

DeLaSalle Education Center – Board of Directors

Board Meeting Agenda

Date: November 19, 2025

Time: 4 p.m.

Location: DeLaSalle Board Room

I. Opening

1. Call to Order – Sean Sharpe
2. Roll Call / Establishment of Quorum

II. Consent Calendar (All items approved in one motion unless removed)

1. Approval of Meeting Agenda
2. Approval of Previous Minutes
3. Approval of Check Registry / Monthly Financial Transactions

III. Public Comments

- Time allocated: 2 minutes per speaker
- Comments must pertain to items within Board authority
- **The Board will not respond to comments during the meeting**

IV. Governance Committee Report

V. Financial Committee Report

VI. Academic Committee Report

VII. Executive Director's Report - Scorecard, APR Data Deep Dive with Academic Strategy

VIII. Old Business

IX. New Business

X. Closed Session (if needed)

(Must state statute, motion, second, roll call vote)

XI. Closing

1. Return to Open Session (if applicable)
2. Adjournment

DeLaSalle Education Center – Board of Directors

Board Meeting Minutes

Date: September 17, 2025

Time: 4:00 pm

I. Opening

- Meeting called to order at: 4:05 pm by Bill Patterson
- Roll Call: Present (Bill Patterson, Steve Gehring, Judge Garrett, Timmithy Randle), Absent (Sean Sharp)
- Quorum Established: Yes

II. Consent Calendar

Motion wording: 'I move that the Board approve the consent calendar, including the agenda, the previous minutes, and the check registry.' - Steve Gehring

- Second by: Judge Garrett
- Vote results: ____4-0____

III. Public Comments

- Speaker(s): None

IV. Student/Teacher/Partner/Special Recognition

- Recognized Individual(s): David Oliver - Recognition of his contributions to DeLaSalle and the Kansas City area - the group observed a moment of silence in his memory

Theo Bunch (Build Tribe), Chanel Griffin (Seed to Plate) - discussed possibility of urban farming at DeLaSalle including a collaboration with architects, funding, fabrication, and urban farming community

V. Governance Committee Report

- Summary: Participation in BlaqueKC Draft which will be held on April 11, 2026. Need to confirm date and time for the SY 25/26 Board Retreat.

VI. Financial Committee Report

- Summary: Days of Cash on hand are 74 with a projected 24% Fund balance. Enrollment went up vs. Last Month. Budget cuts were made and enrollment went up as well. Using bond money to purchase items within our budget to offset cost. Our budget will be more conservative. Reduced the number of credit cards in our system to control expenses. Costco Credit card will be issued to

Moten for gas and other items. Credit card transactions will now be listed on the check registry and included in the packet.

VII. Academic Committee Report

- Summary: _____

VIII. Executive Director's Report

- Summary: Glows- Instructional Culture, Real World Learning programs, strong momentum in partnerships. Grows- Enrollment below projections- 8%, literacy decoding deficits affect 30% of 9th and 10th grade students. We have an opportunity to get to 230 for our membership numbers. Explanation of extension vs. detention students. Detention are students that are on long term suspension from their school of record. We anticipate growth in extension and Flipside Academy. Kurt Burnell is an instructional coach that we have contracted to support in the classroom. RWL- DLS is leading the way in cohort 1 for MVA attainment. DLS students finished a Client Connected Project, painted a mural for the 2025 Medical Health Professional Association Conference. Block37 Fall Program will begin and it was intentionally scaled down from 60 to 45 students. Flipside- increase of engagement and enrollment in program now that they have moved out of DLS. Principal Wilmore will be going on medical leave starting on Sept.22nd prospective return date is Nov.3rd

IX. Old Business

Motion wording: 'I move that the Board approve [state action].'

- Second by: _____

- Vote results: _____

X. New Business

-Board Retreat date: Prospective Date: Oct.11th 9am-2pm

Motion wording: 'I move that the Board approve [state action].'

- Second by: _____

- Vote results: _____

XI. Closed Session

Motion wording: 'I move that the Board enter into closed session under RSMo. 610.021() for the purpose of [personnel, litigation, real estate, etc].'

- Second by: _____

- Roll Call Vote results: _____

- Time entered: _____ Time exited: _____

- Summary (if permissible): _____

XII. Closing

Motion wording: 'I move that the Board adjourn this meeting.'-Steve 5:32pm

- Second by: Tim

- Vote results: Unanimous
- Adjournment Time: 5:12 PM
- Minutes Prepared by: Danielle Love



September 2025 Financials

PREPARED OCT'25 BY

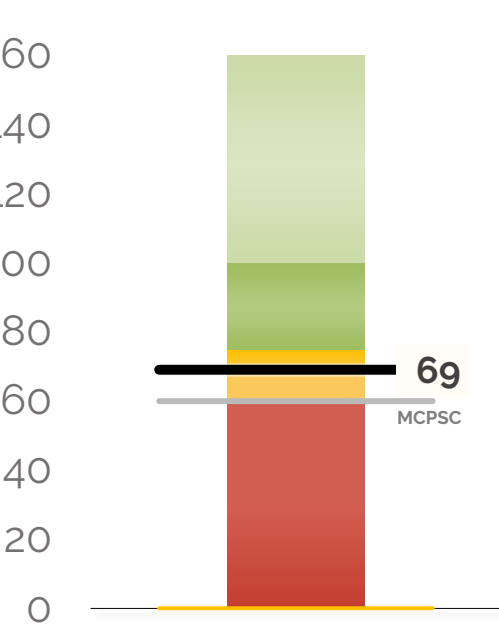


- **Executive Summary**
- **Key Performance Indicators**
- **State Funding**
- **Forecast Overview**
- **Cash Forecast**
- **Forecast History**
- **Key Forecast Changes This Month**
- **Appendix**

- Based on September 2025 actuals, DLS's year-end cash projection is \$1m, which represents 69 days of cash on hand keeping the organization within its target cash range.
- The current forecast predicts a Net Income of -\$301k, which is \$315k under budget. This figure reflects a decrease of \$78k since last month's forecast, primarily driven by updated State funding projections.
- The DLS FY25 audit review is scheduled to occur this month.

Days of Cash

Cash balance at year-end divided by average daily expenses

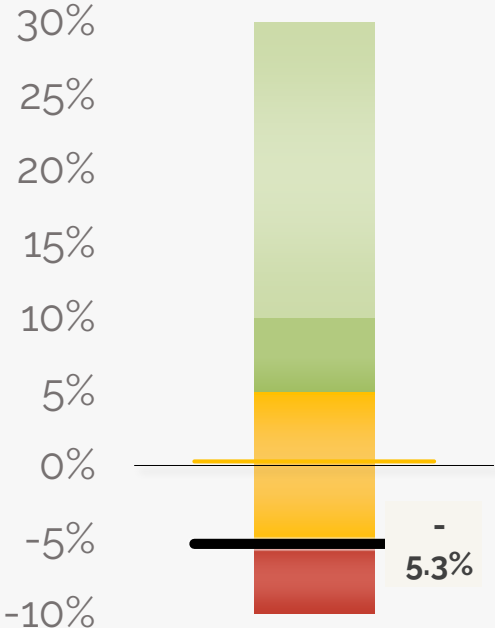


69 DAYS OF CASH AT YEAR'S END

The school will end the year with 69 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

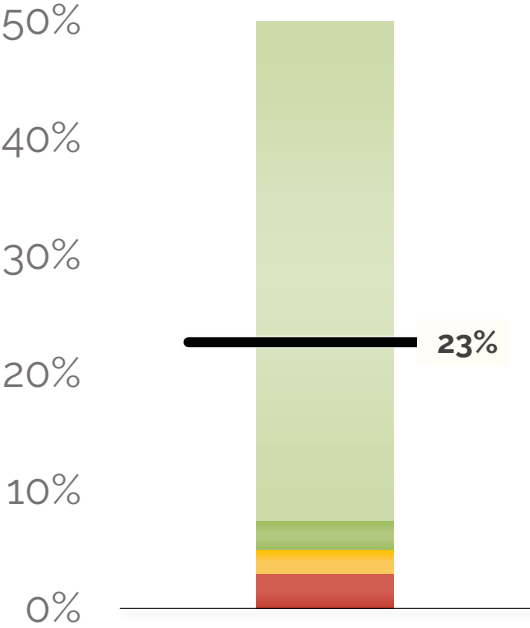


-5.3% GROSS MARGIN

The forecasted net income is -\$278k, which is \$292k below the budget. It yields a -5.3% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



22.68% AT YEAR'S END

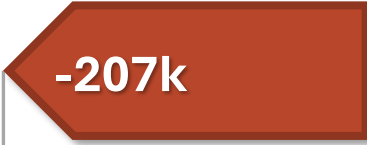
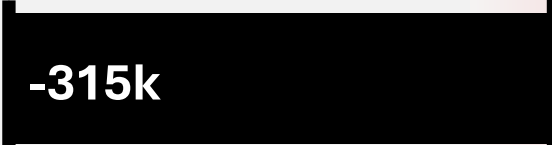
The school is projected to end the year with a fund balance of \$1,251,977. Last year's fund balance was \$1,530,104.

State Funding Formula: Calculation

	Budget		Current Forecast	Aug Forecast	Monthly Impact	Annual Impact
WADA	254	CWW (Combined WAM WADA)	236.79	238.42	(1.63)	
\$/WADA	\$15,000	\$/CWW	\$14,467	\$14,467		
Sponsor Fee	\$57,150	Sponsor Fee	\$51,383	\$51,736		
Prior Year Adj	(\$63,000)	Prior Year Adj	(\$96,838)	(\$63,000)	(\$33,838)	
Basic Formula	\$3,690,578	Basic Formula	\$3,277,314	\$3,335,077	(\$57,764)	(\$413,264)

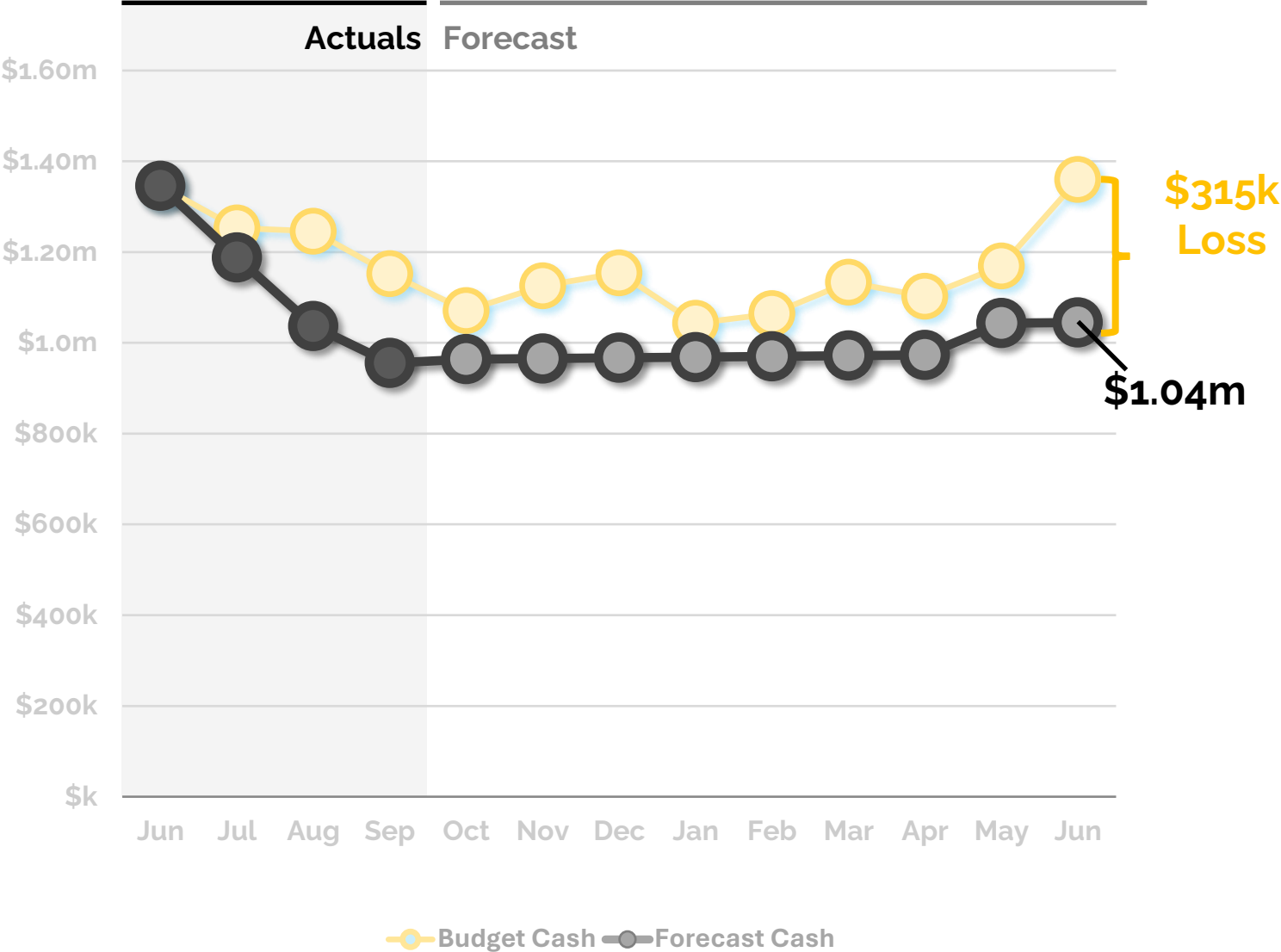
- State Basic Formula funding decreased by \$57,764 compared to last month's forecast., The Prior Year adjustment updated based on DESE attendance report. Current year CWW less 1.63.
- Please note that our Combined WAM WADA (CWW) forecast is an estimate based on current enrollment and attendance. We will continue to review and update this metric monthly based on new data.

Forecast Overview

	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$5.2m	\$5.3m	-\$85k		State aid less, offset by fundraising
Expenses	\$5.5m	\$5.3m	-\$207k		Necessary Salary & Benefits adjustments, plus outsourced contract.
Net Income	-\$278k	\$14k	-\$292k		
Cash Flow Adjustments	-\$23k	0	-\$23k		FY25 AP, offset by FY25 AR
Change in Cash	-\$301k	\$14k	-\$315k		

69 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$1m**, **\$315k** below budget.



Key Forecast Changes This Month (1/3)



The September forecast **decreased** the year-end cash expectation by \$82k. Key revenue changes:

Annual Change	Category	Impact On Cash
57,639 less cash	State Revenue Adjust state aid	\$58k
17,584 less cash	Earned Fees Bond Revenue, decrease bus	\$18k



QUESTIONS?

Please contact your EdOps Finance Team:

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	Year-To-Date			Annual Forecast				
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining	Rem %
Revenue								
Local Revenue	89,917	89,174	743	354,913	356,698	(1,785)	264,996	75%
State Revenue	808,565	814,150	(5,585)	3,345,944	3,690,883	(344,939)	2,537,380	76%
Federal Revenue	3,650	19,100	(15,450)	571,376	509,638	61,738	567,726	99%
Private Grants and Donations	30,798	173,430	(142,632)	900,000	700,000	200,000	869,202	97%
Earned Fees	-	7,000	(7,000)	70,000	70,000	-	70,000	100%
Total Revenue	932,929	1,102,854	(169,925)	5,242,233	5,327,219	(84,986)	4,309,304	①
Expenses								
Salaries	618,289	611,640	(6,649)	2,558,170	2,446,560	(111,610)	1,939,881	76%
Benefits and Taxes	164,556	170,220	5,664	691,086	680,881	(10,206)	526,530	76%
Staff-Related Costs	13,800	27,985	14,185	135,500	135,500	(0)	121,700	90%
Rent	-	6,000	6,000	24,000	24,000	(0)	24,000	100%
Occupancy Service	106,961	140,640	33,679	550,110	562,560	12,450	443,149	81%
Student Expense, Direct	207,705	174,452	(33,253)	730,830	730,830	(1)	523,125	72%
Student Expense, Food	3,587	15,000	11,413	60,000	60,000	(0)	56,413	94%
Office & Business Expense	129,317	127,333	(1,984)	536,558	468,583	(67,975)	407,241	76%
Transportation	46,048	22,900	(23,148)	221,656	204,000	(17,656)	175,609	79%
Total Ordinary Expenses	1,290,264	1,296,171	5,907	5,507,911	5,312,913	(194,998)	4,217,647	77%
Total Expenses	1,302,714	1,296,171	(6,543)	5,520,361	5,312,913	(207,448)	4,217,647	②
Net Income	(369,785)	(193,317)	(176,468)	(278,128)	14,306	(292,434)	91,657	③
Cash Flow Adjustments	(20,446)	-	(20,446)	(22,568)	-	(22,568)	(2,121)	④
Change in Cash	(390,231)	(193,317)	(196,914)	(300,696)	14,306	(315,001)	89,536	⑤

