# BOARD AGENDA - AUGUST 12, 2026
# *4:30 P.M. (CLOSED SESSION) *6:30 P.M. (OPEN SESSION)
# BOARD OF EDUCATION, REGULAR MEETING

## THIS MEETING WILL BE HELD AT
## 2309 TULARE STREET, FRESNO, CALIFORNIA 93721
## FRESNO UNIFIED SCHOOL DISTRICT
## SECOND FLOOR - BOARD ROOM

***DESIGNATED TIMES FOR CONFERENCE/DISCUSSION ITEMS ARE ESTIMATES.**

Parking will be available for board meetings after 5:00 p.m. at the N Street Parking Pavilion, located at the southeast corner of Tulare and N Streets, with entrance on N Street. Board meeting attendees without key cards should report directly to the parking booth attendant and should not take a parking ticket. Additionally, the City of Fresno does not enforce street parking meters in the area after 6:00 p.m., Monday through Friday.

For the safety of all who attend Fresno Unified Board Meetings, everyone entering the Fresno Unified Education Center building is subject to metal detector screening, in accordance with Board Policy 5145.12. Prohibited items are as follows: alcohol, illegal drugs, knives, or firearms. We appreciate your cooperation in helping maintain a safe environment for all.

In accordance with the Americans with Disabilities Act, persons requiring special assistance to access the Board Room, to review written materials discussed at the meeting, or to otherwise participate in board meetings are encouraged to contact the Board President or Board Office at (559) 457-3727. To ensure the district can make reasonable arrangements and provide any necessary accommodations, auxiliary aids, or services, notification at least 48 hours prior to the meeting is requested.

Any member of the public who wishes to address the Board shall submit a speaker card specifying the agenda item(s) they wish to address. The speaker card must be submitted before or during the Board's consideration of the item.

In accordance with Board Bylaw 9322, students and parents/guardians may request directory information or personal information (as defined in Education Code 49061 and/or 49073.2) be excluded from the minutes by making a request in writing to the Superintendent or Board Clerk.

Public materials are available at our website at fresnounified.org/board.

Interpretation Services in Spanish, Hmong, and American Sign Language (ASL) are available in the meeting room upon request.



**Agenda Approved by:**
**Mao Misty Her, Superintendent**

***4:30 P.M.**

**PLEDGE OF ALLEGIANCE**

Paul Idsvoog will lead the Pledge of Allegiance.

**OPPORTUNITY FOR PUBLIC COMMENT ON CLOSED SESSION AGENDA**

**RECEIVE INFORMATION AND REPORTS (See Section A)**

**RECESS FOR CLOSED SESSION TO DISCUSS THE FOLLOWING:**

1. Student Expulsions (Education Code Section 35146).
2. Conference with Labor Negotiator (Government Code Section 54957.6); Fresno Unified School District Negotiator: David Chavez; Employee Organizations: Fresno Teachers Association; California School Employees Association, Chapter 125; California School Employees Association, Chapter 143; Service Employees International Union, Local 521; Fresno Association of Substitute Teachers Association/Service Employees International Union, Local 521; Fresno Building & Construction Trades/Fresno Teachers Association; International Association of Machinists and Aerospace Workers; Unrepresented Employees: All Management, Confidential, and Supervisory Employees.
3. Public Employee Discipline, Dismissal, Release, Reassignment, Resignation (Government Code Section 54957).
4. Public Employment/Appointment (Government Code Section 54957).
    a. Assistant Superintendent, Human Resources
    b. Executive Director, State & Federal
5. Conference with Legal Counsel - Existing Litigation (Government Code Section 54956.9 (d) (1)).
    a. Hortencia Correa De Garcia v. Fresno Unified Workers' Compensation Fresno Unified Case No. WC24-0508-11603
    b. Leonardo Cardenas v. Fresno Unified Workers' Compensation Fresno Unified Case No. WC23-0329-9131
6. Conference with Legal Counsel - Anticipated, Pending, Threatened Litigation (Government Code Section 54956.9 (d) (2)).
    a. Potential Case (One)

***6:30 P.M., RECONVENE and Report Action Taken during Closed Session**

Page

## A. RECEIVE INFORMATION & REPORTS

1. RECEIVE the Fresno Unified School District Fourth Quarterly Investment Report for Fiscal Year 2025/26 — 10

Receive the Fresno Unified School District Fourth Quarterly Investment Report for Fiscal Year 2025/26.docx

Included in the Board material is the Fresno Unified School District Fourth Quarterly Investment Report for Fiscal Year 2025/26. Board Policy 3430(a) requires the Superintendent, or designee, to supply the Board of Education with quarterly and annual reports on district investments. As of June 30, 2026, Fresno Unified School District is in compliance with Board Policy 3430(a) for investments. Fiscal impact: There is no fiscal impact to the district at this time. Contact person: Patrick Jensen, telephone (559) 457-6226.

## B. CONFERENCE & DISCUSSION AGENDA

1. *6:35 P.M. — 11

PRESENT and DISCUSS the Strategic Plan and the 2026/27 Annual Plan

Present and Discuss the Strategic Plan and the 2026/27 Annual Plan.docx

Present and Discuss the Strategic Plan and the 2026-27 Annual Plan..pdf

Superintendent Her will present the District's new Strategic Plan, outlining the vision, priorities, goals, and key strategies that will guide the District's work through 2030. The presentation will also include the 2026/27 Annual Plan, which identifies priorities and targets that support implementation of the Strategic Plan. The Board will have an opportunity to discuss the District's approach to advancing student success and organizational excellence. Fiscal impact: Funds have already been allocated to support the strategies included in the plans. Contact person: Ambra O'Connor, telephone (559) 457-3838.

## C. CONSENT AGENDA

All Consent Agenda items are considered routine by the Board of Education and will be acted upon by one motion. There will be no separate discussion of items unless a Board member requests, in which event, the items will be considered following approval of the Consent Agenda.

**OPPORTUNITY for Public Comment on the Consent Agenda**

1. ADOPT Findings of Fact and Recommendations of District Administrative Board — 48

Adopt Findings of Fact and Recommendations of District Administrative Board.docx

The Board of Education received and considered the Findings of Fact and Recommendations of District Administrative Panels resulting from hearings on expulsion and readmittance cases conducted during the period since the regular

meeting of the Board held June 17, 2026. The Superintendent **recommends adoption**. Fiscal impact: There is no fiscal impact to the district at this time. Contact person: Carlos Castillo, Ed.D., telephone (559) 457-3750.

2. ADOPT Resolution No. 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School — 49

Adopt Resolution No. 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School.docx

Adopt Resolution 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School.pdf

Included in the Board material is Resolution No. 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School to provide environmental services of the Building H at Tehipite Middle School following a water intrusion event on May 24, 2026. The Superintendent **recommends adoption**. Fiscal impact: Sufficient funds in the estimated amount of $110,000 are available in the Risk Management Internal Service Fund. Contact person: Paul Idsvoog, telephone (559) 457-3134.

3. APPROVE Personnel List — 53

Approve Personnel List.docx

Approve Personnel List.pdf

Included in the Board material is the Personnel List, Appendix A, as submitted. The Superintendent **recommends approval**. Fiscal impact: There is no fiscal impact to the district at this time. Contact person: David Chavez, telephone (559) 457-3713.

4. APPROVE Meeting Minutes — 56

Approve Meeting Minutes.docx

Approve Meeting Minutes.pdf

Included in the Board materials are draft minutes for the regular meeting of the Fresno Unified School District Board of Education, held June 17, 2026. The Superintendent **recommends approval**. Fiscal impact: There is no fiscal impact to the district at this time. Contact person: Superintendent Her, telephone (559) 457-3884.

5. APPROVE Proposed Revisions to the 2026/27 Board Monitoring Calendar — 76

Approve Proposed Revisions to the 2026/27 Board Monitoring Calendar.docx

Approve Proposed Revisions to the 2026-27 Monitoring Calendar.pdf

Included in the Board material is the 2026/27 Student Outcomes Focused Governance monitoring calendar with proposed revisions. The Superintendent **recommends approval**. Fiscal impact: There is no fiscal impact to the district at this time. Contact person: Ambra O'Connor, telephone (559) 457-3838.

6. APPROVE the 2026/27 Spring Release Consolidated Application to the California Department of Education — 78

Approve the 2026/27 Spring Release Consolidated Application to the California Department of Education.docx

Approve the 2026/27 Spring Release Consolidated Application to the California Department of Education.pdf

Included in the Board material is a budget summary for the Consolidated Application (Con App). The Con App is a tool used by the California Department of Education (CDE) to distribute funds from federal programs to school districts across California. The Superintendent **recommends approval**. Fiscal impact: Total funding for categorical programs was included in the 2026/27 Adopted Budget approved by the Board on June 17, 2026. Contact person: Patrick Jensen, telephone (559) 457-6226.

7. APPROVE Annual Agreements for the 2026/27 Fiscal Year 81

Approve Annual Agreements for the 2026/27 Fiscal Year.docx

Approve Annual Agreements for the 2026/27 Fiscal Year.pdf

Included in the Board material is a matrix detailing agreements to provide services to Fresno Unified School District. These agreements start in August for the 2026/27 fiscal year and will end no later than June 30, 2027. The Superintendent **recommends approval**. Fiscal impact: Sufficient funds have been budgeted in the 2026/27 budget. These investments will be funded through the appropriate budgets, as detailed in the matrix. Contact person: Patrick Jensen, telephone (559) 457-6226.

8. APPROVE Agreement for External Audit Services 83

Approve Agreement for External Audit Services.docx

Approve Agreement for External Audit Services.pdf

Included in the Board material is an agreement for external audit services. After careful consideration, the Audit Committee approved a recommendation to the Board of Education at their June 04, 2026, meeting that Crowe LLP be awarded a three-year plus two one-year renewal agreement for external auditing services. The Superintendent **recommends approval**. Fiscal impact: Sufficient funds have been budgeted and are available in the Unrestricted General Fund, Health Fund, and Bond Fund as appropriate. Anticipated expenditures from fiscal year 2026/27 are $245,000. Contact person: Patrick Jensen, telephone (559) 457-6226.

9. APPROVE Agreements for Legal Services for the 2026/27 Fiscal Year 146

Approve Legal Services Agreements for the 2026/27 Fiscal Year.docx

Approve Legal Services Agreements for the 2026/27 Fiscal Year.pdf

Included in the Board material is a list of legal firms recommended for approval to provide legal services to Fresno Unified School District during the 2026/27 fiscal year. The list includes the firm name, location, and attorney rates. The Superintendent **recommends approval**. Fiscal impact: Sufficient funds are available in the 2026/27 budget in the Unrestricted General Fund, Worker's Compensation Fund, and Liability Fund. Contact person: Patrick Jensen, telephone (559) 457-6226.

10. APPROVE Certificated Retiree Contract for Elementary Music 148

Approve Certificated Retiree Contract for Elementary Music.docx

Approve Certificated Retiree Contract for Elementary Music.pdf

Included in the Board material is information about a retiree contract to help fill a vacancy in elementary music. The retiree will provide classroom music instruction according to areas of expertise. Arts Education currently has 1.5 FTE vacancies in elementary music. The Superintendent **recommends approval**. Fiscal impact: Sufficient funds in the estimated amount of $22,179 are available in the Elementary Music budget. Contact person: Ben Drati, Ed.D., telephone (559) 457-3633.

11. APPROVE Retiree Contracts for the 2026/27 School Year 150

Approve Retiree Contracts for the 2026/27 School Year

Approve Retiree Contract for the 2026/27 School Year.pdf

Included in the Board material is a list of retiree contracts recommended for approval to provide services to the Fresno Unified School District during the 2026/27 school year. The list includes the retiree's name, the location of the departments they will be working at, and the not-to-exceed amount. The Superintendent **recommends approval**. These retiree contracts will be funded through the appropriate budgets as detailed in the matrix. Contact Person: Carlos Castillo, Ed.D., telephone: (559) 457-3750.

12. APPROVE State Center Adult Education Consortium Alternate Representative 153

Approve State Center Adult Education Consortium Alternate Representative

Approve State Center Adult Education Consortium Alternate Representative.pdf

Included in the Board material is a recommendation to appoint Thoua Lee as the Fresno Unified School District alternate representative on the State Center Adult Education Consortium Executive Board. Mrs. Lee serves as one of three vice principals at Fresno Adult School. Assembly Bill 104 established the Adult Education Block Grant, and Fresno Unified is a member of the State Center Adult Education Consortium. All consortium members must be designated by the respective member governing boards. Fresno Adult School's principal, Rodney Branch, serves as the representative to the consortium. In the unlikely event of his absence, Mrs. Lee would serve as his alternate. The Superintendent **recommends approval**. There is no fiscal impact to the district at this time. Contact Person: Carlos Castillo, Ed.D., telephone (559) 457-3750.

13. APPROVE Award of Request for Proposal No. 26-46, Portrait of a Learner Digital Platform 155

Approve Award of Request for Proposal No. 26-46, Portrait of Learner Digital Platform.docx

Approve Award of Request for Proposal No. 26-46, Portrait of Learner Digital Platform.pdf

Included in the Board material is information on Request for Proposal (RFP) No. 26-46, Portrait of a learner. The RFP was issued to identify a solution that can

support coherent learning and evidence-based alignment with deeper learning, authentic performance and student reflection with cycles of feedback and revision, cultivating Portrait of a Learner future-ready competencies. The term is a one-year period beginning August 13, 2026, with the option to renew for four additional one-year periods beginning June 30, 2027. The Superintendent **recommends approval.** Fiscal impact: Sufficient funds in the estimated amount of $152,000 are available in the Chief Academic Office budget for year one. The estimated five-year pricing is $1,790,250 subject to annual renewal, available funding, and final contract execution. Contact person: Ben Drati, Ed.D., telephone (559) 457-3633.

14. APPROVE Award of Request for Qualifications 27-01, High Dosage Literacy Tutoring Services 173

Approve Award of Request for Qualifications 27-01, High Dosage Literacy Tutoring Services.docx

Approve Award of Request for Qualifications 27-01, High Dosage Literacy Tutoring Services.pdf

Included in the Board material is information on Request for Qualifications (RFQ) 27-01, to qualify a pool of vendors to deliver programs during instructional day and/or outside of school time that focus on literacy. Success will be measured by student achievement on statewide and district assessments, including Smarter Balanced Assessment Consortium (SBAC), i-Ready, and the Dynamic Indicators of Basic Early Literacy Skills (DIBELS), cross-referenced with attendance, participation, and progress monitoring data provided by the vendor. The qualification term is five (5) years and will begin August 13, 2026. The Superintendent **recommends approval**. Sufficient funds in the estimated amount of $2,000,000 are available in the one-time literacy grant and site funds budget. Contact Person: Carlos Castillo, Ed.D., telephone (559) 457-3750.

15. RATIFY Agreement with CORE Districts 175

Ratify Agreement with CORE Districts

Ratify Agreement with CORE Districts.pdf

Included in the Board material is an agreement with CORE Districts. This agreement provides access to data monitoring through the CORE on-track dashboard, which provides outcome data on ninth-grade students, including off-track lane, attendance, relationships, and grades. The Change package includes testable changes for schools in adult teaming, the eighth-to-ninth-grade transition, relationships, and equitable grading, along with tools and training in an improvement methodology (improvement science). The Superintendent **recommends ratification**. Sufficient funds in the estimated amount of $310,000 are available in the Chief Academic Office budget. Contact Person: Carlos Castillo, Ed.D., telephone (559) 457-3750.

16. RATIFY Memorandum of Understanding between Fresno Unified School District and the School of Unlimited Learning 189

Ratify Memorandum of Understanding between Fresno Unified School District and

the School of Unlimited Learning

Ratify Memorandum of Understanding between Fresno Unified School District and the School of Unlimited Learning.pdf

Included in the Board material is a copy of the Memorandum of Understanding (MOU) between Fresno Unified School District and the School of Unlimited Learning. The MOU details the relationship between the district, the charter corporate entity, and the charter school regarding operations, oversight, and monitoring. The Fresno Unified School District Board of Education approved the School of Unlimited Learning's renewal petition for a term of three years, beginning July 01, 2026, through June 30, 2029. The Superintendent **recommends ratification**. There is no fiscal impact to the district at this time. Contact Person: Carlos Castillo, Ed.D., telephone (559) 457-3750.

17. RATIFY Purchase Orders Issued April 01, 2026, through April 30, 2026 – Primary Report 246

Ratify April 2026 Purchase Orders-Primary Report.docx

Ratify April 2026 Purchase Orders-Primary Report.pdf

Included in the Board material is information on purchase orders issued April 01, 2026, through April 30, 2026, Primary Report. Two agenda items are presented to ratify purchase orders. The first item includes the Primary Report with all purchase orders issued during the reported dates with the exception of those that may present a potential conflict of interest for an individual Board member. All remaining purchase orders are in the Supplemental Report and presented as a second agenda item. The Superintendent **recommends ratification**. Fiscal impact: Funding is noted in the support material. Contact person: Paul Idsvoog, telephone (559) 457-3134.

18. RATIFY Purchase Orders Issued April 01, 2026, through April 30, 2026 – Supplemental Report 300

Ratify April 2026 Purchase Orders-Supplemental Report.docx

Ratify April 2026 Purchase Orders-Supplemental Report.pdf

Included in the Board material is information on purchase orders issued April 01, 2026, through April 30, 2026, Supplemental Report. Two agenda items are presented to ratify purchase orders. The first item includes the Primary Report with all purchase orders issued during the reported dates with the exception of those that may present a potential conflict of interest for an individual Board member. All remaining purchase orders are in the Supplemental Report and presented as a second agenda item. The Superintendent **recommends ratification**. Fiscal impact: Funding is noted in the support material. Contact person: Paul Idsvoog, telephone (559) 457-3134.

**UNSCHEDULED ORAL COMMUNICATIONS**

Individuals who wish to address the Board on topics within the Board's subject matter jurisdiction but not listed on this agenda may do so at this time. If you wish to address the Board on a specific item that is listed on the agenda, you should do so when that specific item is called. Individuals

shall submit a speaker card specifying the topic they wish to address. To the extent practical, the card should be submitted before the Board President announces unscheduled oral communications.

While time limitations are at the discretion of the Board President, generally members of the public will be limited to a maximum of three (3) minutes per speaker for a total of thirty (30) minutes of public comment as designated on this agenda. The Board recognizes that individuals may ask the Board to answer questions or respond to statements made during unscheduled oral communications and in accordance with Board Bylaw 9323, the Board shall take no action or discussion on any item not appearing on the posted agenda, except as authorized by law.

Members of the public with questions on school district issues may submit them in writing. The Board will automatically refer to the Superintendent any formal requests that are brought before them at this time. The appropriate staff member will furnish answers to questions.

**INVITATION for Board Members to Share Reflections on the Board Shared Agreements**

**D. ADJOURNMENT**

**NEXT SCHEDULED REGULAR MEETING: AUGUST 26, 2026**

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: RECEIVE

TITLE AND SUBJECT: Receive the Fresno Unified School District Fourth Quarterly Investment Report for Fiscal Year 2025/26

ITEM DESCRIPTION: Included in the Board material is the fourth quarterly investment report for the period ending June 30, 2026. Board Policy 3430(a) requires the Superintendent, or designee, to supply the Board of Education with quarterly and annual reports on district investments.

As of June 30, 2026, Fresno Unified School District is in compliance with Board Policy 3430(a) for investments. District funds are invested in a manner that meets the primary objective of safeguarding the principal of the funds and serving the district's liquidity needs. District funds are invested as follows:

| | |
|---|---|
| County Treasury Investment Pool | $861,413,713 |
| Investment with Trustees | $46,238,335* |

*This amount represents escrow funds held by trustees at U.S. Bank. These funds are invested in U.S. Treasury Bills and Notes, which are backed by the U.S. Federal Government.

In accordance with law and administrative regulations, this investment report also certifies that the Fresno Unified School District has sufficient cash on hand to meet the district's cash requirements for the next six months.

FINANCIAL SUMMARY: There is no fiscal impact to the district at this time.

PREPARED BY: Kim Kelstrom

DIVISION: Business and Financial Services

CABINET APPROVAL PHONE: (559) 457-6226

CABINET APPROVAL: Chief Financial Officer, Patrick Jensen



Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: PRESENT AND DISCUSS

TITLE AND SUBJECT: Present and Discuss the Strategic Plan and 2026/27 Annual Plan

ITEM DESCRIPTION: Superintendent Her will present the District's new Strategic Plan, outlining the vision, priorities, goals, and key strategies that will guide the District's work through 2030. The presentation will also include the 2026/27 Annual Plan, which identifies priorities and targets that support implementation of the Strategic Plan. The Board will have an opportunity to discuss the District's approach to advancing student success and organizational excellence.

FINANCIAL SUMMARY: Funds have already been allocated to support the strategies included in the plans.

PREPARED BY: Ambra O'Connor

DIVISION: Office of the Superintendent

CABINET APPROVAL PHONE: (559) 457-3838

CABINET APPROVAL: Ambra O'Connor, Chief of Staff,



# Strategic Plan: Steady Leadership, One System

August 12, 2026

FUTURE READY STARTS HERE

Fresno Unified School District



# OUR MISSION

We nurture and cultivate the interests, intellect, and leadership of our students by providing an excellent, equitable education in a culturally proficient environment.



# OUR VISION

Where students, families, and staff are valued and empowered to achieve their greatest potential.

# GOALS

## GOAL 1 EARLY LITERACY

The percentage of 1st graders who are proficient in literacy based on iReady results will increase from 48% in June 2024 to 80% June 2030.

## GOAL 2 LITERACY INTERVENTION

The percentage of 3rd-8th grade students who are more than one year behind as measured by Smarter Balanced (SBAC) English Language Arts (ELA) who make more than one year's growth will increase from 30% in June 2024 to 50% by June 2030.

## GOAL 3 COLLEGE & CAREER READINESS

The percentage of students graduating from high school who are college and career ready based on CCI will increase from 43% in June 2024 to 64% by June 2030.

## GOAL 4 LIFE SKILLS

The percentage of 6th, 8th, and 12th grade students who demonstrate benchmarked competencies in the skills listed in the Portrait of a Learner using age-appropriate assessments will increase by X% in June 2027 to Y% by June 2030.

# GUARDRAILS *synthesized version*

## COMMUNITY ENGAGEMENT

No major decisions will be proposed to the Board without a community engagement plan.

## EQUITABLE ACCESS

Goals will be met without excluding distinct and/ or vulnerable groups such as African American, English Learners, Foster Youth, Homeless or Students with Disabilities.

## EFFECTIVE STAFF

Hiring, promotion or lateral movement of staff will only occur with those who are meeting standards.

## HEALTH & WELLNESS

Goals will be met without compromising the health and wellness of students and staff.

Fresno Unified School District

FUTURE

# NUESTRA MISIÓN

Fomentamos y cultivamos los intereses, el intelecto y el liderazgo de nuestros estudiantes proporcionándoles una educación excelente y equitativa en un entorno culturalmente competente.



# NUESTRA VISIÓN

Un lugar donde los estudiantes, las familias y el personal son valorados y empoderados para alcanzar su máximo potencial.

# METAS

## PRIMERA META ALFABETIZACIÓN TEMPRANA

El porcentaje de estudiantes de primer grado que demuestran un nivel competente en alfabetización según los resultados de iReady aumentará del 48 % en junio de 2024 al 80 % en junio de 2030.

## SEGUNDA META INTERVENCIÓN EN ALFABETIZACIÓN

El porcentaje de estudiantes de 3º a 8º grado con un retraso de más de un año, en Artes de Lenguaje Inglés (ELA), según la evaluación Smarter Balanced (SBAC), que logran un avance de más de un año, aumentará del 30 % en junio de 2024 al 50 % en junio de 2030.

## TERCERA META PREPARACIÓN PARA LA UNIVERSIDAD Y LA CARRERA PROFESIONAL

El porcentaje de estudiantes que se gradúan de la escuela preparatoria y están preparados para la universidad y una carrera profesiEl porcentaje de estudiantes que se gradúan de la preparatoria y están preparados para la universidad y la carrera profesional, según el College/Career Indicator (CCI), aumentará del 43 % en junio de 2024 al 64 % en junio de 2030.onal según el CCI aumentará del 43% en junio de 2024 al 64% en junio de 2030.

## CUARTA META HABILIDADES PARA LA VIDA

El porcentaje de estudiantes de 6º, 8º, y 12º grado que demuestran competencias de referencia en las habilidades incluidas en el Retrato de un Estudiante utilizando evaluaciones adecuadas a su edad aumentará del X % en junio de 2027 al Y % en junio de 2030.

# PARÁMETROS *Versión Sintetizada*

## PARTICIPACIÓN DE LA COMUNIDAD

No se propondrán decisiones importantes a la mesa directiva sin un plan de participación de la comunidad.

## ACCESO EQUITATIVO

Las metas se cumplirán sin excluir a grupos distintos y/o vulnerables, como afroamericanos, estudiantes aprendices de inglés, jóvenes en hogares de acogida, personas sin hogar o estudiantes con discapacidades.

## PERSONAL EFICIENTE

La contratación, promoción o traslado lateral del personal se llevará a cabo únicamente con aquellos que cumplan los niveles de desempeño requeridos.

## SALUD Y BIENESTAR

Goals will be met without compromising the health and wellness of students and staff.

Fresno Unified School District

FUTURE

# PEB LUB HOM PHIAJ

Peb saib xyuas thiab txhawb nqa peb cov tub ntxhais kawm ntawv cov kev nyiam, kev txawj ntse, thiab kev coj noj coj ua los ntawm kev muab kev kawm ntawv zoo thiab sib luag hauv ib puag ncig uas hwm thiab tos txais txhua haiv neeg.



# PEB LUB ZEEM MUAG

Qhov chaw uas cov tub ntxhais kawm ntawv, tsev neeg, thiab cov neeg ua haujlwm raug saib muaj nuj nqis thiab tau txhawb kom lawv ncav cuag lawv lub peev xwm loj tshaj plaws.

## COV HOM PHIAJ

### HOM PHIAJ 1 KEV NYEEM NTAWV THAUM NTXOV

Qhov feem pua ntawm cov tub ntxhais kawm ntawv qib 1 uas muaj kev txawj nyeem ntawv raws li cov txiaj ntsig iReady yuav nce ntawm 48% thaum lub Rau Hli 2024 mus txog 80% thaum lub Rau Hli 2030.

### HOM PHIAJ 2 PABCUAM NYEEM NTAWV

Qhov feem pua ntawm cov tub ntxhais kawm qib 3 txog 8 uas poob qab ntau tshaj ib xyoos raws li kev ntsuas Smarter Balanced (SBAC) English Language Arts (ELA), thiab uas kawm tau siab tshaj ib xyoos nyob rau ib lub xyoo kawm ntawv, yuav nce ntawm 30% thaum lub Rau Hli 2024 mus txog 50% thaum lub Rau Hli 2030.

### HOM PHIAJ 3 KEV NPAJ TAU RAU COLLEGE THIAB UA HAUJLWM

Qhov feem pua ntawm cov tub ntxhais kawm ntawv tiav high school uas npaj mus kawm college thiab ua haujlwm raws li CCI yuav nce ntawm 43% thaum lub Rau Hli 2024 mus txog 64% thaum lub Rau Hli 2030.

### HOM PHIAJ 4 COV KEV TXAWJ PAUB HAUV LUB NEEJ

Qhov feem pua ntawm cov tub ntxhais kawm ntawv qib 6, 8, thiab 12 uas kawm tau li cov txuj ci tau teev tseg hauv Daim Duab Ntawm Tus Kawm los ntawm kev tshau uas phim lawv hnub nyoog, yuav nce ntawm X% thaum lub Rau Hli 2027 mus txog Y% thaum lub Rau Hli 2030.

## COV GUARDRAIL *hom ntsiab lus tagnrho*

### KOOM TES NROG ZEJ ZOG

Tsis pub muaj kev txiav txim siab loj tham rau pawg Board yog tsis tau zej zog kev npaj koom tes.

### MUAJ VAJ HUAM SIB LUAG

Cov hom phiaj yuav ua kom tiav yam tsis cais tawm cov pab pawg sib txawv thiab/lossis cov pab pawg tsis khov xws li cov African American, Cov Neeg Kawm Lus Askiv, Foster Youth, Cov Neeg Tsis Muaj Tsev Nyob lossis Cov Tub Ntxhais Kawm Mob Tsis Taus.

### COV NEEG UA HAUJLWM ZOO

Kev ntiav neeg, nce qib lossis kev hloov haujlwm them nyiaj li qub rau cov neeg ua haujlwm tsuas yog muaj tshwm sim rau cov ua tau raws li cov qauv.

### KEV NOJ QAB HAUS HUV THIAB KEV NOJ QAB NYOB ZOO

Cov hom phiaj yuav ua tiav yam tsis ua rau kev noj qab haus huv thiab kev noj qab nyob zoo ntawm cov tub ntxhais kawm ntawv thiab cov neeg ua haujlwm puas tsuaj.

Fresno Unified School District

FUTURE

# Leaders, Educators, and Community will:

- Have shared understanding of the Strategic and Annual Plans.
- Understand how a focused, aligned approach to a small number of goals, informed by classroom learning, can improve outcomes for all students.
- Learn how the district is ensuring the goals and guardrails are reflected in the instructional and operational practices of district, schools and departments.

Fresno Unified School District

# 2 Years In The Making: Strategic Planning Process

***Student outcomes don't change until adult behaviors change***

**FALL 2024: COMMUNITY LISTENING SESSIONS**

Trustees co-facilitated over 30 community listening sessions across the district, focused on collecting feedback regarding the desired outcomes for Fresno Unified students in the Fresno Unified community. Participants included parents, caregivers, staff, students, business owners and community members.



**SPRING 2025: BOARD ADOPTED GOALS & GUARDRAILS**

Utilizing the community feedback, A public workshop provided an opportunity for trustees to collboratively develop four goals and four guardrails. This was followed by the development of interim goals and guardrails.




**FALL 2025: LOCAL CONTROL AND ACCOUNTABILITY PLAN (LCAP)**

As part of the district's Local Control and Accountability Plan, additional parent, student and staff feedback was collected.



**FALL 2025-SPRING 2026: TEACHER LISTENING SESSIONS**

Superintendent Her and her Executive Cabinet completed a 10-month listening tour, providing an opportunity for teachers across the district to share their ideas about what was working well in the district and improvements needed.



**WINTER 2026: INITIATIVE & STRATEGY DEVELOPMENT BEGINS**

Department and site staff began the work to identify priority initiatives to support the successful implementation of the goals and guardrails.



**SPRING 2026: STRATEGIC PLANNING SESSIONS**

Certificated, classified and management staff partnered with community members to finalize strategies and develop the framework for a five-year strategic plan.



Fresno Unified School District

FUTURE READY

# We Expect Every Child To Learn And Thrive.

**This expectation has never changed. What changed is how we pursue it.**



*The North Star is the student. Everything we do answers to this, or it doesn't belong in the decisions.*

*Our strategic plan is how we keep that promise and prove we mean it.*

# We Believe Change Happens…

**IF**

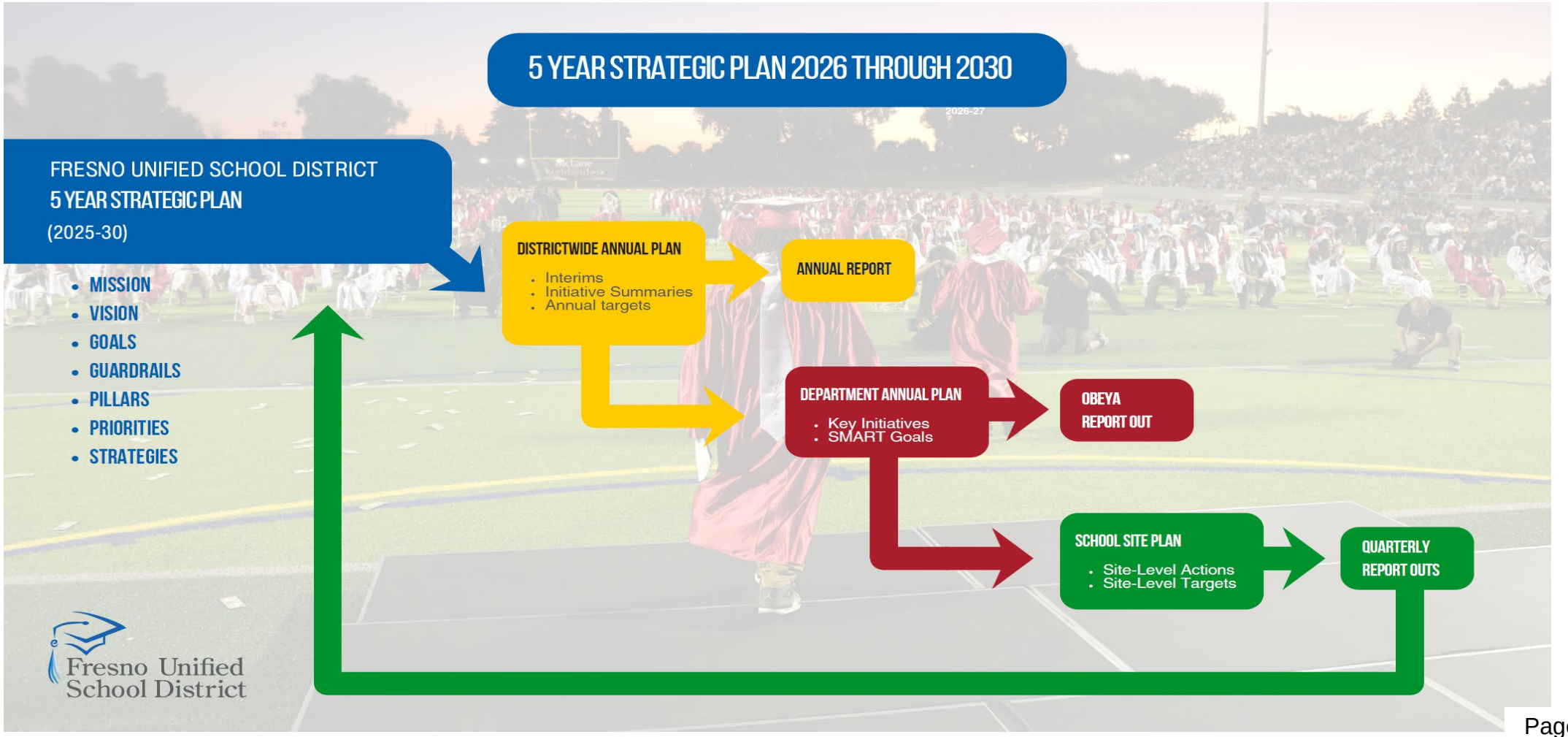
we focus on a few goals, align every level to them, and learn from the classroom,

→

**THEN**

student outcomes rise, for every child, not only the ones already ahead.

# One System: Coherence And Accountability



# Clear Is Kind.

## FOUR GOALS: What we are chasing.

- **Early Literacy**
- **Literacy Intervention**
- **College And Career Readiness**
- **Life Skills (Portrait Of A Learner)**

## FOUR GUARDRAILS: What we will not trade to get there.

- **Equitable Access**
- **Effective Staff**
- **Community Engagement**
- **Health And Wellness**

*If it is not in alignment with the goals and guardrails, we are not doing it.*

# Steady Leadership, One System

## OUR MISSION

We **NURTURE** and **CULTIVATE** the **INTERESTS**, **INTELLECT,** and **LEADERSHIP** of our students by providing an **EXCELLENT, EQUITABLE** education in a **CULTURALLY PROFICIENT** environment.



## OUR VISION

Where students, families, and staff are **VALUED** and **EMPOWERED** to achieve their **GREATEST POTENTIAL.**



5

## THEORY OF ACTION

**A theory of action connects strategies, behaviors, and systems to student outcomes. It is written as an if-then statement and serves as a guide for decision-making, resource allocation, and accountability.**

Co-designed by the Board of Trustees and district staff based on community input from listening sessions, this theory of action is a set of concise non-negotiable, high level "if-then" strategies. These strategies align all system inputs and outputs to ensure our work happens in a unified way towards accomplishing our goals while honoring community values.

**If** District Leaders

- Develop and maintain a coherent, accessible, and updated **data system**
- Provide high-quality **professional learning**, coaching, and mentoring for school leaders
- Supply culturally responsive, standards-aligned **curriculum, tools, and resources**
- Establish **structures** that support collaborative adult learning
- Communicate a clear, publicly shared district **vision** for high-quality teaching and learning
- Recruit and retain high-quality **staff** who embody the district's mission and vision
- Align **resources** strategically to advance system goals and improve student outcomes
- Identify and **remove systemic barriers** while expanding **targeted support** for historically underserved students
- Partner with schools to promote the **well-being** of both staff and students
- **Engage** families and community members as authentic collaborators in the work

**If** School Leaders

- Build a schoolwide culture rooted in **evidence-based** decision-making, ongoing progress monitoring, and continuous improvement.
- Observe classrooms regularly and provide **actionable feedback** that strengthens instructional quality
- Clearly **communicate** how schoolwide practices support improved student outcomes
- Foster a **professional learning** culture that elevates instructional practice for all staff
- Cultivate **collective efficacy** so teams believe in and work toward their shared ability to influence student achievement
- Build and sustain an inclusive, **positive school culture** where every voice is valued and where staff receive clear direction

**If** Every Educator

- Designs and delivers culturally responsive, grade-level aligned instruction that provides multiple **pathways for students to learn**
- Uses **formative assessment** practices to check for understanding and adjusts instruction in real time
- Collaborates in **professional learning** communities to share strategies, refine practice, and improve outcomes
- **Communicates** proactively with families to inform instruction, strengthen engagement, and build inclusive, respectful, and safe classroom communities
- Creates **classroom environments** that are positive and supportive

**If** Every Parent/Guardian

- Ensures their children **attend** school daily
- Establishes routines, limits distractions, and **supports learning**
- **Participates in school** conferences, meetings, and functions

**Then** Every Student

- **Participates** in their educational outcomes
- **Engages and develops** the knowledge, skills, resilience, and personal agency needed to reach their full potential
- **Graduates** prepared to thrive in college, career, and life

**If** every part of the system fulfills its role in creating coherent support and strong instruction, **then** every student will be prepared to thrive in college, career, and life.

6

# Steady Leadership, One System






# One System: Targets

| GOALS & ANNUAL TARGETS | FROM | TO | BY |
|---|---|---|---|
| **Early Literacy:** The percentage of 1st graders who are proficient in literacy based on iReady results will increase from 48% in June 2024 to 80% June 2030. | 48% | 51% | June 2025 |
| | 51% | 58% | June 2026 |
| | 58% | 64% | June 2027 |
| | 64% | 69% | June 2028 |
| | 69% | 74% | June 2029 |
| | 74% | 80% | June 2030 |
| **Literacy Intervention:** The percentage of 3rd–8th grade students who are more than one year behind as measured by Smarter Balanced (SBAC) English Language Arts (ELA) who make more than one year's growth will increase from 30% in June 2024 to 50% by June 2030. | 30% | 33% | June 2025 |
| | 33% | 36% | June 2026 |
| | 36% | 40% | June 2027 |
| | 40% | 43% | June 2028 |
| | 43% | 46% | June 2029 |
| | 46% | 50% | June 2030 |
| **College and Career Readiness:** The percentage of students graduating from high school who are college and career ready based on CCI will increase from 43% in June 2024 to 64% by June 2030. | --- | --- | --- |
| | 43% | 47% | June 2026 |
| | 47% | 53% | June 2027 |
| | 53% | 57% | June 2028 |
| | 57% | 61% | June 2029 |
| | 61% | 64% | June 2030 |
| **Life Skills: The percentage of 6th, 8th, and 12th grade students who demonstrate benchmarked competencies in the skills listed in the Portrait of a Learner (POL) using age-appropriate assessments will increase by X% in June 2027 to Y% by June 2030.** | Baseline Coming 6/2027 | Target Coming 6/2027 | June 2028 |
| | TBD | TBD | June 2029 |
| | TBD | TBD | June 2030 |

| GOALS & INTERIMS | | FROM | TO | BY |
|---|---|---|---|---|
| **Early Literacy:** The percentage of 1st graders who are proficient in literacy based on iReady results will increase from 48% in June 2024 to 80% June 2030. | | % | % | June 2027 |
| L1 | From August 2026 to June 2028, the percentage of 1st grade students meeting their i-Ready stretch growth target will increase from the October 2026 baseline to the June 2028 target. | Baseline Coming 10/2026 | Target Coming 10/2026 | June 2027 |
| L2 | From August 2026 to June 2028, the percentage of kindergarten students mastering literacy foundational skills, as measured by the updated comprehensive K-FSA assessment, will increase from the October 2026 baseline to the June 2028 target of 80%. | Baseline Coming 10/2026 | 80% | June 2027 |
| **Literacy Intervention:** The percentage of 3rd –8th grade students who are more than one year behind as measured by Smarter Balanced (SBAC) English Language Arts (ELA) who make more than one year's growth will increase from 30% in June 2024 to 50% by June 2030. | | % | % | June 2027 |
| LI1 | From August 2026 to June 2028, the percentage of identified 3rd–6th grade students meeting their i-Ready stretch growth goal will increase from the January 2027 baseline to the June 2028 target. | Baseline Coming 1/2027 | Target Coming 1/2027 | June 2027 |
| LI2 | From June 2025 to June 2027, the percentage of identified 7th–8th grade students who improve at least one performance band from the first administration to the second administration on the district interim assessment will increase from 54% to 65%. | 54% | 65% | June 2027 |
| LI3 | From August 2026 to June 2028, the percentage of identified 3rd–8th grade students who improve a minimum of one rubric score from the first to the second administration of the district writing assessment will increase from the November 2026 baseline to the June 2028 target of 50%. | Baseline Coming 11/2026 | 50% | June 2027 |
| **College and Career Readiness:** The percentage of students graduating from high school who are college and career ready based on CCI will increase from 43% in June 2024 to 64% by June 2030. | | % | % | June 2027 |
| CCR1 | From June 2024 to June 2028, the percentage of 9th- and 10th-grade students who earn at least one "D" or "F" on their semester report card will decrease from 47% to 42%. | 47% | 42% | June 2027 |
| CCR2 | From June 2025 to June 2028, the percentage of 9th–12th grade students who successfully complete a dual enrollment course, Career and Technical Education (CTE) concentrator or capstone course, or a work-based learning experience each semester will increase from 23% to 27%. | 23% | 27% | June 2027 |
| CCR3 | From February 2025 to February 2028, the percentage of 9th–11th grade students who achieve a performance level of "Nearly Met" or higher on the district mathematics interim benchmark assessment will increase from 75% to 80%. | 75% | 80% | June 2027 |
| **Life Skills: The percentage of 6th, 8th, and 12th grade students who demonstrate benchmarked competencies in the skills listed in the Portrait of a Learner (POL) using age-appropriate assessments will increase by X% in June 2027 to Y% by June 2030.** | | % | % | June 2027 |
| LS1 | From October 2026 to June 2029, the percentage of 4th–8th grade students attaining or sustaining Typical or Strength ratings, as measured by the Devereux Student Strengths Assessment (DESSA), will increase from the October 2026 baseline to the June 2029 target. | Baseline Coming 10/2026 | | |

# One System: Strategies By Implementation Phase

Planning | Initial | Full | Sustained

| ACADEMIC EXCELLENCE | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 |
|---|---|---|---|---|---|
| AE-P1.1 Support high functioning professional learning communities (PLC) | I | I | F | F | S |
| AE-P1.2 Design, deliver and monitor high quality professional learning | I | I | F | S | S |
| AE-P1.3 Provide job embedded coaching and mentoring | I | I | F | S | S |
| AE-P1.4 Recruit and retain high quality educators and staff | F | F | S | S | S |
| AE-P2.1 Implement guaranteed and viable curriculum | I | I | F | S | S |
| AE-P2.2 Provide high-quality, standards-aligned, grade level tools and resources including artificial intelligence (AI) | P | I | I | F | S |
| AE-P2.3 Design and implement robust multi-level systems for progress monitoring | P | I | I | F | S |
| AE-P2.4 Provide differentiated opportunities to close learning gaps | P | I | F | F | S |
| AE-P3.1 Teach and integrate social emotional learning into instruction | P | I | F | S | S |
| AE-P3.2 Increase the use of effective attendance strategies | I | I | F | S | S |
| AE-P3.3 Increase positive behaviors through universal practices and guidance | I | F | F | S | S |
| AE-P3.4 Provide social emotional, behavioral, physical and mental health interventions | P | I | F | F | S |

Planning | Initial | Full | Sustained

| OPERATIONAL EXCELLENCE | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 |
|---|---|---|---|---|---|
| OE-P1.1 Implement transportation technology to improve oversight, optimize routing, and enhance the reliability and timeliness of bus arrivals | P | I | F | S | S |
| OE-P1.2 Increase student participation in meal programs by improving service quality, access, and efficiency | S | S | S | S | S |
| OE-P1.3 Streamline procurement and warehouse operations to ensure timely, reliable access to essential supplies and services | S | S | S | S | S |
| OE-P1.4 Enhance maintenance operations by expanding preventative practices and improving repair response through effective Computerized Maintenance Management System (CMMS) use | S | S | S | S | S |
| OE-P1.5 Improve site quality by enhancing field conditions and elevating classroom cleanliness through consistent inspections and upkeep | S | S | S | S | S |
| OE-P2.1 Expand student information system tools for intervention tracking and progress monitoring, allowing staff to assess student outcomes and make timely, data-informed instructional decisions | I | F | F | S | S |
| OE-P2.2 Improve Information Technology (IT) service quality by reducing the time to resolve help desk calls and tickets | I | F | F | S | S |
| OE-P2.3 Modernize network infrastructure to support school site safety and access control upgrades | P | I | F | F | F |
| OE-P2.4 Improve high-value technology projects completed on time and within approved scope and budget | P | I | F | F | S |
| OE-P2.5 Implement artificial intelligence (AI) with current technology tools and provide professional development and support to improve operational services | I | F | F | S | S |

# One System: Strategy and Initiatives

## ACADEMIC EXCELLENCE

PILLAR

Life Skills | College and Career Readiness | Literacy Intervention | Early Literacy | Effective Staff | Health and Wellness

**Priority AE-P1** Build educator capacity and collective efficacy

**Strategy** SUPPORT HIGH FUNCTIONING PROFESSIONAL LEARNING COMMUNITIES (PLC)

**Initiatives:**
- Instructional division staff facilitate learning sessions for instructional leads and site leaders by grade level and content area
- Refine and implement course guidance documents to emphasize mastery of highest leverage grade level standards

**Strategy** DESIGN, DELIVER AND MONITOR HIGH QUALITY PROFESSIONAL LEARNING

**Initiatives:**
- Develop and implement standards of excellence for district goal-aligned professional learning to include tools to support implementation and efficacy of professional learning
- Identify sites with high performance and identify strategies to scale

**Strategy** PROVIDE JOB EMBEDDED COACHING AND MENTORING

**Initiatives:**
- Design and implement systemwide coaching protocols following each professional learning session
- Gather feedback from each coaching cycle to inform progress and next steps

**Strategy** RECRUIT AND RETAIN HIGH QUALITY EDUCATORS AND STAFF

**Initiatives:**
- Maintain a teacher pipeline and teacher induction program
- Create teacher leadership programs to support teacher leaders



## PEOPLE EXCELLENCE

PILLAR

Effective Staff | Health and Wellness

**Priority PE-P3** Employee engagement, growth and retention

**Strategy** BUILD EMPLOYEE REFLECTION AND GROWTH SYSTEMS

**Initiatives:**
- Provide employees with structured opportunities to reflect on their performance, set meaningful goals, and engage in ongoing professional growth aligned to district expectations and individual development needs

**Strategy** STRENGTHEN EMPLOYEE ENGAGEMENT AND CULTURE

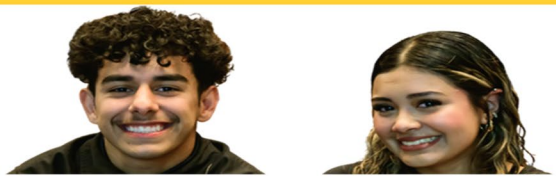
**Initiatives:**
- Create systems that measure, monitor, and strengthen employee engagement by gathering feedback, recognizing contributions, and using culture data to inform improvement efforts

**Strategy** EXPAND CAREER GROWTH AND ADVANCEMENT OPPORTUNITIES

**Initiatives:**
- Expand opportunities for employee growth and advancement through career pathways, mentoring, leadership development, and internal advancement supports that prepare employees for future roles

**Strategy** IMPROVE RETENTION THROUGH DATA-INFORMED SUPPORTS

**Initiatives:**
- Use workforce data to identify retention trends, understand employee experiences, and implement targeted supports that improve attendance, engagement, and long-term employee success



# Every Dollar, Every Program, Every Initiative Serves The Goals And Guardrails.

**Budget**

Built around the four goals and guardrails. If it does not move a goal, it must earn its place, or it is removed.

**People**

We invest where it counts most-building and supporting the adults closest to students.  We are only as good as the people we build.

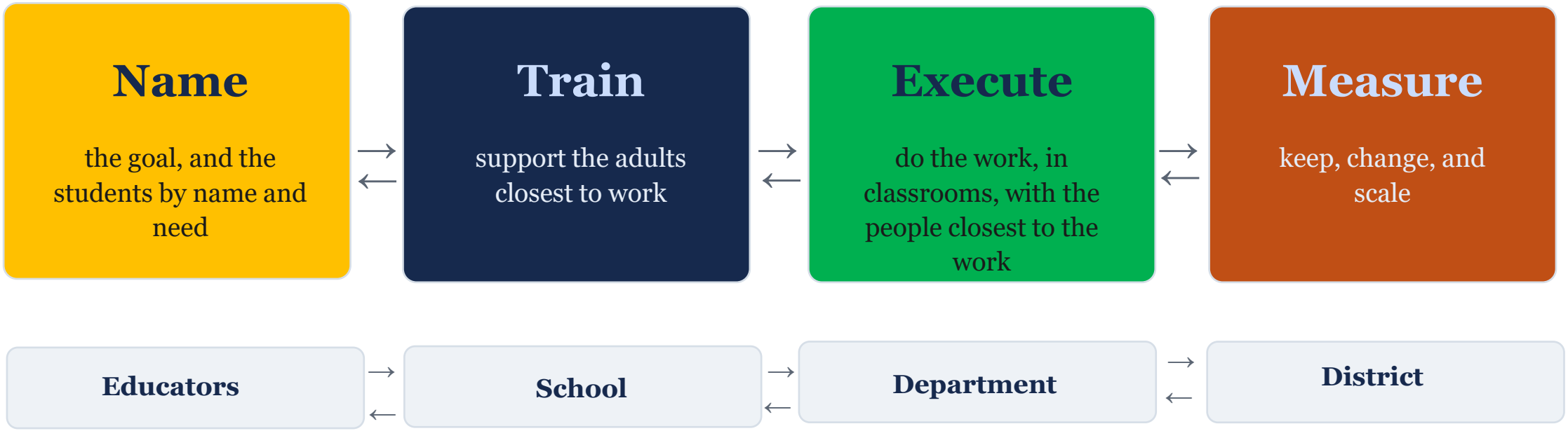
**Initiatives**

We measure academic return on investment, not activity.

*Hard calls have been made to protect this and more will come.*

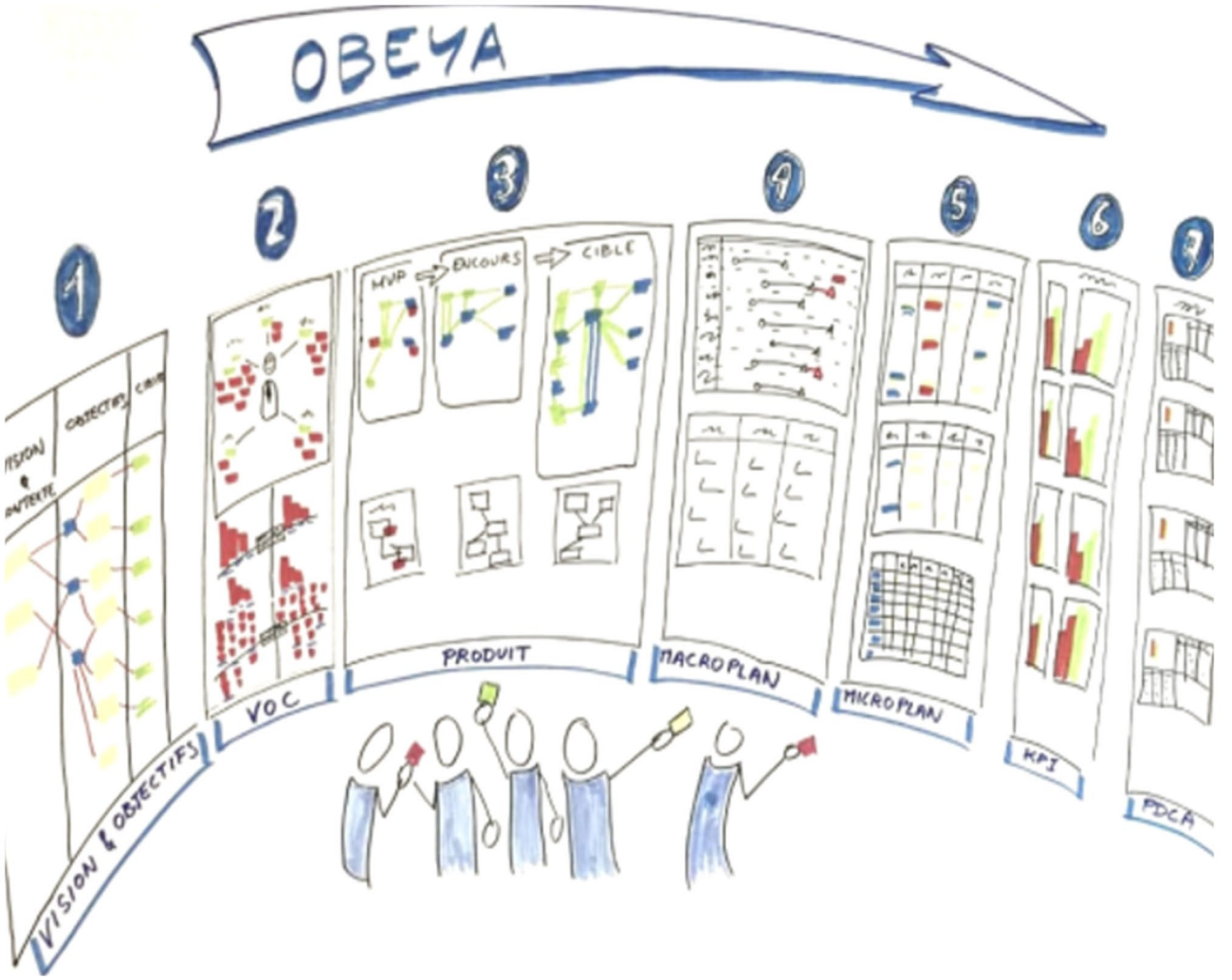
# Name. Train. Execute. Measure.

This cycle, run at every level. On repeat. Smarter each time.



# O·be·ya

A structured, adaptive workspace that drives organizational change by promoting *continuous learning and collaboration* through safe social interactions, with a focus on Visual Management and cross-functional teamwork.



# OBEYA *(Chiefs, Direct Reports, Dept Leads)*

**Why:** To support systemwide continuous improvement by monitoring progress, addressing barriers, and ensuring accountability for improving student outcomes.

**What:** A cross-functional project management structure that provides visibility, monitoring, and updates on both SOFG reported initiatives and annual strategic projects that advance the district's goals.

**When:** Tuesdays 8:30-12:30 pm

# Quarterly Data Report Outs *(Site Leaders)*

**Why:** To strengthen systemwide continuous improvement by evaluating progress toward student outcome goals, scaling effective practices, and addressing common problems of practice through shared leadership learning.

**What:** Quarterly site leader and supervisor of schools report outs focused on a set of pre-identified performance metrics and key indicators of progress.

**How:** Leaders receive a pre-populated data presentation, engage in structured data analysis with their leadership teams during facilitated sessions, and share findings, successes, challenges, and next steps with colleagues. The process promotes shared learning, accountability, and continuous improvement across the entire system.

**When:** October 26, January 25, April 5, and June 21

# Judge The Trend, Not The Snapshot.

*Trends take years. The discipline is patience and consistency, not a new direction.*

**Before 2024**

Years of minimal gains, behind the state.

↗

**2024 to 2025**

We narrowed 370+ goals to four. We focused.

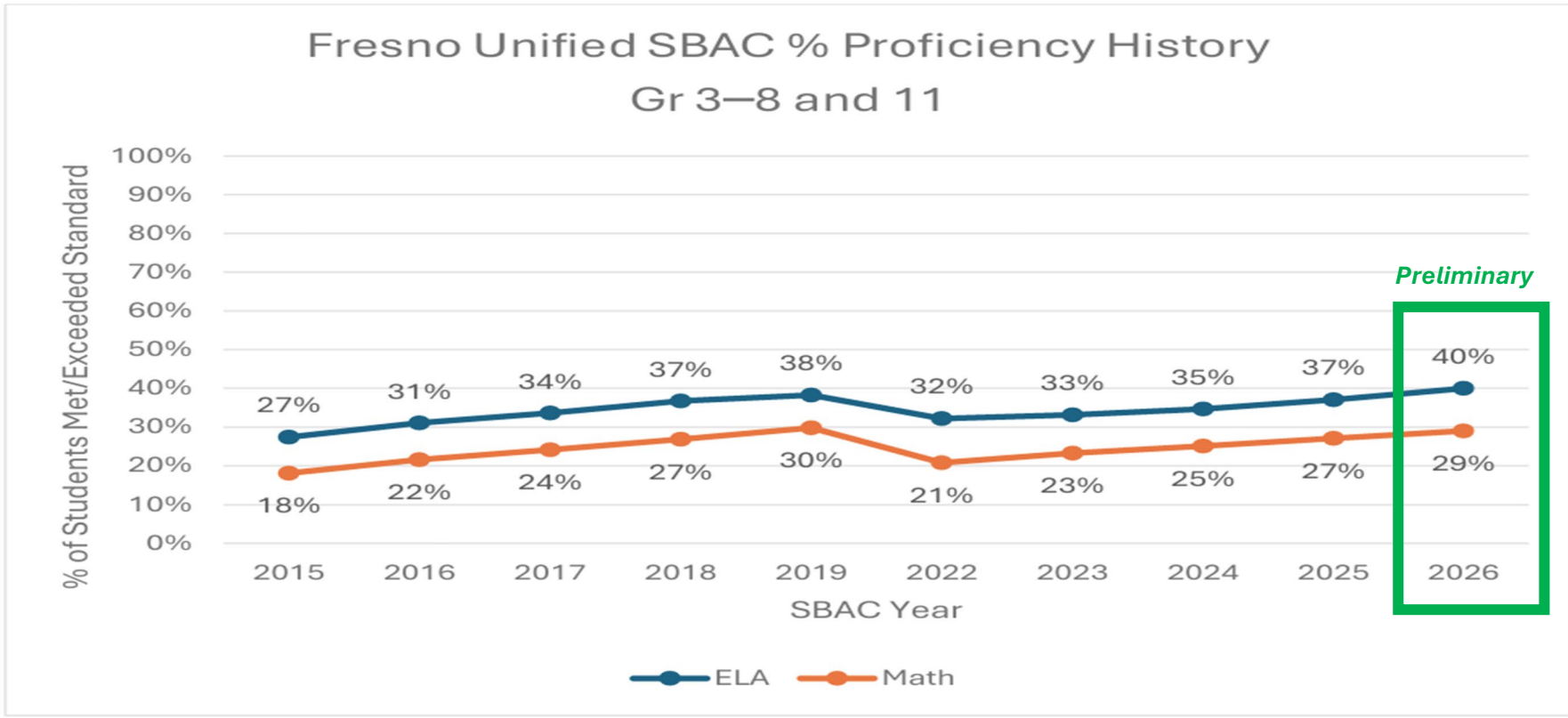
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**2026**

The first metric turned: kindergarten literacy from 50.5% to 70%, past the 62.5% target.

