC recommended three options for consideration by district administration:
 - A new elementary school in the NW Maple Grove area. (Originally recommended in 2022; *Opening fall of 2026*)
 - Consider both short-term and long-term solutions to manage over-capacity issues
 - Consider boundary changes to balance capacity (*Coming for fall of 2026 for all elementary schools*)
- At the secondary level, ECMAC recommended the following options for consideration by district administration:
 - An addition to Maple Grove Senior High to address enrollment capacity. (Originally recommended in 2022; *All additions and renovations scheduled to be complete by the fall of 2027*)
 - An increase in capacity for media center spaces at all three comprehensive senior high schools (Maple Grove, Osseo, and Park Center). (Originally recommended in 2022; *All complete by fall of 2027*)
 - An increase in capacity of the cafeteria spaces at Maple Grove Senior and Osseo Senior (Originally recommended in 2022; *All complete by the fall of 2027*)
 - Consider boundary changes to balance capacity (*Coming for fall of 2026 for middle schools only*)

Under-Capacity Conditions

- At the elementary level, ECMAC recommended two options for consideration by district administration:
 - Consider repurposing an existing elementary school to provide for other community needs (Originally recommended in 2021; *Crest View site to be repurposed. Opening in fall of 2027*)
 - Consider boundary changes to balance capacity (*Coming for fall of 2026 for all elementary schools*)
- At the secondary level, ECMAC recommended the following two options for consideration by district administration:
 - Consider boundary changes to balance capacity (*Coming for fall of 2026 for middle schools only*)
 - Have staff identify potential options for repurposing programs to better utilize the available space

Building a Better Future

Update

Building a Better Future

The summer of 2025 was the busiest construction season in the district's history.

15 major construction projects, including:

- Maple Grove Senior High
- Osseo Senior High
- Brooklyn Middle School
- Aspen Ridge Elementary construction
- Elementary media center renovations at:
 - Cedar Island, Rush Creek, Basswood, Oak View, Woodland, Fair Oaks, Palmer Lake
- Arbor View early childhood
- Science classrooms at
 - Maple Grove Middle, Osseo Middle
- ESC Maintenance addition

Building a Better Future - Continued

During the 2025-26 school year, we will continue to work on:

- Maple Grove Senior High (complete fall of 2027)
- Osseo Senior High (complete fall of 2027)
- Aspen Ridge Elementary construction (complete fall of 2027)
- North View pool renovations (completed by start of trimester 3)

Summer of 2026, in addition to current projects, we will add:

- Elementary media center renovations & outdoor classrooms at:
 - Edinbrook, Fernbrook
- Park Center Senior High (complete fall of 2028)
- Crest View rebuild
- Outdoor classrooms at:
 - Fair Oaks, Cedar Island, Palmer Lake
- Magnet School renovations
 - Birch Grove, Zanewood, Weaver Lake

Building a Better Future - Continued

Summer of 2027, in addition to current projects, we will add:

- Elementary media center renovations & outdoor classrooms at:
 - Park Brook, Garden City
- Elementary classroom renovations, media center renovations & outdoor classrooms at:
 - Elm Creek, Rice Lake
- OEC renovations
- ESC renovations

Building a Better Future - Continued

Summer of 2027, in addition to current projects, we will add:

- Elementary media center renovations & outdoor classrooms at:
 - Park Brook, Garden City
- Elementary classroom renovations, media center renovations & outdoor classrooms at:
 - Elm Creek, Rice Lake
- OEC renovations
- ESC renovations