① REVENUE: \$85K BEHIND

② EXPENSES: \$207K BEHIND

③ NET INCOME: \$292K behind

④ CASH ADJ:\$23K BEHIND

⑤ NET CHANGE IN CASH:
\$315K BEHIND

Income Statement	Actual			Forecast									TOTAL
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Revenue													
Local Revenue	29,972	30,842	29,103	29,444	29,444	29,444	29,444	29,444	29,444	29,444	29,444	29,444	354,913
State Revenue	266,111	259,575	282,879	274,319	274,319	274,319	274,319	274,319	274,319	274,319	342,825	274,319	3,345,944
Federal Revenue	0	200	3,450	63,081	63,081	63,081	63,081	63,081	63,081	63,081	63,081	63,081	571,376
Private Grants and Donations	0	18,610	12,188	96,578	96,578	96,578	96,578	96,578	96,578	96,578	96,578	96,578	900,000
Earned Fees	0	0	0	14,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	70,000
Total Revenue	296,083	309,226	327,619	477,422	470,422	470,422	470,422	470,422	470,422	470,422	538,928	470,422	5,242,233
Expenses													
Salaries	223,754	196,897	197,638	215,542	215,542	215,542	215,542	215,542	215,542	215,542	215,542	215,542	2,558,170
Benefits and Taxes	53,085	55,097	56,374	58,503	58,503	58,503	58,503	58,503	58,503	58,503	58,503	58,503	691,086
Staff-Related Costs	3,120	7,605	3,076	13,522	13,522	13,522	13,522	13,522	13,522	13,522	13,522	13,522	135,500
Rent	0	0	0	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	24,000
Occupancy Service	26,492	35,860	44,609	49,239	49,239	49,239	49,239	49,239	49,239	49,239	49,239	49,239	550,110
Student Expense, Direct	86,086	75,142	46,477	58,125	58,125	58,125	58,125	58,125	58,125	58,125	58,125	58,125	730,830
Student Expense, Food	0	0	3,587	6,268	6,268	6,268	6,268	6,268	6,268	6,268	6,268	6,268	60,000
Office & Business Expense	42,689	52,735	33,893	45,249	45,249	45,249	45,249	45,249	45,249	45,249	45,249	45,249	536,558
Transportation	2,382	25,865	17,801	19,512	19,512	19,512	19,512	19,512	19,512	19,512	19,512	19,512	221,656
Total Ordinary Expenses	437,608	449,200	403,455	468,627	468,627	468,627	468,627	468,627	468,627	468,627	468,627	468,627	5,507,911
Operating Income	-141,525	-139,974	-75,836	8,795	1,795	1,795	1,795	1,795	1,795	1,795	70,301	1,795	-265,678
Extraordinary Expenses													
Facility Improvements	12,450	0	0	0	0	0	0	0	0	0	0	0	12,450
Total Extraordinary Expenses	12,450	0	0	0	0	0	0	0	0	0	0	0	12,450
Total Expenses	450,058	449,200	403,455	468,627	468,627	468,627	468,627	468,627	468,627	468,627	468,627	468,627	5,520,361
Net Income	-153,975	-139,974	-75,836	8,795	1,795	1,795	1,795	1,795	1,795	1,795	70,301	1,795	-278,128
Cash Flow Adjustments	-3,273	-11,648	-5,525	-236	-236	-236	-236	-236	-236	-236	-236	-236	-22,568
Change in Cash	-157,248	-151,622	-81,361	8,559	1,559	1,559	1,559	1,559	1,559	1,559	70,065	1,559	-300,696
Ending Cash	1,188,354	1,036,732	955,371	963,930	965,489	967,047	968,606	970,165	971,724	973,283	1,043,348	1,044,906	

	<i>Previous Year End</i>	<i>Current</i>	<i>Year End</i>
Assets			
Current Assets			
Cash	1,345,602	955,371	1,044,906
Accounts Receivable	238,371	215,381	215,381
Other Current Assets	15,194	2,292	2,292
Total Current Assets	1,599,167	1,173,043	1,262,579
Total Assets	1,599,167	1,173,043	1,262,579
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	10,602	12,724	10,602
Accounts Payable	58,460	0	0
Total Current Liabilities	69,063	12,724	10,602
Total Long-Term Liabilities	0	0	
Total Liabilities	69,063	12,724	10,602
Equity			
Unrestricted Net Assets	1,530,104	1,530,104	1,530,104
Net Income	0	-369,785	-278,128
Total Equity	1,530,104	1,160,320	1,251,977
Total Liabilities and Equity	1,599,167	1,173,043	1,262,579

Dashboard

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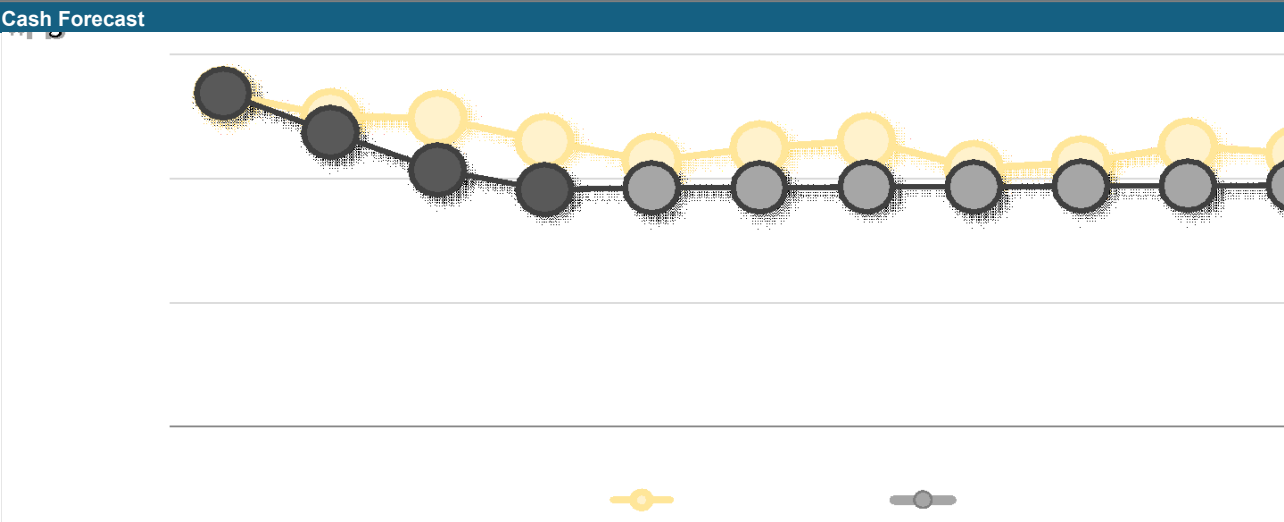
July 2025 through September 2025

Key Performance Indicators

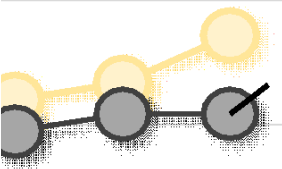
Days of Cash
(At Year End)
69
Target > 60 days

Gross Margin
Margin
-5%
Target > -5.0%

Fund Balance
(At Year End)
23%
Target > 0,00



Financial Snapshot	Year-To-Date Financials			Annual Forecast	
	Actual	Budget	Variance	Forecast	Budget
Revenue					
Local Revenue	89,917	89,174	743	354,913	356,698
State Revenue	808,565	814,150	(5,585)	3,345,944	3,690,883
Federal Revenue	3,650	19,100	(15,450)	571,376	509,638
Private Grants and Donations	30,798	173,430	(142,632)	900,000	700,000
Earned Fees	-	7,000	(7,000)	70,000	70,000
Total Revenue	932,929	1,102,854	(169,925)	5,242,233	5,327,219
Expenses					
Salaries	618,289	611,640	(6,649)	2,558,170	2,446,560
Benefits and Taxes	164,556	170,220	5,664	691,086	680,881
Staff-Related Costs	13,800	27,985	14,185	135,500	135,500
Rent	-	6,000	6,000	24,000	24,000
Occupancy Service	106,961	140,640	33,679	550,110	562,560
Student Expense, Direct	207,705	174,452	(33,253)	730,830	730,830
Student Expense, Food	3,587	15,000	11,413	60,000	60,000
Office & Business Expense	129,317	127,333	(1,984)	536,558	468,583
Transportation	46,048	22,900	(23,148)	221,656	204,000
Total Ordinary Expenses	1,290,264	1,296,171	5,907	5,507,911	5,312,913
Net Ordinary Income	(357,335)	(193,317)	(164,018)	(265,678)	14,306
Extraordinary Expenses					
Depreciation and Amortization	-	-	-	-	-
Interest	-	-	-	-	-
Facility Improvements	12,450	-	(12,450)	12,450	-
Total Extraordinary Expenses	12,450	-	(12,450)	12,450	-
Total Expenses	1,302,714	1,296,171	(6,543)	5,520,361	5,312,913
Net Income	(369,785)	(193,317)	(176,468)	(278,128)	14,306
Cash Flow Adjustments	(20,446)	-	(20,446)	(22,568)	-
Change in Cash	(390,231)	(193,317)	(196,914)	(300,696)	14,306



Variance	Remaining
(1,785)	264,996
(344,939)	2,537,380
61,738	567,726
200,000	869,202
-	70,000
(84,986)	4,309,304
(111,610)	1,939,881
(10,206)	526,530
(0)	121,700
(0)	24,000
12,450	443,149
(1)	523,125
(0)	56,413
(67,975)	407,241
(17,656)	175,609
(194,998)	4,217,647
(279,984)	91,657
-	-
-	-
(12,450)	-
(12,450)	-
(207,448)	4,217,647
(292,434)	91,657
(22,568)	(2,121)
(315,001)	89,536

Income Statement

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July 2025 through September 2025

Income Statement	Year-To-Date			Annual	
	Actual	Budget	Variance	Forecast	Budget
Revenue					
Local Revenue					
5113 · Proposition C (Sales Tax)	82,848	85,174	(2,327)	337,113	340,698
5141 · Interest	5,269	4,000	1,269	16,000	16,000
5841 · Transportation Rcvd Non-disabled	1,800	0	1,800	1,800	0
Total Local Revenue	89,917	89,174	743	354,913	356,698
State Revenue					
5311 · Basic Formula	787,600	796,189	(8,589)	3,205,775	3,619,039
5319 · Classroom Trust Fund	20,840	17,885	2,955	71,538	71,538
5333 · School Food Service	0	76	(76)	306	306
5397 · Other State Revenue	125	0	125	68,325	0
Total State Revenue	808,565	814,150	(5,585)	3,345,944	3,690,883
Federal Revenue					
5412 · Medicaid	0	13,000	(13,000)	52,000	52,000
5435 · Comprehensive Literacy State Develc	200	0	200	200	0
5441 · IDEA	0	0	0	64,158	64,158
5445 · Food Service-lunch	2,350	4,000	(1,650)	40,000	40,000
5446 · Food Service-breakfast	1,100	2,100	(1,000)	21,000	21,000
5451 · Title I	0	0	0	371,021	308,349
5461 · Title IVa	0	0	0	11,302	10,588
5465 · Title II	0	0	0	11,695	13,543
Total Federal Revenue	3,650	19,100	(15,450)	571,376	509,638
Private Grants and Donations					
5192 · Donations	30,798	173,430	(142,632)	900,000	700,000
Total Private Grants and Donations	30,798	173,430	(142,632)	900,000	700,000
Earned Fees					
5198 · Miscellaneous Revenue	0	7,000	(7,000)	70,000	70,000
Total Earned Fees	0	7,000	(7,000)	70,000	70,000
Total Revenue	932,929	1,102,854	(169,925)	5,242,233	5,327,219
Expenses					
Salaries					
1151-6111 · HS Instruction Cert FT	157,627	158,418	791	648,763	633,672
1151-6131 · HS Instruction Supp Pay	24,500	27,000	2,500	108,000	108,000
1191-6131 · Summer Instruction Supp Pay	5,513	6,600	1,088	26,400	26,400
1192-6111 · Certified Full Time	15,938	0	(15,938)	63,750	0
1221-6111 · Special Education Cert FT	37,715	37,735	20	150,860	150,939
1411-6131 · Student Activities Supp Pay	0	4,575	4,575	18,300	18,300
1421-6131 · Student Athletics Supp Pay	876	6,326	5,450	25,304	25,304
2113-6111 · Social Work Cert Ft	18,740	17,240	(1,500)	74,959	68,958
2122-6131 · Counseling Supp Pay	111	0	(111)	111	0
2122-6151 · Counseling Nc Ft	85,959	83,459	(2,500)	343,835	333,835
2134-6131 · Nursing Supp Pay	0	600	600	2,400	2,400
2191-6151 · Occupational Therapy NC FT	14,588	14,587	(0)	58,350	58,350
2213-6151 · Professional Developement NC	0	20,000	20,000	0	80,000
2321-6151 · Exec Admin Nc Ft	46,518	46,518	0	186,073	186,073
2321-6171 · Exec Admin Sick Pay	3,578	0	(3,578)	3,578	0
2322-6131 · Community Services Supp Pay	0	3,000	3,000	12,000	12,000
2329-6131 · Other Exec Admin Supp Pay	56	0	(56)	56	0
2329-6151 · Other Exec Admin Nc Ft	65,360	64,860	(500)	261,440	259,440
2331-6151 · It Admin Nc Ft	26,370	26,370	0	105,481	105,481
2411-6112 · Building Admin Cert Ft Admin	74,114	51,449	(22,665)	296,897	205,794
2511-6151 · Business Office NC FT	25,653	21,104	(4,550)	84,414	84,414
2511-6161 · Business Office NC PT	0	4,550	4,550	18,200	18,200
2542-6151 · Facilities Nc Ft	15,000	15,000	0	60,000	60,000
3812-6131 · Afterschool Supp Pay	75	2,250	2,175	9,000	9,000
Total Salaries	618,289	611,640	(6,649)	2,558,170	2,446,560
Benefits and Taxes					
1151-6211 · HS Instruction Cert PRS	18,915	19,010	95	77,852	76,041
1151-6231 · HS Instruction Soc Sec	11,239	11,496	257	46,711	45,984
1151-6232 · HS Instruction Medicare	2,629	2,689	60	10,925	10,754
1151-6241 · HS Instruction Emp Ins	10,115	18,000	7,885	55,520	72,000
1191-6231 · Summer Instruction Soc Sec	342	409	67	1,637	1,637
1191-6232 · Summer Instruction Medicare	80	96	16	383	383
1192-6211 · Certified Retirement	1,913	0	(1,913)	7,650	0
1192-6231 · Social Security	988	0	(988)	3,952	0
1192-6232 · Medicare	231	0	(231)	924	0

Variance	Previous Forecast	
	Prv TOTAL	Diff
(3,585)	340,698	-3,585
0	16,000	0
1,800	1,800	0
(1,785)	358,498	-3,585
(413,264)	3,263,539	-57,764
0	71,538	0
0	306	0
68,325	68,200	125
(344,939)	3,403,583	-57,639
0	52,000	0
200	200	0
(0)	64,158	0
0	40,000	0
(0)	21,000	0
62,672	371,021	0
714	11,302	0
(1,848)	11,695	0
61,738	571,376	0
200,000	900,000	0
200,000	900,000	0
0	87,584	-17,584
0	87,584	-17,584
(84,986)	5,321,041	-78,808
(15,091)	648,763	0
(0)	108,000	0
0	26,400	0
(63,750)	0	-63,750
79	150,860	0
(0)	18,300	0
0	25,304	0
(6,000)	74,959	0
(111)	0	-111
(10,000)	343,835	0
0	2,400	0
(0)	58,350	0
80,000	0	0
(0)	186,073	0
(3,578)	3,578	0
(0)	12,000	0
(56)	0	-56
(2,000)	261,440	0
(0)	105,481	0
(91,103)	360,647	63,750
(0)	84,414	0
0	18,200	0
0	60,000	0
(0)	9,000	0
(111,610)	2,558,004	-167
(1,811)	77,852	0
(728)	47,267	555
(170)	11,054	130
16,480	55,521	1
(0)	1,637	0
0	383	0
(7,650)	0	-7,650
(3,952)	0	-3,952
(924)	0	-924