# Judge The Trend, Not The Snapshot

## Fresno Unified SBAC History from 2015 through 2026



# Overall Proficient/Advanced by Region

| Region | SBAC ELA Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 48.4% | 32.2% | 33.1% | 34.6% | 37.0% | 39.8% |
| Alternative Ed | 15.3% | 18.3% | 23.3% | 23.5% | 22.2% | 24.3% |
| Bullard | 56.0% | 41.6% | 41.9% | 43.4% | 45.4% | 47.6% |
| Edison | 70.0% | 44.9% | 43.6% | 44.5% | 46.6% | 49.5% |
| Fresno High | 40.5% | 23.3% | 24.4% | 26.3% | 29.3% | 30.1% |
| Hoover | 39.9% | 29.6% | 29.1% | 29.8% | 34.0% | 35.4% |
| McLane | 32.2% | 29.2% | 27.9% | 31.1% | 35.1% | 37.3% |
| Roosevelt | 43.4% | 30.6% | 32.1% | 32.7% | 34.1% | 38.1% |
| Sunnyside | 47.3% | 30.3% | 32.8% | 34.2% | 34.6% | 39.8% |
| Specialty Region | 52.3% | 57.7% | 62.4% | 60.3% | 62.6% | 69.9% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

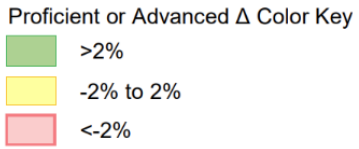
Proficient or Advanced Δ Color Key

- >2%
- -2% to 2%
- <-2%

# Overall Proficient/Advanced by Region

| Region | SBAC MATH Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 15.9% | 20.8% | 23.2% | 25.0% | 27.0% | 29.4% |
| Alternative Ed | | 8.6% | 10.7% | 14.6% | 18.5% | 20.3% |
| Bullard | 28.1% | 27.8% | 29.5% | 31.6% | 33.9% | 35.9% |
| Edison | 26.4% | 34.1% | 34.7% | 35.2% | 38.0% | 40.4% |
| Fresno High | 10.1% | 13.4% | 15.9% | 17.3% | 19.1% | 20.2% |
| Hoover | 13.6% | 17.5% | 19.7% | 21.3% | 23.6% | 26.5% |
| McLane | 10.5% | 18.7% | 20.9% | 22.9% | 24.2% | 25.8% |
| Roosevelt | 13.8% | 20.6% | 23.7% | 25.6% | 26.3% | 29.7% |
| Sunnyside | 13.0% | 19.0% | 21.2% | 22.9% | 25.1% | 27.6% |
| Specialty Region | 13.7% | 15.9% | 23.1% | 26.6% | 29.8% | 35.1% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*



# Overall Proficient/Advanced by Grade Level

| Grade Level | SBAC ELA Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 48.4% | 32.2% | 33.1% | 34.6% | 37.0% | 39.8% |
| Grade 3 | | 27.2% | 29.4% | 32.4% | 34.3% | 36.0% |
| Grade 4 | | 29.7% | 28.2% | 30.7% | 34.4% | 36.6% |
| Grade 5 | | 33.5% | 32.7% | 32.9% | 36.1% | 40.1% |
| Grade 6 | | 33.6% | 35.4% | 37.4% | 38.2% | 41.9% |
| Grade 7 | | 34.6% | 32.4% | 35.0% | 36.1% | 37.1% |
| Grade 8 | | 31.0% | 30.0% | 31.4% | 33.0% | 37.0% |
| Grade 11 | 48.4% | 37.8% | 46.1% | 44.8% | 48.8% | 52.0% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

Proficient or Advanced Δ Color Key

- >2%
- -2% to 2%
- <-2%

# Overall Proficient/Advanced by Grade Level

| Grade Level | SBAC Math Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 15.9% | 20.8% | 23.2% | 25.0% | 27.0% | 29.4% |
| Grade 3 | | 29.1% | 33.6% | 37.0% | 37.1% | 38.7% |
| Grade 4 | | 24.4% | 28.1% | 30.4% | 33.2% | 32.9% |
| Grade 5 | | 20.2% | 21.8% | 22.8% | 25.8% | 28.6% |
| Grade 6 | | 22.9% | 26.4% | 27.8% | 28.7% | 31.7% |
| Grade 7 | | 18.1% | 20.0% | 22.1% | 24.9% | 25.8% |
| Grade 8 | | 16.0% | 15.7% | 17.9% | 20.8% | 24.9% |
| Grade 11 | 15.9% | 11.7% | 14.0% | 14.8% | 17.0% | 21.4% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

Proficient or Advanced Δ Color Key

- >2%
- -2% to 2%
- <-2%

# Overall Proficient/Advanced by Student Group

| Student Group | SBAC ELA Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 48.4% | 32.2% | 33.1% | 34.6% | 37.0% | 39.8% |
| English Learner | 7.9% | 9.3% | 9.3% | 10.2% | 7.9% | 8.8% |
| Long-Term EL | 8.9% | 5.5% | 5.7% | 6.4% | 6.0% | 6.8% |
| Reclassified | 59.3% | 52.5% | 55.2% | 54.5% | 57.9% | 60.2% |
| Dual Language Immersion* | | 36.9% | 35.1% | 40.3% | 41.6% | 44.5% |
| English Only (Never EL) | 49.8% | 33.0% | 34.3% | 35.9% | 38.7% | 41.8% |
| Foster Youth | 25.0% | 19.5% | 18.0% | 24.8% | 20.7% | 20.8% |
| Homeless* | | 13.9% | 13.2% | 13.5% | 14.0% | 17.7% |
| Socioeconomically Disadvantaged | 45.6% | 29.2% | 29.9% | 31.8% | 33.2% | 36.6% |
| Students with Disabilities | 7.2% | 7.6% | 7.9% | 13.1% | 16.0% | 10.5% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

** Results not shown where group size <11.*

Proficient or Advanced Δ Color Key
- >2%
- -2% to 2%
- <-2%

# Overall Proficient/Advanced by Student Group

| Student Group | SBAC Math Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 15.9% | 20.8% | 23.2% | 25.0% | 27.0% | 29.4% |
| English Learner | 3.9% | 7.7% | 9.2% | 10.1% | 9.5% | 10.9% |
| Long-Term EL | 3.5% | 2.3% | 2.8% | 3.4% | 4.7% | 5.6% |
| Reclassified | 16.4% | 30.4% | 32.3% | 34.3% | 37.5% | 41.0% |
| Dual Language Immersion* | | 29.6% | 33.4% | 37.4% | 37.8% | 40.3% |
| English Only (Never EL) | 18.2% | 21.8% | 25.0% | 26.7% | 28.8% | 30.7% |
| Foster Youth | 10.0% | 11.6% | 12.1% | 15.1% | 12.4% | 13.6% |
| Homeless * | | 5.8% | 9.2% | 10.8% | 11.1% | 10.8% |
| Socioeconomically Disadvantaged | 13.3% | 18.3% | 20.7% | 22.7% | 24.1% | 26.6% |
| Students with Disabilities | 2.7% | 5.9% | 7.1% | 10.9% | 14.0% | 9.1% |

Proficient or Advanced Δ Color Key
- >2%
- -2% to 2%
- <-2%

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

** Results not shown where group size <11.*

# Overall Proficient/Advanced by Ethnicity/Race

| Ethnicity/ Race | SBAC ELA Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 48.4% | 32.2% | 33.1% | 34.6% | 37.0% | 39.8% |
| African American | 26.3% | 18.3% | 19.6% | 21.1% | 23.3% | 25.2% |
| American Indian | 56.3% | 27.8% | 31.6% | 30.4% | 32.6% | 35.3% |
| Asian | 62.3% | 39.2% | 41.3% | 42.4% | 44.2% | 47.5% |
| Filipino | 63.6% | 65.2% | 74.0% | 80.8% | 74.7% | 81.7% |
| Hispanic | 46.1% | 30.3% | 31.2% | 33.0% | 35.4% | 38.1% |
| Pacific Islander * | | 34.5% | 33.6% | 29.7% | 35.6% | 37.7% |
| Two or More Races | 45.5% | 38.4% | 38.5% | 41.0% | 45.4% | 48.6% |
| White | 62.3% | 48.5% | 49.8% | 49.3% | 51.3% | 54.2% |

Proficient or Advanced Δ Color Key

- >2%
- -2% to 2%
- <-2%

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

** Results not shown where group size <11.*

# Overall Proficient/Advanced by Ethnicity/Race

| Ethnicity/ Race | SBAC Math Proficiency | | | | | |
|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| All Students | 15.9% | 20.8% | 23.2% | 25.0% | 27.0% | 29.4% |
| African American | 9.4% | 10.0% | 12.0% | 13.1% | 15.1% | 16.6% |
| American Indian | 0.0% | 17.5% | 23.0% | 23.9% | 25.6% | 23.0% |
| Asian | 22.2% | 27.2% | 30.6% | 31.5% | 33.9% | 37.1% |
| Filipino * | | 44.3% | 57.1% | 63.5% | 53.8% | 67.6% |
| Hispanic | 12.6% | 18.8% | 21.3% | 23.4% | 25.3% | 27.5% |
| Pacific Islander * | | 19.6% | 25.4% | 20.8% | 32.1% | 36.0% |
| Two or More Races | 16.7% | 29.2% | 29.5% | 33.3% | 36.8% | 39.6% |
| White | 35.3% | 36.6% | 37.7% | 39.5% | 40.5% | 42.8% |

*SBAC testing was suspended in 2020 due to COVID-19, and participation was optional in 2021. As a result, 2021 results reflect a limited testing population, primarily Grade 11 students, and are not directly comparable to subsequent years. Trend analyses should focus on changes from 2022 through 2026.*

** Results not shown where group size <11.*

Proficient or Advanced Δ Color Key

- >2%
- -2% to 2%
- <-2%

# Mondays, I Taught First Grade.

You cannot lead a reading initiative you have never taught.

*Supt's Call to Action: Manager and above into classrooms working with Kindergarten and First graders below grade level.*

*Why? Because our decisions are lived in rooms we rarely sit in.*



# What Is Possible...

## The results that came back.

**88%**

of that first-grade class reading at grade level, up from more than half who could not read in the fall.

**One child**
4 words to 144

**The class**
Surpassed the district's 80% first-grade goal four years ahead of schedule

**The district**
70% of kindergartners hit foundational mastery, 3,074 of 4,364, past the 62.5% target

The work now is to scale into every classroom.

# The Students Not Yet Reading or On Grade Level Are Who We Are Building The System For.

## Named, not averaged

Every student's reading is tracked by name and by need, never hidden inside a class average.

## Support, not retention

Individualized, accelerated instruction so a student catches up without repeating a year.

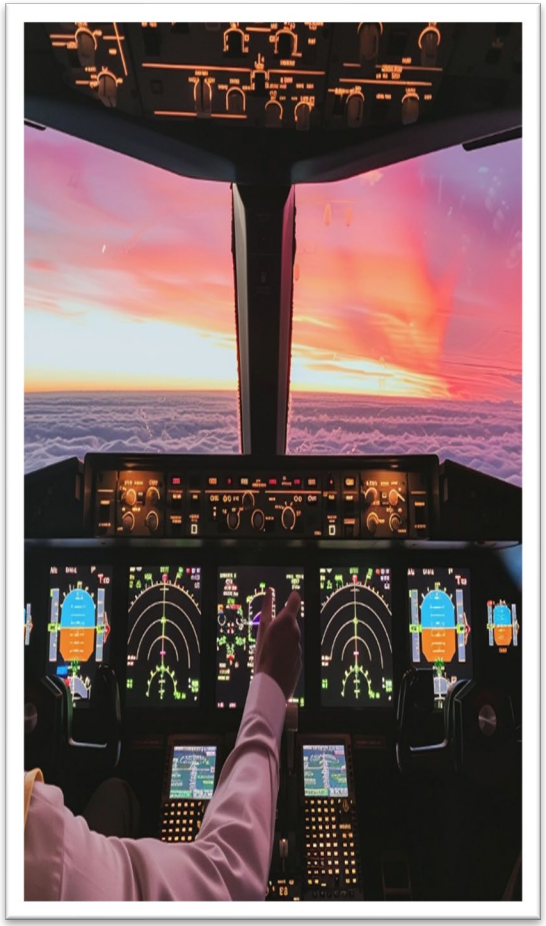
## A goal built for them

Our literacy intervention goal targets students more than a year behind, to gain more than a year.

## A guardrail that protects them

Equitable Access: we cannot meet our goals by leaving out our most vulnerable students.

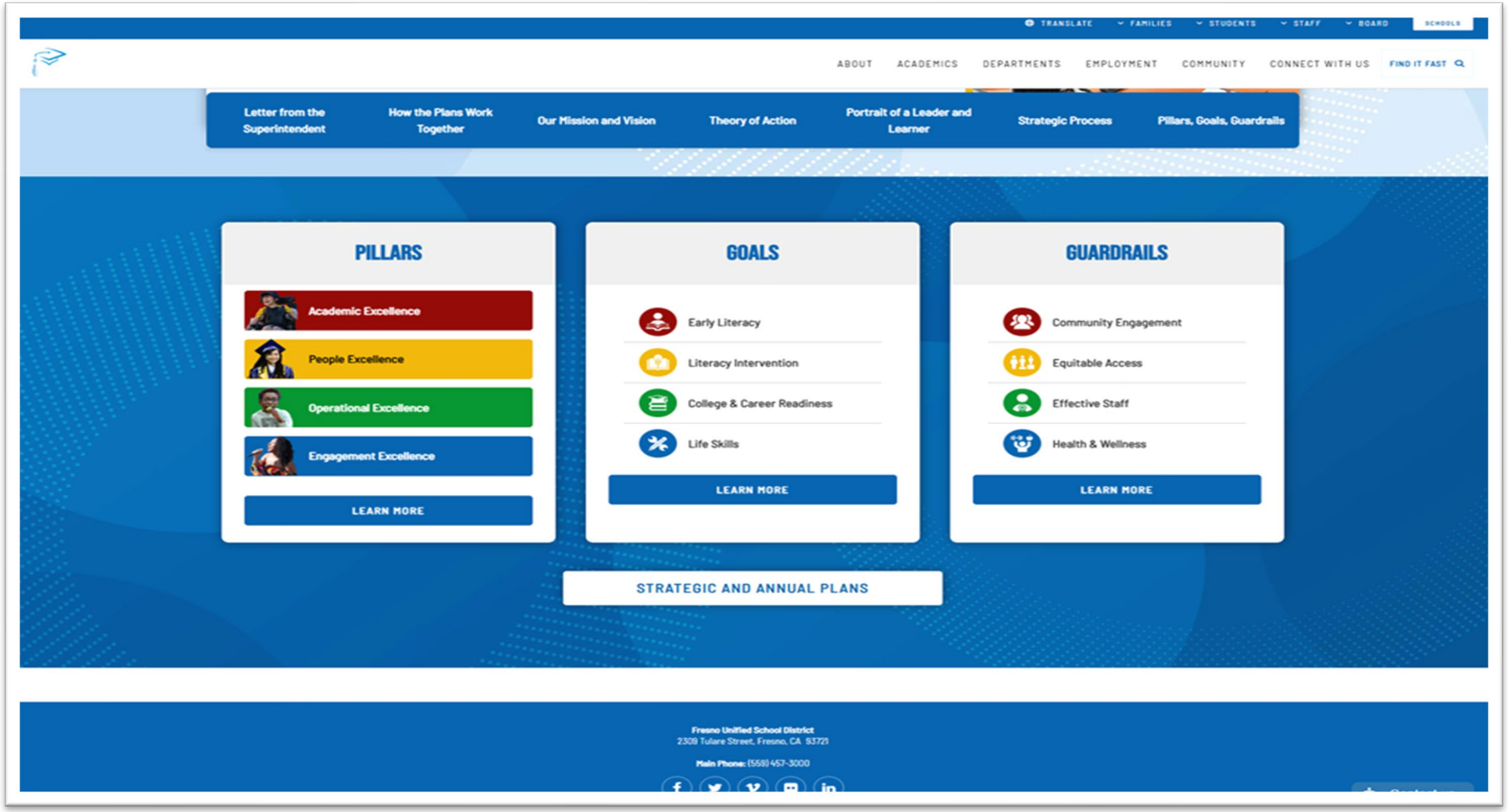
# The Building Is Done. This Year We Fly.







# Website Demonstration



# Questions, Feedback






Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: ADOPT

TITLE AND SUBJECT: Adopt Findings of Fact and Recommendations of District Administrative Board

ITEM DESCRIPTION: The Board of Education received and considered the Findings of Fact and Recommendations of District Administrative Panels resulting from hearings on expulsion and readmittance cases conducted during the period since the regular meeting of the Board held June 17, 2026.

FINANCIAL SUMMARY: There is no fiscal impact to the district at this time.

PREPARED BY: Carlos Castillo, Ed.D.

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Carlos Castillo, Ed.D., Chief Academic Officer, 

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: ADOPT

TITLE AND SUBJECT: Adopt Resolution No. 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School

ITEM DESCRIPTION: Included in the Board material is Resolution No. 27-01, Emergency Water Intrusion Mitigation at Tehipite Middle School to provide environmental services of the Building H at Tehipite Middle School following a water intrusion event on May 24, 2026. The scope includes removal of water-damaged building materials, including flooring, and wall systems, as necessary. Work will also address moisture mitigation, and mold prevention to ensure a safe, functional, and code-compliant learning environment.

The resolution, which requires a four-fifths vote for approval pursuant to Public Contract Code Section 22050, allows for immediate remediation of the emergency conditions by waiving the advertisement requirement and obtaining Board approval. Approval of Resolution No. 27-01 will 1) make the finding that the emergency will not permit a delay resulting from a competitive solicitation for bids, and that the action is necessary to respond to the emergency; and 2) authorize the Superintendent/Chief Financial Officer to enter into contracts for the immediate commencement of building restoration.

The Tehipite Middle School building creates a clear and imminent danger and constitutes an emergency condition per Public Contract Code. Emergency is defined as a “sudden, unexpected occurrence that poses a clear and imminent danger, requiring immediate action to prevent or mitigate the loss or impairment of life, health, property, or essential public services.” When there is a finding of an emergency situation, contracting without a competitive bid is allowed to decrease the timeline to repair a public facility which, in its present state, constitutes an emergency situation.

FINANCIAL SUMMARY: Sufficient funds in the estimated amount of $110,000 are available in the Risk Management Internal Service Fund.

PREPARED BY: Paul Idsvoog

DIVISION: Operational Services

CABINET APPROVAL PHONE: (559) 457-3134

CABINET APPROVAL: Chief Operations Officer, Paul Idsvoog 

**BOARD OF EDUCATION**
Genoveva Islas, President
Andy Levine, Clerk
Claudia Cazares
Elizabeth Jonasson Rosas
Keshia Thomas
Susan Wittrup
Valerie F. Davis

**SUPERINTENDENT**
Mao Misty Her

# BEFORE THE BOARD OF EDUCATION
# OF THE
# FRESNO UNIFIED SCHOOL DISTRICT
# FRESNO COUNTY, STATE OF CALIFORNIA

RESOLUTION No. 27-01

In the Matter of
Emergency Resolution 27-01 for Emergency Water Intrusion
Mitigation at Tehipite Middle School

**WHEREAS,** a sudden, unexpected flood incident on March 24th, 2026, at the Fresno Unified School District ("District") Building H located at Tehipite Middle School ("Site") which caused structural damage and hazardous conditions resulting in safety, health, and property damage concerns.

**WHEREAS,** Public Contract Code § 1102 defines an emergency as a sudden, unexpected occurrence that poses a clear and imminent danger, requiring immediate action to prevent or mitigate the loss or impairment of life, health, property, or essential public services; and

**WHEREAS,** generally, Public Contract Code section 22000, et seq. requires a school district that has opted to comply with the California Uniform Public Construction Cost Accounting Act (Public Contract Code § 22000 et seq.) (the "Act") to informally bid any contract for construction work exceeding $75,000 in value and to formally bid any contract for construction work exceeding $220,000 in value; and

**WHEREAS,** the District has elected to comply with the provisions of the Act; and

**WHEREAS**, the Act provides that in cases of emergency when repair or replacements are necessary, the District Board may proceed at once to repair or replace any public facility without adopting plans, specifications, strain sheets, or working details, or give notice for bids or to let contracts, and may proceed by day labor or by contractor, or a combination of the two. (Public Contract Code §22035); Similarly, Public Contract Code §20113 provides for a process which

authorizes a school district board, when faced with an emergency and to avoid danger to life or property, to make a contract in writing or otherwise on behalf of the District for the performance of labor and furnishing of materials or supplies for the purpose without advertising for or inviting bids to address the conditions of the emergency; and

**WHEREAS**, the Act provides further that emergency work under Public Contract Code §22035 must be done pursuant to the terms of Public Contract Code § 22050; and

**WHEREAS**, immediate action needs to be taken to prevent or mitigate the impairment of safety, life, health, property, or essential public services including removal and replacement of water-damaged building materials, including flooring, wall systems, and casework, as necessary (collectively, "Restoration"); and

**WHEREAS**, the conditions at Tehipite Middle School constitute an emergency as defined by the Public Contract Code and the emergency will not permit a delay resulting from a competitive solicitation for bids to perform the required Restoration, and immediate action is necessary to respond to the emergency; and

**WHEREAS**, the District must contract with a qualified contractor to perform the necessary Restoration; and

**WHEREAS,** the emergency process will allow for immediate remediation of the emergency conditions by waiving the advertisement requirement and obtaining Board approval, and

**WHEREAS**, Public Contract Code § 22050 requires the following steps to be taken:

(1) Pursuant to a four-fifths (4/5) vote of the Board, the District may repair or replace a public facility, take any directly related and immediate action required by that emergency, and procure the necessary equipment, services, and supplies for those purposes, without giving notice for bids to let contracts; and

(2) Before taking any action pursuant to paragraph (1), the Board shall make a finding, based on substantial evidence set forth in the minutes of its meeting, that the emergency will not permit a delay resulting from a competitive solicitation for bids, and that the action is necessary to respond to the emergency; and

(3) If the Board orders any action specified above, the Board shall review the emergency action at its next regularly scheduled meeting and at every regularly scheduled meeting thereafter until the action is terminated, to determine, by a four-fifths (4/5) vote, that there is a need to continue the action; and

(4) When the Board reviews the emergency action, it shall terminate the action at the earliest possible date that conditions warrant so that the remainder of the emergency action may be completed by giving notice for bids to let contracts; and

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Education of the Fresno Unified School District makes the following findings regarding the emergency that exists:

1. That the above recitals are true and correct.

2. That the District's Governing Board, pursuant to Public Contract Code sections 22050 and 20113, finds that the conditions stated above at the Building H located at Tehipite Middle School constitute an "emergency" as defined by Public Contract Code sections 1102 and 20113.

3. That pursuant to Public Contract Code section 22050, the District hereby authorizes its Purchasing Department to enter into contract(s) with such contractor(s) selected for the performance of the emergency Restoration to begin as soon as possible, and the estimated amount is $110,000.

4. That District staff is reporting completion of Restoration services as of June 30th, 2026, and Board may terminate the Emergency action.

5. That this Resolution shall be effective as of the date of its adoption.

**NOW, THEREFORE, BE IT RESOLVED:**

**ADOPTED** this 12th day of August 2026, by the Board of Education of Fresno Unified School District, by the following vote:

AYES: ____
NOES: ____
ABSENT: ____

_____ _____

Genoveva Islas, Board President Mao Misty Her, Superintendent

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Personnel List

ITEM DESCRIPTION: Included in the Board material is the Personnel List, Appendix A, as submitted.

FINANCIAL SUMMARY: There is no fiscal impact to the district at this time.

PREPARED BY: Javan Childs, Deputy Executive

DIVISION: Human Resources/Labor Relations

CABINET APPROVAL PHONE: (559) 457-3713

CABINET APPROVAL: Chief of Human Resources/Labor Relations, David Chavez,



**BOARD OF EDUCATION APPENDIX**

**Fresno Unified School District**

**Date: 8/12/2026**

**The Superintendent respectfully nominates for elections the following certificated and classified personnel. Classification of certificated probationary or temporary teachers is pursuant to their respective classification contained in their employment contracts. Elections are subject to the salary schedule as adopted by the Board of Education and assignment by the Superintendent, school year 2026-2027.**

## ELECTIONS

**Classified Management**

| | | | | | |
|---|---|---|---|---|---|
| 1062882 | Childs | Javan | Deputy Executive | Human Resources | 7/27/2026 |

## DISMISSALS

**Certificated Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1081586 | Gonzales | Alexis | Teacher, Deaf/Hard of Hear.SDC | Norseman Elementary | 7/31/2026 |
| 1075638 | Jones | Cynthia | Teacher, Music, Elementary | Music/Visual and Perform Arts | 7/31/2026 |
| 1081427 | Mora | Fabian | Teacher, Lrng Hndcp, Sdc | Bakman Elementary | 7/31/2026 |
| 1038906 | Orozco | Jessica | Teacher, Autistic, Sdc | Greenberg Elementary | 7/31/2026 |
| 1077217 | Rodriguez | Susan | Teacher, Autistic, Sdc | Starr Elementary | 7/31/2026 |
| 1035221 | Watt | Ryan | Teacher, Middle School | Scandinavian Middle School | 7/31/2026 |
| 1081745 | Xiong | Sheng | Nurse | Health Services | 6/12/2026 |

**Classified Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1065698 | Castillo | Angela | Assistant, School Office | Hamilton K-8 | 7/24/2026 |
| 1086514 | Flores | Aurora | Paraprof, Instructional Asst | Homan Elementary | 7/31/2026 |
| 1071917 | Lopez-Torres | Jessica | Speech Language Pathologist Assistant | Special Ed | 7/31/2026 |
| 1087962 | Vazquez | Mirna S. | Lead, After Schl/Ext Day | Ayer Elementary | 7/31/2026 |
| 1088118 | Xiong | Katie K. | Assistant, Resrce Cnslg | Phillip J Patino School | 7/31/2026 |

## RESIGNATIONS OR RETIREMENTS

**Certificated Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1067055 | Aguilar | Katie | Teacher, Handicapped, Severely | Ahwahnee Middle School | 7/30/2026 |
| 1071174 | Grisafe | Katelynn | Teacher, Ele, Dailey | Dailey Elementary | 7/31/2026 |
| 1081677 | Martinez | Makenna | Teacher, Ele, Dailey | Dailey Elementary | 7/31/2026 |
| 1063683 | Serna | Valeria | Teacher, Ele, Dailey | Dailey Elementary | 7/31/2026 |
| 1084592 | Yue | Angela | Teacher, Senior High | Mclane High School | 7/31/2026 |

**Classified Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1061769 | Ebro | Catherine | Paraprof, Extensive Support Needs | Heaton Elementary | 7/31/2026 |
| 1064460 | Kirk | Jeanette | Assistant, Noontime | Fremont Elementary | 8/11/2025 |
| 1085014 | Montejano | Katherine | Facltr, Schl Readiness | Cooper Middle School | 6/12/2026 |

## LEAVE REQUEST

**Classified Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1025354 | Gonzalez | John | Paraeducator, Community Based | Sunnyside High School | 8/17/2026 |

| | | | | | |
|---|---|---|---|---|---|
| 1077595 | Lee | Nhia | Assistant, Campus Safety | Hoover High School | 8/11/2026 |
| 1023109 | Owens | Dexter | Worker, Grnds Maint II | Plant Operations | 6/24/2026 |
| 1077445 | Thao | Zoua | Paraprof, Mild/Moderate Support Needs | Freso High School | 8/17/2026 |

## PROMOTIONS

**Certificated Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1041043 | Aquino | Tashiana L. | Principal III | Rutherford Gaston Middle Schoo | 7/20/2026 |
| 1050481 | Chang | Toua | Principal III | Kings Canyon Middle School | 7/20/2026 |
| 1050535 | Chiarito Bourdase | Ashlee S. | Principal III | Baird | 7/20/2026 |
| 1034146 | Jimenez | Erica | Vice Principal III | Edison High School | 7/20/2026 |
| 1031085 | Lee | Thoua | Vice Principal II | Secondary/Adult Education | 7/20/2026 |
| 1031772 | Teran | Carmela | Principal III | Scandinavian Middle School | 7/20/2026 |
| 1038261 | Vang | Xiong | Principal III | Edison-Computech 7-8 | 7/20/2026 |
| 1064185 | Villanueva-Langdon | Isaac G. | Principal III | Wawona Middle School | 7/20/2026 |

**Classified Personnel**

| | | | | | |
|---|---|---|---|---|---|
| 1065889 | Braun | Kari N. | Manager III, SPED Prog & Serv | Special Educ Administration | 7/20/2026 |
| 1032276 | Melton | Job | Manager III, SPED Prog & Serv | Special Educ Administration | 7/20/2026 |
| 1069129 | Stephenson | Melissa R. | Manager III, SPED Prog & Serv | Special Ed | 7/20/2026 |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Meeting Minutes

ITEM DESCRIPTION: Included in the Board material are draft minutes for the Fresno Unified School District Board of Education regular meeting held June 17, 2026.

FINANCIAL SUMMARY: There is no fiscal impact to the district at this time.

PREPARED BY Ambra O'Connor

DIVISION: Office of the Superintendent

CABINET APPROVAL PHONE: (559) 457-3838

CABINET APPROVAL: Chief of Staff, Ambra O'Connor 

# MINUTES – BOARD OF EDUCATION REGULAR MEETING

**Fresno, California**
**June 17, 2026**
Fresno Unified School District, Education Center, 2309 Tulare Street, Fresno, CA 93721.

At the regular meeting of the Fresno Unified School District Board of Education, held June 17, 2026, there were present Board Members Cazares, Davis, Islas, Jonasson Rosas, Levine, and Wittrup. Superintendent Her was also present.

Trustee Thomas participated from the teleconference location as follows: Holiday Inn, 10000 Baltimore Avenue, College Park, Maryland 20740; and pursuant to Government Code Section 54953(b)(2) all action taken during this teleconference meeting was by roll call vote.

Board President Islas CONVENED the Regular Board Meeting at 4:30 p.m.

## PLEDGE OF ALLEGIANCE

Tami Lundberg led the Pledge of Allegiance.

## OPPORTUNITY for Public Comment on Closed Session Items

For the record, the Board received fourteen (14) public requests to address the Board on Closed Session items.

The individuals' name and a summary of topic are as follows:

1. Manual Bonilla asked the Board to see comments tonight as provided from a partner helping to find other ways to make the district better. Bonilla commented that stakeholders are often left out of meaningful engagement and are told of decisions after decisions are made. Mr. Bonilla commented that the issue is not authority, the issue is whether the Board has the trust to wield the authority in a meaningful way for all stakeholders. Mr. Bonilla provided a problem statement as follows, "Fresno Unified has a growing credibility problem because there is an increasing disconnect between what educators, parents, students, and community members are asking for, which is engagement, transparency, and consistency."

DRAFT

2. Marissa Rodriguez comments were directed to the district executives that control the communications shared with the community and commented that they are not fooling anybody with the rhetoric related to listening sessions and customer service. Rodriguez thanked the stakeholders in the audience for showing up and finished comments with a quote from Dr. Luther King, Jr., “The time is always right to do what is right.”

3. Jon Bath spoke as the co-chair of Joint Health Management Board (JHMB) and commented on three items specifically, high-cost claims, increased Medicare premiums, and the PARS incentive which cost JHMB $12 million. Bath shared information related to a missing $6 million in the JHMB fund and asked if the Board was aware that $4 million moved from the district budget to the JHMB budget in the last 30 days.

   Bath shared that with the Golden Handshake in 2010 the district did what was right and moved money into JHMB to cover the cost so that district employees were not paying for their own retirement incentive but that did not happen with the PARS incentive.

4. Dominique Caglia spoke in opposition to the dismantling of successful administrative teams stating that the decision raises questions about the district’s understanding of how successful teams are built and sustained. Caglia expressed concerns about the uncertainty and the disruption of established relationships which can negatively impact student achievement. Caglia commented that teachers and leaders are asked to accept decisions without meaningful engagement, arguing that this reflects not good governance, but negligence.

5. Christine Dutcher commented that, at the June 03, 2026, Board meeting, information regarding the criteria used to reassign Duncan Polytechnical vice principals was requested but has yet been provided. Dutcher commented on feeling dismissed by the district and expressed concern that the district has placed Duncan in a challenging position, as their principal will be working with an entirely new administrative team.

6. Heather Price talked of the industrialization of America and stated schools should not be treated like factories. Price expressed concern that recent decisions of the Board reflect a factory-like approach, commenting on the reassignment of employees among school sites as though individuals are easily replaceable. Price further commented that this perception is one reason some district employees are angry.

7. Sarah Myers spoke as a parent of a child at Herrera Elementary School and in opposition to the movement of vice principal Sarah Chavez from Herrera.

8. Dr. Matt Matera spoke as a parent of a child at Herrera Elementary School and in opposition to the movement of vice principal Sarah Chavez from Herrera. Dr. Matera spoke on the theory of viewing administrators as interchangeable parts of a districtwide machine, and that some high-level district leaders remain proponents of this approach. Dr. Matera commented that there are other ways to strengthen schools than by destroying positive school cultures.

9. Dr. Victoria Benavides spoke as a parent of children at Herrera Elementary School and shared hearing trustees and district leaders asking people to quiet down on critiques of district administrative moves because the Dual Immersion program is expensive. Dr. Benavides asked the Board to think about their intent versus what is now happening in the district.

10. Angela Carrasco spoke in opposition to the decision to move vice principal Magana from Mayfair Elementary School. Carrasco commented that parents deserve transparency and a voice in the process, commenting that leaving vice principal Magana at Mayfair is in the best interests of students.

11. Ezequiel Camargo commented that elementary schools are not treated with the same respect as middle and high schools. Commenting that restorative practice counselors are being cut down to five positions to cover twenty-four restorative practice sites.

12. Morgan Conner commented that the district positioned restorative practice counselors to create space for student voices that often go unheard. Connor noted that counselors are now asking the district to hear and consider their voices. Conner stated that counselors have not been provided with meaningful opportunities for engagement consistent with the district's guardrails. Conner also shared findings from anonymous surveys of students, staff, and families that highlight the supportive role and positive impact of restorative practice counselors.

13. Xavier Magana stated that, as a Fresno Unified employee since 2014, he feels a responsibility to represent the district and serve its stakeholders. Drawing on his experience as both a classroom teacher and district math coach, he shared that effective administrators are deeply connected to their school communities and build trust through strong relationships. Magana expressed disappointment with staffing decisions that he believes did not adequately consider stakeholder input. Speaking on behalf of the Malloch Elementary community, he cited the loss of Vice Principal Tom Point and School Psychologist Ashley Goodman as the removal of two key emotional supports for students and families. Magana stated that many families sought to retain Point because they trust him and feel safe with him at the school. He expressed concern that the community feels a sense of betrayal and uncertainty about future decisions. Magana urged the district to uphold its commitment to considering the voices of stakeholders, families, and students when making decisions that affect school communities.

DRAFT

14. Jessice Ruiz came as a first time speaker, feeling compelled to speak at tonight's meeting as a special education teacher frustrated with losing special education positions as well as a vice principal and an academic counselor, being told it is because overall enrollment numbers are down, but the special education population is only down by five, as pre-registration numbers show sixty-two students enrolled for next year and last year ended with sixty-seven students; so, to have that kind of cut to our department in addition to losing all of the additional supports and service providers in the leadership roles in our campus. I am very afraid for how we are going to meet our students' needs. They make up 15% of our student population and will be down to three case carriers to be able to serve them. Commented on hearing that next year 40% to 70% of co-taught classes range of student with IEPs which is not a good peer modeling setup and does not meet LRE. And I know that it will go after our preps. The three of us are left, which will increase our workload by 60% while decreasing our work time by 50%. Spoke in support of Stephanie Baird to remain at Tehipite Middle School.

15. Adahlia Alvarez spoke in support of the Positive Prevention Plus program and keeping sex education in schools commenting it is necessary not only for grades and graduation but to get through life, adding that when resources are removed you will see a spike in sexually transmitted diseases.

At this time, Board President Islas invited Marie Williams, Ed.D., to the podium to share insights to the criteria used for leadership reassignments.

For the record, Marie Williams, Ed.D., was available to provide clarity.

For the record, Board Member Wittrup had comments for Superintendent Her. A summary of Board feedback is as follows:

**Member Wittrup** asked Superintendent Her to reverse the decision to reassign twenty-six vice principals. Additionally, Member Wittrup addressed language equity and asked where the deaf and hard of hearing interpreters are for Board meetings.

**President Islas** commented on the importance of educational equity to ensure all students have the opportunity to succeed. Islas noted that the district is learning from successful models and practices to help implement those lessons across Fresno Unified schools, with the goal of supporting learning and achievement for all students, not just those at individual sites.

## A. RECEIVE INFORMATION & REPORTS

For the record, there were no items for this section of the agenda.

Board President Islas ADJOURNED the Regular Board Meeting to Closed Session at 5:15 p.m.

Board President Islas RECONVENED the meeting to Open Session at 6:24 p.m.

**Reporting Out of Closed Session**

Clerk Levine reported the following:

On a motion by Board Member Jonasson Rosas, seconded, by Board Clerk Levine, the Board took action in Closed Session to deny a Minor, Claim No. GL25-1209-16732, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Davis, seconded, by Board President Islas, the Board took action in Closed Session to deny a Minor, Claim No. GL26-0501-17773, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a certificated employe, identification No. 1002904, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Davis, seconded, by Board Member Thomas, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1085272, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1036969, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1084768, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1084622, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1085702, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1084995, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1084418, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1087528, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1087904, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

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On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1065168, by a roll call vote of 6-0-1-0 as follows: AYES: Board Members: Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas. ABSTENTIONS: Board Member Cazares.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1083547, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1065271, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Thomas, seconded, by Board Member Davis, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1079518, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Jonasson Rosas, seconded, by Board Member Thomas, the Board took action in Closed Session to approve charges for dismissal of a classified employe, identification No. 1063535, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members: Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

On a motion by Board Member Davis, seconded, by Board Clerk Levine, the Board took action in Closed Session to internally hire Dr. Andrew Scherrer to Assistant Superintendent, Human Resources, by a roll call vote of 4-3-0-0 as follows: AYES: Board Members: Davis, Jonasson Rosas, Clerk Levine, and Board President Islas. NOES: Board Members Cazares, Thomas, and Wittrup.

## Recognition

At this time, the Board celebrated Tami Lundberg, Chief Technology Officer, on her retirement from Fresno Unified School District. The Board expressed their heartfelt gratitude for Tami's commitment, and the lasting impact Tami has brought to the entire Fresno Unified community.

For the record, Clerk Levine read the approved Board Shared Agreements as follows:

- **Respect and Civility** – Honor our shared agreements.
- **Be Honest and Honorable** – Honor my word and do not lie, deflect, or disparage others.
- **Honor the Process and any Time Limits**
- **Honor Confidentiality**
- **Be Prepared and On Time** – Be on time. Read materials or share questions ahead of time. Share as early as possible if I will be late or miss a commitment.
- **Represent All Students** - Do not represent solely my region/area.

## B. CONFERENCE AND DISCUSSION AGENDA

### B-1, DISCUSS and ADOPT the 2026/27 Local Control and Accountability Plan

For the record, the Board received zero (0) public requests to speak on agenda item B-1, Discuss and Adopt the 2026/27 Local Control and Accountability Plan.

For the record, Board Members provided comments and raised questions about agenda item B-1. A summary of Board Member feedback is below:

**Member Jonasson Rosas** acknowledged Mrs. Chiarito's diligent work and expressed congratulation to Mrs. Chiarito on her next steps.

For the record, Ashlee Chiarito was available to provide clarity.

On a motion by Board Member Jonasson Rosas, seconded by Board Member Cazares, the Board adopted by the 2026/27 Local Control and Accountability Plan, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

### B2, DISCUSS and ADOPT the Fresno Unified School District 2026/27 Proposed Budget and Education Protection Account

For the record, the Board received zero (0) public requests to speak on agenda item B-2, Discuss and Adopt the Fresno Unified School District 2026/27 Proposed Budget and Education Protection Account.

For the record, Board Members provided comments and raised questions about agenda item B-2. A summary of Board Member feedback is below:

**Member Wittrup** asked Mr. Jensen to speak about the most recent special education study. Member Wittrup commented on being curious about the study as there had already been two comprehensive reviews conducted by the Council of the Great City Schools. Member Wittrup commented on not seeing improvement in the special education department and wondered why the district continues to pay for reviews and then does not implement the recommendations from the reviews. Member Wittrup expressed concern that during this time of layoffs this money be put to good use and that the district will implement the recommendations, expressing hope that the district can put a stop to excessive reviews and the cost tied to those reviews and focus on improving district special education programs.

Member Wittrup requested information regarding a multi-million-dollar error related to the Joint Health Management Board and asked why the error occurred, how far back the error goes, and when did the district notify the Board of the error.

**President Islas** asked whether the district had considered reducing expenditures associated with contracts before implementing staff reductions and at what point such contracts are reviewed as part of the budget-cutting process.

President Islas commented on the financial challenges faced by many low-income families, noting that rising living costs continue to place significant strain on families and district employees. Islas expressed concern for staff members, particularly classified employees at the lower end of the pay scale, who may be working multiple jobs to make ends meet. Islas asked when the district might explore opportunities to increase compensation for its lowest-paid employees. President Islas commented in favor of an equity tool that would help the district close income inequality.

President Islas commented that the district continues to face challenges related to declining enrollment and chronic absenteeism; noting that while the district is making progress in addressing these issues, the efforts may not yet be occurring at the scale needed to achieve broader impact. Islas stated that incentives can be effective and expressed interest in exploring how to use district resources to incentivize attendance or help remove barriers that prevent students from regularly attending school.

**Member Jonasson Rosas** expressed support for a tool aimed at addressing income inequality. Expressed appreciation for the allocation of funding for health services and requested a fact sheet comparing budget scenarios before and after the May Revision. Also inquired about the district's sex education curriculum and the use of external providers which are better received by students. Expressed support for exploring how to fund sexual health education.

**Member Wittrup** read a statement sharing the reasons why she could not support the Fresno Unified School District 2026/27 Proposed Budget and Education Protection Account.

**Member Thomas** expressed concern regarding the potential $4 million contribution to the JHMB fund and requested additional information about the source of the funding, the programs or services that may be affected, and the anticipated long-term implications. Asked how the situation developed and what steps could be taken to prevent similar circumstances in the future. Also emphasized the importance of ensuring that LCAP goals remain realistic and achievable, noting that without sufficient personnel and resources to support implementation, the district may struggle to meet its stated goals and desired outcomes.

Member Thomas commented on the success of the First Responders Pathway and its role in providing students with opportunities to explore careers in public safety and service to their communities.

**Member Cazares** commented on having full confidence in the budget and district staff. Cazares noted that she had not heard any of the concerns raised today being brought forward earlier in the budget development cycle.

**Member Davis** expressed appreciation for the time set aside for the Board to meet and discuss questions or concerns. Davis requested clarification regarding the timeline for renaming classifications and opening job offers when dealing with pink slips, reorganization and declining enrollment, and balancing the district reserve; asking how these things line up with the deficit.

**Member Thomas** requested clarification regarding the distinction between administrative level employees who are placed on salary schedules and those who are employed on individual contracts, asking whether administrative positions should be contract-based and whether transitioning those employees to a salary schedule could result in cost savings for the district and help preserve staff positions.

For the record, Patrick Jensen was available to provide clarity.

On a motion by Board Clerk Levine, seconded by Board Member Cazares, the Board adopted the Fresno Unified School District 2026/27 Proposed Budget and Education Protection Account, by a roll call vote of 6-1-0-0 as follows: AYES: Board Members Cazares, Davis, Jonasson Rosas, Thomas, Clerk Levine, and President Islas. NOES: Board Member Wittrup.

**B-3, PRESENT and DISCUSS the Fall 2026 California Dashboard Local Indicators**

For the record, the Board received zero (0) public requests to speak on agenda item B-3, Present and Discuss the Fall 2026 California Dashboard Local Indicators.

For the record, Board Members provided comments and raised questions about agenda item B-3. A summary of Board Member feedback is below:

**Member Jonasson Rosas** requested clarity regarding the definitional scope related to teacher assignments and monitoring specifically to the areas marked ineffective, incomplete, and unknown. Requested further clarity regarding the incomplete or unknown areas specifically related to reporting or lack of reporting. Asked how the district will ensure to match correct course codes before reporting takes place, in order to avoid incompletes or unknowns.

**Member Davis** asked what the district's targeted areas of improvement are and if everything will be completed, asked who the gate keeper for this area is.

**President Islas** asked when chronic absenteeism will be presented.

For the record, Kim Collins, Annarita Howell, and Rita Baharian were available to provide clarity.

**OPPORTUNITY for Public Comment on Consent Agenda Items**

For the record, the Board received zero (0) public requests to speak on the Consent Agenda.

On a motion by Board Member Davis, seconded by Board Member Cazares, the Board approved the Consent Agenda with the exception of agenda item C24 that was pulled for further discussion, by a roll call vote of 7-0-0-0 as follows: AYES: Board Members Cazares, Davis, Jonasson Rosas, Thomas, Wittrup, Clerk Levine, and President Islas.

**ALL CONSENT Agenda item**s are considered routine by the Board of Education and will be enacted by one motion. There will be no separate discussion of items unless a Board member requests, in which event, the item(s) will be considered following approval of the Consent Agenda. Pulled Consent Agenda items will be considered for approval after the Conference/Discussion Agenda.

## C. CONSENT AGENDA

**C-1, ADOPT Findings of Fact and Recommendations of District Administrative Board**
**ADOPTED as recommended**, the Findings of Fact and Recommendations of District Administrative Panels resulting from Hearings on expulsion and readmittance cases conducted during the period since the regular meeting of the Board held June 03, 2026.

**C-2, ADOPT Resolution No. 26-89, Authorizing Inter-fund Transfers for Cash Flow Purposes for the 2026/27 School Year**
**ADOPTED as recommended,** Resolution No. 26-89.

**C-3, APPROVE Personnel List**
**APPROVED as recommended**, the personnel List, Appendix A, as submitted.

**C-4, APPROVE Meeting Minutes**
**APPROVED as recommended**, draft minutes of the Fresno Unified School District Board of Education regular meeting held June 03, 2026.

**C-5, APPROVE Proposed Revisions to the 2026/27 Board Monitoring Calendar**
**APPROVED as recommended**, revisions to the 2026/27 Board Monitoring Calendar.

**C-6, APPROVE Fresno Unified Special Education Local Plan for the 2026/27 School Year**
**APPROVED as recommended**, the Fresno Unified School District 2026/27 Special Education Local Plan Area (SELPA) Local Plan. The Local Plan is comprised of four sections: contracts and certifications, governance and administration, the annual budget plan, and the annual service plan. An approved Local Plan must be submitted annually to the California Department of Education (CDE) by June 30, 2026. Once approved by CDE, the plan will be posted to the Special Education website in English, Spanish, and Hmong.

**C-7, APPROVE Creation of New Position and Job Description for Lead Custodial District Supervisor I**
**APPROVED as recommended**, the creation and job description of Lead Custodial District Supervisor I.

**C-8, APPROVE Salary Schedules for the 2026/27 School Year**
**APPROVED as recommended**, Salary Schedules for 2026/27 as follows: Operations Hourly Salary Schedule, Classified Hourly, Food Services Hourly, Fresno Teachers Association (FTA) – Trades, Confidential Hourly, Supervisory Hourly, Certificated and Classified Management, Nurses and Speech Language Pathologists, Teachers and Librarians, Teachers on Special Assignment, Career

Technical Ed/Vocational Ed Teachers, Junior Reserve Officers' Training Corps (JROTC) Instructors, Lori Ann Infant Center, Child Development Center and Pace Teachers, Adult Education, Pre-Kindergarten Teachers, International Association of Machinists and Aerospace Workers (IAMAW) Crafts, Extra-Pay-Extra-Services Salary Schedule Reflecting 5.5% Increase, Minimum Wage, and Certificated Substitute (FASTA) Daily Salary Schedule.

**C-9, APPROVE Annual Agreements for the 2026/27 School Year-Primary Report**
**APPROVED as recommended**, the matrix detailing agreements to provide services to Fresno Unified School District. Agreements will commence after Board approval and will end no later than June 30, 2027.

**C-10, APPROVE Excess Workers' Compensation and Employer's Liability Insurance for 2026/27**
**APPROVED as recommended**, a quotation received from the district's insurance broker, Marsh & McLennan Agency, for the district's Excess Workers' Compensation and Employer's Liability coverage. The policy period will extend from July 01, 2026, through June 30, 2027.

**C-11, APPROVE Legal Services Agreements for the 2026/27 Fiscal Year**
**APPROVED as recommended**, a list of legal firms recommended for approval to provide legal services to Fresno Unified School District during the 2026/27 fiscal year. The list includes the firm name, location, and attorney rates.

**C-12, APPROVE Retiree Contracts for Elementary Music**
**APPROVED as recommended**, retiree contracts to help fill the vacancies in elementary music. They will provide classroom music instruction as well as teaching band and string ensembles according to their areas of expertise. Arts Education currently has 3.5 FTE vacancies in elementary music. These retirees will help fill that void. The contracts will cover music sections at King, Ewing, and Manchester GATE.

**C-13, APPROVE Agreement with Central Valley Regional Center, Incorporated**
**APPROVED as recommended**, an agreement with Central Valley Regional Center, Incorporated (CVRC) to provide early intervention services for infant/toddlers between the ages of birth to 36 months, who reside within Fresno Unified School District who are clients of CVRC and have an Individual Family Service Plan (IFSP). This initial contract began July 01, 2011, to June 30, 2014. This contract is effective July 01, 2026, and ends June 30, 2029. This is an ongoing three-year contract between Central Valley Regional Center and Fresno Unified School District.

**C-14, APPROVE Transit Agreement with City of Fresno**
**APPROVED as recommended**, information on a transit services agreement with the City of Fresno through its Fresno Area Express (FAX) department.

The agreement will provide district students with free access to FAX transit services. The contract term will begin July 01, 2026, for a three-year period ending June 30, 2029, with the option to renew for two additional one-year extensions upon written consent of both parties. District will be billed at a rate of $0.75 per ride, including free transfers within 90 minutes, not to exceed $22 per month per student rider.

**C-15, APPROVE Multiyear Agreement with Cisco Systems Capital Corporation**

**APPROVED as recommended**, information on the multi-year agreement with Cisco Systems Capital Corporation from Development Group, Inc., for annual updates, subscriptions, and support for Cisco core network infrastructure. Cisco Umbrella content filter, and Cisco Firepower firewall. The district's network is essential for student learning and daily operations, providing access to digital curriculum, communication tools, and online resources. The firewall and content filter protect against cybersecurity threats and prevent access to inappropriate content, promoting a safe and compliant online environment for students. Staff recommend Cisco Systems Capital Corporation (San Jose, CA) $501,235.02 annually.

**C-16, APPROVE Draft Memorandum of Understanding between Fresno Unified School District and Fresno Innovation Village Consortium for a Public-Private Partnership Relating to the Innovation Village II Project**

**APPROVED as recommended**, a Draft Memorandum of Understanding ("MOU") between Fresno Unified School District ("District") and Fresno Innovation Village Consortium ("FIVC") for the formation of a Public-Private Partnership ("PPP") to collaborate on the planning, development, and operation of the Innovation Village II Project ("Project"). The Project is conceived as a technology-enabled education, workforce development, and economic development initiative to position the district as a regional hub for applied learning and innovation, and to create sustainable pathways for District students to access in-demand careers, while protecting District resources and operational control of its real property.

**C-17, APPROVE Request to Write the Grant Application to the U.S. Department of Labor-2026 Teacher Quality Partnership Grant**

**APPROVED as recommended**, a request to write the grant application to the U.S. Department of Labor-2026 Teacher Quality Partnership Grant. This grant builds upon the current Teacher Residency Grant awarded and proposed to prepare 225 teachers for five project years from 2026/27 to 2030/31 school years.

**C-18, APPROVE Award of Bid No. 26-48, Holland Elementary School Site Access Control and Playground Improvements**

**APPROVED as recommended**, information on Bid No. 26-48, Holland Elementary School Site Access Control and Playground Improvements. The project consists of fencing, electronics, bathroom relocation and associated site work to create a single point of entry. Also included is a new early learning play area, equipment, and shade structure. Staff recommend the award to the lowest responsive, responsible bidder: BDM, Inc. (Hanford, California) $889,785.

**C-19, APPROVE Award of Bid 26-49, Fresno High School New Maintenance Building**

**APPROVED as recommended**, information on Bid No. 26-49, Fresno High School New Maintenance Building. The project consists of constructing a new 1,200 square foot maintenance building for site custodial including two offices, a restroom, a large storage room, and associated site work. Staff recommend the award to the lowest responsive, responsible bidder: BDM, Inc. (Hanford, CA) $1,474,875.

**C-20, APPROVE Award of Bid No. 26-50, Heaton Elementary School Playground Replacement and Site Improvements**

**APPROVED as recommended**, information on Bid No. 26-50, Heaton Elementary School Playground Replacement and Site Improvements. The project consists of the replacement of existing play equipment, installation of rubber surfacing, shade canopies, and associated sitework for one playground. Staff recommend the award to the lowest responsive, responsible bidder: Harris Development Corp., dba HBC Enterprises (Clovis, California) $498,449.

**C-21, APPROVE Award of Bid No. 26-51, McCardle Elementary School Playground Replacements and New Shade Structures**

**APPROVED as recommended**, information on Bid No. 26-51, McCardle Elementary School Playground Replacements and New Shade Structures. The project consists of the replacement of existing play equipment, installation of rubber surfacing, shade canopies, and associated sitework for two playgrounds. Staff recommend the award to the lowest responsive, responsible bidder: Harris Development Corp., dba HBC Enterprises (Fresno, California) $489,349.

**C-22, RATIFY Acceptance of Year Zero: Math High Quality Instructional Material, Structural Support Project Funding**

**RATIFIED as recommended**, the sub-agreement between Fresno Unified School District and WestEd. Through this agreement, Fresno Unified School District will be in receipt of $150,000 to support districtwide mathematics improvement efforts in partnership with The New Teacher Project (TNTP). The grant will fund system analysis, development of a shared vision for high-quality math instruction, leadership capacity building, and preparation for future high-quality math instruction, leadership capacity building, and preparation for future high-quality materials adoption aligned to the California Mathematics Framework.

**C-23, RATIFY Grant Application to the Chancellor's Office, Workforce and Economic Development Division-California Apprenticeship Initiative New and Innovative Grant Program**

**RATIFIED as recommended** the grant application to the Chancellor's Office, Workforce and Economic Development Division- California Apprenticeship Initiative New and Innovative Grant Program.

The Fresno Unified Teacher Development Department proposes to continue the development of a Teacher Residency program in partnership with Fresno State University. This program will operate through a registered apprenticeship model to support teacher candidates in earning a Special Education teaching credential.

**C-24, RATIFY Change Orders**

**RATIFIED as recommended** information on Change Orders for the projects as follows:

- Bid 24-35, Roosevelt High School Administration Building, Library, West Hall, and Theater Modernization
- Bid 25-36 Section C, Exterior Painting at Gaston Middle School
- Bid 25-53, Sequoia Middle School Dance Room Heating, Ventilation, and Air Conditioning Replacement
- Bid 26-18, Columbia Elementary School Recycled Water Conversion

For the record, Board Member Jonasson Rosas read the statement as follows:

> Agenda Item C-24 on tonight's Consent Agenda includes ratification of change orders, including Bid 24-35 for the Roosevelt High School modernization project.
> My residence is within 500 feet of the campus; however, ratifying these change orders will have no measurable fiscal impact on my property. The impact is also no different from that on most properties within my trustee area that fall within the school's attendance boundaries.
> Nonetheless, I am abstaining from the vote on ratifying these change orders pursuant to Board Bylaw 9270 to avoid the appearance of a conflict of interest.

On a motion by Board Member Davis, seconded by Board Member Wittrup, the Board ratified change orders, by a roll call vote of 6-0-1-0 as follows: AYES: Board Members Cazares, Davis, Thomas, Wittrup, Clerk Levine, and President Islas. ABSTENTIONS: Board Member Jonasson Rosas.

**C-25, RATIFY the Filing of Notices of Completion**

**RATIFIED as recommended** Notices of Completion for projects which have been completed according to plans and specifications. Those projects are as follows:

- Bid 25-08, Starr Elementary School Heating, Ventilation, Air Conditioning, and Energy Management System Replacement
- Bid 25-36 Section C, Exterior Painting at Gaston Middle School
- Bid 25-53, Sequoia Middle School Dance Room Heating, Ventilation, and Air Conditioning Replacement
- Bid 25-60, Aynesworth and Calwa Elementary Schools Unit Ventilation, Energy Management Systems, and Central Plant Equipment Replacement

## OPPORTUNITY FOR UNSCHEDULED ORAL COMMUNICATIONS

For the record, the Board received two (2) public requests to address the Board during Unscheduled Oral Communications. The individual's name and a summary of topic are as follows:

1. Javier Aguirre was not present when name was called.
2. Anna Bustos requested the Board's help with an issue related to years of service and the Fresno Teachers Association.

**INVITATION for Board Members to Shared Reflections on the Board Shared Agreements**

**Member Cazares** commented that school is very personal to her as her children have attended Fresno Unified schools and her youngest son recently completed his junior year at Duncan Polytechnical High School. Member Cazares expressed appreciation to teachers Mr. Lee, Miss Siru, Mrs. Lucian, and Mr. Rubio; the counseling staff; and thanked Principal Martinez, for keeping Duncan City running and valuing every student. Member Cazares also thanked the staff for a fabulous end of the year graduation.

**Member Davis** shared on attending four cultural recognition events, two Special Education completion ceremonies, six high school graduations, and one adult school graduation. Member Davis expressed pride in the accomplishments of students and appreciation for the dedication of staff who supported students throughout their educational journeys.

Member Davis highlighted the talent displayed during graduation ceremonies, including performances by student dancers and musicians, and specifically recognized a student who performed the National Anthem as a trumpet solo.

Member Davis reflected on the upcoming break, and encouraged continued reflection and growth, citing the importance of adult behavior and actions in improving student outcomes, and expressing a commitment to self-reflection and continuous improvement in service to all students across the district.

**Member Jonasson Rosas** reflected on the employees whose careers are coming to a close and acknowledged the significant expertise and dedication they have contributed throughout their services.

