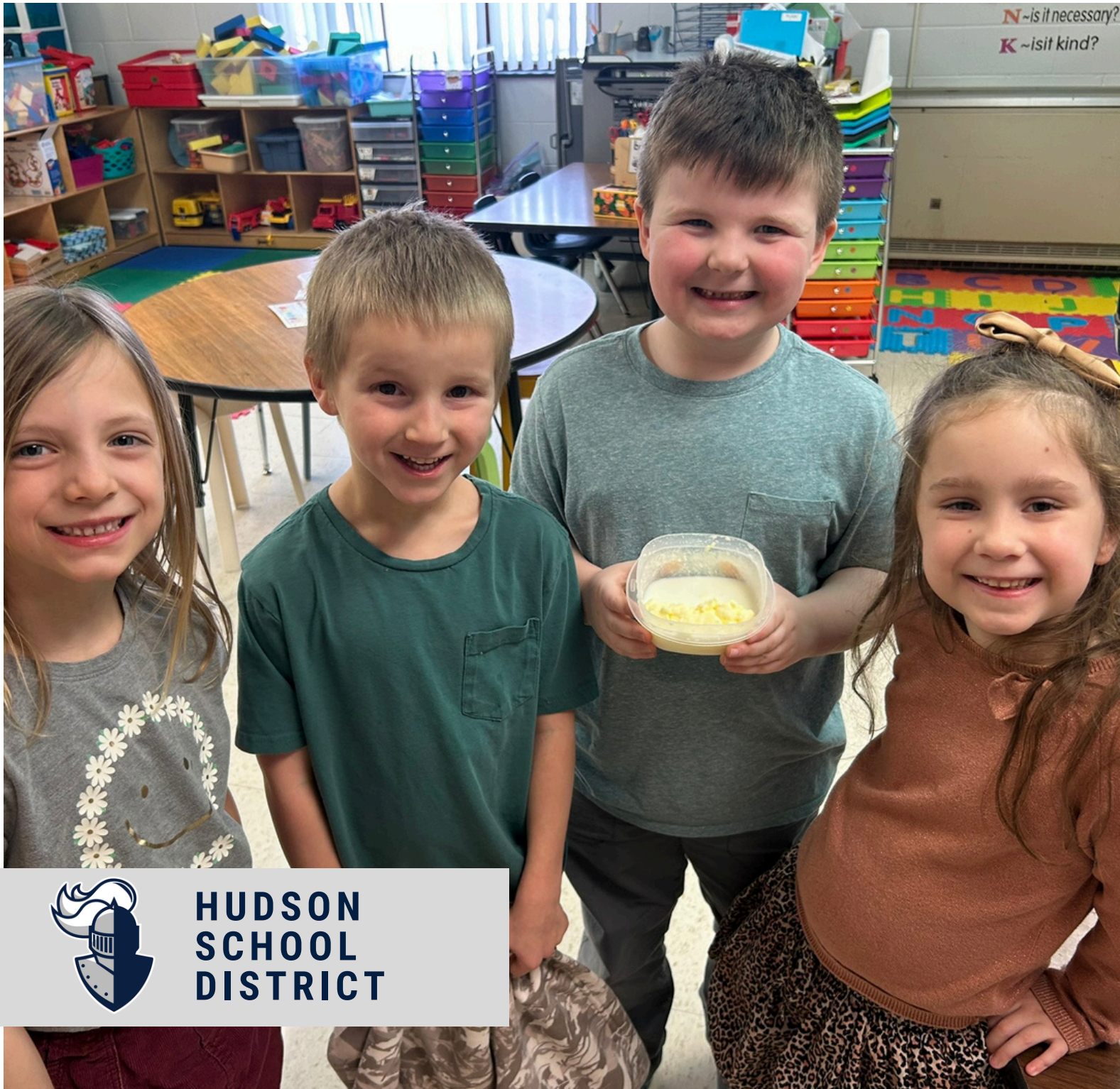


ANNUAL REPORT 2026

SEPTEMBER 14, 2026
6:30 PM
HUDSON HIGH SCHOOL
1501 VINE STREET
HUDSON, WI 54016



HUDSON
SCHOOL
DISTRICT

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HUDSON SCHOOL DISTRICT ANNUAL MEETING NOTICE

Notice is hereby given to the qualified electors of the Hudson School District that the Annual Meeting of said district for the transaction of business will be held in the Auditorium at Hudson High School, 1501 Vine Street, Hudson, WI 54016 on the second **Monday**, being the **14th** day of **September** 2026, at 6:30 o'clock in the evening.

AGENDA

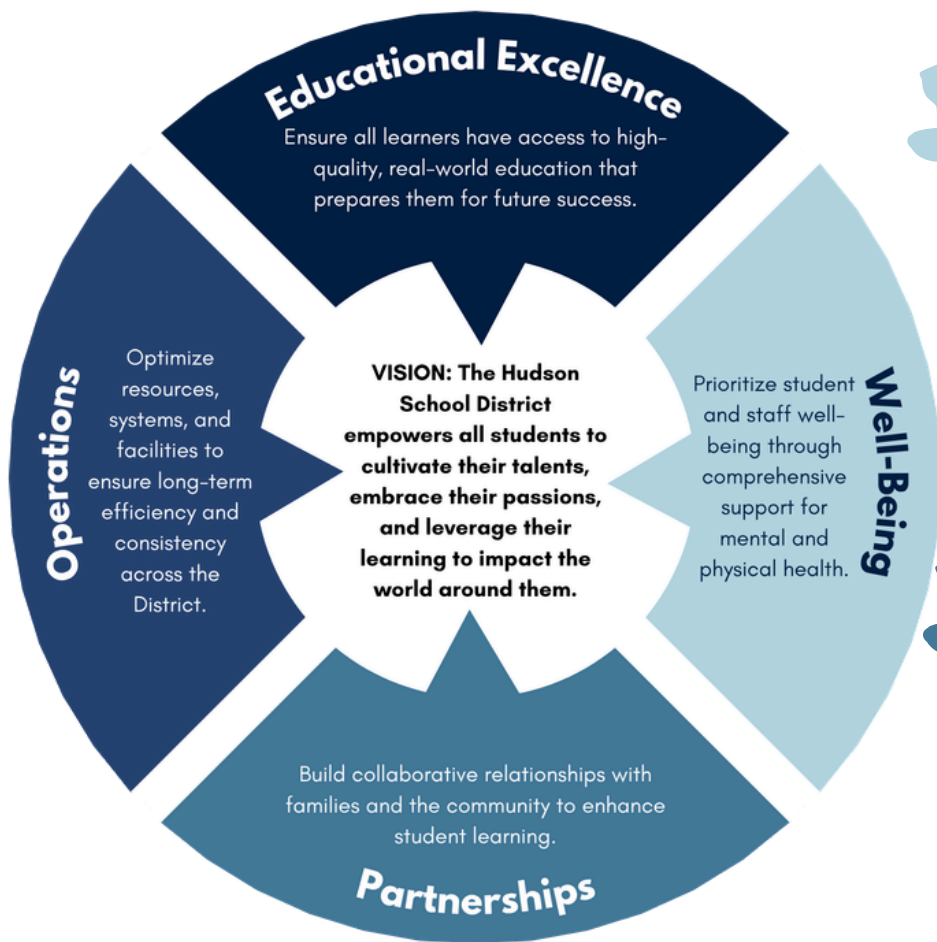
- I. Call to Order Bob Baumann, Board President
 - II. Introductions Bob Baumann, Board President
 - A. Board Members:
 - Bob Baumann President
 - Kate Garza Vice President
 - Molly Powers Clerk
 - Megan Rozowski Treasurer
 - Bryan Dahl Member
 - Erin Gerlach Member
 - Maria Rudie Member
 - B. Superintendent Nick Ouellette
 - C. Chief Financial and Operations Officer. Bonnie Stegmann
 - III. Annual Meeting Parameters & Election of Chairperson Nick Ouellette, Superintendent
- ELECTED CHAIRPERSON PRESIDES OVER MEETING**
- IV. Hudson School District Highlights Nick Ouellette, Superintendent
 - V. District Financial Overview Megan Rozowski, Board of Education Treasurer
 - VI. Presentation of Proposed 2026-2027 Budget Bonnie Stegmann, Chief Financial and Operations Officer
 - VII. Hearing on the Proposed Budget
 - VIII. Adoption of the Proposed Levy
 - IX. New Business
 - A. Set Date for 2027 Annual Meeting (Monday, September 13, 2027 - 6:30 PM)
 - B. Other Annual Meeting Powers
 - X. Adjourn

This meeting will be viewable on YouTube Live via thislink
<https://www.youtube.com/c/ConnectionsHudsonSchools>



