



Dr. Carmen J. Balgobin
Superintendent of Schools

School Board of Volusia County

Mr. Ruben Colón, Chair
Mrs. Krista Goodrich, Vice Chair
Ms. Jamie Haynes
Mrs. Donna Brosemer
Mrs. Jessie Thompson

Project Oversight Committee

July 30, 2026

Agenda

3750 Olson Drive, Daytona Beach, Florida – Bid Conference Room and [Teams](#)

- | | |
|--|---------------------------|
| • Call to Order | Mrs. Deidra Whittenberger |
| • Approval of June 25, 2026, Minutes | Committee Members |
| • Annual Book Review and Discussion | Committee Members |
| • Annual Book Presentation Date | Dolly Viderman |
| • Presentation Assignments Discussion <ul style="list-style-type: none">○ Confirmation of Presenter(s)
for the Annual Book Review
and Discussion | Committee Members |



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Dr. Carmen J. Balgobin
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Project Oversight Committee
June 25, 2026, Meeting Minutes

Time and Location: 4:00 PM at Facilities Services, 3750 Olson Drive, Daytona Beach, FL, and TEAMs

ATTENDEES:

Committee Members:

Mr. M. Jayson Meyer
Ms. Diane Smith
Mr. Mike Sharpe
Mrs. Deidra Whittenberger, CFO

District Staff:

Ms. Melissa Alderman
Mrs. Dolly Viderman
Mr. Danny Seepersaud
Mr. Ron Young

Board Member:

Mrs. Krista Goodrich

CALL TO ORDER - MRS. DEIDRA WHITTENBERGER

The meeting was called to order by Mrs. Deidra Whittenberger at 4:03 PM.

APPROVAL OF MINUTES FOR THE JULY 25, 2025, MEETING

- Motion to approve: Mr. M. Jayson Meyer
- Seconded by: Mrs. Diane Smith

AGENDA ITEMS – MS. MELISSA ALDERMAN AND DR. MATT KUHN

Sales Tax Revenues

- Through Period 6 (February 2025-26), Half-Cent sales tax collections total approximately \$31.76 million, slightly exceeding the prior year's collections of \$31.61 million for the same period, reflecting a 0.47% increase.
- Full-year sales tax revenues are projected at \$67.0 million, which is approximately \$469,000 higher than the original projection of \$66.54 million, indicating continued stability in local sales tax collections.

Monthly Financial Statements

- The committee reviewed the February 2025-26 monthly financial statements, noting that local sales tax revenues totaled approximately \$31.8 million through February, representing 47.7% of the annual budgeted sales tax revenue of \$66.5 million.

- Total revenues of \$33.9 million exceeded total expenditures of \$32.4 million by approximately \$1.5 million year-to-date. After transfers to debt service funds of \$3.6 million, the fund balance totaled approximately \$83.8 million as of February 28, 2026.

Inception-to-Date Report through February

- Sales tax collections to date totaled **\$492,263,087**.
- Expenditures to date totaled **\$455,270,837**.
- Supporting expenditure reports detailing current-year spending were provided.

Information Technology Services (ITS) Technology Expenditure Review

Dr. Kuhn shared a pie chart and presented an overview of technology purchases funded through the Half-Cent Sales Tax program during the prior school year.

Key points included:

- The largest technology expenditure category was student computers for grades 3–12, representing the majority of technology spending.
- Funding for technology purchases is supported through both the ITS budget and CTE (Career and Technical Education) funding.
- Additional expenditure categories included:
 - Student computers for grades K–2
 - Staff computers
 - CTE technology equipment
 - Network infrastructure
 - Printing equipment
 - Charging equipment
 - Multimedia equipment
 - Music technology
- Dr. Kuhn noted that a new firewall installation accounted for a significant portion of network infrastructure expenditures.
- In some cases, ITS supplements CTE funding to ensure schools receive complete technology solutions when needed.

Technology Refresh and Equipment Lifecycle Discussion

Committee member M. Jayson Meyer inquired about the district's process for managing aging technology equipment.

Dr. Kuhn explained:

- The district operates a five-year refresh cycle for both student and staff computers.
- Schools are organized into five cohorts based on high school feeder patterns, with approximately one-fifth of the district's technology fleet replaced each year.
- Staff computers follow a similar five-year replacement schedule.
- Other technology assets have different replacement timelines depending on the equipment type.
 - Interactive flat panels typically have an expected lifecycle of approximately eight years.
 - CTE equipment replacement schedules vary based on the specific equipment and program needs.
- Dr. Kuhn noted that technology deliveries associated with the current refresh cycle were actively underway.

ADJOURNMENT

- The meeting was adjourned at 4:53 PM.



DRAFT

**PROJECT OVERSIGHT
COMMITTEE
Annual Report
2025-26**



**VOLUSIA COUNTY SCHOOLS
HALF CENT AT WORK**

School Board of Volusia County

Mr. Ruben Colón, Chair

Mrs. Krista Goodrich, Vice Chair

Ms. Jamie Haynes

Mrs. Donna Brosemer

Mrs. Jessie Thompson

Superintendent of Schools

Dr. Carmen J. Balgobin



Table of Contents

01	Introduction
02	Enrollment Trends
03	Project Oversight Committee Members
04	Committee Meeting Schedule
06	Revenues and Expenditures Overview
07	Capital Projects Fund Schedules
10	Revenue Collections
13	Expenditures from Inception
17	Monthly Financial Statements
24	Five-year Capital Projects Fund Schedules
29	Debt Service Schedules
32	Recommended Project List Status Overview
43	Internal and External Influences
47	Committee's Recommendations and Conclusion
50	Projects
56	Level of Service
66	Resolution



Introduction

The Project Oversight Committee, as representatives of the citizens of Volusia County, present our **10th Annual Report** to the Volusia County School Board as a record of the oversight activity of Resolution 2014-05, that has occurred through Fiscal Year **2026**, beginning on **July 1, 2025 and ending June 30, 2026**. The collections for the Half-Cent sales tax, approved by voters on August 26, 2014, began on January 1, 2017.

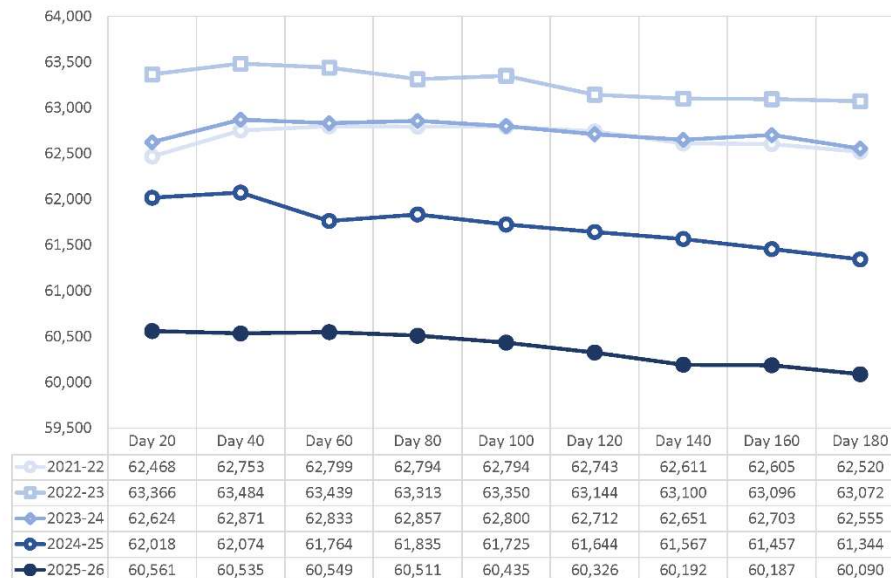
The Project Oversight Committee (POC) oversees the funds generated by the Half Cent Sales Tax, as pledged by the Citizens of Volusia County in 2014. Our role is a reporting body only and we bear no responsibility for this spending. We are entrusted with ensuring The Volusia County School Board and the District staff remain accountable and transparent to the residents of Volusia County. Our primary objective is to confirm that the District's capital expenditures adhere to the original project list that was presented and endorsed by voters in 2014 (See Resolution at the end of the book). On occasion, District Staff will consult the POC to gather our feedback on whether new projects align with the original intent of the referendum. However, the spending decision remains with the members of the Volusia County School Board. The POC views this principle as the foundation of our oversight and strives to remain adequately informed of all decisions regarding the spending of these funds. The POC believes it is important to ensure that construction quality is upheld and that any changes in project scopes are relevant and appropriate. By achieving this, we provide reassurance to the citizens of Volusia County that their investment aligns with their expectations and that they “get what they paid for” through our half cent sales tax funds.

The 2024-2025 academic year has been a transformative period for Volusia County Schools, marked by significant advancements in our educational infrastructure. Two new schools, Starke Elementary and Orange City Elementary, began construction and are anticipated to open their doors by Fall 2025. The district also enhanced security across more than 20 schools with the completion of critical fencing projects, ensuring a safer environment for our children. Additionally, the launch of the STEM Bus Project introduced a mobile classroom experience, bringing innovative STEM education directly to our students.

The original timeline for the Meraki Camera Project was set for 2023-2028, but the district is significantly ahead of schedule. They are currently awaiting the final camera order, which is expected to arrive in September. Based on the current progress, the district remains on track to complete installations at the remaining schools by the end of 2025.



5-Year Enrollment Comparison



(Chart updated: 7/30/2026)

Enrollment in many Florida school districts has been declining over time, including Volusia County Schools. One structural pressure is simply demographic: fewer babies born in Volusia translate into smaller kindergarten cohorts five years later, which then ripple forward through the grade bands. Florida Department of Health's FL Health CHARTS shows that resident live-birth totals have generally trended downward over time at the county level, mirroring state and national fertility declines. That shrinkage in birth cohorts constrains the pipeline of future students regardless of short-term migration swings or school choice dynamics. In practical terms, even steady retention can't offset the smaller number of students entering the system each year, so enrollment gradually steps down as small cohorts replace larger graduating classes.