1192-6241 · Employee Insurance	1,416	0	(1,416)	5,665	0
1221-6211 · Special Education Cert PRS	4,526	4,528	2	18,103	18,113
1221-6231 · Special Education Soc Sec	2,235	2,340	105	9,249	9,358
1221-6232 · Special Education Medicare	523	547	25	2,163	2,189
1221-6241 · Special Education Emp Ins	2,545	3,600	1,055	13,998	14,400
1411-6231 · Student Activities Soc Sec	0	284	284	1,135	1,135
1411-6232 · Student Activities Medicare	0	66	66	265	265
1421-6231 · Student Athletics Soc Sec	54	392	338	1,569	1,569
1421-6232 · Student Athletics Medicare	13	92	79	367	367
2113-6211 · Social Work Cert Prs	2,249	2,069	(180)	8,995	8,275
2113-6231 · Social Work Soc Sec	1,155	1,069	(86)	4,640	4,275
2113-6232 · Social Work Medicare	270	250	(20)	1,085	1,000
2113-6241 · Social Work Emp Ins	1,889	1,800	(89)	7,554	7,200
2122-6221 · Counseling Nc Prs	10,315	10,015	(300)	41,260	40,060
2122-6231 · Counseling Soc Sec	5,290	5,174	(116)	21,279	20,698
2122-6232 · Counseling Medicare	1,237	1,210	(27)	4,976	4,841
2122-6241 · Counseling Emp Ins	7,601	9,000	1,399	30,474	36,000
2134-6231 · Nursing Soc Sec	0	37	37	149	149
2134-6232 · Nursing Medicare	0	9	9	35	35
2191-6221 · Occupational Therapy NC PRS	1,751	1,750	(0)	7,002	7,002
2191-6231 · Occupational Therapy Soc Sec	888	904	16	3,602	3,618
2191-6232 · Occupational Therapy Medicare	208	212	4	842	846
2191-6241 · Occupational Therapy Emp Ins	1,906	1,800	(106)	7,628	7,200
2213-6221 · Professional Developement NC	0	2,400	2,400	0	9,600
2213-6231 · Professional Developement Soc	0	1,240	1,240	0	4,960
2213-6232 · Professional Developement Me	0	290	290	0	1,160
2213-6241 · Professional Developement Em	0	1,800	1,800	0	7,200
2311-6261 · Board Wc	3,011	3,125	114	12,500	12,500
2311-6271 · Board Unemp	0	750	750	3,000	3,000
2321-6221 · Exec Admin Nc Prs	6,012	5,582	(429)	22,758	22,329
2321-6231 · Exec Admin Soc Sec	3,088	2,884	(204)	11,741	11,537
2321-6232 · Exec Admin Medicare	722	675	(48)	2,746	2,698
2321-6241 · Exec Admin Emp Ins	1,909	1,800	(109)	7,635	7,200
2322-6231 · Community Services Soc Sec	0	186	186	558	744
2322-6232 · Community Services Medicare	0	44	44	131	174
2329-6221 · Other Exec Admin Nc Prs	7,843	7,783	(60)	31,373	31,133
2329-6231 · Other Exec Admin Soc Sec	4,013	4,021	8	16,170	16,085
2329-6232 · Other Exec Admin Medicare	938	940	2	3,782	3,762
2329-6241 · Other Exec Admin Emp Ins	5,706	5,400	(306)	22,824	21,600
2331-6221 · It Admin Nc Prs	3,164	3,164	0	12,658	12,658
2331-6231 · It Admin Soc Sec	1,628	1,635	7	6,533	6,540
2331-6232 · It Admin Medicare	381	382	2	1,528	1,530
2331-6241 · It Admin Emp Ins	1,889	1,800	(89)	7,554	7,200
2411-6211 · Building Admin Cert Prs	8,894	6,174	(2,720)	35,628	24,695
2411-6231 · Building Admin Soc Sec	4,423	3,190	(1,233)	18,236	12,759
2411-6232 · Building Admin Medicare	1,034	746	(288)	4,265	2,984
2411-6241 · Building Admin Emp Ins	6,195	3,600	(2,595)	24,758	14,400
2511-6221 · Business Office NC PRS	2,532	3,078	546	11,768	12,314
2511-6231 · Business Office Soc Sec	1,583	1,591	7	6,355	6,362
2511-6232 · Business Office Medicare	370	372	2	1,486	1,488
2511-6241 · Business Office Emp Ins	1,883	1,800	(83)	7,495	7,200
2542-6221 · Facilities Nc Prs	1,800	1,800	0	7,200	7,200
2542-6231 · Facilities Soc Sec	905	930	25	3,695	3,720
2542-6232 · Facilities Medicare	212	218	6	864	870
2542-6241 · Facilities Emp Ins	1,894	1,800	(94)	7,569	7,200
3812-6231 · Afterschool Soc Sec	5	140	135	558	558
3812-6232 · Afterschool Medicare	1	33	32	131	131
Total Benefits and Taxes	164,556	170,220	5,664	691,086	680,881
Staff-Related Costs					
2213-6319 · Professional Developement Pro	5,680	22,000	16,320	109,779	110,000
2213-6343 · Professional Developement Tra	0	2,000	2,000	8,000	8,000
2213-6411 · Professional Developement Sup	4,221	800	(3,421)	4,221	4,000
2642-6319 · Recruitment Prof Serv	0	725	725	2,900	2,900
2643-6412 · Tech Supplies	1,178	1,200	22	4,800	4,800
2644-6319 · Professional Development Nonl	1,833	500	(1,333)	2,000	2,000
2644-6343 · Non-instructional Staff Travel	645	0	(645)	645	0
2644-6411 · Professional Development Nonl	243	760	517	3,155	3,800
Total Staff-Related Costs	13,800	27,985	14,185	135,500	135,500
Rent					
2542-6333 · Facilities Rent	0	6,000	6,000	24,000	24,000
Total Rent	0	6,000	6,000	24,000	24,000
Occupancy Service					
2542-6331 · Facilities Janitorial	26,841	28,750	1,909	115,000	115,000
2542-6332 · Facilities Rep & Mait	2,671	20,000	17,329	67,550	80,000
2542-6335 · Facilities Water/sewer	1,629	2,000	371	8,000	8,000

(5,665)	0	-5,665
10	18,103	0
109	9,301	52
25	2,175	12
402	13,998	0
0	1,135	0
(0)	265	0
(0)	1,569	0
(0)	367	0
(720)	8,995	0
(365)	4,643	2
(85)	1,086	1
(354)	7,554	0
(1,200)	41,260	0
(581)	21,287	8
(136)	4,978	2
5,526	30,354	-119
0	149	0
0	35	0
(0)	7,002	0
16	3,607	5
4	844	1
(428)	7,624	-5
9,600	0	0
4,960	0	0
1,160	0	0
7,200	0	0
0	12,500	0
(0)	3,000	0
(429)	22,758	0
(204)	11,747	6
(48)	2,747	1
(435)	7,635	0
186	620	62
44	145	15
(240)	31,373	0
(85)	16,181	11
(20)	3,784	3
(1,224)	22,824	0
0	12,658	0
7	6,535	2
2	1,528	1
(354)	7,554	0
(10,932)	43,278	7,650
(5,476)	22,245	4,010
(1,281)	5,203	938
(10,358)	30,459	5,701
546	11,950	182
7	6,357	2
2	1,487	1
(295)	7,554	59
0	7,200	0
25	3,704	8
6	866	2
(369)	7,583	14
0	558	0
0	131	0
(10,206)	692,207	1,121
221	110,000	221
0	8,000	0
(221)	4,000	-221
(0)	2,900	0
0	4,800	0
0	2,000	0
(645)	633	-12
645	3,167	12
(0)	135,500	0
(0)	24,000	0
(0)	24,000	0
(0)	115,000	0
12,450	67,550	0
(0)	8,000	0

2542-6336 · Facilities Trash Remov	1,048	1,750	702	7,000	7,000
2542-6338 · Rentals Of Computers And Rel	7,280	6,500	(780)	26,000	26,000
2542-6351 · Facilities Prop Insur	13,143	13,000	(143)	52,000	52,000
2542-6361 · Facilities Phone/internet	616	555	(61)	2,220	2,220
2542-6411 · Facilities Supplies	4,790	6,400	1,610	25,600	25,600
2542-6481 · Facilities Electricity	22,325	22,100	(225)	88,400	88,400
2542-6482 · Facilities Gas	311	6,250	5,939	25,000	25,000
2543-6339 · Care Upkeep Grounds Operty S	6,712	3,525	(3,187)	14,100	14,100
2546-6319 · Security Svcs Prof Serv	19,596	29,185	9,589	116,740	116,740
2546-6411 · Security Svcs Supplies	0	625	625	2,500	2,500
Total Occupancy Service	106,961	140,640	33,679	550,110	562,560
Student Expense, Direct					
1151-6319 · HS Instruction Prof Serv	104,421	78,600	(25,821)	281,700	314,400
1151-6361 · HS Instruction Internet	3,921	3,150	(771)	12,600	12,600
1151-6391 · Other Purchased Services	0	375	375	1,500	1,500
1151-6411 · HS Instruction Supplies	9,200	5,050	(4,150)	24,914	25,250
1151-6412 · HS Instruction Tech Supplies	49,487	18,470	(31,017)	92,350	92,350
1151-6431 · HS Instruction Textbooks	349	2,460	2,111	12,300	12,300
1191-6411 · Summer Instruction Supplies	83	0	(83)	83	0
1192-6319 · Other Prof & Technical Services	32,700	0	(32,700)	32,700	0
1192-6411 · General Supplies	253	0	(253)	253	0
1221-6311 · Special Education Instruc Serv	0	250	250	1,000	1,000
1221-6411 · Special Education Supplies	675	600	(75)	3,000	3,000
1221-6412 · Special Education Instruc Mat	0	5,500	5,500	5,500	5,500
1411-6319 · Student Activities Prof Serv	4,000	16,100	12,100	80,500	80,500
1411-6411 · Student Activities Supplies	2,317	3,640	1,323	18,200	18,200
1421-6319 · Student Athletics Prof Serv	0	1,600	1,600	8,000	8,000
1421-6411 · Student Athletics Supplies	0	600	600	3,000	3,000
1913-6311 · Other Prof & Technical Services	0	10,500	10,500	42,000	42,000
1933-6311 · SpEd Tuition Private Agencies I	0	0	0	1,000	1,000
1941-6311 · Contracted Educ Services	0	2,250	2,250	9,000	9,000
2122-6311 · Counseling Instruc Serv	0	22,000	22,000	88,000	88,000
2134-6411 · Nursing Supplies	0	125	125	500	500
2152-6311 · Speech Path Instruc Serv	300	2,125	1,825	8,500	8,500
2191-6311 · Occ Therapy Instruc Serv	0	683	683	2,730	2,730
3611-6391 · Other Purchased Services	0	125	125	500	500
3912-6411 · Parental Involvement Supplies	0	250	250	1,000	1,000
Total Student Expense, Direct	207,705	174,452	(33,253)	730,830	730,830
Student Expense, Food					
2563-6391 · Food Delivery Contracted Food	0	7,750	7,750	31,000	31,000
2563-6411 · Food Delivery Supplies	137	250	113	1,000	1,000
2563-6471 · Food Delivery Snack	3,450	7,000	3,550	28,000	28,000
Total Student Expense, Food	3,587	15,000	11,413	60,000	60,000
Office & Business Expense					
2114-6412 · Technology Supplies	5,584	18,493	12,909	18,493	18,493
2311-6315 · Board Audit	0	0	0	25,000	25,000
2311-6317 · Board Legal	17,875	9,900	(7,975)	47,575	39,600
2311-6352 · Board Liability Insurance	10,942	12,251	1,309	49,005	49,005
2311-6411 · Board Supplies	50	250	200	1,000	1,000
2321-6319 · Exec Admin Prof Serv	17,107	13,135	(3,972)	52,540	52,540
2321-6371 · Exec Admin Dues And Membe	3,483	3,730	247	3,730	3,730
2322-6362 · Advertising	9,114	3,500	(5,614)	14,000	14,000
2322-6411 · Community Services Supplies	0	125	125	500	500
2323-6319 · Staff Relations and Negotiations	0	500	500	2,000	2,000
2323-6411 · Staff Relations and Negotiations	35	575	540	2,300	2,300
2329-6311 · Other Exec Admin Instruc Serv	10,500	10,500	0	102,000	42,000
2329-6319 · Other Exec Admin Prof Serv	(779)	720	1,499	3,600	3,600
2331-6316 · Data Processing Services	18,137	17,323	(814)	69,293	69,293
2331-6412 · It Admin Tech Supplies	3,021	4,750	1,729	19,000	19,000
2411-6411 · Building Admin Supplies	170	200	30	1,000	1,000
2511-6319 · Business Office Prof Serv	459	1,450	991	5,800	5,800
2511-6411 · Business Office Supplies	1,075	2,250	1,175	9,000	9,000
2511-6412 · Bness Off Tech Supplies	3,280	1,343	(1,937)	5,372	5,372
2523-6319 · Receiving and Disbursing Fund	711	1,575	864	6,300	6,300
2525-6319 · Financial Accounting Services F	22,500	22,500	0	90,000	90,000
2525-6412 · Fin Acc Svcs Tech Supplies	6,050	1,513	(4,537)	6,050	6,050
2529-6319 · Other Fiscal Services Prof Serv	0	750	750	3,000	3,000
Total Office & Business Expense	129,317	127,333	(1,984)	536,558	468,583
Transportation					
2551-6341 · Transportation - Contracted, No	1,224	1,700	476	17,000	17,000
2552-6319 · Transportation - District-Operate	3,482	3,000	(482)	30,000	30,000
2552-6349 · Other Transportation Services	20,972	12,800	(8,172)	128,000	128,000
2552-6411 · Transportation - District-Operate	73	0	(73)	73	0
2552-6486 · Gasoline/diesel	2,713	5,000	2,287	25,000	25,000
2552-6552 · School Bus	17,584	0	(17,584)	17,584	0

(0)	7,000	0
0	26,000	0
(0)	52,000	0
0	2,220	0
(0)	25,600	0
0	88,400	0
0	25,000	0
(0)	14,100	0
(0)	116,740	0
0	2,500	0
12,450	550,110	0
32,700	314,400	32,700
(0)	12,600	0
(0)	1,500	0
336	25,167	253
(0)	92,350	0
0	12,300	0
(83)	83	0
(32,700)	0	-32,700
(253)	0	-253
0	1,000	0
0	3,000	0
0	5,500	0
0	80,500	0
(0)	18,200	0
(0)	8,000	0
(0)	3,000	0
0	42,000	0
(0)	1,000	0
0	9,000	0
(0)	88,000	0
(0)	500	0
(0)	8,500	0
(0)	2,730	0
(0)	500	0
(0)	1,000	0
(1)	730,830	0
(0)	31,000	0
(0)	1,000	0
(0)	28,000	0
(0)	60,000	0
(0)	18,493	0
0	25,000	0
(7,975)	47,575	0
0	49,005	0
(0)	1,000	0
(0)	52,540	0
0	3,730	0
(0)	14,000	0
(0)	500	0
(0)	2,000	0
0	2,300	0
(60,000)	102,000	0
0	3,600	0
0	69,293	0
(0)	19,000	0
0	1,000	0
(0)	5,800	0
0	9,000	0
(0)	5,372	0
0	6,300	0
0	90,000	0
(0)	6,050	0
(0)	3,000	0
(67,975)	536,558	0
(0)	17,000	0
0	30,000	0
0	128,000	0
(73)	73	0
(0)	25,000	0
(17,584)	17,584	0

2553-6341 · Transportation - Contracted, Dis	0	400	400	4,000	4,000
Total Transportation	46,048	22,900	(23,148)	221,656	204,000
Total Expenses	1,290,264	1,296,171	5,907	5,507,911	5,312,913
Operating Income	(357,335)	(193,317)	(164,018)	(265,678)	14,306
Extraordinary Expenses					
Facility Improvements					
4051-6531 · Building Const Other Improvem	12,450	0	(12,450)	12,450	0
Total Facility Improvements	12,450	0	(12,450)	12,450	0
Total Extraordinary Expenses	12,450	0	(12,450)	12,450	0
Net Income	(369,785)	(193,317)	(176,468)	(278,128)	14,306
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget
Net Income	(369,785)	(193,317)	(176,468)	(278,128)	14,306
Cash Flow Adjustments					
Other Operating Activities					
1220 · Other Accounts Receivable	6,903	0	6,903	6,903	0
1231 · Other State A/r	0	0	0	0	0
1241 · Federal Receivables	16,087	0	16,087	16,087	0
1315 · Prepaid Expenses	12,903	0	12,903	12,903	0
1598 · Remove from operations	0	0	0	0	0
2111 · Accounts Payable - General	(58,460)	0	(58,460)	(58,460)	0
2156 · Group Health And Life Insurance Pay	2,121	0	2,121	(0)	0
2165 · Kce Tax Payable	0	0	0	0	0
Total Other Operating Activities	(20,446)	0	(20,446)	(22,568)	0
Per-Pupil Adjustments					
2210 · State Funds Advance	0	0	0	0	0
Total Per-Pupil Adjustments	0	0	0	0	0
Facilities Project Adjustments					
1599 · Add to facilities	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0
Total Cash Flow Adjustments	(20,446)	0	(20,446)	(22,568)	0
Change in Cash	(390,231)	(193,317)	(196,914)	(300,696)	14,306

(0)	4,000	0
(17,656)	221,656	0
(194,998)	5,508,865	954
(279,984)	-187,824	-77,854
(12,450)	12,450	0
(12,450)	12,450	0
(12,450)	12,450	0
(292,434)	-200,274	-77,854
Variance	Prv TOTAL	Diff
(292,434)	-200,274	-77,854
6,903	6,903	0
0	0	0
16,087	16,087	0
12,903	12,903	0
0	0	0
(58,460)	-54,277	-4,183
(0)	0	0
0	0	0
(22,568)	-18,385	-4,183
0	0	0
0	0	0
0	0	0
0	0	0
(22,568)	-18,385	-4,183
(315,001)	-218,659	-82,037

Jun	Jul	Aug	Sep	Oct	Nov	Dec
	27,820	27,416	27,612	28,252	28,252	28,252
	2,153	1,626	1,491	1,192	1,192	1,192
	0	1,800	0	0	0	0
	29,972	30,842	29,103	29,444	29,444	29,444
	258,714	253,310	275,576	268,686	268,686	268,686
	7,397	6,265	7,178	5,633	5,633	5,633
	0	0	0	0	0	0
	0	0	125	0	0	0
	266,111	259,575	282,879	274,319	274,319	274,319
	0	0	0	5,778	5,778	5,778
	0	200	0	0	0	0
	0	0	0	7,129	7,129	7,129
	0	0	2,350	4,183	4,183	4,183
	0	0	1,100	2,211	2,211	2,211
	0	0	0	41,225	41,225	41,225
	0	0	0	1,256	1,256	1,256
	0	0	0	1,299	1,299	1,299
	0	200	3,450	63,081	63,081	63,081
	0	18,610	12,188	96,578	96,578	96,578
	0	18,610	12,188	96,578	96,578	96,578
	0	0	0	14,000	7,000	7,000
	0	0	0	14,000	7,000	7,000
	296,083	309,226	327,619	477,422	470,422	470,422
	48,485	54,571	54,571	54,571	54,571	54,571
	24,000	0	500	9,278	9,278	9,278
	5,513	0	0	2,321	2,321	2,321
	5,313	5,313	5,313	5,313	5,313	5,313
	12,572	12,572	12,572	12,572	12,572	12,572
	0	0	0	2,033	2,033	2,033
	292	292	292	2,714	2,714	2,714
	6,247	6,247	6,247	6,247	6,247	6,247
	0	0	111	0	0	0
	28,653	28,653	28,653	28,653	28,653	28,653
	0	0	0	267	267	267
	4,863	4,863	4,863	4,862	4,862	4,862
	0	0	0	0	0	0
	15,506	15,506	15,506	15,506	15,506	15,506
	3,578	0	0	0	0	0
	0	0	0	1,333	1,333	1,333
	0	0	56	0	0	0
	21,787	21,787	21,787	21,787	21,787	21,787
	8,790	8,790	8,790	8,790	8,790	8,790
	24,606	24,754	24,754	24,754	24,754	24,754
	8,551	8,551	8,551	6,529	6,529	6,529
	0	0	0	2,022	2,022	2,022
	5,000	5,000	5,000	5,000	5,000	5,000
	0	0	75	992	992	992
	223,754	196,897	197,638	215,542	215,542	215,542

Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance
28,252	28,252	28,252	28,252	28,252	28,252	337,113	340,698	(3,585)
1,192	1,192	1,192	1,192	1,192	1,192	16,000	16,000	0
0	0	0	0	0	0	1,800	0	1,800
29,444	29,444	29,444	29,444	29,444	29,444	354,913	356,698	(1,785)
268,686	268,686	268,686	268,686	268,686	268,686	3,205,775	3,619,039	(413,264)
5,633	5,633	5,633	5,633	5,633	5,633	71,538	71,538	0
0	0	0	0	306	0	306	306	0
0	0	0	0	68,200	0	68,325	0	68,325
274,319	274,319	274,319	274,319	342,825	274,319	3,345,944	3,690,883	(344,939)
5,778	5,778	5,778	5,778	5,778	5,778	52,000	52,000	0
0	0	0	0	0	0	200	0	200
7,129	7,129	7,129	7,129	7,129	7,129	64,158	64,158	(0)
4,183	4,183	4,183	4,183	4,183	4,183	40,000	40,000	0
2,211	2,211	2,211	2,211	2,211	2,211	21,000	21,000	(0)
41,225	41,225	41,225	41,225	41,225	41,225	371,021	308,349	62,672
1,256	1,256	1,256	1,256	1,256	1,256	11,302	10,588	714
1,299	1,299	1,299	1,299	1,299	1,299	11,695	13,543	(1,848)
63,081	63,081	63,081	63,081	63,081	63,081	571,376	509,638	61,738
96,578	96,578	96,578	96,578	96,578	96,578	900,000	700,000	200,000
96,578	96,578	96,578	96,578	96,578	96,578	900,000	700,000	200,000
7,000	7,000	7,000	7,000	7,000	7,000	70,000	70,000	0
7,000	7,000	7,000	7,000	7,000	7,000	70,000	70,000	0
470,422	470,422	470,422	470,422	538,928	470,422	5,242,233	5,327,219	(84,986)
54,571	54,571	54,571	54,571	54,571	54,571	648,763	633,672	(15,091)
9,278	9,278	9,278	9,278	9,278	9,278	108,000	108,000	(0)
2,321	2,321	2,321	2,321	2,321	2,321	26,400	26,400	0
5,313	5,313	5,313	5,313	5,313	5,313	63,750	0	(63,750)
12,572	12,572	12,572	12,572	12,572	12,572	150,860	150,939	79
2,033	2,033	2,033	2,033	2,033	2,033	18,300	18,300	(0)
2,714	2,714	2,714	2,714	2,714	2,714	25,304	25,304	0
6,247	6,247	6,247	6,247	6,247	6,247	74,959	68,958	(6,000)
0	0	0	0	0	0	111	0	(111)
28,653	28,653	28,653	28,653	28,653	28,653	343,835	333,835	(10,000)
267	267	267	267	267	267	2,400	2,400	0
4,862	4,862	4,862	4,862	4,862	4,862	58,350	58,350	(0)
0	0	0	0	0	0	0	80,000	80,000
15,506	15,506	15,506	15,506	15,506	15,506	186,073	186,073	(0)
0	0	0	0	0	0	3,578	0	(3,578)
1,333	1,333	1,333	1,333	1,333	1,333	12,000	12,000	(0)
0	0	0	0	0	0	56	0	(56)
21,787	21,787	21,787	21,787	21,787	21,787	261,440	259,440	(2,000)
8,790	8,790	8,790	8,790	8,790	8,790	105,481	105,481	(0)
24,754	24,754	24,754	24,754	24,754	24,754	296,897	205,794	(91,103)
6,529	6,529	6,529	6,529	6,529	6,529	84,414	84,414	(0)
2,022	2,022	2,022	2,022	2,022	2,022	18,200	18,200	0
5,000	5,000	5,000	5,000	5,000	5,000	60,000	60,000	0
992	992	992	992	992	992	9,000	9,000	(0)
215,542	215,542	215,542	215,542	215,542	215,542	2,558,170	2,446,560	(111,610)

Comments	Previous Forecast	
	Prv TOTAL	Diff
	340,698	(3,585)
	16,000	(0)
	1,800	0
	358,498	(3,585)
	3,263,539	(57,764)
	71,538	0
	306	0
MO Violence Grant	68,200	125
	3,403,583	(57,639)
	52,000	0
	200	0
	64,158	(0)
	40,000	0
	21,000	(0)
Includes Title ID & School Improve	371,021	(0)
	11,302	0
	11,695	0
	571,376	(0)
SSKC Teach Capacity	900,000	(0)
	900,000	(0)
Removed Bond Bus	87,584	(17,584)
	87,584	(17,584)
	5,321,041	(78,808)
	648,763	(0)
	108,000	(0)
	26,400	0
	0	(63,750)
	150,860	(0)
	18,300	(0)
	25,304	0
	74,959	0
	0	(111)
	343,835	(0)
	2,400	0
	58,350	0
Moved to Vendor	0	0
	186,073	0
	3,578	0
	12,000	(0)
	0	(56)
	261,440	0
	105,481	0
	360,647	63,750
	84,414	(0)
	18,200	0
	60,000	0
	9,000	(0)
	2,558,004	(167)

5,818	6,549	6,549	6,548	6,548	6,548
4,489	3,363	3,386	3,941	3,941	3,941
1,050	787	792	922	922	922
1,257	3,815	5,044	5,045	5,045	5,045
342	0	0	144	144	144
80	0	0	34	34	34
638	638	638	638	638	638
329	329	329	329	329	329
77	77	77	77	77	77
472	472	472	472	472	472
1,509	1,509	1,509	1,509	1,509	1,509
779	728	728	779	779	779
182	170	170	182	182	182
0	1,273	1,273	1,273	1,273	1,273
0	0	0	126	126	126
0	0	0	29	29	29
18	18	18	168	168	168
4	4	4	39	39	39
750	750	750	750	750	750
385	385	385	387	387	387
90	90	90	91	91	91
630	630	630	630	630	630
3,438	3,438	3,438	3,438	3,438	3,438
1,761	1,761	1,768	1,776	1,776	1,776
412	412	414	415	415	415
2,530	2,530	2,541	2,541	2,541	2,541
0	0	0	17	17	17
0	0	0	4	4	4
584	584	584	583	583	583
296	296	296	301	301	301
69	69	69	71	71	71
635	635	636	636	636	636
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
1,004	1,004	1,004	1,054	1,054	1,054
0	0	0	333	333	333
2,290	1,861	1,861	1,861	1,861	1,861
1,177	955	955	961	961	961
275	223	223	225	225	225
636	636	636	636	636	636
0	0	0	62	62	62
0	0	0	15	15	15
2,614	2,614	2,614	2,614	2,614	2,614
1,337	1,337	1,340	1,351	1,351	1,351
313	313	313	316	316	316
1,902	1,902	1,902	1,902	1,902	1,902
1,055	1,055	1,055	1,055	1,055	1,055
543	543	543	545	545	545
127	127	127	127	127	127
630	630	630	630	630	630
2,953	2,970	2,970	2,970	2,970	2,970
1,468	1,477	1,477	1,535	1,535	1,535
343	346	346	359	359	359
2,066	2,066	2,063	2,063	2,063	2,063
844	844	844	1,026	1,026	1,026
528	528	528	530	530	530
123	123	123	124	124	124
630	630	624	624	624	624
600	600	600	600	600	600
302	302	302	310	310	310
71	71	71	73	73	73
632	632	631	631	631	631
0	0	5	61	61	61

6,548	6,548	6,548	6,548	6,548	6,548	77,852	76,041	(1,811)
3,941	3,941	3,941	3,941	3,941	3,941	46,711	45,984	(728)
922	922	922	922	922	922	10,925	10,754	(170)
5,045	5,045	5,045	5,045	5,045	5,045	55,520	72,000	16,480
144	144	144	144	144	144	1,637	1,637	(0)
34	34	34	34	34	34	383	383	0
638	638	638	638	638	638	7,650	0	(7,650)
329	329	329	329	329	329	3,952	0	(3,952)
77	77	77	77	77	77	924	0	(924)
472	472	472	472	472	472	5,665	0	(5,665)
1,509	1,509	1,509	1,509	1,509	1,509	18,103	18,113	10
779	779	779	779	779	779	9,249	9,358	109
182	182	182	182	182	182	2,163	2,189	25
1,273	1,273	1,273	1,273	1,273	1,273	13,998	14,400	402
126	126	126	126	126	126	1,135	1,135	0
29	29	29	29	29	29	265	265	(0)
168	168	168	168	168	168	1,569	1,569	(0)
39	39	39	39	39	39	367	367	(0)
750	750	750	750	750	750	8,995	8,275	(720)
387	387	387	387	387	387	4,640	4,275	(365)
91	91	91	91	91	91	1,085	1,000	(85)
630	630	630	630	630	630	7,554	7,200	(354)
3,438	3,438	3,438	3,438	3,438	3,438	41,260	40,060	(1,200)
1,776	1,776	1,776	1,776	1,776	1,776	21,279	20,698	(581)
415	415	415	415	415	415	4,976	4,841	(136)
2,541	2,541	2,541	2,541	2,541	2,541	30,474	36,000	5,526
17	17	17	17	17	17	149	149	0
4	4	4	4	4	4	35	35	0
583	583	583	583	583	583	7,002	7,002	(0)
301	301	301	301	301	301	3,602	3,618	16
71	71	71	71	71	71	842	846	4
636	636	636	636	636	636	7,628	7,200	(428)
0	0	0	0	0	0	0	9,600	9,600
0	0	0	0	0	0	0	4,960	4,960
0	0	0	0	0	0	0	1,160	1,160
0	0	0	0	0	0	0	7,200	7,200
1,054	1,054	1,054	1,054	1,054	1,054	12,500	12,500	0
333	333	333	333	333	333	3,000	3,000	(0)
1,861	1,861	1,861	1,861	1,861	1,861	22,758	22,329	(429)
961	961	961	961	961	961	11,741	11,537	(204)
225	225	225	225	225	225	2,746	2,698	(48)
636	636	636	636	636	636	7,635	7,200	(435)
62	62	62	62	62	62	558	744	186
15	15	15	15	15	15	131	174	44
2,614	2,614	2,614	2,614	2,614	2,614	31,373	31,133	(240)
1,351	1,351	1,351	1,351	1,351	1,351	16,170	16,085	(85)
316	316	316	316	316	316	3,782	3,762	(20)
1,902	1,902	1,902	1,902	1,902	1,902	22,824	21,600	(1,224)
1,055	1,055	1,055	1,055	1,055	1,055	12,658	12,658	0
545	545	545	545	545	545	6,533	6,540	7
127	127	127	127	127	127	1,528	1,530	2
630	630	630	630	630	630	7,554	7,200	(354)
2,970	2,970	2,970	2,970	2,970	2,970	35,628	24,695	(10,932)
1,535	1,535	1,535	1,535	1,535	1,535	18,236	12,759	(5,476)
359	359	359	359	359	359	4,265	2,984	(1,281)
2,063	2,063	2,063	2,063	2,063	2,063	24,758	14,400	(10,358)
1,026	1,026	1,026	1,026	1,026	1,026	11,768	12,314	546
530	530	530	530	530	530	6,355	6,362	7
124	124	124	124	124	124	1,486	1,488	2
624	624	624	624	624	624	7,495	7,200	(295)
600	600	600	600	600	600	7,200	7,200	0
310	310	310	310	310	310	3,695	3,720	25
73	73	73	73	73	73	864	870	6
631	631	631	631	631	631	7,569	7,200	(369)
61	61	61	61	61	61	558	558	0

77,852	(0)
47,267	555
11,054	130
55,521	1
1,637	0
383	0
0	(7,650)
0	(3,952)
0	(924)
0	(5,665)
18,103	0
9,301	52
2,175	12
13,998	0
1,135	0
265	0
1,569	0
367	(0)
8,995	0
4,643	2
1,086	1
7,554	0
41,260	(0)
21,287	8
4,978	2
30,354	(119)
149	0
35	0
7,002	(0)
3,607	5
844	1
7,624	(5)
0	0
0	0
0	0
0	0
12,500	(0)
3,000	(0)
22,758	0
11,747	6
2,747	1
7,635	0
620	62
145	15
31,373	0
16,181	11
3,784	3
22,824	0
12,658	0
6,535	2
1,528	1
7,554	0
43,278	7,650
22,245	4,010
5,203	938
30,459	5,701
11,950	182
6,357	2
1,487	1
7,554	59
7,200	0
3,704	8
866	2
7,583	14
558	(0)

	0	0	1	14	14	14
	53,085	55,097	56,374	58,503	58,503	58,503
	0	3,600	2,080	11,567	11,567	11,567
	0	0	0	889	889	889
	23	3,623	575	0	0	0
	0	0	0	322	322	322
	403	382	393	402	402	402
	1,833	0	0	19	19	19
	633	0	12	0	0	0
	228	0	15	324	324	324
	3,120	7,605	3,076	13,522	13,522	13,522
	0	0	0	2,667	2,667	2,667
	0	0	0	2,667	2,667	2,667
	8,947	8,947	8,947	9,795	9,795	9,795
	2,671	0	0	7,209	7,209	7,209
	440	352	837	708	708	708
	523	525	0	661	661	661
	0	3,388	3,892	2,080	2,080	2,080
	4,381	4,381	4,381	4,317	4,317	4,317
	246	185	185	178	178	178
	1,064	3,328	398	2,312	2,312	2,312
	7,173	7,451	7,701	7,342	7,342	7,342
	102	95	113	2,743	2,743	2,743
	245	3,107	3,360	821	821	821
	700	4,100	14,796	10,794	10,794	10,794
	0	0	0	278	278	278
	26,492	35,860	44,609	49,239	49,239	49,239
	70,325	27,075	7,021	19,698	19,698	19,698
	0	2,098	1,823	964	964	964
	0	0	0	167	167	167
	351	4,425	4,424	1,746	1,746	1,746
	14,697	28,100	6,690	4,763	4,763	4,763
	0	0	349	1,328	1,328	1,328
	38	45	0	0	0	0
	0	13,400	19,300	0	0	0
	0	0	253	0	0	0
	0	0	0	111	111	111
	675	0	0	258	258	258
	0	0	0	611	611	611
	0	0	4,000	8,500	8,500	8,500
	0	0	2,317	1,765	1,765	1,765
	0	0	0	889	889	889
	0	0	0	333	333	333
	0	0	0	4,667	4,667	4,667
	0	0	0	111	111	111
	0	0	0	1,000	1,000	1,000
	0	0	0	9,778	9,778	9,778
	0	0	0	56	56	56
	0	0	300	911	911	911
	0	0	0	303	303	303
	0	0	0	56	56	56
	0	0	0	111	111	111
	86,086	75,142	46,477	58,125	58,125	58,125
	0	0	0	3,444	3,444	3,444
	0	0	137	96	96	96
	0	0	3,450	2,728	2,728	2,728
	0	0	3,587	6,268	6,268	6,268
	0	5,584	0	1,434	1,434	1,434
	0	0	0	2,778	2,778	2,778

14	14	14	14	14	14	131	131	0
58,503	58,503	58,503	58,503	58,503	58,503	691,086	680,881	(10,206)
11,567	11,567	11,567	11,567	11,567	11,567	109,779	110,000	221
889	889	889	889	889	889	8,000	8,000	0
0	0	0	0	0	0	4,221	4,000	(221)
322	322	322	322	322	322	2,900	2,900	(0)
402	402	402	402	402	402	4,800	4,800	0
19	19	19	19	19	19	2,000	2,000	0
0	0	0	0	0	0	645	0	(645)
324	324	324	324	324	324	3,155	3,800	645
13,522	13,522	13,522	13,522	13,522	13,522	135,500	135,500	(0)
2,667	2,667	2,667	2,667	2,667	2,667	24,000	24,000	(0)
2,667	2,667	2,667	2,667	2,667	2,667	24,000	24,000	(0)
9,795	9,795	9,795	9,795	9,795	9,795	115,000	115,000	(0)
7,209	7,209	7,209	7,209	7,209	7,209	67,550	80,000	12,450
708	708	708	708	708	708	8,000	8,000	(0)
661	661	661	661	661	661	7,000	7,000	(0)
2,080	2,080	2,080	2,080	2,080	2,080	26,000	26,000	0
4,317	4,317	4,317	4,317	4,317	4,317	52,000	52,000	(0)
178	178	178	178	178	178	2,220	2,220	0
2,312	2,312	2,312	2,312	2,312	2,312	25,600	25,600	(0)
7,342	7,342	7,342	7,342	7,342	7,342	88,400	88,400	0
2,743	2,743	2,743	2,743	2,743	2,743	25,000	25,000	0
821	821	821	821	821	821	14,100	14,100	(0)
10,794	10,794	10,794	10,794	10,794	10,794	116,740	116,740	(0)
278	278	278	278	278	278	2,500	2,500	0
49,239	49,239	49,239	49,239	49,239	49,239	550,110	562,560	12,450
19,698	19,698	19,698	19,698	19,698	19,698	281,700	314,400	32,700
964	964	964	964	964	964	12,600	12,600	(0)
167	167	167	167	167	167	1,500	1,500	(0)
1,746	1,746	1,746	1,746	1,746	1,746	24,914	25,250	336
4,763	4,763	4,763	4,763	4,763	4,763	92,350	92,350	(0)
1,328	1,328	1,328	1,328	1,328	1,328	12,300	12,300	0
0	0	0	0	0	0	83	0	(83)
0	0	0	0	0	0	32,700	0	(32,700)
0	0	0	0	0	0	253	0	(253)
111	111	111	111	111	111	1,000	1,000	0
258	258	258	258	258	258	3,000	3,000	0
611	611	611	611	611	611	5,500	5,500	0
8,500	8,500	8,500	8,500	8,500	8,500	80,500	80,500	0
1,765	1,765	1,765	1,765	1,765	1,765	18,200	18,200	(0)
889	889	889	889	889	889	8,000	8,000	(0)
333	333	333	333	333	333	3,000	3,000	(0)
4,667	4,667	4,667	4,667	4,667	4,667	42,000	42,000	0
111	111	111	111	111	111	1,000	1,000	(0)
1,000	1,000	1,000	1,000	1,000	1,000	9,000	9,000	0
9,778	9,778	9,778	9,778	9,778	9,778	88,000	88,000	(0)
56	56	56	56	56	56	500	500	(0)
911	911	911	911	911	911	8,500	8,500	(0)
303	303	303	303	303	303	2,730	2,730	(0)
56	56	56	56	56	56	500	500	(0)
111	111	111	111	111	111	1,000	1,000	(0)
58,125	58,125	58,125	58,125	58,125	58,125	730,830	730,830	(1)
3,444	3,444	3,444	3,444	3,444	3,444	31,000	31,000	(0)
96	96	96	96	96	96	1,000	1,000	(0)
2,728	2,728	2,728	2,728	2,728	2,728	28,000	28,000	(0)
6,268	6,268	6,268	6,268	6,268	6,268	60,000	60,000	(0)
1,434	1,434	1,434	1,434	1,434	1,434	18,493	18,493	(0)
2,778	2,778	2,778	2,778	2,778	2,778	25,000	25,000	0