Homecoming Spirit Bus at Hudson Prairie, 2025

STRATEGIC PLAN 2025-2030

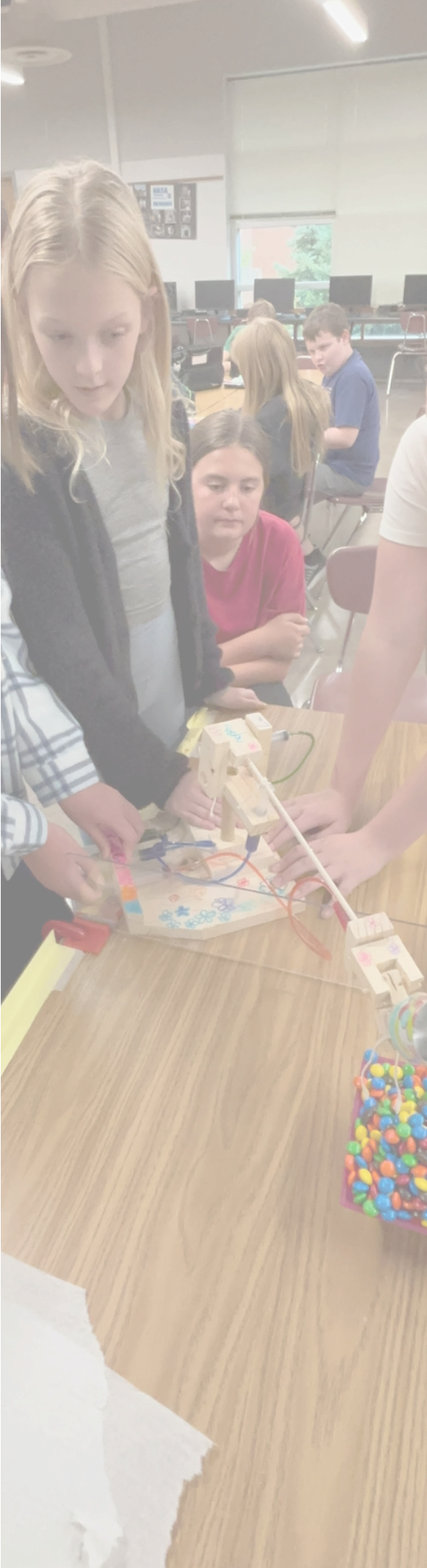


VISION

The Hudson School District empowers all students to cultivate their talents, embrace their passions, and leverage their learning to impact the world around them.

MISSION

We are dedicated to developing caring and contributing community members. We are collectively committed to providing a rigorous, student-centered environment to ensure equitable experiences for all students.



VALUES

Student-Centered - the focus of our decisions

Community - sense of acceptance, belonging, and safety

Empathy - understanding and respecting others

Collaboration - collective commitment to common interests and goals

Integrity - honesty and consistency of character

Contribution - mindset of service

Purpose - intentional and determined pursuit of achievement

Educational Excellence

Focus Area 1: Academic Achievement

Outcome: All students demonstrate academic growth in reading and math.

Focus Area 2: Real-World Learning

Outcome: Students develop career awareness, workplace skills, and post-secondary readiness.

Well-Being

Focus Area 1: Mental Health Supports

Outcome: Students and staff have timely access to effective mental health resources.

Focus Area 2: Positive School Climate

Outcome: All schools foster safe, inclusive, and supportive environments.

Partnerships

Focus Area 1: Family Engagement

Outcome: Families are active partners in decision-making and student success.

Focus Area 2: Community & Industry Connections

Outcome: Students benefit from strong community and industry-based learning opportunities.

Operations

Focus Area 1: Resource Equity and Infrastructure

Outcome: All students and staff access efficient, secure, and well-managed systems.

Focus Area 2: Community and Industry Connections

Outcome: Stakeholders are informed and schools are seen as community assets.

BOARD OF EDUCATION

Bob Baumann, President
Kate Garza, Vice President
Molly Powers, Clerk
Megan Rozowski, Treasurer
Bryan Dahl, Member
Erin Gerlach, Member
Maria Rudie, Member



ADMINISTRATION

Dr. Nick Ouellette, Superintendent of Schools
Shannon Sexe, Chief Academic Officer
Bonnie Stegmann, Chief Financial and Operations Officer
Tara Gonyer, Chief of Schools Officer
Ha-Keem Abdel-Khaliq, Chief Human Resources Officer

Michael Ballard, Principal Hudson High School
Josh Halvorson, Associate Principal Hudson High School
Andrea Sorensen, Associate Principal Hudson High School
Aaron Moen, Associate Principal/Activities Director
Jim Dalluhn, Principal Hudson Middle School
Trevor Hagerman, Associate Principal Hudson Middle School
Dolf Schmidt, Principal EP Rock Elementary School
Joe Behnke, Principal Hudson Prairie Elementary School
Paula Blattner, Principal River Crest Elementary School
Sue Hellmers, Principal North Hudson Elementary School

Programs & Supervisors

Dr. Nick Ouellette, Superintendent

General administration, census, and overall responsibility, leadership for learning, district communications, organizational development, strategic planning, evaluation, legal.

Shannon Sexe, Chief Academic Officer

Professional development, system improvement and innovation, SMART goals, summer school programs, federal projects, curriculum development, instructional materials, K-12 technology, and new teacher induction.

Bonnie Stegmann, Chief Financial and Operations Officer

Financial reporting, accounting, budget development, banking, investments, payroll, benefits, central copy services, nutrition services, risk management, debt, facilities and grounds, employee compensation.

Tara Gonyer, Chief of Schools Officer

Special education, psychologists, counselors, social workers, at-risk program, prevention services, nurses, ESL, gifted and talented.

Ha-Keem Abdel-Khaliq, Chief Human Resources Officer

Personnel, transportation, employee wellness, employee compensation, licensure and certification.

William Sealy, Director of Community Relations

Community relations, communications, community education, school age care, and school safety planning.

Michael Ballard, High School Principal

High school staff and programs, high school athletics & activities, and alternative school.

Jim Dalluhn, Middle School Principal

Middle school staff and programs, and middle school athletics & activities.

Joe Behnke, Hudson Prairie Principal

Hudson Prairie staff and programs.

Dolf Schmidt, EP Rock Principal

EP Rock staff and programs

Paula Blattner, River Crest Principal

River Crest staff and programs, early childhood program.

Sue Hellmers, North Hudson Principal

North Hudson staff and programs, 4K coordinator.

Aaron Moen, Activities Director & Associate HS Principal

Interscholastic athletics and high school extracurricular activities in conjunction with principals.

TOPICS COVERED



Overview of 2026-2027 Proposed Budget and Levy



Impact on Property Taxes



Comparison of Hudson to other Wisconsin Schools



Questions regarding the Proposed Budget and Levy



Homecoming Week at North Hudson Elementary

BUDGET CHALLENGES

Addressing state funding levels.

2025-2027 state biennial budget and current Consumer Price Index (CPI) level.

Addressing instructional needs for all learners.

Professional development.

Curriculum adoption.

Resource materials.

Services to meet student needs.

Maintaining class sizes within class size guidelines.

Sustainable funding of long-term maintenance and capital improvement plans for all facilities.

Projected decline in student enrollment based on MGT study.



MAJOR ASSUMPTIONS FOR THE 2026-2027 PROPOSED BUDGET

- State increases to the Revenue Limit calculation are set at \$325 per pupil.
- State per pupil aid is set at \$742 per pupil.
- Special Education categorical aid is estimated to increase to 40%.
- The 2026-2027 Equalization Aid estimate projects a decrease of \$2,734,693 from the 2025-2026 Final General Aid calculation. The majority of this decrease is tied to decreased student enrollment, increased property value growth and the distribution of aid formula to districts throughout the state.
- The estimated mill rate of 8.21 is level with last year's mill rate of 8.21. Overall property valuation is estimated to increase 3.71% compared to 4.19% last year. The state average growth is 7.6%.
- The District made general operating budget staffing reductions estimated at \$3,480,427 for the 2026-2027 school year. Over the last four (4) operating budgets, the District has made reductions of over \$6.1 million due to declining student enrollment, school closures, and budget constraints.
- Employment settlements have been built into the budget. All settlements have been finalized for the 2026-2027 school year.
- In response to community feedback, the Hudson School District has reduced its facility footprint and returned key properties to the local tax roll. Key updates include:
 - Administrative Services Building (ASC): Sale completed on December 31, 2025
 - Houlton Elementary School: Sale completed on June 15, 2026
 - UU Property: Sale currently pending, with closing scheduled for September 2026
 - Willow River Elementary School: Officially listed on the market

Preliminary General Fund 10 Budget 2026-27

September 3, 2026

	2025-26 Actual*	2026-27 Preliminary	Percentage Change
Revenues			
211 Property Taxes	\$52,852,183	\$55,797,597	5.57%
280 Investment Earnings	\$1,253,484	\$1,020,000	-18.63%
200 Other Local	\$757,055	\$705,440	-6.82%
345 Open Enrollment In	\$2,465,094	\$2,693,424	9.26%
300 Interdistrict Within WI	\$94,031	\$26,200	-72.14%
400 Interdistrict Outside WI	\$2,925	\$2,150	-26.50%
500 Transit of Aids	\$349,359	\$330,000	-5.54%
610 Categorical Aids	\$577,939	\$575,000	-0.51%
621 Equalization Aid	\$17,983,781	\$15,249,088	-15.21%
630 State Special Project Grants	\$493,792	\$159,210	-67.76%
691 State Aid Exempt Computers & Personal Property	\$662,678	\$662,678	0.00%
695 Per Pupil Aid	\$3,715,194	\$3,638,768	-2.06%
600 Other Aids	\$29,752	\$27,000	-9.25%
700 Federal Sources	\$758,327	\$570,026	-24.83%
800 Other Financing Sources**	\$4,450,000	\$15,000	-99.66%
900 Other	\$538,809	\$210,000	-61.03%
Total General Fund Revenues	\$86,984,404	\$81,681,581	-6.10%
Expenditures			
100 Salaries	\$35,263,956	\$34,158,836	-3.13%
200 Benefits	\$15,051,931	\$15,159,259	0.71%
382 Open Enrollment Out	\$1,769,015	\$1,962,644	10.95%
300 Other Purchased Services***	\$25,348,508	\$13,571,777	-46.46%
400 Non-Capital Objects	\$3,863,336	\$3,675,414	-4.86%
500 Capital Objects	\$188,951	\$799,000	322.86%
600 Debt Retirement	\$295,912	\$404,550	36.71%
700 Insurance and Judgements	\$723,911	\$769,500	6.30%
827 Interfund Transfer to Special Education	\$7,830,003	\$8,973,135	14.60%
900 Other	\$336,360	\$134,431	-60.03%
Total General Fund Expenditures	\$90,671,882	\$79,608,546	-12.20%
Budgeted General Fund Surplus (Deficit)*	-\$3,687,478	\$2,073,035	

