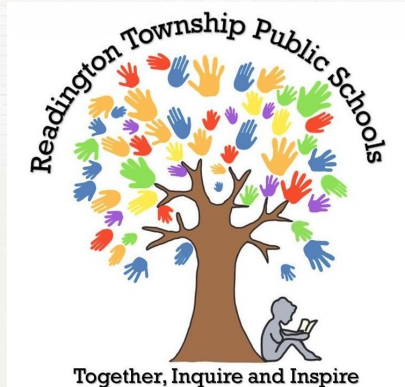
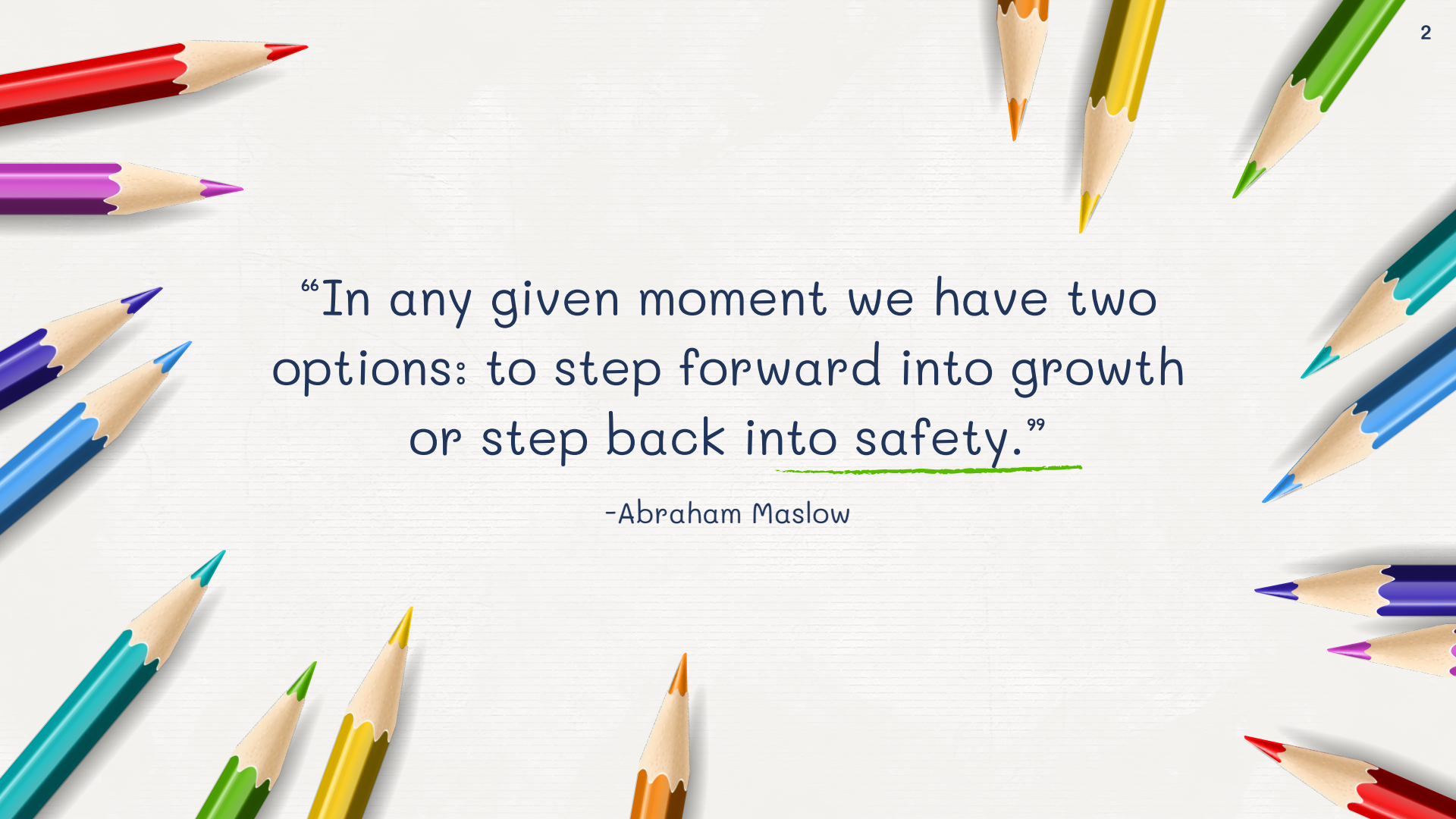


District Goals 2026-2027

September 8, 2026 Board of Education Meeting
Jonathan Hart, Ph.D., Superintendent of Schools



A decorative border of various colored pencils (red, purple, blue, teal, green, yellow, orange) is arranged around the central text, pointing towards the center.

“In any given moment we have two options: to step forward into growth or step back into safety.”

-Abraham Maslow

1. Strategic Work



Our Mission

We empower members of our community to lead purposeful lives with integrity, to cultivate a spirit of discovery, and to embrace connections in our diverse, global society.



Strategic Planning Process



- ✗ April - Strategic Planning Core Team Meeting
- ✗ April-May - Strategic Planning Committee meeting with administration and facilitator. Final crafting of goals.
- ✗ June - Strategic Planning Goal Committee Chairs selected:
 - Human Connection: Dr. Burns & Mrs. Truempy
 - Academic Rigor: Dr. Brown & Mrs. Applegate
 - Future Preparedness: Mr. Charleston & Mrs. Zimmerman
 - Fiscal Stewardship: Mr. Bohm & Dr. Hart
- ✗ June - Chairs select sub-committee participants.
- ✗ July-August - Action Steps Created.
- ✗ August - Goals Approved by the BOE (2026-2031).
- ✗ September - Phase I (2026-2027) Goals Established.