	131	0
	692,207	1,121
	110,000	221
	8,000	0
	4,000	(221)
	2,900	(0)
	4,800	0
	2,000	0
	633	(12)
	3,167	12
	135,500	0
	24,000	(0)
	24,000	(0)
Reduced-CAP EX	115,000	(0)
	67,550	0
	8,000	(0)
	7,000	(0)
	26,000	0
	52,000	(0)
	2,220	0
	25,600	0
	88,400	0
	25,000	0
Fire Inspection	14,100	(0)
	116,740	0
	2,500	0
	550,110	(0)
	314,400	32,700
	12,600	0
	1,500	(0)
	25,167	253
	92,350	0
	12,300	0
	83	0
	0	(32,700)
	0	(253)
	1,000	0
	3,000	0
	5,500	0
	80,500	0
	18,200	(0)
	8,000	(0)
	3,000	(0)
	42,000	0
	1,000	(0)
	9,000	0
	88,000	0
	500	0
	8,500	(0)
	2,730	(0)
	500	(0)
	1,000	(0)
	730,830	(0)
	31,000	(0)
	1,000	0
	28,000	0
	60,000	(0)
	18,493	(0)
	25,000	0

	0	14,575	3,300	3,300	3,300	3,300
	4,908	3,017	3,017	4,229	4,229	4,229
	0	0	50	106	106	106
	9,238	4,324	3,545	3,937	3,937	3,937
	183	3,300	0	27	27	27
	4,550	2,059	2,505	543	543	543
	0	0	0	56	56	56
	0	0	0	222	222	222
	0	0	35	252	252	252
	3,500	7,000	0	10,167	10,167	10,167
	247	168	(1,193)	487	487	487
	5,177	0	12,960	5,684	5,684	5,684
	19	2,303	700	1,775	1,775	1,775
	0	0	170	92	92	92
	196	0	264	593	593	593
	344	453	279	881	881	881
	777	2,158	346	232	232	232
	0	295	416	621	621	621
	7,500	7,500	7,500	7,500	7,500	7,500
	6,050	0	0	0	0	0
	0	0	0	333	333	333
	42,689	52,735	33,893	45,249	45,249	45,249
	0	0	1,224	1,753	1,753	1,753
	0	0	3,482	2,946	2,946	2,946
	2,316	7,441	11,215	11,892	11,892	11,892
	66	7	0	0	0	0
	0	833	1,880	2,476	2,476	2,476
	0	17,584	0	0	0	0
	0	0	0	444	444	444
	2,382	25,865	17,801	19,512	19,512	19,512
	437,608	449,200	403,455	468,627	468,627	468,627
	(141,525)	(139,974)	(75,836)	8,795	1,795	1,795
	12,450	0	0	0	0	0
	12,450	0	0	0	0	0
	12,450	0	0	0	0	0
	(153,975)	(139,974)	(75,836)	8,795	1,795	1,795
Jun	Jul	Aug	Sep	Oct	Nov	Dec
	(153,975)	(139,974)	(75,836)	8,795	1,795	1,795
	4,757	2,147	0	0	0	0
	0	0	0	0	0	0
	402	15,685	0	0	0	0
	12,903	0	0	0	0	0
	0	0	0	0	0	0
	(27,513)	(26,764)	(4,183)	0	0	0
	4,133	(4,478)	2,467	(236)	(236)	(236)
	2,045	1,763	(3,809)	0	0	0
	(3,273)	(11,648)	(5,525)	(236)	(236)	(236)
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
	(3,273)	(11,648)	(5,525)	(236)	(236)	(236)
	(157,248)	(151,622)	(81,361)	8,559	1,559	1,559
Jun	Jul	Aug	Sep	Oct	Nov	Dec
0	(157,248)	(151,622)	(81,361)	8,559	1,559	1,559
1,345,602	1,188,354	1,036,732	955,371	963,930	965,489	967,047

3,300	3,300	3,300	3,300	3,300	3,300	47,575	39,600	(7,975)
4,229	4,229	4,229	4,229	4,229	4,229	49,005	49,005	0
106	106	106	106	106	106	1,000	1,000	(0)
3,937	3,937	3,937	3,937	3,937	3,937	52,540	52,540	(0)
27	27	27	27	27	27	3,730	3,730	0
543	543	543	543	543	543	14,000	14,000	(0)
56	56	56	56	56	56	500	500	(0)
222	222	222	222	222	222	2,000	2,000	(0)
252	252	252	252	252	252	2,300	2,300	0
10,167	10,167	10,167	10,167	10,167	10,167	102,000	42,000	(60,000)
487	487	487	487	487	487	3,600	3,600	0
5,684	5,684	5,684	5,684	5,684	5,684	69,293	69,293	0
1,775	1,775	1,775	1,775	1,775	1,775	19,000	19,000	(0)
92	92	92	92	92	92	1,000	1,000	0
593	593	593	593	593	593	5,800	5,800	(0)
881	881	881	881	881	881	9,000	9,000	0
232	232	232	232	232	232	5,372	5,372	(0)
621	621	621	621	621	621	6,300	6,300	0
7,500	7,500	7,500	7,500	7,500	7,500	90,000	90,000	0
0	0	0	0	0	0	6,050	6,050	(0)
333	333	333	333	333	333	3,000	3,000	(0)
45,249	45,249	45,249	45,249	45,249	45,249	536,558	468,583	(67,975)
1,753	1,753	1,753	1,753	1,753	1,753	17,000	17,000	(0)
2,946	2,946	2,946	2,946	2,946	2,946	30,000	30,000	0
11,892	11,892	11,892	11,892	11,892	11,892	128,000	128,000	0
0	0	0	0	0	0	73	0	(73)
2,476	2,476	2,476	2,476	2,476	2,476	25,000	25,000	(0)
0	0	0	0	0	0	17,584	0	(17,584)
444	444	444	444	444	444	4,000	4,000	(0)
19,512	19,512	19,512	19,512	19,512	19,512	221,656	204,000	(17,656)
468,627	468,627	468,627	468,627	468,627	468,627	5,507,911	5,312,913	(194,998)
1,795	1,795	1,795	1,795	70,301	1,795	(265,678)	14,306	(279,984)
0	0	0	0	0	0	12,450	0	(12,450)
0	0	0	0	0	0	12,450	0	(12,450)
0	0	0	0	0	0	12,450	0	(12,450)
1,795	1,795	1,795	1,795	70,301	1,795	(278,128)	14,306	(292,434)
Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance
1,795	1,795	1,795	1,795	70,301	1,795	(278,128)	14,306	(292,434)
0	0	0	0	0	0	6,903	0	6,903
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	16,087	0	16,087
0	0	0	0	0	0	12,903	0	12,903
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	(58,460)	0	(58,460)
(236)	(236)	(236)	(236)	(236)	(236)	(0)	0	(0)
0	0	0	0	0	0	0	0	0
(236)	(236)	(236)	(236)	(236)	(236)	(22,568)	0	(22,568)
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
(236)	(236)	(236)	(236)	(236)	(236)	(22,568)	0	(22,568)
1,559	1,559	1,559	1,559	70,065	1,559	(300,696)	14,306	(315,001)
Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	
1,559	1,559	1,559	1,559	70,065	1,559	(300,696)		
968,606	970,165	971,724	973,283	1,043,348	1,044,906			

	47,575	0
	49,005	0
	1,000	0
	52,540	(0)
	3,730	0
	14,000	(0)
	500	0
	2,000	(0)
	2,300	0
Instructional Coach outsourced	102,000	(0)
	3,600	(0)
	69,293	0
	19,000	0
	1,000	0
	5,800	0
	9,000	0
	5,372	(0)
	6,300	0
	90,000	0
	6,050	0
	3,000	(0)
	536,558	(0)
	17,000	(0)
	30,000	0
	128,000	(0)
	73	0
	25,000	(0)
	17,584	0
	4,000	(0)
	221,656	(0)
	5,508,865	954
	(187,824)	(77,854)
Parking Lot	12,450	0
	12,450	0
	12,450	0
	(200,274)	(77,854)
Comments	Prv TOTAL	Diff
	(200,274)	(77,854)
	6,903	0
	0	0
	16,087	0
	12,903	0
	0	0
	(54,277)	(4,183)
	0	(0)
	0	(0)
	(18,385)	(4,183)
	0	0
	0	0
	0	0
	0	0
	(18,385)	(4,183)
	(218,659)	(82,037)

1,345,362 | 1,252,951 1,245,997 1,152,045 | 1,071,180 1,125,556 1,154,205

1,043,261 1,064,019 1,133,717 1,102,280 1,169,315 1,359,668 | |

	State Aid Revenue Drivers				
		Budget	Forecast	Prior MTH	
	Average Membership	n/a	223.00		
	ADA	205	191.60		
	WADA	254	232.56		
	Combined WAM_WADA	n/a	236.79	238.42	(1.63)
	\$/CWW	\$ 15,000	14,466.57		
	PY ADJ	(63,000)	(96,838)		
	State Aid	\$ 3,690,578	3,277,314		(413,264)

Balance Sheet

Delasalle

As of September 30, 2025

Balance Sheet	6/30/2025	9/30/2025	6/30/2026
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			1,083,874
1111 · Cash	240,602	238,371	0
1122 · Anybill Mou	30,000	30,000	0
1141 · Savings Accounts	1,075,000	687,000	0
Total Cash	1,345,602	955,371	1,083,874
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Accounts Receivable			
1220 · Other Accounts Receivable	16,482	9,578	9,578
1231 · Other State A/r	200,001	200,001	200,001
1241 · Federal Receivables	21,889	5,802	5,802
Total Accounts Receivable	238,371	215,381	215,381
Other Current Assets			
1315 · Prepaid Expenses	15,194	2,292	2,292
Total Other Current Assets	15,194	2,292	2,292
Total Current Assets	1,599,167	1,173,043	1,301,546
Total Assets	1,599,167	1,173,043	1,301,546
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2156 · Group Health And Life Insurance F	(17,687)	(15,565)	(17,687)
2165 · Kce Tax Payable	0	0	0
2210 · State Funds Advance	28,289	28,289	28,289
Total Other Current Liabilities	10,602	12,724	10,602
Accounts Payable			
2111 · Accounts Payable - General	58,460	0	0
Total Accounts Payable	58,460	0	0
Total Current Liabilities	69,063	12,724	10,602
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	1,530,104	1,530,104	1,530,104
Total Unrestricted Net Assets	1,530,104	1,530,104	1,530,104
Net Income			
Net Income	0	(369,785)	(278,128)
Total Net Income	0	(369,785)	(278,128)
Total Equity	1,530,104	1,160,320	1,251,977
Total Liabilities and Equity	1,599,167	1,173,043	1,262,579

Check Register by Type

Payee Type: Vendor		Check Type: Automatic Payment			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
3759	09/11/2025	X			GUIDEONE	GUIDE ONE	8,401.70
3760	09/03/2025	X			PRINCIPAL	PRINCIPAL INSURANCE	920.55
3761	09/12/2025	X			KCMO	KC WATER SERVICES DEPARTMENT	836.95
3762	09/03/2025	X			BCBS	BLUE CROSS BLUE SHIELD OF KANSAS CITY	16,817.63
3764	09/23/2025	X			EVERGY	EVERGY	7,334.08
3765	09/18/2025	X			CHARTERCOM	TIME WARNER CABLE ENTERPRISES	184.98
3778	09/09/2025	X			EVERON	EVERON	1,045.56
3779	09/15/2025	X			DIVVY	CC - DIVVY	8,316.93
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 43,858.38
Check Type Total:		Automatic Payment			Void Total:	0.00	Total without Voids: 43,858.38

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
86421016	09/02/2025	X			TOSHIBAL	TOSHIBA BUSINESS SOLUTIONS, USA	699.75
86421017	09/02/2025	X			POMPSTIRE	CC - POMPS TIRE 123	407.32
86421018	09/02/2025	X			POMPSTIRE	CC - POMPS TIRE 123	667.42
86421019	09/02/2025	X			POMPSTIRE	CC - POMPS TIRE 123	138.67
86421020	09/02/2025	X			POMPSTIRE	CC - POMPS TIRE 123	134.58
86421021	09/02/2025	X			GREATAMERI	GREAT AMERICA FINANCIAL SVCS CORP	195.77
86421024	09/02/2025	X			TOSHIBAL	TOSHIBA BUSINESS SOLUTIONS, USA	210.00
86421350	09/02/2025	X			K12	K12 ITC, INC.	5,177.39
86421351	09/02/2025	X			JOSTENS	JOSTENS	26.85
86421525	09/02/2025	X			ELLIAUD	Audreanna Elliott	475.00
86421526	09/02/2025	X			RICHGLE	GLEN RICHARDSON	540.00
86421527	09/02/2025	X			BREEMAR	MARGARET BREECE	780.00
86421528	09/02/2025	X			ROBITER	Teresa Robinson	780.00
86421529	09/02/2025	X			GNOCCHIDOK	Gnocchi Dokey KC Culinary	1,166.47
86421530	09/02/2025	X			TAYLJAC	Jack Taylor	1,475.00
86421531	09/02/2025	X			BYRDJAM	James Byrd	1,475.00
86421532	09/02/2025	X			FRONTLNPR	FRONTLINE PROTECTION SERVICES LLC	1,750.00
86421533	09/02/2025	X			INSTRUCTUR	INSTRUCTURE	6,360.00
86433641	09/08/2025	X			PEPTALK	PepTalk Speech Therapy	300.00
86433642	09/08/2025	X			KENTON	KENTON BROTHERS INC	147.47
86433643	09/08/2025	X			AMAZON	AMAZON	917.75
86448239	09/11/2025	X			TOSHIBA	TOSHIBA FINANCIAL SERVICES	3,892.04
86448240	09/11/2025	X			JAYHAWK	JAYHAWK FIRE SPRINKLER CO., INC.	860.00
86448241	09/11/2025	X			POMPSTIRE	CC - POMPS TIRE 123	93.63
86448243	09/11/2025	X			ENCORE	ENCORE GRANT SERVICES INC	3,545.00
86448244	09/11/2025	X			FLEXIBLE	Flexible Educators	232.50
86448245	09/11/2025	X			KCMOCT	KCMO City Treasurer	137.00
86448480	09/11/2025	X			TMOBILE	T-MOBILE	1,822.86
86448534	09/11/2025	X			K12	K12 ITC, INC.	5,177.39
86448707	09/11/2025	X			ELLIAUD	Audreanna Elliott	320.00
86448708	09/11/2025	X			RICHGLE	GLEN RICHARDSON	360.00
86448709	09/11/2025	X			COLLPRI	Princess Collins	400.00
86448710	09/11/2025	X			PAYPOOL	Paypool LLC	416.00
86448711	09/11/2025	X			BREEMAR	MARGARET BREECE	624.00
86448712	09/11/2025	X			ROBITER	Teresa Robinson	624.00
86448713	09/11/2025	X			PSI	PSI SERVICES LLC	650.00
86448714	09/11/2025	X			EDOPS	EDOPS	7,500.00
86462056	09/15/2025	X			RYEBERN	Ryeborn Consulting LLC	1,600.00
86462545	09/15/2025	X			RCLAWN	R C LAWN & TREE	2,250.00
86462546	09/15/2025	X			K12	K12 ITC, INC.	2,303.00
86462772	09/15/2025	X			SWETKAT	Katy Swetnam	302.25
86462773	09/15/2025	X			GNOCCHIDOK	Gnocchi Dokey KC Culinary	1,338.16
86462774	09/15/2025	X			ELLIAUD	Audreanna Elliott	1,667.00
86462775	09/15/2025	X			JAMES	JAMES W. TIPPIN & ASSOCIATES	3,300.00
86462776	09/15/2025	X			KANSASPS	KANSAS CITY PUBLIC SCHOOLS	3,449.85
86470377	09/16/2025	X			CARTER	CARTER BROADCAST GROUP, INC.	2,500.00