Crest View Renderings



View from Parking Lot

Crest View Renderings



Crest View Renderings



Crest View Renderings



Crest View Renderings



Crest View Renderings



Aspen Ridge Updates



Aspen Ridge Updates



Aspen Ridge Updates

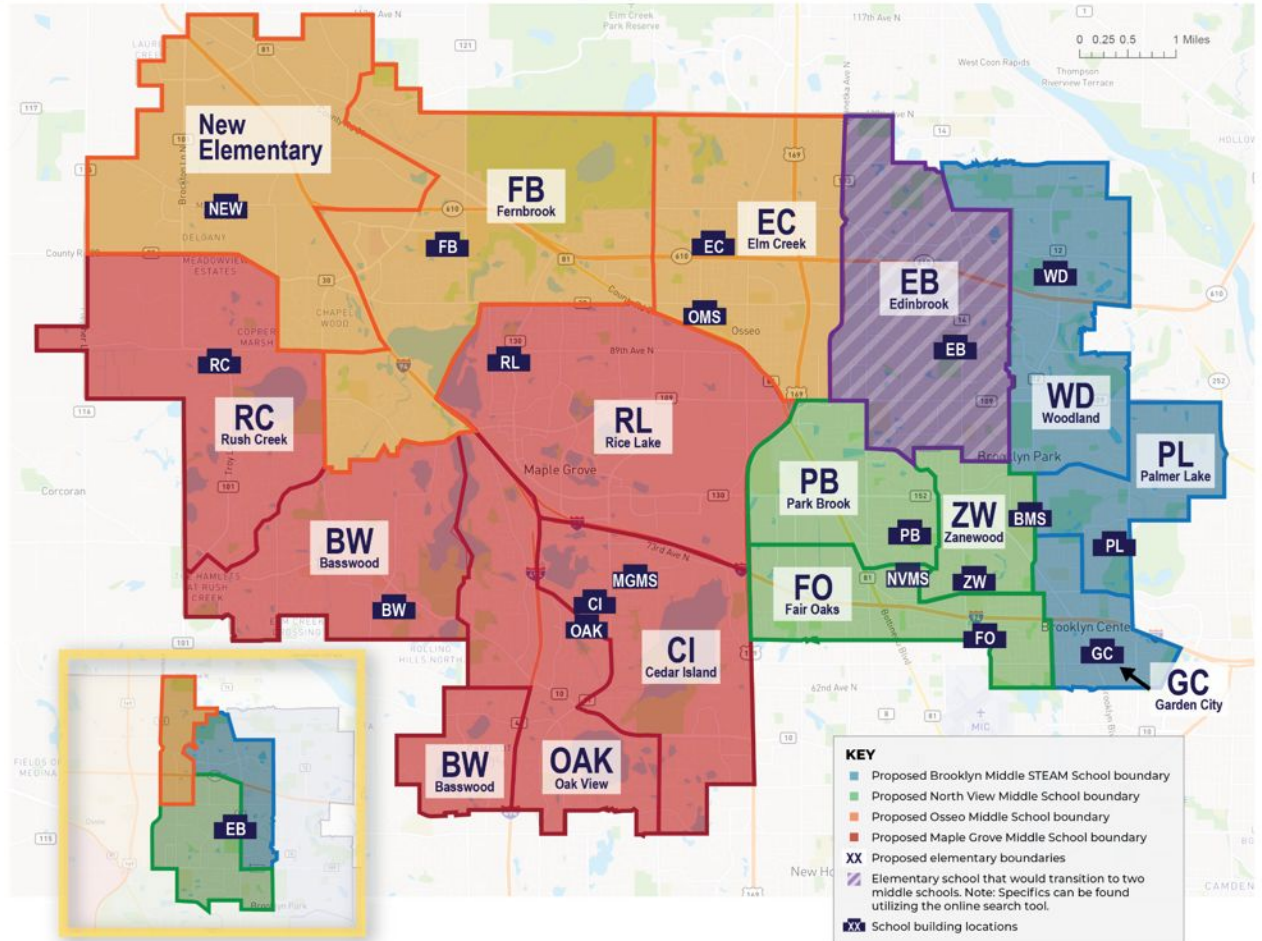


Boundary Changes

Boundary Changes

- Boundary changes to cover the Crest View area went into effect in September.
- Elementary and Middle School changes go into effect for fall 2026.
- Impacts approximately 2,000 students
- Students going into 5th and 8th grade for the 2026-27 school year will have the option to remain at their current school.
 - Deadline to decide will be in December so we can adjust staffing.
 - No transportation will be provided if a students chooses to stay.
- Moving students = moving staff. We are currently planning for a longer staffing process to address this along with the opening of Aspen Ridge.

New Boundaries



Boundary Changes - Next Steps

- Continued communication to families
 - Open house opportunities
- In-district transfer frozen until fall of 2027
- Transportation impacts
 - Two buildings will be assigned to Tier 3 busing:
 - Aspen Ridge Elementary (new)
 - A current Tier 4 elementary will move to Tier 3, which means that school will start and end 40 minutes earlier than they do today.
- Initial staffing process will begin in December.



