

UNISMUNC XII



Committee: World Cup Crisis
Committee
Topic: World Cup Mystery

Committee Type: Crisis
Committee
December 7, 2026



Chair: Ishaan Shah

Director: Liam Bershteyn

Dais: Shaya Zaman

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Conference Schedule

Opening Ceremonies

8:00 am - 9:00 am

Committee Session I

9:00 am - 1:00 pm

Lunch Break

1:00 pm - 2:00 pm

Committee Session II

2:00 pm - 5:30 pm

Closing Ceremonies

5:30 pm - 6:15 pm

Conference Policies

UNISMUNC XII aims to foster debate, bringing students the opportunity to explore a range of topics and encourage collaboration and teamwork between delegates. Be that as it may, UNIS stresses the importance of respectful language as UNISMUNC XII will see delegates debating topics that, at times, may be heated or passionate. MUNEX encourages you to remember to stay respectful and mindful of the other students around you. We are so excited about this conference and trust that no issues will arise. The following expectations and policies are designed so that every delegate gets the most out of UNISMUNC.

Attire:

The Dress Code for UNISMUNC is formal Western business attire, and all delegates are expected to comply with this. Exceptions can be made for character purposes in crisis committees at the discretion of the chair. If you have an idea for an outfit for a crisis committee that does not fall into the parameters of traditional Western business attire, please ask your chair for permission before wearing the outfit.

Committee Assignments:

Committee assignments will be made on a first-come-first-served basis based on preference as communicated by the delegation's advisors (or individual delegates in the case of independent delegates), in order of receipt of preference. Before being assigned to a

committee, payment must be received. If payment is not submitted in a timely manner, delegations face the risk of not receiving committee assignments of their choice.

Expectations in Committee:

As you engage in debates, we ask that delegates maintain politeness and respect at all times.

While we recognize that you are representing your country's views, it is essential to express these perspectives without crossing the line into disrespectful or confrontational behavior.

Please respect one another when delegates are giving speeches. Only one delegate may speak at a time during moderated caucuses. To speak during a moderated caucus, you must raise your placard and wait to be recognized by the chair. During speeches, no ad hominem attacks will be allowed, should they occur, the subject will have the right to reply. Remember to be cognizant of your words and actions, and to listen to everyone's views and positions.

The Committee Chairs and Secretariat members are responsible for determining disruptive behavior.

Examples of disrespectful behavior may include but are not limited to:

- Speaking without being recognized,
- Use of cell phones,
- Note-passing unrelated to the committee,
- Use of technology when not allowed,

- Verbal, physical, or sexual harassment of other delegates.

The pre-writing of any resolution/directive clauses, crisis notes, or speeches is strictly forbidden and will be penalized. This does not include opening remarks. This does not include any writing during the lunch break, as UNISMUNC committees standardly operate with ‘working lunches’.

UNISMUNC has a zero-tolerance policy for any plagiarism. This includes position papers, speeches, and resolutions. Improper citation of quotes and references may result in disqualification from awards or further disciplinary action at the discretion of the chairs.

Pricing:

Please see the registration section for more information. Details on committee assignments are below.

Spectators:

Please be aware that UNISMUNC XII does not allow unregistered spectators. Student spectators are strictly prohibited. All advisors and delegates must be registered and pay the required fee(s). Non-compliance with this policy will result in exclusion from future invitations. We expect all participating delegations to respect this policy. The Secretariat reserves the right to have any unregistered spectators removed from committee chambers and escorted off of the premises if necessary, as they see fit.

Technology:

All crisis committees are strictly no-tech. Neither laptops nor cell phones will be permitted during committee sessions in crisis committees.

General Assembly (GA) committees allow technology exclusively for the purpose of resolution writing. Delegates will be permitted to use their laptops to work on resolutions during unmoderated caucuses and outside of the committee chamber when allowed by the chair. It is, however, not permitted to use technology when a fellow delegate is speaking or in committee chambers during moderated caucuses. This includes your own speeches, so please write any notes by hand or have your opening remarks printed before the conference.