Jonasson Rosas recognized the district is facing challenging times, the loss of expertise and transitioning leadership, program changes, declining enrollment, and fiscal pressures. Jonasson Rosas noted the Board has made tough decisions and it is sometimes hard for the Board to fully convey all the reasoning, data, information, and all the conversations that led into those decisions.

Jonasson Rosas commented stated that she takes her responsibilities as a Board member seriously and believes her fellow Board members do as well. Jonasson Rosas expressed hope that as we take time over the summer to celebrate incredible careers and changes and paths, there is hope we can come back with a renewed sense of purpose and pride in the district and the work on behalf of students. Member Jonasson Rosas acknowledged there are tough decisions ahead, but if as a Board and as a community the focus remains on what is best for kids we will emerge through this stronger together.

**President Islas** commented that graduation is a favorite time as it is really lovely to see the joy, on the faces of families as their children complete a life milestone, and this year was spectacular. Commenting that McLane and Duncan have the best graduations.

President Islas commented that Duncan's graduation was particularly meaningful this year because a cousin, Christopher Islas, graduated and he is Bulldog bound and will be starting at Fresno State.

President Islas commented that the Board has made good decisions in creating programs as seen on the video earlier, all great opportunities for students, and it is lovely when students are able to maximize those opportunities. Islas noted that Duncan was also special because student trustee Jonaven Souksamlane graduated, a very bright student with a promising future.

President Islas commented on two areas in terms of the Board's shared agreements, the first, representing all students. Islas noted it is difficult when so much emotion is related to Board decisions as they are tough decisions, but for the right reasons.

President Islas commented that when representing all students, it is looking beyond the interest of individual schools. Criteria around balance, balance for educational equity with good leaders in all schools with proven records that have guided students into higher achievement. Language equity is important; we need leaders in positions where they can speak to the population they serve to be more impactful in implementing dual immersion programs. The goal is not to have any school fail but to have more schools succeed. Islas expressed hope that the Board can take that commitment to equity and higher achievement across the district and move away from individual interests at particular school sites.

The second area of shared agreements that President Islas wanted to reflect on was that of respect and civility. Islas commented on the importance of people to be transparent in areas of underperformance as the only way to improve is when shortcomings are called out and there is a call for improved actions; adding that while doing so it is essential for people to remain respectful and civil in the process; noting it is very hard to come back from comments that accuse people of making back door deals.

President Islas ended her comments expressing hope that people can find ways to communicate things they are dissatisfied with in the reflection on how we move past that and how we move together as a Board.

**Superintendent Her** shared a heartfelt thank you to all of staff, educators, everyone across the district, and everyone that had a part in making our district run.

Superintendent Her thanked people for leaning-in, for focusing on students. Thanked the Board for their belief in all of us. And for the first time ever in Fresno Unified, we are sending 70% of our kindergarten students into first grade ready to read. We have a five-year annual plan in the Board's hands, and we will have an annual plan done by next week. We are now going to live out when we say from the boardroom into the classroom.

Superintendent Her asked everyone to enjoy their summer, get time to rest and relax.

Superintendent Her provided a shout out to Annarita Howell in Human Resources. Thanking Annarita for everything she has done for our district.

## D. ADJOURNMENT

Board President Islas ADJOURNED the meeting at 8:10 p.m.

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Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Proposed Revisions to the 2026/27 Board Monitoring Calendar

ITEM DESCRIPTION: Included in the Board material is the 2026/27 Student Outcomes Focused Governance monitoring calendar.

The calendar has been updated in alignment with assessment windows, data retrieval and analysis time periods prior to Board monitoring sessions.

FINANCIAL SUMMARY: There is no fiscal impact to the district at this time.

PREPARED BY: Ambra O'Connor

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3838

CABINET APPROVAL: Ambra O'Connor, Chief of Staff,



**GOALS:**
EARLY LITERACY = L
LITERACY INTERVENTION = LI
COLLEGE & CAREER READINESS = CCR
LIFE SKILLS = LS

Fresno Unified School District | Analysis, Measurement, and Accountability
MEASURE - MONITOR - MOTIVATE

**GUARDRAILS:**
COMMUNITY ENGAGEMENT = CE
EQUITABLE ACCESS = EA
EFFECTIVE STAFF = ES
HEALTH & WELLNESS = HW

# GOALS & GUARDRAILS

## *2026-2027 MONITORING CALENDAR*

**Revised: 08/12/26**

| Board Meeting | Goals & Interim Goals | Guardrails & Interim Guardrails | Other |
|---|---|---|---|
| AUG 26 | • **Early Literacy** | | • Annual Agreements |
| SEPT 23 | • LI1<br>• CCR2 | • EA2 | • Student Board Members Seated<br>• Board Quarterly Self-Eval.<br>• Board Quarterly Time Eval. |
| OCT 28 | • **Literacy Intervention**<br>• L1<br>• L2 | | • CGCS Annual Conference |
| NOV 18 | • LI3 | • ES2<br>• ES3 | • Elections<br>• Board Quarterly Self-Eval.<br>• Board Quarterly Time Eval. |
| DEC 9 | • LI2<br>• CCR3 | • EA3 | • Annual Org. of the Board<br>• Oath of Office<br>• CSBA Annual Conference |
| JAN 27 | • L1<br>• L2<br>• LI1 | | • Board Committees<br>• Board Quarterly Self-Eval.<br>• Board Quarterly Time Eval. |
| FEB 24 | • **College & Career Readiness**<br>• CCR1<br>• CCR2 | | |
| MAR 31 | | • CE1<br>• ES1<br>• HW1 | |
| APR 28 | • LI3<br>• LS1 | • EA1 | • Board Quarterly Self-Eval.<br>• Board Quarterly Time Eval. |
| MAY 26 | • LI2<br>• CCR3 | • CE2 | • Public Hearing LCAP<br>• Public Hearing Budget |
| JUN 23 | • **Life Skills**<br>• CCR1 | • HW2<br>• HW3 | • Adopt LCAP<br>• Adopt Budget<br>• Annual Agreements<br>• Annual Safety Plans<br>• Annual SELPA<br>• Graduations |

DRAFT



ZH, MW; 08.12.26

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve the 2026/27 Spring Release Consolidated Application to the California Department of Education

ITEM DESCRIPTION: Included in the Board material is a budget summary for the Consolidated Application (Con App). The Con App is a tool used by the California Department of Education (CDE) to distribute funds from federal programs to school districts across California. The funds received from this application enable the district to serve students through activities described in each School Plan for Student Achievement (SPSA) and in the district's Local Control and Accountability Plan (LCAP).

Fresno Unified has applied for the following federal funds: Title I, Part A (Basic Grant); Title II, Part A (Supporting Effective Instruction); Title III English Learner Student Program; Title III Immigrant Student Program; and Title IV, Part A (Student Support and Academic Enrichment). Attached is a budget summary that includes $81,686,335 in budgeted funding plus $13,091,445 in projected 2025/26 carryover.

FINANCIAL SUMMARY: Total funding for categorical programs was included in the 2026/27 Adopted Budget approved by the Board on June 17, 2026.

PREPARED BY: Debra Ryland, Manager II

DIVISION: Business and Financial Services

CABINET APPROVAL PHONE: (559) 457-6226

CABINET APPROVAL: Chief Financial Officer, Patrick Jensen

# Consolidated Categorical Program Funds
# 2026/27 Budget Highlights
# Con App – Spring Release

## Title I, Part A – Basic Grant

| | |
|---|---|
| 2026/27 Projected Allocation: | $69,624,386 |
| 2025/26 Estimated Carryover: | 9,676,911 |
| | $79,301,297 |
| Poverty Base: | District allocations from the California Department of Education are determined based on U.S. Census Bureau estimates of poverty and district enrollment. |
| School Allocations: | $7,858,554 – Direct resources to schools to increase student achievement and meet district goals. School allocations are based upon the number of children eligible for Free/Reduced Price Meals. Funding levels vary according to enrollment and the percentage of poverty at each school. The district poverty average is 88.98%. |
| Nonprofit Private School Equitable Services: | $65,838 – Eligible students enrolled in private nonprofit schools receive Title I, Part A services that are equitable to those provided to eligible public-school students. |
| District Support to Schools: | $45,284,747 – District resources to schools to increase student achievement and meet district goals |
| Parent Involvement/ Community Engagement: | $1,633,347 – Community and family engagement activities and services including Parent University |
| Homeless Students: | $907,172 – Support and advocacy services for homeless students |
| Professional Development: | $10,914,041 – Support for Title I schools including teacher and leadership development including instructional coaches and professional learning communities (PLC) teacher supplemental contracts |
| Choice Transportation: | $1,700,000 – Reservation for transportation for students in School Choice Program |
| Administrative/Indirect: | $10,937,598 – 13.79% of the entitlement and carryover (15% allowable) |

## Title II, Part A – Supporting Effective Instruction

| | |
|---|---|
| 2026/27 Projected Allocation: | $4,831,367 |
| 2026/27 Title IV Funds Transferred: | 5,408,559 |
| 2025/26 Estimated Carryover: | 3,134,403 |
| | $13,374,329 |
| Indirect: | $792,168 based on 6.37% |
| Program: | Funding to increase student achievement by improving teacher and principal quality and increase the number of highly qualified teachers and principals in schools. |

## Consolidated Categorical Program Funds Continued

### Title III – English Learner Student Program

| | |
|---|---|
| 2026/27 Projected Allocation: | $1,648,020 |
| 2025/26 Estimated Carryover: | ,213,949 |
| | $1,861,969 |
| Indirect: | $85,489 based on 6.37% maximum allowed |
| Program: | Funding to support English Learners in attaining English proficiency and meeting the standards expected of all students through professional learning for teachers and classified staff as well as increased parent involvement activities |

### Title III – Immigrant Student Program

| | |
|---|---|
| 2026/27 Projected Allocation: | $174,003 |
| 2025/26 Estimated Carryover: | 66,182 |
| | $240,185 |
| Indirect: | $5,401 Based on 6.37% maximum allowed |
| Program: | Funding to support English Learner immigrant students to attain English proficiency. This program supports additional services for this population and will be coordinated with both the Title III-English Learners and Title I program to increase student achievement. |

### Title IV, Part A – Student Support and Academic Enrichment

| | |
|---|---|
| 2026/27 Projected Entitlement: | See Title II, Part A |
| | The district will request in the Winter Release to transfer these funds to Title II, Part A. |
| Program: | Funding to increase the district's capacity to provide all students with a well-rounded education, improve conditions for student learning, and improve the use of technology to improve academic achievement and digital literacy. |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Annual Agreements for the 2026/27 Fiscal Year

ITEM DESCRIPTION: Included in the Board material is a matrix detailing agreements to provide services to Fresno Unified School District. These agreements start in August for the 2026/27 fiscal year and include, but are not limited to, the categories as follows:

- Opportunities to promote arts, activities, and athletics
- Targeted Assistance to address food insecurity among students and families

Vendors have the opportunity to disclose demographic information in the district's online bid software. Currently, 6757 vendors are registered in the bidding tool. Roughly 27% of those are categorized as Disadvantaged (federally funded), Minority, and/or Women Business Enterprises. The remaining chose not to disclose. Please keep in mind this is a sample, and Fresno Unified is working to create a process to access sufficient data.

Copies of the individual agreements are available for review in the Business and Financial Services Office. Agreements will commence after Board approval and will end no later than June 30, 2027.

FINANCIAL SUMMARY: Sufficient funds have been budgeted in the 2026/27 budget. These investments will be funded through the appropriate budgets, as detailed in the matrix.

PREPARED BY: Kristin Shamlin, Manager III, General

DIVISION: Business and Financial Services

CABINET APPROVAL PHONE: (559) 457-6226

CABINET APPROVAL: Chief Financial Officer, Patrick Jensen 

| Contract Number | Vendor Name | Vendor Type | Principal/Department Head | Instructional Superintendent/Exec. Director | Cabinet Representative | New Vendor | School/Department | Contract Start Date | Contract End Date | Scope of Work | Funding Source | Estimated Cost |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 354783 | Career Voc LLC | Partnership | Brian Wulf | Carlos Castilo | Chief Academic Officer | Yes | McLane High School | 8/13/2026 | 6/11/2027 | Summary of Services: Elite Cosmetology: Elite Cosmetology will provide a state-licensed cosmetology and barbering program at McLane High School aligned to California State Board requirements. Services include: Theory and hands-on instruction in a salon-style environment; A licensed, CTE-credentialed instructor; On-site program delivery and student hour tracking; and State board exam preparation. | FTA Student Support | $ 111,000 |
| 375885 | Central California Amateur Arbiters Pay | Sole Proprietor | Armen Torigian | Ben Drati | Deputy Superintendent | No | Extracurricular & Cocurricular | 8/13/2026 | 6/30/2027 | Central California Amateur Arbiters Pay (CCAA) receives, holds, and disperses payment to San Joaquin Valley Officials Association (SJVOA) officials, Central Section Officials Services Association (CSOSA), and Central Section Officials Association (CSOA). | Extracurricular & Co-curricular | $ 900,000 |
| 376914 | Food Inc | Corporation | Darrin Person | Carlos Castilo | Chief Academic Officer | No | Community Education | 8/17/2026 | 6/30/2027 | In partnership with the Central California Food Bank (CCFB), FUSD will support & expand school-based food distribution programs to address food insecurity among students & families. Zero-dollar cost services will include the launch of new school pantry sites, expansion of existing pantry and BackPack Program services, & regular data collection to monitor impact. Contract cost is for food supplies. | FTA Student Support | $ 135,000 |
| 3 | | | | | | | | | | | Estimated Grand Total: | $ 1,146,000 |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Agreement for External Audit Services

ITEM DESCRIPTION: Included in the Board material is an agreement for external audit services. At the direction of and in collaboration with the district's Audit Committee at their June 04, 2026, meeting, the external auditing services agreement with Crowe LLP was approved for 2026/27 through 2030/31.

After careful consideration and based on their superior qualifications, the Audit Committee approved a recommendation to the Board of Education that Crowe LLP be awarded a three-year plus two one-year renewal agreements for external auditing services. The proposal includes a rate increase ranging from 3%-5% over the five-year engagement period. The Audit Committee approved a five-year arrangement per the attached agreements as follows:

| Fiscal Yr. End | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 |
|---|---|---|---|---|---|
| Total Fees | $245,000 | $251,450[A] | $231,100 | $237,600 | $244,100 |

[A] Measure M audits are estimated to end in fiscal year 2027/28

The services include the following:

- District's Financial and Compliance Audit
- Measure M and H Agreed Upon Procedures, Performance Audit
- Measure M and H Financial Bond Audit
- Joint Health Management Board Financial Audit

Crowe LLP has performed external auditing services for Fresno Unified since fiscal year 2006, the result of a request for proposal. The Superintendent recommends approval of the agreement for external audit services with Crowe LLP as presented.

FINANCIAL SUMMARY: Sufficient funds have been budgeted and are available in the Unrestricted General Fund, Health Fund, and Bond Fund as appropriate. Anticipated expenditures from fiscal year 2026/27 are $245,000.

PREPARED BY: Kim Kelstrom, Chief Executive

DIVISION: Business and Financial Services

CABINET APPROVAL PHONE: (559) 457-6226

CABINET APPROVAL: Chief Financial Officer, Patrick Jensen



2309 Tulare Street,
Fresno, CA 93721
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Fresno Unified School District
PURCHASING

# Contract Routing Form

*Contract Attached*

*Contract Number: 372440*

*Federal Funding Will Not Be Used*

| | |
|---|---|
| ***Crowe Llp.*** | ***P.O. Box 51660 , Los Angeles, Ca, 90051-5960*** |
| ***Vendor Name*** | ***Address*** |
| **916-441-1000** | **Jeff Jensen** |
| ***Phone Number*** | ***Vendor Contact*** |
| **Term (Duration) From: 8/1/2026** | **Through: 7/31/2031** |
| **FUSD Contract Administrator: Kim.Kelstrom@fresnounified.org** | **Fiscal Services** |
| ***Name*** | ***Site/Dept*** |

**Budget (Fund-Unit-Dept.-Activity-Function-Object)**

| | | | | | |
|---|---|---|---|---|---|
| 030 | 0700 | 0875 | 5821 | 0000 | 7190 |
| 2md | 0917 | 1905 | 5821 | 0000 | 9100 |

**Contract Amount: $245,000.00** **Estimated**

**Scope of Work Summary:** *Renewal* Of *The External Auditing Services Agreement With Crowe Llp For 5 Years For Fiscal Years 2026/27-2030/31.*

*The Services Include The Following:*
*-District'S Financial And Compliance Audit*
*-Measure M And H Agreed Upon Procedures, Performance Audit*
*-Measure M And H Financial Bond Audit*
*-Joint Health Management Board Financial Audit*

FUSD contract administrator acknowledges all individuals providing services under this contract are in compliance with the requirements of the "Michelle Montoya" Act, as required therein. No, this is not applicable to the scope of work

**Routing Order:**

1) Reviewed & approved by **Department:** Kim Kelstrom

2) Reviewed & approved by **Cabinet Level:** Patrick Jensen

3) Reviewed & approved by **Risk Management:**

4) Reviewed & approved by **Chief Financial Officer:**

*Please return signed agreement back to (name/email) : Isabel.Cordova@Fresnounified.Org*

***Routing:BOE  Board Date(if applicable): 8/12/2026***

***Procurement Detail*** | *Exempt/GC 53060 (non-fed funds)*

Docusign Envelope ID: EED9852C-D973-8196-83E0-60FF4C83E491

# Master Services Agreement

**THIS MASTER SERVICES AGREEMENT** ("Agreement"), effective as of July 1, 2026 ("Effective Date"), is between **Fresno Unified School District**, with offices at 2309 Tulare Street, Fresno, California 93721 ("Client"), and **Crowe LLP**, an Indiana limited liability partnership with offices at One Mid America Plaza, Suite 700, Oakbrook Terrace, Illinois 60181 ("Crowe").

**WHEREAS**, Client desires to retain Crowe to provide certain Services, as will be further delineated in the Statements of Work ("SOWs") attached to this Agreement in accordance with the terms and conditions of this Agreement; and

**WHEREAS**, Crowe desires to perform such Services in accordance with the terms and conditions of this Agreement;

**THEREFORE**, in consideration of the foregoing premises and the mutual promises and agreements set forth herein, and other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties to this Agreement mutually agree as set forth below.

1. **Applicability of Terms.** These terms apply to all services described in the Agreement as well as all other services provided to Client (collectively, the "Services"), unless and until a separate written agreement is executed by the parties for separate services. Any advice provided by Crowe is not intended to be, and is not, investment advice. Services means the various professional services identified in any SOW to be performed by Crowe as set out in any Statement of Work. "Deliverables" means any work product to be delivered by Crowe to Client, including without limitation any reports. Each SOW will be a part of and is incorporated in this Agreement once executed by each party. Each SOW will identify a senior representative of Client's management responsible for determining the scope of the Services and will be responsible for reviewing, supervising, and approving Crowe's performance of Services ("Client Representative"); specific Services to be performed by Crowe; a schedule for completion of the Services; the fees and expenses to be paid by Client (e.g., hourly rate or fixed fee); and a list of the Deliverables, if any. Either party may elect not to accept an SOW. Any process for testing or acceptance of Deliverables will be set forth in the applicable SOW. Client hereby engages Crowe as an independent contractor to provide Services on a project-by-project basis to be set forth in executed Statements of Work. Only SOWs executed by the parties will be effective, and each SOW is a separate engagement. The parties agree that no third-party or organization is intended to rely on any Services rendered or Deliverables provided under this Agreement. Crowe will supply Client with the Services as described in an SOW. If there is any inconsistency between a term in an SOW and this Agreement, the term in the SOW will control, except that the terms and provisions of the Sections titled Disclaimer of Warranties, Liability, and Third-Party Indemnification will control over any inconsistent terms in an SOW and nothing in an SOW will be deemed to change or supersede the terms and provisions these Sections. Further, nothing in any SOW will be construed as modifying the responsibilities set forth in the Sections titled Crowe's Responsibilities or Client's Responsibilities unless such Section is specifically identified in the SOW. Any changes that affect the Services set forth in an SOW will be documented and agreed upon in writing by the parties. Because a change could affect the cost, schedule or other terms of an SOW, the parties must approve each change in writing before implementing the change. While a change is being reviewed and until the parties approve the change in writing, the parties will continue to proceed in accordance with the SOW then in effect. If Client requests that Crowe re-examine work previously performed, such re-examination will be Services separate from the previous SOW and will be performed under a separate SOW.

2. **Client's Assistance.** For Crowe to provide Services effectively and efficiently, Client agrees to timely provide Crowe information requested and to make available to Crowe any personnel, systems, premises, records, or other information as reasonably requested to perform the Services. Access to personnel and information are key elements for Crowe's successful completion of Services and setting of fees. If for any reason this does not occur, a revised fee to reflect additional time or resources required by Crowe will be mutually agreed. Client agrees Crowe will have no responsibility for any delays related to a delay in providing such information to Crowe. Such information will be accurate and complete, and Client will inform Crowe of all significant tax, accounting and financial reporting matters of which Client is aware.

3. **Professional Standards.** As a regulated professional services firm, Crowe must follow professional standards when applicable, including the Code of Professional Conduct of the American Institute of Certified Public Accountants ("AICPA"). Thus, if circumstances arise that, in Crowe's professional judgment, prevent it from completing the engagement, Crowe retains the right to take any course of action permitted by professional standards, including declining to express an opinion or issue other work product or terminating the engagement.

4. **Reports.** Any information, advice, recommendations or other content of any memoranda, reports, presentations, or other communications Crowe provides under this Agreement ("Reports"), other than Client's original information, are for Client's internal use only, consistent with the purpose of the Services. Client will not rely on any draft Report. Unless required by an audit or other attestation professional standard, Crowe will not be required to update any final Report for circumstances of which we become aware or events occurring after delivery.

5. **Confidentiality.** Except as otherwise permitted by this Agreement or as agreed in writing, neither Crowe nor Client may disclose to third parties the contents of this Agreement or any information provided by or on behalf of the other that ought reasonably to be treated as confidential and/or proprietary. Client use of any Crowe work product will be limited to its stated purpose and to Client business use only. However, Client and Crowe each agree that either party may disclose such information to the extent that it: (i) is or becomes public other than through a breach of this Agreement, (ii) is subsequently received by the recipient from a third party who, to the recipient's knowledge, owes no obligation of confidentiality to the disclosing party with respect to that information, (iii) was known to the recipient at the time of disclosure or is thereafter created independently, (iv) is disclosed as necessary to enforce the recipient's rights under this Agreement, or (v) must be disclosed under applicable law, regulations, legal process or professional standards.

6. **Third Party Provider.** Crowe may use a third-party provider in providing Services to Client, which may require Crowe to share Client confidential information with the provider. If Crowe uses a third-party provider, Crowe will enter into a confidentiality agreement with the provider to require the provider to protect the confidentiality of Client's confidential information, and Crowe will be responsible to Client for maintaining its confidentiality.

7. **Client-Required Cloud Usage.** If Client requests that Crowe access files, documents or other information in a cloud-based or web-accessed hosting service or other third-party system accessed via the internet, including, without limitation iCloud, Dropbox, Google Docs, Google Drive, a data room hosted by a third-party, or a similar service or website (collectively, "Cloud Storage"), Client will confirm with any third-parties assisting with or hosting the Cloud Storage that either such third-party or Client (and not Crowe) is responsible for complying with all applicable laws relating to the Cloud Storage and any information contained in the Cloud Storage, providing Crowe access to the information in the Cloud Storage, and protecting the information in the Cloud Storage from any unauthorized access, including without limitation unauthorized access to the information when in transit to or from the Cloud Storage. Client represents that it has authority to provide Crowe access to information in the Cloud Storage and that providing Crowe with such access complies with all applicable laws, regulations, and duties owed to third-parties.

8. **Data Protection.** If Crowe holds or uses Client information that can be linked to specific individuals who are Client's customers ("Personal Data"), Crowe will treat it as confidential as described above and comply with applicable US state and federal law and professional regulations in disclosing or using such information to carry out the Services. Crowe has implemented and will maintain physical, electronic and procedural safeguards reasonably designed to (i) protect the security, confidentiality and integrity of the Personal Data, (ii) prevent unauthorized access to or use of the Personal Data, and (iii) provide proper disposal of the Personal Data (collectively, the "Safeguards"). Client warrants that it has the authority to provide the Personal Data to Crowe in connection with the Services and that Client has processed the Personal Data provided to Crowe in accordance with applicable law. To provide the Services, Client may also need to provide Crowe with access to Personal Data consisting of protected health information, financial account numbers, Social Security or other government-issued identification numbers, or other data that, if disclosed without authorization, would trigger notification requirements under applicable law ("Restricted Personal Data"). In the event Client provides Crowe access to Restricted Personal Data, Client will consult with Crowe on appropriate measures (consistent with

professional standards applicable to Crowe) to protect the Restricted Personal Data, such as: deleting or masking unnecessary information before making it available to Crowe, encrypting it when transferring it to Crowe, or providing it to Crowe only during on-site review on Client's site. Client will provide Crowe with Restricted Personal Data only in accordance with mutually agreed protective measures. Otherwise, Client and Crowe agree each may use unencrypted electronic media to correspond or transmit information and such use will not in itself constitute a breach of this Agreement.

9. **Consumer Privacy.** In order to provide the Services in a particular SOW, Client may be disclosing to Crowe certain nonpublic personal information regarding its accounts, customers, and consumers. To the extent permitted by applicable law, Crowe will not disclose any such nonpublic personal information, except to Client and Crowe's employees and agents. However, in circumstances that fall under an exception in the regulations "Privacy of Consumer Financial Information" implementing the Gramm-Leach-Bliley Act, or other exceptions permitted by applicable law, Crowe may disclose or use such nonpublic personal information in the ordinary course of business to carry out the Services. Crowe has implemented and will maintain physical, electronic and procedural safeguards ("Safeguards") reasonably designed to protect the security, confidentiality and integrity of, to prevent unauthorized access to or use of, and to provide for the proper disposal of nonpublic personal information regarding Client's customers or consumers.

10. **General Data Protection Regulation Compliance.** If and to the extent that Client provides personal data to Crowe subject to the European Union General Data Protection Regulation ("GDPR"), then in addition to the requirements of the above Data Protection section, this section will apply to such personal data ("EU Personal Data"). The parties agree that for purposes of processing the EU Personal Data, (a) Client will be the "Data Controller" as defined by the GDPR, meaning the organization that determines the purposes and means of processing the EU Personal Data; (b) Crowe will be the "Data Processor" as defined by GDPR, meaning the organization that processes the EU Personal Data on behalf of and under the instructions of the Data Controller; or (c) the parties will be classified as otherwise designated by a supervisory authority with jurisdiction. Client and Crowe each agree to comply with the GDPR requirements applicable to its respective role. Crowe has implemented and will maintain technical and organizational security safeguards reasonably designed to protect the security, confidentiality and integrity of the EU Personal Data. Client represents it has secured all required rights and authority, including consents and notices, to provide such EU Personal Data to Crowe, including without limitation authority to transfer such EU Personal Data to the U.S. or other applicable Country or otherwise make the EU Personal Data available to Crowe, for the duration of and purpose of Crowe providing the Services. The types of EU Personal Data to be processed include name, contact information, title, and other EU Personal Data that is transferred to Crowe in connection with the Services. The EU Personal Data relates to the data subject categories of individuals connected to Client, Client customers, Client vendors, and Client affiliates or subsidiaries ("Data Subjects"). Crowe will process the EU Personal Data for the following purpose: (x) to provide the Services in accordance with this Agreement, (y) to comply with other documented reasonable instructions provided by Client, and (z) to comply with applicable law. In the event of a Crowe breach incident in connection with EU Personal Data in custody or control of Crowe, Crowe will promptly notify Client upon knowledge that a breach incident has occurred. Client has instructed Crowe not to contact any Data Subjects directly, unless required by applicable law. In the event that a supervisory authority with jurisdiction makes the determination that Crowe is a data controller, Client will reasonably cooperate with Crowe to enable Crowe to comply with its obligations under GDPR. Crowe will reasonably cooperate with Client in responding to or addressing any request from a data subject, a supervisory authority with jurisdiction, or the Client, to the extent necessary to enable Client to comply with its obligations under GDPR as the Data Controller. Client will promptly reimburse Crowe for any out-of-pocket expenses and professional time at Crowe's then-current hourly rates. Client will provide prompt written notice to Crowe (with sufficient detailed instructions) of any data subject request or other act that is required to be performed by Crowe as the Data Processor on behalf of Client as the Data Controller. Crowe shall promptly delete or procure the deletion of any EU Personal Data after the cessation of any Services involving the processing of Client's EU Personal Data. Notwithstanding the forgoing, Crowe may retain a copy of the EU Personal Data as permitted by applicable law or professional standards, provided that such EU Personal Data remain subject to the terms of this Agreement.

11. **Intellectual Property Ownership.** Crowe may use ideas, concepts, methodologies, data, software, designs, utilities, tools, models, techniques, data, systems, Reports, or other know-how that it develops,

owns or licenses ("Materials") in performing the Services. Crowe retains all intellectual property rights in the Materials (including any improvements or knowledge developed while performing the Services), and in any working papers compiled in providing the Services, but not in the Client information reflected in them. Upon payment for Services and subject to the other terms of this Agreement, Client may use Reports, as well as any Materials therein, only to the extent necessary and permitted under this Agreement. Nothing in this Agreement will be construed as an implied license to any intellectual property rights of one party to the other party, all such licenses, permission or uses will be expressly set forth in the Agreement or any applicable SOW. The foregoing ownership will be without any duty of accounting of one party to the other. Crowe will also retain ownership of all materials owned by Crowe prior to entering into this Agreement or developed by Crowe independently of this Agreement.

12. **Legal and Regulatory Change.** Crowe may periodically communicate to Client changes in laws, rules or regulations. However, Client has not engaged Crowe, and Crowe does not undertake an obligation, to advise Client of changes in (a) laws, rules, regulations, industry or market conditions, or (b) Client's own business practices or other circumstances (except to the extent required by professional standards). The scope of Services and the fees for Services are based on current laws and regulations. If changes in laws or regulations change Client's requirements or the scope of the Services, Crowe's fees will be modified to a mutually agreed amount to reflect the changed level of Crowe's effort.

13. **Publication.** Client agrees to obtain Crowe's specific permission before using any Report or Crowe work product or Crowe's firm's name in a published document, and Client agrees to submit to Crowe copies of such documents to obtain Crowe's permission before they are filed or published.

14. **Client Reference.** From time to time Crowe is requested by prospective clients to provide references for Crowe service offerings. Client agrees that Crowe may use Client's name and generally describe the nature of Crowe's engagement(s) with Client in marketing to prospects, and Crowe may also provide prospects with contact information for Client personnel familiar with Crowe's Services.

15. **No Punitive or Consequential Damages.** Any liability of Crowe will not include any consequential, special, incidental, indirect, punitive, or exemplary damages or loss nor any lost profits, goodwill, savings, or business opportunity, even if Crowe had reason to know of the possibility of such damages.

16. **Limit of Liability.** Except where it is judicially determined that Crowe performed its Services with recklessness or willful misconduct, Crowe's liability will not exceed two-times fees paid by Client to Crowe for the portion of the work giving risk to liability. A claim for a return of fees paid is the exclusive remedy for any damages. This limit of liability will apply to the full extent allowed by law, regardless of the grounds or nature of any claim asserted, including, without limitation, to claims based on principles of contract, negligence or other tort, fiduciary duty, warranty, indemnity, statute or common law. This limit of liability will also apply after this Agreement.

17. **Indemnification for Third-Party Claims.** In the event of a legal proceeding or other claim brought against Crowe by a third party, except where it is judicially determined that Crowe performed Services with recklessness, gross negligence or willful misconduct, Client agrees to indemnify and hold harmless Crowe and its personnel against all costs, fees, expenses, damages and liabilities, including attorney fees and any other fees or defense costs, associated with such third-party claim, relating to or arising from any Services performed or work product provided by Crowe that Client uses or discloses to others or this engagement generally. This indemnification is intended to apply to the full extent allowed by law, regardless of the grounds or nature of any claim, liability, or damages asserted, including, without limitation, to claims, liability or damages based on principles of contract, negligence or other tort, fiduciary duty, warranty, indemnity, statute or common law. This indemnification will also apply after termination of this Agreement.

18. **No Transfer or Assignment of Claims.** No claim against Crowe, or any recovery from or against Crowe, may be sold, assigned or otherwise transferred, in whole or in part.

19. **Term and Termination.**
    a. This Agreement will be effective on the Effective Date and will remain in effect until and unless terminated as set forth herein.

b. Either party may terminate this Agreement and discontinue Services at any time (including prior to completion of an SOW) for any reason, including convenience, upon ninety (90) days written notice to the other party. Further, the parties may mutually agree to terminate an SOW or this Agreement at any time for any reason. The termination of an SOW by either party without termination of the entire Agreement will not affect the other terms of this Agreement. Crowe may terminate this Agreement at any time for any reason consistent with applicable professional standards as determined by Crowe.
c. At Client's request and to the extent consistent with applicable professional standards, Crowe will assist Client, on a time and materials basis, in winding up any Services and/or in transitioning any Services to a new provider. Crowe will invoice Client for such amounts on a weekly basis, and Client will pay all such amounts upon receipt of Crowe's invoice.
d. Either party may terminate this Agreement immediately without notice if the other files for bankruptcy protection or has an involuntary petition for bankruptcy filed against it, becomes unable to pay its bills, sells or transfers property to creditors, is forced into receivership, has a liquidator or receiver appointed by the court, or is a part of any other similar legal proceeding, provided that termination is permitted by law.
e. Termination of the entire Agreement will terminate all SOWs unless the parties agree in writing. Paragraphs 3-5, 9, 11-16, 18, 20-24, 26 and 28-34 will survive termination of this Agreement for any reason.

20. **Time Limit on Claims.** In no event will any action against Crowe, arising from or relating to this engagement letter or the Services provided by Crowe relating to this engagement, be brought after the earlier of 1) two (2) years after the date on which occurred the act or omission alleged to have been the cause of the injury alleged; or 2) the expiration of the applicable statute of limitations or repose.

21. **Response to Legal Process.** If Crowe is requested by subpoena, request for information, or through some other legal process to produce documents or testimony pertaining to Client or Crowe's Services, and Crowe is not named as a party in the applicable proceeding, then Client will reimburse Crowe for its professional time, plus out-of-pocket expenses, as well as reasonable attorney fees, Crowe incurs in responding to such request.

22. **Mediation.** If a dispute arises, in whole or in part, out of or related to this engagement, or after the date of this agreement, between Client or any of Client's affiliates or principals and Crowe, and if the dispute cannot be settled through negotiation, Client and Crowe agree first to try, in good faith, to settle the dispute by mediation administered by the American Arbitration Association, under its mediation rules for professional accounting and related services disputes, before resorting to litigation or any other dispute-resolution procedure. The results of mediation will be binding only upon agreement of each party to be bound. Costs of any mediation will be shared equally by both parties. Any mediation will be held in Sacramento, California.

23. **Arbitration.** Any dispute between the parties relating to or arising from this Agreement or the parties' relationship generally will be settled by binding arbitration in Fresno, California (or a location agreed in writing by the parties). Any issues concerning the extent to which any dispute is subject to arbitration, or concerning the applicability, interpretation, or enforceability of any of this Section, will be governed by the Federal Arbitration Act and resolved by the arbitrator(s). The arbitration will be governed by the Federal Arbitration Act and resolved by the arbitrator(s). The parties will use the International Institute for Conflict Prevention & Resolution (the "CPR Institute") Global Rules for Accelerated Commercial Arbitration (the "Accelerated Rules") then in effect, or such other rules or procedures as the parties may agree in writing. In the event of a conflict between those rules and this Agreement, this Agreement will control. If a party has a basis for injunctive relief, this paragraph will not preclude a party seeking and obtaining injunctive relief in a court of proper jurisdiction. The parties will agree within a reasonable period of time after notice is made of initiating the arbitration process whether to use one or three arbitrators, and if the parties cannot agree within fifteen (15) business days, the parties will use a single arbitrator. In any event the arbitrator(s) must be retired federal judges or attorneys with at least 15 years commercial law experience and no arbitrator may be appointed unless he or she has agreed to these procedures. If the parties cannot agree upon arbitrator(s) within an additional fifteen (15) business days, the arbitrator(s) will be selected by the CPR Institute. As a rule, the arbitrator(s) will not permit discovery, but the arbitrator(s) may authorize only limited discovery upon a showing of substantial need by a party. In no event will the arbitrator(s) permit a party to take more than six depositions, and no depositions

may exceed five hours. The arbitrator(s) will have no power to make an award inconsistent with this Agreement. The arbitrator(s) may rule on a summary basis, including without limitation on a motion to dismiss basis or on a summary judgment basis. The arbitrator(s) may enter such prehearing orders as may be appropriate to ensure a fair hearing. The hearing will be held within one year of the demand or less and must be concluded within ten (10) business days absent written agreement by the parties to the contrary, but these time limits are not jurisdictional. The arbitrator(s) will apply substantive law and may award injunctive relief or any other remedy available from a judge. The arbitrator(s) may award attorney fees and costs to the prevailing party, and in the event of a split or partial award, the arbitrator(s) may award costs or attorney fees in an equitable manner. Any award by the arbitrator(s) will be accompanied by a reasoned opinion describing the basis of the award. The arbitration will be governed by the Federal Arbitration Act, 9 U.S.C. §§ 1 et seq., and judgment upon the award rendered by the arbitrator(s) may be entered by any court having jurisdiction thereof. All aspects of the arbitration will be treated by the parties and the arbitrator(s) as confidential.

24. **Choice of Law**. This Agreement, including any dispute arising out of or related to this Agreement, will be governed and construed in accordance with the laws of the State of California applicable to agreements made and wholly performed in that state, without giving effect to its conflicts of laws rules to the extent those rules would require applying another jurisdiction's laws. The provisions of the United Nations Convention on the International Sale of Goods and the Uniform Computer Information Transactions Act, however designated, are excluded and will not apply to this Agreement or any Services hereunder.

25. **Consent to Jurisdiction and Forum Selection**. Subject to the section on Arbitration, all court actions or proceedings arising from or relating to this Agreement will be tried and litigated exclusively in the state and federal courts located in Fresno County, California (or a location agreed in writing by the parties), and each party hereby consents to personal jurisdiction in such courts. This choice of venue is intended to be mandatory and is not permissive in nature. Each party waives any right it may have to assert the doctrine of forum non conveniens or similar argument, and each party waives any objection to venue. Each party stipulates that the state and federal courts in Fresno County, California, will have personal jurisdiction and venue over each of them for the purpose of litigating any dispute, controversy, or proceeding arising out of or related to this Agreement.

26. **Software Usage**. If in connection with the Services described in this Agreement, Crowe needs to use software that requires separate licensing, separate software licensing and maintenance and support agreements will be provided and must be executed before Crowe begins work. As applicable, Crowe may use vulnerability scanning software to perform electronic scans of Client networks and/or "firewalls." If applicable, these scans will be made at Client's explicit request.

27. **Notices**. Any notice or demand required or permitted to be given under this Agreement will be in writing and will be deemed effective immediately upon the receipt thereof, as evidenced by a written record of delivery from (a) a nationally recognized overnight courier for the next business day delivery, (b) certified or registered mail or (c) a signed delivery receipt in the case of delivery by hand. All notices will be sent to:

| | |
|---|---|
| If to Crowe: | Copy to: |
| Crowe LLP<br>One Mid America Plaza, Suite 700<br>Oakbrook Terrace, IL 60181<br>Attention: Jeff Jensen | Crowe LLP<br>One Mid America Plaza, Suite 700<br>Oakbrook Terrace, IL 60181<br>Attention: General Counsel |
| If to Client: | Copy to: |
| Fresno Unified School District<br>_____<br>_____<br>_____<br>Attention: _____ | Fresno Unified School District<br>_____<br>_____<br>_____<br>Attention: [Legal Dept.] |

28. **Force Majeure**. Except for payment obligations, neither party will be liable under this Agreement for any failure of or delay in performance of its obligations hereunder, if performance is delayed or prevented by acts of God, fire, explosion, war, terrorism, earthquakes, riots, governmental laws or regulations, or other similar causes beyond such party's control (each, a "Force Majeure Event"), but only to the extent of and during continuance of such event and only provided such party gives the other party prompt notice of such Force Majeure Event. During the pendency of any Force Majeure Event, the party affected will work diligently to cure the Force Majeure Event to the extent commercially reasonable. However, if the Force Majeure Event continues for thirty (30) consecutive days, the party not directly affected by it may terminate this Agreement immediately without penalty.

29. **No Construction Against Drafter**. The parties acknowledge that each has participated, and each has been represented by counsel, in preparation and execution of this Agreement, and for purposes of the rule of contract interpretation that construes a document against its drafter, neither Client nor Crowe nor their respective counsel will be considered the drafter of this Agreement or any SOW. Each party represents to the other that it has carefully read this Agreement, will carefully read each SOW, understands the Agreement's binding effect, and that it is voluntarily entering into this Agreement and each SOW.

30. **Severability**. The provisions of this Agreement will be severable and, if any provision of this Agreement is held or declared to be illegal, invalid, or unenforceable, such illegality, invalidity, or unenforceability will not affect any other provision hereof, and the remainder of this Agreement, disregarding such invalid portion, will continue in full force and effect as though such void provision had not been contained in it if the rights and obligations of the parties contained herein are not materially prejudiced and the intentions of the parties continue to be effective.

31. **Waiver**. No provision of this Agreement will be deemed waived, unless such waiver will be in writing and signed by the party against which the waiver is sought to be enforced. The waiver will not be construed to be a waiver of any succeeding breach of any such provision, a waiver of the provision itself, or a waiver of any other provisions of this Agreement. No delay or omission on the part of either party to exercise or avail itself of any right, power or privilege that it has or may have under this Agreement will operate as a waiver of any breach or default.

32. **No Third-Party Beneficiaries**. Nothing in this Agreement, express or implied, is intended or will be construed to confer upon any person other than the parties hereto any right, remedy or claim under or by reason of this Agreement.

33. **Notification of Non-Licensee Ownership.** Crowe ("the Firm") and certain owners of the Firm are licensed by the California State Board of Accountancy. However, the Firm has owners not licensed by the California State Board of Accountancy who may provide Services under this agreement. If Client has any questions regarding licensure of the personnel performing Services under this engagement, please do not hesitate to contact Crowe.

34. **Non-Solicitation.** Client and Crowe acknowledge the importance of retaining key personnel. Accordingly, both parties agree that during the period of this agreement, and for one (1) year after its expiration or termination, neither party will solicit any personnel or subcontractors (if any) of the other party for employment without the written consent of the other party. If an individual becomes an employee of the other party, the other party agrees to pay a fee equal to the individual's compensation for the prior full twelve-month period to the original employer.

35. **Crowe Global Network.** Crowe LLP and its subsidiaries are independent members of Crowe Global, a Swiss organization. "Crowe" is the brand used by the Crowe Global network and its member firms, but it is not a worldwide partnership. Crowe Global and each of its members are separate and independent legal entities and do not obligate each other. Crowe LLP and its subsidiaries are not responsible or liable for any acts or omissions of Crowe Global or any other Crowe Global members, and Crowe LLP and its subsidiaries specifically disclaim any and all responsibility or liability for acts or omissions of Crowe Global or any other Crowe Global member. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Crowe LLP or any other member. Crowe Global and its other members are not responsible or liable for any acts or omissions of Crowe LLP and its subsidiaries and specifically disclaim any and all responsibility or

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liability for acts or omissions of Crowe LLP and its subsidiaries. Visit www.crowe.com/disclosure for more information about Crowe LLP, its subsidiaries, and Crowe Global.

36. **Entire Agreement**. This Agreement and any SOWs attached hereto contain the entire understanding between the parties with respect to the subject matter hereof and supersede all previous written or oral understandings, agreements, negotiations, commitments, or any other writing or communications with respect to such subject matter.

37. **Counterparts**. This Agreement or any SOW may be executed in two or more actual or electronically copied counterparts, all of which together will be one and the same instrument and all of which will be considered duplicate originals. Signatures transmitted and received via facsimile, email, or other means of transmission will be treated for all purposes of this Agreement as original signatures and will be deemed valid, binding and enforceable by and against all parties. Transmitted copies (reproduced documents that are transmitted via scanning, email, photocopy, facsimile or a process that accurately transmits the original) will be considered documents equivalent to original documents.

**IN WITNESS WHEREOF,** the parties have duly executed this Agreement as of the Effective Date by their respective authorized representatives.

**Fresno Unified School District**

By: _____

Printed Name: Patrick Jensen

Title: Chief Financial Officer

Date: _____

**Crowe LLP**

DocuSigned by:
Jeffrey Jensen
A4DD146890324EE...

By: _____

Printed Name: Jeffrey Jensen

Title: Partner

Date: July 6, 2026

Approved As To Form:

_____

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

_____

Date

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**Crowe LLP**
Independent Member Crowe Global

400 Capitol Mall, Suite 1750
Sacramento, CA 95814-4498
Tel +1 916 441 1000
Fax +1 916 441 1110
www.crowe.com

July 1, 2026

Fresno Unified School District
2309 Tulare Street
Fresno, California 93721

This letter confirms the arrangements for Crowe LLP ("Crowe" or "us" or "we" or "our") to provide the professional services discussed in this letter to Fresno Unified School District ("you", "your" or "Client"). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

## AUDIT SERVICES

### Our Responsibilities

We will audit and report on the financial statements of the Client for the year ending June 30, 2027.

We will audit and report on the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information, which collectively comprise the basic financial statements of the Client for the period(s) indicated.

In addition to our report on the financial statements, we plan to evaluate the presentation of the following supplementary information in relation to the financial statements as a whole, and to report on whether this supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

- Combining Nonmajor Fund Financial Statements
- Schedule of Expenditures of Federal Awards
- Schedule of Average Daily Attendance
- Schedule of Instructional Time
- Reconciliation of Annual Financial and Budget Report with Audited Financial Statements
- Schedule of Charter Schools

In addition to our report on the financial statements, we also plan to perform specified procedures in order to describe in our report whether the following required supplementary information is presented in accordance with applicable guidelines. However, we will not express an opinion or provide any assurance on this information due to our limited procedures.

- Management's Discussion and Analysis
- Budgetary Comparison Schedules
- Schedule of Changes in the Client's Net Other Postemployment Benefits (OPEB) Liability
- Schedule of the Client's Proportionate Share of the Net Pension Liability
- Schedule of the Client's Contributions

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The document will also include the following additional information that will not be subjected to the auditing procedures applied in our audit of the financial statements, and for which our auditor's report will disclaim an opinion:

- Schedule of Financial Trends and Analysis - Unaudited
- Organization

The objective of the audit is the expression of an opinion on the financial statements. We will plan and perform the audit in accordance with auditing standards generally accepted in the United States of America, the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards require that we obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement whether caused by error or fraud, and that we report on the Schedule of Expenditures of Federal Awards (as noted above), and on your compliance with laws and regulations and on its internal controls as required for a Single Audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Because of inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements may not be detected exists, even though the audit is properly planned and performed in accordance with applicable standards. An audit is not designed to detect error or fraud that is immaterial to the financial statements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment including the assessment of the risks that the financial statements could be misstated by an amount that we believe would influence the judgment made by a reasonable user of these financial statements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

In making our risk assessments, we obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Client's internal control. However, we will communicate in writing to those charged with governance and management concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit. We will communicate to management other deficiencies in internal control identified during the audit that have not been communicated to management by other parties and that, in our professional judgment, are of sufficient importance to merit management's attention. We will also communicate certain matters related to the conduct of the audit to those charged with governance, including (1) fraud involving senior management, and fraud (whether caused by senior management or other employees) that causes a material misstatement of the financial statements, (2) illegal acts that come to our attention (unless they are clearly inconsequential) (3) disagreements with management and other significant difficulties encountered in performing the audit and (4) various matters related to the Client's accounting policies and financial statements. Our engagement is not designed to address legal or regulatory matters, which matters should be discussed by you with your legal counsel.

As part of our audit, we will conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Client's ability to continue as a going concern for a reasonable period of time.

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We expect to issue a written report upon completion of our audit of the Client's financial statements. Our report will be addressed to the Board of Education of the Client. Circumstances may arise in which it is necessary for us to modify our opinion, add an emphasis of matter or other matter paragraph or a separate section in the auditor's report, or withdraw from the engagement.

In addition to our report on the financial statements and supplemental information, we plan to issue the following reports:

- Independent Auditor's Report on Compliance with State Laws and Regulations – The purpose of this report on compliance is solely to describe the scope of our testing of compliance with State Laws and Regulations, and the results of that testing, based on the requirements of the State of California's Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting. Accordingly, this report is not suitable for any other purpose.

- Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* — The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Client's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

- Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance -- The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

We will also perform tests of controls including testing underlying transactions, as required by the Uniform Guidance, to evaluate the effectiveness of the design and operation of controls that we consider relevant to preventing or detecting material noncompliance with compliance requirements applicable to each of your major federal awards programs. We will determine major programs in accordance with the Uniform Guidance. Our tests will be less in scope than would be necessary to render an opinion on these controls and, accordingly, no opinion will be expressed. We will inform you of any non-reportable conditions or other matters involving internal control, if any, as required by the Uniform Guidance.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will also perform tests of your compliance with applicable laws, regulations, contracts and grants. However, because of the concept of reasonable assurance and because we will not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud or defalcations, may exist and not be detected by us. However, the objective of our audit of compliance relative to the financial statements will not be to provide an opinion on overall compliance with such provisions, and we will not express such an opinion. We will advise you, however, of any matters of that nature that come to our attention, unless they are clearly inconsequential.

The Uniform Guidance requires that we plan and perform the audit to obtain reasonable assurance about whether you have complied with certain provisions of laws, regulations, contracts and grants. Our procedures will consist of the applicable procedures described in the United States Office of Management and Budget (OMB) Compliance Supplement for the types of compliance requirements that could have a direct and material effect on each of your major programs. The purpose of our audit will be to express an opinion on your compliance with requirements applicable to major Federal award programs. Because an audit is designed to provide reasonable assurance, but not absolute assurance, the audit is not designed to detect immaterial violations or instances of noncompliance.

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Our audit and work product are intended for the benefit and use of the Client only. The audit will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party.

The working papers for this engagement are the property of Crowe and constitute confidential information.

However, we may be requested to make certain working papers available to your oversight agency or grantors pursuant to authority given to them by law, regulation, or contract. If requested, access to such working papers will be provided under the supervision of our personnel. Furthermore, upon request, we may provide photocopies of selected working papers to your oversight agency or grantors. The working papers for this engagement will be retained for a minimum of three years after the date our report is issued or for any additional period requested by the oversight agency or pass-through entity. If we are aware that a federal awarding agency, pass-through entity, or auditee is contesting an audit finding, we will contact the party contesting the audit finding for guidance prior to destroying the working papers.

*Government Auditing Standards* require that we provide you with a copy of our most recent peer review report, which accompanies this letter.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

The Client's Responsibilities

The Client's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America. Management is also responsible for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud.

The Client's management is also responsible for complying with applicable laws, regulations, contracts and grants and such responsibility extends to identifying the requirements and designing internal control policies and procedures to provide reasonable assurance that compliance is achieved. Additionally, as required by the Uniform Guidance, it is management's responsibility to follow up and take corrective action on reported audit findings, and to prepare a summary schedule of prior audit findings, which should be available for our review, and a corrective action plan.

Management has the responsibility to adopt sound accounting policies, maintain an adequate and efficient accounting system, to safeguard assets, and to design and implement programs and controls to prevent and detect fraud. Management's judgments are typically based on its knowledge and experience about past and current events and its expected courses of action. Management's responsibility for financial reporting includes establishing a process to prepare the accounting estimates included in the financial statements and to devise policies to ensure that the Client complies with applicable laws and regulations.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Client's ability to continue as a going concern for one year after the date the Financial Statements are made available to be issued.

Management is responsible for providing to us, on a timely basis, all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, such as

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records, documentation, and other matters. Management is also responsible for providing such other additional information we may request for the purpose of the audit, and unrestricted access to persons within the Client from whom we determine it necessary to obtain audit evidence. Additionally, those charged with governance are responsible for informing us of their views about the risks of fraud within the Client, and their knowledge of any fraud or suspected fraud affecting the Client.

Monitoring independence includes monitoring affiliates and obtaining information about those entities. For the purpose of complying with applicable independence requirements, the Client agrees to provide Crowe, at least annually, a complete and accurate legal entity listing (e.g. component units included in the Client's financial statements), and a listing of other entities that meet the definition of affiliate under the applicable independence standards that are not included on the legal entity listing (e.g. joint ventures, jointly governed organizations, related organizations, and equity method investments). Crowe's independence may be impaired when an event occurs that impacts the Client's financial reporting entity. The financial reporting entity includes a primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's basic financial statements to be misleading or incomplete. The Client is responsible for providing Crowe timely, advance notice of events impacting the financial reporting entity so that both parties may assess the impact, if any, of such event on independence. Such notice may include timely providing Crowe notice of any changes in financial accountability amongst the primary government and current and potential component units including changes in board appointment responsibilities, financial benefit/burden relationships, or fiscal dependence. In assessing the impact of such event on independence, the parties will take appropriate action, which may require us to terminate the engagement. In addition, an impairment that extends to engagements with affiliates may require us to terminate multiple engagements, including those that may not be specific to this engagement letter.

Management is responsible for adjusting the financial statements to correct material misstatements related to accounts or disclosures. As part of our audit process, we will request from management written confirmation concerning representations made to us in connection with the audit, including that the effects of any uncorrected misstatements aggregated by us during the audit are immaterial, both individually and in the aggregate, to the financial statements, and to the Client's compliance with the requirements of its Federal programs. Management acknowledges the importance of management's representations and responses to our inquiries, and that they will be utilized as part of the evidential matter we will rely on in forming our opinion. Because of the importance of such information to our engagement, you agree to waive any claim against Crowe and its personnel for any liability and costs relating to or arising from any inaccuracy or incompleteness of information provided to us for purposes of this engagement.

Management is responsible for the preparation of the supplementary information identified above in accordance with the applicable criteria. As part of our audit process, we will request from management certain written representations regarding management's responsibilities in relation to the supplementary information presented, including but not limited to its fair presentation in accordance with the applicable criteria, the method of measurement and presentation and any significant assumptions or interpretations underlying the supplementary information. In addition, it is management's responsibility to include the auditor's report on supplementary information in any document that contains the supplementary information and that indicates that we have reported on such supplementary information. It is also management's responsibility to present the supplementary information with the audited financial statements or, if the supplementary information will not be presented with the audited financial statements, to make the audited financial statements readily available to the intended users of the supplementary information no later than the date of issuance by Client of the supplementary information and the auditor's report thereon.

Management is responsible for the preparation of the required supplementary information identified above in accordance with the applicable guidelines. We will request from management certain written representations regarding management's responsibilities in relation to the required supplementary information presented, including but not limited to whether it has been measured and presented in

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accordance with prescribed guidelines, the method of measurement and presentation and any significant assumptions or interpretations underlying the supplementary information.

At the conclusion of the engagement, it is management's responsibility to submit the reporting package (including financial statements, schedule of expenditures of federal awards, summary schedule of prior audit findings, auditor's reports, and corrective action plan) along with the Data Collection Form to the designated federal clearinghouse and, if appropriate, to pass-through entities. The Data Collection Form and the reporting package must be submitted within the earlier of thirty days after receipt of the auditor's reports or nine months after the end of the audit period.

## OTHER SERVICES

Financial Statement Preparation

The Client will provide us with the necessary information to assist in the preparation of the draft financial statements including the notes thereto. We are relying on the Client to provide us with the detailed trial balance, note disclosure information and any other relevant report information in a timely fashion and ensure the data is complete and accurate. Management is solely responsible for the presentation of the financial statements.

Preparation of the Schedule of Expenditure of Federal Awards

The Client will provide us with the necessary information to prepare the draft schedule of expenditure of federal awards including the notes thereto. We are relying on the Client to provide us with all information required by the Uniform Guidance for the schedule, notes and other relevant reporting information in a timely fashion and ensure the data is complete and accurate. Management is solely responsible for the presentation of the schedule of expenditures of federal awards.

Recordkeeping Assistance

The Client will provide us with the necessary information to assist you in your recordkeeping. We will propose year end adjusting entries to management for your review and approval, including cash to accrual conversion entries. We are relying on the Client to provide us with the necessary information in a timely fashion and ensure the data is complete and accurate.

Data Collection Form input services

We will provide assistance in completing sections of the Data Collection Form (DCF) relative to its federal award programs pursuant to the requirements of Section §200.512 of the Uniform Guidance that are promulgated to be completed by the Client. While we may provide this data entry service and assist you in satisfying your electronic data communication requirements to the Federal Audit Clearinghouse, the completeness and accuracy of this information remains the responsibility of your management.

With respect to the above other services, we will perform the services in accordance with applicable professional standards. We, in our sole professional judgment, reserve the right to refuse to do any procedure or take any action that could be construed as making management decisions or assuming management responsibilities. In connection with performing the above other services, you agree to: assume all management responsibilities including making all management decisions; oversee the service by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services.

## BOND OFFERINGS

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With respect to any official statements issued by the Client with which Crowe is not involved, the official statement should indicate that the auditor is not involved with the contents of such official statement. The disclosure should read as:

"Crowe, our independent auditor, has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. Crowe also has not performed any procedures relating to this official statement."

## FEES

Our fees, inclusive of out-of-pocket expenses, are outlined below. Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys' fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you agree that Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

| District Financial Statement audit services for each of the years ending: | |
|---|---|
| June 30, 2027 | $160,000 |
| June 30, 2028 | $165,000 |
| June 30, 2029 | $170,000 |
| June 30, 2030 | $175,000 |
| June 30, 2031 | $180,000 |

The above District financial audit fees assume the District will require an audit of a maximum of two federal programs in accordance with the Uniform Guidance requirements. Should additional major federal programs be required to be tested during each fiscal year, an additional fee of $7,000 would be invoiced for each program in excess of two.

| Audit of the Measure M financial statements for each of the years ending: | |
|---|---|
| June 30, 2027 | $3,750 |
| June 30, 2028 | $3,750 |

| Audit of the Measure H financial statements for each of the years ending: | |
|---|---|
| June 30, 2027 | $3,750 |
| June 30, 2028 | $3,750 |
| June 30, 2029 | $4,000 |
| June 30, 2030 | $4,000 |
| June 30, 2031 | $4,000 |

We will invoice you as our services are rendered.

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls

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- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls
- New or unusual transactions
- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.
Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

To facilitate Crowe's presence at Client's premises, Client will provide Crowe with internet access while on Client's premises. Crowe will access the internet using a secure virtual private network. Crowe will be responsible for all internet activity performed by its personnel while on Client's premises. In the event Client does not provide Crowe with internet access while on Client's premises, Client will reimburse Crowe for the cost of internet access through other means while on Client's site.

## MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

This engagement letter agreement (the "Agreement") reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email,

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photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

(Signature Page Follows)

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ACCEPTANCE

I have reviewed the arrangements outlined above and in the "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeff Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

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AICPA

National Peer
Review Committee

October 16, 2025

Steven Strammello
Crowe LLP
225 East Wacker Drive Ste 2600
Chicago, IL 60601

Dear Steven Strammello:

It is my pleasure to notify you that on October 16, 2025 , the National Peer Review Committee accepted the report on the most recent System Review of your firm. The due date for your next review is September 30, 2028. This is the date by which all review documents should be completed and submitted to the administering entity.

As you know, the report had a peer review rating of pass. The Committee asked me to convey its congratulations to the firm.

Thank you for your cooperation.

Sincerely,

Liz Gantnier
Chair, National PRC

+1.919.402.4502

cc: John Klisch, Jennifer Allen

Firm Number: 900010014904 Review Number: 614764

220 Leigh Farm Road, Durham, NC 27707-8110
T: +1.919.402.4502 F: +1.919.419.4713
aicpaglobal.com | cimaglobal.com | aicpa.org | cima.org

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Cherry Bekaert LLP
Your Guide Forward

**Report on the Firm's System of Quality Control**

To the Partners of Crowe LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Crowe LLP (the "Firm") applicable to engagements not subject to Public Company Accounting Oversight Board ("PCAOB") permanent inspection in effect for the year ended March 31, 2025. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants ("Standards").

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a system review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported on in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

**Firm's Responsibility**
The Firm is responsible for designing and complying with a system of quality control to provide the Firm with reasonable assurance of performing and reporting in conformity with the requirements of applicable professional standards in all material respects. The Firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported on in conformity with the requirements of applicable professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

**Peer Reviewer's Responsibility**
Our responsibility is to express an opinion on the design of and compliance with the Firm's system of quality control based on our review.

**Required Selections and Considerations**
Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; and examinations of service organizations (SOC 1® and SOC 2® engagements).

As a part of our peer review, we considered reviews by regulatory entities as communicated by the Firm, if applicable, in determining the nature and extent of our procedures.

**Opinion**
In our opinion, the system of quality control for the accounting and auditing practice of Crowe LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended March 31, 2025, has been suitably designed and complied with to provide the Firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass, pass with deficiency(ies)*, or *fail*. Crowe LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Atlanta, Georgia
September 17, 2025

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**Crowe LLP**
Independent Member Crowe Global

400 Capitol Mall, Suite 1400
Sacramento, CA 95814-4498
Tel +1 916 441 1000
Fax +1 916 441 1110
www.crowe.com

June 25, 2026

Fresno Unified School District
2309 Tulare Street
Fresno, California 93721

This letter agreement confirms the arrangements for Crowe LLP (“Crowe” or “us” or “we” or “our”) to provide the professional services, as more fully set forth herein (the "Services"), and the deliverables set forth herein (the "Deliverables") to Fresno Unified School District (“you”, “your” or “Client”). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

Crowe will apply agreed upon procedures on Measure H Bond expenditures for each of the quarters ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, and March 31, 2027, 2028, 2029, 2030, 2031 for the Client from information you provide. The intended purpose of the engagement is to assist the District’s Independent Citizens' Bond Oversight Committee for Measure H (the “Committee”) in evaluating District management's assertions concerning disbursements of bond funds related to the expenditures from Measure H proceeds, and the report is intended to be used by Client and the Independent Citizens’ Oversight Committee for Measure H. The Client is responsible for Measure H Bond expenditures for each of the quarters ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, and March 31, 2027, 2028, 2029, 2030, 2031.

## PROFESSIONAL SERVICES

### Our Responsibilities

The agreed-upon procedures will be performed in accordance with attestation standards established by the American Institute of Certified Public Accountants.

We have no obligation to perform any procedures beyond those agreed to by you and the Independent Citizens' Bond Oversight Committee for Measure H and have been acknowledged to be appropriate for your purposes. If we were to perform additional procedures, other matters might come to our attention that would be reported to you. It is understood that we will prepare a report reflecting our findings of the procedures for use by you and the Independent Citizens' Bond Oversight Committee for Measure H. We make no representations as to the adequacy of these procedures for your or the Independent Citizens' Bond Oversight Committee for Measure H’s purposes.

If you decide that additional procedures are needed, we will discuss those with you. It is customary for us to document such revisions by an addendum to this letter. If you wish to add specified users of the report, we will require that you provide, at the conclusion of the engagement, written representation that you have obtained the specified users’ agreement to the procedures and acknowledgement that the procedures performed are appropriate for their purposes.

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The agreed-upon procedures do not contemplate obtaining the understanding of internal control or assessing control risk, tests of accounting records and responses to inquiries by obtaining corroborating evidential matter, and certain other procedures ordinarily performed during an examination. Thus, this engagement does not provide assurance that we will become aware of significant matters that would be disclosed in an examination. Client agrees not to rely on our engagement to disclose errors, fraud or illegal acts that may exist. However, we will inform you of any significant errors that may come to our attention. Our engagement will not enable us to address legal or regulatory matters or abuses of management discretion, which matters should be discussed by you with your legal counsel. You are also responsible for the accuracy and completeness of the information provided to Crowe for purposes of this engagement and for timely updating such information. Because of the importance of such information to our engagement, you agree to waive any claim against Crowe and its personnel for any liability and costs relating to or arising from any inaccuracy or incompleteness of information provided to us for purposes of this engagement.

Our procedures and work product are intended for the benefit and use of you. This engagement will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party. The working papers for this engagement are the property of Crowe and constitute confidential information.

If, for any reason, we are unable to complete the agreed-upon procedures, we will not issue a report as a result of this engagement.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

Client’s Responsibilities

The agreed upon procedures are listed in Attachment A. You agree to the procedures included in Attachment A and acknowledge that the procedures are appropriate for the intended purpose of the engagement.

In addition to your use, other specified parties including the Independent Citizens' Bond Oversight Committee for Measure H will be requested by you to agree to the procedures and acknowledge that the procedures performed are appropriate for their purposes.

You agree to provide a written representation letter at the conclusion of the engagement, including a representation that you have obtained from all necessary other parties agreement to the procedures and acknowledgement that the procedures performed are appropriate for their purposes. Because of the importance of the written representations to this engagement, you agree to release Crowe and its personnel from any liability and costs relating to our services under this letter attributable to any misrepresentations by you, the engaging party.

Other Matters

Our report is expected to be restricted to your use and the use of the Independent Citizens’ Bond Oversight Committee for Measure H.

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Although the actual language of our report may change as a result of our procedures, we presently expect our independent accountant's report on the agreed-upon procedures to read as follows:

> We have performed the procedures enumerated in Attachment II, which were agreed to by Fresno Unified School District (the "District") and the Independent Citizen's Bond Oversight Committee for Measure H (the "Committee") on Measure H bond funds expended for the quarter ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, or March 31, 2027, 2028, 2029, 2030, 2031. Fresno Unified School District's management is responsible for Measure H bond funds expended for the quarter ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, or March 31, 2027, 2028, 2029, 2030, 2031. Consequently, we make no representation regarding the sufficiency of the procedures as described in Attachment II, either for the purpose for which this report has been requested or for any other purpose.
>
> Background information related to the Measure H bonds is included in Attachment I. The procedures performed and conclusions reached as a result of these procedures are identified in Attachment II.
>
> Fresno Unified School District (the "District") has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of assisting the Independent Citizens' Bond Oversight Committee for Measure H (the "Committee") in evaluating District management's assertions concerning disbursements of bond funds for the quarter ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, or March 31, 2027, 2028, 2029, 2030, 2031. Additionally, the Committee for Measure H has agreed to and acknowledged that the procedures are appropriate to meet their purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes. An agreed-upon procedures engagement involves performing specific procedures and reporting on findings based on the procedures performed.
>
> The procedures performed and conclusions reached as a result of these procedures are identified in Attachment A. Attachment I contains background information about the Measure H Bonds.
>
> This agreed-upon procedure engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on Measure H bond funds expended for the quarter ended September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, or March 31, 2027, 2028, 2029, 2030, 2031. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.
>
> This report is intended solely for the information and use of Fresno Unified School District and the Independent Citizens' Bond Oversight Committee for Measure H and is not intended to be, and should not be, used by anyone other than these specified parties.

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## FEES

Our fees for the Measure M agreed-upon procedures, inclusive of out-of-pocket expenses, will not exceed the following amounts per each quarter:

| | |
|---|---|
| Quarter ending September 30, 2026 | $ 6,000 |
| Quarter ending December 31, 2026 | $ 6,000 |
| Quarter ending March 31, 2027 | $ 6,000 |
| Total for the year ending June 30, 2027 | $ 18,000 |
| | |
| Quarter ending September 30, 2027 | $ 6,000 |
| Quarter ending December 31, 2027 | $ 6,000 |
| Quarter ending March 31, 2028 | $ 6,000 |
| Total for the year ending June 30, 2028 | $ 18,000 |
| | |
| Quarter ending September 30, 2028 | $ 6,150 |
| Quarter ending December 31, 2028 | $ 6,150 |
| Quarter ending March 31, 2029 | $ 6,150 |
| Total for the year ending June 30, 2029 | $ 18,450 |
| | |
| Quarter ending September 30, 2029 | $ 6,150 |
| Quarter ending December 31, 2029 | $ 6,150 |
| Quarter ending March 31, 2030 | $ 6,150 |
| Total for the year ending June 30, 2030 | $ 18,450 |
| | |
| Quarter ending September 30, 2030 | $ 6,150 |
| Quarter ending December 31, 2030 | $ 6,150 |
| Quarter ending March 31, 2031 | $ 6,150 |
| Total for the year ending June 30, 2031 | $ 18,450 |

Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys' fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you agree that Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls
- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls
- New or unusual transactions

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- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.

Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

To facilitate Crowe's presence at Client's premises, Client will provide Crowe with internet access while on Client's premises. Crowe will access the internet using a secure virtual private network. Crowe will be responsible for all internet activity performed by its personnel while on Client's premises. In the event Client does not provide Crowe with internet access while on Client's premises, Client will reimburse Crowe for the cost of internet access through other means while on Client's site.

## MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

This engagement letter agreement (the "Agreement") reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email, photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

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* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

ACCEPTANCE

I have reviewed the arrangements outlined above and in the "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeffrey Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

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**Attachment A**

We will provide agreed-upon procedures as listed below in connection with the expenditures of Measure H General Obligation Bond funds for Client.

- Verified the mathematically accuracy of the List of Measure H bond expenditures.

- Select a sample of 25 expenditures identified by the Client as Bond expenditures at September 30, 2026, 2027, 2028, 2029, 2030, December 31, 2026, 2027, 2028, 2029, 2030, and March 31, 2027, 2028, 2029, 2030, 2031. Verify that the expenditures represent valid expenditures, are properly charged to the location indicated, are properly coded as to the nature of the expenditure (account classification), and represent school improvements, not Client salaries or administration.

- Agree selected expenditures to vendor invoices and cancelled warrants noting the date and amount of the expenditure, and that the funds were expended for the construction, rehabilitation, or replacement of school facilities, including the furnishing and equipping of school facilities, or the acquisition or lease of real property for school facilities and that funds were not spent for Client administrative or instructional salaries or other administrative expenses.

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**Crowe LLP**
Independent Member Crowe Global

400 Capitol Mall, Suite 1750
Sacramento, CA 95814-4498
Tel +1 916 441 1000
Fax +1 916 441 1110
www.crowe.com

July 1, 2026

Fresno Unified School District
2309 Tulare Street
Fresno, California 93721-2266

This letter confirms the arrangements for Crowe LLP ("Crowe" or "us" or "we" or "our") to provide the professional services discussed in this letter to Fresno Unified School District ("you", "your" or "Client"). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

PERFORMANCE AUDIT SERVICES

Our Responsibilities

We will conduct a performance audit of the audit objectives described below in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives, and to reduce audit risk to an acceptably low level.

Because of inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some significant errors may not be detected exists, even though the audit is properly planned and performed in accordance with applicable standards. Our audit is not designed to detect errors or fraud that is insignificant to the performance audit objectives. Due to the limitations on the nature of the services, our audit cannot be relied upon to detect fraud or malfeasance.

In planning our audit, we consider the audit objectives in the development of our audit plan. As auditors we will plan the audit to reduce audit risk to an acceptably low level by assessing significance and audit risk. We will apply these assessments to establish the scope and methodology for addressing the audit objectives. We will design the audit methodology to obtain sufficient, appropriate evidence that provides a reasonable basis for findings and conclusions based on the audit objectives.

We will consider and determine whether internal controls are significant to the audit objectives. If it is determined that internal controls are significant to the audit objectives, we will obtain an understanding of such internal control to plan and perform audit procedures to assess internal control to the extent necessary to address the audit objectives. Our understanding of internal control will be considered within the context of the audit objectives to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Client's internal control and we will not provide such an opinion.

We will consider and identify provisions of compliance requirements significant within the context of the audit objectives, if any. We will assess the risk that noncompliance with such provisions could occur. Based on our risk assessment we will design and perform procedures to obtain reasonable assurance of

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detecting instances of noncompliance with provisions of compliance that are significant within the context of the audit objectives.

Our engagement is not designed to address legal or regulatory matters, which matters should be discussed by you with your legal counsel.

If there are findings, conclusions and recommendations included in our audit report we will request views of responsible officials from you. If you provide written or oral comments from responsible officials, we will incorporate written comments, or a summary of the comments received. If the comments from responsible officials are inconsistent or in conflict with the findings, conclusions, or recommendations in the draft report, we will evaluate the validity of such comments. If we disagree with the comments, we will explain the reasons for disagreement within our report. If you refuse to provide comments or are unable to provide comments within a reasonable period of time we may issue our report without such comments and we will indicate in the report that you did not provide views of responsible officials.

Our audit and work product are intended for the benefit and use of the Client only. The audit will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party.

The working papers for this engagement are the property of Crowe and constitute confidential information.

The working papers for this engagement will be retained for a minimum of three years after the date our report is issued.

*Government Auditing Standards* require that we provide you with a copy of our most recent peer review report, which accompanies this letter.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

The Client's Responsibilities

The Client's management is responsible for compliance with the performance requirements for the Measure M and Measure H General Obligation Bonds under the applicable provisions of Section 1(b)(3)(C) of Article XIIIA of the California Constitution and Proposition 39 as they apply to the bonds and the net proceeds thereof. Management is also responsible for the design, implementation and maintenance of procedures and controls related to compliance with requirements in the applicable provisions of Section 1(b)(3)(C) of Article XIIIA of the California Constitution, and Proposition 39.

The Client's management is also responsible for complying with applicable laws, regulations, contracts and grants and such responsibility extends to identifying the requirements and designing internal control policies and procedures to provide reasonable assurance that compliance is achieved.

Management has the responsibility to adopt sound accounting policies, maintain an adequate and efficient accounting system, to safeguard assets, and to design and implement programs and controls to prevent and detect fraud. Management's judgments are typically based on its knowledge and experience about past and current events and its expected courses of action.

Management is responsible for providing to us, on a timely basis, all information of which management is aware that is relevant to the objectives of the performance audit, such as records, documentation, and other matters. Management is also responsible for providing such other additional information we may

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request for the purpose of the audit, and unrestricted access to persons within the Client from whom we determine it necessary to obtain audit evidence. Additionally, those charged with governance are responsible for informing us of their views about the risks of fraud within the Client, and their knowledge of any fraud or suspected fraud affecting the Client. The Client is responsible for oversight of their personnel and for implementing controls to detect fraud and malfeasance.

As part of our audit process, we will request from management certain written representations regarding management's responsibilities in relation to the objectives of the performance audit. Management further acknowledges the importance of management's representations and responses to our inquiries, and that they will be utilized as part of the evidential matter we will rely on in forming a reasonable basis for addressing our audit objective and supporting findings and conclusions. Because of the importance of management's representations to an effective audit, you agree to release Crowe and its personnel from any liability and costs relating to our services under this letter attributable to any misrepresentations by management.

As part of our audit report process, we will request oral or written views of responsible officials concerning findings, conclusions, and recommendations in the audit report. The views of responsible officials should indicate the planned corrective actions to address the recommendations in the audit. You are responsible for the accuracy of the views of responsible officials and corrective actions provided to us. If you refuse to provide comments or are unable to provide comments within a reasonable period of time, we may issue the report without receiving such comments and we will indicate in the report that you did not provide views of responsible officials.

Performance Audit Objectives

The objective(s) of the performance audits are to determine whether the District expended Measure M and Measure H General Obligation Bond funds only for the purposes approved by the voters and only on the specific projects developed by the District's Board of Education, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)C of Article XIII A of the California Constitution, for the periods listed in the Fees section later in this letter.

The scope of the performance audit will not extend to any other subject matter beyond what is described above.

Deliverables

Crowe will provide deliverables to you based on the services performed. Specific deliverable will be a Performance Audit Report. Our Performance Audit report will contain (1) the objectives, scope, and methodology; (2) the audit results, including findings, conclusions, and recommendations, as appropriate; (3) a summary of the views of responsible officials; and (4) if applicable, the nature of confidential or sensitive information omitted.

If internal control is significant within the context of the audit objectives, the audit report will include (1) the scope of our work on internal control and (2) any deficiencies in internal controls that are significant within the context of the audit objectives and based on the audit work performed.

Our audit report is for the benefit of the Client and is not intended for distribution to any other parties and is for internal use only.

## FEES

Our fees, inclusive of out-of-pocket expenses, will not exceed the fees outlined below. Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys' fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you agree that

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Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

Performance Audit of the Measure M General Obligation Bonds, for each of the years ending:

| | |
|---|---|
| June 30, 2027 | $6,000 |
| June 30, 2028 | $6,000 |

Performance Audit of the Measure H General Obligation Bonds, for each of the years ending:

| | |
|---|---|
| June 30, 2027 | $6,000 |
| June 30, 2028 | $6,000 |
| June 30, 2029 | $6,150 |
| June 30, 2030 | $6,150 |
| June 30, 2031 | $6,150 |

We will invoice you as our services are rendered.

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls
- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls
- New or unusual transactions
- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.

Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed

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transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

This engagement letter agreement (the "Agreement") reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email, photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

(Signature Page Follows)

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ACCEPTANCE

I have reviewed the arrangements outlined above and in the "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeff Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

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AICPA

National Peer
Review Committee

October 16, 2025

Steven Strammello
Crowe LLP
225 East Wacker Drive Ste 2600
Chicago, IL 60601

Dear Steven Strammello:

It is my pleasure to notify you that on October 16, 2025 , the National Peer Review Committee accepted the report on the most recent System Review of your firm. The due date for your next review is September 30, 2028. This is the date by which all review documents should be completed and submitted to the administering entity.

As you know, the report had a peer review rating of pass. The Committee asked me to convey its congratulations to the firm.

Thank you for your cooperation.

Sincerely,



Liz Gantnier
Chair, National PRC

+1.919.402.4502

cc: John Klisch, Jennifer Allen

Firm Number: 900010014904 Review Number: 614764

220 Leigh Farm Road, Durham, NC 27707-8110
T: +1.919.402.4502 F: +1.919.419.4713
aicpaglobal.com | cimaglobal.com | aicpa.org | cima.org

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Cherry Bekaert LLP
Your Guide Forward

**Report on the Firm's System of Quality Control**

To the Partners of Crowe LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Crowe LLP (the "Firm") applicable to engagements not subject to Public Company Accounting Oversight Board ("PCAOB") permanent inspection in effect for the year ended March 31, 2025. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants ("Standards").

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a system review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported on in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

**Firm's Responsibility**
The Firm is responsible for designing and complying with a system of quality control to provide the Firm with reasonable assurance of performing and reporting in conformity with the requirements of applicable professional standards in all material respects. The Firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported on in conformity with the requirements of applicable professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

**Peer Reviewer's Responsibility**
Our responsibility is to express an opinion on the design of and compliance with the Firm's system of quality control based on our review.

**Required Selections and Considerations**
Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; and examinations of service organizations (SOC 1® and SOC 2® engagements).

As a part of our peer review, we considered reviews by regulatory entities as communicated by the Firm, if applicable, in determining the nature and extent of our procedures.

**Opinion**
In our opinion, the system of quality control for the accounting and auditing practice of Crowe LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended March 31, 2025, has been suitably designed and complied with to provide the Firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass, pass with deficiency(ies)*, or *fail*. Crowe LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Atlanta, Georgia
September 17, 2025

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**Crowe LLP**
Independent Member Crowe Global

400 Capitol Mall, Suite 1400
Sacramento, CA 95814-4498
Tel +1 916 441 1000
Fax +1 916 441 1110
www.crowe.com

July 1, 2026

Fresno Unified School District
2309 Tulare Street
Fresno, California 93721

This letter agreement confirms the arrangements for Crowe LLP (“Crowe” or “us” or “we” or “our”) to provide the professional services, as more fully set forth herein (the "Services"), and the deliverables set forth herein (the "Deliverables") to Fresno Unified School District (“you”, “your” or “Client”). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

Crowe will apply agreed upon procedures on Measure M Bond expenditures for each of the quarters ended September 30, 2026, 2027, December 31, 2026, 2027 and March 31, 2027, 2028 for the Client from information you provide. The intended purpose of the engagement is to assist the District’s Independent Citizens' Bond Oversight Committee for Measure M (the “Committee”) in evaluating District management's assertions concerning disbursements of bond funds related to the expenditures from Measure M proceeds, and the report is intended to be used by Client and the Independent Citizens’ Oversight Committee for Measure M. The Client is responsible for Measure M Bond expenditures for each of the quarters ended September 30, 2026, 2027, December 31, 2026, 2027 and March 31, 2027, 2028.

## PROFESSIONAL SERVICES

### Our Responsibilities

The agreed-upon procedures will be performed in accordance with attestation standards established by the American Institute of Certified Public Accountants.

We have no obligation to perform any procedures beyond those agreed to by you and the Independent Citizens' Bond Oversight Committee for Measure M and have been acknowledged to be appropriate for your purposes. If we were to perform additional procedures, other matters might come to our attention that would be reported to you. It is understood that we will prepare a report reflecting our findings of the procedures for use by you and the Independent Citizens' Bond Oversight Committee for Measure M. We make no representations as to the adequacy of these procedures for your or the Independent Citizens' Bond Oversight Committee for Measure M’s purposes.

If you decide that additional procedures are needed, we will discuss those with you. It is customary for us to document such revisions by an addendum to this letter. If you wish to add specified users of the report, we will require that you provide, at the conclusion of the engagement, written representation that you have obtained the specified users’ agreement to the procedures and acknowledgement that the procedures performed are appropriate for their purposes.

The agreed-upon procedures do not contemplate obtaining the understanding of internal control or assessing control risk, tests of accounting records and responses to inquiries by obtaining corroborating evidential matter, and certain other procedures ordinarily performed during an examination. Thus, this

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engagement does not provide assurance that we will become aware of significant matters that would be disclosed in an examination. Client agrees not to rely on our engagement to disclose errors, fraud or illegal acts that may exist. However, we will inform you of any significant errors that may come to our attention. Our engagement will not enable us to address legal or regulatory matters or abuses of management discretion, which matters should be discussed by you with your legal counsel. You are also responsible for the accuracy and completeness of the information provided to Crowe for purposes of this engagement and for timely updating such information. Because of the importance of such information to our engagement, you agree to waive any claim against Crowe and its personnel for any liability and costs relating to or arising from any inaccuracy or incompleteness of information provided to us for purposes of this engagement.

Our procedures and work product are intended for the benefit and use of you. This engagement will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party. The working papers for this engagement are the property of Crowe and constitute confidential information.

If, for any reason, we are unable to complete the agreed-upon procedures, we will not issue a report as a result of this engagement.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

Client's Responsibilities

The agreed upon procedures are listed in Attachment A. You agree to the procedures included in Attachment A and acknowledge that the procedures are appropriate for the intended purpose of the engagement.

In addition to your use, other specified parties including the Independent Citizens' Bond Oversight Committee for Measure M will be requested by you to agree to the procedures and acknowledge that the procedures performed are appropriate for their purposes.

You agree to provide a written representation letter at the conclusion of the engagement, including a representation that you have obtained from all necessary other parties agreement to the procedures and acknowledgement that the procedures performed are appropriate for their purposes. Because of the importance of the written representations to this engagement, you agree to release Crowe and its personnel from any liability and costs relating to our services under this letter attributable to any misrepresentations by you, the engaging party.

Other Matters

Our report is expected to be restricted to your use and the use of the Independent Citizens' Bond Oversight Committee.

Although the actual language of our report may change as a result of our procedures, we presently expect our independent accountant's report on the agreed-upon procedures to read as follows:

> We have performed the procedures enumerated in Attachment II, which were agreed to by Fresno Unified School District (the "District") and the Independent Citizen's Bond Oversight Committee for Measure M (the "Committee") on Measure M bond funds expended for the quarter ended September 30, 2026, 2027, December 31, 2026, 2027, or March 31, 2027, 2028. Fresno Unified School District's management is responsible for Measure M bond funds expended for the

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quarter ended September 30, 2026, 2027, December 31, 2026, 2027, or March 31, 2027, 2028. Consequently, we make no representation regarding the sufficiency of the procedures as described in Attachment II, either for the purpose for which this report has been requested or for any other purpose.

Background information related to the Measure M bonds is included in Attachment I. The procedures performed and conclusions reached as a result of these procedures are identified in Attachment II.

Fresno Unified School District (the "District") has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of assisting the Independent Citizens' Bond Oversight Committee for Measure M (the “Committee”) in evaluating District management's assertions concerning disbursements of bond funds for the quarter ended September 30, 2026, 2027, December 31, 2026, 2027, or March 31, 2027, 2028. Additionally, the Committee for Measure M has agreed to and acknowledged that the procedures are appropriate to meet their purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes. An agreed-upon procedures engagement involves performing specific procedures and reporting on findings based on the procedures performed.

The procedures performed and conclusions reached as a result of these procedures are identified in Attachment A. Attachment I contains background information about the Measure M Bonds.

This agreed-upon procedure engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on Measure M bond funds expended for the quarter ended September 30, 2026, 2027, December 31, 2026, 2027, or March 31, 2027, 2028. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of Fresno Unified School District and the Independent Citizens' Bond Oversight Committee for Measure M and is not intended to be, and should not be, used by anyone other than these specified parties.

## FEES

Our fees for the Measure M agreed-upon procedures, inclusive of out-of-pocket expenses, will not exceed the following amounts per each quarter:

| | |
|---|---|
| Quarter ending September 30, 2026 | $ 6,000 |
| Quarter ending December 31, 2026 | $ 6,000 |
| Quarter ending March 31, 2027 | $ 6,000 |
| Total for the year ending June 30, 2027 | $ 18,000 |
| | |
| Quarter ending September 30, 2027 | $ 6,000 |
| Quarter ending December 31, 2027 | $ 6,000 |
| Quarter ending March 31, 2028 | $ 6,000 |
| Total for the year ending June 30, 2028 | $ 18,000 |

Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys’ fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you

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agree that Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls
- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls
- New or unusual transactions
- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.

Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

To facilitate Crowe's presence at Client's premises, Client will provide Crowe with internet access while on Client's premises. Crowe will access the internet using a secure virtual private network. Crowe will be responsible for all internet activity performed by its personnel while on Client's premises. In the event Client does not provide Crowe with internet access while on Client's premises, Client will reimburse Crowe for the cost of internet access through other means while on Client's site.

## MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

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This engagement letter agreement (the “Agreement”) reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email, photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

(Signature Page Follows)

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ACCEPTANCE

I have reviewed the arrangements outlined above and in the "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeffrey Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

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**Attachment A**

We will provide agreed-upon procedures as listed below in connection with the expenditures of Measure M General Obligation Bond funds for Client.

- Verified the mathematically accuracy of the List of Measure M bond expenditures.

- Select a sample of 25 expenditures identified by the Client as Bond expenditures at September 30, 2026, 2027, December 31, 2026, 2027, and March 31, 2027, 2028. Verify that the expenditures represent valid expenditures, are properly charged to the location indicated, are properly coded as to the nature of the expenditure (account classification), and represent school improvements, not Client salaries or administration.

- Agree selected expenditures to vendor invoices and cancelled warrants noting the date and amount of the expenditure, and that the funds were expended for the construction, rehabilitation, or replacement of school facilities, including the furnishing and equipping of school facilities, or the acquisition or lease of real property for school facilities and that funds were not spent for Client administrative or instructional salaries or other administrative expenses.

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**Crowe LLP**
Independent Member Crowe Global

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Sacramento, CA 95814-4498
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Fax +1 916 441 1110
www.crowe.com

July 1, 2026

Fresno Unified School District
2309 Tulare Street
Fresno, California 93721-2266

This letter confirms the arrangements for Crowe LLP ("Crowe" or "us" or "we" or "our") to provide the professional services discussed in this letter to Fresno Unified School District ("you", "your" or "Client"). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

## PERFORMANCE AUDIT SERVICES

### Our Responsibilities

We will conduct a performance audit of the audit objectives described below in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives, and to reduce audit risk to an acceptably low level.

Because of inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some significant errors may not be detected exists, even though the audit is properly planned and performed in accordance with applicable standards. Our audit is not designed to detect errors or fraud that is insignificant to the performance audit objectives. Due to the limitations on the nature of the services, our audit cannot be relied upon to detect fraud or malfeasance.

In planning our audit, we consider the audit objectives in the development of our audit plan. As auditors we will plan the audit to reduce audit risk to an acceptably low level by assessing significance and audit risk. We will apply these assessments to establish the scope and methodology for addressing the audit objectives. We will design the audit methodology to obtain sufficient, appropriate evidence that provides a reasonable basis for findings and conclusions based on the audit objectives.

We will consider and determine whether internal controls are significant to the audit objectives. If it is determined that internal controls are significant to the audit objectives, we will obtain an understanding of such internal control to plan and perform audit procedures to assess internal control to the extent necessary to address the audit objectives. Our understanding of internal control will be considered within the context of the audit objectives to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Client's internal control and we will not provide such an opinion.

We will consider and identify provisions of compliance requirements significant within the context of the audit objectives, if any. We will assess the risk that noncompliance with such provisions could occur. Based on our risk assessment we will design and perform procedures to obtain reasonable assurance of

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detecting instances of noncompliance with provisions of compliance that are significant within the context of the audit objectives.

Our engagement is not designed to address legal or regulatory matters, which matters should be discussed by you with your legal counsel.

If there are findings, conclusions and recommendations included in our audit report we will request views of responsible officials from you. If you provide written or oral comments from responsible officials, we will incorporate written comments, or a summary of the comments received. If the comments from responsible officials are inconsistent or in conflict with the findings, conclusions, or recommendations in the draft report, we will evaluate the validity of such comments. If we disagree with the comments, we will explain the reasons for disagreement within our report. If you refuse to provide comments or are unable to provide comments within a reasonable period of time we may issue our report without such comments and we will indicate in the report that you did not provide views of responsible officials.

Our audit and work product are intended for the benefit and use of the Client only. The audit will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party.

The working papers for this engagement are the property of Crowe and constitute confidential information.

The working papers for this engagement will be retained for a minimum of three years after the date our report is issued.

*Government Auditing Standards* require that we provide you with a copy of our most recent peer review report, which accompanies this letter.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

The Client’s Responsibilities

The Client’s management is responsible for the preparation and contents of any forms and schedules of the project(s) subject to the Performance Audit, as applicable under the provisions of the Leroy F. Greene School Facilities Act of 1998 (“the Greene Act”), and applicable compliance requirements described in Appendix B of the State of California's Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting (“Appendix B”). Management is also responsible for the design, implementation and maintenance of procedures and controls over compliance as they relate to the Greene Act and Appendix B.

The Client’s management is also responsible for complying with applicable laws, regulations, contracts and grants and such responsibility extends to identifying the requirements and designing internal control policies and procedures to provide reasonable assurance that compliance is achieved.

Management has the responsibility to adopt sound accounting policies, maintain an adequate and efficient accounting system, to safeguard assets, and to design and implement programs and controls to prevent and detect fraud. Management’s judgments are typically based on its knowledge and experience about past and current events and its expected courses of action.

Management is responsible for providing to us, on a timely basis, all information of which management is aware that is relevant to the objectives of the performance audit, such as records, documentation, and

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other matters. Management is also responsible for providing such other additional information we may request for the purpose of the audit, and unrestricted access to persons within the Client from whom we determine it necessary to obtain audit evidence. Additionally, those charged with governance are responsible for informing us of their views about the risks of fraud within the Client, and their knowledge of any fraud or suspected fraud affecting the Client. The Client is responsible for oversight of their personnel and for implementing controls to detect fraud and malfeasance.

As part of our audit process, we will request from management certain written representations regarding management's responsibilities in relation to the objectives of the performance audit. Management further acknowledges the importance of management's representations and responses to our inquiries, and that they will be utilized as part of the evidential matter we will rely on in forming a reasonable basis for addressing our audit objective and supporting findings and conclusions. Because of the importance of management's representations to an effective audit, you agree to release Crowe and its personnel from any liability and costs relating to our services under this letter attributable to any misrepresentations by management.

As part of our audit report process, we will request oral or written views of responsible officials concerning findings, conclusions, and recommendations in the audit report. The views of responsible officials should indicate the planned corrective actions to address the recommendations in the audit. You are responsible for the accuracy of the views of responsible officials and corrective actions provided to us. If you refuse to provide comments or are unable to provide comments within a reasonable period of time, we may issue the report without receiving such comments and we will indicate in the report that you did not provide views of responsible officials.

Performance Audit Objectives

The objective(s) of the performance audit is to determine whether the District complied with the applicable requirements of the Leroy F. Greene School Facilities Act of 1998 and the Audit Guide Appendix B for the project(s) as further described in the Fees section of this letter.

The scope of the performance audit will not extend to any other subject matter beyond what is described above.

Deliverables

Crowe will provide deliverables to you based on the services performed. Specific deliverable will be a Performance Audit Report. Our Performance Audit report will contain (1) the objectives, scope, and methodology; (2) the audit results, including findings, conclusions, and recommendations, as appropriate; (3) a summary of the views of responsible officials; and (4) if applicable, the nature of confidential or sensitive information omitted.

If internal control is significant within the context of the audit objectives, the audit report will include (1) the scope of our work on internal control and (2) any deficiencies in internal controls that are significant within the context of the audit objectives and based on the audit work performed.

Our audit report is for the benefit of the Client and is not intended for distribution to any other parties and is for internal use only.

## FEES

Our fees, inclusive of out-of-pocket expenses, will not exceed the fees outlined below. Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys' fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you agree that

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Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

| Description of Audit Services | Fee Amount |
|---|---|
| • Project #50/62166-00-028 (McLane High School) - Savings | $8,000 |
| • Project #55/62166-00-014 (Sunnyside High School) – New Const. Closeout | $10,000 |
| • Project #70/62166-00-009 (Del Mar Elem.) - Full-Day Kinder Closeout | $10,000 |

We will invoice you as our services are rendered.

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls
- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls
- New or unusual transactions
- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.

Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

## MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

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This engagement letter agreement (the “Agreement”) reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email, photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

(Signature Page Follows)

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ACCEPTANCE

I have reviewed the arrangements outlined above and in the "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeff Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

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AICPA

National Peer Review Committee

October 16, 2025

Steven Strammello
Crowe LLP
225 East Wacker Drive Ste 2600
Chicago, IL 60601

Dear Steven Strammello:

It is my pleasure to notify you that on October 16, 2025 , the National Peer Review Committee accepted the report on the most recent System Review of your firm. The due date for your next review is September 30, 2028. This is the date by which all review documents should be completed and submitted to the administering entity.

As you know, the report had a peer review rating of pass. The Committee asked me to convey its congratulations to the firm.

Thank you for your cooperation.

Sincerely,

Liz Gantnier
Chair, National PRC

+1.919.402.4502

cc: John Klisch, Jennifer Allen

Firm Number: 900010014904 Review Number: 614764

220 Leigh Farm Road, Durham, NC 27707-8110
T: +1.919.402.4502 F: +1.919.419.4713
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Cherry Bekaert LLP
Your Guide Forward

**Report on the Firm's System of Quality Control**

To the Partners of Crowe LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Crowe LLP (the "Firm") applicable to engagements not subject to Public Company Accounting Oversight Board ("PCAOB") permanent inspection in effect for the year ended March 31, 2025. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants ("Standards").

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a system review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported on in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

**Firm's Responsibility**
The Firm is responsible for designing and complying with a system of quality control to provide the Firm with reasonable assurance of performing and reporting in conformity with the requirements of applicable professional standards in all material respects. The Firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported on in conformity with the requirements of applicable professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

**Peer Reviewer's Responsibility**
Our responsibility is to express an opinion on the design of and compliance with the Firm's system of quality control based on our review.

**Required Selections and Considerations**
Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; and examinations of service organizations (SOC 1® and SOC 2® engagements).

As a part of our peer review, we considered reviews by regulatory entities as communicated by the Firm, if applicable, in determining the nature and extent of our procedures.

**Opinion**
In our opinion, the system of quality control for the accounting and auditing practice of Crowe LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended March 31, 2025, has been suitably designed and complied with to provide the Firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass, pass with deficiency(ies)*, or *fail*. Crowe LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Atlanta, Georgia
September 17, 2025

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**Crowe LLP**
Independent Member Crowe Global

400 Capitol Mall, Suite 1400
Sacramento, CA 95814-4498
Tel +1 916 441 1000
Fax +1 916 441 1110
www.crowe.com

July 1, 2026

Joint Health Management Board
c/o Fresno Unified School District
2309 Tulare Street
Fresno, California 93721

This letter confirms the arrangements for Crowe LLP ("Crowe" or "us" or "we" or "our") to provide the professional services discussed in this letter to Fresno Unified School District ("you", "your" or "Client") with respect to Joint Health Management Board ("JHMB"). The Master Services Agreement dated July 1, 2026 is an integral part of this letter, and the terms of the Master Services Agreement are incorporated herein.

## AUDIT SERVICES

### Our Responsibilities

We will audit and report on the financial statements of the Joint Health Management Board for the year ending June 30, 2027.

The objective of the audit is the expression of an opinion on the financial statements. We will plan and perform the audit in accordance with auditing standards generally accepted in the United States of America, and the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement whether caused by error or fraud. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Because of inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements may not be detected exists, even though the audit is properly planned and performed in accordance with applicable standards. An audit is not designed to detect error or fraud that is immaterial to the financial statements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment including the assessment of the risks that the financial statements could be misstated by an amount that we believe would influence the judgment made by a reasonable user of these financial statements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. As required by the standards, we will maintain professional skepticism throughout the audit.

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In making our risk assessments, we obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of JHMB's internal control. However, we will communicate in writing to those charged with governance and management concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit. We will communicate to management other deficiencies in internal control identified during the audit that have not been communicated to management by other parties and that, in our professional judgment, are of sufficient importance to merit management's attention. We will also communicate certain matters related to the conduct of the audit to those charged with governance, including (1) fraud involving senior management, and fraud (whether caused by senior management or other employees) that causes a material misstatement of the financial statements, (2) illegal acts that come to our attention (unless they are clearly inconsequential) (3) disagreements with management and other significant difficulties encountered in performing the audit and (4) various matters related to the JHMB's accounting policies and financial statements. Our engagement is not designed to address legal or regulatory matters, which matters should be discussed by you with your legal counsel.

As part of our audit, we will conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Client's ability to continue as a going concern for a reasonable period of time.

We expect to issue a written report upon completion of our audit of the Client's financial statements. Our report will be addressed to the Board of Directors of JHMB. Circumstances may arise in which it is necessary for us to modify our opinion, add an emphasis of matter or other matter paragraph or a separate section in the auditor's report, or withdraw from the engagement.

In addition to our report on the financial statements and supplemental information, we plan to issue the following report:

- Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* — The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Client's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will also perform tests of your compliance with applicable laws, regulations, contracts and grants. However, because of the concept of reasonable assurance and because we will not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud or defalcations, may exist and not be detected by us. However, the objective of our audit of compliance relative to the financial statements will not be to provide an opinion on overall compliance with such provisions, and we will not express such an opinion. We will advise you, however, of any matters of that nature that come to our attention, unless they are clearly inconsequential.

Our audit and work product are intended for the benefit and use of JHMB only. The audit will not be planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party.

The working papers for this engagement are the property of Crowe and constitute confidential information.

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However, we may be requested to make certain working papers available to your oversight agency or grantors pursuant to authority given to them by law, regulation, or contract. If requested, access to such working papers will be provided under the supervision of our personnel. Furthermore, upon request, we may provide photocopies of selected working papers to your oversight agency or grantors. The working papers for this engagement will be retained for a minimum of three years after the date our report is issued or for any additional period requested by the oversight agency or pass-through entity. If we are aware that a federal awarding agency, pass-through entity, or auditee is contesting an audit finding, we will contact the party contesting the audit finding for guidance prior to destroying the working papers.

*Government Auditing Standards* require that we provide you with a copy of our most recent peer review report, which accompanies this letter.

Although some professionals assigned to the engagement may have a Juris Doctor, an L.L.M., or other law degree, Crowe and its personnel do not practice law and have not been engaged to provide any legal advice. You acknowledge and agree that neither Crowe nor any of our personnel will be asked or engaged to provide any legal advice in providing any services to you.

The Client's Responsibilities

The Client and JHMB's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America. Management is also responsible for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud.

The Client and JHMB's management is also responsible for complying with applicable laws, regulations, contracts and grants and such responsibility extends to identifying the requirements and designing internal control policies and procedures to provide reasonable assurance that compliance is achieved. Client's management is responsible for taking timely and appropriate steps to remedy fraud and noncompliance with provisions of laws, regulations, contracts, and grant agreements that the auditor reports. Additionally, it is management's responsibility to follow up and take corrective action on reported audit findings, to establish and maintain a process for tracking the status of findings and recommendations, and to prepare a summary schedule of prior audit findings, which should be available for our review, and a corrective action plan.

Management has the responsibility to adopt sound accounting policies, maintain an adequate and efficient accounting system, to safeguard assets, and to design and implement programs and controls to prevent and detect fraud. Management's judgments are typically based on its knowledge and experience about past and current events and its expected courses of action. Management's responsibility for financial reporting includes establishing a process to prepare the accounting estimates included in the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Client's ability to continue as a going concern for one year after the date the Financial Statements are made available to be issued.

Management is responsible for providing to us, on a timely basis, all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters. Management is also responsible for providing such other additional information we may request for the purpose of the audit, and unrestricted access to persons within the Client and JHMB from whom we determine it necessary to obtain audit evidence. Additionally, those charged with governance are responsible for informing us of their views about the risks of fraud within the Client and JHMB, and their knowledge of any fraud or suspected fraud affecting the Client and JHMB.

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Monitoring independence includes monitoring affiliates and obtaining information about those entities. For the purpose of complying with applicable independence requirements, the Client agrees to provide Crowe, at least annually, a complete and accurate legal entity listing (e.g. component units included in the Client's financial statements), and a listing of other entities that meet the definition of affiliate under the applicable independence standards that are not included on the legal entity listing (e.g. joint ventures, jointly governed organizations, related organizations, and equity method investments). Crowe's independence may be impaired when an event occurs that impacts the Client's financial reporting entity. The financial reporting entity includes a primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's basic financial statements to be misleading or incomplete. The Client is responsible for providing Crowe timely, advance notice of events impacting the financial reporting entity so that both parties may assess the impact, if any, of such event on independence. Such notice may include timely providing Crowe notice of any changes in financial accountability amongst the primary government and current and potential component units including changes in board appointment responsibilities, financial benefit/burden relationships, or fiscal dependence. In assessing the impact of such event on independence, the parties will take appropriate action, which may require us to terminate the engagement. In addition, an impairment that extends to engagements with affiliates may require us to terminate multiple engagements, including those that may not be specific to this engagement letter.

Management is responsible for adjusting the financial statements to correct material misstatements related to accounts or disclosures. As part of our audit process, we will request from management written confirmation concerning representations made to us in connection with the audit, including that the effects of any uncorrected misstatements aggregated by us during the audit are immaterial, both individually and in the aggregate, to the financial statements, and to the Client's compliance with the requirements of its Federal programs. Management acknowledges the importance of management's representations and responses to our inquiries, and that they will be utilized as part of the evidential matter we will rely on in forming our opinion. Because of the importance of such information to our engagement, you agree to waive any claim against Crowe and its personnel for any liability and costs relating to or arising from any inaccuracy or incompleteness of information provided to us for purposes of this engagement.

Management is responsible for the preparation of the supplementary information identified above in accordance with the applicable criteria. As part of our audit process, we will request from management certain written representations regarding management's responsibilities in relation to the supplementary information presented, including but not limited to its fair presentation in accordance with the applicable criteria, the method of measurement and presentation and any significant assumptions or interpretations underlying the supplementary information. In addition, it is management's responsibility to include the auditor's report on supplementary information in any document that contains the supplementary information and that indicates that we have reported on such supplementary information. It is also management's responsibility to present the supplementary information with the audited financial statements or, if the supplementary information will not be presented with the audited financial statements, to make the audited financial statements readily available to the intended users of the supplementary information no later than the date of issuance by Client of the supplementary information and the auditor's report thereon.

Management is responsible for report distribution responsibilities, including determining which officials or organizations will receive the report and making the report available to the public as applicable when the audit organization is responsible for report distribution.

## OTHER SERVICES

Financial Statement Preparation

The Client and JHMB will provide us with the necessary information to assist in the preparation of the draft financial statements including the notes thereto. We are relying on the Client and JHMB to provide us with the detailed trial balance, note disclosure information and any other relevant report information in

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a timely fashion and ensure the data is complete and accurate. Management is solely responsible for the presentation of the financial statements.

Recordkeeping Assistance

The Client and JHMB will provide us with the necessary information to assist you in your recordkeeping. We will propose year end adjusting entries to management for your review and approval, including cash to accrual conversion entries. We are relying on the Client to provide us with the necessary information in a timely fashion and ensure the data is complete and accurate.

With respect to the above other services, we will perform the services in accordance with applicable professional standards. We, in our sole professional judgment, reserve the right to refuse to do any procedure or take any action that could be construed as making management decisions or assuming management responsibilities. In connection with performing the above other services, you agree to: assume all management responsibilities including making all management decisions; oversee the service by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services.

## FEES

Our fees, inclusive of out-of-pocket expenses, are outlined below. Our invoices are due and payable upon receipt. Invoices that are not paid within 30 days of receipt are subject to a monthly interest charge of one percent per month or the highest interest rate allowed by law, whichever is less, which we may elect to waive at our sole discretion, plus costs of collection including reasonable attorneys' fees. If any amounts invoiced remain unpaid 30 days after the invoice date, you agree that Crowe may, in its sole discretion, cease work until all such amounts are paid or terminate this engagement.

Audit of the Joint Health Management Board's financial statements for the years ending:

| | |
|---|---|
| June 30, 2027 | $29,500 |
| June 30, 2028 | $30,950 |
| June 30, 2029 | $32,500 |
| June 30, 2030 | $34,000 |
| June 30, 2031 | $35,500 |

The fees outlined above are based on certain assumptions. Those assumptions may be incorrect due to incomplete or inaccurate information provided, or circumstances may arise under which we must perform additional work, which in either case will require additional billings for our services. Examples of such circumstances include, but are not limited to:

- Changing service requirements
- New professional standards or regulatory requirements
- New financial statement disclosures
- Work caused due to the identification of, and management's correction of, inappropriate application of accounting pronouncements
- Erroneous or incomplete accounting records
- Evidence of material weakness or significant deficiencies in internal controls
- Substantial increases in the number of significant deficiencies in internal controls
- Regulatory examination matters
- Change in your organizational structure or size due to merger and acquisition activity or other events
- Change in your controls

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- New or unusual transactions
- Agreed-upon level of preparation and assistance from your personnel not provided
- Numerous revisions to your information
- Lack of availability of appropriate Client personnel during fieldwork.

Additionally, to accommodate requests to reschedule fieldwork without reasonable notice, additional billings for our services could be required, and our assigned staffing and ability to meet agreed upon deadlines could be impacted.

Due to such potential changes in circumstance, we reserve the right to revise our fees. However, if such a change in circumstances arises or if some other significant change occurs that causes our fees to exceed our estimate, we will advise management.

Our fees are exclusive of taxes or similar charges, as well as customs, duties or tariffs, imposed in respect of the Services, any work product or any license, all of which Client agrees to pay if applicable or if they become applicable (other than taxes imposed on Crowe's income generally), without deduction from any fees or expenses invoiced to Client by Crowe.

The Client and Crowe agree that the Client may periodically request Crowe to provide additional services for accounting and reporting advice regarding completed transactions and potential or proposed transactions. The fees for such additional services will be based on Crowe's hourly billing rates plus expenses or as mutually agreed upon between the Client and Crowe.

To facilitate Crowe's presence at Client's premises, Client will provide Crowe with internet access while on Client's premises. Crowe will access the internet using a secure virtual private network. Crowe will be responsible for all internet activity performed by its personnel while on Client's premises. In the event Client does not provide Crowe with internet access while on Client's premises, Client will reimburse Crowe for the cost of internet access through other means while on Client's site.

## MISCELLANEOUS

Crowe will provide the services to Client under this Agreement as an independent contractor and not as Client's partner, agent, employee, or joint venturer under this Agreement. Neither Crowe nor Client will have any right, power or authority to bind the other party.

This engagement letter agreement (the "Agreement") reflects the entire agreement between the parties relating to the services (or any reports, deliverables or other work product) covered by this Agreement. The engagement letter and any attachments (including without limitation the attached Master Services Agreement) are to be construed as a single document, with the provisions of each section applicable throughout. This Agreement may not be amended or varied except by a written document signed by each party. It replaces and supersedes any other proposals, correspondence, agreements and understandings, whether written or oral, relating to the services covered by this letter, and each party agrees that in entering this Agreement, it has not relied on any oral or written representations, statements or other information not contained in or incorporated into this Agreement. Any non-disclosure or other confidentiality agreement is replaced and superseded by this Agreement. Each party shall remain obligated to the other party under all provisions of this Agreement that expressly or by their nature extend beyond and survive the expiration or termination of this Agreement. If any provision (in whole or in part) of this Agreement is found unenforceable or invalid, this will not affect the remainder of the provision or any other provisions in this Agreement, all of which will continue in effect as if the stricken portion had not been included. This Agreement may be executed in two or more actual, scanned, emailed, or electronically copied counterparts, each and all of which together are one and the same instrument. Accurate transmitted copies (transmitted copies are reproduced documents that are sent via mail, delivery, scanning, email, photocopy, facsimile or other process) of the executed Agreement or signature pages only (whether handwritten or electronic signature), will be considered and accepted by each party as documents equivalent to original documents and will be deemed valid, binding and enforceable by and

Docusign Envelope ID: 67FEFE1F-0F8C-8F72-82B6-6B159210D66D



against all parties. This Agreement, must be construed, governed, and interpreted under the laws of the State of California, without regard for choice of low principles.

* * * * *

We are pleased to have this opportunity to serve you, and we look forward to a continuing relationship. If the terms of this Agreement and the attached Master Services Agreement are acceptable to you, please sign below and return one copy of this letter at your earliest convenience. Please contact us with any questions or concerns.

(Signature Page Follows)

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ACCEPTANCE

I have reviewed the arrangements outlined above and in the attached "Master Services Agreement," and I accept on behalf of the Client the terms and conditions as stated. By signing below, I represent and warrant that I am authorized by Client to accept the terms and conditions as stated.

IN WITNESS WHEREOF, Client and Crowe have duly executed this Agreement effective the date first written above.

Crowe LLP and the Engagement Authorized Signer below are licensed or otherwise authorized by the California Board of Accountancy.

| Joint Health Management Board c/o Fresno Unified School District | Crowe LLP |
|---|---|
| | DocuSigned by: Jeffrey Jensen A4DD146890324EE... |
| Signature | Signature |
| Patrick Jensen | Jeff Jensen |
| Printed Name | Printed Name |
| Chief Financial Officer | Partner |
| Title | Title |
| {{Dte_es_:signer4:date}} | July 6, 2026 |
| Date | Date |

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 31, 2026

Date

Docusign Envelope ID: 67FEFE1F-0F8C-8F72-82B6-6B159210D66D



AICPA

National Peer
Review Committee

October 16, 2025

Steven Strammello
Crowe LLP
225 East Wacker Drive Ste 2600
Chicago, IL 60601

Dear Steven Strammello:

It is my pleasure to notify you that on October 16, 2025 , the National Peer Review Committee accepted the report on the most recent System Review of your firm. The due date for your next review is September 30, 2028. This is the date by which all review documents should be completed and submitted to the administering entity.

As you know, the report had a peer review rating of pass. The Committee asked me to convey its congratulations to the firm.

Thank you for your cooperation.

Sincerely,

Liz Gantnier
Chair, National PRC

+1.919.402.4502

cc: John Klisch, Jennifer Allen

Firm Number: 900010014904 Review Number: 614764

220 Leigh Farm Road, Durham, NC 27707-8110
T: +1.919.402.4502 F: +1.919.419.4713
aicpaglobal.com | cimaglobal.com | aicpa.org | cima.org

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Cherry Bekaert LLP
Your Guide Forward

**Report on the Firm's System of Quality Control**

To the Partners of Crowe LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Crowe LLP (the "Firm") applicable to engagements not subject to Public Company Accounting Oversight Board ("PCAOB") permanent inspection in effect for the year ended March 31, 2025. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants ("Standards").

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a system review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported on in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

**Firm's Responsibility**
The Firm is responsible for designing and complying with a system of quality control to provide the Firm with reasonable assurance of performing and reporting in conformity with the requirements of applicable professional standards in all material respects. The Firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported on in conformity with the requirements of applicable professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

**Peer Reviewer's Responsibility**
Our responsibility is to express an opinion on the design of and compliance with the Firm's system of quality control based on our review.

**Required Selections and Considerations**
Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; and examinations of service organizations (SOC 1® and SOC 2® engagements).

As a part of our peer review, we considered reviews by regulatory entities as communicated by the Firm, if applicable, in determining the nature and extent of our procedures.

**Opinion**
In our opinion, the system of quality control for the accounting and auditing practice of Crowe LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended March 31, 2025, has been suitably designed and complied with to provide the Firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass, pass with deficiency(ies)*, or *fail*. Crowe LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Atlanta, Georgia
September 17, 2025

Fresno Unified School District
Board Agenda Item

Board Meeting Date: August 12, 2026

ACTION REQUESTED: Approve

TITLE AND SUBJECT: Approve Legal Services Agreements for 2026/27

ITEM DESCRIPTION: Included in the Board material is a list of legal firms recommended for approval to provide legal services to Fresno Unified School District during the 2026/27 fiscal year. The list includes the firm name, location, and the 2025/26 and 2026/27 attorney hourly rate(s). Representation agreements with all firms are available for review upon request from the office of the Chief Financial Officer.

The district seeks legal advice and representation in the areas of labor relations, personnel, magnet and charter schools, risk management, workers' compensation, special education, facilities, fiscal governance, purchasing and contracting, and general legal services. Although the district does not regularly utilize the services of all the firms, they are on the list based on their expertise, which may be required in the future, or because they requested to be.

Approval of the representative agreements will allow the district to continue to utilize the services on an as-needed basis to support programs and operations.

FINANCIAL SUMMARY: Sufficient funds are available in the 2026/27 budget in the Unrestricted General Fund, Workers' Compensation Fund, and Liability Fund.

PREPARED BY: Patrick Jensen

DIVISION: Business and Financial Services

CABINET APPROVAL PHONE: (559) 457-6226

CABINET APPROVAL: Patrick Jensen, Chief Financial Officer 

Fresno Unified School District
2026/27 Approved Legal Firms
August 12, 2026

| | Legal Firm Name | Location | Speciality | 2025/26 Rates | 2026/27 Rates |
|---|---|---|---|---|---|
| 1 | Atkinson, Andelson, Loya, Ruud & Romo | Frenso | Full-Service | $330 - $375 | $340 - $395 |
| 2 | Bradford & Barthel, LLP | Fresno | Workers' Compensation | $205 | $205 |
| 3 | Bates, Winter, Talmachoff & Vandersluys LLP | Roseville | Civil Defense | $210 - $220 | $210 - $220 |
| 4 | Berger Milton Inc. | Clovis | General/Defense | $205 - $225 | $205 - $240 |
| 5 | Creede Law, APC | Fresno | Special Education/ Facilities/General Legal | $215 - $350 | $200 - $320 |
| 6 | Dannis Woliver Kelley | Sacramento | Education Law | $245 - $500 | $245 - $500 |
| 7 | Draa & Lapcevic LLP | Campbell | Commercial Litigation/Professional Liability | $250 Hybrid Contingency | $250 Hybrid Contingency |
| 8 | Fagen, Friedman & Fulfrost | Fresno | Human Resources | $270- $305 | $285 - $320 |
| 9 | Fresno County Superintendent of Schools | Fresno | General Legal | $200 | $200 |
| 10 | Garcia Hernandez Sawney, LLP | San Diego | General Legal | $295 - $450 | $295 - $450 |
| 11 | Hanna, Brophy, MacLean, McAleer & Jensen, LLP | Fresno | Workers' Compensation | $190 - $225 | $190 - $225 |
| 12 | Johnston & Hutchinson LLP | Los Angeles | Full-Service | $325 - $600 | $325 - $600 |
| 13 | Law Office of Duncan, Cassio, Lucchesi, Binkley and Van Doren, Professional Corporation | Fresno | Workers' Compensation | $155 - $175 | $175 - $195 |
| 14 | Law Offices of Heywood G. Friedman | Oakland | Workers' Compensation | $125 - $175 | $125 - $175 |
| 15 | Law Office of Jane Woodcock | Fresno | Workers' Compensation | $150 - $200 | $150 - $250 |
| 16 | Law Office of Rick Jensen | Fresno | Defense/Subrogation | $135 | $135 |
| 17 | Lozano Smith | Fresno | Full-Service Education | $225 - $450 | $225 - $495 |
| 18 | Mark T Harris | Sacramento | Civil Rights/Education Law | $450 | Retainer Agreement |
| 19 | McCormick Barstow LLP | Fresno | Full-Service | $230 - $450 | $255 - $485 |
| 20 | Mullen & Filippi | Fresno | Workers' Compensation | $175 - $180 | $200 - $210 |
| 21 | Nossaman LLP | San Francisco | Full-Service | $355 - $785 | $385 - $785 |
| 22 | Orbach Huff & Henderson LLP | Pleasanton | Project Labor Agreements | $340 - $375 | $350 - $410 |
| 23 | Potomac Law Group, LLP | Walnut Creek | Full-Service | $460 - $560 | $475 - $570 |
| 24 | Yrulegui & Roberts | Fresno | Workers' Compensation | $152 | $152 |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Certificated Retiree Contract for Elementary Music

ITEM DESCRIPTION: Included in the Board material is a retiree contract to help fill a vacancy in elementary music. The retiree will provide classroom music instruction according to areas of expertise. Arts Education currently has 1.5 FTE vacancies in elementary music. This retiree will help fill that void. The contract will cover music sections at Figarden.

FINANCIAL SUMMARY: Sufficient funds in the amount of $22,179 are available in the Elementary Music budget.