A second, more immediate pressure is policy-driven demand for private-school options fueled by expanded state scholarships. Florida's 2023 HB 1 made the Florida Tax Credit (FTC) and Family Empowerment Scholarship for Educational Options (FES-EO) effectively universal, converting them to education savings accounts and removing income caps changes that enticed more families to choose private providers. That expansion has coincided with rapid growth in scholarship uptake statewide. This diverts a portion of students who otherwise might have enrolled in district schools. Together, the universalization of scholarships and heightened funding access exert a continuing outward pull on district enrollment.

Volusia County Schools, like many Florida school districts, continues to experience enrollment pressures resulting from demographic and educational choice factors. Declining birth rates have produced smaller student cohorts entering the school system, while expanded school choice

opportunities have increased the number of educational options available to families. Together, these trends continue to influence district enrollment and the demand for school facilities throughout the county.

To be updated

Project Oversight Committee Members



Maj Gen. Russell A.C. Sanborn, Retired

M. Jayson Meyer
Founder and CEO, Synergy Billing



Meredith Iannucci
Business Devt. & Marketing Director
SEV Chamber of Commerce

Mr. Michael P. Sharpe



Mr. Jacob D. Lammers, CPA
Charles L. Belote & Associates, P.A.

Diane Smith
Retired - former School Board Member



Mrs. Deidra Whittenberger
Chief Financial Officer, VCSD



In Memoriam

*The Project Oversight Committee honors the memory of **Ms. Sandy Burke-Bishop** who passed away in October 2025. As one of the Committee's longest-serving members, she served since the inception of the Half-Cent Sales Tax Referendum and played an instrumental role in supporting the oversight and accountability of the District's capital program. Through years of dedicated service, she provided valuable insight, thoughtful leadership, and an unwavering commitment to ensuring that voter-approved resources were used responsibly to benefit Volusia County Schools' students and communities. The Committee is grateful for her many contributions and respectfully remembers her legacy of service.*

To be updated

Project Oversight Committee Meeting Schedule

The Fiscal Year **2024-25 Annual Report** was presented to and subsequently accepted by the school board on **September 23, 2025**.

During Fiscal Year 2025-26, the Project Oversight Committee (POC) scheduled six meetings. Four meetings were held, while two meetings were canceled due to a lack of quorum.

- July 24, 2025
- August 21, 2025
- August 28, 2025
- February 19, 2026 (Cancelled due to lack of quorum)
- March 26, 2026 (Cancelled due to lack of quorum); and
- June 25, 2026



REVENUES AND EXPENDITURES

Revenues and Expenditures

Overview and Schedules

Half Cent SALES SURTAX (“Sales Tax”) 2017-2031

The following tables and charts show the financial data for the Capital Projects Funds: Sales Tax, 2019 Certificates of Participation (COPs), and 2021 Certificates of Participation (COPs) Funds. In addition to these funds the District also received Local Capital Improvement Funds (LCIF), Impact Fee revenues, and Other miscellaneous that are not included in these reports. Total revenues received from all Capital Projects Funds for Fiscal Year 2026, was \$208.5 million. Sales tax revenues are distributed by the Florida Department of Revenue on a monthly basis. The District collected \$66.7 million in sales tax proceeds for the Fiscal Year 2025.

In Fiscal Year 2020, The District entered into a financing arrangement on November 14, 2019, which was characterized as a lease-purchase agreement, with the Leasing Corporation, whereby the District secured financing for the acquisition, construction, and installation of certain education facilities in the total amount of \$90,945,000. The financing was accomplished through the issuance of Certificates of Participation, Series 2019, to be repaid from sales tax revenue.

In Fiscal Year 2021, The District entered into a financing arrangement on June 16, 2021, which was characterized as a lease-purchase agreement, with the Leasing Corporation, whereby the District secured financing for the acquisition, construction, and installation of certain education facilities in the total amount of \$62,800,000. The financing was accomplished through the issuance of Certificates of Participation, Series 2021, to be repaid from sales tax revenue.

Five Year Capital Projects Fund

- Sales Tax Fund
- Certificates of Participation, Series 2019
- Certificates of Participation, Series 2021
- Schedule of Revenues, Expenditures and Changes in Fund Balance

REVENUE COLLECTIONS

To be updated

Debt Service Schedules

- Debt Repayments and Outstanding Using Projected Sales Tax Proceeds

Debt Service Schedules

Debt Repayments and Outstanding Balances Using Projected Sales Tax Proceeds

For the Fiscal Year Ended June 30, 2025

2021 - \$62,800,000			
Year	Principal	Interest	Total
2024-25	7,710,000	3,140,000	10,850,000
2025-26	8,100,000	2,754,500	10,854,500
2026-27	8,505,000	2,349,500	10,854,500
2027-28	8,930,000	1,924,250	10,854,250
2028-29	9,375,000	1,477,750	10,852,750
2029-30	9,845,000	1,009,000	10,854,000
2030-31	10,335,000	516,750	10,851,750
2031-32	-	-	-
Total	62,800,000	13,171,750	75,971,750

Debt Service Schedules

Debt Repayments and Outstanding Balances Using Projected Sales Tax Proceeds

For the Fiscal Year Ended June 30, 2025

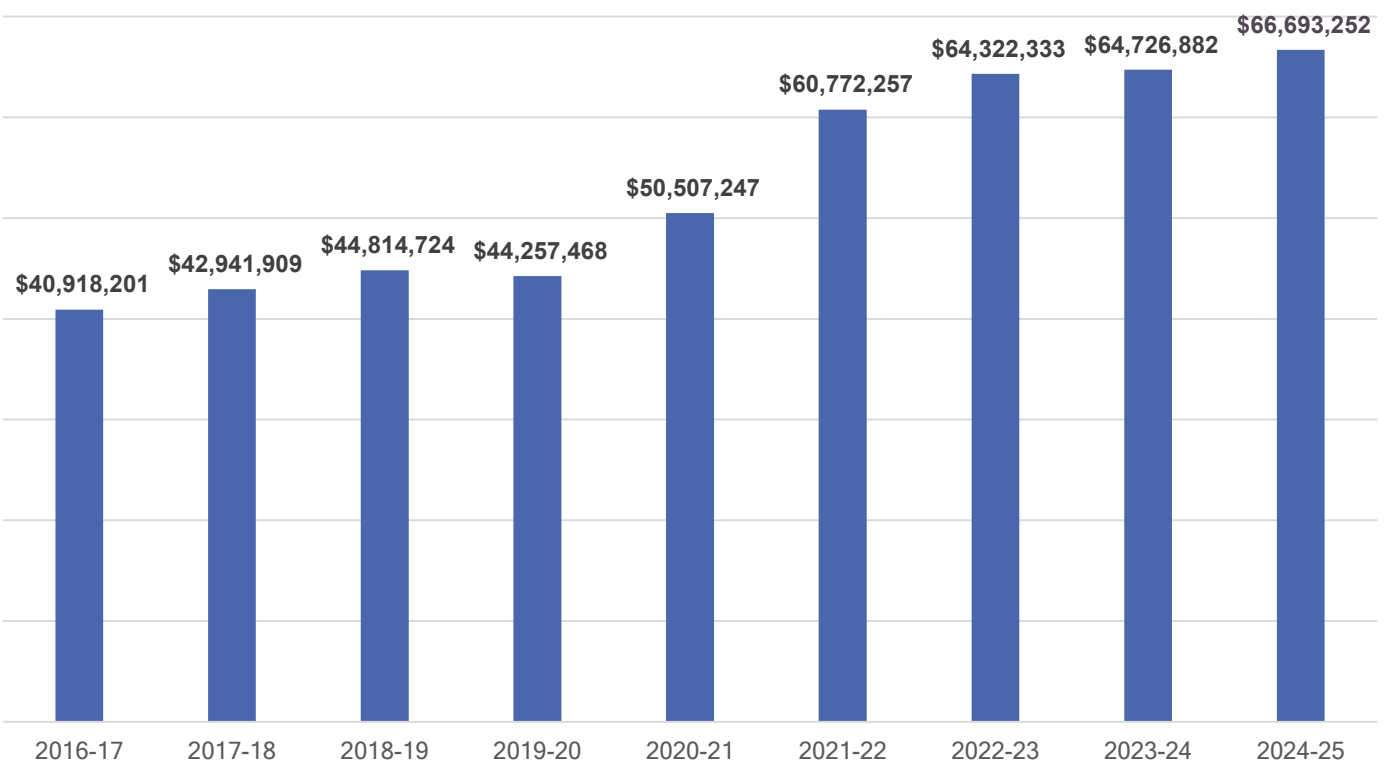
2016 - \$33,805,000			
Year	Principal	Interest	Total
2024-25	2,215,000	1,002,125	3,217,125
2025-26	2,325,000	888,625	3,213,625
2026-27	2,440,000	769,500	3,209,500
2027-28	2,565,000	644,375	3,209,375
2028-29	2,695,000	512,875	3,207,875
2029-30	2,825,000	374,875	3,199,875
2030-31	2,970,000	230,000	3,200,000
2031-32	3,115,000	77,875	3,192,875
Total	21,150,000	4,500,250	25,650,250

GRAND TOTAL - ALL SCHEDULES			
Year	Principal	Interest	Total
2024-25	9,925,000	4,142,125	14,067,125
2025-26	10,425,000	3,643,125	14,068,125
2026-27	10,945,000	3,119,000	14,064,000
2027-28	11,495,000	2,568,625	14,063,625
2028-29	12,070,000	1,990,625	14,060,625
2029-30	12,670,000	1,383,875	14,053,875
2030-31	13,305,000	746,750	14,051,750
2031-32	3,115,000	77,875	3,192,875
Total	83,950,000	17,672,000	101,622,000