Check Register by Type

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
86470378	09/16/2025	X			HIGENES	Hi-Gene's Janitorial Service, Inc	8,947.05
86470815	09/16/2025	X			RICHGLE	GLEN RICHARDSON	360.00
86470816	09/16/2025	X			BREEMAR	MARGARET BREECE	624.00
86470817	09/16/2025	X			ROBITER	Teresa Robinson	624.00
86470818	09/16/2025	X			TAYLJAC	Jack Taylor	1,715.00
86470819	09/16/2025	X			BYRDJAM	James Byrd	1,715.00
86470820	09/16/2025	X			FRONTLNPR	FRONTLINE PROTECTION SERVICES LLC	6,000.00
86580506	09/22/2025	X			COMMUNITYM	Community Movement LLC	150.00
86580508	09/22/2025	X			SHRED3	SHRED IT USA	67.90
86580509	09/22/2025	X			SPIRE	SPIRE	113.12
86580510	09/22/2025	X			HOPSKIP	HopSkipDrive, Inc.	1,186.79
86580815	09/22/2025	X			NWEA	NWEA	330.00
86580816	09/22/2025	X			STAPLES	STAPLES ADVANTAGE	321.44
86580936	09/22/2025	X			TOTALCONCE	TOTAL CONCEPT PEST CONTROL INC	250.00
86581186	09/22/2025	X			ELLIAUD	Audreanna Elliott	180.00
86581187	09/22/2025	X			AMAZON	AMAZON	249.42
86581188	09/22/2025	X			RICHGLE	GLEN RICHARDSON	360.00
86581189	09/22/2025	X			EVERGY	EVERGY	366.66
86581190	09/22/2025	X			ROBITER	Teresa Robinson	390.00
86581191	09/22/2025	X			COLLPRI	Princess Collins	400.00
86581192	09/22/2025	X			BREEMAR	MARGARET BREECE	840.00
86581193	09/22/2025	X			SOULBIRD	Soulbird Studios LLC	7,075.00
86606889	09/29/2025	X			ESSENTIALE	Essential Education	2,175.00
86606890	09/29/2025	X			FLEXIBLE	Flexible Educators	348.75
86606891	09/29/2025	X			FLEXIBLE	Flexible Educators	465.00
86606892	09/29/2025	X			POMPSTIRE	CC - POMPS TIRE 123	717.44
86606893	09/29/2025	X			POMPSTIRE	CC - POMPS TIRE 123	807.48
86607712	09/29/2025	X			KENTON	KENTON BROTHERS INC	106.68
86607713	09/29/2025	X			ELLIAUD	Audreanna Elliott	1,667.00
86607714	09/29/2025	X			SOULBIRD	Soulbird Studios LLC	4,000.00
86607715	09/29/2025	X			FRONTLNPR	FRONTLINE PROTECTION SERVICES LLC	6,000.00
86607716	09/29/2025	X			TPTEDU	TPT EDUCATION LEADERS	6,325.00
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 124,066.85
Check Type Total:		Check			Void Total:	0.00	Total without Voids: 124,066.85
Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids: 167,925.23
Grand Total:					Void Total:	0.00	Total without Voids: 167,925.23



October 2025 Financials

PREPARED **NOV'25** BY

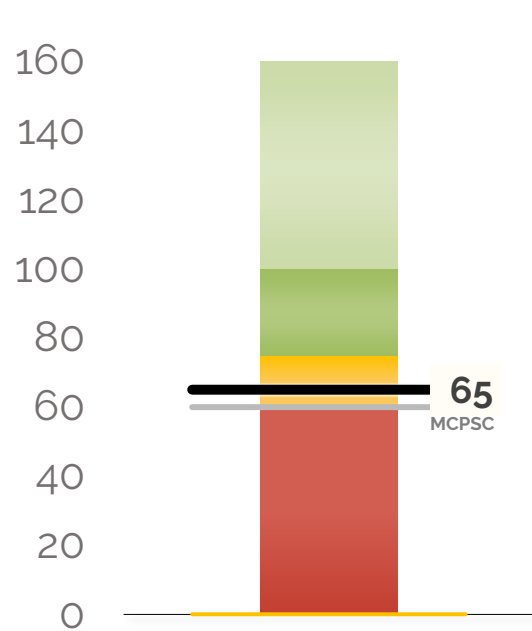


- **Executive Summary**
- **Key Performance Indicators**
- **State Funding**
- **Forecast Overview**
- **Cash Forecast**
- **Key Forecast Changes This Month**
- **Appendix**

- Based on October 2025 actuals, DLS's year-end cash projection is \$1m, which represents 65 days of cash on hand keeping the organization within its target cash range.
- The current forecast predicts a Net Income of -\$343k, which is \$358k under budget. This figure reflects a decrease of \$42k since last month's forecast, primarily driven by updated State funding projections.
- The DLS FY25 audit review is scheduled to occur next month.

Days of Cash

Cash balance at year-end divided by average daily expenses

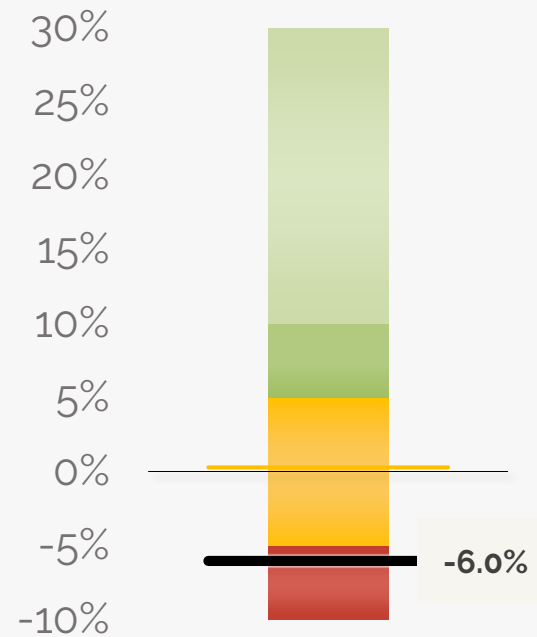


65 DAYS OF CASH AT YEAR'S END

The school will end the year with 65 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

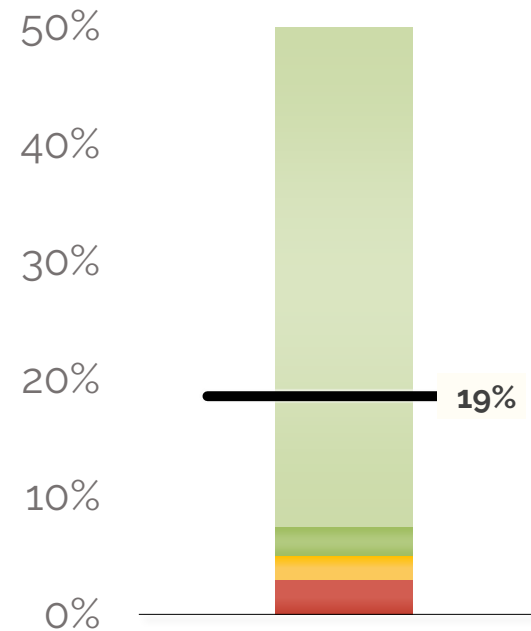


-6.0% GROSS MARGIN

The forecasted net income is -\$321k, which is \$335k below the budget. It yields a -6.0% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



18.57% AT YEAR'S END

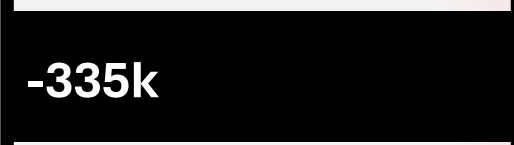
The school is projected to end the year with a fund balance of \$1,044,595. Last year's fund balance was \$1,365,240.

State Funding Formula: Calculation

	Budget		Current Forecast	Prior MTH Forecast	Comp to Prior MTH	Annual Impact
WADA	254	CWW (Combined WAM WADA)	231.73	236.76	(5.06)	
\$/WADA	\$15,000	\$/CWW	\$14,467	\$14,467		
Sponsor Fee	\$57,150	Sponsor Fee	\$51,383	\$51,736		
Prior Year Adj	(\$63,000)	Prior Year Adj	(\$96,838)	(\$96,838)	(\$0)	
Basic Formula	\$3,690,578	Basic Formula	\$3,277,314	\$3,335,077	(\$72,116)	(\$485,380)

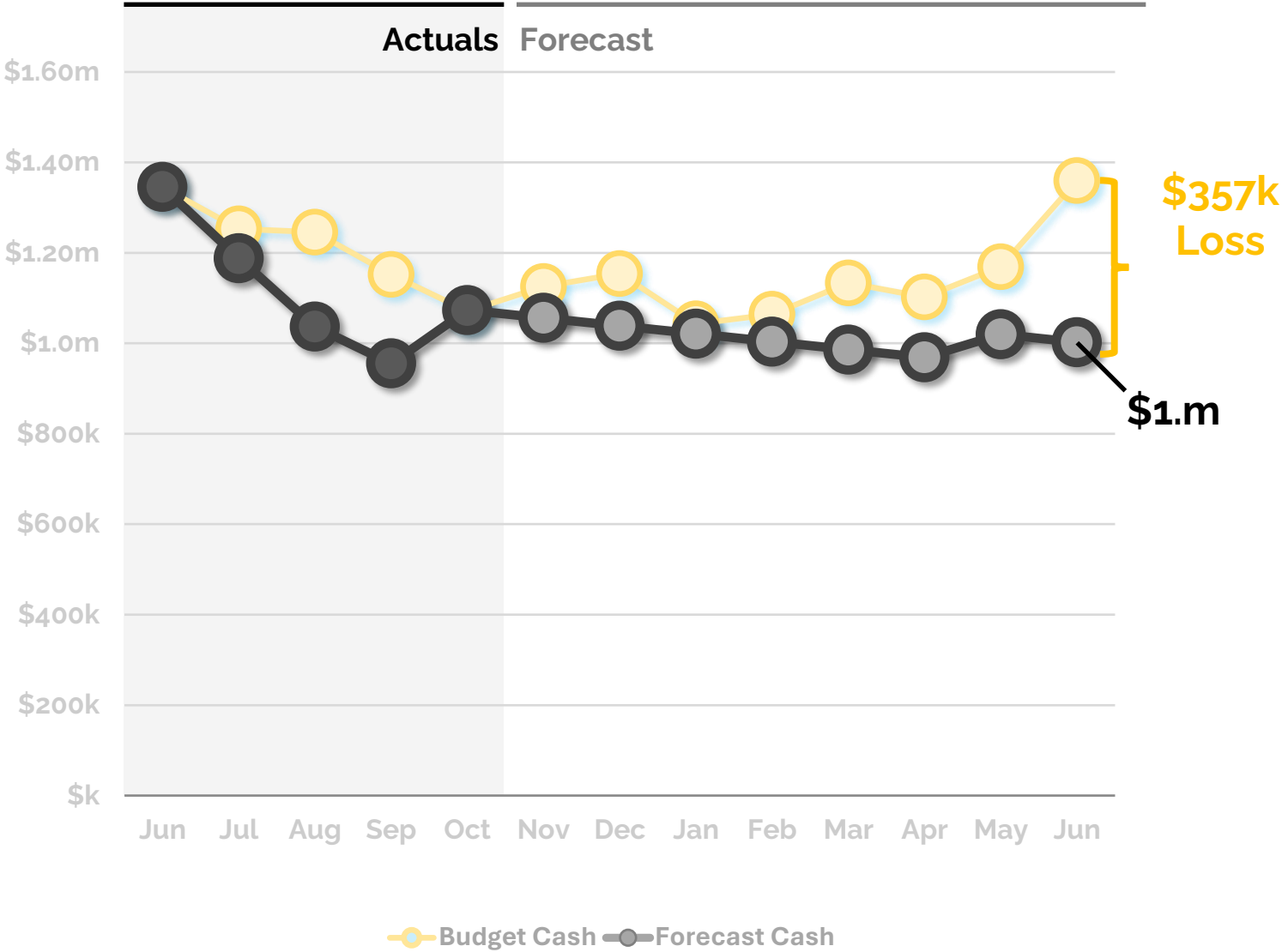
- State Basic Formula funding decreased by \$72,116 compared to last month's forecast. This revision reflects updated attendance projections. DLS will monitor the Prior Year Adjustment in next month's payment posting.
- Please note that our Combined WAM WADA (CWW) forecast is an estimate based on current enrollment and attendance. We will continue to review and update this metric monthly based on new data.

Forecast Overview

	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$5.3m	\$5.3m	-\$23k		State Basic Formula \$485k below budget, mitigated by \$190k new state grants. Donations \$200k above budget and Title funds \$73k ahead.
Expenses	\$5.6m	\$5.3m	-\$312k		Salaries & Benefits plus outsourced contractor line items show \$175k overage against budget. \$125k additional expense funded by a state grant.
Net Income	-\$321k	\$14k	-\$335k		
Cash Flow Adjustments	-\$23k	0	-\$23k		FY25 AP, offset by FY25 AR
Change in Cash	-\$343k	\$14k	-\$358k		

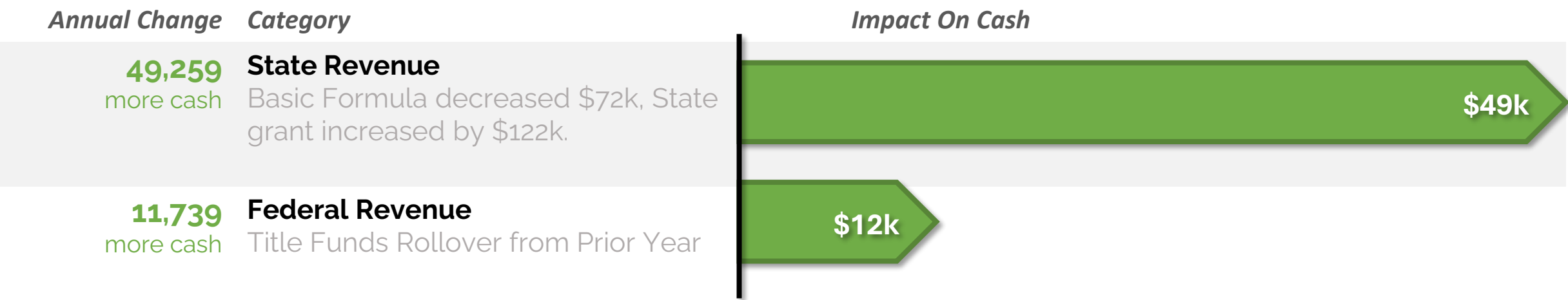
65 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$1m**, **\$357k** below budget.



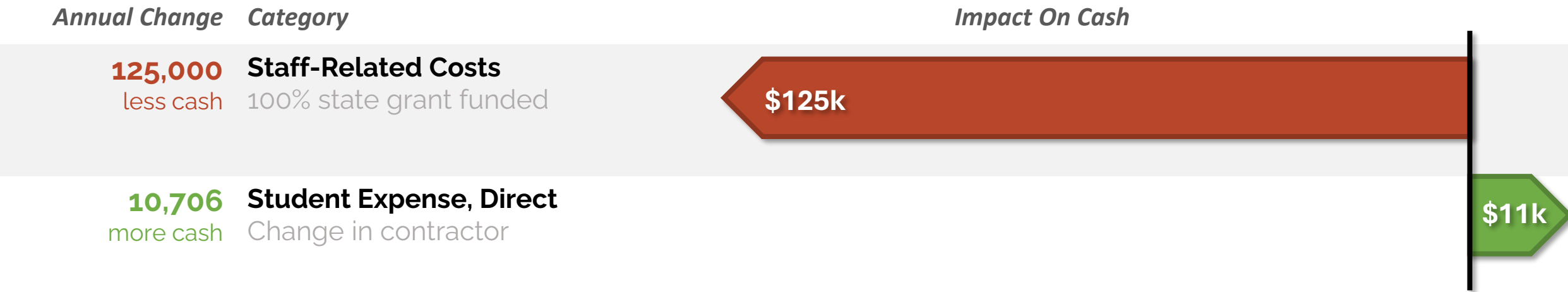
Key Forecast Changes This Month

The October forecast **decreased** the year-end cash expectation by \$43k. Key revenue changes:



Key Forecast Changes This Month

The October forecast **decreased** the year-end cash expectation by \$43k. Key expense changes:





QUESTIONS?