PREPARED BY: Armen Torigian, Executive Officer, Student Engagement and Heather Kuyper-McKeithen, Arts Education Manager III

DIVISION: Operations

CABINET APPROVAL PHONE: (559) 457-3633

CABINET APPROVAL: Deputy Superintendent, Ben Drati, Ed.D.,

**Retiree Contracts 2026-2027**
**Arts Education Department**

| Teacher | Site | Scope of Work | Term | Yearly Salary | Budget Line |
|---|---|---|---|---|---|
| Cherly Tobin | Figarden | Certificated Music Teacher | 08/12/2026-06/10/2027 | $22,179.52 | 030-1100-1160-1761-1000-1110 |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Retiree Contract for the 2026/27 School Year

ITEM DESCRIPTION: Included in the Board material is a list of retiree contracts recommended for approval to provide services to the Fresno Unified School District during the 2026/27 school year. The list includes the retiree's name, the location of the departments they will be working at, and the not-to-exceed amount.

FINANCIAL SUMMARY: These retiree contracts will be funded through the appropriate budgets as detailed in the matrix.

PREPARED BY: Carlos Castillo, Ed.D.

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Chief Academic Officer, Carlos Castillo, Ed.D. Carlos Castillo (Jul 27, 2026 08:33:27 PDT)

# Retiree Contract Matrix

| Retiree | Site | Subject | Term | Not to Exceed Amount | Budget |
|---|---|---|---|---|---|
| Nancy Harris | Special Education Dept. | Speech Language | 08/17/2026-06/10/2027 | $58,951.00 | 060-6500-1781-7560-1190-1110 |
| Jerry Provencio | Fresno Adult School | Support English as a Second Language classes | 08/17/2026-06/30/2027 | $45,506.34 | 110-3905-0679-4110-1000-1110 |
| Michael Weimer | Fresno Adult School | Support Edgenuity High School diploma classes | 08/17/2026-06/30/2027 | $45,506.35 | 030-0182-0680-4112-1000-1110 (Fill FTE: 0.112125) & 110-6391-0681-4110-1000-1110 (Fill FTE: 0.351) |
| Virginia Rivera | Viking Elementary | Small-group reading instruction for Tier 1 students in first and second grade and small-group academic interventions for Tier 2 third-grade students to meet the Literacy Intervention Goal. | 08/17/2026-06/10/2027 | $48,517.69 | 060-3010-0465-1110-1000-1110 |

# Retiree Contract Matrix

| | | | | | |
|---|---|---|---|---|---|
| Melanie Chronister-Avoledo | Viking Elementary | Provide brief instruction to Tier 1 students in first and second grade and small-group academic interventions for Tier 2 third-grade students to meet the Literacy Intervention Goal | 08/17/2026-06/10/2027 | $54,285.00 | 060-3010-1110-1000-1110 (0.1850 FTE)<br><br>030-7090-0465-1110-1000-1110 (0.2525 FTE) |

Fresno Unified School District Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve State Center Adult Education Consortium Alternate Representative

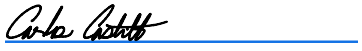
ITEM DESCRIPTION: Included in the Board material is a recommendation to appoint Thoua Lee as the Fresno Unified School District alternate representative on the State Center Adult Education Consortium Executive Board. Mrs. Lee serves as one of three vice principals at Fresno Adult School.

Assembly Bill 104 established the Adult Education Block Grant, and Fresno Unified is a member of the State Center Adult Education Consortium. All consortium members must be designated by the respective member governing boards. Fresno Adult School's principal, Rodney Branch, serves as the representative to the consortium. In the unlikely event of his absence, Mrs. Lee would serve as his alternate.

FINANCIAL SUMMARY: There is no Fiscal impact to the district at this time.

PREPARED BY: Marie Williams, Ed.D. DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Chief Academic Officer, Carlos Castillo, Ed.D. 

**Freno Unified School District**
**Fresno Adult School**

| | |
|---|---|
| To: **Board of Trustees** | Date: **7/1/26** |
| Subject: Approval of **Rodney Branch** to serve as the official **Fresno Unified School District <u>Representative</u>** on the State Center Adult Education Consortium Executive Board.<br><br>Approval of **Thoua Lee** to serve as the official **Fresno Unified <u>Alternate</u>** on the State Center Adult Education Consortium Executive Board. | |
| Action: Request for Approval | |

**BACKGROUND**
On June 24, 2015 Governor Jerry Brown signed AB104 into law. The 2015-2016 State Budget appropriated $500 million to the California Community College Chancellor's Office (CCCCO) and the California Department of Education to allocate funding for adult education. The funds are provided to consortia for the purpose of implementing regional plans for adult education. The intent of the California Adult Education Program (CAEP) is to expand and improve the provision of adult education via the consortia. Each consortium is defined by the boundaries of a community college district.

The accompanying trailer bill, AB 104, includes language that identifies the program areas of adult education that can be funded through this allocation and the necessary decision making structure. Specifically, AB104, Article 9, Section 84905(a) authorizes a community college district, school district, county office of education, or any joint powers authority to join the local adult education consortium as a member; Section 84905(c) states that a member of the consortium shall be represented only by an official designated by the governing board of the member; and Section 84905(d)(1) describes the decision making procedures including a requirement that all members of the consortium shall participate in any decision made by the consortium, Section 84905(d)(1)(A).

**ANALYSIS**
An official member representative and alternate are necessary to ensure that the **Fresno Unified School District** has a full voice in the decision-making process in the State Center Adult Education Consortium**,** including the disbursement of consortium funds to provide adult education courses and student support services authorized by AB104, Section 84913. As per CAEP, members are to have the authority to make decisions and cannot hold up Board business by having to take thing back to their district for others to make the decision. If that member does not have decision-making authority, then that governing agent needs to appoint someone to the SCAEC Board that does have that authority.

**RECOMMENDATION**
It is recommended that the Board of Trustees approve **Rodney Branch** to continue to serve as the official **Fresno Unified Representative** and **Thoua Lee** to continue to serve as the official **Fresno Unified Alternate** on the State Center Adult Education Consortium Executive Board until the **Fresno Unified** Board of Trustees chooses other persons to serve in their place.

_____ _____ _____

Print Name of Agency Designee | Signature of Agency Designee | Date

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Award of Request for Proposal No. 26-46, Portrait of Learner Digital Platform

ITEM DESCRIPTION: Included in the Board material is information on Request for Proposal (RFP) No. 26-46, Portrait of a Learner. The RFP was issued to identify a solution that can support coherent learning and evidence-based alignment with deeper learning, authentic performance and student reflection with cycles of feedback and revision, cultivating Portrait of a Learner future-ready competencies. The term is a one-year period beginning August 13, 2026, with the option to renew for four additional one-year periods beginning June 30, 2027.

The request for proposals was lawfully advertised on April 06, 2026, and April 13, 2026. Phase I was to qualify a pool of vendors that met the district's requirements. Notifications were sent to 372 vendors, proposals were opened on April 24, 2026, and the district received 15 responses. Phase II was designed to obtain a more detailed response from the top three vendors. Proposals for Phase II were opened on May 11, 2026. The evaluation of proposals was based on the vendor's ability to meet District requirements, implementation experience, solution fit to support deeper learning, and cost. The evaluation panels included Fresno Unified staff from Technology Services, Instructional Services, College & Career Readiness, Analysis, Measurement, and Accountability departments, as well as school site leaders and teachers. The panel recommended approval of the following vendor:

Otus, LLC., (Highwood, IL) $1,790,250 (Estimated 5-Year base pricing)

| | |
|---|---|
| **Year 1:** August 13, 2026 - June 30, 2027 | $152,000.00 |
| **Year 2:** July 1, 2027 - June 30, 2028 | $380,375.00 |
| **Year 3:** July 1, 2028 - June 30, 2029 | $412,875.00 |
| **Year 4:** July 1, 2029 - June 30, 2030 | $422,500.00 |
| **Year 5:** July 1, 2030 - June 30, 2031 | $422,500.00 |

The RFP, responses, and scoring matrix are available for review in the Purchasing Department.

FINANCIAL SUMMARY: Sufficient funds in the estimated amount of $152,000 are available in the Chief Academic Officer's budget for year one. The estimated five-year pricing is $1,790,250, subject to annual renewal, available funding, and final contract execution.

PREPARED BY: Zerina Hargrove-Brown Ed.D., Assistant Superintendent

DIVISION: Analysis, Measurement, and Accountability

CABINET APPROVAL PHONE: (559) 457-3633

CABINET APPROVAL: Deputy Superintendent, Ben Drati, Ed.D.,



## Pricing Proposal for

# Fresno Unified School District

**Prepared for:**
Ann Loorz
Executive Director of Purchasing
ann.loorz@fresnounified.org

**Prepared by:**
Keith Westman, Ed.D.
Chief Strategy Officer
keith@otus.com

# Pricing Proposal for Fresno Unified School District

This agreement is for the multi-year subscription and continued implementation of the Otus Platform in support of Fresno's Portrait of a Learner initiative, beginning **8/13/2026** and continuing through **6/30/2031**.

**The subscription is invoiced annually.**

**Contract Timeline & Terms:**
The subscription will be billed annually as indicated below:

| | |
|---|---|
| **Year 1:** August 13, 2026 - June 30, 2027 | $152,000.00 |
| **Year 2:** July 1, 2027 - June 30, 2028 | $380,375.00 |
| **Year 3:** July 1, 2028 - June 30, 2029 | $412,875.00 |
| **Year 4:** July 1, 2029 - June 30, 2030 | $422,500.00 |
| **Year 5:** July 1, 2030 - June 30, 2031 | $422,500.00 |

| Product | Year 1 Total |
|---|---|
| **Otus Agreement** | *$152,000.00* |

**Scope of Work**

Dedicated Support

- A named Client Experience Partner Team guiding your district and school teams
- On-demand professional development for teachers, administrators, and parents
- In-app chat and a searchable help library accessible to all adult users, including families

Training & Professional Learning

- Training developed in partnership with Fresno USD, based on district-defined goals, with onsite delivery and an adequate number of trainers to meet those goals
- Structured PD for the formal educator cohort covering PoL portfolio creation, rubric evaluation, competency tracking, and AI Insights
- A mix of synchronous virtual sessions, recorded on-demand modules, and small-group practice clinics
- Weekly live PD webinars open to all Fresno educators, plus an on-demand training library accessible to all licensed users
- Subsequent-year cohort training and advanced coaching for prior cohorts, aligned to the district's adoption plan

The Otus Community

- Access to our Otus Certified Educators Network
- Weekly live PD sessions with practical tips and updates

| Product | Year 1 Total |
|---|---|

- Access to regional networking events

Portrait of a Learner

- Personalized student portfolios to capture artifacts around Fresno's six confirmed competencies — Critical Thinking, Adaptability, Communication, Empathy, Digital Literacy, Collaboration
- Capstone and portfolio evaluation rubrics on the 1–4 model, including multi-evaluator/panelist scoring for defenses
- Portfolio section structures and reusable templates configured for district consistency with site-level flexibility

Data Management

- Ongoing uploads and maintenance of student and assessment data

AI Insights

- Actionable data insights- ask plain-language questions and get trends, visuals, and next steps
- Conference & report prep- create summaries and comments in seconds
- PLCs- summarize assessments into strengths, gaps, and next steps for PLCs or board meetings

All licensing, implementation, configuration, training, and support are included.

**Total** **$152,000.00**

**This proposal has been accepted by:**

Name

Title

**Date of Acceptance:**

Please enter PO Number in box below and upload a copy of the PO. We prefer a copy of the PO at the time of signing this document. If you do not have a copy of the PO, please email it to keith@otus.com once available.

**PO Number:**

**Upload Copy of PO:**

## Payment Options

*(Please Reference Invoice Number)*

**To pay by ACH/Wire:**

CIBC Bank USA
Account Name: Otus LLC
Account Number: 2940388
Routing Number: 071006486

**To pay by check, mail invoice and check to:**

OTUS LLC
PO Box 779269
CHICAGO, IL 60677-9269

**This proposal is valid for 30 days from 06-24-2026.**

**Terms**

To view our Terms of Service, click here.
To view our Privacy Policy, click here.
To view our AI Terms of Use, click here.

*For multi-year agreements, this subscription may not be terminated during the initial period unless (i) mutually agreed by Otus and the school district or (ii) upon a material breach of the terms hereof. Any termination hereof, other than pursuant to clause (i) or (ii), shall not relieve the school district of its obligations to pay the foregoing amounts to Otus.*

TREASURY/IRS AND OMB USE ONLY DRAFT

Form **W-9**
(Rev. January 2026)
Department of the Treasury
Internal Revenue Service

# Request for Taxpayer Identification Number and Certification

**Go to *www.irs.gov/FormW9* for instructions and the latest information.**

**Give form to the requester. Do not send to the IRS.**

**Before you begin.** For guidance related to the purpose of Form W-9, see *Purpose of Form*, on page 2.

See ***Specific Instructions*** on page 3.

**1** Name of entity/individual. An entry is required. (For a sole proprietorship or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)

**OTUS LLC**

**2** Business name/disregarded entity name, if different from above.

**3a** Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only **one** of the following seven boxes.

☐ Individual/sole proprietor ☐ C corporation ☐ S corporation ☑ Partnership ☐ Trust/estate

☐ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) . . . . . **P**

**Note:** Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.

☐ Other (see instructions)

**3b** If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions . . . . . ☐

**4** Exemptions (codes apply only to certain entities, not individuals; see instructions on page 4):

Exempt payee code (if any)

Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any)

*(Applies to accounts maintained outside the United States.)*

**5** Address (number, street, and apt. or suite no.). See instructions.

**36 PRALL'S LOOP**

**6** City, state, and ZIP code

**HIGHWOOD, IL 60040**

Requester's name and address (optional)

**7** List account number(s) here (optional)

## Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). Do not report the employer identification number (EIN) of a sole proprietorship or disregarded entity. For a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your EIN. If you do not have a number, see *How to get a TIN*, later.

**Note:** If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

**Social security number**

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | | – | | | – | | | | |

**or**

**Employer identification number**

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| 4 | 6 | – | 2 | 5 | 1 | 1 | 4 | 4 | 1 |

## Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct; and
5. ☐ I am exempt from information reporting as a U.S. digital asset broker within the meaning of Regulations section 1.6045-1(g)(4)(i)(A)(1) (other than a registered investment adviser). I claim exempt status under Regulations section 1.6045-1(c)(3)(i)(B)(12).

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

**Sign Here** **Signature of U.S. person**  **Date** /1 / 19 / 2026



DRAFT — DO NOT FILE DRAFT — DO NOT FILE




# Portrait of a Learner

## Future Ready Skills




CRITICAL THINKING

ADAPTABILITY

EMPATHY

COMMUNICATION

DIGITAL LITERACY

COLLABORATION

# STUDENT OUTCOMES FOCUSED GOVERNANCE

**Goal:** The percentage of 6th, 8th, and 12th grade students who demonstrate benchmarked competencies in the skills listed in the Portrait of a Learner using age-appropriate assessments will increase by X% in June 2027 to Y% by June 2030.

**Interim Goal:** From June 2027 to June 2030, the percentage of Kindergarten - 12th grade students that demonstrate a 3 or 4 rating as measured by the Portrait of a Learner Portfolio assessment will increase from X% to Y%.

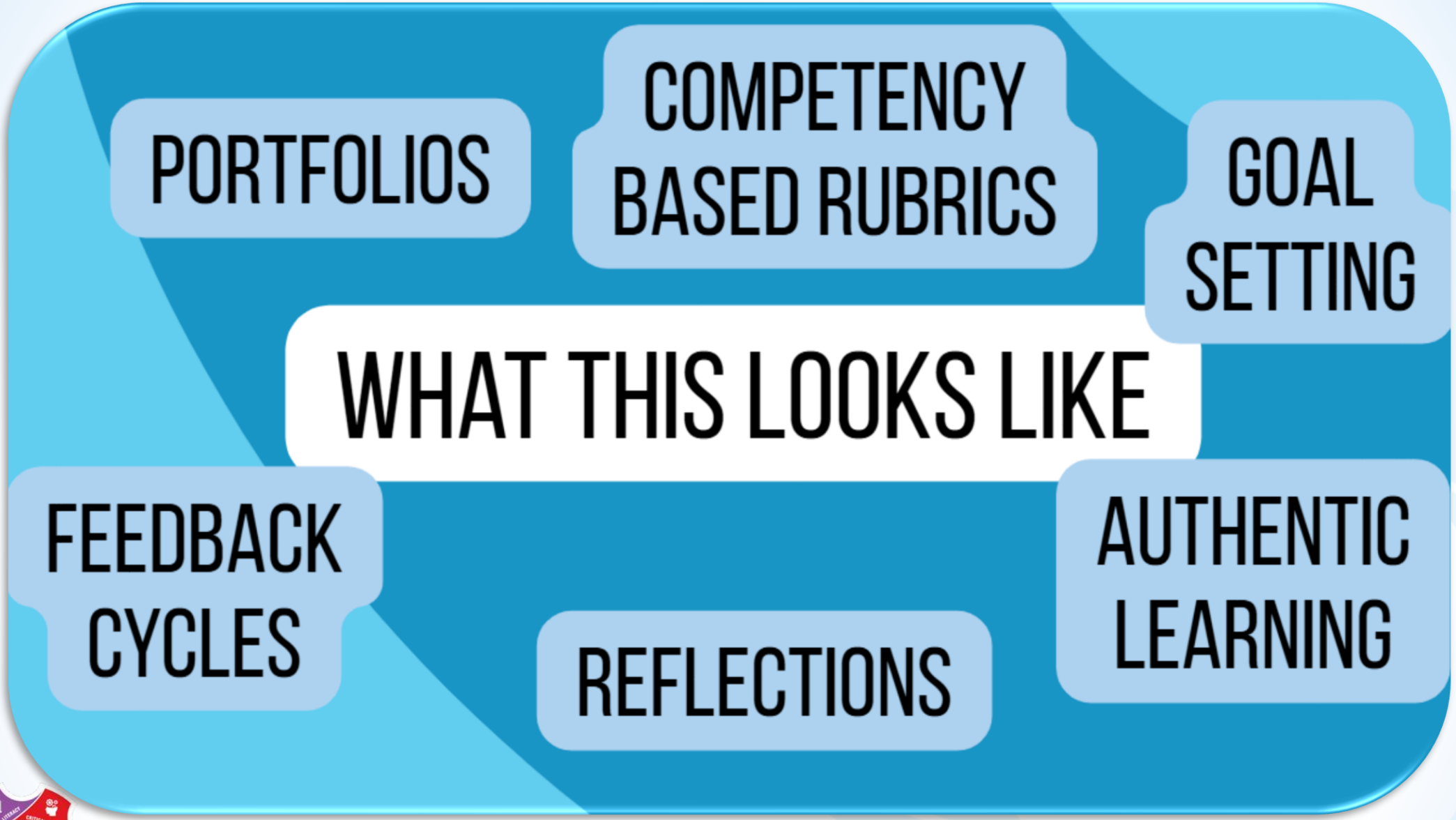



- CRITICAL THINKING
- ADAPTABILITY
- EMPATHY
- COMMUNICATION
- DIGITAL LITERACY
- COLLABORATION

**How we know that life skills learning and growth are happening across our system**

**Goal:** The per… …ade students who demonstrate …ne skills listed in the Portrait … …te assessments will increase … … by June 2030.

**Interim Goal:** From June 2027 to June 2030, the percentage of Kindergarten - 12th grade students that demonstrate a 3 or 4 rating as measured by the Portrait of a Learner Portfolio assessment will increase from X% to Y%.


PORTFOLIOS
COMPETENCY BASED RUBRICS
GOAL SETTING
WHAT THIS LOOKS LIKE
FEEDBACK CYCLES
REFLECTIONS
AUTHENTIC LEARNING

# WHERE WE CURRENTLY OBSERVE THIS HAPPENING

Real World Connections
Student Voice & Choice
Teacher as the Facilitator
Active Collaboration
Project Management

Scaffolded Challenges
Flexible Learning Spaces
Background Activation
Ongoing & Actionable Feedback

- PROJECT BASED LEARNING (PBL)
- PERSONALIZED LEARNING AND INNOVATION (PLI)
- UNIVERSAL DESIGN LEARNING (UDL)
- CAREER TECHNICAL EDUCATION (CTE)

Industry Standards
Employability Skills
Work-Based Learning
Sequenced Pathways
Credentials & Credits
Student-Centered

# WHAT IS REQUIRED TO CAPTURE OUR PORTRAIT OF A LEARNER GROWTH OVER TIME?

**#1** A comprehensive, competency-based reporting and rubric template platform capturing future-ready skills.

**#2** The ability for student work to be digitally stored, throughout their school experience while remaining accessible to all teachers & families.

# PORTRAIT OF A LEARNER

# REQUEST FOR PROPOSAL (RFP) PROCESS

# REQUEST FOR PROPOSAL (RFP) PROCESS

## PHASE I:

- Notifications were sent to 372 vendors
- April 27, 2026 - 15 vendor responses received
- Evaluations involved  staff from various roles, including teachers, school and district leaders.

## PHASE II:

- May 11, 2026 - The top three vendors completed detailed responses including video demonstration scenarios.

# THE EVALUATORS SELECTED:

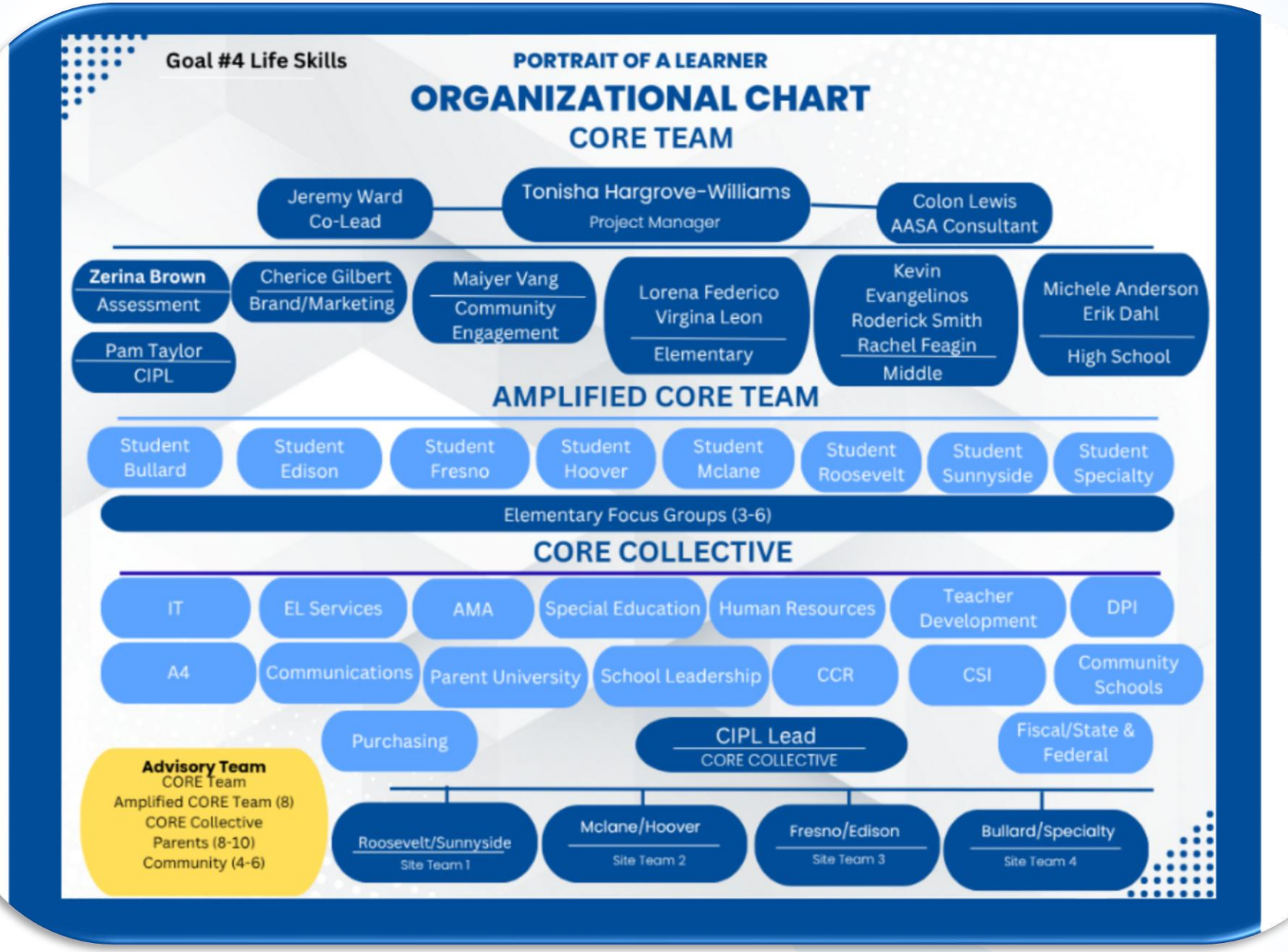
# OTUS

# INTEGRATED K-12 DATA PLATFORM

GOALS & GUARDRAILS GIVES THE DISTRICT A CLEAR FRAMEWORK - FROM EARLY LITERACY TO LIFE SKILLS - AND THE PORTRAIT OF A LEARNER INITIATIVE GIVES STUDENTS A WAY TO DEMONSTRATE GROWTH THAT NO SINGLE TEST SCORE CAN CAPTURE. THE MISSING PIECE IS A UNIFIED PLATFORM THAT BRINGS IT ALL TOGETHER.

In Year 1, we focus on getting student digital platform live and functional across the district, with qualitative rubric-based evaluation tied directly to FUSD's six competencies.

This partnership is designed to scale with Fresno over five years, with a clear roadmap, a committed implementation team, and a shared definition of success rooted in our own Goals & Guardrails.


Goal #4 Life Skills
PORTRAIT OF A LEARNER
ORGANIZATIONAL CHART
CORE TEAM
Jeremy Ward
Co-Lead
Tonisha Hargrove-Williams
Project Manager
Colon Lewis
AASA Consultant
Zerina Brown
Assessment
Cherice Gilbert
Brand/Marketing
Maiyer Vang
Community Engagement
Lorena Federico
Virgina Leon
Elementary
Kevin
Evangelinos
Roderick Smith
Rachel Feagin
Middle
Michele Anderson
Erik Dahl
High School
Pam Taylor
CIPL
AMPLIFIED CORE TEAM
Student Bullard
Student Edison
Student Fresno
Student Hoover
Student Mclane
Student Roosevelt
Student Sunnyside
Student Specialty
Elementary Focus Groups (3-6)
CORE COLLECTIVE
IT
EL Services
AMA
Special Education
Human Resources
Teacher Development
DPI
A4
Communications
Parent University
School Leadership
CCR
CSI
Community Schools
Purchasing
CIPL Lead
CORE COLLECTIVE
Fiscal/State & Federal
Advisory Team
CORE Team
Amplified CORE Team (8)
CORE Collective
Parents (8-10)
Community (4-6)
Roosevelt/Sunnyside
Site Team 1
Mclane/Hoover
Site Team 2
Fresno/Edison
Site Team 3
Bullard/Specialty
Site Team 4

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: APPROVE

TITLE AND SUBJECT: Approve Award of Request for Qualifications 27-01, High Dosage Literacy Tutoring Services

ITEM DESCRIPTION: Included in the Board material is information on Request for Qualifications (RFQ) 26-52, to qualify a pool of vendors to deliver programs during instructional day and/or outside of school time that focus on literacy. Success will be measured by student achievement on statewide and district assessments, including the Smarter Balanced Assessment Consortium (SBAC), i-Ready, and the Dynamic Indicators of Basic Early Literacy Skills (DIBELS), cross-referenced with attendance, participation, and progress monitoring data provided by the vendor. The qualification term is five (5) years and will begin August 13, 2026.

The Request for Qualifications was lawfully advertised on June 05, 2026, and June 12, 2026. Qualifications were received on June 23, 2026. Notifications were sent to 130 vendors, and the district received 38 responses. Evaluations of proposals were based on qualifications, insurance and regulatory matters, overall project approach, and pricing. The evaluation panel, comprised of staff from Instructional Services, Elementary Division, Teacher Development, and Summer School Office, recommend approval of the following vendors:

High Dosage Literacy Tutoring Services (36 qualified vendors) Estimated annual cost $2,000,000.

Approval will allow the department and school sites to utilize qualified vendors for services as needed. Purchase orders will be presented to the Board for ratification on future purchase order reports.

FINANCIAL SUMMARY: Sufficient funds in the estimated amount of $2,000,000 are available in the one-time literacy grant and site funds budget.

PREPARED BY: Marie Williams, Ed.D.

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Chief Academic Officer, Carlos Castillo, Ed.D.

Carlos Castillo (Jul 24, 2026 17:14:23 PDT)

FRESNO UNIFIED SCHOOL DISTRICT LIST OF
QUALIFIED VENDORS
RFQ No. 27-01, High Dosage Literacy Tutoring Services

**RFQ 27-01, High Dosage Literacy Tutoring Services**

| | |
|---|---|
| Air Tutors LLC | Stockton, CA |
| Amplify Education, Inc. | Brooklyn, NY |
| BookNook Inc. | Cincinnati, OH |
| Brainfuse, LLC | New York, NY |
| Braintrust Tutors Inc. | New York, NY |
| Catapult Learning West, LLC | Philadelphia, PA |
| CLAROEdu, Inc. | Norco, CA |
| Engaging Hearts and Minds | Fresno, CA |
| HeyTutor, Inc. | Woodland Hills, CA |
| HTP Services, LLC dba My Tutoring Partners | Roseville, CA |
| Ignite Reading, PBC | San Francisco, CA |
| Imagine Learning LLC | Tempe, AZ |
| Intervene K-12 | Stafford, TX |
| K12 Tutoring, Inc. | Reston, VA |
| Littera Education | New York, NY |
| Middle Tree, Incorporated | Claremont, CA |
| Moreno Institute LLC | Fresno, CA |
| One on One Learning, Corp. | Miami, FL |
| OpenLiteracy, LLC | Pittsburgh, PA |
| Paper Education America Inc. | Santa Monica, CA |
| Reading & Math, Inc. DBA Ampact | Stockton, CA |
| Reading Excellence Center, LLC | Kingsburg, CA |
| Reading Heart | Fresno, CA |
| SmartStart Education, LLC | New Haven, CT |
| SPG Therapy & Education, PC | Concord, CA |
| Springboard Collaborative | Philadelphia, PA |
| StudentNest, Inc. | Fresno, CA |
| Study Smart Tutors, Inc. | Thousand Oaks, CA |
| Teachers On Demand, Inc. | Atlanta, GA |
| The Southern California Learning Corp DBA Sylvan Learning | Granada Hills, CA |
| TPR Education, LLC | New York, NY |
| Tutor Corps DBA Pacific Preparatory | San Francisco, CA |
| Tutor Me LA LLC | Los Angeles, CA |
| Tutored by Teachers, Inc. | Claymont, DE |
| United We Lead Foundation | Fresno, CA |
| University Instructors LLC | Staunton, VA |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: RATIFY

TITLE AND SUBJECT: Ratify Agreement with CORE Districts

ITEM DESCRIPTION: Included in the Board materials is an agreement with CORE Districts. This agreement provides access to data monitoring through the CORE on-track dashboard, which provides outcome data on ninth-grade students, including off-track lane, attendance, relationships, and grades. The Change package includes testable changes for schools in adult teaming, the eighth-to-ninth-grade transition, relationships, and equitable grading, along with tools and training in an improvement methodology (improvement science).

FINANCIAL SUMMARY: Sufficient funds in the estimated amount of 310,000.00 are available in the Chief Academic Office budget.

PREPARED BY: Marie Williams, Ed.D.

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Chief Academic Officer, Carlos Castillo, Ed.D. Carlos Castillo (Jul 24, 2026 17:12:22 PDT)

2309 Tulare Street,
Fresno, CA 93721
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www.fresnounified.org

# Contract Routing Form

*Completed Independent Contract Agreement Attached*

*Contract Number: 362297*

*Federal Funding Will Not Be Used*

| | |
|---|---|
| ***Core Districts*** | ***2014 Capitol Ave Ste 100 #4014 , Sacramento, Ca, 95811*** |
| ***Vendor Name*** | ***Address*** |
| **916-459-0833** | **Brenda Paredes** |
| ***Phone Number*** | ***Vendor Contact*** |
| **Term (Duration) From: 7/1/2026** | **Through: 6/30/2027** |
| **FUSD Contract Administrator: Rachael.Maciel@fresnounified.org** | **Elementary Division Area Iii** |
| ***Name*** | ***Site/Dept*** |

**Budget (Fund-Unit-Dept.-Activity-Function-Object)** **030 0677 0601 5899 0000 7200**

**Contract Amount: $310,000.00** **Authorized as Not to Exceed**

**Scope of Work Summary:** *Access* To *Data Monitoring Through The Core On-Track Dashboard That Provide Outcome Data About 9th Grade Students Including Off-Track Lane, Attendance, Relationships, And Grades. Change Package That Includes Testable Changes For Schools In Adult Teaming, 8th To 9th Grade Transition, Relationships, And Equitable Grading. Tools And Training In An Improvement Methodology (Improvement Science.)*

FUSD contract administrator acknowledges all individuals providing services under this contract are in compliance with the requirements of the "Michelle Montoya" Act, as required therein. No, this is not applicable to the scope of work

**Routing Order:**

1) Reviewed & approved by **Department:** Rachael Maciel

2) Reviewed & approved by **Cabinet Level:** Marie E Williams

3) Vendor Brenda Paredes (Jan 24, 2026 13:02:03 PDT)

4) Reviewed & approved by **Risk Management:**

5) Reviewed & approved by **Chief Financial Officer:**

*Please return signed agreement back to (name/email) :  D a w n .G a r d n e r @ F r e s n o u n i f i e d . O r g*

***Routing:BOE  Board Date(if applicable): 6/17/2026***

***Procurement Detail*** |

*This form is a summary sheet for routing purposes only. The agreement begins on Page 3*

**GENERAL INFORMATION** Contract Number: *362297* Funding: *Federal Funding Will Not Be Used*

| | |
|---|---|
| School/Department Budget: | **030 0677 0601 5899 0000 7200** |
| Contractor's Vendor Name: | ***Core Districts*** |
| Contractor's Contact Person: | **Brenda Paredes** |
| Contractor's Title: | ***Chief Operating Officer*** |
| Contractor's Telephone Number: | **916-459-0833** |
| Contractor's E-mail: | ***Brenda@Coredistricts.Org*** |
| Contractor's Address: | ***2014 Capitol Ave Ste 100 #4014 , Sacramento, Ca, 95811*** |

This Independent Contractor Services Agreement is made and entered into effective 7/1/2026 (the "Effective Date" ) by Fresno Unified School District ("District") and ***Core Districts*** ("Contractor").

I. Contractor Services. Contractor agrees to provide

a.) Access to data monitoring through the CORE on-track Dashboard that provides outcome data about 9th grade students including off-track lane,

attendance, relationships, and grades Change package that includes testable changes for schools in adult teaming, 8th to 9th grade transition, relationships, and equitable grading. Improvement tools and training in an improvement methodology (Improvement Science) to help equip staff to solve problems using a discipline approach. Stipends to school teams paid by CORE directly to school staff for recognition of work done.

b.) REQUIREMENTS: Learning Sessions that will be held three times a year (approximately 3 days) for the BTSC School Team to develop content knowledge around 9th grade on track, grow their improvement expertise, and connect with others across different districts that are doing

similar work. Monthly calls held to share the learning of what teams are testing and learning to generate new ideas and momentum for the team. Coaching support with the most updated change ideas, data collection and ideas from other schools in the Network.

c.) SPECIFIC TASKS: Improving 9th grade on track plays a role in the vision that the school has in improving equitable outcomes for students

The principal is actively supportive of the work of 9th grade on track. Allows time on meeting agendas so that staff can share their learning. Shares the work of the team with others. Looks for opportunity to spread the work of the team. Attends BTSC meetings and learning sessions (as available). The principal establishes a check-in routine with Team Leads so that they are regularly updated on the progress of the team. Clears barriers for the team so that they are positioned to do their best work.

d.) DELIVERABLES AND DELIVERY SCHEDULE: This Scope of Work is $310,000 for the 2026-2027 school year (30K each for

Cohort 1 and 2 schools - Bullard, Duncan, McLane, Roosevelt, and Sunnyside. 40K each for Patino, Edison, Hoover, and Fresno High, three of which were formally grant funded). The overall amount includes $90,000.00 that will be paid directly to Fresno staff as stipends by CORE.

e.) NOTICE REGARDING LATE DELIVERY: The Contractor will charge the Client a fixed fee of $310,000 (the“Compensation”) for Services described in Appendix A. The Client will be invoiced based on a fixed fee of $310,000 at the start of this agreement. Invoices submitted by the Contractor to the Client will be paid within 30 days oof receipt.

f.) PERSONNEL/KEY PERSONNEL: Confidential information (the “Confidential Information”) refers to any data or information relating to the business of the Client or Contractor which would reasonably be considered to be proprietary to the Client or Contractor including, but not limited to,
accounting records, business processes, and client records that are not generally known in the industry of the Client or Contractor and where release of that Confidential Information could reasonably be expected to cause harm to the Client or Contractor.

g.) GENERAL ACCEPTANCE CRITERIA: Breakthrough Success Community (BTSC) is a network of schools throughout the state of California that are collectively working to improve the percentage of students who are leaving 9th grade on-track. CORE will work collaboratively with all nine high
schools with the data monitoring tools, change ideas, and meeting routines that have been proven to show improvement in 9th grade on-track.

h.) LOCATION/HOURS OF WORK: The term of this Agreement (the “Term”) will begin on July 1, 2026 and will remain in full force and effect until June 30, 2026, subject to earlier termination as provided in this Agreement. The Term may be extended with the written consent of the Parties. In the event that either Party wishes to terminate this Agreement prior to June 30, 2027 that Party will be required to provide 30 days’ written notice to the other Party.
End of Section I

# II. Academic Return on Investment

| ***Situation*** | ***Inputs*** | ***Outputs*** | | ***Outcomes*** *(Must be measurable)* | | |
|---|---|---|---|---|---|---|
| ***Problem and Need*** | ***Investments*** *(e.g., equipment, funds, product, services, staff)* | ***Activities*** *What we do* | ***Participants*** *Who we reach* | ***Short-term*** *(Learning)* *Expect to see* | ***Mid-term*** *(Change in Behavior or Performance)* *Want to see* | ***Long-term*** *(Change in Condition)* *Hope to see* |
| Breakthrough Success Community (BTSC) is a network of schools throughout the state of California that are collectively working to improve the percentage of students who are leaving 9th grade on-track. CORE will work collaboratively with all nine high schools with the data monitoring tools, change ideas, and meeting routines that have been proven to show improvement in 9th grade on-track. | Improving 9th grade on-track plays a role in the vision that the school has in improving equitable outcomes for students<br>* The principal is actively supportive of the work of 9th grade on-track:<br>* Allows time on meeting agendas so that staff can share their learning<br>* Shares the work of the team with others<br>○ Looks for opportunity to spread the work of the team<br>Attends BTSC meetings and learning sessions (as available). The principal establishes a check-in routine with Team Leads so that they are regularly updated on the progress of the | Learning Sessions that wil be held three times a year (approximately 3 days) for the BTSC School Team to develop content knowledge around 9th grade on-track, grow their improvement expertise, and connect with others across different districts that are doing similar work<br>Monthly calls held to share the learning of what teams are testing and learning to generate new ideas and momentum for the team.<br>Coaching support with the most updated change ideas, data collection and ideas from other schools in the Network | Engage Principals in support of 9th grade on-track through Principal Professional Learning. | 1. By the end of Month 4, 100% of the nine participating high school teams will: attend at least 1 BTSC learning session and 3 monthly calls, and submit monthly data reviews using the CORE On-Track dashboard.<br><br>2. By Month 4, each school team will implement at least one change idea aligned to improving 9th grade on-track and document results through coaching support.<br><br>3. By Month 4, 100% of principals will establish bi-weekly check-ins with team leads, and include 9th grade on-track updates in at least one monthly staff | 1. By Month 8, at least 90% of school teams will demonstrate use of a continuous improvement cycle (Plan-Do-Study-Act) with at least two documented cycles of testing change ideas.<br><br>2. By Month 8, each school will implement at least three cumulative change ideas informed by data and network learning.<br><br>3. By Month 8, all schools will conduct monthly structured data review routines, using CORE dashboards to guide intervention decisions, as evidenced by submitted reports. | 1. By the end of Month 12, at least 80% of participating schools will increase their 9th grade on-track rate by a minimum of 5 percentage points compared to baseline.<br><br>2. By Month 12, 100% of schools will demonstrate a sustained improvement process, including: regular team meetings (at least monthly), ongoing data use, and continued testing of change ideas.<br><br>3. By the end of the 12-month period, school and district leaders will participate in at least 3 quarterly review meetings, using data to identify and implement at least one system-level improvement supporting equitable student outcomes. |

| | | | | |
|---|---|---|---|---|
| team.<br>Clears barriers for the team so<br>that they are positioned to do<br>their best work. | | | meeting agenda. | |

## III. STANDARD TERMS AND CONDITIONS

1. Contractor Qualifications. Contractor represents that it has in effect all licenses, permissions and has otherwise all legal qualifications to perform this Agreement.

2. Term. This Agreement shall begin on 7/1/2026, and shall terminate on 6/30/2027. There shall be no extension of the term of the Agreement without express written consent from all Parties.

3. Payment. District agrees to pay Contractor at following rate of $310,000.00 per year, not to exceed $310,000.00. Checks will be made payable to . ***Core Districts***. Payment shall be limited to amount written in this paragraph, unless specifically indicated in Paragraph 4. District agrees to pay Contractor within thirty (30) days of receipt of detailed invoice.

4. Incidental Expenses. **No** (If Yes, see a-f)
   a. Lodging $0.00 Actual cost. Not to exceed IRS Travel per diem limits **Receipt Required.*
   b. Meals $0.00 Reimbursement limited to actual cost up to IRS M&IE per diem rates for: Breakfast, Lunch, and Dinner **Receipt Required.*
   c. Travel $0.00 Actual cost by common carrier. Private car expenses will be reimbursed at the current standard business IRS mileage rate.
   d. Supplies $0.00 As negotiated with school/department contracting for service.
   e. Total Estimated Cost (Sum of paragraphs 3 and 4a – d): $310,000.00
   f. Other

| | Yes | No |
|---|---|---|
| 5. Employment. Contractor must certify by acknowledgment they are **NOT** a current FUSD employee *(including supplemental/non-perm)* ***(must mark Yes to confirm**. If employment relationship exists contact purchasing.)* | ◉ | ○ |
| 6. Contractor is a CalPERS or CalSTRS retiree? | ○ | ◉ |
| 7. California Residency. Contractor is exempt from nonresident withholding in California | ◉ | ○ |

8. Report Fraud, Waste and Abuse. By calling the Anti-Fraud Hotline, (559) 325-3200, or by completing the fraud, waste or abuse reporting form by visiting the Report Fraud, Waste, or Abuse link at the bottom of www.fresnounified.org, or navigating direct to https://ppc.cpa/fresno-unified-fraud-alert-form . The anti-fraud waste or abuse reporting hotline is available to report alleged fraud in the district. The responsibility for monitoring the hotline rests with the internal auditor for Fresno Unified School District, Price, Page & Company. A report may be made anonymously.

9. Conflict of Interest. In consideration of the Districts Conflict of Interest Code, Contractor affirms they do not have, nor does the Contractor anticipate having any interest in real property, investments, business interest in or income from sources which would provide Contractor, his/her spouse or minor child(ren) with personal financial gain as a result of any recommendation, advice or any other action taken by Contractor during the rendition of services under this Agreement.
   Contractor's initials BE

10. Anti-discrimination. Fresno Unified School District prohibits discrimination, harassment, intimidation, and bullying based on actual or perceived race, color, ethnicity, national origin, immigration status, ancestry, age, creed, religion, political affiliation, gender, gender identity, gender expression, genetic information, mental or physical disability, sex, sexual orientation, marital status, pregnancy or parental status, medical information, military veteran status, or association with a person or a group with one or more of these actual or perceived characteristics or any other basis protected by law or regulation, in its educational program(s) or employment. If you believe you, or your student, have been subjected to discrimination, harassment, intimidation, or bullying you should contact your school site principal and/or the District's Chief Compliance and Title IX Officer David Chavez, by phone at 559-457-3500, by email at David.Chavez@fresnounified.org, or in person at 2309 Tulare Street Fresno, CA 93721.

11. Termination of Agreement. Either District or Contractor may terminate this Agreement at any time for any reason upon thirty (30) days prior written notice. In the event of early termination, Contractor shall be paid for satisfactory work performed to the date of termination. The District may then proceed with the work in any manner the District deems proper.

Notwithstanding the expiration or termination of this Agreement for any reason (a) any provision of this Agreement that imposes or contemplates continuing obligations on a Party shall survive the expiration or termination of this Agreement, including without limitation, the rights and duties under Paragraphs 12, 13, 15,and 17; and (b) all undisputed fees due and payable hereunder through the termination date in accordance with Paragraphs 3 and 4.

12. Confidential Information

a. For the purposes of this Agreement "Confidential Information" includes any written or oral information or data, disclosed by either Party to the other, which may include, without limitation, information relating to technical, financial, personnel, personal employee information, the network, corporate, administration, plan design, benefits or contractual affairs of either Party or a third party that has been identified as confidential or that by the nature of the circumstances surrounding disclosure ought reasonably to be treated as confidential.

b. Contractor hereby agrees that it shall not disclose Confidential Information, and any materials, discussions, or other communications concerning Confidential Information to any person or entity, except to its own employees, contractor personnel, and to its attorneys, accountants, consultants and other professional advisors having a "need to know," and who are themselves bound by similar nondisclosure restrictions (collectively, "Representatives"). If Contractor becomes aware of any disclosure or use not in compliance with this Agreement, Contractor shall notify the District in writing within three (3) business days of becoming aware of such confirmed disclosure. Contractor shall use at least the same degree of care in safeguarding Confidential Information as it uses in safeguarding its own confidential information. Representatives shall be bound to comply with all terms of this Paragraph. Upon the request of the District, Contractor shall provide a written acknowledgment from each of its Representatives that said Representative is bound by the terms of this Agreement.

c. Contractor's obligation under this Agreement to not disclose Confidential Information shall not apply to information that: (a) becomes generally available to the public other than as the result of unauthorized disclosure by Contractor or a third party; (b) is independently developed by Contractor without the aid, application or use of Confidential Information; or (c) was received by Contractor on a non-confidential basis prior to receipt from the District or from a third-party lawfully possessing and lawfully entitled to disclose such information.

d. Disclosure of Confidential Information shall not be precluded if such disclosure is: (a) required pursuant to a valid court order; or (b) in the opinion of legal counsel for Contractor, is otherwise required by law, provided that in either circumstance:

i. Contractor shall furnish the District with a copy of the demand, summons, subpoena or other legal process to compel such disclosure;

ii. Contractor shall give the District reasonable prior notice of its intention to disclose Confidential Information in order to allow the District an opportunity to seek appropriate protection; and

iii. Contractor shall take all reasonable steps including, without limitation, the pursuit of a protective order, to restrict the disclosure of Confidential Information to the greatest extent possible.

e. All Confidential Information provided by the District to Contractor is and shall forever remain the sole and exclusive property of the District. By granting access to Confidential Information, the District does not grant any express or implied right to Contractor to use, publish or disclose any Confidential Information. After its review of the Confidential Information Contractor will return to the District all Confidential Information disclosed to it (including copies or summaries of Confidential Information), or with the District's

permission destroy the Confidential Information and certify in writing that it has been destroyed.

13. Injunctive Relief. Each Party acknowledges that a breach or threatened breach of this Agreement may cause immediate and irreparable harm to the District and that, to protect against such harm, the District may seek from a court of competent jurisdiction the issuance of a restraining order or injunction to prohibit any threatened disclosure or misuse of the District's Confidential Information. Such an action for a restraining order or injunction is in addition to and does not limit all other remedies provided by law or in equity or by Agreement between the Parties.

14. Indemnification and Hold Harmless. To the fullest extent allowed by law, the Contractor shall defend, indemnify and hold District, its agents, employees, Board of Trustees, members of the Board of Trustees, officials, officers, volunteers, and representatives ("Indemnities") free and harmless from any and all claims, demands, negligence (including the active or passive negligence of Indemnities, regardless of whether sole or otherwise, as allowed by law), causes of action, costs, expenses, liabilities, losses, damages or injuries, fines, penalties in law or equity, regardless of whether the allegations are false, fraudulent, or groundless, to property or persons, including wrongful death, (collectively "Loss") to the extent arising out of or incident to: 1) the performance or breach of any of the terms and conditions of the contract (including but not limited to) the Contractor's use of the site; or 2) any acts, omissions, negligence, in connection with the performance of Services or otherwise arising from this Contract ("Indemnification"); or 3) the willful misconduct of the Contractor or their respective agents, subcontractors, employees, material or equipment suppliers, invitees, or licensees. The Contractor's Indemnification includes, but is not limited to, the payment of all damages and attorney's fees, fines, penalties and other related costs and expenses.

    a. The Contractor's defense obligations (with counsel approved by District), shall arise immediately upon tender of any of the Indemnities, and the defense shall be paid at Contractor's own cost, expense and risk, for any and all such aforesaid suits, actions or other legal proceedings of every kind that may be brought or instituted against any of the Indemnities, notwithstanding whether liability is, can be or has yet been established.
    b. The Contractor shall pay and satisfy any judgment, award or decree that may be rendered against any of the Indemnities, in any such suit, action or other legal proceeding. The Contractor shall reimburse Indemnities, and each of them, for any and all legal expenses and costs incurred by each of them in connection therewith or in enforcing the indemnity herein provided.
    c. Acceptance of insurance certificates and endorsements required under the contract does not relieve the Contractor from liability under this indemnification and hold harmless clause. The requirements of this Section (Indemnification and Hold Harmless) shall apply whether or not such insurance policies shall have been determined to be applicable to any of such damages or claims for damages.

15. Insurance. Without limiting "Contractor" indemnification, it is agreed that "Contractor" shall secure and maintain in force during the term of this Agreement a **Commercial General Liability** policy (Contractual liability included) utilizing an occurrence policy form, with limits of not less than two million ($2,000,000) dollars per occurrence, four million ($4,000,000) annual aggregate limit.
    a. **Business automobile Liability** Insurance shall be maintained for owned, scheduled, non-owned or hired automobiles with a combined single limit not less than two million ($2,000,000) dollars per occurrence.
    b. **In the event** "Contractor" is working with students individually or providing professional services to students, "Contractor" shall maintain a policy providing coverage for sexual molestation and/or abuse claims. In the event that "Contractor's" Commercial General liability policy excludes coverage for sexual molestation and/or abuse claims shall be required to procure a separate or supplemental policy providing such coverage. The limits of coverage for the **abuse and molestation policy** shall be not less than $2,000,000 per claim and $4,000,000 aggregate.
    c. If any of the required policies provide coverage on a claims-made basis then the following shall apply;
        1. The retroactive date must be shown, and must be before the date of the contract or the beginning of contract work;
        2. Insurance must be maintained and evidence of insurance must be provided for at least five (5) years after

completion of the contract work;

3. If coverage is canceled or non-renewed, and not replaced with another claims-made policy form with a retroactive date prior to the contract effective date, the Contractor must purchase "extended reporting" coverage for a minimum of five (5) years after completion of work. Self-insured retentions must be declared to and approved by District. The District may require "Contractor" to provide proof of ability to pay losses and related investigations, claims administration and defense expenses within the retention. The policy shall provide, or be endorsed to provide, that the self-insured retention may be satisfied by either the named insured or the District.

d. **The District shall be named as an additional insured on the policies by separate endorsement.** A Certificate of Insurance and endorsements shall be **attached to this Agreement as proof of insurance.** The "Contractor" policy shall provide that it is primary such that insurance maintained by the District, if any, shall be excess and not co-primary.

16. Independent Contractor Status. While engaged in carrying out the terms and conditions of the Agreement, the Contractor is an independent contractor, and not an officer, employee, agent, partner, or joint venture of the District.

17. Workers' Compensation Insurance. Contractor agrees to provide all necessary workers' compensation insurance for Contractor's employees, if any, at Contractor's own cost and expense.

18. Fingerprinting Requirements. Contractor hereby acknowledges that, if applicable, it is required to comply with the requirements of Education Code Section 45125.1 with respect to fingerprinting of employees, who may have unsupervised contact outside of the immediate supervision and control, of the pupil's parent or guardian or a school employee, with the District's pupils. The Contractor shall also ensure that its consultants on the Project also comply with the requirements of Section 45125.1. If required by Education Code Section 45125.1, the Contractor and its consultants, prior to any of the Contractor 's employees, or those of any other consultants, coming into contact with the District's pupils submit through the DISTRICT fingerprints to the Department of Justice (DOJ) for the monitoring and supervision of employee(s) and/or affiliated constituents. Contractor will not begin work on the Project site until obtaining a DOJ cleared status through the DISTRICT. Contractor further acknowledges that other fingerprinting requirements may apply, as set forth in Education Code Section 45125 et seq., and will comply with any such requirements, including having Consultant certifies Consultants certify that none of these employees and/or affiliated constituent(s) will have been convicted of a felony as defined in Education Code section 45122.1.

Fingerprinting required per this contract: No, this is not applicable to the scope of work

"Fingerprinting Requirements," is expressly understood and agreed to by the Parties hereto:

Contractor's initials BE  District's initials

19. Taxes. Contractor agrees that Contractor has no entitlement to any future work from the District or to any employment or fringe benefits from the District. Payments to the contractor pursuant to this Agreement will be reported to Federal and State taxing authorities as required. District will not withhold any money from compensation payable to Contractor. District will not withhold FICA (Social Security), state or federal unemployment insurance contributions, state or federal income tax or disability insurance. Contractor is independently responsible for the payment of all applicable taxes.

20. Assignment. The Contractor shall not assign or transfer by operation of law or otherwise any or all of its rights, burdens, duties or obligations without the prior written consent of the District.

21. Binding Effect. This Agreement shall inure to the benefit of and shall be binding upon the contractor and the District and their respective successors and assigns.

22. Severability. If any provision of this Agreement shall be held invalid or unenforceable by a court of competent jurisdiction, such holding shall not invalidate or render unenforceable any other provision hereof.

23. Waiver and Amendments. This Agreement may be amended, modified, superseded, cancelled, renewed or extended, and

the terms and conditions hereof may be waived, only by a written instrument signed by the Parties or, in the case of a waiver, by the Party waiving compliance. The waiver by any Party hereto of a breach of any provision of this Agreement shall not operate or be construed as a waiver of any subsequent breach.

24. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of California and venue shall be in the appropriate Superior Court in Fresno, California.

25. Attorney's Fees. The non-prevailing party in any dispute under this Agreement shall pay all reasonable costs and expenses, including expert witness fees and attorney's fees, incurred by the prevailing Party in resolving such dispute.

26. Written Notice. Written notice shall be deemed to have been duly served if delivered in person to the individual or member of the company or to an officer of the corporation for whom it was intended, or if delivered to or sent by registered or certified mail to the last business address known to the person who gives the notice.

District:

Fresno Unified School District
Purchasing Department
4498 N. Brawley Avenue
Fresno, CA 93722

Contractor: ***Core Districts***

Name: **Brenda Paredes**

Address: ***2014 Capitol Ave Ste 100 #4014 , Sacramento, C 95811***

c: Risk Management
Fresno Unified School District
2309 Tulare Street
Fresno, CA 93721

27. Compliance with Law. Each and every provision of law and clause required by law to be inserted into this Agreement shall be deemed to be inserted herein and this Agreement shall be read and enforced as though it were included therein. Contractor agrees that it shall comply with all legal requirements applicable for the performance of its duties under this agreement and that failure to do shall constitute material breach.

28. Entire Agreement. This Agreement constitutes the complete and exclusive statement of the terms agreed upon by the Parties with respect to its subject matter. It supersedes all prior or contemporaneous agreements, understandings, or representations, whether oral or written. No evidence of prior or contemporaneous oral agreements or consistent additional terms may be used to contradict, explain, or supplement the terms of this Agreement.

29. Construction. The rule of construction that any ambiguity in an agreement be construed against the drafter of such agreement shall not apply to this Agreement.

30. Execution of Other Documents. The Parties to this Agreement shall cooperate fully in the execution of any and all other documents and in the completion of any additional actions that may be necessary or appropriate to give full force and effect to the terms and intent of this Agreement.

31. Execution in Counterparts. This Agreement may be executed in counterparts such that the signatures may appear on separate signature pages. A copy, or an original, with all signatures appended together, shall be deemed a fully executed agreement.

32. Board Approval. For contracts in excess of **$100,000.00**, the effectiveness of this Agreement is contingent upon the approval of the Fresno Unified School District Board of Education.

End of Section III

**IV. VENDOR REQUESTED SPECIAL TERMS AND CONDITIONS (if applicable).** In the event of any conflict or inconsistency between these special terms and conditions and the section III Terms and Conditions, the special terms and conditions shall prevail. District's initials SS

/dataset/V_33_SpecialTanC

End of Section IV

The complete Agreement includes and incorporates by reference herein all of the "Contract Documents" which includes: all terms and conditions of this Agreement, Academic Return on Investment Exhibit, provisions of required forms, any appendix, schedules, or attachments, and all modifications, and amendments.

Executed at Fresno, California, on the date and year first written above.

DISTRICT

Fresno Unified School District

***Patrick Jensen, Chief Financial Officer***

***Date***

CONTRACTOR

***Core Districts***

Brenda Paredes (Jun 24, 2026 13:02:03 PDT)

***Name:*Brenda Paredes , *Title: Chief Operating Officer***

Jun 24, 2026

***Date***

Approved As To Form:

Stacey Sandoval, Executive Director Risk Management

Jul 9, 2026

***Date***

# Contract: 362297 CORE DISTRICTS

## FUSD Contract Administrator:
## Rachael.Maciel@fresnounified.org

## Attachments

Fresno Unified School District
PURCHASING
4498 N. Brawley
Fresno, CA 93722
559-457-3588

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: RATIFY

TITLE AND SUBJECT: Ratify Memorandum of Understanding between Fresno Unified School District and the School of Unlimited Learning

ITEM DESCRIPTION: Included in the Board material is a copy of the Memorandum of Understanding (MOU) between Fresno Unified School District and the School of Unlimited Learning. The MOU details the relationship between the district, the charter corporate entity, and the charter school regarding operations, oversight, and monitoring.

The Fresno Unified School District Board of Education approved the School of Unlimited Learning's renewal petition for a term of three years, beginning July 01, 2026, through June 30, 2029.

FINANCIAL SUMMARY: There is no fiscal impact at this time.

PREPARED BY: Marie Williams, Ed.D.

