HOGAN
PREP ACADEMY

# July 2026 Financials

PREPARED **AUG'26** BY

EDOPS

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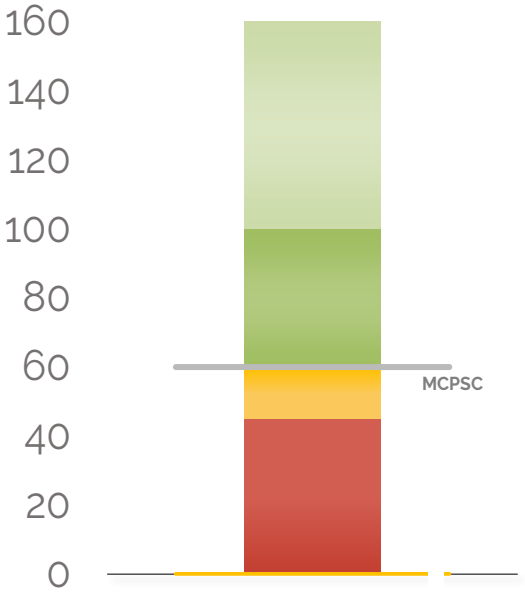
# Executive Summary

- Key Budget Assumptions: 228 Days of Cash and a CWW model of 603.69 (using FY25 CWW grades 5-12) at $15,150 state rate.
- Despite a forecasted net income deficit of $707K, total cash remains strong with a projected year-end balance of $8.94M.
- Revenue Drivers: YTD revenue is $343K ahead of budget due to insurance recovery timing following DESE compliance at FY26 year end and FY27 unbudgeted grant income.
- Expense Drivers: expenses are projected $186K unfavorable to budget. This is primarily driven by final FY26 Elementary staff contract payouts and timing associated with the insurance recovery settlement expense.

# Key Performance Indicators

## Days of Cash

*Cash balance at year-end divided by average daily expenses*

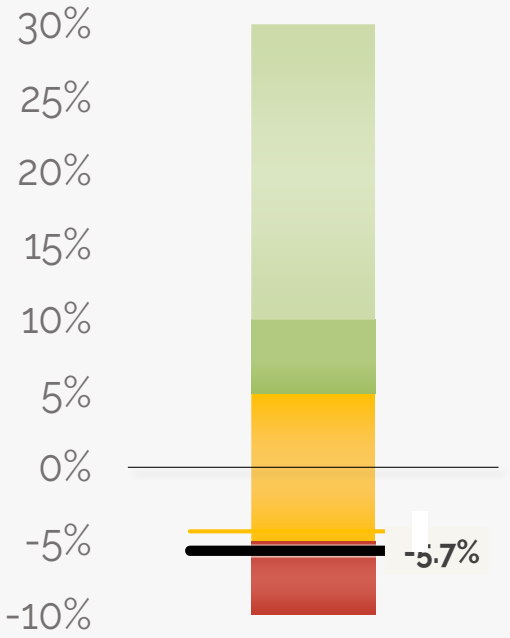



**247 DAYS OF CASH AT YEAR'S END**

The school will end the year with 247 days of cash. This is above the recommended 60 days

## Gross Margin

*Revenue less expenses, divided by revenue*

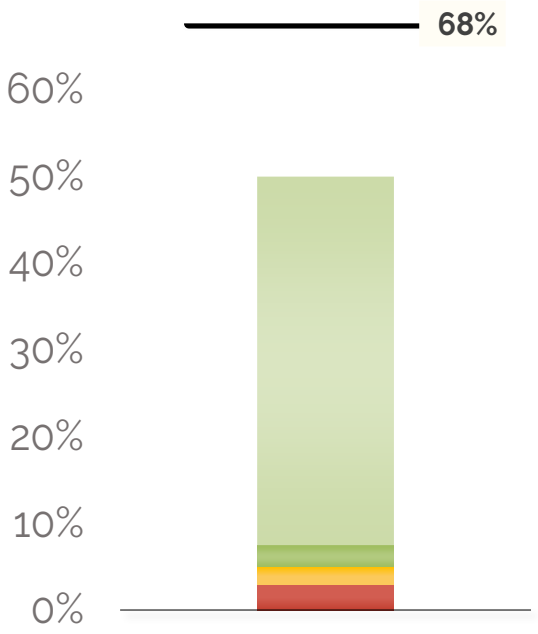



**-5.7% GROSS MARGIN**

The forecasted net income is -$707k, which is $165k below the budget. It yields a -5.7% gross margin.