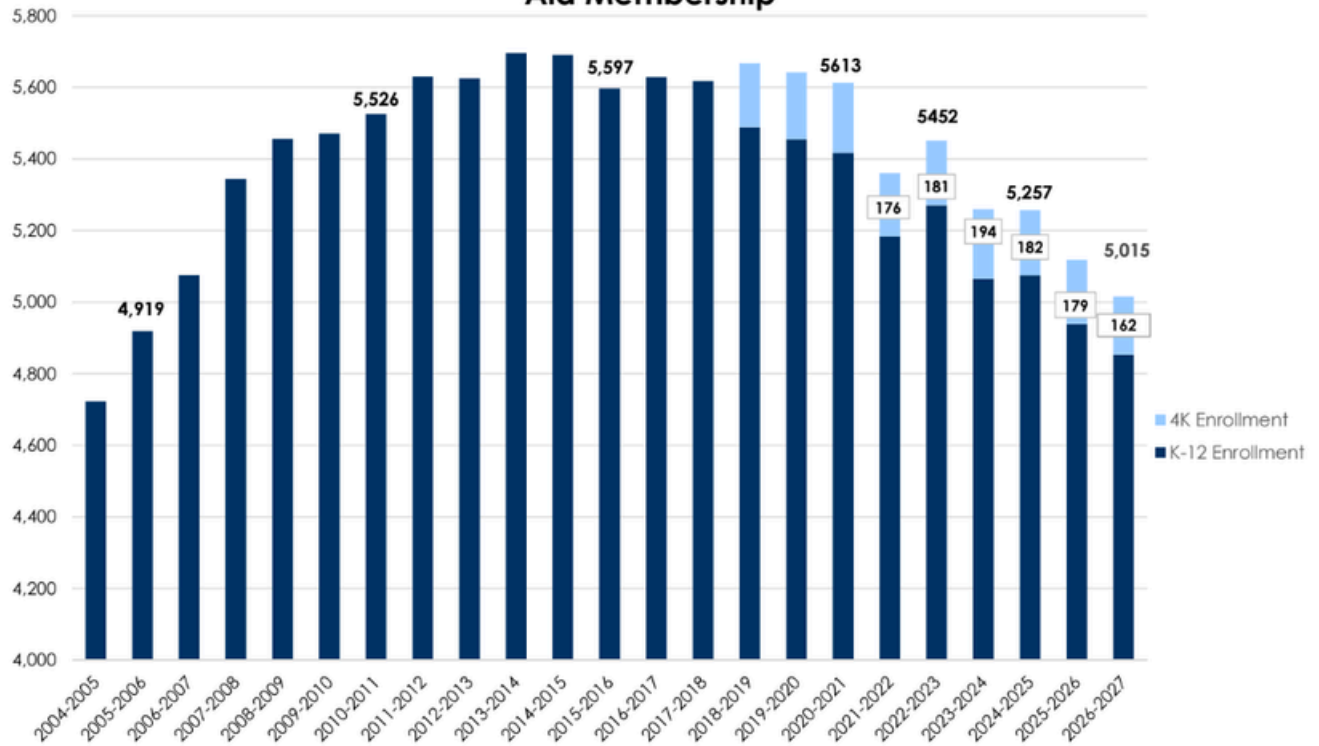
** Includes Property Sales Revenues

*** Includes Construction Expenditures

Year End Committed, Restricted, Assigned, and Unassigned Fund Balances	2024-25	2025-26*
Restricted		
Common School Fund (Unspent from 2025-26)	0	24,235
E-Rate Rebates (Unspent from 2025-26)	150,460	150,460
Indicator 14 Incentive Grant (Unspent from 2025-26)	25,000	51,652
School Based Mental Health Grant	28,963	178,000
Career and Tech Ed Incentive (Act 59)	45,668	48,079
Committed		
Self-Funded Health Fund Balance	2,950,000	2,950,000
Capital Projects Fund Balance	15,100,000	1,418,472
Non-Spendable (Pre-paid Expenses)	181,410	184,926
Assigned		
Governor's Back to School Aid (Unspent from 2022-23)	151,590	0
Consolidated Elementary Carryover	0	100,000
Long Range Budget Deficit Projection (Combined Deficit 2026-27 thru 2030-31)	0	11,184,862
Unassigned		
Projected Unassigned Fund Balance	30,510,051	29,164,978

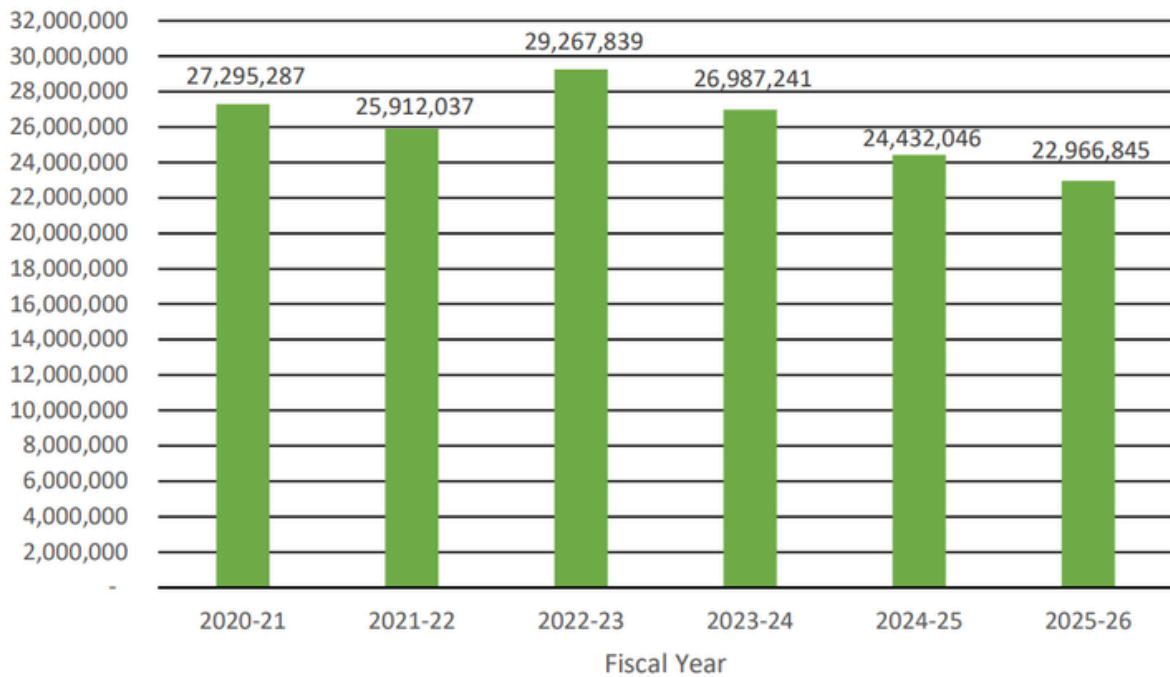
* Unaudited

Aid Membership



Aid membership is the average of 3rd Friday in September and 2nd Friday in January student F.T.E. counts, plus summer school F.T.E., less open enrollment out, plus open enrollment in (*2026-27 aid uses Sept 2025, Jan 2026, and Summer 2025 student counts).

