

Notes

Many of the variances exist at this point as encumbrances continue to be entered for the new year.

Variance of expenses in Executive Services related to the accounting of prior years vs this year, including health insurance expenses.

ECHMC revenue and expenses are continuing to trend higher due to a 15% rate increase and an increase in claims activity.

ECE: Local Governance Partner (LPG) revenue reflects payments from prior year.

Tri-Share work began in January 2026 causing the large variances in this report.

Creating Connections: Revenue and expenses increase due to enrollment increase from 8 at this time last year to 14 this year.