DIVISION: Instructional Division

CABINET APPROVAL PHONE: (559) 457-3750

CABINET APPROVAL: Chief Academic Officer, Carlos Castillo, Ed.D. Carlos Castillo (Jul 24, 2026 17:06:38 PDT)

2309 Tulare Street,
Fresno, CA 93721
Stay Connected with Fresno Unified:
www.fresnounified.org

Fresno Unified School District
PURCHASING

# Contract Routing Form

*Contract Attached*

*Contract Number: 380688*

*Federal Funding Will Not Be Used*

| | |
|---|---|
| ***School Of Unlimited Learning*** | ***2336 Calaveras , Fresno, Ca, 93721*** |
| ***Vendor Name*** | ***Address*** |
| **559-500-5076** | **Dion Varnado** |
| ***Phone Number*** | ***Vendor Contact*** |
| **Term (Duration) From: 7/1/2026** | **Through: 6/30/2029** |
| **FUSD Contract Administrator: Marie.Williams1@fresnounified.org** | **Charter Office** |
| ***Name*** | ***Site/Dept*** |

**Budget (Fund-Unit-Dept.-Activity-Function-Object)**

**Contract Amount: $0.00** **Estimated**

**Scope of Work Summary:** *The* Memorandum *Of Understanding (Mou) Between Of Fresno Unified School District (Fusd) And School Of Unlimited Learning (Soul) Is The Culminating Contract Based Upon An Approved Renewal Of Soul'S Petition By The Fresno Unified School District Board On February 25. 2026. It Is Required To Document And Authorize The Provision Of Educational And Support Services Between Fusd And Soul.*

FUSD contract administrator acknowledges all individuals providing services under this contract are in compliance with the requirements of the "Michelle Montoya" Act, as required therein. Yes

**Routing Order:**

1) Reviewed & approved by **Department:** Marie & Williams

2) Reviewed & approved by **Cabinet Level:** Marie Williams

3) Reviewed & approved by **Risk Management:**

4) Reviewed & approved by **Chief Financial Officer:**

*Please return signed agreement back to (name/email) : Rocky.Vang@Fresnounified.Org*

***Routing:BOE Board Date(if applicable):***

# MEMORANDUM OF UNDERSTANDING
## By and Between
## FRESNO UNIFIED SCHOOL DISTRICT
## And
## FRESNO COUNTY ECONOMIC OPPORTUNITIES COMMISSION
## With Respect To
## SCHOOL OF UNLIMITED LEARNING
## July 1, 2026, to June 30, 2029

**This Memorandum of Understanding (the "Agreement") is made and entered into this 25 day of February, 2026 by and between the Fresno Unified School District ("the District") and Fresno County Economic Opportunities Commission, a California nonprofit public benefit corporation ("Charter Corporation") that operates and governs the School of Unlimited Learning, a California public charter school. Hereinafter, the District and Charter Corporation shall be collectively referred to as "the Parties."**

## I. RECITALS

**A.** The Fresno Unified School District is a school district existing under the laws of the State of California.

**B.** The State of California enacted the Charter Schools Act of 1992 (hereinafter the "Act") authorizing the formation of charter schools with the intent that the schools improve pupil learning; increase learning opportunities for all pupils, with special emphasis on expanded learning experiences for pupils who are identified as academically low achieving; encourage the use of different and innovative teaching methods; create new professional opportunities for teachers; provide parents and pupils with expanded choices in the types of educational opportunities that are available within the public school system; and are held accountable for meeting measurable pupil outcomes.

**C.** Charter Corporation is a nonprofit public benefit corporation that manages and operates governs the School of Unlimited Learning ("Charter School"), a public charter school existing under the laws of the State of California and under the supervisorial oversight of the District. Unless otherwise stated, for the purposes of this Agreement, the terms Charter School and Charter Corporation may be used interchangeably and shall refer individually and collectively to the corporate entity and the charter school, with the duties and responsibilities of Charter School and Charter Corporation being the same under this Agreement regardless of which term may be used.

**D.** The Act authorizes the District to grant or deny a charter petition for a charter school and the renewal of that charter under specified circumstances. The District has approved the renewal of the petition for Charter School for a period of three years from July 1, 2026, through June 30, 2029 ("the Charter").

**E.** Charter Corporation shall be responsible for, and have all rights and benefits attributable to, Charter School as further outlined herein. Charter Corporation is responsible for Charter School's compliance with the terms of the Charter and with this Agreement.

F. The Parties agree that no single party to this Agreement waives any of the rights, responsibilities and privileges established by the Charter Schools Act of 1992, which may change from time to time during the term of this Agreement.

G. The fundamental interest of the District is, on a continuing basis, to be reasonably assured that Charter Corporation is: (1) successfully implementing and complying with the provisions of the Charter, as granted; (2) obeying all requirements of federal, state, and local law that apply to Charter School; (3) operating prudently and soundly in all respects, including fiscal and governance; and (4) providing a sound educational program for Charter School's students.

H. The Parties recognize and agree that Charter School shall be nonsectarian in its programs, admission policies, employment practices, and all other operations, shall not charge tuition, and shall not discriminate against a pupil on the basis of the characteristics listed in Education Code § 220.

I. The Parties recognize that there are matters related to the operation of Charter School and the effective oversight of Charter Corporation that go beyond the provisions included in the Charter or that need further clarification. The District also acknowledges that the operation of Charter School is to be solely carried out by Charter Corporation. This Agreement is intended to address those matters that have not been covered in the Charter and to provide guidance on the oversight policies and procedures of the District. Further, this Agreement is intended to outline the Parties' agreements governing their respective fiscal and administrative responsibilities and their legal relationship.

J. If the terms of this Agreement conflict with the terms of the Charter, this Agreement shall control, including during any period in which the District and Charter Corporation may negotiate and/or implement any necessary revisions to the Charter to achieve consistency.

## II. AGREEMENTS

### A. Terms and Incorporation into Charter

1. This Agreement shall govern the relationship between the District and Charter Corporation regarding the operation of Charter School.

2. Any modification of this Agreement must be in writing and be executed by duly authorized representatives of both Charter Corporation and the District.

3. The duly authorized representative of Charter Corporation is the Chief Executive Officer or any designee thereof, after approval by the Charter School's Governing Board.

4. The duly authorized representative of the District is the Superintendent or any designee thereof, after approval by the District Governing Board.

5. All communication regarding any aspect of the operation of Charter School shall be initiated by Charter Corporation with the District Superintendent, unless the Superintendent delegates this function to another officer or employee of the District. The Superintendent's authority shall be as determined by the District's Board of Trustees. The Board of Trustees shall approve any material revisions to the Charter and any formal District actions that require Board action pursuant to statute or regulation as part of the statutory process governing charter revocation.

6. The term of this Agreement shall be for from July 1, 2026, ("Effective Date") for a period that is coterminous with the renewal term of the Charter that commences on that Effective Date. Should the term of the Charter be extended by the California Legislature or the California Department of Education, or otherwise by operation of law, the term of this Agreement shall remain in full force and effect until the conclusion of such term extension. Further, the term of this Agreement shall continue in full force and effect beyond the renewal term of the Charter during any period when the District Board is the Charter School's chartering authority (whether approved directly or if designated by the State Board of Education to serve as the chartering authority) including during the pendency of any appeal of a denial of a renewal request or revocation of the Charter, unless and until such time as (a) the Parties agree that a replacement Agreement shall supersede and replace this Agreement and such replacement Agreement becomes effective; (b) the Parties agree in writing that the Agreement is terminated; or (c) the Charter School ceases operating and relinquishes/loses its Charter for any reason and complies with all closure procedures (as set forth in the Charter, this Agreement, and/or the law) and any ongoing requirements of the Charter and/or this Agreement.

7. This Agreement is subject to approval by the District's Board of Trustees and Charter School's Governing Board. The Parties shall review the terms of this Agreement annually and, by February 1 of each year, present proposed revisions to the Agreement, if any. If the Parties cannot agree to the proposed revisions by April 30 of that year, the existing Agreement will continue in effect until mutually modified, unless the Parties agree to extend the time for agreeing on potential revisions. Nothing in this Section shall prevent either party from suggesting, proposing, or agreeing to a revision to this Agreement at any time during the year.

8. Upon final termination or revocation of the Charter, including the expiration of any right to appeal or challenge the closure of the Charter School or termination/revocation of the Charter, this Agreement shall automatically terminate.

9. Should Charter School commit a material violation of any of the conditions, standards, or procedures set forth in the Charter, fail to meet or pursue any of the pupil outcomes identified in the Charter, fail to meet generally accepted accounting principles, engage in fiscal mismanagement, or violate any law, the District shall have the right to revoke the Charter in accordance with Education Code § 47607 and its applicable regulations.

10. This Agreement is subject to early termination only as set forth herein or as otherwise permitted by law.

11. Renewal of the Charter shall be processed in accordance with the standards and requirements of applicable law, including Education Code §§ 47607 and 47607.2, as the same may be modified or replaced.

12. This Agreement is incorporated into the Charter and made a part thereof as if set forth in full in the Charter. A violation of this Agreement shall constitute a violation of the Charter, including for purposes of Education Code Section 47607 controlling charter revocation for material violations of a charter, to the same extent as if the requirement or provision were contained in the Charter itself. In the event of a conflict between the law and the terms of this Agreement, the law shall prevail, and any such conflicting terms shall be revised by mutual agreement of the Parties or severed from this Agreement and nullified. In the event of a conflict between the Charter and this Agreement, the terms of this Agreement shall control and prevail and shall be interpreted and deemed to be updates and clarifications to the Charter. Where the Charter is silent on an issue, the Agreement serves to fill in any gaps. Where the language of

the Charter is ambiguous, the Agreement is the document that governs interpretation of that language, where applicable.

13. The District and the Charter Corporation previously entered into a Memorandum of Understanding for a term that commenced on or about July 1, 2018 ("2018 MOU"). Upon the ***later*** of the Effective Date of this Agreement and July 1, 2026, the 2018 MOU is terminated. The Charter School's obligations to indemnify, defend, and/or hold harmless the District and any other indemnitees identified in the 2018 MOU, as well as any other provisions of the 2018 MOU that specify they shall survive the termination thereof, as specified in the 2018 MOU, shall survive the termination thereof and shall remain in full force and effect.

**B. Operation of Charter School**

1. Charter School is a public charter school that shall be operated pursuant to the Charter and this Agreement, plus specific approved conditions, if any.

2. Charter School is authorized by the District to operate with grades 9-12.

3. As of July 1, 2026, and subsequently at all times the Charter School is operational, Charter School and/or Charter Corporation shall post and/or update on the Charter School's website the required information, including that set forth below, on Charter School's and/or Charter Corporation's website. Charter School and/or Charter Corporation shall update the posting within 10 days whenever the information changes.

   a. The names and contact information for the principal contacts for Charter School; and

   b. The names and contact information (including an email address for Charter School's and/or Charter Corporation's management/operational leadership and for Charter School's and/or Charter Corporation's Governing Board.

4. Charter School and/or Charter Corporation shall provide the District with written notice whenever information changes, including any change in the directors, officers, administrators, and management, as soon as possible and in no event later than 10 days after the change. Any change to the directors shall include information on the relevant qualifications of the new director(s).

**C. Governance**

1. Charter School shall operate consistently with Education Code § 47604(a) and (b). Charter Corporation acknowledges, as is stated in its Charter, that it is a separate and unrelated legal entity from the District. Per Education Code Section 47604(d), the District is not liable for the debts or obligations of Charter Corporation or Charter School or for claims arising from the performance of acts, errors, or omissions by Charter Corporation or Charter School if the District has complied with all oversight responsibilities required by law, including, but not limited to, those required by Education Code Section 47604.32 and Education Code Section 47605(m).

2. The Parties further recognize that Charter Corporation has obtained and shall at all times maintain tax exempt status and status as a nonprofit public benefit corporation as provided in Education Code § 47604 for the operation of Charter School.

3. The District reserves the right to have a single representative on Charter Corporation's Governing Board in accordance with Education Code § 47604(c), which representative shall be a full voting member of the Charter Corporation's Governing Board (unless the District specifically determines the representative shall be nonvoting) with no restrictions or limitations on the representative's service. The appointment and/or removal of such a representative, number of consecutive terms that may be served, and all other provisions governing the representative's services are in the sole discretion of the District Board or designee, and the Charter Corporation and Charter School shall have no authority over the identity, length of service, appointment, or removal of any such representative. All the rules and requirements governing the appointment, service, removal, etc. for other members of that Board as set forth in the Bylaws do not apply to any District representative. The Charter Corporation updated the Charter to make this clear and shall update its Bylaws on or before July 1, 2026, to make the Bylaws consistent with these requirements and the provisions of the Charter and this Agreement. Those revisions to the Bylaws shall be made in conformance with the requirements of Section II.D.4 of this Agreement.

4. Charter Corporation's Governing Board shall conduct public meetings within the physical boundaries of Fresno County at such intervals as are necessary to ensure the Board is providing sufficient direction to Charter Corporation and Charter School through implementation of effective policies and procedures. Charter Corporation shall establish a two-way teleconference location at each Charter School site.

5. Meetings of Charter Corporation's Governing Board and all legislative bodies of the Charter School (as defined in the Brown Act) will be conducted in compliance with the requirements of the Ralph M. Brown Act (Government Code § 54950 et seq.) (the "Brown Act").

6. Charter Corporation shall ensure that all members of its Governing Board, Charter School's leadership, Charter School's primary financial contact, and any other Charter School staff deemed appropriate by Charter Corporation have participated in annual training on the requirements of the Brown Act, Government Code Section 1090, the Political Reform Act, and the California Public Records Act (CPRA). Additionally, the Charter Corporation's Governing Board shall undergo ethics training as required by law. Verification of such training shall be provided to the District. The Brown Act portion of this training shall include training regarding the rights of the public, including but not limited to the rights to attend, speak, criticize the Charter School, Charter Corporation, and its legislative bodies, to video record, audio record, and/or broadcast the meetings, and to access writings for discussion or consideration at a public meeting. The CPRA portion of this training shall include information about the application of CPRA to personal devices and accounts. All such training shall be conducted by an individual or entity with demonstrated or professional knowledge and expertise in the applicable law, regulations, and rules, and shall not be conducted by a board member or employee of the Charter School, other than an attorney employed by the Charter School. Any new board member or designated employee shall undergo such training within 90 days of taking the position at the Charter School.

7. Copies of meeting agendas and minutes for meetings of Charter Corporation's Governing Board and all "legislative bodies" of the Charter Corporation/Charter School as defined by the Brown Act, shall be provided to the District at the earlier of the time they are distributed to all or a majority of the Charter Board or are posted on the Charter School's website pursuant to the Brown Act. This provision shall be deemed to have been met when the agenda, including all backup materials distributed to the Charter Board that are not exempt from public disclosure,

and minutes are posted to the Charter School's website if it is concurrent with distribution to a majority of Charter Board members.

8. Charter Corporation shall post all backup materials that are not exempt from public disclosure related to agenda items for meetings of all "legislative bodies" of the Charter Corporation/Charter School as defined by the Brown Act to its website with the pertinent agenda at or before the time they are distributed to all or a majority of the members of the legislative body.

9. The provisions and limitations of Education Code Section 47604.1(d) regarding employees who serve on a charter school governing body apply at all times to members of the Charter School's Governance Council who are also Charter Corporation and/or Charter School employees, to ensure transparency and avoid any conflicts of interest and/or the appearance of impropriety in the work and recommendations of the Governance Council.

**D. Required Governance Documentation**

1. Charter Corporation shall provide the District with all documents specified in Epicenter, as that list may be periodically updated by the District, with submission by the dates specified in Epicenter. The list below is by way of example, with the specifically required documents and due dates as identified in Epicenter. Nothing herein shall limit the District's authority to make reasonable requests for and receive copies of additional documents related to Charter School and/or Charter Corporation's operations or limit Charter School's obligation to provide any different or additional information or documents as may be required by law or regulation.

   a. The Charter;

   b. Articles of Incorporation;

   c. Bylaws;

   d. Conflict of Interest Code;

   e. Roster of Charter Corporation's Governing Board;

   f. Schedule of Governing Board meetings;

   g. Name and contact information for Charter School's leadership (e.g., principal, executive director, and/or head of school);

   h. Name and contact information for Charter School's primary financial contact (e.g., CFO, COO, accountant, or back-office financial services provider); and

   i. Facilities Use Agreement(s)/Lease(s) and/or other documentation relating to the facility(ies) in which Charter School is located and/or operates from.

2. Charter Corporation shall provide up-to-date versions of all required documents by September 1st of each year, or as otherwise specified.

3. In the event Charter School revises any of the documents it is required to submit, it shall send an updated version to the District within ten (10) business days of the date the change is approved by Charter Corporation's Governing Board.

4. The Charter School shall provide written notice to the Superintendent of any proposed revisions to the Articles of Incorporation and/or Bylaws no less than three (3) weeks prior to consideration of adoption of the revision(s) by the Charter Corporation's Board. Should the Superintendent or designee indicate that the District considers the proposed revision(s) to be a material revision to the Charter School's governance structure or Charter, the Charter Corporation may not formally adopt such revision(s) unless and until the revision(s) is first approved through the process set forth in Education Code section 47607 for material revision to the Charter. Should the Charter Corporation adopt revision(s) to its Articles of Incorporation and/or Bylaws in accordance with these requirements, it shall provide a final copy of the revised document to the District within three (3) business days of the adoption of such revision(s). On or before July 1, 2026, the Charter School's Bylaws shall be amended as necessary to specify these requirements for amendments thereto. The Charter School is not required to provide this prior notice to the Superintendent for the revisions to its Bylaws specifically mandated by this MOU and/or the Charter, which shall not constitute a material revision to the Charter. However, the Charter School shall provide the proposed revised Bylaws to the District at least two weeks prior to the Charter Corporation Board's consideration and action thereon to ensure that the revised provisions and the Bylaws as a whole comply with the requirements of the Charter and this Agreement and shall provide a copy of the adopted revised Bylaws within one week of approval by the Charter Corporation Board.

5. Charter Corporation shall promptly respond to all reasonable inquiries by the District and any other authorized agency, including but not limited to financial inquiries related to Charter School.

**E. <u>Admissions, Recruitment, and Enrollment</u>**

1. The Charter School shall comply with Education Code Sections 47605, 200, 220, 231.5, and Government Code Sections 12940 and 11135.

2. As of July 1, 2026, and at all times it is operational during the Charter term, Charter School shall have the following enrollment and admissions information posted on Charter School's website and shall update the posting as quickly as possible whenever the information changes:

   a. Procedures and timeline for enrollment, admission, and the public random drawing, which shall include, but not be limited to, an assurance that Charter School will provide enrollment preferences as specified in the Charter and in compliance with Education Code § 47605(e)(2)(B).

   b. Descriptions of outreach and recruitment activities to reach the target population.

   c. Evidence that enrollment preferences and public random drawing preferences are consistent with the Charter and all applicable federal and state laws.

   d. A copy of the application and enrollment forms and information provided to prospective pupils, parents, and legal guardians, without the need to create an account, password, or otherwise register or identify oneself to view the application and information about the enrollment process.

e. Notice that Charter School complies with all requirements not to discourage a pupil from enrolling or seeking enrollment nor does it encourage students to disenroll, as developed by the California Department of Education.

f. Process for a pupil who is expelled or leaves the Charter School without graduating or completing the school year for any reason, including procedures for notifying the superintendent of the school district of the pupil's last known address within 30 days per Education Code § 47605(e)(3).

3. Charter School shall make a serious and consistent effort to recruit students to Charter School to: (1) achieve a balance of racial and ethnic pupils, special education pupils, and English learner pupils, including redesignated fluent English proficient pupils, that is reflective of the general population residing within the District; and (2) to fulfill its mission to serve pupils from communities throughout Fresno County. At least annually, Charter School shall audit, assess, and review the results of its outreach and recruitment plan in order to determine the effectiveness of its efforts to achieve the pupil balance provided for in the Charter Schools Act and modify its plan, including recruitment and outreach efforts, to improve the effectiveness of its plan as necessary.

F. **Funding**

1. Charter School has elected to receive the state aid portion of Charter School's total Local Control Funding Formula ("LCFF") allocation directly pursuant to Education Code § 47651.

2. Funding shortfalls shall be the Charter Corporation and Charter School's responsibility.

3. Charter School is eligible for a general-purpose entitlement and supplemental funding allocated through the LCFF under Education Code § 42238 *et seq*. LCFF funding shall be apportioned by Average Daily Attendance (ADA). Charter School shall be responsible for providing the California Department of Education with all data required for funding. LCFF funding shall not include:

   a. Programs for which Charter School is required to apply separately, such as summer school.

   b. Special education programs, which funds are allocated to the Special Education Local Plan Area (SELPA) with which Charter School is affiliated.

   c. Charter School shall be funded directly from the state for its share of lottery funds. A portion of lottery funds must be spent on instruction, as dictated by the state.

4. In addition to LCFF funding, Charter School may receive Block Grant Funding for eligible expenses consistent with state law. It shall be Charter School's responsibility to apply independently for funding beyond the basic statutory entitlements of the base grant due to Charter School under LCFF.

5. Charter School may be eligible for federal funding including, but not limited to: Title I, II, IV and VII, based on the qualification of Charter School's pupils for such funding.

6. Charter School may receive funding from new or one-time funding sources available to schools or school districts provided by the State of California to the extent Charter School and its pupils generate such entitlements. Additionally, Charter School may apply for private grants.

7. Grants written by and obtained by Charter School shall come directly to Charter School and shall not go through the District or be subtracted from the resources the District would otherwise have allocated to Charter School.

8. In addition to LCFF funding specified herein, the Parties recognize the ability of Charter School to pursue additional sources of funding.

9. If the District applies for additional sources of funding in the form of grants and/or categorical funding at the request of and for the benefit of Charter School, the District will receive a percentage of such funds to be allocated to Charter School. The District will charge the maximum indirect cost as allowed under law or the grant. Funds shall be allocated to Charter School on a prorated basis related to the formula that generates the funds. For example, if funds are generated on a per eligible student basis, they shall be allocated to Charter School on a per eligible student basis, minus the administration fee (e.g., indirect charge fee) charged by the District.

10. Charter School shall cooperate fully with the District in applications made by the District on behalf of Charter School's pupils.

11. Charter Corporation and Charter School agree to comply with all applicable laws and regulations related to expenditures and receipt of funds.

12. Charter School may also be entitled to a variety of state and federal application-based programs, as well as various grant opportunities. It shall be the responsibility of Charter School to apply for any and all funding beyond the base statutory entitlement.

13. The District shall annually transfer to Charter Corporation funding in lieu of property taxes in monthly installments no later than the 15th of each month pursuant to Education Code § 47635.

14. Pursuant to Education Code § 47604(d), Charter School agrees that all loans received by Charter School shall be the sole responsibility of Charter School and the District shall have no obligation for repayment and Charter School shall not indicate or represent that the District is a party to or has any obligation relative to any loan or loan application. Charter Corporation is to operate Charter School in a financially sound fashion. It is agreed that all loans sought by Charter Corporation for Charter School shall be authorized in writing in advance by Charter Corporation and shall be the sole responsibility of Charter Corporation. In no event shall the District have any obligation for repayment of such loans.

15. Charter Corporation and Charter School shall use all revenue received from state and federal sources only for the educational services of Charter Corporation and Charter School and for the benefit of the pupils enrolled and attending Charter School. Sources of funding must be used in accordance with applicable state and federal statutes and the terms or conditions, if any, of any grant or donation.

16. Charter Corporation and the District agree to negotiate on a case-by-case basis for additional funding pursuant to Education Code § 47636.

17. This Funding section, as well as all other sections of this Agreement, shall be applied consistently with the statutes and regulations applicable to charter schools, which may from time to time be amended or modified by the Legislature or the State Board of Education.

Nothing contained in this Agreement shall be deemed a waiver by either party of the rights and obligations under these laws.

18. The District shall not advance any funds to Charter Corporation for Charter School. In addition, the District shall not act as or provide a line of credit to Charter Corporation for Charter School.

19. Charter Corporation on behalf of Charter School shall seek reimbursements of its mandated costs, if any, directly from the state.

20. In the event the District seeks and receives a voter-approved bond, parcel tax, etc., Charter School and/or Charter Corporation shall have no entitlement to any portion of the funds unless otherwise negotiated in advance and agreed to in writing by the Parties and consistent with the approval of said funding. The Parties shall meet sufficiently in advance of any action by the District to pursue such measures so as to advise Charter Corporation and to determine the positions of the Parties, though the District has no obligation to agree to include Charter School in any such funding efforts. Charter Corporation agrees that it and Charter School have no entitlement to funds currently being received, if any, by the District under former parcel tax or bond elections.

## G. Legal Relationship

1. The Parties recognize that Charter Corporation is a separate legal entity that operates Charter School under the supervisorial oversight of the District.

2. Charter Corporation shall be wholly responsible for Charter School's operations and shall manage its operations efficiently and economically pursuant to its annual budget. The District shall not be liable for the debts or obligations of Charter School or for claims arising from the performance of acts, errors, or omissions by Charter School if the District has complied with all oversight responsibilities, including, but not limited to, those required by Education Code §§ 47604.32 and 47605(m).

3. Charter School shall retain the right to use its own legal counsel and shall be responsible for procuring such counsel and paying all associated costs and fees.

4. Neither Charter School nor Charter Corporation shall have the authority to enter into a contract that would bind the District, nor to extend the credit of the District to any third person or party. Charter School shall clearly indicate to vendors and other entities and individuals outside the District with which or with whom Charter School enters into an agreement or contract for goods or services that the obligations of Charter School under such agreement or contract are solely the responsibility of Charter School and are not the responsibility of the District.

5. Notwithstanding any other indemnification provisions contained in this Agreement, Charter School and Charter Corporation agree, acknowledge, and accept full responsibility and liability for their policies, requirements, processes, and procedures, including their admissions policies and procedures and public random drawing requirements, policies, and procedures. Charter Corporation shall, to the fullest extent permitted by law, indemnify, defend, and hold harmless the District, its trustees, officers, directors, employees, attorneys, agents, representatives, volunteers, successors and assigns (collectively hereinafter "the District and District Personnel") from and against any and all actions, suits, proceedings, claims, demands, losses, costs, penalties, obligations, errors, omissions, or liabilities, including legal costs, attorneys' fees, and expert witness fees, whether or not suit is actually filed, and/or any judgment rendered

against the District and District Personnel, that may be asserted or claimed by any person, firm, association, or entity arising out of, in whole or in part, or in connection with, the District's approval of Charter School's or Charter Corporation's Charter, Charter School's or Charter Corporation's performance under the Charter, Charter School's or Charter Corporation's performance under this Agreement or any acts or errors or omissions by Charter School or Charter Corporation, their officers, directors, administrators, employees, attorneys, agents, representatives, volunteers, successors and assigns, including, but not limited to, arising out of Charter School's policies and procedures, such as its application requirements, admission policies and procedures, and public random drawing procedures.

6. To the extent required by law, Charter Corporation and Charter School agree to comply at all times with all applicable state and/or federal laws (which may be amended from time to time), including, but not limited to, those set forth in Education Code § 47604.1 and the following:

   a. The Ralph M. Brown Act (Government Code § 54950 *et seq.*);

   b. The California Public Records Act (Government Code § 7920.000 *et seq.*);

   c. Conflict of interest laws applicable to charter schools, including without limitation, the Political Reform Act and its administration by the California Fair Political Practices Commission (Government Code § 81000 *et seq.*);

   d. Government Code § 1090 *et seq.*, as set forth in Education Code § 47604.1;

   e. The Family Educational Rights and Privacy Act ("FERPA") (20 U.S.C. § 1232g);

   f. The Child Abuse and Neglect Reporting Act (Penal Code § 11164 *et seq.*);

   g. The Individuals with Disabilities Education Act ("IDEA") (20 U.S.C. § 1400 *et seq.*);

   h. The Americans with Disabilities Act ("ADA") and the Americans with Disabilities Act Amendments Act of 2008 ("ADAAA") (42 U.S.C. § 12101 *et seq.*);

   i. The U.S. Civil Rights Acts, including Title VI and Title VII of the Civil Rights Act of 1964;

   j. The California Fair Employment and Housing Act ("FEHA") (Government Code § 12900 *et seq.*);

   k. The Age Discrimination in Employment Act ("ADEA") (29 U.S.C. § 621 *et seq.*);

   l. Section 504 of the Rehabilitation Act of 1973 (29 U.5.C. § 794 *et seq.*);

   m. Education Code § 220 (prohibiting discrimination); and

   n. The Uniform Complaint Procedures (5 CCR § 4600 *et seq.*).

7. Charter Corporation agrees that all of its records that relate in any way to the operation of Charter School, including those submitted to the District, shall be treated as public records subject to the requirements of the California Public Records Act, as well as Education Code § 47604.3.

## H. Fiscal Relationship

1. Oversight Obligations. The District's oversight obligations include, but are not limited to, the following:

   a. Review and revision of this Agreement, and subsequent agreements, to clarify and interpret the Charter, and any revisions to the Charter and the relationship between Charter School and the District.

   b. Monitoring performance and compliance with the Charter and with applicable laws, including the following:

      i. Identifying at least one staff member as a contact person for Charter School;

      ii. Visiting Charter School at least annually;

      iii. Ensuring that Charter School complies with all reports required of charter schools by law, including the local control and accountability plan and annual update to the local control and accountability plan required pursuant to Education Code § 47606.5;

      iv. Monitoring the fiscal condition of Charter School; and

      v. Conducting the Charter revocation process, as necessary, pursuant to Education Code § 47607 and its applicable regulations, including investigating alleged violations, holding a public hearing, and monitoring efforts to cure.

      vi. Providing timely notification as set forth in Education Code § 47604.32(a)(5) to the California Department of Education if any of the following circumstances occur or will occur with regard to Charter School: renewal of the Charter is granted or denied; the Charter is revoked; or Charter School will cease operation for any reason.

2. Charter School shall promptly respond to all reasonable inquiries of the District regarding Charter School's financial records.

3. For purposes of fiscal oversight and monitoring by the District not covered in the financial reporting section, Charter Corporation shall provide the District with a copy of documents, data and reports in the reasonable form and at the times specified by the District.

4. Charter Corporation shall provide such other documents, data and reports as may be reasonably requested or required by the County Superintendent of Schools, including the annual reports set forth in Education Code § 47604.33, which must be prepared and submitted to the District and the County Superintendent of Schools.

5. The District shall use any financial or other information it obtains from Charter Corporation and Charter School, including, but not limited to, the reports required by Education Code § 47604.33, to perform its duties described in Education Code § 47604.32(a), including monitoring the fiscal condition of Charter School.

6. It is recommended that Charter School maintain a minimum ending fund balance of not less than 3% as a reserve for economic uncertainties.

7. Oversight Services. Charter Corporation shall pay the District an amount equal to one percent (1%) of Charter School's revenues (excluding any monies for which the District has received as indirect cost rate charge) to cover the actual cost of supervisorial oversight. Charter School's revenue means the LCFF entitlement. This is the amount received in the current fiscal year from the LCFF calculated pursuant to Education Code § 42238.02, as implemented by Education Code § 42238.03. Payment shall be made by Charter Corporation monthly, at the same time as the in-lieu property taxes are distributed by the District.

8. The Parties agree the District shall not act as fiscal agent for Charter Corporation or Charter School. Charter Corporation shall be solely responsible for all fiscal services for Charter School, including payroll, purchasing, attendance reporting, and completion and submission of state budget forms. The District shall process and transfer to Charter Corporation all payments received by the District for Charter School in a timely fashion.

9. To the extent Charter Corporation wishes to contract with the District for any services to Charter School beyond those specified in this Agreement, a separate written contract with the District shall be required and the costs of such services shall be paid in full by Charter Corporation.

## I. Financial Reporting

1. Budget Data

   a. The Charter Corporation shall provide the District for review a preliminary budget and supporting documents on or before May 15th of each year. All key budget variables, including revenue, expenditure, debit, and beginning and ending balance variables shall be defined. The District and Charter Corporation will continue to communicate during the period between this submission and the County Superintendent of School's July 1st annual deadline for submission of the Charter Corporation's final adopted budget. Any changes the Charter Corporation makes to the preliminary budget shall be communicated to the District within three business days.

   b. The adopted budget and signed certification following approval by the Charter Corporation's Governing Board shall be provided to the District for review the day after it is approved and must be provided no later than June 25th of each year.

   c. A copy of Charter Corporation's adopted budget guidelines, fiscal policies, and internal controls shall be provided to the District within four weeks of this Agreement being approved by both Parties followed by annual updates on or before June 30th of each year. The District will include additional reminders of fiscal deadlines and electronic documentation as needed using EpiCenter or a similar tool.

2. Cash Flow Data

   a. Cash flow projections shall be submitted with each interim financial report, as detailed below.

   b. The District shall be notified at least three (3) weeks in advance (or a shorter time period upon showing of good cause by Charter School) of any action by Charter Corporation's Governing Board to incur short- or long-term debt. Financing documents shall be made available for the District's review upon request. This report regarding issuance of debt

must include financial details and conditions of such debt, including but not limited to, a resolution by the Charter Corporation's Governing Board defining the nature of the debt, and the terms specified in a loan agreement or debt instrument. The District shall not provide advice on debt issuance or financial transactions of the Charter Corporation, nor shall the reporting of this information to the District be construed as the District approving or endorsing such action on behalf of the Charter Corporation. The Parties acknowledge and agree that the issuance of debt by or on behalf of the Charter Corporation shall not obligate the District to pledge any funds or security for the repayment of the debt or to make any appropriation for the repayment of such debt or otherwise impose any responsibility or liability for any such debt on the District, except as specifically otherwise agreed in writing.

c. The District shall provide Charter Corporation with in-lieu property tax estimates and other available financial data necessary for Charter Corporation to meet its budget and fiscal obligations outlined in this Agreement and in applicable law within a reasonable period of time after a written request by Charter Corporation, but in no case later than 30 days thereafter.

3. Financial Data

a. The first interim financial report and signed certification shall be prepared and submitted to the County Superintendent of Schools on or before December 15th of each year. Charter Corporation shall provide the District with its first interim financial report and signed certification approximately one (1) month prior to the County Superintendent of Schools' submission deadline. This first interim financial report shall reflect changes through October 31st.

b. The second interim financial report and signed certification shall be prepared and submitted to the County Superintendent of Schools on or before March 15th of each year. Charter Corporation shall provide the District with its second interim financial report and signed certification approximately one (1) month prior to the County Superintendent of Schools' submission deadline. This second interim financial report shall reflect changes through January 31st.

c. The third interim financial report and signed certification shall be prepared and submitted to the District on or before June 1st of each year, if deemed necessary. This third interim financial report shall reflect changes through April 30th.

d. The final unaudited financial report and signed certification for the full prior year shall be prepared and submitted to the County Superintendent of Schools on or before September 15th of each year. Charter Corporation shall provide the District with its unaudited financial report and signed certification approximately one (1) month prior to the County Superintendent of Schools' submission deadline.

4. Financial Audit

a. Charter Corporation shall provide a copy of Charter School's audited financial report to the District, the County Superintendent of Schools, the State Controller, and the California Department of Education by December 15th of each year or within the deadline of any approved extension.

b. Audit exceptions or deficiencies identified in the audit report shall be addressed by Charter School through the development of a corrective action plan outlining how and when they will be resolved to the District's satisfaction. The corrective action plan shall be provided to the District by January 15th of each year or within four weeks following the finalization of the audited financial report, whichever is later.

## J. Attendance Reporting

1. Charter Corporation shall use commercially available attendance accounting software (such as Power School, etc.) for student attendance accounting at Charter School.

2. Charter Corporation, on behalf of Charter School, shall submit enrollment and attendance data as required to receive apportionment of funding according to the specified deadlines. The District's staff shall review and certify the accuracy of Charter School's attendance data submitted by Charter Corporation only when all documentation has been submitted and is accurate. Attendance data submitted without the requisite detail will not be processed and may result in a delay of funding to Charter School.

3. Student data covering demographic suspensions and expulsions, and program participation, etc., are needed for effective oversight responsibilities as well as timely and efficient state and federal reporting on behalf of the District and charter schools. Consequently, Charter School shall adhere to the following:

   a. Charter School shall submit student enrollment projections to the District by March 1st of the preceding school year.

   b. Charter Corporation shall submit monthly summary reports of enrollment and Average Daily Attendance ("ADA") no later than five business days following the close of the period.

   c. Charter School shall maintain contemporaneous written records of enrollment and ADA and make these records available to the District for inspection and audit.

   d. Charter School shall provide copies of P-1 and P-2 and annual state attendance reports to the District by January 15th, April 30th, and June 20th, respectively, of each year.

   e. Charter School shall provide to the District copies of amended state attendance reports, if any, within three weeks of discovery of the need for making such an amendment.

## K. Students with Disabilities

1. Section 504 of the Rehabilitation Act of 1973 & Americans with Disabilities Act of 1992

   a. The Charter Corporation shall comply with Section 504 of the Rehabilitation Act of 1973 ("Section 504"), the Americans with Disabilities Act of 1992 ("ADA"), all Office for Civil Rights mandates for students enrolled in charter schools, and any other applicable state and federal anti-discrimination laws to ensure that no qualified person with a disability shall, on the basis of the disability, be excluded from participation in, denied the benefits of, or otherwise be subjected to discrimination under any program of the Charter Corporation.

b. The Charter Corporation shall be solely responsible, at its own expense, for its compliance with Section 504 and the ADA. The Charter Corporation shall adopt and at all times maintain a current Section 504 policy, procedure, and forms. By September 1 of each year, the Charter Corporation shall designate a Charter Corporation employee responsible for Section 504 and ADA compliance and notify the District, in writing, of the name of the responsible individual.

c. The Charter Corporation shall ensure compliance with its procedures and Section 504 for disciplinary action against disabled students.

2. Special Education and Related Services under the Individuals with Disabilities Education Act (IDEA), 20 U.S.C. § 1400 et seq., and its implementing regulations (34 CFR Part 300) and Education Code§ 56000 et seq. and the implementing regulations (Cal. Code Regs., Tit. 5 § 3000 et seq.).

a. Pursuant to Education Code section 47641, Charter School has not elected to or provided verified written assurances that it will participate as a Local Education Agency (LEA) member of a Special Education Local Plan Area (SELPA). Therefore, pursuant to Education Code section 47641(b), Charter School is deemed a public school of the District for purposes of compliance with the IDEA. The provisions of this section and the terms of the Charter shall govern compliance with the IDEA for Charter School students, with the provisions of this Agreement controlling in the case of a conflict.

i. The Charter Corporation agrees that all pupils shall have access to Charter School, no student shall be denied admission due to disability, and admission preferences shall not result in limiting enrollment access for pupils with disabilities. The Charter Corporation agrees it shall have the means in place to achieve a balance of special education pupils that is reflective of the general population residing within the territorial jurisdiction of the District and that it will comply with all applicable state and federal laws related to students with disabilities.

ii. Charter School shall comply with all applicable state and federal laws.

iii. Charter School agrees to implement a Student Study Team (SST) to monitor and guide referrals for Section 504 and IDEA services. As specified above, Charter School is solely responsible for compliance with Section 504.

iv. Charter School and the District intend that Charter School will be treated as any other public school in the District with respect to the provision of services pursuant to the IDEA, including the allocation of duties between on-site staff and resources and the District's staff and resources, with any exceptions or modifications as specified herein or in a subsequent written agreement.

b. Division and Coordination of Responsibility: The District and Charter School agree to allocate responsibility for the provision of special education services (including but not limited to identification, evaluation, Individualized Education Program (IEP) development and modification, and educational services) in a manner consistent with allocation between the District and its local public school sites. Where particular services are generally provided by staff at the local school site level, Charter School shall be responsible for providing said staff and programming; where particular services are provided to schools

by the District office, those services will be made available to Charter School in a similar fashion.

Charter School and the District will jointly ensure that all students entitled to services under the IDEA will receive those services.

c. Identification and Referral: Charter School shall have the same responsibility as any other public school in the District to work cooperatively with the District in identifying and referring students who have or may have exceptional needs that qualify them to receive services pursuant to the IDEA. Charter School, with the assistance of the District, shall develop, maintain, and implement policies and procedures to ensure identification and referral of students who have, or may have, such exceptional needs. These policies and procedures will be in accordance with California law and the District's policies and procedures. As between Charter School and the District, Charter School is solely responsible for obtaining the cumulative files, prior and/or current IEPs, and other special education information for any student enrolling from a non-District school.

d. Assistance: The District shall provide Charter School with any special education support that it generally provides its other public schools in the identification and referral processes. The District will ensure that Charter School is provided with notification and relevant files of all students transferring to Charter School from a District school who have an existing IEP in the same manner that it ensures the forwarding of such information between District schools, upon the Charter School notifying the District of the student's enrollment at Charter School.

e. Assessments: The District and Charter School shall make the determination as to what assessments are necessary, including assessments for all referred students, annual assessments and triennial assessments, in accordance with the District's general practices and procedures for other public schools of the District, and applicable law. In the event of a disagreement as to whether an assessment is necessary, the District shall maintain the final decision. Charter school shall refer any request for an independent educational evaluation (IEE) to the District. The District shall be responsible for responding to the IEE request. Costs associated with funding an IEE shall be in compliance with how the District funds IEEs for other public schools of the District.

f. IEP Meetings: Responsibility for arranging necessary IEP meetings shall be allocated in accordance with the District's general practices and procedures and applicable law, including Education Code section 56341. Charter School shall be responsible for having the designated representative of Charter School in attendance at the IEP meetings. Additionally, Charter School shall be responsible for ensuring the attendance of representatives who are knowledgeable about the regular education program at Charter School, the student's general education teacher, and any other Charter School staff who have been requested to attend by the District or family.

g. IEP Team: Decisions regarding eligibility, goals/objectives, program, placement and exit from Special Education shall be the decision of the IEP team. Team membership shall be in compliance with state and federal law, including Education Code section 56341, and shall include the designated representative of the District (or designee). Services and placements shall be provided to all eligible Charter School students in accordance with the policies, procedures and requirements of the District and of the Local Plan for Special Education.

h. Provision of Services: To the extent that the agreed upon IEP requires special education or related services to be delivered by staff other than Charter School staff, the District shall provide and/or arrange for such services in the same manner as it does for other schools of the District. The District's services shall include consultative services by District staff to Charter School staff in the same manner that the District's staff consults with staff at other District schools. To the extent Charter School staff have the appropriate licensing and/or credentials to provide special education or related services, Charter School agrees that such staff will be utilized for the provision of such services

i. Placement: To the extent that the agreed upon IEP requires placement outside Charter School, including but not limited to placement at a nonpublic school, private school, and/or residential treatment center, the District shall be responsible for funding such placement in the same manner that it funds such placements for all other public schools of the District.

j. Complaints: In consultation with Charter School, the District shall address/respond to/investigate all special education compliance complaints filed with the California Department of Education (CDE) involving allegations of noncompliance with the IDEA and/or Education Code at or by the Charter School. If Charter School receives a special education compliance complaint, it shall notify the District immediately, but not to exceed two business days after receipt of the complaint, and provide all complaint documentation. While the District shall be responsible for preparing the response to the complaint to submit to CDE, Charter School shall participate in the response process and comply with all District requests. Nothing in this section shall be interpreted to mean that allegations against the Charter School of discrimination on the basis of disability shall necessarily be the responsibility of the District, as such determination shall be dependent on the nature of the allegation(s).

k. Due Process Hearings: In consultation with Charter School, the District may initiate a due process hearing on behalf of a student enrolled in Charter School as the District determines is legally necessary to meet a school agency's responsibilities under federal and state law. The District and Charter School shall work together to defend the case. In the event that the District determines that legal counsel representation is needed, the District and Charter School shall be jointly represented by legal counsel, unless there is a conflict of interest. In case separate counsel is needed by Charter School, Charter Corporation may select such counsel and shall be solely responsible for the costs and fees of its legal counsel. With joint representation, the selection and direction of legal counsel shall be within the purview of the District. If Charter School is not in agreement with District's selection or direction of counsel, it may request authorization from the District to select separate counsel at Charter School's own cost. Approval of such a request shall be in District's sole discretion.

l. Dispute Resolution: Charter School shall comply with all state and federal statutory and regulatory dispute resolution procedures pertaining to the provisions of special education services, including, without limitation, IDEA, the special education complaint procedures, Government Code section 7585, and the dispute resolution procedures established by Charter School's SELPA and Local Plan.

m. SELPA Representation: The District Superintendent or designee shall represent Charter School at all SELPA meetings as it represents the needs of all schools in the District. Reports to Charter School regarding SELPA decisions, policies, etc., shall be communicated to Charter School as they are to all other schools within the District. To the extent that the District and/or SELPA provide training opportunities and/or information

regarding Special Education to site staff, such opportunities/information shall be made available to Charter School staff. To the extent the District provides mandatory training related to the IDEA to site staff, that training shall also be mandatory for Charter School staff. To the extent that the District's site staff has the opportunity to participate in committee meetings of the SELPA as representatives of their school, such opportunities shall be made available to Charter School staff.

n. Transfer of Special Education Apportionment Directly to the District: The Parties agree that, pursuant to the division of responsibilities set forth in this Agreement, Charter School has elected the status of any other public school in the District for the purposes of IDEA services and funding, and the District has agreed to provide services pursuant to the IDEA for Charter School, consistent with the services it provides at District public schools. Consistent with this division of responsibility, all funds apportioned to and received by Charter School directly from the state and/or federal government for IDEA services and/or compliance shall be forwarded by Charter School to the District. In exchange, District shall provide special education and related services, including compliance and support services, consistent with those provided to other public schools within the District.

o. Charter School Contribution to Encroachment: Charter School shall owe the District an amount of funding equal to the District's total excess cost of Special Education (hereafter "encroachment") per unit of the District-wide general education ADA, for each unit of Charter School's general education ADA. The formula for calculating Charter School's contribution is as follows: Total District encroachment divided by the combined ADA District-wide ("P-2") and all SELPA charter schools ("P-2"), then multiplied by the individual Charter School's ADA ("P-2"). Charter School enrollment includes all students, regardless of home district and/or special education status. Adjustments will be made to include, on a pro-rated basis, students who enroll after the student-enrollment calculation is made. No prorated adjustment will be made for students who leave during the academic year. The encroachment amount owing to the District shall be offset by any cost Charter School has incurred in providing necessary special education services to its students provided that such costs have been approved by the District prior to being incurred by Charter School. Should Charter School no longer be a school of the District for purposes of compliance with the IDEA, such encroachment will no longer be owed once all outstanding encroachment has been paid by Charter School.

p. Policy Compliance: Charter School shall adhere to the policies and requirements of the Local Plan for Special Education and to District policies.

q. IEP Implementation: Special education services will be offered at Charter School based upon each student's Individualized Education Program and, as determined by District to be appropriate and consistent with the IDEA and the manner in which the District provides services to District schools. This shall not be interpreted as requiring the District to add programs and/or services at Charter School. In the event a student's offer of FAPE cannot be implemented at Charter School, the District shall provide for the implementation of the IEP at another District school consistent with practices where District students attend school sites other than their school of residence, due to the availability of programs and/or services, for implementation of their IEPs.

r. Staffing: If needed due to limited special education staff, the District may seek out contracts with other school districts, companies, or organizations to serve Charter School students. Charter School shall assist the District in providing such services.

s. Becoming an LEA: Any change in the Charter School's status (from a school of the District for IDEA compliance to a local educational agency (LEA) member of a SELPA for purposes of special education) shall require written notification to the District written notification to the District's SELPA Director at least a year and a day preceding the change, unless the SELPA agrees to a shortened timeline, and shall comply with this paragraph. The change to become an LEA member of a SELPA shall only be effective at the start of a fiscal year. The Charter School may apply to any SELPA in the state to operate as an LEA within the SELPA. Should Charter School ever determine that it is interested in becoming its own LEA for purposes of providing special education services; such change would constitute a material revision to the Charter unless the District determines that Charter School's plan to operate as an LEA member of a SELPA can be implemented without the need for a material revision to the Charter. By February 1 of the fiscal year preceding the fiscal year in which it desires to become its own LEA, unless such deadline is extended in writing by the District, the Charter School must provide the District with verifiable written assurances that Charter School has been accepted to and will participate in a SELPA approved by the State Board of Education in accordance with Education Code Section 47641(a), and failure to comply with this deadline shall prohibit Charter School from changing SELPAs for the specified year, unless the District agrees to an extension in writing.

Prior to or concurrently with submittal of this notice, the Charter School shall submit a written plan for how it will comply with the IDEA as an LEA member of a SELPA or a request for material revision to the Charter and this Agreement, which shall include revised terms for compliance with the IDEA consistent with the District's requirements for charter schools under its oversight that serve as their own LEA for IDEA purposes. Should the District determine that the proposed plan constitutes a material revision to the Charter, the Charter School shall promptly submit a request for material revision to the Charter and to this Agreement, to be processed in accordance with the requirements of the Charter Schools Act. Should the District determine that the proposed plan does not constitute a material revision to the Charter, the Parties shall promptly negotiate revisions to this Agreement to reflect that the Charter School is its own LEA for purposes of IDEA compliance.

At any time that Charter School becomes its own LEA for the purposes of special education, the District shall have no further responsibility for the coordination or provision of special education services to Charter School students, regardless of school district of residence of such students, and Charter School shall be exclusively responsible for the coordination and provision of special education services to Charter School students and for any and all other obligations of a school or school district relative to services for students with special needs. If the Charter School submits the required notice, is accepted to a SELPA, timely submits the required evidence, and receives approval of any corresponding material revision, the Charter School shall be designated as an LEA within that SELPA for the following school year. Otherwise, the Charter School shall be designated as a public school of the District for purposes of compliance with the IDEA.

3. Insurance: The Charter Corporation's insurance obligations pursuant to the Charter and/or this Agreement, specifically including all requirements to provide insurance coverage for the District and District Personnel, shall extend with full force and effect to any and all matters in any way related to or arising from compliance with Section 504, the ADA, and/or Charter School's responsibilities related to the IDEA, the provision of services to students with disabilities, and access to the Charter School and its facilities pursuant to said laws.

4. Indemnity. The Charter Corporation agrees to defend, indemnify, and hold harmless the District and District Personnel from any liabilities, claims, demands, and attorneys' fees and costs arising out of, or in any way related to, Section 504, ADA, and/or Charter School's responsibilities for compliance with the IDEA, Education Code, and/or similar law, including the provision of special education and related services and access to the Charter School and its facilities.

## L. Insurance and Risk Management

1. This Section II.L shall supersede any conflicting provisions of the Charter and Charter School/Charter Corporation's obligations hereunder shall in no way be modified or limited by any language in the Charter, including but not limited to the provision specifying that the applicable "risk management standards and requirements for insurance shall be commercially reasonable, typical for charter schools of SOUL's size, fair, and within the scope of insurance products actually available to SOUL in the insurance marketplace and at rates in line with what charter schools generally budget for insurance."

2. No coverage shall be provided to the Charter School/Charter Corporation by the District, including self-insured programs or commercial insurance policies. It shall continue to be the Charter School/Charter Corporation's responsibility, not the District's, to monitor its vendors, contractors, partners, or sponsors for compliance with the insurance requirements.

3. The Charter School/Charter Corporation shall purchase and maintain in full force and effect at all times during the term of its Charter and any renewal thereof and/or this Agreement, unless and until alternative insurance requirements may be agreed upon by the chartering authority, insurance in amounts and types and subject to the terms approved by the District's risk manager and as specified below. The Charter School/Charter Corporation's obligations to acquire and maintain insurance as provided in this section of the Agreement shall survive the revocation, expiration, termination, or cancellation of the Charter and/or this Agreement or any other act or event that would end the Charter School/Charter Corporation's right to operate as a charter school pursuant to its Charter or cause the Charter School/Charter Corporation to cease operations until the Charter School/Charter Corporation has fully complied with the Closure Procedures set forth in the Charter and/or this Agreement and any additional closure procedures required by law, regulation, or required by the California Department of Education (CDE).

4. Without limiting the Charter and/or this Agreement and/or the defense, indemnity, and hold-harmless obligations of the Charter School/Charter Corporation, throughout the life of the Charter, the Charter School/Charter Corporation shall obtain, pay for, and maintain in full force and effect insurance policies issued by an insurer or insurers admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A or A-VII" by A.M. Best Insurance Rating Guide, or, in the case of self-insurance, with a California Joint Powers Authority, a memorandum or memoranda of coverage providing coverage as follows:

   COMMERCIAL GENERAL LIABILITY insurance and/or coverage, which shall include coverage for: "bodily injury," "property damage," "advertising injury," and "personal injury," including, but not limited to, coverage for products and completed operations, with combined single limits of not less than $2,000,000 per occurrence and $5,000,000 in the aggregate. This coverage will be on an occurrence basis. Additionally, Excess Liability coverage, sometimes known as umbrella coverage, shall be procured in the amount of $10,000,000 per occurrence.

A. General Liability Insurance Endorsement Negligence Related to Sexual Abuse or Molestation providing coverage for allegations of wrongful acts or negligence should an injury occur as a result of sexual abuse with liability coverage of $10,000,000 per occurrence. Such insurance must include coverage for sexual abuse perpetrated by a student, students in supervised internship program, employed school psychologists and counselors, employee, officer or director, business invitee, volunteer or representative, and agent for whose conduct the insured entity is responsible. This policy shall be endorsed specifically to include coverage for any and all contractors, invitees, or others hired by or permitted to be on campus and/or otherwise have access to Charter School students.

B. General Liability Insurance Endorsement Negligence providing coverage for allegations of wrongful acts or negligence should an injury occur as a result of corporal punishment. Such coverage shall provide for defense with liability coverage of $10,000,000 per occurrence. Such insurance must include coverage for corporal punishment perpetrated by a student in supervised internship program, employed school psychologists and counselors, employee, officer or director, business invitee, volunteer or representative, and agent for whose conduct the insured entity is responsible.

SCHOOL BOARD LEGAL LIABILITY and ERRORS AND OMISSIONS $5,000,000.00 per occurrence, with an aggregate policy limit of $10,000,000. School board legal liability (SBLL) insurance protects school board members, employees, and administrators from claims of wrongful acts. It is also known as educators' legal liability (ELL) insurance.

EMPLOYEE BENEFITS LIABILITY insurance and/or coverage which shall include coverage for errors and omissions in the administration of an employee benefit program. Such coverage shall be in an amount not less than $ 1,000,000 per occurrence and $1,000,000 in the aggregate.

PROPERTY insurance and/or coverage, which shall include: (a) coverage for real property on an "all risk" basis with full replacement cost coverage and code upgrade coverage if the Charter School/Charter Corporation or a related or associated entity owns the site and/or the improvements on the site, (b) Fire Legal Liability, to protect against liability for portions of premises leased or rented, and (c) Business Personal Property, to protect on a Broad Form, named peril basis, for all furniture, equipment and supplies of the Charter School/Charter Corporation. If any District property is leased, rented, or borrowed, it shall also be insured by the Charter School/Charter Corporation in the same manner as (a), (b), and (c) above.

COMMERCIAL AUTO LIABILITY insurance and/or coverage, which shall include coverage for owned, non-owned, and hired autos, with bodily injury and property damage liability limits not less than $5,000,000 per person and per occurrence.

WORKER'S COMPENSATION insurance and/or coverage, as required by applicable law, with not less than statutory limits.

FIDELITY BOND coverage shall be maintained by the Charter School/Charter Corporation to cover all Charter School/Charter Corporation employees who handle, process or otherwise have responsibility for Charter School/Charter Corporation funds,

supplies, equipment or other assets. Minimum amount of coverage shall be $1,000,000 per occurrence.

CYBER LIABILITY coverage for both electronic and non-electronic data breach of $1,000,000 per occurrence with an aggregate limit of not less than $2,000,000.

5. Charter School/Charter Corporation shall be responsible, at its sole expense, for separately insuring its personal property.

6. All of the insurance and/or coverage required by the Charter and/or the foregoing provisions of this Agreement shall: (a) be endorsed to name the District, officers, Board or Superintendent appointed groups, committees, boards, and any other Board or Superintendent appointed body, and administrators, employees and attorneys, agents, representatives, volunteers, successors, and assigns (collectively hereinafter the "District and the District Personnel") as additional insureds; (b) shall be primary insurance, and any insurance and/or self-insurance or coverage maintained by the District and/or by the District Personnel shall be in excess of the Charter School/Charter Corporation's insurance and/or coverage required by the Charter and/or the foregoing provisions of this Agreement and shall not contribute with the primary insurance and/or coverage to be provided by the Charter School/Charter Corporation; (c) shall be on an "occurrence" basis rather than a "claims made" basis, excepting only educators' legal liability and errors and omissions insurance and/or coverage, which shall be on a "claims made" basis; and (d) shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of liability set forth in the applicable policy or memorandum of coverage. If any of the required policies provide coverage on a claims-made basis then the following shall apply; 1) The retroactive date must be shown, and must be before the date of the contract or the beginning of contract work; 2) Insurance must be maintained and evidence of insurance must be provided for at least five (5) years after completion of the contract work; (3) If coverage is canceled or non-renewed, and not replaced with another claims-made policy form with a retroactive date prior to the contract effective date, the Contractor must purchase "extended reporting" coverage for a minimum of five (5) years after completion of work.

7. Each policy of insurance and/or memorandum of coverage required by the Charter and/or the foregoing provisions of this Agreement shall be endorsed to state that coverage shall not be suspended, rescinded, voided, cancelled, reduced in coverage or in limits, or non-renewed, or materially changed for any reason, without thirty (30) days' prior written notice thereof given by the insurer to the District by U.S. Mail, certified, or by personal delivery. In addition to such notice provided to the District by the insurer, the Charter School/Charter Corporation shall also provide the District with thirty (30) days' prior written notice, by certified mail, return receipt requested, of the suspension, recession, voiding, cancellation, reduction in coverage or limits, non-renewal, or material change for any reason, of any policy of insurance or memorandum of coverage required by the Charter and/or the foregoing provisions of this Agreement, and any permitted change to any policy of insurance or memorandum of coverage shall be evidenced in accordance with the Verification of Coverage requirements below. If at any time any policy of insurance or memorandum of coverage required by the Charter and/or the foregoing provisions of this Agreement is suspended, rescinded, voided, canceled, reduced in coverage or in limits, or non-renewed, or materially changed for any reason, the Charter School shall cease operations until such policy of insurance and/or memorandum of coverage is restored, and if the required insurance and/or coverage is not restored within two (2) business days, the Charter shall be subject to revocation pursuant Education Code Section 47607 and/or shall become void at the District's option.

8. The coverage and limits required hereunder and/or District's acceptance of the insurance and/or coverage required by the provisions of this Agreement shall not in any way limit the liability or responsibility of the Charter School/Charter Corporation or any insurer or joint powers authority to District.

9. Each policy of insurance and/or memorandum of coverage required by the Charter and/or the foregoing provisions of this Agreement shall be endorsed to state that all rights of subrogation against the District and/or the District Personnel are waived.

10. VERIFICATION OF COVERAGE

The Charter School/Charter Corporation shall provide to the District duplicate originals of each policy of insurance and/or each memorandum of coverage required by the Charter and/or the foregoing provisions of this Agreement, including all declarations, forms, and endorsements, which shall be received and approved by the District risk manager within thirty (30) days of the approval of this Agreement and by July 1 and January 7 of each year thereafter, and at any other time that a policy of insurance and/or memorandum of coverage is changed and at any other time a request is made by the District for such documents. The duplicate originals and original endorsements required by this provision shall be signed by a person authorized by the insurer and/or joint powers authority to bind coverage on its behalf. The procuring of such insurance and/or coverage or the delivery of duplicate originals and original endorsements evidencing the same shall in no way be construed as a limitation of the obligation(s) of the Charter School/Charter Corporation to defend, indemnify, and hold harmless the District and the District Personnel.

11. DEDUCTIBLES AND LIMITS OF LIABILITY

The limits of liability applicable to the policies of insurance and/or memoranda of coverage required by the Charter and/or the foregoing provisions of this Agreement shall not reduce or limit the obligation(s) of the Charter School/Charter Corporation to defend, indemnify, and hold harmless the District and the District Personnel.