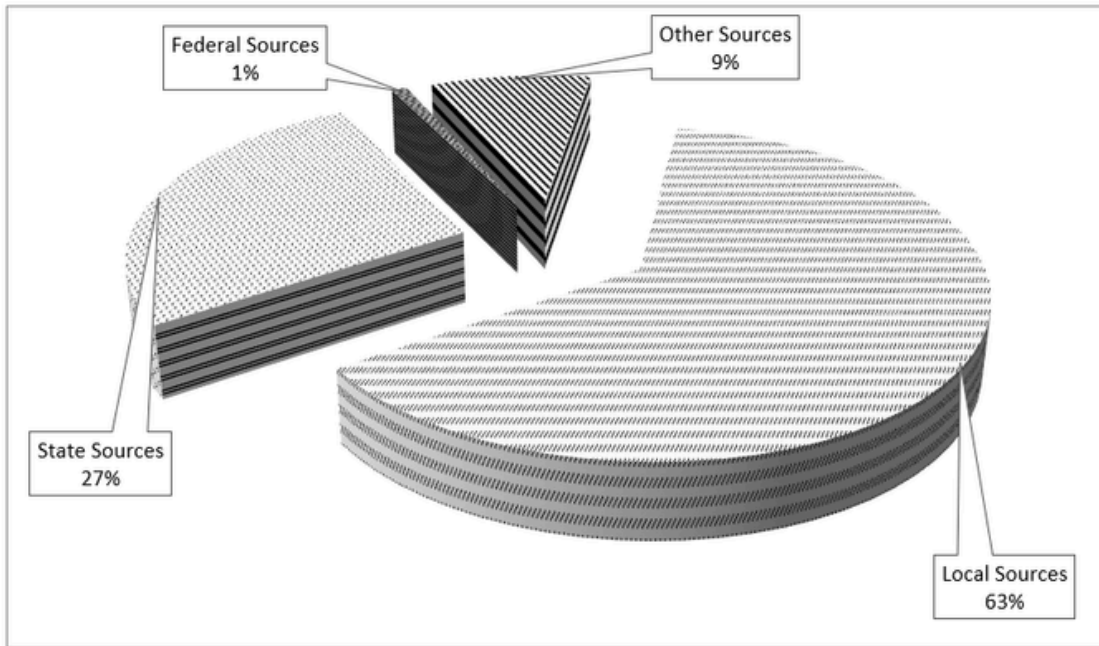
General Fund State Aid Revenue



REVENUES - GENERAL FUND

2025-26 Unaudited

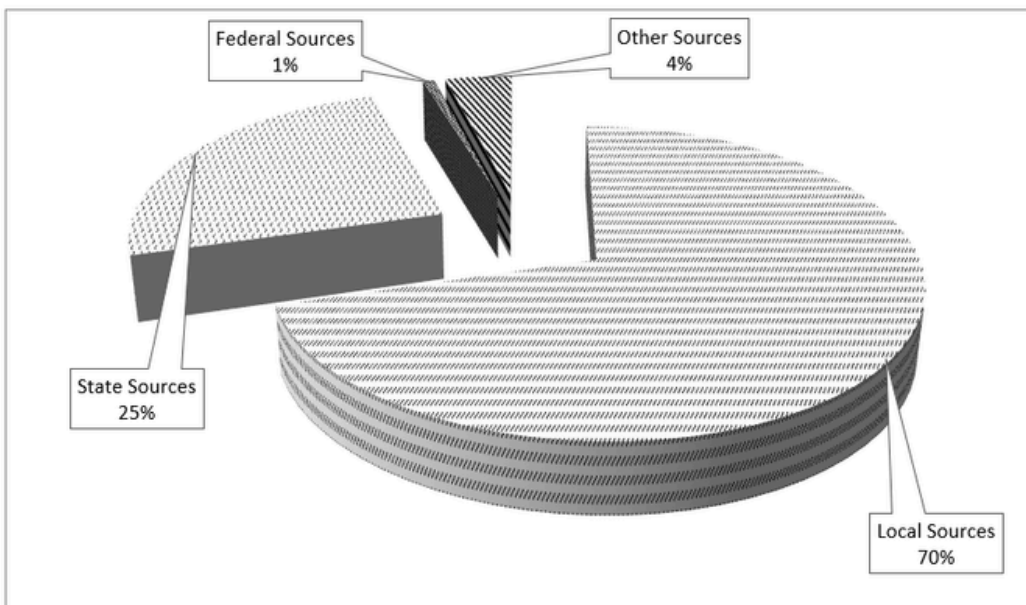
Local Sources	54,862,722
State Sources	23,463,136
Federal Sources	758,327
Other Sources *	<u>7,900,219</u>
	86,984,404



**Other Sources Includes Property Sales Revenues*

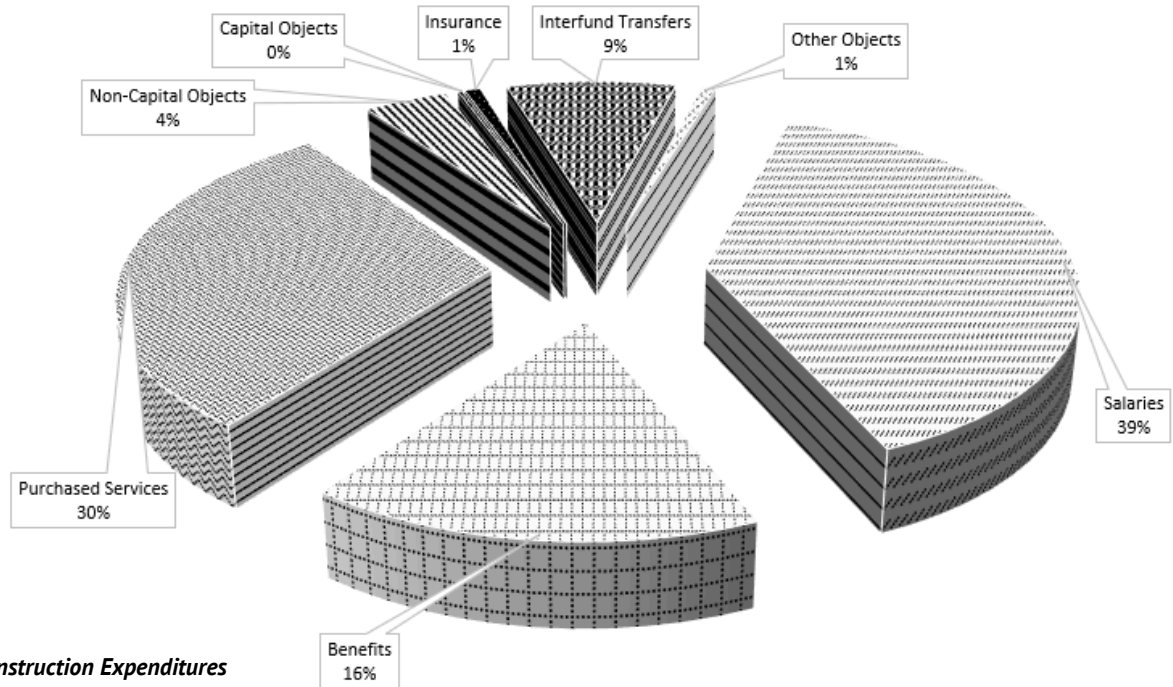
2026-27 Proposed Budget

Local Sources	57,523,037
State Sources	20,311,744
Federal Sources	570,026
Other Sources	<u>3,276,774</u>
	81,681,581



2025-26 Unaudited

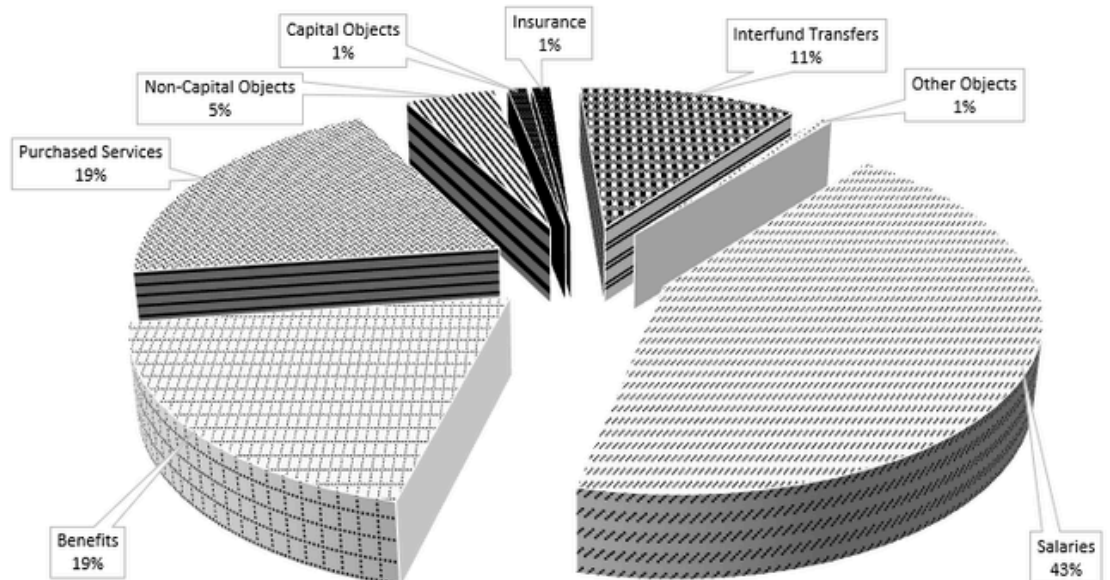
Salaries	35,263,956
Benefits	15,051,931
Purchased Services *	27,117,523
Non-Capital Objects	3,863,336
Capital Objects	188,951
Insurance	723,911
Interfund Transfers	7,830,003
Other Objects	632,272
	90,671,882



**Purchased Services Includes Construction Expenditures*

2026-27 Proposed Budget

Salaries	34,158,836
Benefits	15,159,259
Purchased Services	15,534,421
Non-Capital Objects	3,675,414
Capital Objects	799,000
Insurance	769,500
Interfund Transfers	8,973,135
Other Objects	538,981
	79,608,546



**EXAMPLE 1:
CHANGE IN ASSESSED VALUE
NO CHANGE IN SCHOOL DISTRICT LEVY
RAIDER TOWN, WI
POPULATION: 2 RESIDENCES**

With a change in assessed value, each resident still owns 50% of the total property value in the Raider Town School District and each residence's share of the levy remains the same.

2025 & 2026 School District Levy = \$3,000
\$3,000 x 50% = \$1,500 tax per residence



2025 Assessed Value \$100,000
2026 Assessed Value \$110,000



2025 Assessed Value \$100,000
2026 Assessed Value \$110,000



2025 Assessed Value \$100,000
2026 Assessed Value \$100,000

New Construction



2025 Not Assessed
2026 Assessed Value
\$100,000



2025 Assessed Value \$100,000
2026 Assessed Value \$100,000

**EXAMPLE 2:
NEW CONSTRUCTION
NO CHANGE IN ASSESSED VALUE OR
SCHOOL DISTRICT LEVY
RAIDER TOWN, WI
NEW CONSTRUCTION IN 2025 -
INCREASED TO 3 RESIDENCES**

After new construction, each residence now owns 33% of the total property value in Raider Town School District and the original 2 residence's share of the levy has decreased.

2025 School District Levy = \$3,000
\$3,000 x 50% = \$1,500 tax per residence
2026 School District Levy = \$3,000
\$3,000 x 33% = \$1,000 tax per residence

The above examples are for illustrative purposes only and are not actual.