## Fund Balance %

*Forecasted Ending Fund Balance / Total Expenses*




**67.64% AT YEAR'S END**

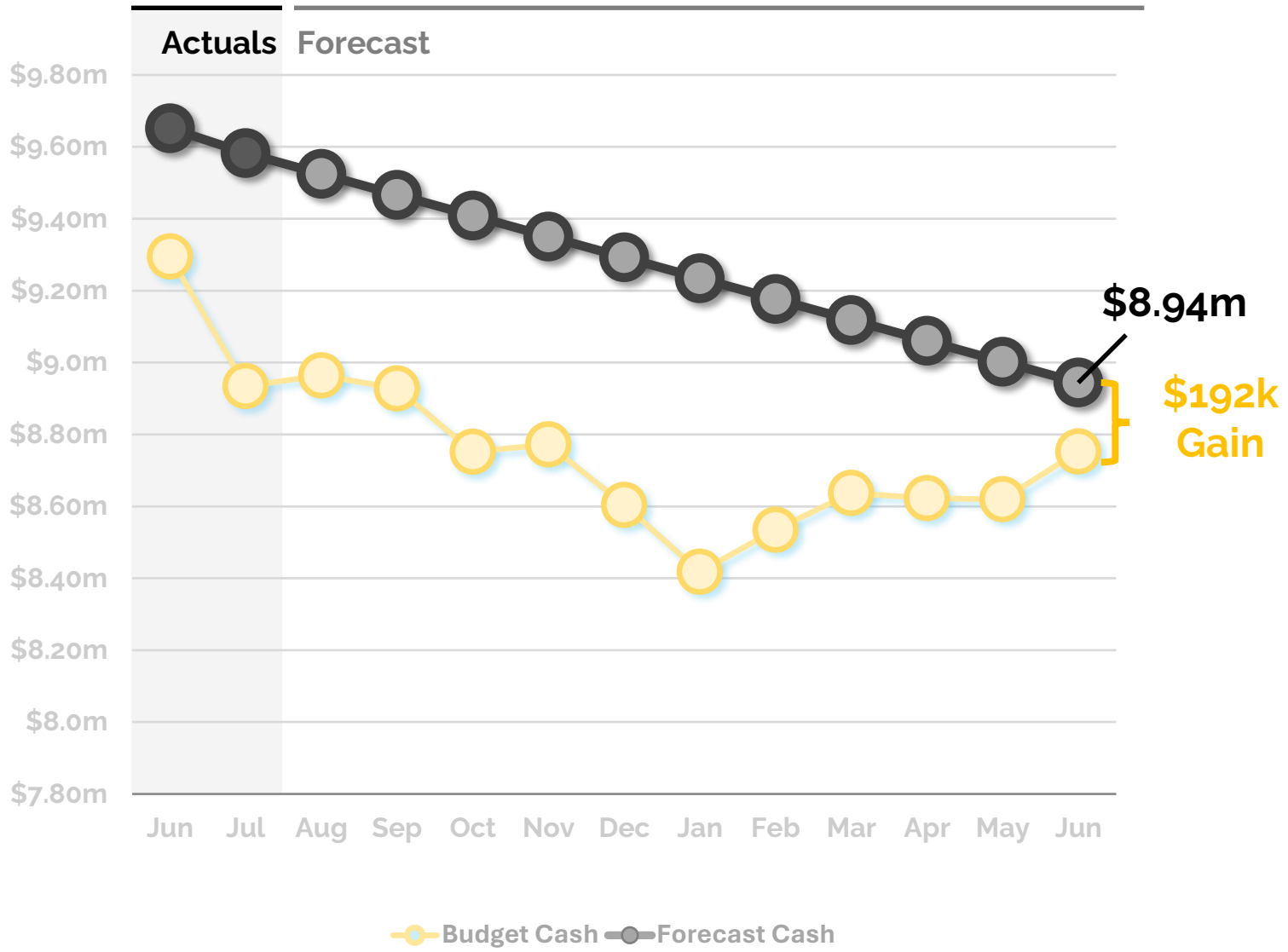
The school is projected to end the year with a fund balance of $8,942,887. Last year's fund balance was $9,650,273.

# Cash Forecast

## 247 Days of Cash at year s end

We forecast the school s year ending cash balance as **$8.9m**, **$192k** above budget.