Half-Cent Sales Tax Revenue Collections

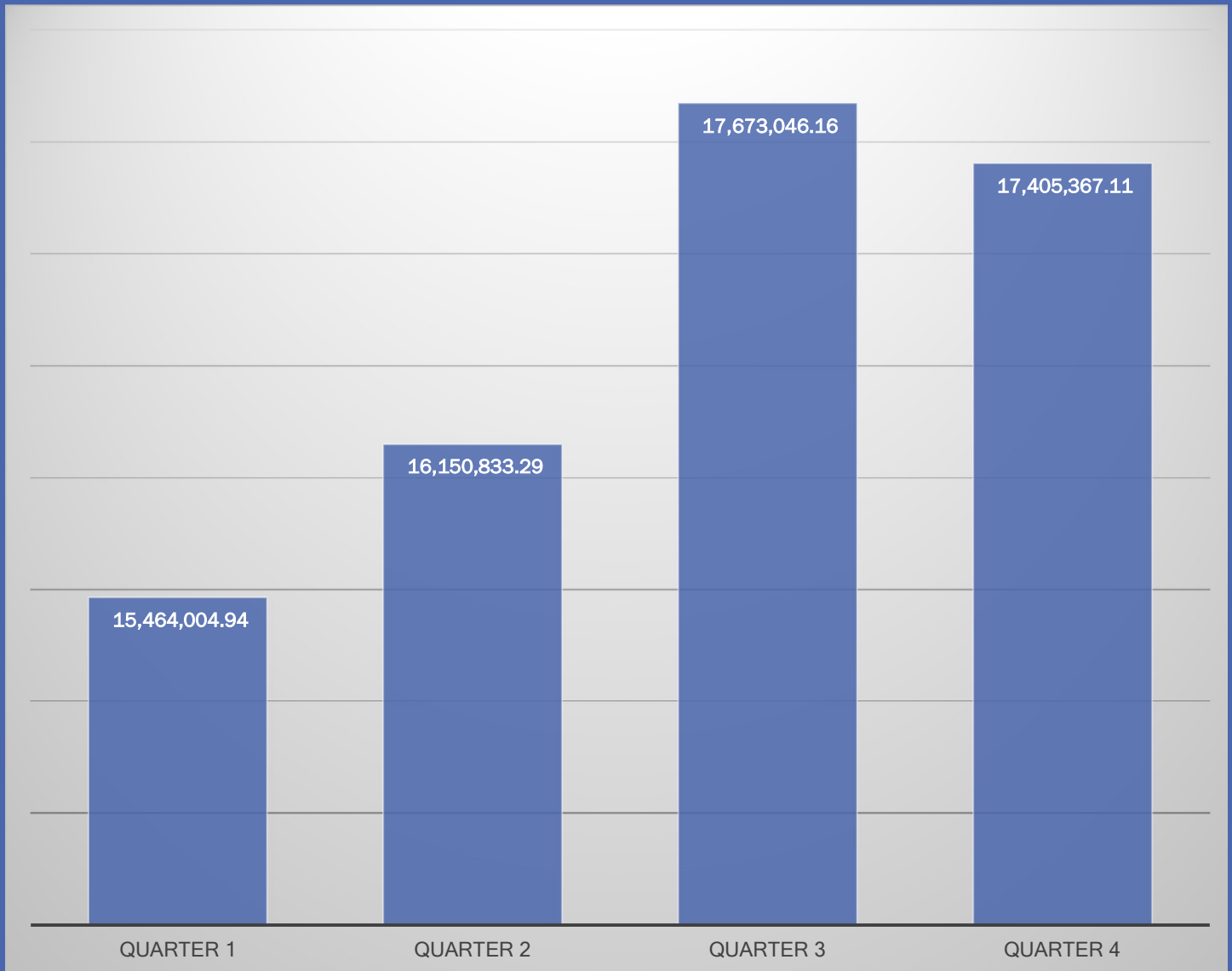
2017-2025

Actual Collections



Since the implementation of the Half-Cent Sales Tax in fiscal year 2015-16, collections have generally trended upward, reflecting long-term economic growth and consistent community support. While some years have seen modest increases or temporary declines, actual collections rose from \$40.9 million in 2016-17 to over \$66.7 million in 2024-25. These funds continue to play a vital role in supporting capital improvement projects across the district.

Half-Cent Sales Tax Revenue Collections For Fiscal Year Ending June 30, 2025



RECOMMENDED PROJECT LIST STATUS OVERVIEW

SECURITY: All Schools and Busses		\$45,000,000
		STATUS
Cameras - Middle/High		Complete
Mobile Panic Alert System		Complete
School Visitor Management System		Complete
Cameras - Elementary		In Progress
Cypher Locks		In Progress
Electronic lock system		In Progress
Impact resistance window laminate		In Progress
Fencing		In Progress
Ridership Verification and Accountability System		

TECHNOLOGY	\$135,000,000
	STATUS
STEM Bus #1 (Added in 2023)	Complete - FY24
STEM Bus #2 (Added in 2024)	Complete - FY25
Career & Technology Education Upgrades: ALL SECONDARY SCHOOLS	In Progress
High School Academies	In Progress
Middle School Electives	In Progress
District Based Technology Retrofits & Upgrades	In Progress

SCIENCE CLASSROOM REMODELING: ALL MIDDLE SCHOOLS		\$8,000,000
		STATUS
Deltona Middle		Complete (as part of New Construction)
New Smyrna Beach Middle		Complete (as part of New Construction)
DeLand Middle - Science Classroom Remodeling		Complete - FY26
Southwestern Middle - Science Classroom Remodeling		Complete - FY26
Heritage Middle - Science Classroom Remodeling		Planned - FY26
River Springs Middle - Science Classroom Remodeling		Planned - FY26
Galaxy Middle		Pre-Planning
Silver Sands Middle		Pre-Planning
Campbell Middle		Survey Needed
Creekside Middle		Survey Needed
David C. Hinson Middle		Survey Needed
Ormond Beach Middle		Survey Needed

NEW AND / OR REPLACEMENT SCHOOLS		\$111,000,000
		STATUS
Pierson/Seville Elementary replacement		Complete - FY18
Chisholm Elementary (Replacement on site)		Complete - FY20
Deltona Middle (Replacement on site)		Complete - FY22
George Marks Elementary (Replacement on site)		Complete - FY20
Tomoka Elementary (Replacement on site)		Complete - FY24

To be updated

ATHLETICS AND PHYSICAL EDUCATION		\$15,000,000
		STATUS
DeLand High - Outdoor Restroom for Athletics		Complete - FY17
New Smyrna Beach High - Stadium Joint Use		Complete - FY17
Spruce Creek High - Softball Dugout & Backstop Renovations		Complete - FY18
T. Dewitt Taylor Middle-High - Outdoor Restroom for Athletics		Complete - FY18
University High - Outdoor Restroom for Athletics		Complete - FY18
Atlantic High - Athletic Field Lighting		Complete - FY20
DeLand High - Renovate Track		Complete - FY20
Pine Ridge High - Renovate Track		Complete - FY20
Seabreeze High - Track		Complete - FY20
University High - Athletic Field Lighting		Complete - FY20
Atlantic High - Replace Track		Complete - FY21
DeLand High - Baseball Field Lighting		Complete - FY25
DeLand High - Softball Field Lighting		Complete - FY25
DeLand High - Replace Gym Bleachers		Complete - FY21
Deltona High - Replace Track		Complete - FY21
Seabreeze High - Athletic Field Renovation		Complete - FY21
Spruce Creek High - Replace Track		Complete - FY21
Deltona High - Replace Gym Bleachers		Complete - FY22
Mainland High - Athletic Field Lighting		Complete - FY22
Atlantic High - Replace Gym Bleachers		Complete - FY23
Mainland High - Renovate Tracks		Complete - FY23
New Smyrna Beach High - Renovate Tracks		Complete - FY23
Pine Ridge High - Replace Gym Bleachers		Complete - FY23
New Smyrna Beach High - Sand Volleyball Courts		Complete - FY24
DeLand High - Sand Volleyball Courts		Complete - FY25
Spruce Creek High - Sand Volleyball Courts		Complete - FY25
University High - Resurface Tennis Courts		Complete - FY25
T. Dewitt Taylor Middle-High - Resurface Tennis and Basketball Courts		Complete - FY25
Atlantic High - Baseball Field Lighting		In Progress - FY25
Atlantic High - Softball Field Lighting		In Progress - FY25
DeLand High - Renovate Tennis Courts		In Progress - FY25
Pine Ridge High - Reclaimed Water Connection		In Progress - FY25
Seabreeze High - Sand Volleyball Courts		In Progress - FY25
T. Dewitt Taylor Middle-High - Replace Football Field Lighting		In Progress - FY25
All High Schools - Athletic Facility Leases		Ongoing
Atlantic High - Sand Volleyball Courts		Planned - FY26

Mainland High - Softball Field Lighting	Planned - FY26
New Smyrna Beach High - Baseball and Softball Field Lighting	Planned - FY26
Spruce Creek High - Resurface Tennis Courts	Planned - FY26
T. Dewitt Taylor Middle-High - Sand Volleyball Courts	Planned - FY26
Deltona High - Sand Volleyball Courts	Planned - FY27
Pine Ridge High - Sand Volleyball Courts	Planned - FY27
University High - Sand Volleyball Courts	Planned - FY27

To be updated

SPECIFIC AND SIGNIFICANT RENOVATIONS	\$100,000,000
	STATUS
Elementary Schools:	
Beachside Elementary: Ortona - Classroom renovations & additions, site improvements/circulation Osceola - New construction: administration/guidance, classroom renovations, Exterior Walls, Site Improvement/Circulation	Complete - FY23
McInnis - Connect to potable water and/or sanitary sewer when available	Complete - FY23
Woodward - Classroom renovations & addition, restroom renovations	Complete - FY23
Enterprise - Classroom Renovation/Replacement	Pre-Planning
Read Pattillo - New construction: administration/guidance, classroom renovations, exterior walls, site improvement/circulation	Pre-Planning
Orange City - Classroom renovations & additions, site improvements/circulation	Under Construction - Planned Opening September 2025
Starke - Doors, ceiling & lights and interior finishes including electrical, restroom renovations. (Note: Updated to Replacement in FY23.)	Under Construction - Planned Opening September 2025

SPECIFIC AND SIGNIFICANT RENOVATIONS	\$100,000,000
	STATUS
Middle Schools:	
New Smyrna Beach - Site work circulation, Façade upgrade	Complete - FY22
Silver Sands - Exterior site improvements, parking lot & lighting	Complete - FY22
New Smyrna Beach - Classroom addition	Pre-planning