2026 Estimated Net New Construction

Municipality	New Construction	% of 2025 Values
City of Hudson	\$30,364,200	0.87%
Town of Hudson	\$21,115,100	1.08%
Village of North Hudson	\$7,812,000	1.10%
Town of St. Joseph	\$36,565,200	2.89%
Town of Troy	\$43,913,300	2.91%

Hudson School District

HISTORICAL VALUATION, LEVY AND MILL RATE* 2026-2027

Year	District Valuation	Percent Change	Total Levy	Percent Change	Mill Rate	Percent Change
1998-99	1,244,783,281	11.21%	12,937,548	10.45%	10.39	-0.76%
1999-00	1,402,056,429	12.63%	13,041,169	0.80%	9.30	-10.49%
2000-01	1,603,346,215	14.36%	14,404,019	10.45%	8.98	-3.44%
2001-02	1,833,284,348	14.34%	19,001,533	31.92%	10.36	15.37%
2002-03	2,085,874,554	13.78%	19,909,156	4.78%	9.54	-7.92%
2003-04	2,444,480,681	17.19%	21,945,459	10.23%	8.98	-5.87%
2004-05	2,746,060,634	12.34%	24,345,220	10.94%	8.87	-1.22%
2005-06	3,057,737,266	11.35%	23,760,552	-2.40%	7.77	-12.40%
2006-07	3,357,740,429	9.81%	24,037,800	1.17%	7.16	-7.86%
2007-08	3,505,196,875	4.39%	24,660,714	2.59%	7.04	-1.72%
2008-09	3,724,831,989	6.27%	26,236,270	6.39%	7.04	0%
2009-10	3,629,654,116	-2.56%	27,828,962	6.07%	7.67	8.85%
2010-11	3,349,966,594	-7.71%	27,828,429	0.00%	8.31	8.35%
2011-12	3,292,658,697	-1.71%	28,373,543	1.96%	8.62	3.73%
2012-13	3,065,116,115	-6.91%	29,188,175	2.87%	9.52	10.51%
2013-14	3,197,368,646	4.31%	29,669,587	1.65%	9.28	-2.56%
2014-15	3,429,390,146	7.26%	30,318,872	2.19%	8.84	-4.73%
2015-16	3,647,401,031	6.36%	32,360,197	6.73%	8.87	0.35%
2016-17	3,849,362,485	5.54%	38,065,633	17.63%	9.89	11.46%
2017-18	4,077,155,782	5.92%	42,126,310	10.67%	10.33	4.48%
2018-19	4,228,042,715	3.70%	44,455,692	5.53%	10.51	1.76%
2019-20	4,650,215,965	9.99%	48,185,416	8.39%	10.36	-1.45%
2020-21	4,983,787,643	7.17%	49,811,272	3.37%	9.99	-3.54%
2021-22	5,296,358,335	6.27%	52,595,074	5.59%	9.93	-0.64%
2022-23	6,175,339,605	16.60%	54,577,871	3.77%	8.84	-11.00%
2023-24	6,797,138,702	10.07%	56,005,234	2.62%	8.24	-6.77%
2024-25	7,277,900,080	7.07%	59,751,560	6.69%	8.21	-0.36%
2025-26	7,583,084,857	4.19%	62,257,127	4.19%	8.21	0.00%
2026-27 est	7,864,743,760	3.71%	64,569,547	3.71%	8.21	0.00%

ESTIMATED EQUALIZATION VALUATION AND LEVY BY TAXING DISTRICT*

Taxing District	2025 Valuation	2026 Est Valuation	Percent Change in Value	Percent of District Value	Levy Per Taxing District
City of Hudson	3,299,065,200	3,348,159,600	1.49%	42.57%	27,488,391
Town of Hudson	1,956,925,000	2,090,947,300	6.85%	26.59%	17,166,678
Town of St. Joseph	951,304,728	991,831,803	4.26%	12.61%	8,142,939
Town of Troy	663,115,229	694,648,556	4.76%	8.83%	5,703,065
Village of North Hudson	712,674,700	739,156,500	3.72%	9.40%	6,068,475
TOTAL	7,583,084,857	7,864,743,759	3.71%	100.00%	64,569,547

*Source: WI Dept of Revenue Preliminary Equalized Property Data

PROPOSED BUDGET 2026-2027

GENERAL FUND (FUND 10)	Audited 2024-2025	Unaudited 2025-2026	Budget 2026-2027
Beginning Fund Balance (Account 930 000)	50,772,433.09	49,143,142.14	45,455,664.47
Ending Fund Balance, Nonspendable (Acct. 935 000)	181,410.23	184,926.47	180,500.00
Ending Fund Balance, Restricted (Acct. 936 000)	250,091.00	452,426.00	363,460.00
Ending Fund Balance, Committed (Acct. 937 000)	18,050,000.00	4,368,472.00	3,450,000.00
Ending Fund Balance, Assigned (Acct. 938 000)	151,590.00	11,284,862.00	13,990,258.00
Ending Fund Balance, Unassigned (Acct. 939 000)	30,510,050.91	29,164,978.00	29,544,481.47
TOTAL ENDING FUND BALANCE (ACCT. 930 000)	49,143,142.14	45,455,664.47	47,528,699.47
REVENUES & OTHER FINANCING SOURCES			
100 Transfers-in	0.00	0.00	0.00
Local Sources			
210 Taxes	46,526,291.45	52,860,657.67	55,805,597.00
240 Payments for Services	415.00	425.00	1,000.00
260 Non-Capital Sales	4,166.70	4,456.40	5,000.00
270 School Activity Income	177,709.49	166,138.71	170,700.00
280 Interest on Investments	1,961,758.12	1,253,484.45	1,020,000.00
290 Other Revenue, Local Sources	544,060.35	577,560.05	520,740.00
Subtotal Local Sources	49,214,401.11	54,862,722.28	57,523,037.00
Other School Districts Within Wisconsin			
310 Transit of Aids	45,500.00	42,000.00	20,000.00
340 Payments for Services	1,996,644.15	2,505,550.45	2,693,424.00
380 Medical Service Reimbursements	0.00	0.00	0.00
390 Other Inter-district, Within Wisconsin	9,360.00	11,575.00	6,200.00
Subtotal Other School Districts within Wisconsin	2,051,504.15	2,559,125.45	2,719,624.00
Other School Districts Outside Wisconsin			
440 Payments for Services	0.00	0.00	0.00
490 Other Inter-district, Outside Wisconsin	3,010.00	2,925.00	2,150.00
Subtotal Other School Districts Outside Wisconsin	3,010.00	2,925.00	2,150.00
Intermediate Sources			
510 Transit of Aids	10,043.43	10,981.17	10,000.00
530 Payments for Services from CCDEB	0.00	0.00	0.00
540 Payments for Services from CESA	0.00	0.00	0.00
580 Medical Services Reimbursement	0.00	0.00	0.00
590 Other Intermediate Sources	357,905.00	338,377.70	320,000.00
Subtotal Intermediate Sources	367,948.43	349,358.87	330,000.00
State Sources			
610 State Aid -- Categorical	615,757.53	577,938.61	575,000.00
620 State Aid -- General	19,511,050.00	17,983,781.00	15,249,088.00
630 DPI Special Project Grants	291,519.45	493,792.14	159,210.00
640 Payments for Services	0.00	0.00	0.00
650 Student Achievement Guarantee in Education (SAGE Grant)	0.00	0.00	0.00
660 Other State Revenue Through Local Units	28,738.37	29,752.35	27,000.00
690 Other Revenue	4,466,961.99	4,377,871.76	4,301,446.00
Subtotal State Sources	24,914,027.34	23,463,135.86	20,311,744.00
Federal Sources			
710 Federal Aid - Categorical	37,685.52	32,645.00	26,725.00
720 Impact Aid	0.00	0.00	0.00

PROPOSED BUDGET 2026-2027 (cont.)