Awards Criteria:

UNISMUNC Chairs, Diases, and, in the case of crisis committees, Crisis Directors will work together to holistically evaluate delegates based on their performance throughout the entire day of debate. This includes:

- speeches given during moderated caucuses,
- performance during unmoderated caucuses (not only making one's voice heard but also including everyone in the discussion),
- writing/presenting resolutions/directions, especially those that pass,
- in crisis committees, as well as the detail and sophistication of crisis arcs.

Letter From the Team

Esteemed delegates,

We are honoured to welcome you to UNISMUNC XII, specifically the 2026 World Cup Mystery committee. At the United Nations International School, our mission is to create a better world, and that starts with maintaining environments that foster confidence, respect, and everything in between. This will allow us to host diplomatic discussions consisting of the new ideas offered by your bright young minds. As we welcome you to UNIS this very December, I sincerely hope that you all enter UNISMUNC XII excited to dive into this football-themed World Cup committee. We ask you to bring your enthusiasm, creativity, and competitive spirit as you step into the roles of significant officials and leaders in the tournament's host countries. Just like the World Cup which features comebacks and upsets, this committee will thrive on unpredictability, so be prepared to adapt to situations and use your quick thinking skills.

To introduce ourselves, my name is Ishaan Shah, and I will serve as your chair for this year's committee. I am currently in 10th grade (sophomore year) at UNIS and am an ASG training delegate at UNIS. Some facts about me are that I play tennis and swim for fun. Some of the subjects I'm interested in are physics and humanities.

My name is Liam Bershteyn and I will be your crisis director for this CC. My hobbies include watching/playing football(soccer), spending time with friends/family, and Model UN. I am very passionate about this and I am very excited to lead the backroom during this CC!

My name is Shaya Zaman, and I will be serving as your co-chair for this year's committee. I am a 10th grader in the Class of 2029 and have a strong passion for Model UN. Outside of school, I enjoy playing soccer, tennis, and trying new foods.

My interest in Model UN comes from my love of public speaking, and serving as the ASG of External Affairs has shown me the value of diplomacy and collaboration. I am excited to serve as your dias and look forward to a successful committee!

Ishaan Shah & Liam Bershtyn & Shaya Zaman

A Brief Overview of the Committee

This Crisis Committee aims to solve the mysterious kidnapping of FIFA (Fédération Internationale de Football Association) president Gianni Infantino 2 weeks before the beginning of the FIFA World Cup 2026. It will be made up of FIFA officials, as well as political figures and people in power from the 3 World Cup 2026 host nations (USA, Mexico, Canada) who are all working together to find out who's behind the kidnapping and how they can save Mr. Infantino.

The committee will unfold in real time, with all delegates working together through dynamic and varied crisis updates, with the ultimate objective of getting the World Cup back on track.

It seems as though everyone has the same objective, but be careful, because this will not be easy. There will be bumps in the road, and twists in the tale, so therein lies the question. Can you save the World Cup?

Committee Procedure:

Moderated Caucuses are structured discussions where delegates sign themselves up to give short, regulated speeches. The speaking time and topic of discussion are set when the motion is proposed, and delegates take turns to speak.

Unmoderated Caucuses are divided between a regular unmoderated caucus and a gentleman's unmoderated caucus where everybody remains seated. A regular unmod entails a period free of structured, regulated debate, where delegates can mill about the committee and work with their blocs.

Some actions that are carried over from the usual committee procedure:

- Point of Order
- Point of Information
- Appeal to the Chair
- Suspension of Debate
- Adjournment of Debate

- Closure of Debate
- Roll Call Vote
- Set the Speaker's Time
- Call a guest speaker

Instead of resolutions, the crisis will debate and pass **directives**. Directives are actions or communications undertaken by the entire committee as a group and are passed by a simple majority. Unlike resolutions, which may only be entertained at the end of a session, directives should be created and debated on as much as possible. The different types of papers used in crisis committees are explained in detail in the next section.

The Committee may call for external speakers to address the body. To do so, a committee member must move to invite the guest; that motion requires a majority vote to pass.

The goal of the crisis committee has two aspects: firstly, to work as a group to solve or influence the crisis in the interest of the group, and secondly, to act in your character's best interests. In this committee, many of the characters are driven by different motives and have their individual goals; for instance, Darth Maul will have vastly different goals from Lott Dod.