The limits of liability applicable to the policies of liability insurance and/or memoranda of coverage in place of liability insurance required by the Charter and/or the foregoing provisions of this Agreement shall not be reduced by or apply to defense costs or attorney's fees incurred to defend against covered claims.

Any deductible(s) or self-insured retention(s) applicable to the insurance and/or coverages required by the Charter and/or the foregoing provisions of this Agreement must be declared to and approved by the District.

12. If Charter School/Charter Corporation maintains broader coverage and/or higher limits than the minimums shown herein, the District requires and shall be entitled to the broader coverage and/or higher limits maintained by Charter School/Charter Corporation. Charter School/Charter Corporation's liability policy or policies must provide all liability Charter School/Charter Corporation is required to insure against by law and is authorized to insure against.

13. The Charter School/Charter Corporation and District anticipate that the required levels and types of insurance coverage required to meet the District's risk management standards may change over time. Charter School/Charter Corporation agrees to maintain such insurance as

may be required by the District, the terms of which may be updated annually by the District, or more frequently with Charter School/Charter Corporation's agreement, and they shall enter into an amendment to this Agreement to revise the terms of the required coverage should the District determine such an amendment or addendum is preferred.

14. Any waiver or modification of these insurance requirements can only be made with the prior written approval of the Superintendent or their designee. The minimum insurance requirements as specified herein do not represent a determination by District that the coverage is adequate or sufficient to protect Charter School/Charter Corporation from risk related to its operations, and Charter School/Charter Corporation must determine whether and what additional coverage may be appropriate for its operations.

15. The Charter School/Charter Corporation shall notify the District of any litigation or legal action taken or claims made by any party against the Charter School/Charter Corporation or any employee, including but not limited to any special education complaint or due process hearing or any complaint filed with the Public Employees Relations Board, within 15 days of the Charter School/Charter Corporation's receiving notice. The Charter School/Charter Corporation shall promptly respond to all reasonable inquiries from the District regarding any claims against the Charter School/Charter Corporation and/or any obligation of the Charter School/Charter Corporation under the foregoing provisions of this Agreement. The Parties recognize that some records relating to claims and litigation may be confidential and thus not disclosable to the District, though the confidentiality of particular records does not limit the Charter School/Charter Corporation's obligation to report to the District the existence of the litigation, legal action, or claim.

16. The Charter School/Charter Corporation shall promptly respond to all inquiries from the District regarding any claims against the Charter School/Charter Corporation and/or any obligation of the Charter School/Charter Corporation under the foregoing provisions of this Agreement.

17. The above-described provisions set forth the minimum standards for insurance to be acquired and maintained by the Charter School/Charter Corporation, but the District does not provide risk management services to the Charter School/Charter Corporation and nothing herein shall be construed as the District advising the Charter School/Charter Corporation regarding the sufficiency of such coverage to protect the Charter School/Charter Corporation's interests.

18. Health benefits plans and policies shall be provided, upon request, to the District within eight weeks of mutual approval of this Agreement and thereafter annually by no later than two weeks prior to the commencement of each school year.

## M. Indemnification

1. To the fullest extent permitted by law, the Charter School/Charter Corporation agrees to promptly, fully and completely indemnify, defend through counsel reasonably acceptable to District, and hold harmless the District, officers, Board or Superintendent appointed groups, committees, boards, and any other Board or Superintendent appointed body, and administrators, employees and attorneys, agents, representatives, volunteers, successors, and assigns ("Indemnitees") from and against any and all claims, demands, actions, causes of action, suits, losses, expenses, costs, penalties, obligations, or liabilities of whatever nature or kind, including, but not limited to, attorney's fees and litigation costs, that in any way arise out of or relate to any actual or alleged act or omission on the part of the Charter School/Charter

Corporation, and/or on the part of the board of directors, officers, board appointed groups, committees, boards, and any other Charter School/Charter Corporation appointed body, and administrators, employees, attorneys, agents, representatives, volunteers, subcontractors, invitees, successors, and/or assigns of the Charter School/Charter Corporation arising from or in any way relating to the performance of and/or to the failure to perform in whole or in part any obligation under the Charter and/or this Agreement and/or in any way related to the operation or operations of the Charter School/Charter Corporation or of any other facility, program, or activity.

2. The obligations of the Charter School/Charter Corporation to defend the District and the other Indemnitees identified herein is not contingent upon there being an acknowledgement of or a determination of the merit of any claim, demand, action, cause of action, or suit, and those obligations will be deemed to be triggered immediately upon the assertion of any claims, demands, actions, causes of action, or suits within the scope of these provisions of the Charter and/or this Agreement. However, nothing in this provision shall be construed to obligate the Charter School/Charter Corporation to indemnify Indemnitees for any claims, demands, actions, causes of action, suits, losses, expenses, costs, penalties, obligations, or liabilities resulting from an Indemnitee's sole negligence or from an Indemnitee's willful misconduct where such sole negligence or willful misconduct has been adjudged by the final and binding findings of a court of competent jurisdiction; except, in instances where the sole negligence or willful misconduct of an Indemnitee accounts for only part of the loss(es) involved, the indemnity obligations of the Charter School/Charter Corporation shall be for that portion of the loss(es) not due to the sole negligence or the willful misconduct of such Indemnitee(s).

3. The Charter School/Charter Corporation further specifies that its indemnification, defense, and hold harmless obligations pursuant to the Charter and this Agreement extend with full force and effect to indemnify, defend, and hold the Indemnitees harmless from any and all financial obligations in the event of an unbalanced budget and to any and all matters in any way related to or arising from compliance with Section 504, the Americans with Disabilities Act, any obligations under the IDEA for which Charter School/Charter Corporation has responsibility pursuant to the terms of this Agreement, and any other matters related to the provision of services to students with special needs and/or access to the Charter School/Charter Corporation and its facilities except as the result of direction from the District and/or otherwise attributable to the District pursuant to its obligations as the LEA for IDEA compliance pursuant to this Agreement.

4. The Charter School/Charter Corporation's obligation to indemnify, defend, and hold harmless the Indemnitees, as set forth in this section of this Agreement, shall survive the revocation, expiration, termination, or cancellation of the Charter and/or this Agreement or any other act or event that would end the Charter School's right to operate as a charter school pursuant to its Charter or cause the Charter School/Charter Corporation to cease operations.

5. Pursuant to Education Code Section 47604(d), an entity that grants a charter to a charter school operated by or as a non-profit public benefit corporation shall not be liable for the debts or obligations of the charter school, or for claims arising from the performance of acts, errors, or omissions by the charter school, if the authorizing entity has complied with all oversight responsibilities required by law.

6. The Charter School shall at all times be operated by or as a nonprofit public benefit corporation. Nothing in this paragraph shall serve to reduce or excuse the Charter School/Charter Corporation's obligations to obtain and maintain the insurance required by the Charter and/or

this Agreement and/or its obligation to indemnify, defend, and hold harmless the Indemnitees, as set forth in the Charter and this Agreement.

N. **School Safety Plan**

1. Charter School shall have a school safety plan that includes the safety topics listed in Education Code § 32282(a)(2)(A) to (O) as required by Education Code §§ 47605(c)(5)(F) and 47606.3 and including an instructional continuity plan in conformance with Education Code § 32282(3).

2. A copy of Charter School's school safety plan shall be provided to the District at least two weeks prior to July 1, 2026, and when reviewed and updated annually by March 1st of each year.

3. The school safety plan shall identify appropriate strategies and programs that will provide or maintain a high level of school safety and address Charter School's procedures for complying with existing laws related to school safety including, but not limited to, the safety topics listed in Education Code § 32282(a)(2)(A)-(O).

O. **Human Resources Management**

1. All staff working at Charter School are employees of Charter Corporation, which shall have sole responsibility for employment, management, salary, benefits, dismissal, and discipline of its employees.

2. Charter Corporation is deemed the exclusive public employer of the employees of Charter School for the purposes of the Educational Employee Relations Act (EERA) under Government Code § 3540 *et seq.* and will be considered the public school employer of the employees at Charter School for purposes of collective bargaining.

3. Actual staffing data shall be provided to the District, upon request. Teacher credentials and permits shall be maintained on file at Charter School and shall be subject to annual or more frequent inspection by the District. Copies of credentials and a list of teaching and class assignments for each teacher shall be made available by Charter School through the California Statewide Assignment Accountability System (CalSAAS). Charter School shall also work cooperatively with the District's credentialing office to complete and maintain as current, at the commencement of each school year and upon the hiring of any new certificated employee, or at other times as the District may request, the District's documentation of credentials of all Charter School credentialed staff and of the teaching and class assignments for each teacher at the Charter School.

4. Charter School shall comply with the credentialing requirements for teachers at Charter School set forth in Education Code § 47605(l) as well as any applicable federal laws. Charter School will provide written verification of compliance with Education Code § 47605(l) to the District at the commencement of each school year.

5. Certificated and noncertificated employee salary schedules shall be provided to the District upon request. A copy of Charter Corporation's personnel and payroll policies shall be provided annually by August 1st. Copies of individual employment contracts shall be maintained on file at Charter School and shall be subject to periodic inspection by the District.

6. Charter Corporation shall provide to the District, upon request, the job descriptions and qualifications for each position at Charter School.

7. The minimum qualifications for the Chief Academic Officer/Principal and the Vice-Principal positions at Charter School shall include a valid California teaching credential or California pupil personnel services credential.

8. While the Charter specifies: "*Current qualifications for key positions at SOUL are outlined in specific job descriptions and overseen by Fresno EOC Human Resources Department. Qualifications for specific positions are also included below and may be changed from time to time as deemed appropriate by Fresno EOC and any applicable legal requirements*," the Charter School is prohibited from materially reducing the qualifications from those as described in the Charter without first obtaining a determination from the District Superintendent or designee as to whether the proposed change is a material revision to the Charter. If the Superintendent or designee determines the proposed change is a material revision to the Charter, the change may only be made through the material revision process of the Charter Schools Act.

9. Charter Corporation may process Charter School's State Teachers' Retirement System (STRS) and Public Employees Retirement System (PERS) deductions and contributions. Charter Corporation shall accept and assume sole financial responsibility for all STRS and PERS reporting fines and penalties resulting from incomplete, inaccurate, or late reports and/or inadequate or late deposits from any cause whatsoever, except to the extent resulting from the sole negligence of the District. Such responsibility shall include but not be limited to any and all reporting fines and/or penalties.

10. Charter Corporation shall distribute a copy of its Employee Handbook to each employee at Charter School each year. At a minimum, the handbook shall include a statement that Charter Corporation is the exclusive public employer of employees at Charter School and has sole responsibility for employment, management, salary, benefits, dismissal, and discipline of its employees. The handbook shall also include specific expectations for employee performance and behavior, due process rights of employees related to disciplinary actions (including termination), compensation and benefit information, and a description of both informal and formal complaint procedures that employees may pursue in the event of disagreements. Such handbook shall be provided to the District upon request.

11. At all times during the term of the Charter, Charter Corporation employees at Charter School, parent volunteers who will be performing services with Charter School's pupils who are not under the direct supervision of a certificated teacher, and all vendors having unsupervised contact with Charter School's pupils shall submit to background checks and fingerprinting in accordance with Education Code §§ 44830.1 and 45125.1. Charter Corporation shall provide certification to the District that all such employees, volunteers, and vendors have cleared a criminal record check through the Department of Justice (DOJ) and the Federal Bureau of Investigation (FBI) prior to having any unsupervised contact with pupils.

12. Charter Corporation shall maintain on file and have available for inspection during site visits, evidence it has performed criminal background checks for all employees and documentation certifying that vendors have conducted required criminal background checks for their employees prior to any unsupervised contact with pupils.

13. Charter Corporation shall comply with all requirements of SB 848, signed into law on October 7, 2025.

14. Staffing and Employment. The following information regarding staffing and employment issues is include to supplement the information on these topics included in the Charter. The Parties agree the Charter School will include this type of information in its future renewal charter petition submissions.

    a. Staffing Structures and Personnel Practices

        i. The SOUL organizational chart, which documents staffing structures, was approved by the District Board as Appendix 2 to the renewal Charter.

        ii. The Charter School's personnel practices are described in its employee handbook, which is submitted to the District annually.

    b. Responsibilities and Accountability for Other Key Positions

        i. College and Career Advisor (Counselor) responsibilities: Coordinate the scheduling, administration, scoring, compilation, analysis and reporting of all career assessments for all 12th grade SOUL students. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Guidance Counselor.

        ii. Case Manager responsibilities: Conducts 'new student entrance' conferences with student and parents; helps identify students with social, emotional, or academic problems; confers with parents, students, teachers, and administration regarding student behavior and/or attendance issues. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Guidance Counselor and the Chief Academic Officer/Principal.

        iii. Senior Administrative Assistant responsibilities: Supervising assigned staff, interns and volunteers; recruitment, performance management and other personnel processes. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Chief Academic Officer/Principal.

        iv. Human Resources Manager responsibilities: Supervising assigned staff, interns and volunteers; recruitment, performance management and other personnel processes. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Human Resources Director/Officer.

        v. Receptionist/Tutor responsibilities: Provide daily tutoring services to students on a pre-arranged schedule. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Curriculum and Instruction Coordinator.

        vi. Registrar responsibilities: Prepare and maintain confidential student files related to grades, records and test results; maintain confidential files and records. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Chief Academic Officer/Principal.

vii. Senior Accountant responsibilities: This position is assigned to serve in one or more accounting areas within the Finance Office, including but not limited to: Accounts Payable, Fixed Assets, Insurance, Payroll, Program Accounting (includes budgeting, monitoring, and reporting), Quality Assurance, Retirement Plans, and/or Treasury. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Finance Director/Manager.

viii. School Services Technician responsibilities: as assigned, in the areas of food service; community service; case management/attendance; school safety; and extracurricular activities. Additional responsibilities are addressed in the job description, which is available to the District upon request. Accountable to the Chief Academic Officer/Principal.

ix. The job responsibilities and accountabilities stated herein are subject to modification over the course of the charter term.

c. Plan for Recruitment, Development, and Evaluation of Staff

i. As stated on page 73 of the Charter, the Chief Academic Officer/Principal is responsible for the recruitment, development, and evaluation of staff.

ii. Staff development is reasonably comprehensively described on pages 62-63 of the approved Charter.

iii. The Charter Corporation's recruitment plan is regularly updated to reflect staffing needs and is available to the District upon request.

d. Proposed Teacher-to-Student Ratio

i. The personalized learning program, hybrid program, and classroom-based program all maintain low student-to-teacher ratios. The staffing ratios are stated directly in the Budget Narrative and Cashflow Statement Appendix to the approved Charter petition, page 389 of the continuously numbered document.

e. Staffing Qualifications

i. College and Career Advisor (Counselor) qualifications: EDUCATION: Bachelor's Degree in Liberal Arts or Social Science field such as Social Work, Psychology, Criminology, and Counseling required. EXPERIENCE: Minimum of three years' work experience facilitating career and related workshops for at- risk youth. Other qualifications as enumerated in the job description.

ii. Case Manager qualifications: EDUCATION: High school diploma or GED. Bachelor's Degree in a Social Science field such as: Social Work, Psychology, Criminology, or Counseling preferred. EXPERIENCE: Minimum two (2) years' work experience with at-promise youth. Other qualifications as enumerated in the job description.

iii. Senior Administrative Assistant qualifications: EDUCATION: High school diploma or GED. Associates Degree in Business Administration, Finance, Accounting, Management or related field required. Additional work experience may substitute

required education on a year-by-year basis. EXPERIENCE: Minimum seven (7) years of previous experience in school office management. Other qualifications as enumerated in the job description.

iv. Human Resources Manager qualifications: EDUCATION: Bachelor's Degree with major courses in human resources, business administration, public administration, or related field of study required. Additional relevant work experience may substitute for required education on a year-by-year basis. EXPERIENCE: Four (4) years of progressively responsible professional human resources management or generalist experience required. Two (2) years' supervision in a human resources capacity required, four (4) years preferred. Other qualifications as enumerated in the job description.

v. Receptionist/Tutor qualifications: EDUCATION: High school diploma or GED. Bachelor's degree preferred. EXPERIENCE: Minimum of two (2) years of experience working with high school students and the public. Other qualifications as enumerated in the job description.

vi. Registrar qualifications: EDUCATION: High school diploma or GED. EXPERIENCE: Experience in the handling of student records required. Other qualifications as enumerated in the job description.

vii. Senior Accountant qualifications: EDUCATION: Bachelor's degree in accounting, finance, or a related field is required, specifically from an accredited/recognized college or university. EXPERIENCE: Minimum of six (6) years of relevant experience required. Other qualifications as enumerated in the job description.

viii. School Services Technician qualifications: EDUCATION: High school diploma or GED. Bachelor's Degree in TBD. Additional work experience may substitute required education on a year-by-year basis. EXPERIENCE: Two years related work experience in a school setting. Other qualifications as enumerated in the job description.

**P. Student Records/Expulsions**

1. To the extent necessary to discharge the District's reasonable supervisorial oversight activities, Charter School hereby designates the employees of the District as having a legitimate educational interest such that they are entitled, upon request, to access Charter School's education records under FERPA (20 U.S.C. § 1232g) and related state laws regarding student records. The District, Charter School, and their officers and employees shall comply with FERPA and state laws regarding student records.

2. Should a pupil who has been recommended for expulsion by the Charter School administrator responsible for such recommendation pursuant to the student discipline procedures withdraw from enrollment at the Charter School prior to the completion of the expulsion process, the Charter School shall continue with and complete the expulsion process and make a final determination regarding expulsion regardless of the withdrawal of the student from the Charter School.

3. If a Charter School pupil is expelled or leaves Charter School without graduating or completing the school year for any reason, Charter School shall notify the superintendent of the school

district of the pupil's last known address within 30 days pursuant to Education Code § 47605(e)(3) and concurrently provide notice to the District's charter schools office. Charter School shall maintain records of such notifications during the term of this Agreement for the District to review upon request.

4. Neither Charter School nor the District shall be obligated to accept enrollment of any pupil who has been expelled from the other party during the term of the expulsion, consistent with applicable law(s) and policy. This shall not be read to mean Charter School may not refer expelled pupils to the District if the District is the pupil's school district of residence. Charter School may still refer expelled pupils back to the pupil's district of residence, which may be the District. However, the Parties understand and agree Charter School has no control of or responsibility for the District's decision to accept such pupils after Charter School's referral.

5. Students expelled from any school for any of the offenses listed in Education Code Section 48915(a) or 48915(c) shall not be permitted to enroll in the Charter School during the period of their expulsion.

6. Charter School shall provide Charter School's student discipline policies to the District upon commencement of the first year of instruction and annually thereafter. Notwithstanding any language to the contrary in the Charter, revisions to the causes or procedures for suspension or expulsion beyond those necessary to comport with current laws as applicable to charter schools or to reflect changes in Education Code Section 48900 *et seq.* applicable to non-charter schools shall constitute a material revision to the Charter unless determined in advance by the District not to be a material revision, and shall be submitted to the District at least three weeks in advance of any proposed revision action. If the District determines a proposed revision is a material revision to the Charter, it may not be undertaken except as approved through the charter material revision process. If the District determines a proposed revision is not a material revision to the Charter, it shall be processed in accordance with any procedure designated by the District and a copy of the revised policy and procedure shall be provided to the District within five days of adoption or otherwise as specified by the District.

7. Charter School may request the District to process student expulsions; whether to provide such service will be in District's sole discretion. The District will charge Charter School for the cost associated with the provision of any student expulsion services at the then current rate.

## Q. Transportation

1. Charter Corporation shall be solely responsible for funding and providing any and all transportation offered to pupils who enroll in Charter School, including; any transportation for students that may be required to be provided by law, including transportation required to be provided pursuant to Section 504 and/or as required by the McKinney-Vento Homeless Education Assistance Act. Transportation required to be provided pursuant to the IDEA shall be funded and provided by the Charter School or the District, consistent with the terms of this Agreement and the transportation services provided by the District to its other local public school sites. Charter School/Charter Corporation shall be solely responsible for any portion of home-to-school transportation required to be provided pursuant to the IDEA that includes travel outside of the District's geographical boundaries.

2. Charter School may, at its sole option, provide transportation services for Charter School's pupils to and from Charter School.

3. Charter School shall be responsible for providing transportation for field trips, including using public transportation.

4. Charter School must adhere to all applicable federal, state, and local laws and regulations when transporting students including, but not limited to:

   a. California Vehicle Code (CVC)

   b. California Education Code

   c. Federal Motor Carrier Safety Administration Act (FMCSA)

   d. California Department of Motor Vehicle Code

   e. California Motor Vehicles Regulations, Title 13 of the California Code of Regulations

   f. California Emergency Medical Services Authority (EMSA) Emergency First Aid Guidelines

   g. California Air Resources Board (CARB) Regulations

   h. Title VI of the Civil Rights Act of 1964

   i. Americans with Disabilities Act of 1990

   j. Individuals with Disabilities Education Act (IDEA)

   k. Section 504 of the Rehabilitation Act of 1973

5. If the Charter Corporation provides transportation to or from a school or school activity it shall prepare a transportation safety plan prior to such activities (and revise the plan as required) containing procedures for school personnel to follow to ensure the safe transport of pupils. The plan shall address all the following: (a) determining if pupils require escort pursuant to Vehicle Code section 22112(d)(1); (b) procedures for all pupils in prekindergarten, kindergarten, and grades 1 to 8, inclusive, to follow as they board and exit the appropriate school bus at each pupil's school bus stop; (c) boarding and exiting a school bus at a school or other trip destination; (d) procedures to ensure that a pupil is not left unattended on a school bus, school pupil activity bus, or youth bus if applicable to the grade levels served; (e) procedures and standards for designating an adult chaperone, other than the driver, to accompany pupils on a school pupil activity bus. The plan shall be retained and made available upon request to an officer of the California Highway Patrol.

6. Pending availability, Charter School may request the use of the District's buses for field trips, which will be provided in the District's sole discretion. Such request must be sent to the District's Transportation Department and Charter School shall pay the cost of the field trip buses. Should Charter School otherwise require charter buses, Charter School shall be solely responsible for arranging, contracting, and paying for such buses through third part charter bus vendors. Charter School shall be solely responsible for ensuring that transportation is accessible for all students with disabilities.

R. **Nutritional Services**

1. Charter School shall make available a nutritionally adequate breakfast and a nutritionally adequate lunch free of charge and with adequate time to eat, as determined by Charter School in consideration of the recommendations provided by the California Department of Education, during each school day to any pupil who requests a meal without consideration of the pupil's eligibility for a federally funded free or reduced-price meal, except as set forth in the exceptions listed in Education Code § 49501.5. Charter School shall be responsible for ensuring accessible meals or meeting dietary restrictions, if outlined with a student's IEP, for students with disabilities to the extent nutritional services are provided for all other students.

2. The meals made available by Charter School shall be nutritionally adequate meals that qualify for federal reimbursement.

3. Charter School shall be responsible for providing its own food services. If Charter Corporation wishes the District to operate food services (breakfast and lunch) for Charter School, such service shall be subject to a separate written agreement and provided at the District's sole discretion, and the District will retain the state and/or federal revenue for any food services provided by the District to Charter School. The District may provide food services for Charter School during any extended school year (i.e., summer school). The District shall advise Charter School as to any necessary reporting required by state or federal agencies.

S. **Educational Program**

1. Subject to the District's oversight and compliance with the Charter and applicable state and federal law, Charter Corporation is autonomous for the purposes of, among other things, deciding Charter School's educational program.

2. Charter Corporation shall comply with and adhere to the state requirements for participation and administration of all state mandated tests for Charter School.

3. Charter School shall comply with Education Code § 47606.5 (regarding local control and accountability plans and annual updates thereto), as that statute may be amended from time to time, as well as its applicable regulations. Charter School's local control and accountability plan (LCAP) and its annual update to the LCAP shall be prepared and submitted to the District and the County Superintendent of Schools on or before July 1st of each year, unless a different date is established by law.

4. Charter School's calendar shall be submitted annually to the District for review and verification of compliance with instructional day and minutes requirements. Any calendar changes must be provided to the District by April 1st prior to the beginning of a new school year. Any calendar changes made following April 1st must be provided to the District immediately and no later than 10 business days following the change.

5. Charter School is accountable for pupil outcomes identified in the Charter.

6. Charter Corporation will prepare an annual report providing all information necessary to demonstrate Charter School is meeting the applicable accountability standards. The annual report shall be provided to the District by June 30th of each year. The District and Charter Corporation will collaborate to prepare a template and technical assistance to support development of the annual report.

7. At the request of the District, Charter Corporation shall present updates and/or reports regarding Charter School to the District during the year.

## T. English Learner Services

1. If Charter School is using the District's English Learner Services, students who enroll at Charter School shall complete a Home Language Survey at the time of enrollment. Charter School shall then email (to HLS@fresnounified.org, unless the District provides a replacement email address) the surveys to the District's Department of English Learner Services, which will coordinate the initial testing for these students. After testing, the Department will send the test results to Charter School.

## U. Facilities

1. Charter Corporation agrees that it is not currently seeking facilities for Charter School from the District under Proposition 39. If Charter School seeks facilities in the future, it understands it must follow the requirements regarding requesting Charter School Facilities set forth in Education Code § 47614 and the regulations related thereto as well as the District's requirements for Charter School Facilities.

2. All facilities used by the Charter School shall meet all applicable fire and safety code requirements, will conform with the requirements of Education Code §§ 47610(d) and/or 47610.5, and will conform with all applicable provisions of the Americans with Disabilities Act and any other applicable federal and state requirements. All facilities shall be approved by the local fire marshal for the use intended.

## V. Material Revisions to the Charter

1. Changes to the Charter deemed to be a material revision shall be made only with prior approval from the District. Changes to the Charter considered to be a material revision include, but are not limited to, the following, unless a specific proposed revision is determined by the District Superintendent or designee not to constitute a material revision:

    a. Substantive changes to the educational program, mission, or vision of Charter School, including the addition or deletion of a major program component that is a distinctive feature of Charter School, such as STEM, language immersion, grade level grouping, arts integration, etc.

    b. Adding a classroom-based or non-classroom-based program or facility not expressly authorized by the Charter.

    c. Proposed changes in enrollment that represent an increase or decrease from the enrollment originally projected in the Charter by more than 25% in any grade level or 10% of total enrollment in any given year.

    d. Addition or deletion of grade levels to be served for the program as a whole or in a given year that is not expressly authorized by the Charter, or as otherwise required by law.

    e. Changes to location or addition or closure of facilities, including school sites, resource centers, meeting space, or other satellite facility including the opening of a new facility. Should the Charter School require the use of a temporary location rented or otherwise

obtained for short term school related purposes, it shall first consult with the District and the Superintendent shall determine if the proposed use constitutes a material revision.

f. Changing the name of Charter School.

g. Entering into a contract to be managed or operated by any other nonprofit public benefit corporation other than Charter Corporation.

h. Substantive changes to admission policies and procedures and/or enrollment preferences identified in the Charter, unless required by law.

i. Substantive changes to the governance structure as described in the corporate bylaws, including, but not limited to, changes in the authorized number of Governing Board members, method by which sitting Board members are removed, method by which new Board members are selected, and/or provisions that reduce the size of the quorum required for a meeting and majority required for action. Revisions to the bylaws to ensure compliance with legal updates that do not affect the Charter may not be considered a material revision by the District. The Charter School shall comply with the procedures set forth in Section II.D.4 of this Agreement before undertaking any proposed revisions to the Articles of Incorporation or Bylaws.

2. Notice of a revision to the Charter or its operations that the Charter Corporation does not believe to be material shall be provided, in writing, at least 10 business days in advance of Charter Corporation's Governing Board meeting at which the revision is to be acted on.

## W. Site Visits

1. The District shall conduct at least one site visit to Charter School annually in accordance with the Charter Schools Act. The information gathered will be used to assess Charter School's progress in governance and organizational management, implementation of the educational program, measurable pupil outcomes, fiscal operations, and fulfillment of the terms of the Charter and this Agreement.

2. A school site visit may include review of the facility, review of records maintained by Charter School, and interviews with the management of Charter School and/or Charter Corporation, Charter School employees including the site leadership, and Charter School's pupils, parents and legal guardians, as well as observation of instruction in the classrooms.

3. Any deficiencies will be reviewed with Charter School's site leadership and Charter Corporation and an opportunity for comment, explanation and/or correction will be provided.

## X. Renewal

1. Charter Corporation may seek renewal of Charter School's Charter in accordance with Education Code §§ 47607 and 47607.2. Charter Corporation shall submit its renewal petition to the District no earlier than September 1st of the last school year of its current term unless otherwise agreed in writing by the District.

2. The District and Charter School may mutually agree to schedule a renewal conference, which shall be attended by the District and Charter School. Charter School shall provide the District

with a draft Renewal Petition at least five business days prior to the scheduled renewal conference, if any.

3. The petition for renewal of the Charter shall include, but not be limited to, a reasonably comprehensive description of any new requirement of charter schools enacted into law after the charter was originally granted or last renewed.

4. The Charter School is a Dashboard Alternative Status School (DASS) subject to the renewal requirements and standards set forth in Education Code § 47607(c)(7), as the same may be amended or replaced. In accordance with those requirements, the District and the Charter School shall meet no later than the end of the first semester of the 2026-2027 school year, to mutually agree to discuss alternative metrics applicable to the Charter School based on the pupil population served to be considered by the District in determining whether to renew the Charter and the District shall notify the Charter School of the alternative metrics to be used within 30 days of this meeting. The Charter School shall provide information/evidence relative to its performance on these metrics upon request by the District.

    a. Annually, or more frequently upon request, the Charter School shall confirm that it continues to be a DASS school and remains in good standing with CDE in that respect. Should Charter School's DASS status change at any time, Charter School shall provide the District written notice within two business days, after which Charter School shall comply with all requirements applicable to non-DASS schools, including but not limited to relative to charter renewal.

5. Any renewal or material revision request shall be formatted in accordance with and include the information and items identified in the District's Chater School Petition Renewal/Material Revision procedures document, as applicable, and include all the following materials:

    a. At least 14 hard copies (double-sided, 3-hole punched, unbound) of the entire renewal Charter (unless a different number of hard copies is agreed to by the District), with the entire document (including any appendices, exhibits, or attachments) sequentially numbered from the first through the last page (including any appendices, exhibits, or attachments), and also including a table of contents that includes references to all appendices/exhibits/attachments.

    b. A redline comparing the renewal/revision Charter to the current Charter included in each notebook.

    c. An electronic version of both the clean and redline versions of the renewal/revision Charter, submitted as follows:

        i. An electronic file version of all documents plus attachments should be uploaded via Epicenter and into a USB drive. Please submit the petition in both Microsoft® Word and PDF. It is acceptable for attachments to be submitted as a PDF, except the petition shall include an Excel spreadsheet of the five-year budget and an LCFF calculator, and page number shall be sequential and continuous throughout, and all attachments shall be identified in the Table of Contents.

        ii. The USB drive shall include the final master clean copy and a redlined copy of the changes made from the previous petition.

d. An electronic (Excel) version of the Budget including the LCFF calculator and a narrative explanation of budget assumptions. Charter School will provide all other fiscal data necessary to understand budget calculations upon request.

e. An electronic (Word) version of the currently approved and operating version of the Charter.

f. An executive summary (including page references) of the changes requested or made from the currently approved Charter (including as updated or clarified pursuant to this Agreement), and specific explanations of any requested material revision(s) to the Charter.

g. Renewal petitions must contain the California Dashboard data and state-wide testing data, including the data from the penultimate year of the Charter School's current term, as pertinent to renewal pursuant to Education Code Sections 47607(c) and 47607.2 or the alternative verifiable data provided for in Education Code 47607(c)(6) for that period and any and all other data, plans, or information necessary to support renewal pursuant to Education Code 47607 and 47607.2.

h. Renewal petition must contain information and evidence of performance on the alterative metrics to be considered as part of the renewal determination pursuant to Education Code § 47607(c)(7) and Section II.X.4 of this Agreement.

i. A signed certification of completeness.

j. An electronic (PDF) version of the entire petition package for publishing purposes.

k. Each of the items/components specified in the District's Charter Renewal/Material Revision Procedures.

6. The District delegates to the Superintendent or designee and the Charter Corporation Board delegates to the Chief Executive Officer or designee authority to waive or extend the timelines in this Agreement, the Charter, law, or applicable regulation, including but not limited to, for consideration or action on material revision and/or renewal of the Charter.

## Y. Dispute Resolution

1. The Dispute Resolution element of the Charter is hereby replaced in its entirety with the following:

2. The Charter School/Charter Corporation and the District will attempt to resolve disputes amicably and reasonably without resorting to formal procedures. All timelines and procedures in this section may be revised upon mutual written agreement of authorized representatives of District and the Charter School.

3. If either the Charter School or District determines that a violation of the Charter, this Agreement, or other written agreement among the Parties may have occurred or a problem has arisen related to the operation of the Charter School and/or the District's oversight obligations, or a dispute otherwise arises between the District and the Charter School, the following procedures shall be followed to resolve the dispute:

A. Should the District determine in writing that the violation or issue in question constitutes a severe and imminent threat to the health or safety of the pupils, it shall not be bound by any portion of this dispute resolution process and may commence revocation proceedings immediately in accordance with Education Code Section 47607 and its implementing regulations or take action as it deems necessary.

B. In the event that the District believes the dispute relates to an issue that could lead to revocation of the Charter, participation in the dispute resolution procedures outlined herein shall not be interpreted to impede or act as a pre-requisite to the District's ability to proceed with revocation in accordance with Education Code Section 47607 and its implementing regulations. Rather, the District may choose, in its sole discretion, to proceed directly with the revocation procedures or may choose to participate in all or part of the dispute resolution procedures set forth below, and may terminate any voluntary participation in the dispute resolution procedures at any time.

C. If the violation or issue in question does not constitute a severe and imminent threat and/or the District has not decided to commence revocation procedures without following this dispute resolution procedure, either party will provide written notification of the violation or issue. The date that this notice is sent shall be the "Notice Date." Any such notice provided by District will also constitute the notice required under the provisions of Education Code 47607(g) prior to revocation of a charter. Upon issuance of this notice, a meeting will be scheduled to discuss and possibly resolve the dispute. Both parties must have representatives present at this meeting and the meeting shall be held within ten (10) calendar days after the Notice Date. The District representative at the meeting will be the Superintendent or the Superintendent's designee, and the Charter School representative will be the Charter School Executive Director or the Principal/Chief Academic Officer. If the dispute is not resolved at this meeting, or in strict accordance with any plan for resolution agreed upon at this meeting, the parties will proceed to Step D. Any period of time agreed upon at the meeting for the Charter School to attempt to cure the issue shall be deemed and is agreed by the Charter School and the District to constitute the "reasonable opportunity to remedy the violation" provided for in Education Code Section 47607(g) prior to revocation of the Charter and the District shall not be required to provide an additional "reasonable opportunity to remedy the violation" during any revocation proceedings.

D. If the dispute is not resolved in accordance with the procedures through Step C, either Party will be deemed to have exhausted the administrative remedies of the Charter, this Agreement, or other written agreement among the Parties, and law and may pursue any alternative legal options for resolution, including revocation of the Charter by the District and/or other appropriate action in accordance with Education Code Section 47607 or applicable law.

4. Internal Disputes. The Charter Corporation Board will adopt policies and processes for airing and resolving disputes, other than those between the District and the Charter School, which are covered above. Parents/guardians, students, Board members, volunteers, and staff at the Charter School will be provided with a copy of the Charter School's policies and dispute resolution process.

5. Internal Disputes. The District will refer all disputes or complaints it receives not related to a possible violation of the Charter, this Agreement, or other written agreement among the Parties (including any addenda thereto) or law or to the operation of the Charter School or the District's

oversight obligations, to the Charter School for resolution according to the Charter School's internal dispute resolution processes. The District may choose to submit disputes that are related to possible violations of the Charter, this Agreement, or other written agreement among the Parties (including any addenda thereto) or the law or to the operation of the Charter School or the District's oversight obligations to the Charter School for resolution according to the Charter School's internal dispute resolution process. Should the District receive a complaint regarding the Charter School that is referred to the Charter School for investigation and/or resolution, the Charter School shall provide the District with updates regarding the Charter School's investigation and resolution of the matter regularly, upon request, and upon resolution of the complaint or issue. In the event that the Charter School's adopted policies and processes fail to resolve the dispute, the District agrees not to intervene in the dispute without the consent of the Charter Corporation's Board unless the matter relates to a possible violation of the Charter, this Agreement, or other written agreement among the Parties (including any addenda thereto) or law or to the operation of the Charter School or the District's oversight obligations.

## Z. Charter Revocation

1. The District shall have the right to revoke the Charter in accordance with Education Code §§ 47607, 47607.3, and any other applicable statutes or regulations. Prior to instituting revocation proceedings, the District may, but is not required to, provide progressive notices that correction of a problem at Charter School by Charter Corporation needs to occur within specified reasonable timelines.

2. The minimum progression of notification of corrective action for concerns the District considers involving violation(s) of Education Code § 47607(f) is as specified in California Code of Regulations, Title 5, Section 11968.5.2. Additional notification may be provided at the sole discretion of the District.

3. If the District determines that there is a severe and imminent threat to the health or safety of the pupils of Charter School, and makes such determination in writing pursuant to Education Code § 47607(g), the District may take immediate action to assure the safety and well-being of the pupils, as well as staff and the community, consistent with California Code of Regulations, Title 5, Section 11968.5.3. Such immediate action, as deemed appropriate by the District in its reasonable discretion, may include but is not limited to revocation of the Charter in accordance with Education Code § 47607.

4. During the period prior to revocation, Charter Corporation shall have the opportunity as may be appropriate to work with the District to address concerns and develop a plan to remediate all areas to the reasonable satisfaction of the District consistent with applicable laws. Nothing in this section shall serve to limit or delay the District's authority to revoke the Charter for severe and imminent threat to health or safety.

## AA. Closure Procedures

1. In addition to the procedures specified in the Charter, the Charter School shall comply with all the requirements of California Code of Regulations, Title 5, Sections 11962 and 11962.1 and any other applicable legal requirements for closure of a charter school and the requirements set forth in this Agreement, including the detailed closure procedures set forth in Attachment A and incorporated herein by this reference. The closure procedures set forth in the Charter and in this Agreement shall be collectively referred to as the "Closure Protocol." The official action by the Charter School's Board documenting the closure of the Charter School for any reason

will be referred to as the "Closure Action." In the case of any conflict between the closure procedures described in the Charter and those described in this Agreement, the procedures set forth in this Agreement shall prevail.

2. The Closure Protocol shall survive the revocation, expiration, termination, or cancellation of this Agreement or the Charter or any other act or event that would end the Charter School's right to operate as a charter school pursuant to the Charter or cause the Charter School to cease operation. The Charter School and the District agree that, due to the nature of the property and activities that are the subject of the Charter, the District and public shall suffer irreparable harm should the Charter School breach any obligation under its Closure Protocol. The District, therefore, shall have the right to seek equitable relief to enforce any right arising under the Closure Protocol or any provision of the Closure Protocol or to prevent or cure any breach of any obligation undertaken, without in any way prejudicing any other legal remedy available to the District. Such relief shall include, without limitation, the seeking of a temporary or permanent injunction, restraining order, or order for specific performance, and may be sought in any appropriate court.

3. The Charter School will utilize the reserve fund to undertake any expenses associated with the Closure Protocol.

4. Charter Corporation expressly acknowledges the right of the District to gain full access to and copies of all student and business records concerning Charter School within a reasonable time after a determination that the Charter School will be closing for any reason.

**BB. Required Disclosures**

1. Pursuant to Education Code § 47604.3, Charter School shall respond promptly to all reasonable inquiries of the District.

2. Charter Corporation shall immediately notify the District of any pending or actual litigation and/or claim from any party or notice of potential infraction, criminal or civil action against Charter Corporation, Charter School or any employee, agent or volunteer that may involve or affect Charter Corporation or Charter School. In addition, Charter Corporation shall immediately notify the District of any request for information by any governmental agency about Charter Corporation or Charter School.

3. The District shall immediately notify Charter Corporation of any pending or actual litigation and/or claim from any party or notice of any potential litigation and/or claim against the District, Charter Corporation and/or Charter School, which may involve or affect Charter Corporation or Charter School. In addition, the District shall immediately notify Charter Corporation of any request for information by any governmental entity about Charter Corporation or Charter School.

4. If Charter Corporation seeks any loans or advance receipt of funds for Charter School, it shall establish a fiscal plan for repayment in advance of receipt of such loans. Charter Corporation shall provide advance written notice to the District specifying its intent to apply for a loan for Charter School. Advance notice shall include a description of the need for the loan, its terms, and the plan for repayment, including a cash flow schedule. If a loan is received, Charter Corporation shall, at the time of deposit of any sums which are loans to Charter Corporation for Charter School, provide the District with the loan documents, minutes of Charter

Corporation's Board meetings at which such loan was approved, plan for repayment and updated cash flow schedule.

## III. LEGAL

A. **Non-Assignment.** Neither party shall assign its rights, duties, or privileges under this Agreement, nor shall either party attempt to confer any of its rights, duties, or privileges under this Agreement on any third party, without the written consent of the other party. The replacement of Charter Corporation with any other nonprofit public benefit corporation or other operating body or governance structure shall be treated as a material revision of the Charter, subject to the review and prior approval of the District pursuant to applicable sections of the Education Code.

B. **Severability.** If any provision or any part of this Agreement is for any reason held to be invalid or unenforceable or contrary to public policy, law, statute and/or ordinance, such provision shall be revised by mutual agreement of the Parties or severed and shall be inoperative, and, provided that the fundamental terms and conditions of this Agreement remain legal and enforceable, the remainder of this Agreement shall not be affected thereby and shall remain valid and fully enforceable.

C. **Venue.** The Parties agree that any legal action to enforce the terms of this Agreement shall be brought in the appropriate court in the County of Fresno, California.

D. **Amendment and Waiver.** Any waiver, amendment, modification, or cancellation of any provisions of this Agreement must be in writing and executed by duly authorized representatives of all parties specifically indicating the intent of the Parties to modify this Agreement. No such amendment or waiver shall be effective absent approval or ratification by the District and the Governing Board of Charter Corporation. The failure of either party at any time to require performance of any provision hereof shall in no manner affect its right at a later time to enforce such provision.

E. **Entire Agreement.** This Agreement and attachments, if any, in combination with the Charter, contain the entire agreement of the Parties with respect to the matters covered herein, and supersede any oral or written understandings or agreements between the Parties with respect to the subject matter of this Agreement.

This Agreement represents the full and final agreement between Charter Corporation and the District and shall only be modified in writing by the mutual agreement of the Parties.

The Parties hereto have caused this Agreement to be executed by duly authorized officers or representatives set forth below.

Dated: _____

_____
Fresno Unified School District
Board President

Dated: 6/11/2026

_____
Fresno County Economic Opportunities Commission
Board

DISTRICT
Fresno Unified School District

_____
Patrick Jensen, Chief Financial Officer

_____
Date

Approved As To Form:

_____
Stacey Sandoval, Executive Director Risk Management

Aug 7, 2026

_____
Date

**ATTACHMENT A to MEMORANDUM OF UNDERSTANDING**
**By and Between**
**FRESNO UNIFIED SCHOOL DISTRICT**
**And**
**FRESNO COUNTY ECONOMIC OPPORTUNITIES COMMISSION**
**With Respect To**
**SCHOOL OF UNLIMITED LEARNING**

| Item | Description | Responsible Party | Completion Date | Verification |
|---|---|---|---|---|
| | **Invoking Closure Procedures** | | | |
| 1 | In the case of revocation or non-renewal, the Charter School shall invoke and comply with the closure procedures. In the case of voluntary surrender, Charter Corporation shall notify the District in writing that the closure procedures have been invoked and shall comply therewith.<br><br>Charter Corporation agrees that its officials shall have a continuing duty to cooperate with the District in all matters pertaining to the closure of Charter School, including, without limitation, attending meetings with the District, Fresno County Superintendent of Schools, and/or the State Department of Education, preparing a schedule of closing tasks with dates, obtaining and providing additional information and documentation, and interpreting and explaining any ambiguous records or information.<br><br>Charter Corporation will be the responsible entity for winding up its closure and closure-related activities. Charter Corporation shall notify within 72 hours of the closure action the District, the California Department of Education, the Fresno County Superintendent of Schools, the SELPA in which Charter School participates, the retirement system in which Charter Corporation's employees participate, and the home school districts of each Charter School student of Charter School's closing, including the following information as relevant to each recipient:<br><br>(1) The effective date of the closure;<br>(2) The reason for closure;<br>(3) The name(s) of and contact information for the person(s) to | | | |

| Item | Description | Responsible Party | Completion Date | Verification |
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| | whom reasonable inquiries may be made regarding the closure;<br>(4) The pupils' school districts of residence; and<br>(5) The manner in which parents/guardians may obtain copies of pupil records, including specific information on completed courses and credits that meet graduation requirements. | | | |
| | **Immediate Actions** | | | |
| 2 | Charter Corporation shall immediately notify the District of the location of all student and business records. Following that notification, no student or business records shall be disposed of, moved, or duplicated without the express written consent of the District, except that student records may be copied for students' families or transferred to other schools, provided a notation is kept of the records copied or transferred. | | | |
| 3 | Charter Corporation and the District shall each immediately identify an individual who will serve as the single point of contact for the entity regarding Charter School's close out activities. | | | |
| 4 | The District shall immediately notify Charter Corporation in writing whether, on behalf of the State Superintendent of Public Instruction, it is taking over immediate and direct control of all Charter School's student and business records. | | | |
| 5 | The Charter School shall provide the District with a list of students enrolled in the Charter School within 10 days of the effective date of the Closure Action. The Charter School shall provide the District the date each student's cumulative file is transferred to a new school or home district and the name of the school/district to which each file was transferred within 10 days of transferring the file. | | | |
| | **Students and Families** | | | |
| 6 | Charter Corporation shall notify the family of each student enrolled of Charter School's closure. Unless the District otherwise directs, the notification shall be immediate in the case of a revocation that takes immediate | | | |

| Item | Description | Responsible Party | Completion Date | Verification |
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| | effect or shall occur within three (3) days of Charter Corporation's knowledge of the school closure or the Closure Action. The written notification shall include information on assistance in transferring each student to another appropriate school, and a process for the transfer of all student records. Parents/guardians will also be provided with student information that includes grade reports, discipline records, immunization records, and specific information on completed courses and credits that meet graduation requirements. | | | |
| 7 | Charter School shall continue instruction until the end of the current academic year (unless a revocation takes immediate effect). Charter School shall publicly announce cancellation of all future classes. | | | |
| 8 | If Charter School continues instruction to the end of the current academic year, report cards shall be issued to each student on the last day of class and Charter Corporation also shall mail a copy of the report cards to the students' last known addresses. | | | |
| 9 | Charter Corporation shall notify surrounding school districts and the County Superintendent of Schools within fourteen days of the school's knowledge of closure. In the case of revocation, Charter Corporation shall notify the same immediately. | | | |
| 10 | Charter Corporation shall cooperate with the District and provide information to students and families regarding alternative public school placements within 3 to 7 days of the announcement of Charter School's forthcoming closure, or immediately in the case of a revocation that takes immediate effect. | | | |
| 11 | Charter Corporation shall offer to provide a copy of each student's cumulative file upon request of the student's family. Charter Corporation shall provide the copy within seven days of a request being received, ensuring that the documents are given to the family member identified as having legal custody or guardianship of the student. All handling and transfer of student records will | | | |

| Item | Description | Responsible Party | Completion Date | Verification |
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| | be made in compliance with the Family Educational Rights and Privacy Act (FERPA) 20 U.S.C. Section 1232g. As permitted by each student's district of residence, the Charter School shall transfer all appropriate student records to the district of residence, or the district to which the student is transferring if requested by the parent/guardian. All state assessment results, special education records, and personnel records will be transferred and maintained in accordance with applicable law. | | | |
| 12 | Charter Corporation shall comply within three days to requests for the transfer of students' cumulative files to other public or private schools in which the students enroll. | | | |
| 13 | Charter Corporation shall promptly respond to inquiries from students and their families and from the media regarding Charter School's closure, the disposition of student records, and the alternative placement available to the students. | | | |
| 14 | Upon Charter Corporation's knowledge of closure, Charter Corporation shall immediately (no later than one (1) business day) provide the District with a list of students (names, addresses and phone numbers) in each grade level and the classes they have completed. Identify each student's district of residence, and a notation of where the student's records have been transferred. Charter Corporation shall update the list upon request and shall provide a final list within three (3) days of the closure. | | | |
| 15 | Charter Corporation shall notify the SELPA within fourteen days of the closure, complete all documentation necessary for special education students and transfer copies of the student's records to the SELPA. In the case of an immediate closure, Charter School shall provide the foregoing information to the SELPA no later than five (5) days following closure. | | | |
| 16 | The District may prepare an information sheet regarding frequently asked questions about the closure. Charter Corporation shall post the information sheet on its website and | | | |

| Item | Description | Responsible Party | Completion Date | Verification |
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| | otherwise disseminate it as requested by the District. | | | |
| | **Student and Business Records** | | | |
| 17 | Once the closure procedures have been invoked, no student or business records shall be disposed of, moved, or duplicated without the express written consent of the District, except for the duplication or transfer of student cumulative files as noted.<br><br>Charter Corporation shall transfer to the District's Charter Office all of the following:<br><br>(1) All original and/or duplicate student and school records, including, without limitation, individual student records, discipline records, special education records, all state assessment results, fiscal information, teacher grade books, and attendance records;<br>(2) All cum folders. The cum folders must be boxed and in alphabetical order by grade level; and<br>(3) Student transcripts. The transcripts must be submitted on computer discs.<br><br>All transfers of student records will be made in compliance with FERPA (20 U.S.C. § 1232g). Charter Corporation will ask the District to store and maintain original records of Charter School students.<br><br>Charter Corporation shall transfer and maintain personnel records in accordance with applicable law. | | | |
| 18 | At the point Charter School is dissolved, the student and business records shall come under the exclusive control of the District which shall distribute, maintain, or dispose of the records as it determines appropriate. | | | |
| 19 | Charter Corporation shall terminate all present leases, service agreements and other contracts not necessary for the closure of the school. Leases, service agreements, and contracts should be terminated in a cost- | | | |

| Item | Description | Responsible Party | Completion Date | Verification |
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| | effective manner in order to minimize expenses. | | | |
| 20 | Charter Corporation shall return grant funds and restricted categorical funds to their source in accordance with the terms of the grant or state and federal law as appropriate and submit a final expenditure report for all grants within fourteen days. Federal grants must be closed out, including the filing of the required Final Expenditure Reports and Final Performance Reports; completion of certain federal forms may apply if the school was receiving funds directly from the U.S. Department of Education. | | | |
| | **Faculty and Staff** | | | |
| 21 | Charter Corporation shall immediately notify its faculty and staff of Charter School's closure, providing each with necessary information related to compensation and retirement, including, but not limited to, any optional benefits that they may continue after Charter School closes. | | | |
| 22 | Charter Corporation will provide assistance to its faculty and staff in searching for and securing other employment. | | | |
| 23 | Charter Corporation shall provide the District within fourteen days with a description of current and projected payroll and payroll benefits commitments through closure, including a list of each employee, and their job duties, and a projection of the funds necessary to: (1) transition the students and records; (2) complete all administrative closure related tasks; and (3) complete contracts and grants. | | | |
| 24 | Charter Corporation shall provide the District within fourteen days with notice of any outstanding payments to staff and the method by which Charter Corporation will make the payments. | | | |
| 25 | Charter Corporation will within fourteen days contact the State Teachers Retirement System (STRS), Public Employees Retirement System (PERS), and the County Superintendent of Schools and follow their procedures for dissolving contracts and reporting. Charter Corporation will copy the District on all correspondence. | | | |

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| 26 | Prior to final close-out, Charter Corporation shall do all of the following on behalf of the school's employees:<br>• File all final federal, state, and local employer payroll tax returns and issue final W-2s and Form 1099s by the statutory deadlines.<br>• File the Federal Notice of Discontinuance with the Department of Treasury (Treasury Form 63).<br>• Make final federal tax payments (employee taxes, etc.).<br>• File the final withholding tax return (Treasury Form 165).<br>• File the final return with the IRS (Form 990 and Schedule). | | | |
| 27 | For six calendar months from the latter of the Closure Action or the effective date of the closure, sufficient staff as deemed appropriate by the Charter Corporation Board will maintain employment to take care of all necessary tasks and procedures required for smooth closing of the Charter School and student transfers. | | | |
| | **Assets and Liabilities** | | | |
| 28 | On closure, Charter School/Charter Corporation shall remain solely responsible for all liabilities arising from the operation of the Charter School. | | | |
| 29 | Charter Corporation shall notify all funding sources (including charitable partners) of Charter School's closure within fourteen days. | | | |
| 30 | Upon knowledge of closure or Closure Action, Charter Corporation shall retain all necessary authority and powers to take all actions necessary for the winding up of Charter School's affairs, except that in no event shall Charter Corporation take any action that incurs any financial or education obligation on behalf of Charter Corporation or Charter School unrelated to Charter School's winding up. Charter Corporation shall identify its funding for the necessary wind-up activities set forth in this Agreement and the law. | | | |
| 31 | Charter Corporation shall immediately notify all contractors (such as a charter management organization, education | | | |

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| | management organization, food service provider, instructional service provider, or transportation service provider) of Charter School's closure. | | | |
| 32 | If Charter Corporation has any agreements with organizations representing employees, Charter Corporation shall notify the organizations of Charter School's closure as may be specified in the agreements. | | | |
| 33 | Charter Corporation shall notify the District within fourteen days of all pending litigation to which Charter Corporation is a party. Charter Corporation shall immediately notify the District if litigation is filed thereafter up to the point that Charter School is formally dissolved. | | | |
| 34 | Charter Corporation, within 30 days, shall prepare and deliver to the District a comprehensive list of creditors and debtors. | | | |
| 35 | Charter Corporation, within 30 days, shall prepare and deliver to the District a comprehensive inventory of all assets. | | | |
| 36 | Charter Corporation, within 30 days shall prepare and deliver to the District a plan for the proposed disposal of all property owned by the school (and acquired with public funds) in order to maximize revenue in accordance with law, payment of any and all liabilities and the disbursement of any remaining assets of the school, liquidation of assets to pay off any and all outstanding liabilities, bearing in mind that assets paid for by state funds may be transferred in accordance with the nonprofit corporation's bylaws to another public agency such as another charter school, and in accordance with the requirements of the Charter and/or this Agreement. Assets donated to Charter School may be returned to donors or disposed of in accordance with donor's wishes. Net assets, after the payment of outstanding liabilities, if any, may be transferred to another public entity within Charter Corporation pursuant to applicable law or to another public agency such as another charter school in accordance with the requirements of the Charter and/or this Agreement. | | | |
| 37 | Charter Corporation shall arrange for preliminary (if necessary) and final closure | | | |

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| | audits to be paid for from the special reserve or bond revenue, to be completed as soon as is reasonably practical, but in no case later than six months after closure, and shall provide the audit report to the District promptly upon completion. The auditor engaged to perform the audit(s) shall be from the list of approved school auditors maintained by the California State Controller's Office, shall meet all Charter requirements applicable to the annual auditor, and shall be approved by the District. The audit(s) at a minimum shall determine an accounting of all financial assets, including cash and accounts receivable and an inventory of property, equipment, and other items of material value; an accounting of the liabilities, including accounts payable and any reduction in apportionments as a result of audit findings or other investigations, loans, and unpaid staff compensation; and an assessment of the disposition of any restricted funds received by or due to Charter Corporation, the disposition of all assets and liabilities of Charter School and shall verify Charter Corporation's comprehensive list of creditors and debtors, and the amounts owed or owing, as well as verify Charter Corporation's comprehensive list of all assets by source, noting any restrictions on each asset's use.<br><br>Charter Corporation shall provide the District with copies of all Charter Corporation financial records, including but not limited to all accounting paperwork such as invoices, purchase orders, vendors, statements, cash receipts, cash disbursements, payroll documentation, accounts receivable and payable and all financial reports. Charter Corporation shall timely respond to the District's request(s) for financial information. | | | |

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| 38 | Based on the audit findings, and with the approval of the District, Charter Corporation shall expend any identified assets to liquidate any identified liabilities.<br><br>Charter Corporation shall distribute any remaining assets in accordance with Charter Corporation's petition, bylaws, and the law and the terms of this Agreement. The disposition of Charter Corporation's assets shall include, but not be limited by the following dispositions:<br><br>a. Notwithstanding any rule, regulation, Charter provision, corporate bylaws, or document to the contrary, on closure of the Charter School, all assets of the Charter School – including but not limited to all leaseholds, personal property, intellectual property, and all ADA apportionments and other revenues generated by students attending the Charter School – which have been determined to have been generated exclusively through state and federal apportionment funds for Charter School students, after payment of all debts and liabilities and refunds to applicable agencies, shall be distributed to a California public school or school district, which identity shall be determined by mutual agreement between Charter Corporation and District. Any assets acquired from the District or District property will be promptly returned to the District upon the Charter School's closure. The distribution shall include the return of any donated materials and property in accordance with any conditions established when the donation of such materials or property was accepted. All remaining assets of Charter School will be liquidated, and all creditors will be paid first.<br>b. All other assets of Charter School, including but not limited to all leaseholds, personal property, intellectual property shall be | | | |

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| | distributed in accordance with the Articles of Incorporation or bylaws upon the dissolution of the nonprofit public benefit corporation.<br>c. Any liability or debt incurred by Charter Corporation will be the responsibility of Charter Corporation and not the District. Charter Corporation understands and acknowledges that Charter Corporation will cover the outstanding debts or liabilities of Charter Corporation. Charter Corporation understands and acknowledges that only unrestricted funds will be used to pay creditors.<br>d. Any assets belonging to the District or District property will be promptly returned to the District upon Charter School's closure.<br>e. Charter Corporation will complete and file any and all required reports, including annual reports required pursuant to Education Code § 47604.33. | | | |
| **Dissolution of the Corporate Entity** | | | | |
| 36 | Following the resolution of all outstanding assets and liabilities, Charter School shall be dissolved. If established as a nonprofit public benefit corporation pursuant to Education Code § 47604 solely for operation of Charter School, Charter Corporation shall be dissolved. | | | |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: RATIFY

TITLE AND SUBJECT: Ratify Purchase Orders Issued April 01, 2026, through April 30, 2026 – Primary Report

ITEM DESCRIPTION: Included in the Board material is information on purchase orders issued April 01, 2026, through April 30, 2026. Purchase orders for $10,000 or more are presented first, followed by purchase orders for less than $10,000. A list of purchase orders issued for Associated Student Body (ASB) accounts is also provided.

Two agenda items are presented to ratify purchase orders. The first item includes the Primary Report with all purchase orders issued during the reported dates with the exception of those that may present a potential conflict of interest for an individual Board member. All remaining purchase orders are in the Supplemental Report and presented as a second agenda item.

By segregating purchase orders in this manner, Board members with potential conflicts of interest can abstain from taking action on the Supplemental Report while still voting along with the rest of the Board on the Primary Report.