730 DPI Special Project Grants	238,475.02	233,020.48	256,539.00
750 IASA Grants	317,870.90	172,952.10	180,192.00
760 JTPA	0.00	0.00	0.00
770 Other Federal Revenue Through Local Units	0.00	0.00	0.00
780 Other Federal Revenue Through State	319,678.70	319,709.60	106,570.00
790 Other Federal Revenue - Direct	0.00	0.00	0.00
Subtotal Federal Sources	913,710.14	758,327.18	570,026.00
<i>Other Financing Sources</i>			
850 Reorganization Settlement	0.00	0.00	0.00
860 Compensation, Fixed Assets	4,979.20	4,450,000.00	15,000.00
870 Long-Term Obligations	1,633,094.00	0.00	0.00
Subtotal Other Financing Sources	1,638,073.20	4,450,000.00	15,000.00
<i>Other Revenues</i>			
960 Adjustments	5,633.53	0.00	0.00
970 Refund of Disbursement	277,284.50	521,843.48	200,000.00
980 Medical Service Reimbursement	0.00	0.00	0.00
990 Miscellaneous	8,580.56	16,965.90	10,000.00
Subtotal Other Revenues	291,498.59	538,809.38	210,000.00
TOTAL REVENUES & OTHER FINANCING SOURCES	79,394,172.96	86,984,404.02	81,681,581.00
EXPENDITURES & OTHER FINANCING USES			
<i>Instruction</i>			
110 000 Undifferentiated Curriculum	12,105,029.21	11,847,603.98	11,439,188.00
120 000 Regular Curriculum	17,528,139.83	17,239,146.75	16,505,707.00
130 000 Vocational Curriculum	2,292,039.93	2,311,337.09	2,372,325.00
140 000 Physical Curriculum	1,904,462.23	1,909,876.11	1,905,864.00
160 000 Co-Curricular Activities	862,819.66	879,682.05	956,746.00
170 000 Other Special Needs	387,562.21	410,260.30	384,813.00
Subtotal Instruction	35,080,053.07	34,597,906.28	33,564,643.00
<i>Support Sources</i>			
210 000 Pupil Services	2,644,570.66	2,494,005.18	2,478,666.00
220 000 Instructional Staff Services	3,248,132.11	3,197,284.69	2,955,592.00
230 000 General Administration	803,667.06	821,434.29	910,412.00
240 000 School Building Administration	4,249,496.66	4,190,362.24	3,851,927.00
250 000 Business Administration	14,705,501.06	29,346,293.78	17,777,239.00
260 000 Central Services	1,360,517.24	1,316,467.60	1,228,478.00
270 000 Insurance & Judgments	758,759.37	723,910.83	769,500.00
280 000 Debt Services	2,034,283.76	295,912.00	404,550.00
290 000 Other Support Services	3,108,959.84	2,783,293.31	3,573,897.00
Subtotal Support Sources	32,913,887.76	45,168,963.92	33,950,261.00
<i>Non-Program Transactions</i>			
410 000 Inter-fund Transfers	9,946,450.16	7,830,002.85	8,973,135.00
430 000 Instructional Service Payments	3,072,085.67	3,037,035.46	3,107,007.00
490 000 Other Non-Program Transactions	10,987.25	37,973.18	13,500.00
Subtotal Non-Program Transactions	13,029,523.08	10,905,011.49	12,093,642.00
TOTAL EXPENDITURES & OTHER FINANCING USES	81,023,463.91	90,671,881.69	79,608,546.00
SPECIAL PROJECT FUNDS (FUNDS 21, 23, 29)			
900 000 Beginning Fund Balance	1,245,082.42	1,259,657.31	1,159,075.10
900 000 Ending Fund Balance	1,259,657.31	1,159,075.10	1,147,010.10
REVENUES & OTHER FINANCING SOURCES	1,282,270.15	1,275,960.13	1,225,735.00
100 000 Instruction	977,319.22	1,014,504.43	949,800.00
200 000 Support Services	210,226.04	226,212.91	172,500.00
400 000 Non-Program Transactions	80,150.00	135,825.00	115,500.00
TOTAL EXPENDITURES & OTHER FINANCING USES	1,267,695.26	1,376,542.34	1,237,800.00

PROPOSED BUDGET 2026-2027 (cont.)

SPECIAL PROJECT FUNDS (FUNDS 21, 23, 29)			
900 000 Beginning Fund Balance	1,245,082.42	1,259,657.31	1,159,075.10
900 000 Ending Fund Balance	1,259,657.31	1,159,075.10	1,147,010.10
REVENUES & OTHER FINANCING SOURCES	1,282,270.15	1,275,960.13	1,225,735.00
100 000 Instruction	977,319.22	1,014,504.43	949,800.00
200 000 Support Services	210,226.04	226,212.91	172,500.00
400 000 Non-Program Transactions	80,150.00	135,825.00	115,500.00
TOTAL EXPENDITURES & OTHER FINANCING USES	1,267,695.26	1,376,542.34	1,237,800.00
SPECIAL EDUCATION FUND (FUND 27)	Audited 2024-2025	Unaudited 2025-2026	Budget 2026-2027
900 000 Beginning Fund Balance	0.00	0.00	0.00
900 000 Ending Fund Balance	0.00	0.00	0.00
REVENUES & OTHER FINANCING SOURCES			
100 Transfers-in	9,446,363.61	7,830,002.85	8,973,135.00
340 Payments for Services	3,158.00	0.00	0.00
Subtotal Other School Districts within Wisconsin	3,158.00	0.00	0.00
<i>Intermediate Sources</i>			
510 Transit of Aids	0.00	14.00	0.00
Subtotal Intermediate Sources	0.00	14.00	0.00
<i>State Sources</i>			
610 State Aid -- Categorical	3,691,043.00	4,952,098.00	4,850,000.00
620 State Aid -- General	59,389.00	89,257.00	60,000.00
630 DPI Special Project Grants	30,000.00	0.00	49,500.00
690 Other Revenue	40,747.53	41,028.32	41,000.00
Subtotal State Sources	3,821,179.53	5,082,383.32	5,000,500.00
<i>Federal Sources</i>			
710 Federal Aid - Categorical	0.00	0.00	0.00
730 DPI Special Project Grants	1,038,180.68	824,619.32	987,014.00
780 Other Federal Revenue Through State	97,664.68	87,922.77	29,308.00
Subtotal Federal Sources	1,135,845.36	912,542.09	1,016,322.00
<i>Other Financing Sources</i>	0.00	0.00	0.00
<i>Other Revenues</i>			
960 Adjustments	0.00	0.00	0.00
990 Miscellaneous	1,500.00	3,192.50	1,500.00
Subtotal Other Revenues	1,500.00	3,192.50	1,500.00
TOTAL REVENUES & OTHER FINANCING SOURCES	14,408,046.50	13,828,134.76	14,991,457.00
EXPENDITURES & OTHER FINANCING USES			
<i>Instruction</i>			
150 000 Special Education Curriculum	11,046,011.87	10,840,809.82	11,369,104.00
Subtotal Instruction	11,046,011.87	10,840,809.82	11,369,104.00
<i>Support Sources</i>			
210 000 Pupil Services	1,814,999.94	1,730,461.27	1,770,876.00
220 000 Instructional Staff Services	651,721.23	490,878.20	613,297.00
250 000 Business Administration	751,532.28	698,663.97	834,445.00
290 000 Other Support Services	86,674.18	0.00	200,000.00
Subtotal Support Sources	3,304,927.63	2,920,003.44	3,418,618.00
<i>Non-Program Transactions</i>			
410 000 Inter-fund Transfers	0.00	0.00	0.00
430 000 Instructional Service Payments	57,107.00	67,321.50	203,735.00
Subtotal Non-Program Transactions	57,107.00	67,321.50	203,735.00
TOTAL EXPENDITURES & OTHER FINANCING USES	14,408,046.50	13,828,134.76	14,991,457.00
DEBT SERVICE FUND (FUNDS 38, 39)			
900 000 Beginning Fund Balance	3,770,880.01	8,380,932.87	9,133,607.83
900 000 ENDING FUND BALANCES	8,380,932.87	9,133,607.83	7,416,258.83
TOTAL REVENUES & OTHER FINANCING SOURCES	12,822,777.86	52,459,435.27	8,361,950.00
281 000 Long-Term Capital Debt	8,178,631.72	8,252,225.00	10,079,299.00
282 000 Refinancing	34,093.28	43,454,535.31	0.00
TOTAL EXPENDITURES & OTHER FINANCING USES	8,212,725.00	51,706,760.31	10,079,299.00

PROPOSED BUDGET 2026-2027 (cont.)

CAPITAL PROJECTS FUND (FUNDS 41, 46, 48, 49)			
900 000 Beginning Fund Balance	27,701,919.22	199,346.27	1,206.97
900 000 Ending Fund Balance	199,346.27	1,206.97	1,254.97
TOTAL REVENUES & OTHER FINANCING SOURCES	2,345,778.48	133,722.54	48.00
200 000 Support Services	29,848,351.43	0.00	0.00
400 000 Non-Program Transactions	0.00	331,861.84	0.00
TOTAL EXPENDITURES & OTHER FINANCING USES	29,848,351.43	331,861.84	0.00
FOOD SERVICE FUND (FUND 50)			
900 000 Beginning Fund Balance	1,376,293.93	1,184,635.35	912,327.00
900 000 ENDING FUND BALANCE	1,184,635.35	912,327.00	912,327.00
TOTAL REVENUES & OTHER FINANCING SOURCES	2,548,166.90	2,434,936.59	2,679,477.00
200 000 Support Services	2,739,825.48	2,707,244.94	2,679,477.00
TOTAL EXPENDITURES & OTHER FINANCING USES	2,739,825.48	2,707,244.94	2,679,477.00
COMMUNITY SERVICE FUND (FUND 80)			
900 000 Beginning Fund Balance	736,790.64	700,944.12	541,225.55
900 000 ENDING FUND BALANCE	700,944.12	541,225.55	505,425.55
TOTAL REVENUES & OTHER FINANCING SOURCES	2,324,122.37	2,469,264.94	2,222,807.00
200 000 Support Services	21,149.25	11,635.03	35,000.00
300 000 Community Services	2,338,819.64	2,617,348.48	2,223,607.00
TOTAL EXPENDITURES & OTHER FINANCING USES	2,359,968.89	2,628,983.51	2,258,607.00



BALANCE SHEET

GENERAL FUND

AS OF JUNE 30, 2026

Assets

Cash & Investments	\$26,628,411
Receivables & Prepaid Expenses	\$24,374,585

Total Assets	\$51,002,996
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Liabilities

Payables/Other Liabilities	\$2,190,399
Withholdings & Net Payroll	\$3,356,933

Fund Balance

Nonspendable/Prepaid Expenses	\$184,926.47
Restricted/Unspent Grant Money Received	
Career and Technical Ed Incentive (Act 59)	\$48,079.00
E-Rate Rebates	\$150,460.00
Indicator 14 incentive	\$51,652.00
School Based Mental Health	\$178,000.00
Common School Fund	\$24,235.00
Committed	
Insurance Self-Funding	\$2,950,000.00
Capital Projects	\$1,418,472.00
Assigned	
Consolidated Elementary Carryover	\$100,000.00
Long Range Budget Deficit Projection (2026-2027 thru 2030-2031)	\$11,184,862.00
Unassigned	\$29,164,978.00

Total Liabilities & Fund Balance	\$51,002,996
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OTHER POST EMPLOYMENT BENEFITS (OPEB)

TRUST FUND ACTIVITY

The District established a trust fund in 2004-05 which is used to account for other post employment benefits. The activity from the trust fund is summarized below:

7/1/2025				6/30/2026
Beginning Balance	Contributions	Disbursements	Gain or Loss	Ending Balance
\$1,945,269.29	\$2,196,589.51	\$2,086,589.51	\$73,299.83	\$2,128,569.12

The investments are managed by MidAmerica Administrative and Retirement Solutions, Inc.