**Osseo Area
Schools**

Small Group Discussion

Building Capacity

Elementary Capacity Assumptions

Elementary Assumptions: Assumptions to be used for elementary target capacity analysis.

In addition to appropriate grade-level classrooms, all elementary schools need the following spaces:

Student Cafeteria Kitchen Staff Cafeteria Administrative Offices Staff Offices	Special Education - Resource: 2 classrooms per school depending on # of student identified - Self-contained classroom space: keep existing space allotments for center-based special education classroom programs, including Connect, Skills, Strategies, DHH and motor rooms	Music Room: 1-2 rooms depending on student enrollment see note	Academic Support Services - Academic Intervention: up to 1 room - Talent Development Academic Challenge and Gifted (TAG): up to 1 room depending on # students identified - Title 1: 1 classroom (CV, FO, GC, PL, PB, ZW) - English Learner (EL): 1-2 rooms depending on # EL identified
Media Center		Pre-kindergarten 4-year old programming: 2 classrooms per school see note	
Custodial (storage, supply room, receiving area)		1 Band/Orchestra Room	
Gymnasium and equipment storage		Technology Lab: 1 per school	2 Unassigned flexible space to accommodate site-based needs - Enrollment growth - PTO/Volunteer use - Intervention spaces - D/APE teaching space - Calming room/sensory space, motor room - Other support space

Notes:

- Kindergarten and pre-kindergarten rooms are not equivalently sized district-wide
- No dedicated space district-wide for art (except Birch Grove Magnet)
- Kidstop program needs dedicated storage and home-based office space (assuming access to some classrooms for after-school programming)
- More than 1 music room is needed at BW, EB, EC, FB, RL, RC, WVR, WD
- Additional PreK depending on space. Currently CI, EB, OAK have 3 PreK classrooms

Secondary Capacity Assumptions

Secondary Assumptions: Assumptions to be used for secondary target capacity analysis

In addition to appropriate content-specific classrooms, all secondary schools need the following spaces:
(Spaces listed are needed for all district secondary schools unless otherwise noted)

Cafeteria/Kitchen Staff Lunchroom	Custodial (storage, supply room, receiving area)	Administrative Offices Staff Offices	Space for school-specific needs (ex: school store, food pantry)
Art facilities	EL* classroom space	Science labs	Health Services (nurses office)
Media Center & Computer Lab High School: Career Resource Center	Storage (student records, curriculum storage, project-based learning materials)	Conference Rooms Copy Room Display cases	High Schools: Auditoriums (dressing rooms, scene shop)
Career Technical Education (technology & engineering labs, FACS**, woodworking, PLTW***)	Collaborative Work Space (collaborative planning space and staff workspaces) 3 per senior high	Intervention spaces (calming room, learning labs, alternatives to suspension) 5 per senior high, 4 at MGMS, 3 at BMS & OMS, 2 at NVMS	Restrooms (single-use bathrooms, staff bathrooms, ADA**** accessible bathrooms with changing facilities)
Bus Parking Staff Parking High School: Student Parking	Large group space (assembly space 100-150 people)a	Unassigned classrooms for flexibility (flex classrooms, meeting space, additional room for future growth) add detail 3 per senior high, 2 per middle school	Music (choir, band, orchestra rooms, instrument & music storage) High school: uniform storage
Student Services offices/small group spaces (speech, psychologists, counselors, social workers, due process clerks, outside support services)	Special education resource & self-contained classroom space, D/APE teaching space, calming room/sensory spaces, motor room	Outdoor PE Facilities: tennis courts (OSH/OMS & PCSH/BMS share), baseball/softball fields, soccer/football fields High school: track (Activities audit information covers this area)	Indoor PE Facilities: gymnasium, equipment room, locker rooms High school: weight room, activities & trainer offices Middle school: pool (note: not part of MS curriculum) (Activities audit information covers this area)

(over)

Acronyms: *EL English Learning, **FACS Family Consumer Science, ***PLTW Project Lead the Way, ****ADA American Disabilities Act

KEY: Affects capacity calculation

Revised: 10/3/2019

Presented to ECMAC on October 19, 2020

Revised 9-05-2019

Affirmed 9-02-2020

ISD 279 – Osseo Area Schools

Secondary Building Assumptions

Notes:

- High Schools: CTE specialized space (OSH: Opportunities in Emergency Care (OEC) & Automotive, PCSH: Culinary) + additional space for future expansion of CTE
- Middle Schools: Out of School Time-space (SPOT, targeted services), PLTW space
- Magnet Specific: BMS (art, robotics, engineering design spaces, culinary arts, tv/film studio) PCSH (tv/film studio)
- QALC does not need: community ed/after school programming space, some of the CTE spaces (PLTW), Career Resource Center, auditorium, athletic fields, special education self-contained classroom space
- QALC needs consideration as high school enrollment increases
- Intervention space
- Collaborative workspace for staff at high school
- Unassigned classroom space

Target Class Sizes

Target Class Size:

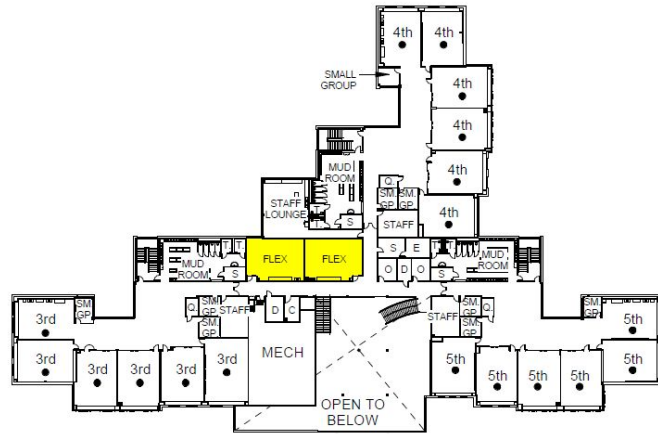
Grade level average class size targets, which is also used to determine the number of teachers and classrooms necessary to serve enrolled students.

Target Class Size Ratios			
Kindergarten	25 students	3rd Grade	28 students
1st Grade	26 students	4th Grade	32 students
Second Grade	27 students	5th Grade	33 students
Secondary	35 students		

Capacity Calculations

$$\begin{aligned} & \text{Available Classrooms} \\ & \quad \times \\ & \text{Number of students assigned to each class} \\ & \quad \text{(Target Class Size)} \\ & \quad \times \\ & \text{Utilization Factor (for secondary only)} \\ & \quad = \\ & \text{Total Student Capacity} \end{aligned}$$

Elementary Capacity Calculation



1

ASPEN RIDGE ELEMENTARY SCHOOL CAPACITY - UPPER LEVEL

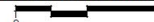
1/64" = 1'-0"



1

ASPEN RIDGE ELEMENTARY SCHOOL CAPACITY - MAIN LEVEL

1/64" = 1'-0"



ISD #279 - OSSEO AREA SCHOOLS

Capacity Diagrams

October 09, 2025

NOTES:

1. 2026/2027 PROJECTED ENROLLMENT:

621 STUDENTS

2. 2030/2031 PROJECTED ENROLLMENT:

621 STUDENTS

CAPACITY: DISTRICT
TARGET CLASS SIZE

K	 6 x	25 =	150
1	 6 x	26 =	156
2	 6 x	27 =	162
3	 6 x	28 =	168
4	 6 x	32 =	192
5	 6 x	33 =	198

CAPACITY = 1026

COLOR LEGEND

Assumptions

Flex Areas

Site Based S.E.

Secondary Capacity Assumptions



ISD #279 - OSSEO AREA SCHOOLS
Capacity Diagrams
October 13, 2025



CAPACITY: DISTRICT <u>TARGET</u> CLASS SIZE	POTENTIAL CAPACITY
● 100 x 32.9 = 3,290 - x 83% UTILIZATION FALL 2027 CAPACITY = 2,730 STUDENTS	● + ○ 108 x 32.9 = 3,553 - x 83% UTILIZATION FALL 2027 POTENTIAL CAPACITY = 2,949 STUDENTS
PROJECTION NOTES: 1. OCTOBER 2025 ENROLLMENT: 2,707 STUDENTS 2. 2026/2027 PROJECTED ENROLLMENT: 2,705 STUDENTS 3. 2030/2031 PROJECTED ENROLLMENT: <u>2,933 STUDENTS</u> - 83% UTILIZATION AVERAGE	NOTE: DASHED OPEN CIRCLE (○) INDICATES POTENTIAL CAPACITY