Ending cash shows $192K ahead of budget due to a higher starting cash ($9.65M vs $9.29M board approved). The starting cash change is due to timing regarding the insurance recovery. That was partially mitigated by the expense variance of completing the Elementary Staff FY26 contracts.



# Forecast Overview

| | Forecast | Budget | Variance | Variance Graphic | Comments |
|---|---|---|---|---|---|
| Revenue | $12.5m | $12.5m | $22k | +22k | SSKC Grant Received after board approved budget. |
| Expenses | $13.2m | $13m | -$186k | -186k | ES Staff FY26 Contracts completed. |
| **Net Income** | **-$707k** | **-$543k** | **-$165k** | -165k | |
| Cash Flow Adjustments | -0 | 0 | -0 | -0k | |
| **Change in Cash** | **-$707k** | **-$543k** | **-$165k** | -165k | |

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# Annotated Financials

| | Year-To-Date | | | Annual Forecast | | | | |
|---|---|---|---|---|---|---|---|---|
| | *Actual* | *Budget* | *Variance* | *Forecast* | *Budget* | *Variance* | *Remaining* | *Rem %* |
| **Revenue** | | | | | | | | |
| Local Revenue | 67,201 | 89,662 | (22,461) | 1,179,136 | 1,179,136 | 0 | 1,111,935 | 94% |
| State Revenue | 793,948 | 501,400 | 292,548 | 9,458,715 | 9,458,715 | (0) | 8,664,767 | 92% |
| Federal Revenue | 44,694 | 125 | 44,569 | 1,376,500 | 1,376,500 | 0 | 1,331,806 | 97% |
| Private Grants and Donations | 21,000 | - | 21,000 | 21,000 | - | 21,000 | - | 0% |
| Earned Fees | 40,800 | 33,748 | 7,051 | 479,447 | 478,924 | 523 | 438,647 | 91% |
| **Total Revenue** | **967,643** | **624,935** | **342,708** | **12,514,798** | **12,493,275** | **21,523** | **11,547,155** | ❶ |
| | | | | | | | | |
| **Expenses** | | | | | | | | |
| Salaries | 541,943 | 401,453 | (140,490) | 4,938,065 | 4,817,439 | (120,626) | 4,396,122 | 89% |
| Benefits and Taxes | 138,699 | 115,448 | (23,251) | 1,419,081 | 1,385,376 | (33,705) | 1,280,382 | 90% |
| Staff-Related Costs | 1,328 | 4,795 | 3,467 | 57,539 | 57,539 | 0 | 56,211 | 98% |
| Occupancy Service | 91,905 | 124,094 | 32,189 | 1,489,130 | 1,489,130 | 0 | 1,397,225 | 94% |
| Student Expense, Direct | 117,489 | 90,992 | (26,497) | 1,093,727 | 1,091,901 | (1,826) | 976,238 | 89% |
| Student Expense, Food | 625 | - | (625) | 430,994 | 430,994 | (0) | 430,369 | 100% |
| Office & Business Expense | 75,306 | 168,602 | 93,296 | 2,053,265 | 2,023,221 | (30,044) | 1,977,959 | 96% |
| Transportation | 4,133 | - | (4,133) | 781,383 | 781,383 | 0 | 777,250 | 99% |
| Total Ordinary Expenses | 971,427 | 905,384 | (66,044) | 12,263,184 | 12,076,983 | (186,201) | 11,291,756 | 92% |
| Interest | - | 68,667 | 68,667 | 824,000 | 824,000 | 0 | 824,000 | 100% |
| Facility Improvements | 62,068 | 11,250 | (50,818) | 135,000 | 135,000 | 0 | 72,932 | 54% |
| Total Extraordinary Expenses | 62,068 | 79,917 | 17,848 | 959,000 | 959,000 | 0 | 896,932 | 94% |
| **Total Expenses** | **1,033,496** | **985,300** | **(48,195)** | **13,222,184** | **13,035,983** | **(186,201)** | **12,188,688** | ❷ |
| **Net Income** | **(65,853)** | **(360,366)** | **294,513** | **(707,386)** | **(542,708)** | **(164,678)** | **(641,533)** | ❸ |
| **Cash Flow Adjustments** | **(3,184)** | **-** | **(3,184)** | **(0)** | **-** | **(0)** | **3,184** | ❹ |
| **Change in Cash** | **(69,037)** | **(360,366)** | **291,329** | **(707,386)** | **(542,708)** | **(164,678)** | **(638,349)** | ❺ |