HUDSON SCHOOL DISTRICT LONG-TERM DEBT

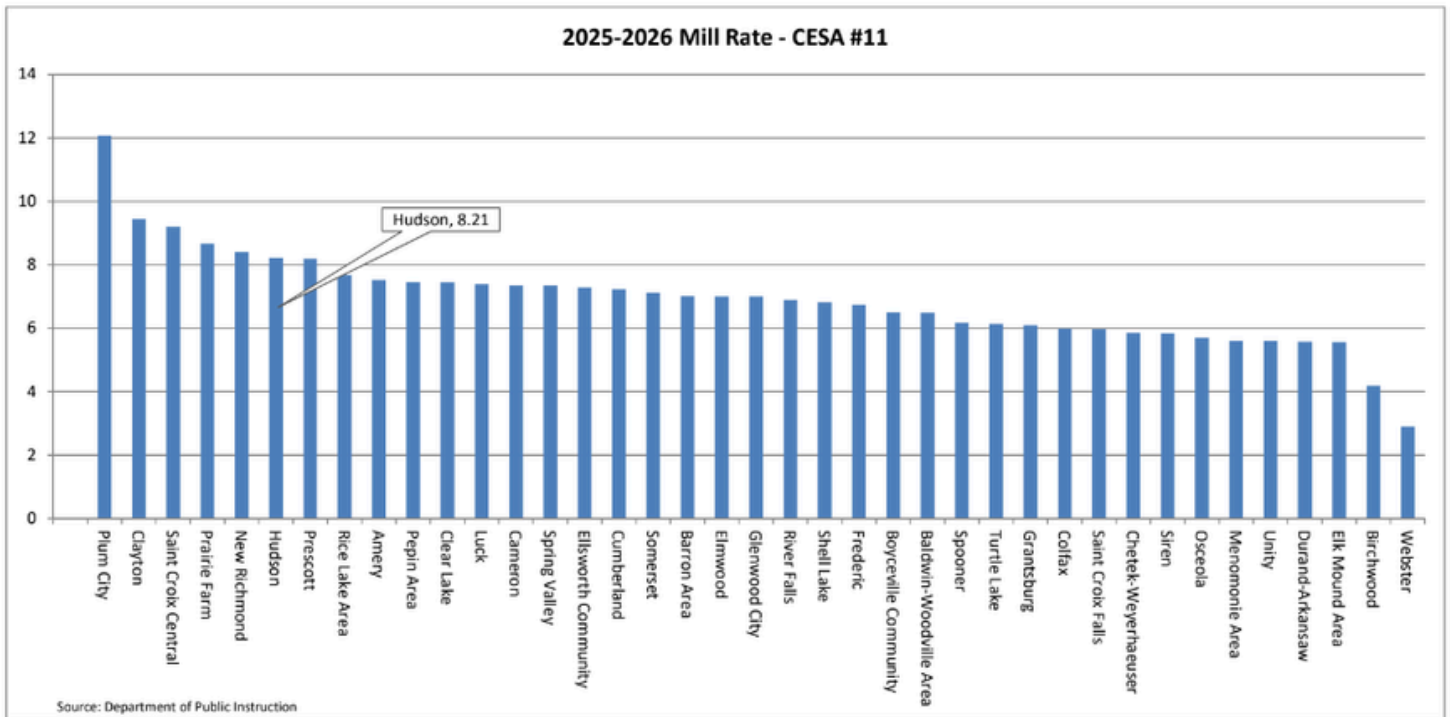
	2026-27 Expense			2026-27 Tax Levy	
	Balance 7/1	Payments	Balance 6/30	Levy	Total
General Obligation Bonds \$7,705,000 interest payable at 2.5%					
Principal	870,000	870,000	0	870,000	
Interest	21,750	21,750	0	10,875	880,875
General Obligation Bonds \$72,375,000 interest payable at 3.0% to 5.0%					
Principal	5,915,000	0	5,915,000	0	
Interest	1,774,500	177,450	1,597,050	177,450	177,450
General Obligation Promissory Notes \$9,500,000 interest payable at 2.25% to 2.5%					
Principal	3,735,000	3,735,000	0	3,735,000	
Interest	84,038	84,038	0	42,019	3,777,019
General Obligation Bonds \$24,120,000 interest payable at 4.0%					
Principal	19,820,000	0	19,820,000	0	
Interest	11,225,800	792,800	10,433,000	792,800	792,800
General Obligation Bonds \$38,815,000 interest payable at 5.0%					
Principal	38,815,000	2,285,000	36,530,000	2,285,000	
Interest	10,451,261	2,113,261	8,338,000	1,883,625	4,168,625
Total Debt Schedule Payments					
Scheduled Principal	69,155,000	6,890,000	62,265,000	6,890,000	
Scheduled Interest	23,557,349	3,189,299	20,368,050	2,906,769	
Scheduled Principal and Interest	\$92,712,349	\$10,079,299	\$82,633,050	\$9,796,769	\$9,796,769
Stabilization Funding (Pay from Debt Service Fund Balance)				-\$1,449,819	
Total Levy (Principal & Interest)				\$8,346,950	





OTHER DATA

This section compares Hudson School District data to neighboring districts.



Proposed Resolution to Set Tax Levy for 2026-2027

Be it resolved that, a tax in the total amount of \$64,569,547 (\$55,797,597 General Fund; \$8,346,950 Debt Service; \$425,000 Community Service Fund) be and is hereby levied against the taxable property in the Hudson School District for school purposes.

Motion by: _____

Second by: _____

WUFAR

(Wisconsin Uniform Financial Accounting Requirements)

Definition of Terms

ASSETS

Assets are items of value owned by a district.

LIABILITIES

Liabilities are obligations owed by a district.

FUND EQUITY

Fund equity is the amount by which the assets of a fund exceed the liabilities of the fund.

FUNDS

Fund 10 - General Fund: The General Fund is used to account for all financial transactions relating to the district's current operations, except for those required to be accounted for in other funds.

Fund 21 - Special Revenue Trust Fund: This fund is used to account for trust funds that can be used for district operations. The source of such funds is gifts and donations from private parties.

Fund 27 - Special Education Fund: This fund is used to account for special education and related services funded wholly or in part with state or federal special education aid or charges for services provided to other districts as a result of being a host district for a special education package or cooperative program.

Fund 39 - Debt Service Fund: This fund is used for recording transactions related to repayment of promissory notes (issued per statute 67.12(12)), bonds, state trust fund loans, and refinancing of debt issues and other district obligations as specified by the DPI. Debt tax levies must be recorded in this fund.

Fund 49 - Capital Projects Fund: This fund is used to account for expenditures financed through the use of bonds, promissory notes issued per statute 67.12 (12), state trust fund loans, land contracts, or an expansion fund tax levy established per statute 120.10 (10m).

Definition of Terms (cont.)

Fund 50 - Food Service Fund: The Food Service Fund is used to account for financial resources from food sales and state and federal aids, and the related expenses for preparation and services of school hot lunches.

Fund 80 - Community Service Fund: This fund is used to account for activities such as adult education, community recreation programs, and other programs which are not elementary and secondary educational programs but have the primary function of serving the community.

Fund 95 - Program/Package Funds: This fund is used to account for Shared Service Contracts where it is necessary to keep a separate record of financial transactions so that participant district shares will be accurately determined.

REVENUES

Local Sources: Local Revenue is obtained from taxes, payment for services, sales of surplus property, activity income, investment income and miscellaneous local sources.

Other School Districts and CESA: This includes state aids originally received by other school districts and CESA and transmitted to participating districts of the multi-district cooperative.

State Sources: This revenue category includes all income received from the State of Wisconsin. It includes equalization aid and categorical aids for transportation, library, handicapped and driver education, and any aid via a special state grant.

Federal Sources: This represents any income received from the United State Government. The largest share of income received includes IASA Title 1 and 6, Vocational Education Aid, Handicapped Aid, PL 94-142 and 99-457, Food Service Aid and Special Projects Grants.

Other Sources: This category is used to record income which cannot logically be recorded elsewhere.

EXPENDITURES

The Hudson School District maintains accounting records on a function basis. A function is the purpose for which an expenditure is used or for which a person acts. The School District adopts a budget for the three major functions of Instruction, Support Service, and Non-program Charges. These major functions are defined below:

Definition of Terms (cont.)

INSTRUCTION

Instruction includes activities dealing directly with the interactions between staff and students and is divided into the following subfunctions:

Undifferentiated - An instructional situation in which one teacher is responsible for providing instruction in two or more curricular areas to the same group of pupils. The School District of Hudson records expenditures for K-6 instruction here, except for specialized areas.

Regular Curriculum - An instructional situation in which a teacher is responsible to instruct a group of pupils in only one curricular area. It is here the Hudson School District records all expenditures for Art, Language Arts, Foreign Language, Math, Computer Science, Music, Science and Social Science.

Vocational Curriculum - A vocational curriculum consists of occupationally related subject matter and related experiences designed to develop the knowledge, skills, attitudes, and appreciations that relate to the world of work. The District provides vocational instruction for Agriculture, Business Education, Health Occupations, Home Economics, and Industrial Education, as well as vocational instruction for handicapped students.