Written Papers:

Crisis Notes: Crisis notes are notes used in order to take personal action from a delegate, without the need for committee approval. Crisis notes are therefore bound by a character's individual portfolio power. There are a myriad of ways to write Crisis notes, but be sure to sign your character's name at the end and address it to CRISIS on the front of your folded note.

Directives: A directive is a formal written instruction or order given by a delegate or a group of delegates to the chair or to other delegates. Directives are used to propose specific actions or solutions to address the crisis at hand. They can range from proposing specific policies or strategies to calling for specific actions by other delegates or bodies within the simulation. Directives are passed frequently throughout debate, and are a lot shorter than most resolutions. They are not restrained by a specific format, and while they do need signatories and sponsors, they do not require a distinction between preambulatory and operative clauses.

Communiqués: Communiqués are committee documents used to communicate with people outside of the committee. For example, Communiqués could be used when surrender terms or ultimatums are sent to the opponent or when the committee requests aid, advice or arms from their allies. Similar to Directives, they will require a minimum of four people on the document, with two sponsors and two signatories.

Press Releases: As the name says, press releases are committee documents addressed to the public. They can be used to inform or even misinform the public according to the desires of

the committee. Similar to Directives and Communiqués, Press Releases will require a minimum of three people on the document, with one sponsor and two signatories.

Background Information

Soccer, more globally known as football, is the most popular sport worldwide with an estimated 4 billion global fans. Once every 4 years, 48 of the world's strongest footballing nations come together to compete in one tournament, The World Cup. The FIFA World Cup is a monumental occasion that occurs for about a month once every 4 years and is inarguably the world's largest sporting event.

FIFA, the organization behind The World Cup, is led by its president, Gianni Infantino. Infantino, as well as FIFA itself has been under immense scrutiny in recent years due to allegations of corruption, and corporate greed infesting the so called non-profit. Allegations really began to ramp up in 2022 with the Qatar hosted World Cup. Not only were there reports of FIFA being paid a large sum of money by the Qatari government for the rights to host the event, but also news of workers killed in the construction of tournament stadiums due to unjust and dangerous work conditions.

In the months leading up to the World Cup 2026, held in the USA, Mexico, and Canada, drama is already brewing with rumors of players/officials having their Visas denied, and fines being issued to tourists coming from certain countries. With an already bumpy lead up to the tournament such as this, fans and analysts alike are worried about possible problems that could

arise as we near the start of the competition. This is when our committee takes place... Tensions rising, fans eager, and players ready. What could possibly go awry?..

Current Situation

It is May 28th, 2026, just two weeks before the highly anticipated FIFA World Cup. The cleats are laced up, teams are ready, and billions of fans across the globe are counting down the days before kickoff. But to the shock of many, the FIFA President, Gianni Infantino, has just been kidnapped, putting the entire tournament at risk!

Sources say that the kidnapping was done by the criminal organization ‘Ndrangheta, at Infantino’s official residence in Zug, Switzerland. The ‘Ndrangheta operates out of the Calabria region of Italy, and reports say that they are frustrated by the seemingly corrupt actions of FIFA that are “ruining the game that we so love.” Or at least, that is the mafia's claimed motive. Since emerging in the 19th century, The ‘Ndrangheta have expanded and now have presence in dozens of countries across Europe and the Americas. While the syndicate is primarily involved in drug trafficking, it is also heavily involved in extortion. In exchange for returning Infantino, the ‘Ndrangheta is asking for a grand ransom worth more than the expected World Cup profits.

Following Infantino’s kidnapping, the press were quickly notified and news has spread to the public. Worried that the acclaimed tournament may no longer take place, the world has begun to panic. Frustrated fans have sparked riots across the globe and are demanding their tickets be refunded.

The financial fallout has been swift. Host nation infrastructure, including stadiums, transport networks, and hotel bookings, represent millions of dollars in sunken investment, and host cities are demanding answers from FIFA regarding contingency plans. Broadcasting partners who paid for exclusive rights are threatening breach-of-contract litigation if the tournament is canceled. Important sponsors like Adidas, Coca-Cola, and Qatar Airways are also threatening to back out of their record-sum deals.