Leadership Retreat

Strategic and Adaptive Work: An 'Unpacking Matrix'

- How does this goal directly align with my job role?
- How can I support and influence this goal where it's not directly aligned?
- What are my high-leverage actions related to the goal?
- What are the systems and supports I need? What are potential barriers?

Future Preparedness	
Direct alignment Promote learning exp but build problem solvers Ensure AI handbook is using w/o S.	Indirect Support new Policy Best Practices
High leverage Medley Literacy Standards Sifted and Tailored Smart speakers STEM K-3	Systems support, barriers Time ✓ Proper use of AI ✓ Future ready? ever-changing ✓

Human Connection: Belonging	
Direct alignment UDL in all classrooms ✓ ATSS ✓ Visibility ✓ SEL ✓ Morning meetings ✓ Look for in Observations	Indirect Collaborate to identify students who feel disconnected or isolated Share best practices that promote belonging
High leverage Schedule Collecting feedback	Systems, barriers, supports Time: addition = subtraction ✓

Academic Rigor	
Direct alignment rigor through observations not to shift model teachers to follow up? as conversations ✓ S Handbook ✓ Vertical articulation 3rd to 4th and 5th-6th Pre K-K Define rigor for all, "adjust rigor unit" Pass	Indirect Shared definitions in Manuals UDL/MT ✓ Strengthen rigorous instruction CPT, faculty/Dept Meetings so model classrooms Scaffold independence monitor - adjust
High leverage Faculty meetings/CPT a focus on rubric / Coverage align with staff	Systems, barriers, supports Time and resources ✓ ensure proper data is being collected and analyzed properly Determine necessary PD collaborate + monitor Time Aligning expectations

2. Strategic Goals Informed District Goals

How will the strategic plan direct our attention?



Four Focus Goals

Focus Goals:

1. Human Connection & Belonging
2. Academic Rigor
3. Future Preparedness
4. Fiscal Stewardship

This year is 'phase 1' for most goals. This includes audit, alignment, observation, building frameworks, investing in professional learning.



3. Action Steps for Each

What will we do? How will we do it?



Goal 1: Human Connection & Belonging

Focus: Establish baselines for terms such as value and support. Implement belonging routines through Multi-Tiered Systems of Support (MTSS), Universal Design for Learning (UDL), and Responsive Classroom.

- ✗ Conduct Climate Surveys;
- ✗ Use the MTSS Handbook with fidelity and observe outcomes;
- ✗ Pilot UDL in classrooms and use those classrooms as models;
- ✗ Provide professional development on the Core 4 concepts of Morning Meeting (from *Responsive Classroom*);
- ✗ Begin an administrative book club: *The Listening Leader*.



Goal 2: Academic Rigor

Focus: Develop a framework of academic independence and responsibility on a K-8 continuum.

- ✗ Describe and define academic rigor;
- ✗ Observe areas of academic rigor in classrooms using model classrooms;
- ✗ Introduce Harvard's Project Zero Thinking Routines as professional development for critical thinking skills;
- ✗ Develop interventions using newly developed MTSS protocols and UDL;
- ✗ Revise 6-8 ELA Curriculum enhancing opportunities for rigor;
- ✗ Review K-5 Report Card.



Goal 3: Future Preparedness

Focus: Launch AI Handbook and audit digital literacy standards. Future preparedness includes: digital literacy, critical thinking, sustainability, and life skills.

- ✗ Set parameters using the AI Handbook;
- ✗ Audit and align digital literacy standards to curriculum;
- ✗ Use Harvard's Project Zero Thinking Routines to enhance critical thinking skills;
- ✗ Align district Green Committee initiatives with the UN Sustainable Development Goals;
- ✗ Continue previous Green Initiatives: baseline utility data, direct install programs, and solar installation.



Goal 4: Fiscal Stewardship

Focus: Plan and prepare a responsible 2027-2028 budget.
Develop long-term priorities for the future beyond 2028.

- ✗ Early identification of budget pressures including health care premiums;
- ✗ Identify cost-saving measures;
- ✗ Review data on recently settled contract negotiation agreements.



4. Measurements

How will we know we achieved our goals?



How will we collect data?



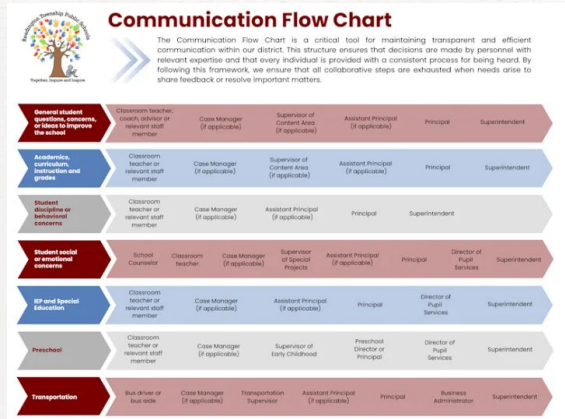
The following will be ways in which we collect data:

- ✗ Instructional Rounds (like hospital rounds);
- ✗ Project completion/deliverable (i.e., handbooks, Frameworks, professional development offerings, curricular documents, etc.);
- ✗ Surveys or feedback forms;
- ✗ Meeting minutes or notes;
- ✗ Curriculum revisions;
- ✗ Student reports or data in iReady, NJSLA, etc;
- ✗ Staff Professional Development Plans.



Other Work Ahead

QSAC Review Year from DOE;
Communications;
Referendum Projects.





Thanks!

Any questions?