Please contact your EdOps Finance Team:

Anne Nichols

anichols@ed-ops.com

816-985-5144

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	Year-To-Date			Annual Forecast				
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining	Rem %
Revenue								
Local Revenue	119,796	117,764	2,032	356,016	356,698	(682)	236,221	66%
State Revenue	1,256,632	1,073,469	183,163	3,395,203	3,690,883	(295,680)	2,138,571	63%
Federal Revenue	119,652	88,662	30,990	583,115	509,638	73,477	463,464	79%
Private Grants and Donations	76,378	174,853	(98,475)	900,000	700,000	200,000	823,622	92%
Earned Fees	-	14,000	(14,000)	70,000	70,000	-	70,000	100%
Total Revenue	1,572,458	1,468,748	103,709	5,304,335	5,327,219	(22,884)	3,731,877	1
Expenses								
Salaries	843,737	815,520	(28,217)	2,553,619	2,446,560	(107,059)	1,709,881	67%
Benefits and Taxes	222,305	226,960	4,655	688,607	680,881	(7,726)	466,302	68%
Staff-Related Costs	40,742	41,073	331	260,500	135,500	(125,000)	219,758	84%
Rent	-	8,000	8,000	16,016	24,000	7,984	16,016	100%
Occupancy Service	145,484	187,520	42,036	550,110	562,560	12,450	404,626	74%
Student Expense, Direct	308,081	238,732	(69,350)	720,124	730,830	10,705	412,043	57%
Student Expense, Food	11,991	20,000	8,009	60,000	60,000	(0)	48,009	80%
Office & Business Expense	180,755	161,825	(18,930)	541,855	468,583	(73,272)	361,100	67%
Transportation	64,886	43,300	(21,586)	221,698	204,000	(17,698)	156,812	71%
Total Ordinary Expenses	1,817,983	1,742,930	(75,052)	5,612,529	5,312,913	(299,616)	3,794,547	68%
Total Expenses	1,830,433	1,742,930	(87,502)	5,624,979	5,312,913	(312,066)	3,794,547	2
Net Income	(257,975)	(274,182)	16,207	(320,644)	14,306	(334,950)	(62,669)	3
Cash Flow Adjustments	(14,084)	-	(14,084)	(22,568)	-	(22,568)	(8,483)	4
Change in Cash	(272,059)	(274,182)	2,123	(343,212)	14,306	(357,518)	(71,153)	5

1 REVENUE: \$23K BEHIND

2 EXPENSES: \$312K BEHIND

3 NET INCOME: \$335K behind

4 CASH ADJ:\$23K BEHIND

5 NET CHANGE IN CASH:
\$358K BEHIND

Income Statement	Actual				Forecast								TOTAL
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Revenue													
Local Revenue	29,972	30,842	29,103	29,879	29,528	29,528	29,528	29,528	29,528	29,528	29,528	29,528	356,016
State Revenue	266,111	259,575	282,879	448,068	258,758	258,758	258,758	258,758	258,758	258,758	327,264	258,758	3,395,203
Federal Revenue	0	200	3,450	116,002	57,933	57,933	57,933	57,933	57,933	57,933	57,933	57,933	583,115
Private Grants and Donations	0	18,610	12,188	45,580	102,953	102,953	102,953	102,953	102,953	102,953	102,953	102,953	900,000
Earned Fees	0	0	0	0	8,750	8,750	8,750	8,750	8,750	8,750	8,750	8,750	70,000
Total Revenue	296,083	309,226	327,619	639,528	457,921	457,921	457,921	457,921	457,921	457,921	526,427	457,921	5,304,335
Expenses													
Salaries	223,754	196,897	197,638	225,448	213,735	213,735	213,735	213,735	213,735	213,735	213,735	213,735	2,553,619
Benefits and Taxes	53,085	55,097	56,374	57,749	58,288	58,288	58,288	58,288	58,288	58,288	58,288	58,288	688,607
Staff-Related Costs	3,120	7,605	3,076	26,942	27,470	27,470	27,470	27,470	27,470	27,470	27,470	27,470	260,500
Rent	0	0	0	0	2,002	2,002	2,002	2,002	2,002	2,002	2,002	2,002	16,016
Occupancy Service	26,492	35,860	44,609	38,523	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578	550,110
Student Expense, Direct	86,086	75,142	46,477	100,376	51,505	51,505	51,505	51,505	51,505	51,505	51,505	51,505	720,124
Student Expense, Food	0	0	3,587	8,404	6,001	6,001	6,001	6,001	6,001	6,001	6,001	6,001	60,000
Office & Business Expense	42,689	52,735	33,893	51,438	45,137	45,137	45,137	45,137	45,137	45,137	45,137	45,137	541,855
Transportation	2,382	25,865	17,801	18,839	19,602	19,602	19,602	19,602	19,602	19,602	19,602	19,602	221,698
Total Ordinary Expenses	437,608	449,200	403,455	527,719	474,318	474,318	474,318	474,318	474,318	474,318	474,318	474,318	5,612,529
Operating Income	-141,525	-139,974	-75,836	111,810	-16,397	-16,397	-16,397	-16,397	-16,397	-16,397	52,109	-16,397	-308,194
Extraordinary Expenses													
Facility Improvements	12,450	0	0	0	0	0	0	0	0	0	0	0	12,450
Total Extraordinary Expenses	12,450	0	0	0	0	0	0	0	0	0	0	0	12,450
Total Expenses	450,058	449,200	403,455	527,719	474,318	474,318	474,318	474,318	474,318	474,318	474,318	474,318	5,624,979
Net Income	-153,975	-139,974	-75,836	111,810	-16,397	-16,397	-16,397	-16,397	-16,397	-16,397	52,109	-16,397	-320,644
Cash Flow Adjustments	-3,273	-11,648	-5,525	6,362	-1,060	-1,060	-1,060	-1,060	-1,060	-1,060	-1,060	-1,060	-22,568
Change in Cash	-157,248	-151,622	-81,361	118,172	-17,457	-17,457	-17,457	-17,457	-17,457	-17,457	51,049	-17,457	-343,212
Ending Cash	1,188,354	1,036,732	955,371	1,073,543	1,056,085	1,038,628	1,021,171	1,003,713	986,256	968,799	1,019,847	1,002,390	

	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	1,345,602	1,073,543	1,002,390
Accounts Receivable	437,167	414,177	414,177
Other Current Assets	15,194	2,292	2,292
Total Current Assets	1,797,964	1,490,012	1,418,859
Total Assets	1,797,964	1,490,012	1,418,859
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	374,263	382,747	374,263
Accounts Payable	58,460	0	0
Total Current Liabilities	432,724	382,747	374,263
Total Long-Term Liabilities	0	0	
Total Liabilities	432,724	382,747	374,263
Equity			
Unrestricted Net Assets	1,365,240	1,365,240	1,365,240
Net Income	0	-257,975	-320,644
Total Equity	1,365,240	1,107,265	1,044,595
Total Liabilities and Equity	1,797,964	1,490,012	1,418,859

Invoice Listing - Summary

Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
AMAZON	AMAZON	2025 10 DLS DIVVY	AMAZON RETA* 2A35I4WV3	09/25/2025	10/15/2025	1	3793	X	1,120.25
BAMBOO	BambooHR LLC	2025 10 DLS DIVVY	BambooHR HRIS	10/04/2025	10/15/2025	1	3793	X	393.47
ALDI	CC - ALDI	2025 10 DLS DIVVY	ALDI 46092	09/18/2025	10/15/2025	1	3793	X	6.76
BOOKING	CC - BOOKING.COM	2025 10 DLS DIVVY	BKG*BOOKING.COM HOTEL	10/12/2025	10/15/2025	1	3793	X	119.27
DUTCHBROS	CC - DUTCH BROS	2025 10 DLS DIVVY	DUTCH BROS MO0203 KANSAS	10/09/2025	10/15/2025	1	3793	X	27.30
LINWOOD	CC - LINWOOD INNER CITY OIL	2025 10 DLS DIVVY	LINWOOD INNER CITY OIL	10/11/2025	10/15/2025	1	3793	X	16.00
LSUYELLOW	CC - LSU Yellowbelly	2025 10 DLS DIVVY	LSU Yellowbelly	10/09/2025	10/15/2025	1	3793	X	213.73
MATRAN	CC - MATRAN INC	2025 10 DLS DIVVY	MATRAN INC	09/27/2025	10/15/2025	1	3793	X	635.37
STLGRAND	CC - MHR ST. LOUIS GRAND HOTEL	2025 10 DLS DIVVY	MHR ST. LOUIS GRAND	10/12/2025	10/15/2025	1	3793	X	1,842.61
SHAKESPEAR	CC - SHAKESPEARES PIZZA - S NI	2025 10 DLS DIVVY	SHAKESPEARES PIZZA - S NI	10/09/2025	10/15/2025	1	3793	X	32.35
BUDDYS	CC - SPO*BUDDY'SWINEBAR	2025 10 DLS DIVVY	SPO*BUDDY'SWINEBAR	10/10/2025	10/15/2025	1	3793	X	58.19
KCRENAISSA	CC - SQ *KANSAS CITY RENAISSAN	2025 10 DLS DIVVY	SQ *KANSAS CITY RENAISSAN	10/14/2025	10/15/2025	1	3793	X	13.00
COMBINEKC	CC - THE COMBINE KC KANSAS CITY MO	2025 10 DLS DIVVY	DD *DOORDASH THECOMBIN	09/19/2025	10/15/2025	1	3793	X	572.84
PATIOBAR	CC - TST*PATIO BAR AND LOUNGE	2025 10 DLS DIVVY	TST*PATIO BAR AND LOUNGE	09/25/2025	10/15/2025	1	3793	X	124.28
UNITYSCHOO	CC - UNITY SCHOOL BUS PARTS	2025 10 DLS DIVVY	UNITY SCHOOL BUS PARTS	10/10/2025	10/15/2025	1	3793	X	163.54
WESTPORTFL	CC - WESTPORT FLORAL DESIGNS	2025 10 DLS DIVVY	WESTPORT FLORAL DESIGNS	09/19/2025	10/15/2025	1	3793	X	137.87
WINDSTAR	CC WINDSTAR	2025 10 DLS DIVVY	WINDSTAR LINWOOD	09/17/2025	10/15/2025	1	3793	X	949.75
CHIPOTLE	CHIPOTLE	2025 10 DLS DIVVY	CHIPOTLE ONLINE	10/04/2025	10/15/2025	1	3793	X	499.13
COSTCO	COSTCO MEMBERSHIP	2025 10 DLS DIVVY	COSTCO GAS #0375	09/16/2025	10/15/2025	1	3793	X	1,041.21
CVS	CVS	2025 10 DLS DIVVY	CVS/PHARMACY #05697	09/27/2025	10/15/2025	1	3793	X	19.34
ENTERPRISE	ENTERPRISE - CC	2025 10 DLS DIVVY	ENTERPRISE RENT-A-CAR	10/10/2025	10/15/2025	1	3793	X	189.96
GOOGLE	GOOGLE STORAGE	2025 10 DLS DIVVY	GOOGLE *SVCSdelasallec	10/02/2025	10/15/2025	1	3793	X	55.35
HABITAT	HABITAT FOR HUMANITY	2025 10 DLS DIVVY	LS HABITAT FOR HUMANI	09/19/2025	10/15/2025	1	3793	X	33.75
HOMEDEPOT	HOME DEPOT CREDIT SERVICES	2025 10 DLS DIVVY	THE HOME DEPOT #3021	09/21/2025	10/15/2025	1	3793	X	90.62
HYVEE	HY-VEE	2025 10 DLS DIVVY	HY-VEE KANSAS CITY 1322	10/12/2025	10/15/2025	1	3793	X	48.24
IXLLEARNIN	IXL Learning, Inc	2025 10 DLS DIVVY	IXL SCHOOL SUBSCRIPT	09/19/2025	10/15/2025	1	3793	X	499.00
JSFISH	J'S FISH AND CHICKEN MARKET	2025 10 DLS DIVVY	J'S FISH AND CHICKEN MAR	09/18/2025	10/15/2025	1	3793	X	292.96
JIMMYJOHNS	JIMMY JOHNS	2025 10 DLS DIVVY	JIMMY JOHNS - 1034	10/02/2025	10/15/2025	1	3793	X	316.76
KISSFLOW	KISSFLOW SOFTWARE	2025 10 DLS DIVVY	KISSFLOW SOFTWARE	10/14/2025	10/15/2025	1	3793	X	120.00
L2G	L2G MO BACKGROUND CHECK	2025 10 DLS DIVVY	L2G*KANSAS CITY 833-373-9	09/30/2025	10/15/2025	1	3793	X	23.00
LAMARS	LAMARS DONUTS	2025 10 DLS DIVVY	DD *DOORDASH LAMARSDON	09/18/2025	10/15/2025	1	3793	X	101.89
MOCHARTER	MO CHARTER PUBLIC SCHOOL ASSOCIATION	2025 10 DLS DIVVY	MOCHARTERSCHOOLS	09/18/2025	10/15/2025	1	3793	X	1,436.01
OREILLY	OREILLY AUTO PARTS	2025 10 DLS DIVVY	O'REILLY 150	10/08/2025	10/15/2025	1	3793	X	41.76
PIZZAHUT	PIZZA HUT - CC	2025 10 DLS DIVVY	PIZZA HUT 004710	09/20/2025	10/15/2025	1	3793	X	590.32
QUICKTRIP	QUICKTRIP CC	2025 10 DLS DIVVY	QT 184	09/21/2025	10/15/2025	1	3793	X	60.15
SAMSClub	SAM'S CLUB/SYNCHRONY BANK	2025 10 DLS DIVVY	SAMS CLUB #8207	09/27/2025	10/15/2025	1	3793	X	267.55

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Invoice Number</u>	<u>Description</u>	<u>Invoice Date</u>	<u>Check Date</u>	<u>Checking Account ID</u>	<u>Check Number</u>	<u>CC:</u>	<u>Invoice Amount</u>
SMALLPDF	SMALL PDF	2025 10 DLS DIVVY	SMALLPDF	09/15/2025	10/15/2025	1	3793	X	27.27
TACOBELL	TAC BELL - CC	2025 10 DLS DIVVY	DD *DOORDASH TACOBELL	10/10/2025	10/15/2025	1	3793	X	144.60
WALGREENS	WALGREENS	2025 10 DLS DIVVY	WALGREENS #4212	10/11/2025	10/15/2025	1	3793	X	9.93
WENDYS	WENDYS	2025 10 DLS DIVVY	WENDY'S 0020	10/09/2025	10/15/2025	1	3793	X	26.42
ZOOM	ZOOM - CC	2025 10 DLS DIVVY	ZOOM.COM 888-799-9666	10/01/2025	10/15/2025	1	3793	X	135.92
Report Total:									12,497.72

Check Register by Type

Payee Type: Vendor		Check Type: Automatic Payment			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
3763	10/16/2025	X			WASTE	WASTE MANAGEMENT	899.78
3772	10/15/2025	X			GUIDEONE	GUIDE ONE	8,962.20
3773	10/03/2025	X			PRINCIPAL	PRINCIPAL INSURANCE	978.79
3774	10/14/2025	X			KCMO	KC WATER SERVICES DEPARTMENT	1,916.58
3775	10/03/2025	X			BCBS	BLUE CROSS BLUE SHIELD OF KANSAS CITY	14,568.51
3776	10/22/2025	X			EVERGY	EVERGY	6,269.75
3777	10/18/2025	X			CHARTERCOM	TIME WARNER CABLE ENTERPRISES	184.98
3784	10/28/2025	X			ROADRUNNER	Roadrunner Recycling	997.59
3793	10/15/2025	X			DIVVY	CC - DIVVY	12,497.72
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 47,275.90
Check Type Total:		Automatic Payment			Void Total:	0.00	Total without Voids: 47,275.90

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
86616531	10/02/2025	X			HENRDOR	DORETHA HENRY	3,500.00
86619306	10/03/2025	X			RICHGLE	GLEN RICHARDSON	783.53
86619307	10/03/2025	X			GNOCCHIDOK	Gnocchi Dokey KC Culinary	1,354.67
86619308	10/03/2025	X			BREEMAR	MARGARET BREECE	1,358.12
86619309	10/03/2025	X			ROBITER	Teresa Robinson	1,358.12
86619310	10/03/2025	X			TAYLJAC	Jack Taylor	1,475.00
86619311	10/03/2025	X			BYRDJAM	James Byrd	1,475.00
86619312	10/03/2025	X			REALLYGRE	Really Great Reading Company, LLC	7,343.60
86622155	10/06/2025	X			POMPSTIRE	CC - POMPS TIRE 123	357.71
86622156	10/06/2025	X			POMPSTIRE	CC - POMPS TIRE 123	365.84
86622157	10/06/2025	X			SCHOOLOLT	School Outlet	158.75
86622158	10/06/2025	X			POMPSTIRE	CC - POMPS TIRE 123	677.58
86622159	10/06/2025	X			CERRIS	Cerris Systems, Inc	154.00
86622505	10/06/2025	X			BREEMAR	MARGARET BREECE	60.00
86622506	10/06/2025	X			ROBITER	Teresa Robinson	100.00
86622507	10/06/2025	X			COLLPRI	Princess Collins	400.00
86622508	10/06/2025	X			SWETKAT	Katy Swetnam	520.00
86622509	10/06/2025	X			PAYPOOL	Paypool LLC	625.00
86622510	10/06/2025	X			PEPTALK	PepTalk Speech Therapy	1,200.00
86647064	10/14/2025	X			ROBITER	Teresa Robinson	1,358.12
86647065	10/14/2025	X			ELLIAUD	Audreanna Elliott	1,667.00
86647066	10/14/2025	X			EMBERBLOOM	Ember and Bloom Therapy LLC	3,300.00
86647067	10/14/2025	X			EDOPS	EDOPS	7,500.00
86671435	10/15/2025	X			HIGENES	Hi-Gene's Janitorial Service, Inc	8,947.05
86671436	10/15/2025	X			ENCORE	ENCORE GRANT SERVICES INC	3,545.00
86672147	10/15/2025	X			WARDBRE	BREONA WARD	93.50
86672148	10/15/2025	X			ROBITER	Teresa Robinson	118.33
86672149	10/15/2025	X			RICHGLE	GLEN RICHARDSON	783.53
86672150	10/15/2025	X			TAYLJAC	Jack Taylor	1,475.00
86672151	10/15/2025	X			BYRDJAM	James Byrd	1,475.00
86672152	10/15/2025	X			FRONTLNPR	FRONTLINE PROTECTION SERVICES LLC	6,000.00
86672153	10/15/2025	X			DISTRKCT50	Distrkct500	20,000.00
86672154	10/15/2025	X			BREEMAR	MARGARET BREECE	1,663.12
86790770	10/20/2025	X			POMPSTIRE	CC - POMPS TIRE 123	151.13
86790771	10/20/2025	X			FLEXIBLE	Flexible Educators	1,860.00
86791090	10/20/2025	X			EUNA	EUNA Solutions, Inc.	6,295.00
86791182	10/20/2025	X			RCLAWN	R C LAWN & TREE	650.00
86791183	10/20/2025	X			K12	K12 ITC, INC.	2,874.39
86791413	10/20/2025	X			EVERGY	EVERGY	366.66
86791414	10/20/2025	X			COLLPRI	Princess Collins	400.00
86791415	10/20/2025	X			RESTOREEDU	Restorative Education	800.00
86791416	10/20/2025	X			BREEMAR	MARGARET BREECE	1,358.12
86791417	10/20/2025	X			JAMES	JAMES W. TIPPIN & ASSOCIATES	3,300.00
86791418	10/20/2025	X			CONCIERGE	CONCIERGE .	3,564.00
86791419	10/20/2025	X			DISTRKCT50	Distrkct500	4,800.00