COLOR LEGEND
 ■ Assumptions
 ■ Flex Areas
 ■ Collaboration Areas
 ■ Districtwide Spec Ed
 ■ CTE

1

MAPLE GROVE SENIOR HIGH CAPACITY - FIRST FLOOR

1" = 100'-0"



Secondary Capacity Assumptions



MAPLE GROVE SENIOR HIGH CAPACITY DIAGRAM - THIRD FLOOR

1" = 100'-0"



ISD #279 - OSSEO AREA SCHOOLS

Capacity Diagrams

October 13, 2025

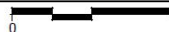


COLOR LEGEND

- Assumptions
- Flex Areas
- Collaboration Areas
- Districtwide Spec Ed
- CTE

MAPLE GROVE SENIOR HIGH CAPACITY DIAGRAM - SECOND FLOOR

1" = 100'-0"



2025-26 Building Capacities

BUILDING CAPACITY CALCULATION	
ELEMENTARY SCHOOLS	
School	Capacity using Target Class Size with elementary assumptions
City of Brooklyn Center	
Garden City	342
City of Brooklyn Park	
Birch Grove	513
Edinbrook	906
Fair Oaks	623
Palmer Lake	597
Park Brook	342
Woodland	855
Zanewood	513
City of Maple Grove	
Aspen Ridge(fall '26)	1,026
Basswood	1,026
Cedar Island	513
Elm Creek	684
Fernbrook	1,026
Oak View	684
Rice Lake	790
Rush Creek	961
Weaver Lake	684

BUILDING CAPACITY CALCULATION	
SECONDARY SCHOOLS	
School	Capacity using Target Class Size
City of Brooklyn Park	
Brooklyn Middle	1,185
North View Middle(fall '26)	1,209
Park Center SH (fall '27)	2,547
City of Maple Grove	
Maple Grove Middle	1,699
Maple Grove SH (fall '27)	2,730
City of Osseo	
Osseo Middle	1,185
Osseo SH (fall '26)	2,602

NOTE: Building a Better Future Facility Projects are underway that will increase the capacity Fall 2026 and Fall 2027 as listed in chart.

*Maple Grove SH:

Potential capacity will be 2,949 students for future growth.

Current Year Enrollment

FY 2026 (Current Year) Projections

Osseo Area Schools - Grade and Site Enrollment Estimates

School Name	Current Year Projection (FY 2026)															FY 2025 Actual	One-Year Change		
	VPK	K	1	2	3	4	5	6	7	8	9	10	11	12	FY 2026 Projection				
City of Brooklyn Center																			
Garden City		50	54	57	53	56	51								321	318	3	0.94%	
City of Brooklyn Park																			
Birch Grove		54	55	75	80	71	84								419	409	10	2.44%	
Crest View		0	0	0	0	0	0								0	189	(189)	-100.00%	
Edinbrook		113	118	123	131	161	131								777	654	123	18.81%	
Fair Oaks		48	47	61	64	75	58								353	338	15	4.44%	
Palmer Lake		76	75	74	72	81	74								452	460	(8)	-1.74%	
Park Brook		39	48	44	51	47	34								263	277	(14)	-5.05%	
Woodland		104	81	123	109	127	99								643	590	53	8.98%	
Zanewood		51	36	54	62	52	53								308	295	13	4.41%	
City of Maple Grove																			
Aspen Ridge		0	0	0	0	0	0								0	0	0	0.00%	
Basswood		124	130	132	157	152	135								830	840	(10)	-1.19%	
Cedar Island		71	70	85	79	85	95								485	476	9	1.89%	
Elm Creek		95	106	86	98	87	108								580	549	31	5.65%	
Fernbrook		145	180	203	192	183	176								1,079	976	103	10.55%	
Oak View		69	84	68	79	85	83								468	481	(13)	-2.70%	
Rush Creek		105	125	119	137	140	129								755	763	(8)	-1.05%	
Rice Lake		92	95	107	112	104	123								633	641	(8)	-1.25%	
Weaver Lake		90	99	110	111	124	127								661	667	(6)	-0.90%	
Elementary School Total	-	1,326	1,403	1,521	1,587	1,630	1,560								9,027	8,923	104	1.17%	
City of Brooklyn Park																			
Brooklyn Middle								329	334	337					1,000	928	72	7.76%	
North View Middle								188	181	229					598	508	90	17.72%	
Park Center Senior											514	513	514	536	2,077	2,001	76	3.80%	
City of Maple Grove																			
Maple Grove Middle								554	532	544					1,630	1,599	31	1.94%	
Maple Grove Senior											639	644	653	570	2,506	2,407	99	4.11%	
City of Osseo																			
Osseo Middle								377	354	395					1,126	1,134	(8)	-0.71%	
Osseo Senior											564	554	575	531	2,224	2,208	16	0.73%	
Secondary School Total								1,448	1,401	1,505	1,717	1,711	1,742	1,637	11,161	10,785	376	3.49%	
Osseo Education Center														93	93	91	2	2.20%	
Osseo Area Learning Center											0	0	40	151	191	134	57	42.54%	
279 Online K-5	10	10	10	13	14	17									74	67	7	10.45%	
279 Online 6-8								27	31	37					95	93	2	2.15%	
279 Online K-5											43	39	50	73	205	181	24	13.26%	
Subtotal		10	10	10	13	14	17	27	31	37	43	39	90	317	658	566	92	16.25%	
GRAND TOTAL ENROLLMENT		1,336	1,413	1,531	1,600	1,644	1,577	1,475	1,432	1,542	1,760	1,750	1,832	1,954	20,846	20,274	572	2.82%	