❶ **REVENUE: $22K AHEAD**
SSKC Grant received

❷ **EXPENSES: $186K BEHIND**
ES Staff FY26 Contracts completed in July

❸ **NET INCOME: $165K behind**

❹ **CASH ADJ:$0K BEHIND**

❺ **NET CHANGE IN CASH: $165K BEHIND**

# Monthly Financials

| | Actual | Forecast | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Income Statement | *Jul* | *Aug* | *Sep* | *Oct* | *Nov* | *Dec* | *Jan* | *Feb* | *Mar* | *Apr* | *May* | *Jun* | *TOTAL* |
| **Revenue** | | | | | | | | | | | | | |
| Local Revenue | 67,201 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 101,085 | 1,179,136 |
| State Revenue | 793,948 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 787,706 | 9,458,715 |
| Federal Revenue | 44,694 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 121,073 | 1,376,500 |
| Private Grants and Donations | 21,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,000 |
| Earned Fees | 40,800 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 39,877 | 479,447 |
| **Total Revenue** | **967,643** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **1,049,741** | **12,514,798** |
| **Expenses** | | | | | | | | | | | | | |
| Salaries | 541,943 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 399,647 | 4,938,065 |
| Benefits and Taxes | 138,699 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 116,398 | 1,419,081 |
| Staff-Related Costs | 1,328 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 5,110 | 57,539 |
| Occupancy Service | 91,905 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 127,020 | 1,489,130 |
| Student Expense, Direct | 117,489 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 88,749 | 1,093,727 |
| Student Expense, Food | 625 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 39,124 | 430,994 |
| Office & Business Expense | 75,306 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 179,814 | 2,053,265 |
| Transportation | 4,133 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 70,659 | 781,383 |
| Total Ordinary Expenses | 971,427 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 1,026,523 | 12,263,184 |
| Operating Income | -3,784 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 23,218 | 251,614 |
| **Extraordinary Expenses** | | | | | | | | | | | | | |
| Interest | 0 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 74,909 | 824,000 |
| Facility Improvements | 62,068 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 6,630 | 135,000 |
| Total Extraordinary Expenses | 62,068 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 81,539 | 959,000 |
| **Total Expenses** | **1,033,496** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **1,108,063** | **13,222,184** |
| **Net Income** | **-65,853** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-58,321** | **-707,386** |
| Cash Flow Adjustments | -3,184 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 0 |
| **Change in Cash** | **-69,037** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-58,032** | **-707,386** |
| | | | | | | | | | | | | | |
| Ending Cash | 9,582,689 | 9,524,658 | 9,466,626 | 9,408,594 | 9,350,562 | 9,292,531 | 9,234,499 | 9,176,467 | 9,118,435 | 9,060,404 | 9,002,372 | 8,944,340 | |

# Balance Sheet

| | *Previous Year End* | *Current* | *Year End* |
|---|---|---|---|
| ***Assets*** | | | |
| Current Assets | | | |
| Cash | 9,651,726 | 9,582,689 | 8,944,340 |
| Total Current Assets | 9,651,726 | 9,582,689 | 8,944,340 |
| **Total Assets** | **9,651,726** | **9,582,689** | **8,944,340** |
| | | | |
| **Liabilities and Equity** | | | |
| **Liabilities** | | | |
| Current Liabilities | | | |
| Other Current Liabilities | 1,453 | -1,731 | 1,453 |
| Total Current Liabilities | 1,453 | -1,731 | 1,453 |
| Total Long-Term Liabilities | 0 | 0 | |
| **Total Liabilities** | **1,453** | **-1,731** | **1,453** |
| | | | |
| **Equity** | | | |
| Unrestricted Net Assets | 9,650,273 | 9,650,273 | 9,650,273 |
| Net Income | 0 | -65,853 | -707,386 |
| **Total Equity** | **9,650,273** | **9,584,421** | **8,942,887** |
| | | | |
| **Total Liabilities and Equity** | **9,651,726** | **9,582,689** | **8,944,340** |

# QUESTIONS?

Please contact your EdOps Finance Team:

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# Debt Disclosure

- Has the school incurred any new debt since the last report?
  - No
- If new debt has been incurred, confirm that it has been entered into the Accountability Portal.
  - N/A