SPECIFIC AND SIGNIFICANT RENOVATIONS (Continued)	
	STATUS
High Schools:	
Atlantic - Ceiling & lighting, electric service upgrade, roof replacement, auditorium renovations	Complete
Pine Ridge - Ceiling & lighting, roof replacement	Complete
Atlantic - HVAC replacement	Ongoing
Pine Ridge - HVAC Replacement	Ongoing
Spruce Creek - HVAC replacement	Ongoing
Spruce Creek - Electric service upgrades	Planned - FY25
Atlantic - Technology lab conversion	Planned - FY28
Deltona - Technology lab conversion	Planned - FY28
Pine Ridge - Technology lab conversion	Planned - FY28
Atlantic - Window replacement	Planned - FY29
Pine Ridge - Culinary lab	Planned - FY29
Seabreeze - Exterior door replacement	Planned - FY29
Deltona Windows and doors replacement	Planned - FY30
Pine Ridge - Electric service upgrade	Planned - FY30
Seabreeze -Buildings 8 & 9 classroom renovations	Planned - FY30

OTHER - SPECIFIC AND SIGNIFICANT RENOVATIONS

STATUS

DeLand High - Outdoor Restroom for Portables	Complete - FY17
Atlantic High - HVAC Renovation Bldg. 5	Complete - FY18
Pine Ridge High - Media Center Retrofit	Complete - FY18
Pine Ridge High - Upgrade Chiller Plant & Bldg. 5 HVAC	Complete - FY18
Pine Ridge High - Replace Chillers 3 and 4, HVAC Bldg. 2	Complete - FY19
Seabreeze High - Media Center Retrofit	Complete - FY19
Seabreeze High - Window and Door Replacement Bldgs. 7 - 11	Complete - FY19
Spruce Creek High - 35 Ton A/C Unit on Cafeteria, Controls, & Roof Curb	Complete - FY19
Atlantic High - New Digital Marquee	Complete - FY20
Atlantic High - Upgrade Chillers 4 and 5, HVAC Bldg. 3	Complete - FY20
DeLand High - Media Center Retrofit	Complete - FY20
DeLand Middle - Campus Wide HVAC, Ceiling and Lighting	Complete - FY20
Palm Terrace Elementary - Media Center Retrofit	Complete - FY20
Pine Ridge High - Upgrade HVAC, Ceiling and Lighting Bldg. 8	Complete - FY20
Atlantic High - Upgrade HVAC and Lighting, Bldg. 6	Complete - FY21
Deltona High - Media Center Retrofit	Complete - FY21
Seabreeze High - Upgrade Chiller Water Plant	Complete - FY21
Southwestern Middle - Media Center Retrofit	Complete - FY21
Pine Ridge High - Campus Wide Reroof	Complete - FY22
Pine Ridge High - Upgrade HVAC, Ceiling and Lighting, Bldgs. 6 and 7	Complete - FY22
Starke Elm - Reroof Media Center	Complete - FY22
Westside Elm - Renovations & Addition	Complete - FY22
Atlantic High - Upgrade Fire Alarm and Intercom	Complete - FY23
McInnis Elm - Media Center Retrofit	Complete - FY23
New Smyrna Beach Middle - Cafeteria and Media Center Renovations	Complete - FY23
Atlantic High - Campus Wide Reroof	Complete - FY24
New Smyrna Beach Middle - HVAC, Ceiling, Lighting and Flooring Campus Wide	Complete - FY24
Palm Terrace Elm - Replace Roof	Complete - FY24
Pine Ridge High - Repair Intercom Campus Wide	Complete - FY24
Seabreeze High - Reroof Media Center	Complete - FY24
T. Dewitt Taylor Middle-High - Repair Intercom Campus Wide	Complete - FY24
Brewster Center - Replace Outside Air Units	Complete - FY25
Campbell Middle - Upgrade HVAC Bldgs. 3 and 7	Complete - FY25
DeLand HS - Replace Cafeteria Chiller	Complete - FY25
Deltona Lakes Elm - Upgrade HVAC, Ceiling and Lighting Bldgs. 3 and 4	Complete - FY25
Deltona Lakes Elm - Upgrade HVAC, Ceiling and Lighting Bldgs. 8-10	Complete - FY25
Discovery Elm - Upgrade Fire Alarm and Intrusion Monitoring	Complete - FY25
Edgewater Elm - Upgrade Fire Alarm and Intrusion Monitoring	Complete - FY25

Freedom Elm - Replace Small Chiller Bldg. 7	Complete - FY25
Friendship Elm - Replace Intercom	Complete - FY25
Mainland HS - Upgrade Chiller Plant	Complete - FY25
New Smyrna Beach HS - Replace Intercom	Complete - FY25
Pathways Elm - Replace Fire Alarm	Complete - FY25
Pine Ridge High - Upgrade HVAC, Ceiling and Lighting Bldgs. 9 and 10	Complete - FY25
Pine Ridge HS - Upgrade HVAC, Ceiling and Lighting Bldg. 4	Complete - FY25
Seabreeze High - New Chiller 3, Upgrade HVAC Bldgs 4, 5, and 6	Complete - FY25
Seabreeze High Upgrade HVAC Bldg. 1 and Tower	Complete - FY25
Silver Sands Middle - Replace Cafeteria 30 Ton WSHP	Complete - FY25
Southwestern Middle - Replace 250 Ton Chiller	Complete - FY25
Spruce Creek High - Replace 7 AC Roof Top Units	Complete - FY25
University High - Upgrade AHU Sensors, Dampers and Duct Heaters	Complete - FY25
Holly Hill School - Replace Switchgear Bldg. 6	Complete - FY26
RJ Longstreet Elm - Upgrade Fire Alarm and Intrusion Monitoring	Complete - FY26
Silver Sands Mid - Replace Main Electrical Switchgear Bldg 12	Complete - FY26
T. Dewitt Taylor Middle-High - Upgrade Fire Alarm and Intrusion Monitoring	Complete - FY26
Citrus Grove Elm - Upgrade Fire Alarm and Intrusion Monitoring	In Progress - FY25
DeLand Middle - Replace Fire Alarm & Intercom	In Progress - FY25
Deltona High - Replace Intercom Wiring	In Progress - FY25
Discovery Elm - Replace Chillers 1 and 2	In Progress - FY25
Heritage Middle - Replace Fire Alarm	In Progress - FY25
Heritage Middle - Replace Roof Campus Wide	In Progress - FY25
Pathways Elm - Replace Outside Air Units	In Progress - FY25
Pine Ridge High - Upgrade HVAC, Ceiling and Lighting Bldg. 6	In Progress - FY25
Seabreeze High - Replace OAU Bldg. 3	In Progress - FY25
Seabreeze High - Upgrade HVAC Bldgs. 7 and 15	In Progress - FY25
Silver Sands Middle - Replace WSHP and Pumps Bldg. 12	In Progress - FY25
South Daytona Elm - Upgrade Fire Alarm and Intrusion Monitoring	In Progress - FY25
Sweetwater Elm - Replace 60 Ton Chiller	In Progress - FY25
University High - Upgrade Fire Alarm and Intrusion Monitoring	In Progress - FY25
Volusia Pines Elm - Replace Fire Alarm	In Progress - FY25
Volusia Pines Elm - Upgrade HVAC Bldgs. 1, 2 and 6	In Progress - FY25
Woodward Avenue Elm - Finishes and Infrastructure Bldgs. 1 and 2	In Progress - FY25

EXPENDITURES

From Inception Through Fiscal Year Ended June 30, 2025

To be updated

MONTHLY FINANCIAL STATEMENTS

To be updated

To be updated

INTERNAL AND EXTERNAL INFLUENCES

Internal and External Influences

DEFERRED MAINTENANCE OF MAJOR SYSTEMS

Calendar year 2025 has been the 3rd warmest year on record, as highlighted in recent NOAA reports (NOAA, 2025). These temperatures underscore the critical importance of maintaining and monitoring the major systems within our schools, particularly HVAC systems. The 2025-2026 school year began with only a few significant outages; the Project Oversight Committee remains steadfast in its commitment to ensuring the reliability of these essential systems.

The costs of maintaining these systems are rising significantly. HVAC equipment, including commercial chillers, have seen increases in average costs of 15% year over year for the last five years, with further increases expected. The industry attributes these ever-increasing costs to changing regulations from the Environmental Protection Agency (EPA). Unlike residential HVAC systems, commercial chillers operate through a more complex process to cool the air, making their maintenance even more specialized and critical. Additionally, other major components, such as electrical switch gear, are also experiencing substantial cost increases.

Given these challenges, the district must continue to monitor these systems closely and take a proactive approach to prevent future disruptions through preventative maintenance. This approach aligns with our shared objective of maintaining high-performing systems that foster optimal learning environments. We will continue to advocate for the necessary resources to support these critical infrastructure needs, ensuring the well-being of our students and staff.

TECHNOLOGY INVESTMENT AND INFRASTRUCTURE ENHANCEMENTS

Over the past year, the District has continued its commitment to providing modern technology tools and infrastructure to support student learning and staff productivity. This year, the District moved up the student computer replacement cycle so that new devices are purchased in January to be ready to deploy by the end of May and throughout the summer so that they are all ready to go at the start of the school year. This was done by completing two large purchases to replace devices in September of 2024 by the old schedule and then purchase another 9,900 new student devices in January to accommodate the new schedule. A grant was obtained to accommodate this one-time double purchase of student replacement devices. The District also purchased 1,200 staff devices and 400 interactive flat panels funded through Half-Cent Sales Tax. The District also initiated a major upgrade to wireless access points and Career and Technical Education (CTE) lab technology, allocating \$650,000 in the first phase, with another \$650,000 scheduled for deployment after July. These efforts are part of a broader

technology refresh strategy aimed at replacing outdated systems, expanding digital access, and improving the overall learning environment.

These strategic procurement changes and inventory plans improved technology distribution and reliability for schools. By leveraging Half-Cent funds alongside pandemic-era grants, the District was able to double the typical number of student devices purchased, ensuring timely delivery and creating a six-month buffer against supply chain delays. This change allows schools to receive refreshed devices ahead of the academic year, minimizing disruptions caused by mid-year rollouts. However, newly imposed tariffs significantly increased the cost of staff devices—by \$50-\$100 per unit—limiting the volume that could be acquired. Despite these challenges, the district maintained its focus on equity and efficiency in technology upgrades, reinforcing its long-term commitment to digital readiness and innovation.