FY 2026 (Current Year) Actual

Osseo Area Schools - Grade and Site Enrollment Estimates

School Name	Actual October 1, 2025															FY 2025 Actual	One-Year Change	
	VPK	K	1	2	3	4	5	6	7	8	9	10	11	12	FY 2026 Actual			
City of Brooklyn Center																		
Garden City		42	56	52	49	52	52								303	318	(15)	-4.72%
City of Brooklyn Park																		
Birch Grove		54	55	68	69	73	77								396	409	(13)	-3.18%
Crest View		0	0	0	0	0	0								0	189	(189)	-100.00%
Edinbrook		102	111	119	121	135	132								720	654	66	10.09%
Fair Oaks		51	46	52	61	71	56								337	338	(1)	-0.30%
Palmer Lake		68	80	76	76	80	72								452	460	(8)	-1.74%
Park Brook		51	49	44	55	55	37								291	277	14	5.05%
Woodland		93	71	114	100	119	102								599	590	9	1.53%
Zanewood		71	46	55	60	53	58								343	295	48	16.27%
City of Maple Grove																		
Aspen Ridge		-	-	-	-	-	-								0	0	0	0.00%
Basswood		132	125	126	154	151	136								824	840	(16)	-1.90%
Cedar Island		72	60	84	77	77	87								457	476	(19)	-3.99%
Elm Creek		73	109	91	105	93	98								569	549	20	3.64%
Fernbrook		186	173	192	184	172	168								1,075	976	99	10.14%
Oak View		76	85	67	80	80	85								473	481	(8)	-1.66%
Rush Creek		118	125	115	139	152	132								781	763	18	2.36%
Rice Lake		102	92	103	103	95	112								607	641	(34)	-5.30%
Weaver Lake		96	99	107	106	124	127								659	667	(8)	-1.20%
Elementary School Total	-	1,387	1,382	1,465	1,539	1,582	1,531								8,886	8,923	(37)	-0.41%
City of Brooklyn Park																		
Brooklyn Middle								350	319	340					1,009	928	81	8.73%
North View Middle								188	161	191					540	508	32	6.30%
Park Center Senior											457	516	512	540	2,025	2,001	24	1.20%
City of Maple Grove																		
Maple Grove Middle								591	532	542					1,665	1,599	66	4.13%
Maple Grove Senior											668	651	648	630	2,597	2,407	190	7.89%
City of Osseo																		
Osseo Middle								373	398	376					1,147	1,134	13	1.15%
Osseo Senior											539	558	575	587	2,259	2,208	51	2.32%
Secondary School Total								1,502	1,410	1,449	1,664	1,725	1,735	1,757	11,242	10,785	457	4.24%
Subtotal	-	1,387	1,382	1,465	1,539	1,582	1,531	1,502	1,410	1,449	1,664	1,725	1,735	1,757	20,128	19,708	420	2.13%
Osseo Education Center														103	103	91	12	13.19%
Osseo Area Learning Center											-	3	29	101	133	134	(1)	-0.75%
279 Online K-5															0	67	(67)	100.00%
279 Online 6-8								16	26	31					73	93	(20)	100.00%
279 Online 9-12											24	42	50	70	186	181	5	100.00%
Subtotal	-	-	-	-	-	-	-	16	26	31	24	45	79	274	495	566	(71)	-12.54%
GRAND TOTAL ENROLLMENT	-	1,387	1,382	1,465	1,539	1,582	1,531	1,518	1,436	1,480	1,688	1,770	1,814	2,031	20,623	20,274	349	1.72%