Check Register by Type

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
86791420	10/20/2025	X			TEACHKC	TEACH FOR AMERICA KANSAS CITY	8,000.00
86815237	10/23/2025	X			KRYGER	CC - KRYGER GLASS COMPANY	462.16
86815238	10/23/2025	X			GUNNJOS	Josh Gunn	173.00
86815659	10/23/2025	X			ROBITER	Teresa Robinson	190.00
86815660	10/23/2025	X			BREEMAR	MARGARET BREECE	201.67
86815661	10/23/2025	X			SOULBIRD	Soulbird Studios LLC	7,075.00
86815662	10/23/2025	X			KANSASPS	KANSAS CITY PUBLIC SCHOOLS	8,404.48
86834041	10/27/2025	X			SPIRE	SPIRE	134.11
86834042	10/27/2025	X			TRAVELERS	TRAVELER'S	788.00
86834461	10/27/2025	X			TPTEDU	TPT EDUCATION LEADERS	6,325.00
86834462	10/27/2025	X			DELLMARKET	DELL MARKETING	21,275.00
86844801	10/28/2025	X			BUNNKUR	Kurt Bunnelle	14,508.00
86844802	10/28/2025	X			SHRED3	SHRED IT USA	28.20
86844803	10/28/2025	X			FLEXIBLE	Flexible Educators	1,627.50
86844804	10/28/2025	X			ANDEJIZ	Jiziah Anderson	173.00
86844805	10/28/2025	X			LUNASAN	Santino Luna	260.00
86844806	10/28/2025	X			JOHNJAW	Ja'Waun Johnson	260.00
86844807	10/28/2025	X			WILLJOV	Jovon Williams	260.00
86844808	10/28/2025	X			DEWBKHL	Khloe Dewberry	260.00
86844809	10/28/2025	X			ROATSHA	Shaunyse Roath	260.00
86844810	10/28/2025	X			DAYARI	Arianna Day	173.00
86844811	10/28/2025	X			SHELTRE	Trevon Shells	260.00
86844812	10/28/2025	X			SHELOLI	Olivia Shelton	260.00
86844813	10/28/2025	X			CLARRAL	Ralph Claret	260.00
86844814	10/28/2025	X			STEWKAM	Kamiya Stewart	260.00
86844815	10/28/2025	X			SZYMCHL	Chloey Szymczak	260.00
86844816	10/28/2025	X			TOWNVAN	Vanessa Townsend	260.00
86844817	10/28/2025	X			HENDDER	Derius Hendrix	260.00
86844818	10/28/2025	X			ELDEXYM	Xymmeriah Elder	260.00
86844819	10/28/2025	X			DAYAAR	Aaron Day	260.00
86844820	10/28/2025	X			DAVIDAN	D'Andre Davis	260.00
86844821	10/28/2025	X			HICKMYJ	Myjestic Hickmon	260.00
86844822	10/28/2025	X			HOLMTYN	Tynique Holman	260.00
86844823	10/28/2025	X			ROBIXAV	Xavier Robinson	260.00
86844824	10/28/2025	X			LEMMMAC	Mackenzie Lemmones	260.00
86844825	10/28/2025	X			GRAVHON	Honesty Graves	260.00
86844826	10/28/2025	X			FORTDAR	Darihan Fortune	260.00
86844827	10/28/2025	X			GOLDDAS	Dashani Golden	260.00
86845339	10/28/2025	X			ROBITER	Teresa Robinson	95.33
86845340	10/28/2025	X			JANEMAR	Mary Jane	260.00
86845341	10/28/2025	X			JOHNANT	Anthony Johnson	260.00
86845342	10/28/2025	X			JACKKEI	Kei'Miah Jackson	260.00
86845343	10/28/2025	X			CONCBRE	Breanna Concepcion	260.00
86845344	10/28/2025	X			JACKLON	Londyn Jackson	260.00
86845345	10/28/2025	X			LYTCJAZ	Jazlynn Lytch	260.00
86845346	10/28/2025	X			LOGADIO	Dior Logan	260.00
86845347	10/28/2025	X			BREEMAR	MARGARET BREECE	320.00
86845348	10/28/2025	X			TAYLJAC	Jack Taylor	1,475.00
86845349	10/28/2025	X			BYRDJAM	James Byrd	1,475.00
86845350	10/28/2025	X			FRONTLNPR	FRONTLINE PROTECTION SERVICES LLC	6,000.00
86845351	10/28/2025	X			CORNERS	CORNERSTONES OF CARE	15,000.00
86852130	10/29/2025	X			ROBITER	Teresa Robinson	1,358.12
86862056	10/30/2025	X			RICHGLE	GLEN RICHARDSON	783.53
86862057	10/30/2025	X			ELLIAUD	Audreanna Elliott	1,667.00
86862058	10/30/2025	X			HENRDOR	DORETHA HENRY	3,500.00
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 216,363.97
Check Type Total: Check					Void Total:	0.00	Total without Voids: 216,363.97
Payee Type Total: Vendor					Void Total:	0.00	Total without Voids: 263,639.87

Grand Total:	Void Total:	0.00	Total without Voids:	263,639.87
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DeLaSalle Academic Excellence Committee

November 9, 2025

In attendance:

- Sean Stalling
- David Schnall
- Bill Patterson

Agenda

- Review preparations for a school walk-through for literacy program consultants TNTP.
- Review Danielson walk-through data.
- Discuss “how we talk about DeLaSalle” messaging strategy.

Mr. Schnall reviewed the TNTP rubric. TNTP was scheduled to visit DLS on November 9 to visit classrooms as part of their quarterly evaluation of the school’s progress in building literacy across the curriculum. TNTP, whose work is made possible through a state grant, was to focus on English classes.

Mr. Schnall also reviewed the latest Danielson walk-through data, which shows an improvement of 2.44 up from 2.19 last year. The goal is 3.0. Teachers asking questions that seek greater student ownership of knowledge will be a continued focus area.

Mr. Stalling talked about DeLaSalle’s work with Rashawn Caruthers, who is helping the team develop a messaging strategy to reframe the way everyone in the organization talks about DLS when sharing our story with others. She and the team are framing the messaging by grade level, beginning with messaging around the 9th Grade Academy and then mapping the messaging for all four years. With changes that include the WeCode and BuildTribe partnerships, it is time to refine messaging about who DLS is today. The goal is to develop and acculturate messaging internally and then begin telling the story outside DLS.

DeLaSalle APR 2025 - Deep Dive



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- 01 Overview Slide 03
- 02 Continuous Improvement Slide 05
- 03 Performance Slide 08

DeLaSalle Education Center

Date: November 19, 2025

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Overview



2025 MSIP 6 Annual Performance Report (APR) Year 4

The 2025 APR includes points for both performance and continuous improvement standards.

	Points Possible	Points Earned	% Points Earned
Performance:	136.0	89.5	65.8%
Continuous Improvement:	52.0	48.0	92.3%
Total:	188.0	137.5	73.1%

Historical Results

	Performance	Continuous Improvement	Total
2022	17.4%	90.9%	41.1%
2023	7.8%	90.9%	28.5%
2024	42.7%	92.3%	57.3%
2025	65.8%	92.3%	73.1%

Continuous Improvement

Continuous Improvement Totals					
Continuous Improvement		Points Possible	Points Earned	% Points Earned	Met/Not Met
Improvement Plan		30.0	30.0	100.0%	
LEA Response to Standards		8.0	8.0	100.0%	
Climate and Culture Survey		4.0	4.0	100.0%	
Success-Ready Students	KEA ³			%	
Success-Ready Students	ICAP ⁴			%	
	Attendance (2025)	4.0	0.0	0.0%	
MSIP 6 Required Documentation	Audit ⁶	2.0	2.0	100.0%	Met
	Annual Secretary of the Board Report (ASBR)	2.0	2.0	100.0%	Met
	Timely Submission of MOSIS/Core Data	2.0	2.0	100.0%	Met

Attendance Example

	Regular Hours Attendance	Regular Hours Absence	Hours of Enrollment	Proportional Weight	Attendance Rate	Calendar Total Hours	Attendance Points	Adjusted Proportional Weight
A	277.4	29.5	306.9	0.28449	90.4	1078.8	1	0.284
B	973.0167	105.75	1078.7667	1	90.2	1078.8	1	1.000
C	457.2666	55.9667	513.2333	0.47576	89.1	1078.8	0.5	0.238
D	962.3834	116.3833	1078.7667	1	89.2	1078.8	0.5	0.500
E	929.8334	148.9333	1078.7667	1	86.2	1078.8	0.25	0.250
F	219.0833	35.5167	254.6	0.23601	86.1	1078.8	0.25	0.059
G	914.1667	164.6	1078.7667	1	84.7	1078.8	0	0.000
H	737.9334	139.8333	877.7667	0.81368	84.1	1078.8	0	0.000
Total				5.80994				2.331

Table 36

Targets and Scoring

Attendance Designation	Targets	Points Earned
Target	90.0%-100%	4
On-track	85.0%-89.9%	3
Approaching	80.0%-84.9%	2
Emerging	0-79.9%	0

Continuous Improvement

Continuous Improvement Totals					
Continuous Improvement		Points Possible	Points Earned	% Points Earned	Met/Not Met
Improvement Plan		30.0	30.0	100.0%	
LEA Response to Standards		8.0	8.0	100.0%	
Climate and Culture Survey		4.0	4.0	100.0%	
Success-Ready Students	KEA ^A			%	
Success-Ready Students	ICAP ^A			%	
	Attendance (2025)	4.0	0.0	0.0%	
MSIP 6 Required Documentation	Audit ⁶	2.0	2.0	100.0%	Met
	Annual Secretary of the Board Report (ASBR)	2.0	2.0	100.0%	Met
	Timely Submission of MOSIS/Core Data	2.0	2.0	100.0%	Met

Performance

Performance Totals						
Performance		Points Possible	Points Earned	% Points Earned	MPI	Designation
Academic Achievement Status - English Language Arts	All Students	12.0	6.0	50.0%	332.2	Approaching
	Student Group	6.0	3.0	50.0%	332.2	Approaching
Academic Achievement Status - Mathematics	All Students	12.0	6.0	50.0%	308.7	Approaching
	Student Group	6.0	3.0	50.0%	308.7	Approaching
Academic Achievement Status - Science	All Students	4.0	2.0	50.0%	308.6	Approaching
	Student Group	0.0	0.0	%	301.9	Cell Size
Academic Achievement Status - Social Studies	All Students	4.0	2.0	50.0%	333.7	Approaching
	Student Group	2.0	1.0	50.0%	330.7	Approaching

Targets and Scoring All Students (MPI)

Status Designation	Emerging	Approaching	On-Track	Target
ELA	100-299.9	300-380.9	381-399.9	400-500
Mathematics	100-299.9	300-369.9	370-399.9	400-500
Science	100-299.9	300-371.9	372-399.9	400-500
Social Studies	100-299.9	300-367.9	368-399.9	400-500

Status Designation	Emerging	Approaching	On-Track	Target
ELA	0	6	9	12
Mathematics	0	6	9	12
Science	0	2	3	4
Social Studies	0	2	3	4

Performance

Performance Totals						
Performance		Points Possible	Points Earned	% Points Earned	MPI	Designation
Academic Achievement Status - English Language Arts	All Students	12.0	6.0	50.0%	332.2	Approaching
	Student Group	6.0	3.0	50.0%	332.2	Approaching
Academic Achievement Status - Mathematics	All Students	12.0	6.0	50.0%	308.7	Approaching
	Student Group	6.0	3.0	50.0%	308.7	Approaching
Academic Achievement Status - Science	All Students	4.0	2.0	50.0%	308.6	Approaching
	Student Group	0.0	0.0	%	301.9	Cell Size
Academic Achievement Status - Social Studies	All Students	4.0	2.0	50.0%	333.7	Approaching
	Student Group	2.0	1.0	50.0%	330.7	Approaching

Growth and More

Academic Achievement Growth - Eng. Language Arts	All Students	12.0	12.0	100.0%		Target
	Student Group	6.0	6.0	100.0%		Target
Academic Achievement Growth - Mathematics	All Students	12.0	12.0	100.0%		Target
	Student Group	6.0	6.0	100.0%		Target
Academic Achievement Growth - Science	All Students	4.0	2.0	50.0%		Approaching
	Student Group	0.0	0.0	%		Cell Size
Academic Achievement Growth - Social Studies	All Students	4.0	3.0	75.0%		On-Track
	Student Group	2.0	1.5	75.0%		On-Track
Success-Ready Students	CCR Assessments ¹	10.0	0.0	0.0%		Emerging
	Advanced Credit ²	10.0	5.0	50.0%		Approaching
Graduation Rate	5-Year	20.0	15.0	75.0%		On Track
Graduate Follow-up		4.0	4.0	100.0%		Target

Assessment	Measure Description	0	0.25	0.75	1	1.25
ACT*	Superscore	No record of participation	≤ 17	18 – 21	22 – 25	26 – 36
SAT**	New SAT* scores as of March 2016 (prior SAT* scores)	No record of participation	≤ 939 (≤ 869)	940 – 1090 (870 – 980)	1100 – 1230 (990 – 980)	1240 – 1600 (1190 – 1600)
ASVAB	Armed Forces Qualification Test Score	No record of participation	≤ 29	30 – 62	63 – 87	88 – 99
ACCUPLACER*	Next Generation scores & (Classic scores) Reading and Math (QAS, AAF)	No record of participation	<250 Reading <230 Math (QAS, AAF)*** Next Generation OR (≤ 85 Reading < 116 Algebra Classic)	Reading ≥ 250 OR Math ≥ 230 (Reading > 85 OR Algebra ≥ 116 Classic)	Reading ≥ 250 AND Math ≥ 230 (Reading > 85 AND Algebra ≥ 116 Classic)	N/A
ACT WorkKeys***	Versions 2.0 and (1.0) Workplace Documents (Reading for Information), Applied Math, and Graphic Literacy (Locating Information)	No record of participation	3 or below	4	5	6 or 7

Missouri Charter Schools and Districts

Annual Performance Report (APR) Scores - 2025

Charter Schools • Traditional Districts

School/District Name	Performance (%)	Continuous Improvement (%)	Total APR (%)
THE SOULARD SCHOOL	94.6	100.0	97.3
LAFAYETTE PREPARATORY ACADEMY	88.2	100.0	92.8
FRONTIER SCHOOLS	90.3	98.3	92.7
GATEWAY SCIENCE ACAD/ST LOUIS	87.5	93.3	89.2
UNIVERSITY ACADEMY	82.1	98.3	87.0
ACADEMIE LAFAYETTE	79.0	96.6	84.4
ALLEN VILLAGE	76.1	100.0	83.4
ACADEMY FOR INTEGRATED ARTS	75.0	92.8	82.3
SCUOLA VITA NUOVA	71.8	98.3	82.1
PREMIER CHARTER SCHOOL	68.6	96.6	79.5
ST. LOUIS LANG IMMERSION SCH	67.5	93.3	77.5
BELIEVE ACADEMY STL	78.1	66.6	77.1
KC INTERNATIONAL ACADEMY	64.3	93.3	75.6
NORTH SIDE COMMUNITY SCHOOL	63.8	93.3	75.3
CROSSROADS CHARTER SCHOOLS	66.4	93.3	74.5
GUADALUPE CENTERS SCHOOLS	71.7	78.3	73.7
DELASALLE CHARTER SCHOOL	65.8	92.3	73.1
KANSAS CITY 33	63.2	93.3	72.2
HOGAN PREPARATORY ACADEMY	61.0	93.3	70.7
CITIZENS OF THE WORLD CHARTER	60.1	86.6	70.4
MOMENTUM ACADEMY	60.6	85.0	70.1
EWING MARION KAUFFMAN SCHOOL	83.2	35.7	69.6
KAIROS ACADEMIES	58.0	89.2	68.8
THE LEADERSHIP SCHOOL	66.6	71.4	67.4
LIFT FOR LIFE ACADEMY	56.0	93.3	67.2
GENESIS SCHOOL INC.	50.0	93.3	66.8
CONFLUENCE ACADEMIES	55.3	93.3	66.7
GORDON PARKS ELEM.	43.7	96.4	66.7
ST. LOUIS CITY	56.4	90.0	66.5
HOPE LEADERSHIP ACADEMY	62.5	71.4	66.1
KIPP ST LOUIS PUBLIC SCHOOLS	52.5	93.3	64.7
CITY GARDEN MONTESSORI	38.2	100.0	62.3
THE BIOME	40.0	82.1	57.3
KANSAS CITY GIRLS PREP ACADEMY	49.4	60.7	53.6
KIPP: ENDEAVOR ACADEMY	60.3	40.0	51.4
BROOKSIDE CHARTER SCH.	64.3	30.0	50.9
LEE A. TOLBERT COM. ACADEMY	46.2	50.0	47.7
ATLAS PUBLIC SCHOOLS	52.0	17.8	37.1
ST. LOUIS VOICES ACADEMY	N/A	28.5	28.5