INNOVATIVE STEM BUS

During the 2024-2025 school year, the Elementary STEM Bus visited 34 schools and engaged approximately 7,000 students through classroom sessions, STEM nights, and community events.

In addition, we successfully launched the Secondary STEM Bus, which was completed with one month remaining in the academic year. Within that short timeframe, our Secondary STEM Bus educator reached approximately 300 students across three schools and several community events. Notably, this bus is equipped with solar panels and operates entirely on solar power during events.

Both STEM Buses continue to serve as state-of-the-art mobile learning environments, designed to help students understand the real-world relevance of their studies and explore career pathways aligned with the missions and modules presented.

THE COST OF INFLATION AND TRADE POLICY

In Fiscal Year 2025, construction cost pressures may be influenced by recent tariff actions affecting key building materials. Starting in March, tariffs on imported steel and aluminum increased to 25%, with further adjustments in June expanding coverage to additional items such as fasteners and appliances. A separate 50% tariff on certain copper imports—excluding raw ores and scrap—was implemented in August. ([constructiondive.com](https://www.constructiondive.com); en.wikipedia.org). These changes have contributed to a rise in the average effective rate on U.S. construction imports, which has grown from 0.9% to approximately 27.7%, according to industry analyses. ([oxfordeconomics.com](https://www.oxfordeconomics.com)). While the full impact is still

unfolding, these developments underscore the importance of proactive planning and cost management in capital projects.

For school building programs, these developments may result in increased costs for materials such as steel framing, roofing, copper wiring, plumbing, and aluminum components. When combined with broader inflationary trends, these shifts highlight the importance of thoughtful budgeting, exploring alternative materials, and maintaining strong supplier relationships to support cost-effective project delivery. Proactive strategies—such as monitoring commodity price trends, considering domestic sourcing, and planning for long-lead procurement—can help mitigate potential cost fluctuations and ensure continued progress.

STRENGTHENING TRANSPARENCY THROUGH PARTNERSHIP

By fostering open communication and collaboration, the District reinforces its commitment to transparency and shared accountability. This proactive approach strengthens public confidence and also helps ensure continued community support for the renewal of the Half-Cent Sales Tax and future initiatives that benefit Volusia County students.

COMMITTEE'S RECOMMENDATIONS AND CONCLUSIONS

Committee's Recommendations and Conclusions

As we close this year's report, the Project Oversight Committee reaffirms its commitment to ensuring that the funds generated by the Half-Cent Sales Tax are used responsibly, effectively, and transparently. The residents of Volusia County entrusted the District with these resources to enhance our educational facilities, and it is our duty to demonstrate that their investment is producing meaningful results for students and the community.

This year, the District made significant progress on several major capital projects. Two long-awaited school rebuilds, Orange City Elementary and Starke Elementary, are now complete and will welcome students in September 2025. These new campuses represent the type of transformational change that the Half-Cent Sales Tax was designed to deliver, ensuring safe, modern learning environments for generations to come.

Orange City Elementary School



Starke City Elementary School



Technology investments have also remained a priority. By strategically combining Half-Cent Sales Tax revenue with pandemic era grant funding, the District was able to purchase double the usual quantity of student devices, building a six-month inventory and avoiding sharp cost increases. While recent tariffs have created new challenges in equipping staff, the foresight shown in managing student technology demonstrates responsible stewardship of taxpayer dollars.

The success of the District's first STEM bus led to the expansion of that program. The District added a second mobile classroom in April 2025, focused on middle school students. The new STEM bus will begin visiting campuses this fall, bringing Science, Technology, Engineering, and Mathematics experiences to more students than ever before. The renovation of middle school science classrooms, a long-standing initiative

championed by the POC, made notable progress this year with the completion of upgrades to two classrooms. Plans are in place to renovate an additional two classrooms annually, steadily enhancing these critical learning environments.

Athletics and physical education have also seen important enhancements across all high schools. From improved field lighting to resurfaced courts and reclaimed water connections, these upgrades are strengthening the facilities where students compete, learn teamwork, and build lifelong healthy habits.

Financially, revenue from the Half-Cent Sales Tax has continued its steady upward trend, reflecting both strong community support and growth in the local economy. Importantly, a significant portion of this revenue comes from tourists, helping to reduce the tax burden on Volusia County residents while still investing in the future of our schools.

Even as costs of construction and materials rise, the District continues to work closely with neighboring municipalities and school districts to review best practices and manage expenditures carefully. These efforts are essential to sustaining the value of every dollar collected.

Finally, transparency remains the cornerstone of success. The POC strongly encourages the District to expand efforts to publicize Half-Cent projects via signage, social media, and through the District's website. Keeping the community well-informed is critical to sustaining support for current and future initiatives. Public awareness will be critical as the District looks ahead to future initiatives.

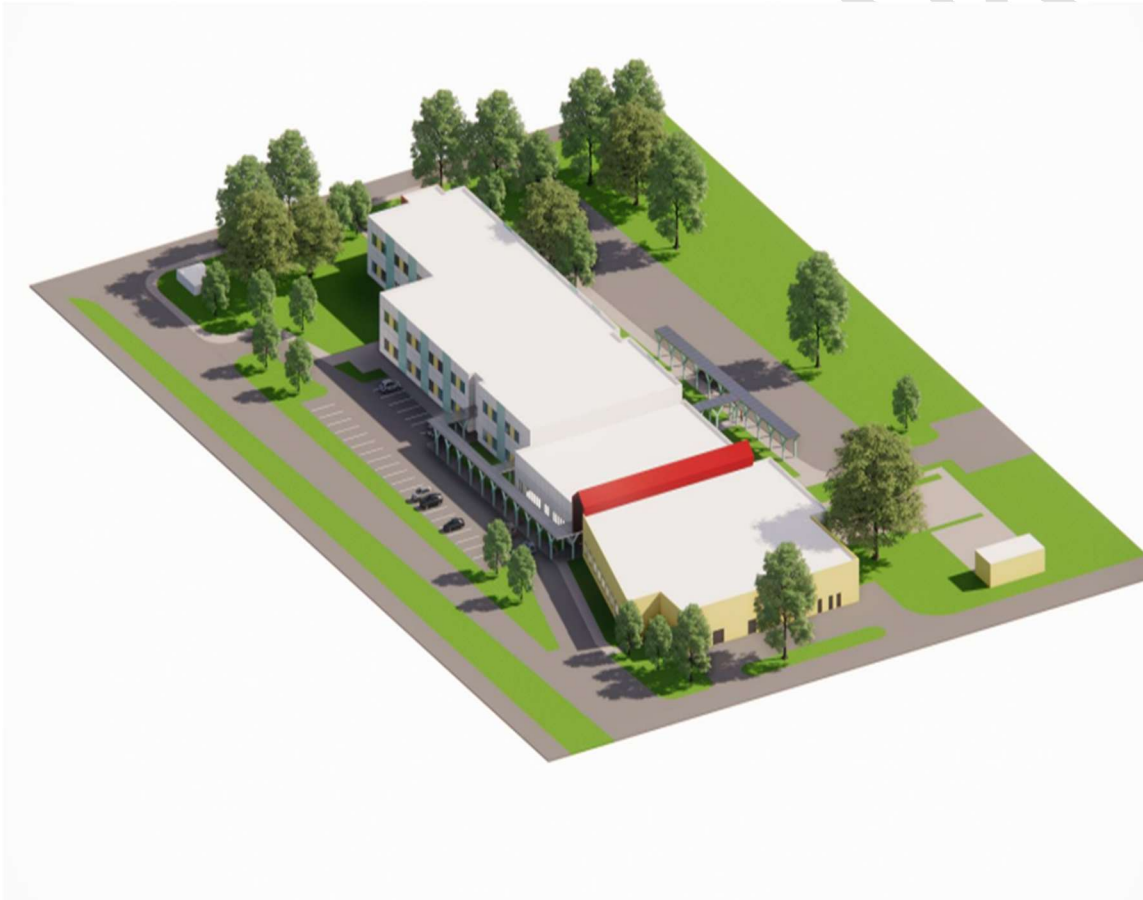
The Project Oversight Committee is proud of the progress made this year and looks forward to seeing the continued impact of these investments through the Half-Cent Sales Tax. By remaining steadfast in its commitment to transparency, collaboration, and accountability, the District can ensure that the Half-Cent Sales Tax continues to serve as a powerful tool for building a stronger future for all students in Volusia County Schools.