Variances from Projections

Osseo Area Schools - Grade & Site Enrollment Variance from Projections as of 10.1.25																
School Name	10 or more students above projection							10 or more students below projection							% Variance	
	VPK	K	1	2	3	4	5	6	7	8	9	10	11	12		K-12
Aspen Ridge	0	0	0	0	0	0	0								0	0.00%
Basswood	0	8	(5)	(6)	(3)	(1)	1								(6)	-0.72%
Birch Grove	0	0	0	(7)	(11)	2	(7)								(23)	-5.49%
Cedar Island	0	1	(10)	(1)	(2)	(8)	(8)								(28)	-5.77%
Crest View	0	0	0	0	0	0	0								0	#DIV/0!
Edinbrook	0	(11)	(7)	(4)	(10)	(26)	1								(57)	-7.34%
Elm Creek	0	(22)	3	5	7	6	(10)								(11)	-1.90%
Fair Oaks	0	3	(1)	(9)	(3)	(4)	(2)								(16)	-4.53%
Fernbrook	0	41	(7)	(11)	(8)	(11)	(8)								(4)	-0.37%
Garden City	0	(8)	2	(5)	(4)	(4)	1								(18)	-5.61%
Oak View	0	7	1	(1)	1	(5)	2								5	1.07%
Palmer Lake	0	(8)	5	2	4	(1)	(2)								0	0.00%
Park Brook	0	12	1	0	4	8	3								28	10.65%
Rice Lake	0	10	(3)	(4)	(9)	(9)	(11)								(26)	-4.11%
Rush Creek	0	13	0	(4)	2	12	3								26	3.44%
Weaver Lake	0	6	0	(3)	(5)	0	0								(2)	-0.30%
Woodland	0	(11)	(10)	(9)	(9)	(8)	3								(44)	-6.84%
Zanewood	0	20	10	1	(2)	1	5								35	11.36%
Elementary School Total	0	61	(21)	(56)	(48)	(48)	(29)								(141)	-1.56%
Brooklyn Middle								21	(15)	3					9	0.90%
Maple Grove Middle								37	0	(2)					35	2.15%
North View Middle								0	(20)	(38)					(58)	-9.70%
Osseo Middle								(4)	44	(19)					21	1.87%
Middle School Total								54	9	(56)					7	0.16%
Maple Grove Senior High											29	7	(5)	60	91	3.63%
Osseo Senior High											(25)	4	0	56	35	1.57%
Park Center Senior High											(57)	3	(2)	4	(52)	-2.50%
Senior High School Total											(53)	14	(7)	120	74	1.09%
Subtotal		61	(21)	(56)	(48)	(48)	(29)	54	9	(56)	(53)	14	(7)	120	(60)	-0.30%
Osseo Education Center (Transition)														10	10	10.75%
Osseo Area Learning Center								0	0	0	0	3	(11)	(50)	(58)	-30.37%
279 Online K-5		(10)	(10)	(10)	(13)	(14)	(17)								(74)	-38.74%
279 Online 6-8								(11)	(5)	(6)					(22)	-11.52%
279 Online 9-12											(19)	3	0	(3)	(19)	-9.95%
Subtotal								(11)	(5)	(6)	(19)	6	(11)	(43)	(163)	-24.77%
TOTAL VARIANCE FROM PROJECTION	0	61	(21)	(56)	(48)	(48)	(29)	43	4	(62)	(72)	20	(18)	77	(223)	-1.07%
5% above 5% below	#DIV/0!	4.57%	-1.49%	-3.66%	-3.00%	-2.92%	-1.84%	2.92%	0.28%	-4.02%	-4.09%	1.14%	-0.98%	3.94%	-1.07%	



**Osseo Area
Schools**

Small Group Discussion

Thank You