Governments are also under pressure. Switzerland faces criticism for failing to protect Infantino, and Italy is dealing with global scrutiny due to its inability to manage the ‘Ndrangheta. To save their reputations, both governments have allied themselves with FIFA and are ready to do whatever it takes in order to safely rescue Infantino.

Additionally, to FIFA’s benefit, speculation says that members of the ‘Ndrangheta seem divided over the kidnapping, with some being uneasy about the international attention it has brought to the group.

With the opening match looming and pressure mounting by the minute, an emergency crisis committee has been convened in New York City bringing together delegates from FIFA, national governments, law enforcement bodies, and major corporations. Their objective is clear: stabilize the situation, however that may be so, and determine if and how the 2026 FIFA World Cup can go on.

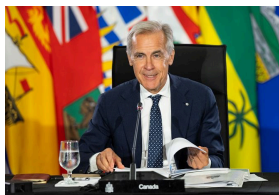
Characters

Donald Trump



Donald Trump is the President of the United States, one of the three host countries of the 2026 FIFA World Cup. With the tournament taking place largely in the U.S., he can coordinate the federal government's response to the crisis and work with law enforcement and international governments. He could push for increased security at World Cup venues, negotiate with Italy and Switzerland, and use U.S. diplomatic and intelligence resources to help locate Infantino. He also has a major interest in preventing the tournament from being canceled because of the economic and political consequences.

Mark Carney



Mark Carney is the Prime Minister of Canada, one of the three countries hosting the World Cup. He can coordinate Canada's security and diplomatic response while working closely with the U.S. and Mexico to keep the tournament running. Carney could offer Canadian intelligence, law-enforcement cooperation, and logistical resources while helping create a unified North American response. He would also be concerned about protecting Canada's investments in

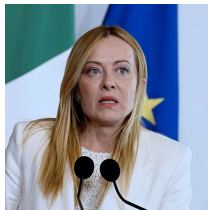
hosting the tournament.

Claudia Sheinbaum



Claudia Sheinbaum is the President of Mexico, which will host the opening match of the 2026 World Cup. She can coordinate Mexico's federal government and security forces to protect stadiums, transportation systems, teams, and fans. She could work with the U.S. and Canada on a joint security strategy and help investigate any connections between organized crime and the kidnapping. She also has a strong incentive to prevent the crisis from disrupting the opening of the tournament.

Giorgia Meloni



Giorgia Meloni is the Prime Minister of Italy, making her particularly important because the alleged kidnappers are members of the 'Ndrangheta, which originated in Calabria. She can coordinate Italy's response to the organization and work with Italian law enforcement and intelligence agencies. Meloni could provide information about the 'Ndrangheta, help identify members of the organization, and facilitate cooperation between Italy and Switzerland. She could also attempt to prevent the crisis from damaging Italy's international reputation.

Guy Parmelin



Guy Parmelin is the President of Switzerland in 2026, and the kidnapping allegedly occurred at Infantino's residence in Zug. Switzerland therefore has a major role in investigating what happened and determining how Infantino was taken. Parmelin can coordinate with Swiss authorities and work with Italy and other governments on the investigation. He could also use Switzerland's diplomatic position to help facilitate negotiations and cooperation between the parties involved.

Zohran Mamdani



Zohran Mamdani is the Mayor of New York City, where the emergency crisis committee is taking place and where World Cup matches will be hosted in the New York/New Jersey area. He can coordinate city agencies, transportation, emergency services, and the NYPD to maintain order and protect people in the city. If protests or unrest spread, he could take steps to protect critical infrastructure and World Cup-related events. He can also communicate directly with the federal government about the security situation in New York.

Kash Patel



Kash Patel is the Director of the FBI and would be one of the central law-enforcement figures in the committee. He can coordinate the FBI's investigation into the kidnapping and work with foreign intelligence and law-enforcement agencies. He could analyze intelligence about the 'Ndrangheta, investigate possible financial or communications links, and help determine where Infantino might be located. He can also advise other delegates on threats to World Cup venues and officials.