Physical Curriculum - The physical curriculum includes that body of related subject matter and activities necessary for instruction in Health, Physical Education, Driver's Education, and Alcohol and Other Drug Abuse programs.

Special Education Curriculum - Special Education Curriculum are courses and other provisions required by an Individual Educational Program (IEP) for pupils with disabilities and provided by specially qualified personnel.

Co-Curricular Activities - These activities include school sponsored activities, under the guidance or supervision of qualified adults, designed to provide opportunities for pupils to participate on an individual basis or in small or large groups. Examples are athletics, forensics, drama, and music.

Special Needs - Instructional programs other than special education programs (function 150 000) for pupils with special needs. Examples are, Gifted and Talented and School-Age Parent Classroom Instruction.

Definition of Terms (cont.)

SUPPORT SERVICES

Support services are those services which provide administrative, technical, and logistical support, to facilitate and enhance instruction. Sub functions include:

Pupil Services - Activities included here are designed to assess and improve the well-being of students and to supplement the teaching process. Pupil Services includes social workers, guidance counselors, psychologists, and school nurse.

Instructional Staff Services - Activities concerned with assisting the instructional staff in providing learning experience for students. Expenses of the Director of Instruction, instructional staff training, curriculum development, library, audio-visual, and Athletic Director are recorded here.

General Administration - Activities concerned with establishing and administering policy in connection with operating the school district. Expenses of the board of education and the superintendent's office are recorded here.

Building Administration - Activities concerned with overall responsibility for school buildings are recorded here. Included here are activities of the principal.

Business Services - Activities concerned with paying, transporting, exchanging, and maintaining goods and services for the school district, including the fiscal and internal services necessary for operating the school district. Expenditures recorded here include the Business Office, operations and maintenance, pupil transportation costs, and internal services.

Central Services - This area includes activities which support other instructional and support services, and are of a district-wide nature.

Insurance - Insurance premiums for workers' compensation, unemployment, liability, fidelity, automotive, and property insurance are recorded here.

Debt Service - Debt service costs of the General Fund would include interest for short-term loans, payments of agent fees on long-term obligations, and lease/purchase agreements.

Other Services - General Administration charges assessed school districts by Cooperative Educational Service Agencies and early retirement payments are recorded here.

GLOSSARY OF TERMS

AUDIT	The examination of records and documents and the securing of other evidence for determining the propriety of proposed or completed transactions, ascertaining whether all transactions have been recorded and determining whether transactions are accurately recorded in the accounts and in the statements drawn from the accounts.
BUDGET	A systematized statement which relates the educational program to the expenditures and receipts anticipated in a fiscal period.
CAPITAL OBJECT	An expenditure which results in the acquisition of fixed assets, additions to fixed assets or improvements of fixed assets.
CATEGORICAL AID	Educational support funds provided from a higher governmental level and specifically limited to (earmarked for) a given purpose, e.g., special education, transportation, etc.
CONTINGENT FUND	Assets or other resources set aside to provide for unforeseen expenditures or for anticipated expenditures of uncertain amounts.
CONTRACTED SERVICES	Services rendered by personnel who are not on the payroll of the school district, including all related expenses covered by the contract.
DEBT SERVICE	Expenditures out of the current year's budget for the retirement of principal and interest on debt except principal and interest of short-term loans.
EQUIPMENT	Any item of a non-expendable nature not normally consumed during the course of one year but which is either repaired or replaced when it is damaged or becomes obsolete.
FISCAL PERIOD	Any period at the end of which the school district determines its financial condition and the results of its operation and closes its books. The fiscal period for school districts is July 1 through June 30.

GLOSSARY OF TERMS

FUNCTION	In terms used in the accounting structure, the function is the program for which the purchase is made.
FUND	A sum of money or resources set aside for specific activities of a school district. For accounting purposes, a fund is a <u>complete entity with its own self-balancing set of accounts</u> , i.e., general fund, special project fund, etc.
INSTRUCTION	Those activities dealing directly with the teaching of students or improving the quality of teaching.
IRREPEALABLE DEBT RETIREMENT LEVY	A levy which has been established by prior action, i.e., referendum, and cannot be altered by the Annual Meeting.
LEVY	(verb) To impose taxes or special assessment on property. (noun) The total of taxes or special assessments imposed by a governmental unit.
LOANS; LONG TERM	A loan which extends beyond the fiscal year in which the loan was obtained and which is not secured by serial or term bonds.
OBJECT	In terms used in the accounting structure, the object is <u>what</u> is purchased.
PRORATING COSTS	A method of distributing costs among and between programs, functions, activities, etc.
SOURCE	In terms used in the accounting structure, the source indicates where revenue comes from.
SUPPLY	A material item of an expendable nature that is consumed, worn out or deteriorates in use or that loses identity through fabrication.
SUPPORTING SERVICES	Activities which provide administrative, technical and logistical support to a program. Supporting services exist to sustain and enhance the fulfillment of the objectives of other major functions.

GLOSSARY OF TERMS

VALUATION

Assessed Valuation: The parcel value or total value of property in a municipality as determined by the municipal assessor.

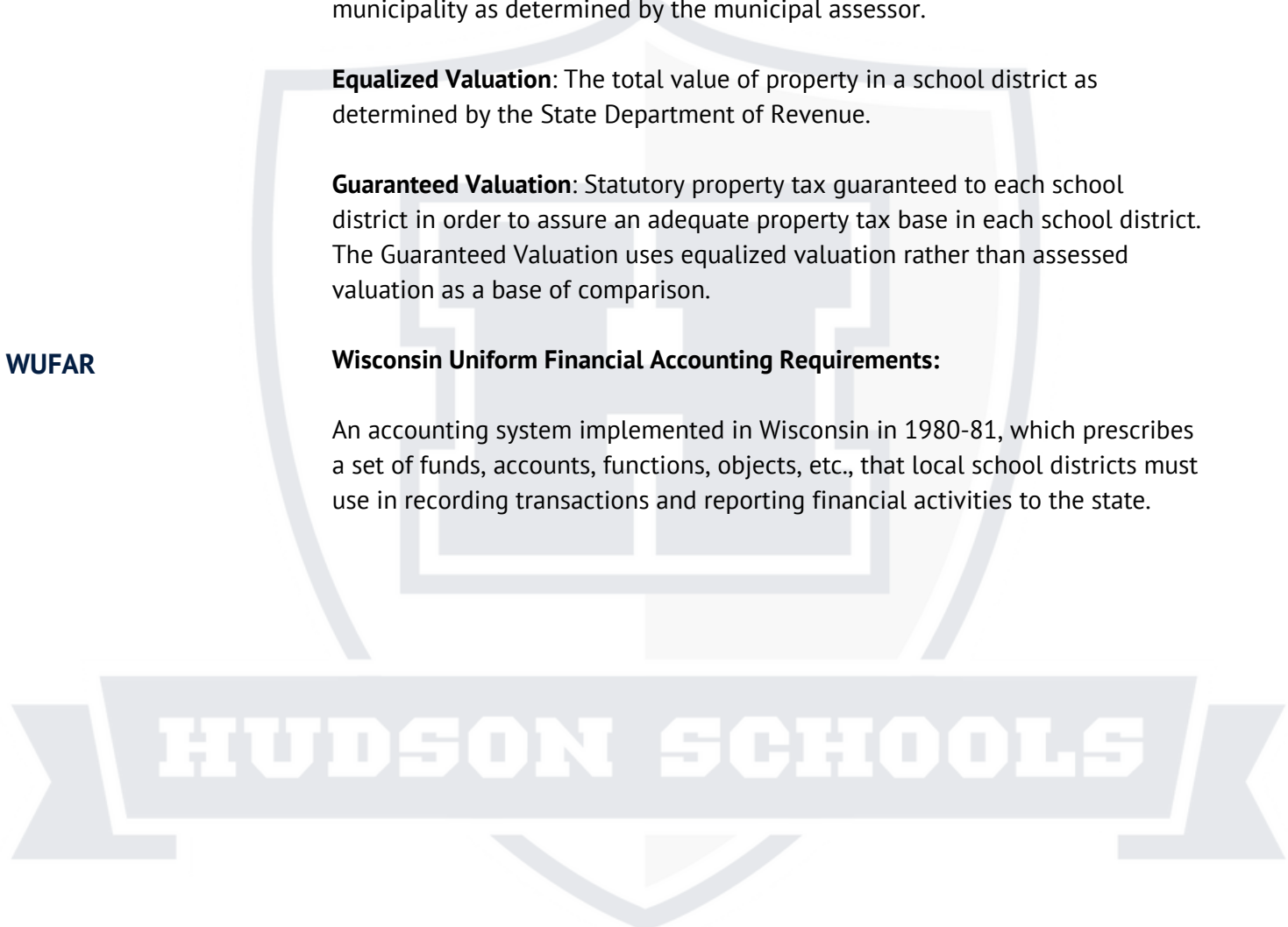
Equalized Valuation: The total value of property in a school district as determined by the State Department of Revenue.

Guaranteed Valuation: Statutory property tax guaranteed to each school district in order to assure an adequate property tax base in each school district. The Guaranteed Valuation uses equalized valuation rather than assessed valuation as a base of comparison.

WUFAR

Wisconsin Uniform Financial Accounting Requirements:

An accounting system implemented in Wisconsin in 1980-81, which prescribes a set of funds, accounts, functions, objects, etc., that local school districts must use in recording transactions and reporting financial activities to the state.



HUDSON SCHOOLS

NOTES

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