PROJECTS

To be updated

Starke Elementary School

- ❖ Multi-Phase Project
- ❖ Phase I Anticipated Completion
September 2025
- ❖ Phase II Anticipated Completion
February 2026

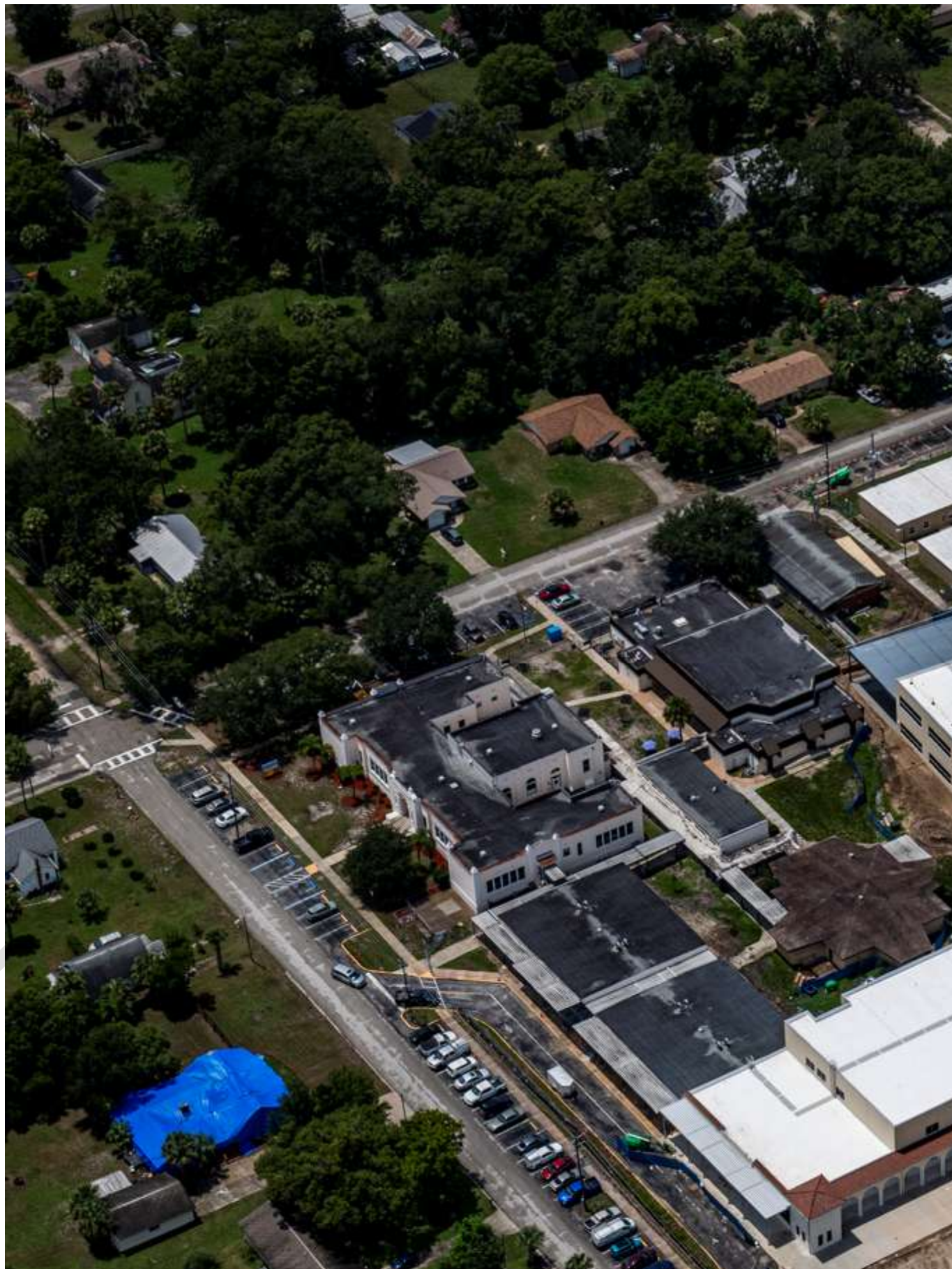


Orange City Elementary School

- ❖ Total School Replacement
- ❖ Phase I New Construction
- ❖ Phase II Demo Old Buildings and Final Site Development







Science Technology Engineering and Math (STEM) Bus

- ❖ 2nd Bus
- ❖ Unveiled on April 30, 2025
- ❖ Solar-powered mobile learning Lab to develop 6th grade students' skills



Science Classroom Labs



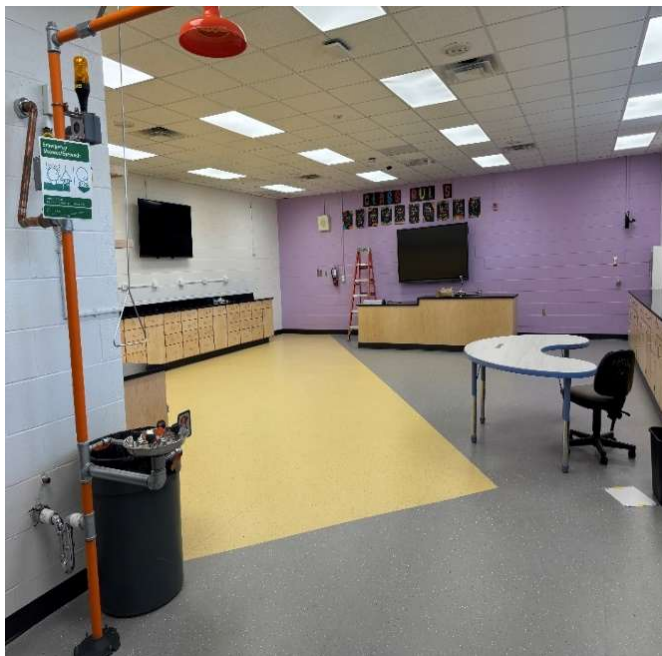
The first STEM Bus, launched in October of 2023, has served over 10,000 visitors during its tenure with VCS, and it has no plans of slowing down. In addition, the first STEM Bus has attended many events across Volusia County, including literacy nights, teen job fairs, information nights, and education days.

Both STEM buses were transformed from a vision to reality by the VCS Transportation, Maintenance and Science teams. Resource Teacher Robert Stephenson will drive the secondary STEM Bus and lead student missions. Funding for both buses was made possible by the Half-Cent sales tax initiative.

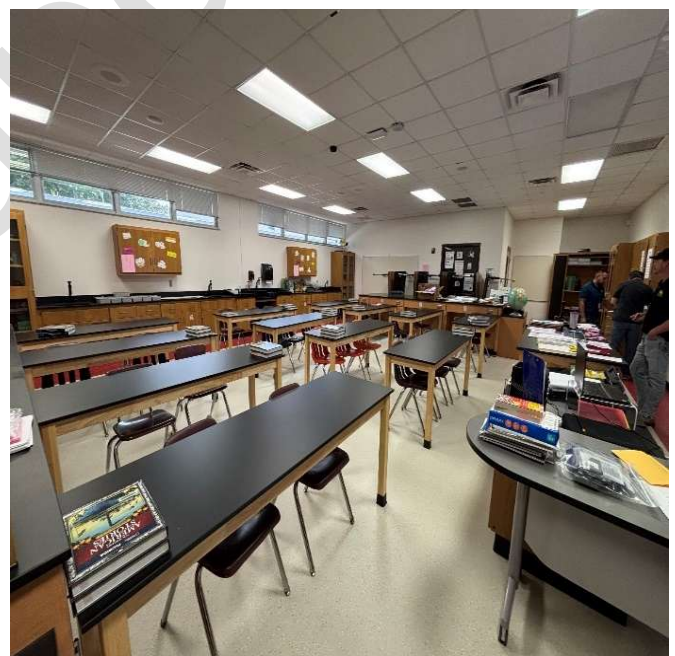
BEFORE.....



AFTER



Deland Middle School



Southwestern Middle School

LEVEL OF SERVICES CHARTS

Keep this?

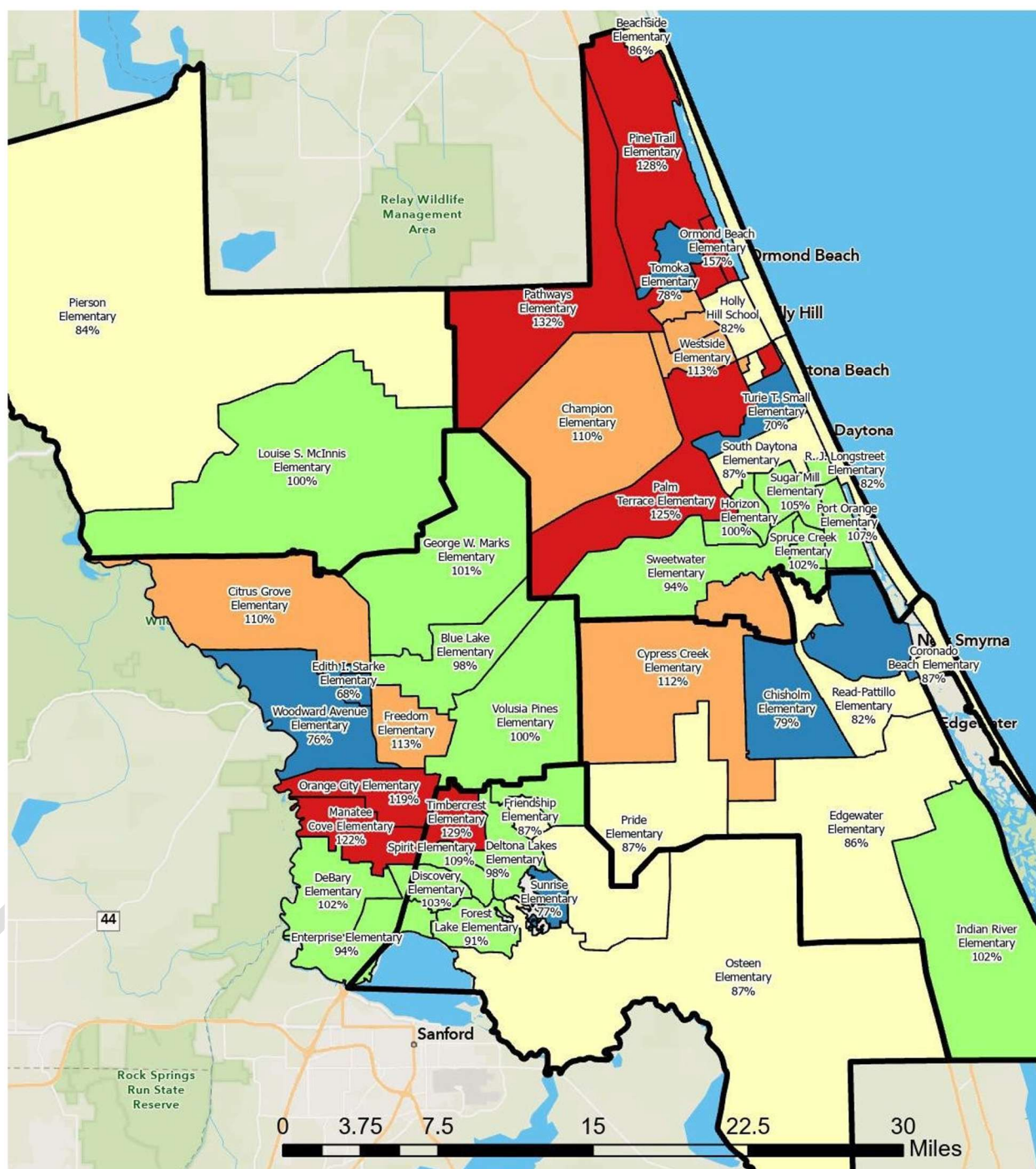
Level of Service (LOS)

Level of Service (LOS) is a metric used to measure how full a school is. It compares the number of students enrolled on Day 20 of the school year to the school's permanent capacity and expresses the result as a percentage. For example, if a school has 750 seats and 688 students, its LOS would be 92%.