Sheikh Salman bin Ebrahim Al Khalifa



Sheikh Salman bin Ebrahim Al Khalifa is the President of the Asian Football Confederation and a senior FIFA figure. He can represent the interests of Asian football associations while helping FIFA maintain international support for the tournament. He could coordinate with football associations across Asia, encourage countries to cooperate with FIFA's response, and help negotiate solutions involving the tournament. His position also gives him influence within FIFA's leadership during Infantino's absence.

Matias Grafström



Mattias Grafström is FIFA's Secretary General and would be one of the most important FIFA representatives following Infantino's disappearance. He can oversee FIFA's day-to-day operations and communicate with national football associations, governments, sponsors, and broadcasting partners. Grafström could help determine whether matches can continue, postpone or modify parts of the tournament, and coordinate FIFA's response to the kidnapping. He would also be central to maintaining confidence among teams, fans, sponsors, and broadcasters.

Bjørn Gulden



Bjørn Gulden is the CEO of Adidas, one of FIFA's major commercial partners and a major stakeholder in the World Cup. Adidas has invested heavily in the tournament through sponsorship, merchandise, and marketing, giving Gulden a strong incentive to prevent cancellation. He could pressure FIFA to continue the tournament while offering corporate resources, equipment, or logistical support. He could also use Adidas's sponsorship agreement as leverage during negotiations with FIFA.

Henrique Braun



Henrique Braun became CEO of The Coca-Cola Company shortly before the crisis and represents another major FIFA sponsor. Coca-Cola has enormous financial and marketing interests tied to the World Cup, so Braun would be concerned about both the tournament's safety and its commercial viability. He could work with FIFA to develop contingency plans and potentially provide corporate resources for fan events and tournament operations. He could also pressure FIFA to provide sponsors with guarantees that their investments will be protected.

Hamad Ali Al-Khater



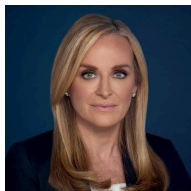
Hamad Ali Al-Khater is the CEO of Qatar Airways, an important international airline and World Cup commercial partner. His expertise in aviation makes him particularly useful if the crisis begins affecting international travel and the movement of teams and fans. He could help develop alternative transportation plans, coordinate with airports and governments, and assist with moving people if the tournament schedule changes. Qatar Airways could also provide logistical support to FIFA and participating teams.

Mark Thompson



Mark Thompson is the CEO of CNN and has previously led major international news organizations including The New York Times and the BBC. CNN's global reach gives Thompson significant influence over how the kidnapping and the potential cancellation of the World Cup are communicated to the public. He could provide a platform for official statements, investigate the kidnapping, and pressure governments and FIFA for information. He could also help combat misinformation if conflicting reports about Infantino's whereabouts begin spreading.

Suzanne Scott



Suzanne Scott is the CEO of Fox News Media, overseeing Fox News and several other media platforms. She can influence how millions of Americans receive information about the kidnapping, the World Cup, and the government's response. Scott could use Fox's platforms to broadcast official announcements, interview government officials, and investigate developments surrounding the crisis. Her presence also creates an interesting dynamic because different media organizations may report the same crisis in very different ways.

Antonio Nicaso



Antonio Nicaso is an Italian-Canadian author, researcher, and expert on the 'Ndrangheta and organized crime. Unlike the government delegates, he does not command a major institution, but his specialized knowledge makes him extremely useful to the committee. He can help delegates understand the structure of the 'Ndrangheta, identify potential weaknesses or divisions within the organization, and interpret messages or demands from the kidnappers. He could also advise governments on how the organization might respond to different diplomatic, financial, or law-enforcement pressures.

Questions to Consider:

- What are the political, economic, and military interests of my country or faction in this conflict?
- How can my delegation shape the outcome of the war to our advantage—through diplomacy, military strategy, or alliances?
- What are the possible consequences—both domestic and international—if my side wins or loses the war?
- How should FIFA and the host nations respond to the 'Ndrangheta's ransom demands?
- How can the committee maintain public confidence and prevent further riots, panic, and economic losses?

- How can the committee exploit divisions within the 'Ndrangheta to locate and rescue Infantino?
- What diplomatic, economic, or law-enforcement measures should be taken against those responsible for the kidnapping?
- How can the committee restore international confidence in FIFA after the kidnapping?