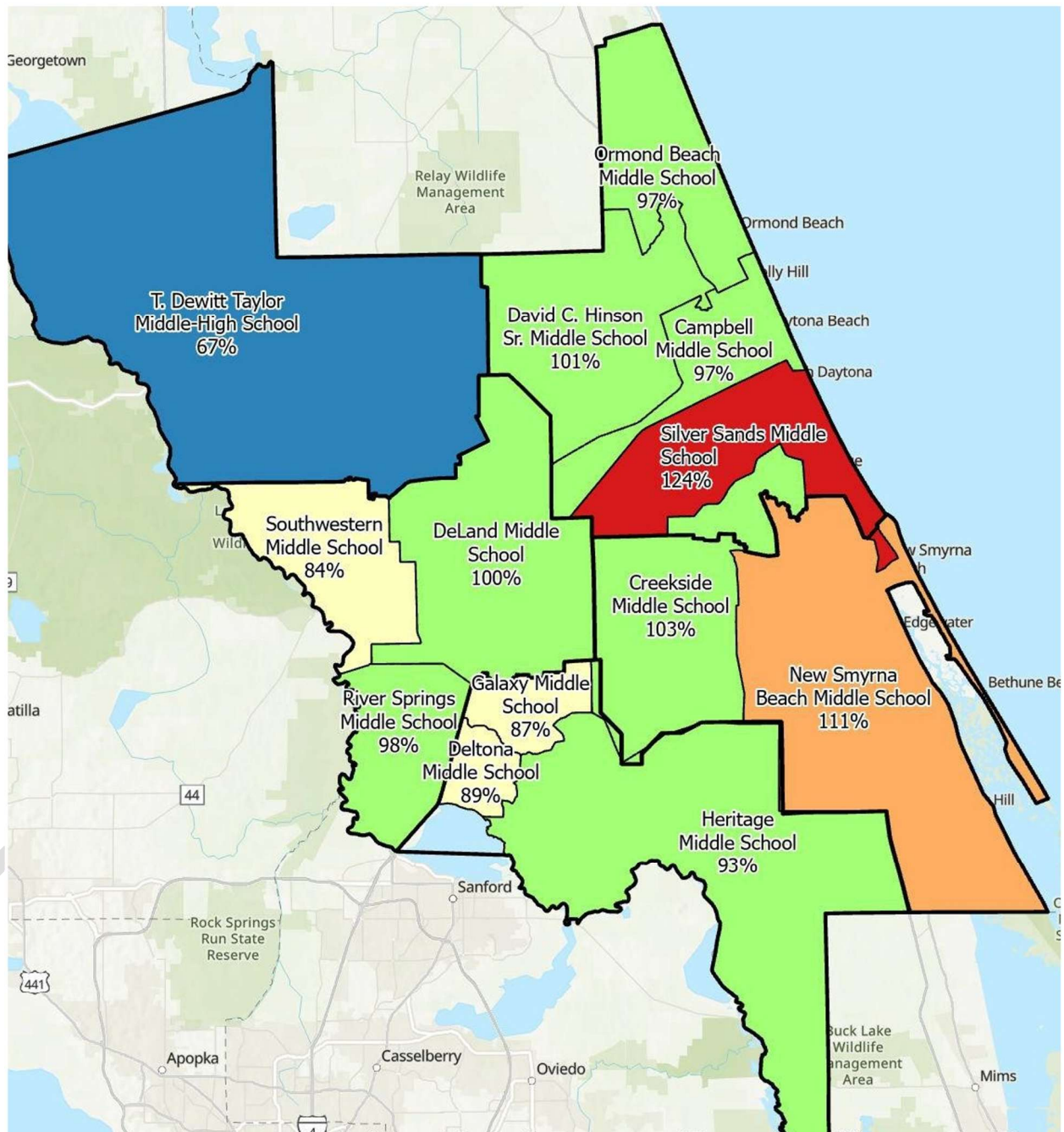
In some cases, LOS is adjusted to account for seats reserved for students from approved residential developments.

LOS plays an important role in facility planning. When a school is significantly over capacity, and nearby schools have available space, a rezoning may be considered to balance enrollment. If no nearby capacity exists, a classroom addition or school replacement may be recommended.

Elementary School Level of Service Map

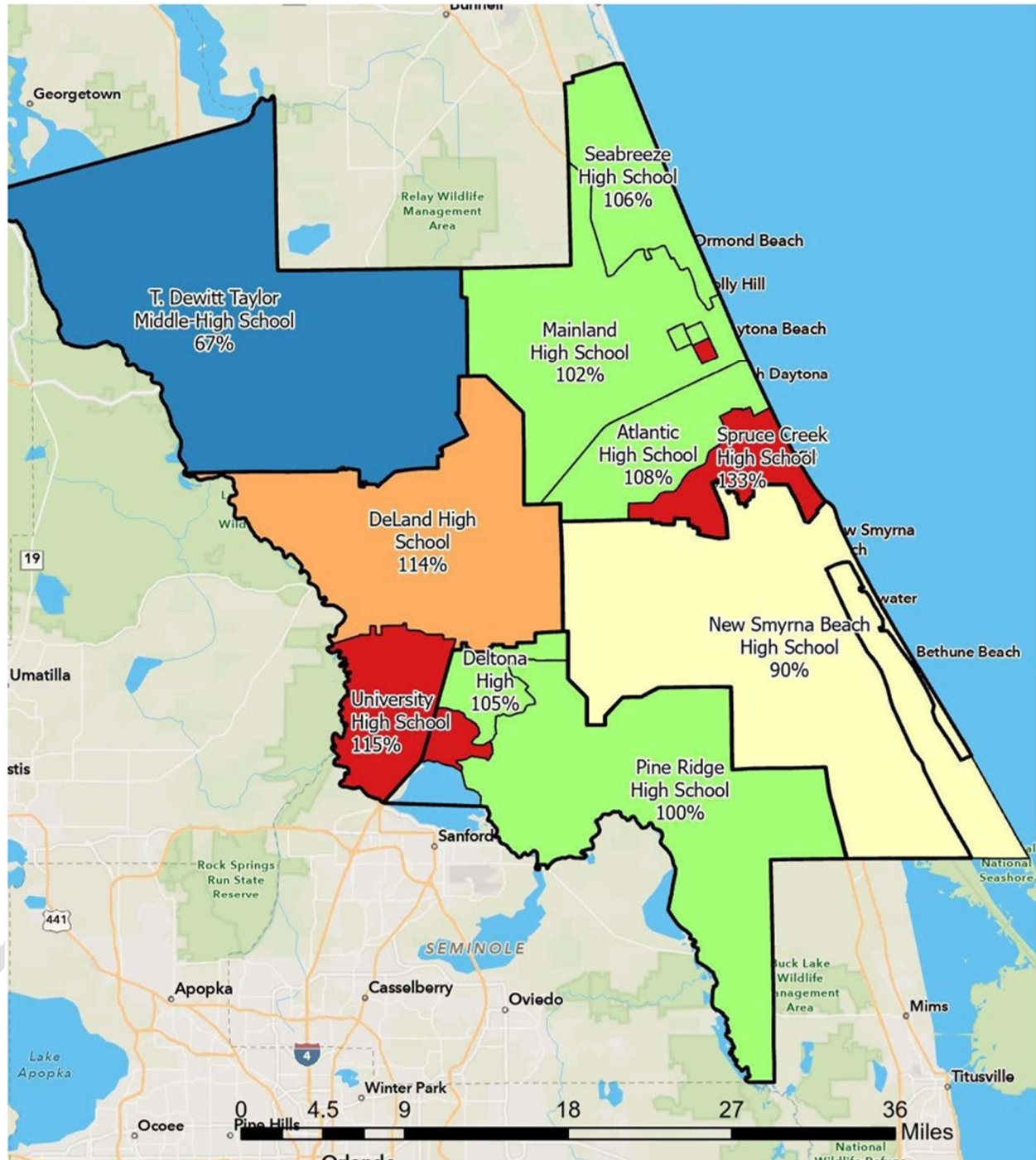


Middle School Level of Service Map



To be updated

High School Level of Service Map



RESOLUTION

To be updated

Resolution 2014-15

Resolution 2014-05

A RESOLUTION OF THE SCHOOL BOARD OF VOLUSIA COUNTY FLORIDA, DIRECTING A REFERENDUM TO BE HELD ON AUGUST 26, 2014, PURSUANT TO SECTION 212.055(6), FLORIDA STATUTES, FOR THE PURPOSE OF SUBMITTING TO THE DULY QUALIFIED ELECTORS OF VOLUSIA COUNTY, FLORIDA, A QUESTION REGARDING THE EXTENSION OF THE LEVY OF A DISCRETIONARY SALES SURTAX IN VOLUSIA COUNTY OF ONE-HALF CENT FOR SPECIFIED PURPOSES; PROVIDING FOR PROPER NOTICE OF SUCH ELECTION; AUTHORIZING CERTAIN INCIDENTAL ACTIONS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, on October 9, 2001, the electors of Volusia County approved a sales surtax levy of 0.5 percent (one-half percent)(one-half cent) pursuant to sections 212.054 and 212.055(6), Florida Statutes, for a fifteen (15) year period for the limited purpose of capital expenditures or fixed capital costs, associated construction-related costs, technology implementation at schools and bond indebtedness financing costs;

WHEREAS, that levy shall expire on December 31, 2016, unless extended by the electors of Volusia County;

WHEREAS, the critical need for the extension of the levy was established by a Citizens' Capital Needs Committee that met five times between the months of September 30, 2013, through January 13, 2014, and approved a recommended capital projects list that identified new capital project needs for an additional fifteen (15) year period of 2017 through 2031 ("New Capital Project Needs Plan");

WHEREAS, on January 28, 2014, the Volusia County School Board ("School Board") reviewed and approved the recommendation of the Citizens' Capital Needs Committee;

WHEREAS, the capital revenue sources for the School District of Volusia County, Florida, for financing the costs of school facility renovation, replacement and construction and technology purchases are inadequate without the continuation of the one-half cent sales surtax levy;

WHEREAS, the School Board is authorized by section 212.055(6), Florida Statutes, to levy a one-half cent sales surtax to fund capital outlay projects and technology implementation, including the payment of bond indebtedness and any interest accrued thereto, upon approval by a majority vote of the electors of Volusia County;

WHEREAS, the School Board desires to limit the financial impact of its capital outlay and technology implementation programs on local property owners by minimizing the use of ad valorem taxes to pay the costs of such improvements; and

WHEREAS, the New Capital Project Needs Plan is consistent with the School Board's adopted 2012 Educational Plant Survey as approved by the Florida Department of Education and serves as a plan for use of the proceeds of the levy and collection of the surtax for capital outlay which may be modified from time to time as the School Board determines to be in the best interest of the citizens throughout Volusia County.

NOW, THEREFORE, BE IT RESOLVED by the School Board of Volusia County, Florida, as follows:

SECTION 1. SALES SURTAX LEVY. There is hereby levied and imposed within Volusia County a discretionary sales surtax of 0.5 percent (one-half cent) pursuant to the provisions of sections 212.055(6) and 212.054, Florida Statutes subject to approval by a majority vote of the electors of Volusia County voting in the referendum directed by this resolution.

SECTION 2. FINDINGS. The findings set forth above are hereby adopted and incorporated by reference into this resolution.

SECTION 3. TERM OF LEVY. The surtax levy shall continue beginning January 1, 2017. The surtax levy shall remain in full force and effect for a period of fifteen (15) years from and after January 1, 2017, through December 31, 2031, unless repealed or reduced prior to that time by resolution of the School Board, which repeal or reduction may be effectuated without referendum.

SECTION 4. ADMINISTRATION; USE OF REVENUES.

- A. The surtax levied by this resolution shall be collected, administered and paid to the School Board by the Department of Revenue pursuant to the terms of section 212.054(4)(a), Florida Statutes or as otherwise provided by law.
- B. The proceeds of the levy and collection of the surtax and any interest accrued thereto shall be expended by the School Board for fixed capital expenditures or fixed capital costs associated with the renovation or construction of school facilities, and campuses, for security, technology and other school purposes, which have a useful life expectancy of five (5) or more years, and any land improvement, design and engineering costs related thereto, and for the costs of retrofitting and providing for technology implementation, including hardware and software, for the various sites within the district. Such proceeds and interest thereon may also be used for the purpose of servicing bond indebtedness to finance the projects authorized above. A brief and general description of the initial capital outlay projects to be funded by the surtax is set forth in the New Capital Project Needs Plan attached as Exhibit A.

SECTION 5. PROJECT OVERSIGHT COMMITTEE. The School Board and the Superintendent of Schools shall establish a Project Oversight Committee to report on the implementation, progress, status and completion of the projects funded by the sales surtax approved by this referendum. The Project Oversight Committee shall consist of six private citizens and one member of the Volusia County School District administration. The six private citizens shall not be affiliated with or employed by any business or occupation that would have a

direct or indirect financial benefit from these projects. The Project Oversight Committee shall prepare an annual report within ninety (90) days of the end of each fiscal year.

SECTION 6. REFERENDUM ELECTION ORDERED; DIRECTION. Pursuant to authority granted to the School Board pursuant to section 212.055(6), Florida Statutes, a county-wide referendum election is hereby ordered to be held in Volusia County on August 26, 2014, consistent with the terms of this resolution. This resolution shall constitute direction to the Volusia County Council to call said election within the School District of Volusia County consistent with the terms of this resolution. The School Board shall reimburse the County of Volusia for the costs of such referendum, if any, based on the actual expenses incurred on behalf of the School Board as filed by the Volusia County Supervisor of Elections attributable to the referendum.

SECTION 7. OFFICIAL BALLOT. The ballots to be used in the referendum election shall be substantially in the following form:

BALLOT TITLE: REFERENDUM ON EXTENDING ONE-HALF CENT SALES SURTAX FOR SCHOOL SECURITY, TECHNOLOGY AND OTHER FACILITY IMPROVEMENTS

BALLOT QUESTION: SHALL AN EXTENSION OF THE ONE-HALF CENT SCHOOL CAPITAL OUTLAY SALES SURTAX THAT EXPIRES ON DECEMBER 31, 2016, BE AUTHORIZED FOR AN ADDITIONAL FIFTEEN (15) YEAR LEVY BY THE SCHOOL BOARD OF VOLUSIA COUNTY BEGINNING JANUARY 1, 2017, TO FINANCE SCHOOL SECURITY AND TECHNOLOGY CAPITAL IMPROVEMENTS AND CONSTRUCTION OF OTHER SCHOOL CAPITAL PROJECTS, INCLUDING CONSTRUCTION, ADDITIONS, RENOVATIONS, AND REPLACEMENTS?

____ **FOR THE ONE-HALF CENT TAX**
____ **AGAINST THE ONE-HALF CENT TAX**

SECTION 8. HOLDING OF ELECTION. The referendum election directed by this resolution shall be held and conducted in the manner set forth by law.

SECTION 9. NOTICE OF REFERENDUM. In accordance with section 100.342, Fla. Stat., the superintendent is hereby authorized and directed to place a notice of referendum election in a newspaper of general circulation published in the school district. The publication shall be made at least twice, once in the fifth week and once in the third week prior to the week in which the referendum is to be held.

SECTION 10. SEVERABILITY. In the event that any word, phrase, clause, sentence or paragraph of this resolution shall be held invalid by any court of competent jurisdiction, such holding shall not affect any other word, clause, phrase, sentence or paragraph.

SECTION 11. REPEALING CLAUSE. All resolutions in conflict or inconsistent with this resolution are repealed to the extent of such conflict or inconsistency.

SECTION 12. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

ADOPTED at a regular meeting of the School Board of Volusia County, Florida, the 25th day of February, 2014.

SCHOOL BOARD OF VOLUSIA COUNTY,
FLORIDA

By:


CANDACE LANKFORD
Chairman

ATTEST:

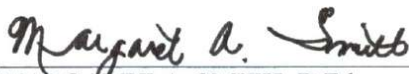

MARGARET A. SMITH, D.Ed.
Superintendent and Ex Officio Secretary
of the School Board of Volusia County, Florida

EXHIBIT "A"

**CITIZENS' CAPITAL NEEDS COMMITTEE
RECOMMENDED CAPITAL PROJECTS LIST
SCHOOL BOARD APPROVED January 28, 2014**

SECURITY **\$ 45,000,000**

Security Enhancements: ALL SCHOOLS & BUSES

School needs vary. Security enhancements may include, but not be limited to, one or more of the following:

- Cameras
- Cypher Locks
- Electronic lock system
- Fencing
- Impact resistance window laminate
- Panic buttons
- Ridership Verification & Accountability System
- School Visitor Management System

TECHNOLOGY **\$ 135,000,000**

Classroom & School Based Technology Retrofits & Upgrades: ALL SCHOOLS

Career & Technology Education Upgrades: ALL SECONDARY SCHOOLS

- High School Academics
- Middle School Electives

District Based Technology Retrofits & Upgrades

SCIENCE CLASSROOM REMODELING: ALL MIDDLE SCHOOLS **\$ 8,000,000**

NEW AND/OR REPLACEMENT SCHOOLS **\$ 111,000,000**

- Pierson/Seville Elementary Replacement
- Chisholm Elementary (Replacement on site)
- Deltona Middle (Replacement on site)
- George Marks Elementary (Replacement on site)
- Tomoka Elementary (Replacement on site)

ATHLETICS & PHYSICAL EDUCATION **\$ 15,000,000**

Track resurfacing/replacement & athletic fields: ALL HIGH SCHOOLS

EXHIBIT "A"

SPECIFIC & SIGNIFICANT RENOVATIONS

\$ 100,000,000

ELEMENTARY SCHOOLS

Enterprise	Classroom renovations/replacement
McInnis	Connect to potable water and/or sanitary sewer when available
Orange City	Classroom renovations & additions, site improvements/circulation
Ortona	Classroom renovations, site improvements/circulation
Osceola	New construction: administration/guidance, classroom renovations, windows & doors, exterior walls, site improvement/circulation
Read-Pattillo	New construction: administration/guidance, classroom renovations, exterior walls, site improvement/circulation
Starke	Doors, ceiling & lights and interior finishes including electrical, restroom renovations
Woodward	Classroom renovations & addition, restroom renovations

MIDDLE SCHOOLS

New Smyrna	Classroom addition, Site work circulation, Façade upgrade
Silver Sands	Exterior site improvements, parking lot & lighting

HIGH SCHOOLS

Atlantic	HVAC replacement, ceiling & lighting, electric service upgrade, roof replacement, auditorium renovations, window replacement, technology lab conversion
Deltona	Windows and doors replacement, technology lab conversion
Pine Ridge	HVAC replacement, ceiling & lighting, electric service upgrade, roof replacement, technology lab conversion, culinary lab
Seabreeze	Exterior door replacement, Buildings 8 & 9 classroom renovations
Spruce Creek	HVAC Replacement, electric service upgrades

OTHER RENOVATIONS (subject to sufficient revenues)

May include upgrades or replacement at any school of one or more of the following: electric service and/or equipment, ceiling & lights, fire alarm, HVAC system and/or equipment, intercom, roof replacements.

HALF CENT MONIES RECEIVED

(32m x 15 yrs based on 2013 values)

\$ 480,000,000

PROJECT COST ESTIMATE (based on 2013 values)

Security	\$ 45,000,000
Technology	\$ 135,000,000
Facilities	\$ 234,000,000
SUBTOTAL	\$ 414,000,000
Contingency &	
Inflation	\$ 66,000,000
	\$ 480,000,000

Dollars are based on 2013 values