Please be advised that pursuant to Board Bylaw 9270, each individual Board member has a continuing duty to disclose and abstain from voting on any item where the potential for a conflict of interest exists.

FINANCIAL SUMMARY: Funding is noted in the support material.

PREPARED BY: Ann Loorz

DIVISION: Operational Services

CABINET APPROVAL PHONE: (559) 457-3134

CABINET APPROVAL: Chief Operations Officer, Paul Idsvoog 

**THE FOLLOWING PURCHASE ORDERS ARE FOR $10,000 OR MORE**

**PURCHASE ORDERS DATED**
**APRIL 1, 2026 TO APRIL 30, 2026**
**RATIFICATION DATE AUGUST 12, 2026**

| VENDOR/AUTHORITY | DEPT | PO NUMBER | FUND | UNIT | AMOUNT |
|---|---|---|---|---|---|
| A-MARK T-SHIRT, INC. | 0664 | 26019082 | 680 | 0851 | $12,433.16 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| A-MARK T-SHIRT, INC. | 0812 | 26018206 | 030 | 0141 | $10,414.87 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| AMAZON CAPITAL SERVICES | 0005 | 26002159 | 030 | 7090 | $10,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0045 | 26018539 | 030 | 7090 | $27,440.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0165 | 26005920 | 030 | 7090 | $15,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0240 | 26018670 | 030 | 7090 | $20,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0310 | 26003611 | 030 | 7090 | $22,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0490 | 26003554 | 030 | 7090 | $12,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0530 | 26018622 | 030 | 7090 | $15,428.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0567 | 26001413 | 030 | 7090 | $15,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0700 | 26018635 | 060 | 2600 | $301,942.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMAZON CAPITAL SERVICES | 0796 | 26001838 | 030 | 0667 | $10,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| AMERICA TO GO, LLC | 0145 | 26013447 | 030 | 0125 | $10,000.00 |
| BOE 08/27/25 C-9 (PIGGYBACK) | | | | | |
| AMERICA TO GO, LLC | 0355 | 26013357 | 030 | 7090 | $13,000.00 |
| BOE 08/27/25 C-9 (PIGGYBACK) | | | | | |
| AMERICA TO GO, LLC | 0703 | 26019447 | 060 | 6266 | $20,000.00 |
| BELOW BID LIMIT ( PCC 20111) | | | | | |
| AMERICAN AMBULANCE | 0725 | 26004776 | 030 | 0172 | $12,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| APPLE COMPUTER, INC. | 0888 | 26019309 | 030 | 0143 | $34,912.45 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| ARDENT GENERAL, INC. | 1030 | 798112A | 350 | 0917 | $60,480.00 |
| RFQ 25-04 | | | | | |
| ARTISAN MARKETING GROUP | 0755 | 26018498 | 030 | 0176 | $19,456.36 |
| ARTISAN MARKETING GROUP | 0755 | 26018498 | 060 | 2600 | $19,456.34 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| ARTS ENRICHMENT FOR ALL | 0435 | 26014854A | 060 | 6770 | $31,000.00 |

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| RFQ 25-13 | | | | | |
| ATKINSON, ANDELSON, LOYA, RUUD, AND ROMO | 0875 | 26003590 | 030 | 0690 | $105,000.00 |
| ATKINSON, ANDELSON, LOYA, RUUD, AND ROMO | 0875 | 26003590 | 670 | 0841 | $10,000.00 |
| BOE 06/18/25 C-21 | | | | | |
| AUDEAMUS | 0664 | 26018387 | 030 | 0188 | $74,799.65 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| AUTOMATED ACCESS | 1450 | 26019296 | 350 | 0917 | $34,714.58 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| BARNES & NOBLE, INC. | 0601 | 26018143 | 060 | 3010 | $14,426.53 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| BARNEY & BARNEY, LLC | 0880 | 26018654 | 680 | 0851 | $44,175.00 |
| BARNEY & BARNEY, LLC | 0880 | 26018654 | 690 | 0861 | $2,325.00 |
| BOE 03/25/26 C-6 | | | | | |
| BEACH CITIES LEARNING, LLC | 0925 | 26004819 | 030 | 7240 | $20,000.00 |
| RFQ 24-05 | | | | | |
| BEST TOURS AND TRAVEL, INC. | 0925 | 26002781 | 030 | 7230 | $416,529.00 |
| RFQ 23-10 | | | | | |
| BETTER ENTERPRISES, INC. | 1421 | 25012160 | 350 | 0917 | $177,768.95 |
| BID 25-11 | | | | | |
| BETTER FLOORING, INC. | 0325 | 26019480 | 060 | 6770 | $11,660.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| BETTER FLOORING, INC. | 1185 | 26017707 | 350 | 0917 | $15,089.30 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| BLAIR, CHURCH, AND FLYNN | 1075 | 26007996 | 350 | 0912 | $29,400.00 |
| RFQ 25-04 | | | | | |
| BLAIR, CHURCH, AND FLYNN | 1421 | 26019322 | 350 | 0912 | $52,700.00 |
| RQS 25-04 | | | | | |
| BLAIR, CHURCH, AND FLYNN | 1421 | 26019469 | 350 | 0912 | $52,700.00 |
| RFQ 25-04 | | | | | |
| BLICK ART MATERIALS | 0475 | 26019022 | 060 | 6770 | $13,985.06 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| BOBCAT OF FRESNO | 0919 | 26001526 | 060 | 8150 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| BUS WEST, LLC | 0925 | 26002957 | 030 | 7230 | $20,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CA ASSN. OF DIRECTORS | 0725 | 26019393 | 030 | 0171 | $98,500.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CAMPUS KAIZEN, LLC | 0930 | 26019037 | 030 | 0675 | $17,550.00 |
| CAMPUS KAIZEN, LLC | 0930 | 26019037 | 030 | 0720 | $17,550.00 |
| BOE 01/24/24 A-8 | | | | | |
| CAUSEIMPACTS, LLC | 0716 | 26018496 | 060 | 9073 | $46,750.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CDW GOVERNMENT, INC. | 0888 | 26018623 | 030 | 0143 | $27,629.25 |
| BOE 06/04/25 C-24 (PIGGYBACK) | | | | | |
| CDW GOVERNMENT, INC. | 0888 | 26018740 | 060 | 6019 | $196,519.82 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| CDW GOVERNMENT, INC. | 1891 | 26018713 | 030 | 0716 | $29,794.50 |

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| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| CEDAR AVENUE RECYCLING AND TRANSFER STATION, LP | 0919 | 26003330 | 060 | 8150 | $13,632.90 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CENCAL SERVICES, INC. | 0880 | 26018404 | 680 | 0851 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CENCAL SERVICES, INC. | 1395 | 26018380 | 350 | 0913 | $23,738.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| CENTRAL VALLEY GMC | 0925 | 26002961 | 030 | 7230 | $40,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CENTRAL VALLEY BLINDS | 0919 | 26019365 | 060 | 8150 | $12,000.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| CENTRAL VALLEY BLINDS | 0919 | 26019489 | 060 | 8150 | $16,350.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| CERTERRA SOUTHWEST, LLC | 1060 | 26018857 | 350 | 0917 | $14,776.00 |
| RFQ 25-04 | | | | | |
| CINTAS CORP. | 1920 | 26005137A | 030 | 0734 | $90,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| CITY OF FRESNO | 0710 | 26018174 | 030 | 6350 | $22,875.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CITY OF FRESNO CONVENTION AND ENTERTAINMENT CENTER | 0725 | 26018665 | 030 | 0675 | $22,384.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CITY WITHOUT ORPHANS | 0810 | 26019030 | 030 | 0197 | $25,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CKEPUSA, LLC | 1910 | 26019029 | 130 | 5310 | $22,939.86 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| CLASSIC CHARTER | 0925 | 26002787 | 030 | 7230 | $93,358.00 |
| RFQ 23-10 | | | | | |
| CLOVIS UNIF. SCH. DIST./REGIONAL | 0725 | 26010034 | 030 | 0173 | $60,000.00 |
| INTERAGENCY (PCC 10335) | | | | | |
| CLS/CERVANTES LANDSCAPE SERVICES, INC. | 1010 | 26019327 | 060 | 7806 | $227,750.00 |
| BID 26-35 | | | | | |
| CLS/CERVANTES LANDSCAPE SERVICES, INC. | 1100 | 26019325 | 060 | 7806 | $275,755.00 |
| BID 26-35 | | | | | |
| COLE ELECTRIC, LLC | 1208 | 26019128 | 350 | 0917 | $16,380.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| COLE ELECTRIC, LLC | 1417 | 26018931 | 350 | 0917 | $23,050.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| CRISIS PREVENTION INSTITUTE, INC. | 0770 | 26018826 | 060 | 9017 | $19,796.00 |
| BP 4133 (CONFERENCE) | | | | | |
| CROWE, LLP | 0890 | 26018820 | 2MC | 0917 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| CULLINAN EDUCATION CENTER | 0310 | 26018119 | 030 | 7090 | $12,720.00 |
| CULLINAN EDUCATION CENTER | 0310 | 26018119 | 030 | 7091 | $3,180.00 |
| BP 4133 (CONFERENCE) | | | | | |
| D.E. VIGIL UNLIMITED, INC. | 0880 | 26019409 | 030 | 7090 | $7,035.19 |

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| D.E. VIGIL UNLIMITED, INC. | 0880 | 26019409 | 680 | 0851 | $7,035.19 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| DANIEL NEGRETE ROSAS JR | 0215 | 26018085 | 060 | 6770 | $13,478.74 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| DANNIS WOLIVER KELLEY | 1930 | 26019105 | 030 | 0690 | $60,000.00 |
| BOE 12/17/25 C-7 | | | | | |
| DARDEN ARCHITECTS, INC. | 1260 | 26019200 | 350 | 0912 | $386,250.00 |
| RFQ 25-03 | | | | | |
| DARDEN ARCHITECTS, INC. | 1796 | 26018761 | 350 | 0917 | $109,200.00 |
| RFQ 25-03 | | | | | |
| DARDEN ARCHITECTS, INC. | 1919 | 26018987 | 350 | 0917 | $260,000.00 |
| RFQ 25-03 | | | | | |
| DAVE CHRISTIAN CONST. CO., INC. | 1070 | 26018172 | 350 | 0917 | $19,900.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| DAVIS MORENO CONSTRUCTION, INC. | 1120 | 777945A | 350 | 0913 | $192,624.50 |
| BID 23-33 | | | | | |
| DAVIS MORENO CONSTRUCTION, INC. | 1120 | 777945B | 350 | 0913 | $758,450.32 |
| BID 23-33 | | | | | |
| DAVIS MORENO CONSTRUCTION, INC. | 1185 | 805347 | 350 | 0913 | $68,601.66 |
| BID 24-56 | | | | | |
| DAYLIGHT FOODS, INC. | 1910 | 26001651 | 130 | 5310 | $400,000.00 |
| RFP 23-41 | | | | | |
| DEAF AND HARD OF HEARING SERVICE CENTER | 0864 | 26002769 | 030 | 0695 | $45,000.00 |
| RFQ 24-17 | | | | | |
| DEVELOPMENT GROUP, INC. | 0710 | 26018745 | 030 | 6350 | $49,248.26 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| DISA GLOBAL SOLUTIONS, INC. | 0930 | 26018156 | 030 | 0720 | $18,757.26 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| DJM DRAPERY SERVICE | 0145 | 26019268 | 060 | 6770 | $63,535.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| DJM DRAPERY SERVICE | 0575 | 26019267 | 060 | 6770 | $37,001.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| DOUBLE TREE INN BY HILTON | 0755 | 26018080 | 030 | 0197 | $12,617.43 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| DUNN-EDWARDS CORPORATION | 0919 | 26001446 | 060 | 8150 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| DYNAMISM, INC. | 0240 | 26019461 | 060 | 6770 | $12,034.93 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| EKC ENTERPRISES, INC. | 0005 | 26019204 | 060 | 6770 | $70,250.43 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| EKC ENTERPRISES, INC. | 0155 | 26019203 | 060 | 6770 | $62,461.77 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| EKC ENTERPRISES, INC. | 0385 | 26019205 | 060 | 6770 | $58,989.39 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| EKC ENTERPRISES, INC. | 0490 | 26019195 | 060 | 6770 | $61,869.71 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| EKC ENTERPRISES, INC. | 0565 | 26019193 | 060 | 6770 | $43,110.90 |

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| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| EKC ENTERPRISES, INC. | 1440 | 26018738 | 350 | 0917 | $13,200.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| ELITE LANDSCAPE CONSTRUCTION, INC. | 1920 | 26018650 | 030 | 0734 | $10,000.00 |
| RFQ 23-53 | | | | | |
| ENVIRO CLEAN | 0919 | 26002264 | 060 | 8150 | $10,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| ENVIRO CLEAN | 1145 | 26018526 | 350 | 0916 | $27,356.38 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| ENVIRO CLEAN | 1920 | 26018736 | 030 | 0734 | $30,663.05 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| ESTRELLITA | 0758 | 26018213 | 030 | 0117 | $49,913.50 |
| INSTRUCTIONAL MATERIAL (PCC 20118.3) | | | | | |
| EVERY NEIGHBORHOOD PARTNERSHIP | 0095 | 26018066 | 060 | 7399 | $27,648.00 |
| RFQ 23-30S5 | | | | | |
| FASTENAL COMPANY | 0919 | 26019141 | 060 | 8150 | $16,535.29 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| FFP FUND VI PARTNERSHIP2, LLC | 1920 | 26002970A | 030 | 0734 | $187,676.05 |
| PUBLIC UTILITIES (PCC 10103) | | | | | |
| FFP FUND VI PARTNERSHIP3, LLC | 1920 | 26002969A | 030 | 0734 | $768,429.35 |
| PUBLIC UTILITIES (PCC 10103) | | | | | |
| FFP FUND VII TEI PARTNERSHIP 1, LLC | 1920 | 26002971A | 030 | 0734 | $467,997.90 |
| PUBLIC UTILITIES (PCC 10103) | | | | | |
| FIRST STUDENT, INC. | 0925 | 26004955 | 030 | 7240 | $1,800,000.0 |
| BID 16-24 | | | | | |
| FLORENCE FILTER CORPORATION | 0919 | 26001386A | 060 | 8150 | $47,705.00 |
| BID 24-27 | | | | | |
| FORENSIC ANALYTICAL CONSULTING SERVICES, INC. | 1920 | 26018955 | 350 | 0917 | $350,000.00 |
| RFQ 25-04 | | | | | |
| FORKLIFTS GROUP WEST, INC. | 0915 | 26019122 | 030 | 0712 | $20,480.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| FREESTYLE EVENT SERVICES | 0725 | 26018834 | 030 | 0675 | $13,143.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| FRESNO BEKINS | 1160 | 26019477 | 350 | 0917 | $10,125.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| FRESNO BEKINS | 1961 | 26019470 | 350 | 0917 | $15,052.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| FRESNO COUNTY SUPERINTENDENT OF SCHOOLS | 0785 | 25755306D | 060 | 4035 | $146,250.00 |
| BOE 06/16/21 A-8 | | | | | |
| GANDER PUBLISHING | 0617 | 26018347 | 060 | 7435 | $16,144.25 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| GARCIA HERNANDEZ SAWHNEY, LLP | 1870 | 26018175 | 030 | 0690 | $243,500.00 |
| GARCIA HERNANDEZ SAWHNEY, LLP | 1870 | 26018175 | 670 | 0841 | $10,000.00 |
| BOE 02/11/26 C-8 | | | | | |
| GCB1, INC. DBA GC BUILDERS | 1075 | 26018981 | 350 | 0917 | $59,975.00 |
| BOE 01/08/14 A-10 CUPCCAA | | | | | |
| GCB1, INC. DBA GC BUILDERS | 1185 | 26018386 | 350 | 0917 | $19,328.00 |

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| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| GCB1, INC. DBA GC BUILDERS | 1200 | 26018675 | 350 | 0917 | $12,903.89 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| GCB1, INC. DBA GC BUILDERS | 1395 | 26018739 | 350 | 0916 | $13,983.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| GLOBAL EQUIPMENT | 0915 | 26019126 | 030 | 0712 | $25,647.53 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| GOLD STAR FOODS, INC. | 1910 | 26001647 | 130 | 5310 | $320,000.00 |
| BOE 06/04/2025 C-14 (PIGGYBACK) | | | | | |
| GOLDEN EAGLE CHARTER, INC. | 0925 | 26002791 | 030 | 7230 | $46,751.00 |
| RFQ 23-10 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0075 | 26019059 | 060 | 6770 | $31,793.43 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0090 | 26019152 | 060 | 6770 | $23,718.14 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0135 | 26019009 | 060 | 6770 | $40,729.11 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0135 | 26019177 | 060 | 6770 | $20,462.61 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| GOTTSCHALK MUSIC CENTER | 0320 | 26019150 | 060 | 6770 | $13,374.75 |
| RFQ 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0330 | 26019155 | 060 | 6770 | $26,802.52 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0395 | 26018975 | 030 | 7090 | $12,743.85 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0475 | 26019172 | 060 | 6770 | $10,561.25 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| GOTTSCHALK MUSIC CENTER | 0510 | 26018519 | 060 | 6770 | $12,078.36 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0575 | 26019239 | 060 | 6770 | $11,260.67 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| GOTTSCHALK MUSIC CENTER | 0727 | 26019176 | 030 | 0168 | $29,110.35 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| GOTTSCHALK MUSIC CENTER | 0727 | 26019217 | 030 | 0168 | $29,876.97 |
| RFP 25-26 | | | | | |
| GOTTSCHALK MUSIC CENTER | 0727 | 26019294 | 030 | 0168 | $29,110.35 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| GRAFTON SCHOOL, INC. | 0785 | 26018294 | 060 | 9017 | $22,585.56 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| HARVARD HOUSE | 0165 | 26019007 | 060 | 6770 | $13,297.69 |
| RFP 25-26 | | | | | |
| HBC ENTERPRISES | 1925 | 25022134 | 350 | 0913 | $44,880.55 |
| BID 25-43 | | | | | |
| INTERNATIONAL BACCALAUREATE ORGANIZATION | 0617 | 26019211 | 030 | 0675 | $57,668.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| INTERNATIONAL STUDENT TOURS | 0725 | 26019048 | 060 | 2600 | $63,840.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |

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| J & E RESTAURANT SUPPLY, INC. | 1910 | 26018590 | 130 | 5310 | $12,368.50 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| JOSTENS OF CENTRAL CAILIFORNIA | 0725 | 26018711 | 030 | 0197 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| JULIO BUSTOS | 0225 | 26018134 | 060 | 6770 | $11,864.33 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| JULIO BUSTOS | 0270 | 26018129 | 060 | 6770 | $14,029.16 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| KFSN-TV | 0860 | 26018511 | 030 | 0649 | $20,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| KRAW LAW GROUP | 0880 | 25803469C | 670 | 0841 | $82,000.00 |
| BOE 02/21/24 A-10 | | | | | |
| LAKESHORE LEARNING MATERIALS | 0765 | 26018261 | 060 | 2600 | $73,412.04 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| LAMAR TRANSIT, LLC | 0791 | 26019422 | 060 | 2600 | $14,500.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| LARRY A. LIVERMORE | 0725 | 26019113 | 060 | 2600 | $25,312.48 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| LARSON BROTHERS | 0265 | 26019251 | 030 | 7090 | $10,065.72 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| LAUREN LEMONS ODELL | 0220 | 26018282 | 060 | 4129 | $49,900.00 |
| RFQ 22-09S2 | | | | | |
| LAUREN LEMONS ODELL | 0227 | 26019147 | 060 | 3010 | $19,000.00 |
| RFQ 22-09S2 | | | | | |
| LAUREN LEMONS ODELL | 0450 | 26018315 | 060 | 4129 | $50,000.00 |
| RFQ 22-09S2 | | | | | |
| LAWSON MECHANICAL CONTRACTORS | 1145 | 26016143 | 350 | 0917 | $863,575.00 |
| BID 26-36 | | | | | |
| LEE GRANT INSPECTIONS | 1421 | 25015651 | 350 | 0917 | $15,000.00 |
| RFQ 25-04 | | | | | |
| LEXIA VOYAGER SOPRIS, INC. | 0755 | 26018220 | 060 | 2600 | $51,985.28 |
| INSTRUCTIONAL MATERIAL (PCC 20118.3) | | | | | |
| LITERACY RESOURCES, LLC | 0755 | 26018222 | 060 | 7435 | $18,997.50 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| LIVINGWORKS | 0810 | 26018336 | 060 | 9017 | $14,777.76 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| LOTUS FRESNO CORP. | 0860 | 26018510 | 030 | 0649 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| LULO LIBROS, INC. | 0758 | 26018209 | 030 | 0117 | $16,757.04 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| MAGNETAR.US, INC. | 1395 | 26018937 | 350 | 0913 | $24,672.04 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| MARKO CONSTRUCTION GROUP, INC. | 1185 | 25022109A | 350 | 0913 | $140,762.36 |
| BID 25-41 | | | | | |
| MARTHA ANN YBARRA | 0045 | 26018488 | 060 | 6770 | $17,083.89 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MATY'S, INC. | 0227 | 26018368 | 030 | 0644 | $7,675.00 |

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| MATY'S, INC. | 0227 | 26018368 | 060 | 3010 | $2,995.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MC GRAW-HILL EDUCATION, INC. | 0125 | 26018275 | 060 | 3182 | $14,330.31 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| MESA ENERGY SYSTEMS, INC. | 1440 | 26015076 | 060 | 9046 | $15,756.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| MIRACLE PLAYSYSTEMS, INC. | 1330 | 26019421 | 350 | 0917 | $53,054.22 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0100 | 26019334 | 060 | 6770 | $17,364.44 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0155 | 26019036 | 060 | 6770 | $28,697.77 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0225 | 26019039 | 060 | 6770 | $28,575.71 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0370 | 26019423 | 060 | 6770 | $29,915.46 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0490 | 26019333 | 060 | 6770 | $27,178.12 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| MOMAR, INC. | 0550 | 26019332 | 060 | 6770 | $29,762.18 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| NATIONAL HEALTHCAREER ASSOCIATION | 0710 | 26018149 | 060 | 6387 | $11,272.73 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| NEW ENGLAND SHEET METAL AND MECHANICAL CO. | 0310 | 26018582 | 030 | 7090 | $15,250.06 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| NEW ENGLAND SHEET METAL AND MECHANICAL CO. | 1145 | 26018198 | 060 | 9046 | $67,923.84 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| NEW ENGLAND SHEET METAL AND MECHANICAL CO. | 1450 | 25021943 | 350 | 0917 | $96,404.00 |
| BID 25-48 | | | | | |
| NORMAN S. WRIGHT-DUCKWORTH | 1395 | 26019259 | 350 | 0917 | $420,457.59 |
| BOE 6/12/24 A-23 (PIGGYBACK) | | | | | |
| NORTHERN SPEECH SERVICES, INC. | 0770 | 26018153 | 060 | 9017 | $11,327.99 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| ODP BUSINESS SOLUTIONS, LLC | 0045 | OD26001012 | 030 | 7090 | $15,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| ODP BUSINESS SOLUTIONS, LLC | 0090 | OD26001010 | 030 | 7091 | $10,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| ODP BUSINESS SOLUTIONS, LLC | 0758 | OD26001017 | 060 | 2600 | $60,000.00 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| PLATT, DBA REXAL USA | 0919 | 26019433 | 060 | 8150 | $14,506.41 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| PLAYCORE WISCONSIN, INC. | 1210 | 26019335 | 350 | 0917 | $158,818.84 |
| RESOLUTION 25-85 | | | | | |
| PLAYCORE WISCONSIN, INC. | 1330 | 26019336 | 350 | 0917 | $36,048.14 |
| RESOLUTION 25-85 | | | | | |
| PLAYCORE WISCONSIN, INC. | 1330 | 26019337 | 350 | 0917 | $108,144.37 |
| RESOLUTION 25-85 | | | | | |
| PROFESSIONAL PRINT AND MAIL, INC. | 0810 | 26018311 | 030 | 0197 | $29,421.97 |

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| BELOW BID LIMIT (PCC 20111) | | | | | |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0553 | 26019051 | 030 | 0133 | $13,807.77 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0852 | 26018887 | 060 | 6332 | $17,289.11 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| QUINN RENTAL SERVICES | 0919 | 26001664 | 060 | 8150 | $20,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| R & D INTERIORS, INC. | 0290 | 26018600 | 060 | 6770 | $17,800.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| REALLY GOOD STUFF, INC. | 0765 | 26018188 | 060 | 2600 | $20,628.01 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| RECRUITMENT ALLEY, LLC | 0790 | 26017630A | 060 | 2600 | $29,910.13 |
| RECRUITMENT ALLEY, LLC | 0790 | 26017630A | 060 | 6010 | $49,999.37 |
| RFQ 24-02 | | | | | |
| REXEL USA, INC. | 0919 | 26019202 | 060 | 8150 | $11,192.83 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| RICOH USA, INC. | 0450 | RL260215 | 030 | 7090 | $11,394.29 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| RICOH USA, INC. | 0758 | RL260148 | 030 | 7091 | $14,400.66 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| RIGHT WAY SALES | 0925 | 26002864 | 030 | 7230 | $10,200.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| RMA GEOSCIENCE, INC. | 1075 | 26013954 | 350 | 0912 | $16,750.00 |
| RFQ 25-04 | | | | | |
| RMA GEOSCIENCE, INC. | 1355 | 26012521 | 350 | 0912 | $11,470.00 |
| RFQ 25-04 | | | | | |
| SAFEWARE, INC. | 0664 | 26019289 | 030 | 0188 | $140,297.70 |
| RESOLUTION 25-85 | | | | | |
| SALEM ENGINEERING GROUP, INC. | 1185 | 26018656 | 350 | 0913 | $18,813.00 |
| RFQ 25-04 | | | | | |
| SALEM ENGINEERING GROUP, INC. | 1220 | 26018578 | 350 | 0917 | $14,998.00 |
| RFQ 25-04 | | | | | |
| SAN DIEGO STATE UNIVERSITY | 0702 | 26019287 | 060 | 3010 | $90,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SAN FRANCISCO FLORAL | 0725 | 26019242 | 030 | 0675 | $12,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SAN JOAQUIN CO. OFFICE OF ED. | 0930 | 26019344 | 060 | 6266 | $19,921.60 |
| BP 4133 (CONFERENCE) | | | | | |
| SAVE MART CENTER | 0725 | 26019377 | 030 | 0675 | $234,000.00 |
| BOE 03/25/26 C-4 | | | | | |
| SCHOLASTIC, INC. | 0700 | 26019194 | 060 | 7435 | $317,549.08 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| SCHOOL FACILITY CONSULTANTS | 0905 | 25009218N | 350 | 0912 | $783.75 |
| SCHOOL FACILITY CONSULTANTS | 0905 | 25009218N | 350 | 0913 | $570.00 |
| SCHOOL FACILITY CONSULTANTS | 0905 | 25009218N | 350 | 0916 | $247.50 |
| SCHOOL FACILITY CONSULTANTS | 0905 | 25009218N | 350 | 0917 | $3,908.75 |
| SCHOOL FACILITY CONSULTANTS | 0905 | 25009218N | 400 | 0915 | $6,068.75 |

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| RFQ 25-04 | | | | | |
| SCHOOL OUTFITTERS | 0575 | 26018102 | 060 | 6770 | $11,667.60 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SCHOOL SPECIALTY, LLC | 0105 | 26019149 | 060 | 6010 | $12,978.42 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| SCHOOL SPECIALTY, LLC | 0395 | 26018249 | 060 | 4124 | $14,823.83 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| SCHOOL SPECIALTY, LLC | 0758 | 26019179 | 030 | 7091 | $12,233.76 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| SCHOOL SPECIALTY, LLC | 0765 | 26018240 | 060 | 2600 | $19,074.66 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| SCP DISTRIBUTORS, LLC | 0919 | 26002297 | 060 | 8150 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SHIFTING PERSPECTIVES, INC. | 0702 | NR26000031 | 060 | 9075 | $38,800.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SHOOT-A-WAY, INC. | 0185 | 26019483 | 030 | 0172 | $19,862.35 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SHOULET BLUNT, LLC | 0930 | 26006182 | 060 | 6266 | $36,000.00 |
| RFQ 23-30 | | | | | |
| SIERRA SEAL COATING | 1070 | 26018730 | 350 | 0917 | $23,650.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| SINCLAIR BROADCAST GROUP, INC. | 0860 | 26018507 | 030 | 0649 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SOCIETY FOR HUMAN RESOURCES MGMT. | 0930 | 26019346 | 030 | 0197 | $13,480.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SOLPAC CONSTRUCTION, INC. | 1395 | 797002A | 350 | 0916 | $526,554.93 |
| BID 24-35 | | | | | |
| SOMAM, INC. | 1160 | 26002905 | 350 | 0912 | $459,278.00 |
| RFQ 25-03 | | | | | |
| SOUND CONTRACTING, INC. | 0010 | 26019463 | 060 | 6770 | $21,696.45 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SOUND CONTRACTING, INC. | 0020 | 26018253 | 060 | 6770 | $58,175.24 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| SOUND CONTRACTING, INC. | 0727 | 26019253 | 060 | 6770 | $40,493.64 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| SPEECH THERAPY LINK | 0786 | 26018631 | 060 | 9017 | $52,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| SSA GROUP, LLC | 0145 | 26018572 | 030 | 7090 | $10,488.28 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| STRATEGIC MECHANICAL, INC. | 0919 | 26012668 | 060 | 9046 | $16,767.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| STRATEGIC MECHANICAL, INC. | 1060 | 26018366 | 350 | 0917 | $773,050.00 |
| BID 26-37 | | | | | |
| STRATEGIC MECHANICAL, INC. | 1765 | 26016990 | 140 | 6205 | $28,800.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| TEACHING STRATEGIES, LLC | 0765 | 26018850 | 120 | 6053 | $561,611.06 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |

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|---|---|---|---|---|---|
| TEMPLE-ANDERSON-MOORE ARCHITECTS, LLP | 1925 | 25014546 | 060 | 7806 | $11,455.90 |
| RFQ 20-13 | | | | | |
| TETER, INC. | 1919 | 756535A | 350 | 0917 | $30,600.00 |
| RFQ 25-04 | | | | | |
| THE PAPE GROUP, INC. | 0925 | 26002875 | 030 | 7230 | $10,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| THE STEPPING STONES GROUP, LLC | 0781 | 26004802 | 060 | 9017 | $90,552.00 |
| RFQ 24-05 | | | | | |
| TK ELEVATOR CORPORATION | 0919 | 26002181 | 060 | 8150 | $40,000.00 |
| BOE 06/04/25 A-14 (PIGGYBACK) | | | | | |
| TOM LITTLE INSPECTIONS | 1220 | 26018491 | 350 | 0917 | $24,500.00 |
| RFQ 25-04 | | | | | |
| TOSTED ASPHALT, INC. | 1110 | 26019481 | 350 | 0917 | $20,000.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| TRANE U.S., INC. | 1395 | 26018796 | 350 | 0917 | $344,674.35 |
| RESOLUTION 25-85 | | | | | |
| TRULY REVIVING OUR YOUTH | 0810 | 26018777 | 060 | 4129 | $83,250.00 |
| RFQ 23-05 | | | | | |
| UNBOUNDED LEARNING, INC. | 0617 | 26019187 | 060 | 7435 | $62,803.13 |
| RFQ 23-30 | | | | | |
| UNBOUNDED LEARNING, INC. | 1145 | 26018663 | 060 | 3010 | $19,213.63 |
| RFQ 23-30 | | | | | |
| UNIGLOBE TRAVEL | 0145 | 26012443B | 060 | 722A | $10,034.36 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| UNIGLOBE TRAVEL | 0702 | 26003627A | 060 | 6266 | $11,156.57 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| UNIGLOBE TRAVEL | 0703 | 26018041 | 060 | 6266 | $14,453.97 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| UNIGLOBE TRAVEL | 0710 | 26016063 | 060 | 6387 | $15,976.13 |
| BOE 06/04/25 C-14 (PIGGYBACK) | | | | | |
| UNIGLOBE TRAVEL | 0710 | 26016067 | 060 | 6387 | $10,617.35 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| UNITED REFRIGERATION, INC. | 0919 | 26001394 | 060 | 8150 | $24,100.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| UNIVERSAL STUDIOS HOLLYWOOD | 0230 | 26018791 | 030 | 7091 | $29,400.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| UNIVISION TELEVISION GROUP, INC. | 0860 | 26018969 | 030 | 0649 | $20,000.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| VALLEY FENCE COMPANY | 1185 | 26018795 | 350 | 0917 | $12,055.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| VIKING ENTERPRISES | 0852 | 26019199 | 030 | 0197 | $18,000.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| VIKING ENTERPRISES | 1210 | 26018786 | 350 | 0917 | $35,999.00 |
| BOE 01/08/14 A-10 (CUPCCAA) | | | | | |
| VOL-TEN CORPORATION | 0925 | 26002788 | 030 | 7230 | $245,000.00 |
| RFQ 23-10 | | | | | |
| WEST MUSIC | 0070 | 26018968A | 060 | 6770 | $10,155.53 |

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|---|---|---|---|---|---|
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WEST MUSIC | 0135 | 26018992 | 060 | 6770 | $36,672.36 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WEST MUSIC | 0500 | 26019145A | 060 | 6770 | $30,069.96 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WHYTRY, LLC | 0810 | 26017257 | 030 | 0649 | $12,000.00 |
| INSTRUCTIONAL MATERIALS (PCC 20118.3) | | | | | |
| WOLF LAKES PARK, INC. | 0130 | 26018724 | 030 | 7090 | $13,658.84 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WOLFF/LANG/CHRISTOPHER ARCHITECTS, INC. | 1055 | 26019198 | 350 | 0913 | $150,500.00 |
| RFQ 25-03 | | | | | |
| WOLFF/LANG/CHRISTOPHER ARCHITECTS, INC. | 1561 | 599781B | 350 | 0913 | $292,237.23 |
| RFQ 25-03 | | | | | |
| WOW PRODUCTIONS, INC. | 0295 | 26019444 | 060 | 6770 | $16,599.36 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WOW PRODUCTIONS, INC. | 0580 | 26018705 | 060 | 6770 | $16,599.36 |
| BELOW BID LIMIT (PCC 20111) | | | | | |
| WOW PRODUCTIONS, INC. | 0727 | 26018686 | 060 | 6770 | $16,599.36 |
| BELOW BID LIMIT (PCC 20111) | | | | | |

**THE FOLLOWING PURCHASE ORDERS ARE UNDER $10,000**

**PURCHASE ORDERS DATED**
**APRIL 1, 2026 TO APRIL 30, 2026**
**RATIFICATION DATE AUGUST 12, 2026**

| VENDOR/AUTHORITY | DEPT | PO NUMBER | FUND | UNIT | AMOUNT |
|---|---|---|---|---|---|
| 5 STAR STUDENTS | 0795 | 26018910 | 060 | 3182 | $675.00 |
| A LIST SIGNS AND BANNERS, LLC | 0215 | 26018831 | 030 | 7090 | $5,777.49 |
| A PLUS BUYER, INC. | 0145 | 26019196 | 030 | 0172 | $1,154.51 |
| A R TRANSMISSION, INC. | 0919 | 26019473 | 060 | 8150 | $4,139.52 |
| A&E INDUSTRIAL CLEANING EQUIP. | 0705 | 26018889 | 110 | 6391 | $1,584.51 |
| A&E INDUSTRIAL CLEANING EQUIP. | 1920 | 26019044 | 030 | 0734 | $3,033.80 |
| ABDO PUBLISHING COMPANY | 0440 | 26018114 | 030 | 0625 | $5,037.55 |
| ADAM FRYE | 0070 | 26019174 | 030 | 7090 | $600.00 |
| ADG BLUSOURCE, LLC | 0750 | 26019285 | 060 | 3061 | $1,119.60 |
| ADVANCED METAL WORKS, INC. | 0185 | 26019180 | 030 | 7091 | $541.75 |
| AFRICAN DRUM INTERACTIVE, LLC | 0755 | 26019380 | 060 | 2600 | $2,700.00 |
| AFRICAN DRUM INTERACTIVE, LLC | 0755 | 26019381 | 060 | 2600 | $2,700.00 |
| AIMS EDUCATION FOUNDATION | 0755 | 26003159 | 060 | 2600 | $759.00 |
| ALEXANDER SHOOB | 0510 | 26019151 | 080 | 8210 | $1,556.77 |
| ALL AMERICAN GLASS | 0145 | 26018682 | 030 | 7090 | $699.38 |
| ALL AMERICAN SPORTS USA | 0140 | 26018909 | 030 | 7090 | $1,372.25 |
| ALL AMERICAN SPORTS USA | 0160 | 26019067A | 060 | 260E | $2,524.39 |
| ALL AMERICAN SPORTS USA | 0195 | 26018103 | 030 | 7090 | $6,499.92 |
| ALL AMERICAN SPORTS USA | 0320 | 26018819 | 030 | 0171 | $262.53 |
| ALL AMERICAN SPORTS USA | 0320 | 26019158 | 030 | 0171 | $487.58 |
| ALL AMERICAN SPORTS USA | 0410 | 26019160 | 060 | 260E | $999.90 |
| ALL AMERICAN SPORTS USA | 0495 | 26018925 | 060 | 2600 | $2,031.13 |
| ALL AMERICAN SPORTS USA | 0500 | 26019069 | 060 | 260E | $1,039.93 |
| ALL AMERICAN SPORTS USA | 0505 | 26018283 | 060 | 6010 | $1,702.83 |
| ALL AMERICAN SPORTS USA | 0505 | 26019083 | 060 | 2600 | $4,593.03 |
| ALL AMERICAN SPORTS USA | 0505 | 26019083 | 060 | 6010 | $797.82 |
| ALL SIGNS AND SCREEN PRINTING, INC. | 0055 | 26018355 | 030 | 0171 | $1,878.77 |
| ALL SIGNS AND SCREEN PRINTING, INC. | 0335 | 26018467 | 030 | 7140 | $647.35 |
| ALL SIGNS AND SCREEN PRINTING, INC. | 0700 | 26018351 | 030 | 0144 | $1,230.51 |
| ALLARD'S, INC. | 0070 | 26018657 | 030 | 7090 | $800.00 |
| ALLARD'S, INC. | 0145 | 26019118 | 060 | 6770 | $99.58 |
| ALLARD'S, INC. | 0170 | 26018717 | 060 | 6770 | $2,432.29 |
| ALLARD'S, INC. | 0200 | 26018908 | 060 | 6770 | $706.44 |
| ALLARD'S, INC. | 0235 | 26019102 | 060 | 6770 | $606.01 |
| ALLARD'S, INC. | 0235 | 26019104 | 060 | 6770 | $484.58 |
| ALLARD'S, INC. | 0235 | 26019107 | 060 | 6770 | $2,160.50 |
| ALLARD'S, INC. | 0510 | 26019092 | 060 | 6010 | $1,000.00 |
| ALLARD'S, INC. | 0550 | 26018571 | 060 | 6010 | $400.00 |
| A-MARK T-SHIRT, INC. | 0055 | 26018218 | 030 | 7090 | $5,764.22 |
| A-MARK T-SHIRT, INC. | 0055 | 26018291 | 030 | 0171 | $3,922.27 |

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|---|---|---|---|---|---|
| A-MARK T-SHIRT, INC. | 0055 | 26018293 | 030 | 0123 | $1,999.06 |
| A-MARK T-SHIRT, INC. | 0070 | 26018288 | 030 | 7090 | $3,033.80 |
| A-MARK T-SHIRT, INC. | 0070 | 26018847 | 030 | 7090 | $4,992.23 |
| A-MARK T-SHIRT, INC. | 0070 | 26019164 | 030 | 7090 | $4,992.77 |
| A-MARK T-SHIRT, INC. | 0098 | 26019367 | 060 | 739A | $3,859.97 |
| A-MARK T-SHIRT, INC. | 0100 | 26018224 | 030 | 7090 | $101.85 |
| A-MARK T-SHIRT, INC. | 0100 | 26018300 | 030 | 0171 | $975.15 |
| A-MARK T-SHIRT, INC. | 0100 | 26018301 | 030 | 0171 | $1,787.78 |
| A-MARK T-SHIRT, INC. | 0105 | 26018203 | 030 | 7140 | $4,810.74 |
| A-MARK T-SHIRT, INC. | 0105 | 26018228 | 030 | 7140 | $1,300.20 |
| A-MARK T-SHIRT, INC. | 0125 | 26018978 | 060 | 6770 | $4,529.03 |
| A-MARK T-SHIRT, INC. | 0125 | 26019255 | 030 | 0124 | $507.89 |
| A-MARK T-SHIRT, INC. | 0125 | 26019255 | 060 | 3010 | $1,185.08 |
| A-MARK T-SHIRT, INC. | 0130 | 26018763 | 030 | 7090 | $6,582.26 |
| A-MARK T-SHIRT, INC. | 0160 | 26018246 | 060 | 260E | $1,516.90 |
| A-MARK T-SHIRT, INC. | 0185 | 26018212 | 030 | 7140 | $7,199.86 |
| A-MARK T-SHIRT, INC. | 0185 | 26018447 | 030 | 0172 | $4,999.00 |
| A-MARK T-SHIRT, INC. | 0225 | 26018229 | 030 | 7090 | $2,275.35 |
| A-MARK T-SHIRT, INC. | 0225 | 26018256 | 060 | 260E | $1,922.67 |
| A-MARK T-SHIRT, INC. | 0255 | 26018758 | 060 | 6770 | $1,408.55 |
| A-MARK T-SHIRT, INC. | 0290 | 26018255 | 030 | 7090 | $2,569.37 |
| A-MARK T-SHIRT, INC. | 0290 | 26018255 | 030 | 7091 | $2,001.65 |
| A-MARK T-SHIRT, INC. | 0290 | 26018292 | 030 | 0110 | $3,188.04 |
| A-MARK T-SHIRT, INC. | 0290 | 26018292 | 030 | 7090 | $65.06 |
| A-MARK T-SHIRT, INC. | 0310 | 26018226 | 030 | 7090 | $5,980.92 |
| A-MARK T-SHIRT, INC. | 0310 | 26018250 | 060 | 260E | $1,406.38 |
| A-MARK T-SHIRT, INC. | 0310 | 26018251 | 060 | 260E | $2,573.31 |
| A-MARK T-SHIRT, INC. | 0310 | 26018298 | 030 | 0171 | $585.09 |
| A-MARK T-SHIRT, INC. | 0310 | 26018823 | 030 | 0110 | $509.67 |
| A-MARK T-SHIRT, INC. | 0310 | 26018823 | 030 | 0171 | $109.22 |
| A-MARK T-SHIRT, INC. | 0310 | 26018823 | 060 | 260E | $109.22 |
| A-MARK T-SHIRT, INC. | 0325 | 26018231 | 030 | 7090 | $1,029.33 |
| A-MARK T-SHIRT, INC. | 0325 | 26018233 | 030 | 7090 | $2,180.00 |
| A-MARK T-SHIRT, INC. | 0325 | 26019474 | 060 | 6211 | $476.74 |
| A-MARK T-SHIRT, INC. | 0335 | 26018239 | 030 | 0173 | $6,206.83 |
| A-MARK T-SHIRT, INC. | 0410 | 26018232 | 030 | 7090 | $2,828.48 |
| A-MARK T-SHIRT, INC. | 0415 | 26018230 | 060 | 6770 | $1,072.67 |
| A-MARK T-SHIRT, INC. | 0421 | 26018237 | 030 | 7090 | $520.08 |
| A-MARK T-SHIRT, INC. | 0423 | 26018227 | 030 | 7090 | $368.39 |
| A-MARK T-SHIRT, INC. | 0423 | 26018295 | 030 | 0115 | $1,155.01 |
| A-MARK T-SHIRT, INC. | 0460 | 26018216 | 030 | 7090 | $7,391.64 |
| A-MARK T-SHIRT, INC. | 0460 | 26018221 | 030 | 7090 | $4,984.10 |
| A-MARK T-SHIRT, INC. | 0495 | 26018217 | 030 | 7090 | $211.28 |
| A-MARK T-SHIRT, INC. | 0552 | 26018759 | 030 | 0133 | $2,483.92 |
| A-MARK T-SHIRT, INC. | 0664 | 26018243 | 030 | 0672 | $6,230.13 |
| A-MARK T-SHIRT, INC. | 0732 | 26018211 | 030 | 0658 | $238.91 |
| A-MARK T-SHIRT, INC. | 0732 | 26018446 | 030 | 0658 | $1,056.41 |

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|---|---|---|---|---|---|
| A-MARK T-SHIRT, INC. | 0856 | 26018241 | 030 | 0681 | $1,007.66 |
| A-MARK T-SHIRT, INC. | 0885 | 26018760 | 030 | 0143 | $552.59 |
| A-MARK T-SHIRT, INC. | 0885 | 26019078 | 030 | 0143 | $455.07 |
| AMAZON CAPITAL SERVICES | 0010 | 26001240 | 030 | 0115 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0010 | 26005332 | 030 | 7090 | $1,900.00 |
| AMAZON CAPITAL SERVICES | 0030 | 26001087 | 030 | 0115 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0045 | 26018589 | 120 | 7836 | $500.00 |
| AMAZON CAPITAL SERVICES | 0045 | 26018596 | 060 | 6510 | $200.00 |
| AMAZON CAPITAL SERVICES | 0045 | 26018598 | 060 | 6500 | $1,200.00 |
| AMAZON CAPITAL SERVICES | 0055 | 26018538 | 030 | 7090 | $8,000.00 |
| AMAZON CAPITAL SERVICES | 0055 | 26018619 | 030 | 0171 | $3,300.00 |
| AMAZON CAPITAL SERVICES | 0060 | 26002695 | 030 | 7090 | $2,500.00 |
| AMAZON CAPITAL SERVICES | 0060 | 26013346 | 030 | 0171 | $90.00 |
| AMAZON CAPITAL SERVICES | 0070 | 26001251 | 030 | 7090 | $4,000.00 |
| AMAZON CAPITAL SERVICES | 0070 | 26005068 | 030 | 0625 | $140.00 |
| AMAZON CAPITAL SERVICES | 0070 | 26018620 | 030 | 7091 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0075 | 26002111 | 030 | 7090 | $8,000.00 |
| AMAZON CAPITAL SERVICES | 0090 | 26018537 | 030 | 7090 | $5,300.00 |
| AMAZON CAPITAL SERVICES | 0090 | 26018581 | 060 | 6500 | $300.00 |
| AMAZON CAPITAL SERVICES | 0090 | 26018674 | 060 | 6500 | $200.00 |
| AMAZON CAPITAL SERVICES | 0095 | 26018907 | 030 | 0625 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0098 | 26006016 | 030 | 0625 | $137.00 |
| AMAZON CAPITAL SERVICES | 0098 | 26018669 | 030 | 7091 | $1,386.00 |
| AMAZON CAPITAL SERVICES | 0100 | 26017494 | 030 | 7140 | $2,500.00 |
| AMAZON CAPITAL SERVICES | 0100 | 26018613 | 030 | 0171 | $2,500.00 |
| AMAZON CAPITAL SERVICES | 0102 | 26019467 | 030 | 2430 | $250.00 |
| AMAZON CAPITAL SERVICES | 0105 | 26002988 | 030 | 7090 | $900.00 |
| AMAZON CAPITAL SERVICES | 0105 | 26005604 | 030 | 0625 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0105 | 26015622 | 030 | 0172 | $1,900.00 |
| AMAZON CAPITAL SERVICES | 0120 | 26018617 | 030 | 0171 | $3,809.00 |
| AMAZON CAPITAL SERVICES | 0125 | 26001085 | 030 | 0124 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0125 | 26018681 | 030 | 0173 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0130 | 26001985 | 030 | 0171 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0140 | 26002293 | 030 | 0110 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0140 | 26018838 | 030 | 7090 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0145 | 26001102 | 030 | 7090 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0145 | 26002441 | 030 | 0625 | $197.17 |
| AMAZON CAPITAL SERVICES | 0145 | 26018607 | 030 | 0173 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0145 | 26018690 | 030 | 0125 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0155 | 26018689 | 030 | 0110 | $4,000.00 |
| AMAZON CAPITAL SERVICES | 0185 | 26018591 | 030 | 7091 | $1,200.00 |
| AMAZON CAPITAL SERVICES | 0208 | 26001099 | 030 | 7090 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0208 | 26001568 | 030 | 0171 | $999.00 |
| AMAZON CAPITAL SERVICES | 0208 | 26018668 | 030 | 0173 | $180.00 |
| AMAZON CAPITAL SERVICES | 0215 | 26014011 | 030 | 7090 | $2,900.00 |
| AMAZON CAPITAL SERVICES | 0225 | 26001249 | 030 | 7090 | $1,200.00 |
| AMAZON CAPITAL SERVICES | 0225 | 26004873 | 060 | 260E | $1,600.00 |

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|---|---|---|---|---|---|
| AMAZON CAPITAL SERVICES | 0235 | 26018533 | 030 | 0123 | $2,500.00 |
| AMAZON CAPITAL SERVICES | 0235 | 26018641 | 030 | 7090 | $900.00 |
| AMAZON CAPITAL SERVICES | 0250 | 26016620 | 030 | 7091 | $898.00 |
| AMAZON CAPITAL SERVICES | 0250 | 26018678 | 080 | 8210 | $266.00 |
| AMAZON CAPITAL SERVICES | 0260 | 26018614 | 030 | 0110 | $2,500.00 |
| AMAZON CAPITAL SERVICES | 0270 | 26006869 | 030 | 0625 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0285 | 26006086 | 080 | 8210 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0290 | 26018520 | 030 | 0171 | $2,142.00 |
| AMAZON CAPITAL SERVICES | 0295 | 26003661 | 030 | 7090 | $6,000.00 |
| AMAZON CAPITAL SERVICES | 0305 | 26001858 | 030 | 7090 | $7,000.00 |
| AMAZON CAPITAL SERVICES | 0305 | 26005684 | 030 | 7091 | $3,600.00 |
| AMAZON CAPITAL SERVICES | 0310 | 26018592 | 060 | 6500 | $1,300.00 |
| AMAZON CAPITAL SERVICES | 0335 | 26018616 | 030 | 0171 | $3,879.00 |
| AMAZON CAPITAL SERVICES | 0355 | 26003609 | 030 | 7090 | $4,000.00 |
| AMAZON CAPITAL SERVICES | 0355 | 26006426 | 060 | 260E | $2,343.00 |
| AMAZON CAPITAL SERVICES | 0355 | 26018673 | 030 | 7090 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0365 | 26004704 | 030 | 7090 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0365 | 26018524 | 030 | 0171 | $400.00 |
| AMAZON CAPITAL SERVICES | 0365 | 26018531 | 030 | 0111 | $360.00 |
| AMAZON CAPITAL SERVICES | 0370 | 26018615 | 030 | 0110 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0380 | 26001416 | 030 | 7090 | $6,500.00 |
| AMAZON CAPITAL SERVICES | 0395 | 26003252 | 030 | 7090 | $3,500.00 |
| AMAZON CAPITAL SERVICES | 0395 | 26018612 | 030 | 0173 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0395 | 26018677 | 060 | 9013 | $500.00 |
| AMAZON CAPITAL SERVICES | 0415 | 26007326 | 030 | 0171 | $5,190.00 |
| AMAZON CAPITAL SERVICES | 0420 | 26003880 | 030 | 7090 | $3,500.00 |
| AMAZON CAPITAL SERVICES | 0421 | 26001442 | 030 | 0125 | $3,500.00 |
| AMAZON CAPITAL SERVICES | 0421 | 26011519 | 030 | 0171 | $7,311.00 |
| AMAZON CAPITAL SERVICES | 0421 | 26018535 | 030 | 0172 | $3,350.00 |
| AMAZON CAPITAL SERVICES | 0423 | 26001047 | 030 | 7091 | $1,183.00 |
| AMAZON CAPITAL SERVICES | 0423 | 26001050 | 030 | 7090 | $600.00 |
| AMAZON CAPITAL SERVICES | 0423 | 26007446 | 030 | 0171 | $4,500.00 |
| AMAZON CAPITAL SERVICES | 0435 | 26018651 | 030 | 0624 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0440 | 26002692 | 030 | 7090 | $6,000.00 |
| AMAZON CAPITAL SERVICES | 0440 | 26007205 | 030 | 0625 | $700.00 |
| AMAZON CAPITAL SERVICES | 0440 | 26012866 | 030 | 7091 | $7,500.00 |
| AMAZON CAPITAL SERVICES | 0445 | 26002151 | 030 | 7090 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0450 | 26003778 | 030 | 7090 | $500.00 |
| AMAZON CAPITAL SERVICES | 0455 | 26018687 | 030 | 0171 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0465 | 26015805 | 030 | 7090 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 0465 | 26018574 | 080 | 8210 | $679.00 |
| AMAZON CAPITAL SERVICES | 0465 | 26018579 | 080 | 8210 | $821.00 |
| AMAZON CAPITAL SERVICES | 0475 | 26002380 | 030 | 0171 | $1,727.00 |
| AMAZON CAPITAL SERVICES | 0475 | 26018540 | 030 | 7091 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0475 | 26018605 | 030 | 0173 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0480 | 26018871 | 030 | 0110 | $3,500.00 |
| AMAZON CAPITAL SERVICES | 0480 | 26018874 | 030 | 0111 | $510.00 |

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|---|---|---|---|---|---|
| AMAZON CAPITAL SERVICES | 0480 | 26018877 | 030 | 7091 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0485 | 26001572 | 030 | 7090 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0490 | 26007737 | 080 | 8210 | $9,000.00 |
| AMAZON CAPITAL SERVICES | 0495 | 26004761 | 030 | 0625 | $313.00 |
| AMAZON CAPITAL SERVICES | 0535 | 26018666 | 030 | 0110 | $6,000.00 |
| AMAZON CAPITAL SERVICES | 0552 | 26018753 | 030 | 0133 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0567 | 26005345 | 030 | 7091 | $4,284.00 |
| AMAZON CAPITAL SERVICES | 0575 | 26018604 | 030 | 7091 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0580 | 26018588 | 030 | 7091 | $4,500.00 |
| AMAZON CAPITAL SERVICES | 0601 | 26002437 | 030 | 0677 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0617 | 26018587 | 060 | 7435 | $1,500.00 |
| AMAZON CAPITAL SERVICES | 0619 | 26018536 | 030 | 0174 | $4,499.00 |
| AMAZON CAPITAL SERVICES | 0700 | 26005930 | 030 | 0606 | $1,933.00 |
| AMAZON CAPITAL SERVICES | 0700 | 26006428 | 030 | 0606 | $127.00 |
| AMAZON CAPITAL SERVICES | 0700 | 26014822 | 030 | 0606 | $1,697.00 |
| AMAZON CAPITAL SERVICES | 0700 | 26018757 | 030 | 0144 | $2,379.00 |
| AMAZON CAPITAL SERVICES | 0702 | 26018756 | 060 | 6266 | $3,000.00 |
| AMAZON CAPITAL SERVICES | 0706 | 26002391 | 030 | 0157 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0770 | 26018583 | 060 | 9017 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 0781 | 26005058 | 060 | 6500 | $4,000.00 |
| AMAZON CAPITAL SERVICES | 0785 | 26018542 | 060 | 6510 | $680.00 |
| AMAZON CAPITAL SERVICES | 0785 | 26019256 | 060 | 6547 | $4,150.00 |
| AMAZON CAPITAL SERVICES | 0810 | 26003100 | 030 | 0641 | $6,000.00 |
| AMAZON CAPITAL SERVICES | 0852 | 26008433 | 030 | 0679 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 0852 | 26019437 | 060 | 9089 | $3,722.00 |
| AMAZON CAPITAL SERVICES | 0930 | 26001422 | 030 | 0720 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 1250 | 26006422 | 060 | 6332 | $5,000.00 |
| AMAZON CAPITAL SERVICES | 1260 | 26004707 | 060 | 6332 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 1380 | 26005065 | 060 | 6332 | $1,000.00 |
| AMAZON CAPITAL SERVICES | 1417 | 26018586 | 060 | 6332 | $5,700.00 |
| AMAZON CAPITAL SERVICES | 1455 | 26011593 | 030 | 0115 | $1,100.00 |
| AMAZON CAPITAL SERVICES | 1510 | 26018599 | 060 | 6332 | $2,000.00 |
| AMAZON CAPITAL SERVICES | 1891 | 26018765 | 030 | 0716 | $2,593.90 |
| AMERICA TO GO, LLC | 0035 | 26014013 | 030 | 7090 | $5,000.00 |
| AMERICA TO GO, LLC | 0060 | 26015305 | 030 | 7090 | $2,500.00 |
| AMERICA TO GO, LLC | 0070 | 26013825 | 030 | 7090 | $3,000.00 |
| AMERICA TO GO, LLC | 0070 | 26018072 | 030 | 7091 | $2,000.00 |
| AMERICA TO GO, LLC | 0090 | 26018371 | 030 | 0110 | $5,000.00 |
| AMERICA TO GO, LLC | 0145 | 26013449 | 030 | 0171 | $1,000.00 |
| AMERICA TO GO, LLC | 0170 | 26018514 | 030 | 7090 | $4,000.00 |
| AMERICA TO GO, LLC | 0188 | 26018517 | 030 | 7091 | $236.00 |
| AMERICA TO GO, LLC | 0208 | 26018337 | 030 | 0110 | $4,170.00 |
| AMERICA TO GO, LLC | 0255 | 26018824 | 030 | 0110 | $1,300.00 |
| AMERICA TO GO, LLC | 0265 | 26013667 | 030 | 0115 | $1,304.44 |
| AMERICA TO GO, LLC | 0290 | 26018374 | 030 | 0111 | $920.00 |
| AMERICA TO GO, LLC | 0365 | 26018373 | 030 | 0111 | $300.00 |
| AMERICA TO GO, LLC | 0380 | 26018372 | 030 | 7090 | $2,201.00 |

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|---|---|---|---|---|---|
| AMERICA TO GO, LLC | 0395 | 26013387 | 030 | 7090 | $508.00 |
| AMERICA TO GO, LLC | 0435 | 26018075 | 030 | 7091 | $3,099.00 |
| AMERICA TO GO, LLC | 0465 | 26018515 | 030 | 0110 | $1,100.00 |
| AMERICA TO GO, LLC | 0480 | 26018691 | 030 | 0171 | $1,090.00 |
| AMERICA TO GO, LLC | 0530 | 26014524 | 030 | 7090 | $7,018.00 |
| AMERICA TO GO, LLC | 0550 | 26019127 | 030 | 0110 | $2,500.00 |
| AMERICA TO GO, LLC | 0552 | 26018566 | 030 | 0133 | $1,860.00 |
| AMERICA TO GO, LLC | 0575 | 26018074 | 030 | 7090 | $3,000.00 |
| AMERICA TO GO, LLC | 0601 | 26013754 | 030 | 0677 | $5,400.00 |
| AMERICA TO GO, LLC | 0700 | 26014982 | 030 | 0606 | $2,000.00 |
| AMERICA TO GO, LLC | 0700 | 26019328 | 030 | 0606 | $1,400.00 |
| AMERICA TO GO, LLC | 0702 | 26018077 | 030 | 0720 | $6,800.00 |
| AMERICA TO GO, LLC | 0725 | 26014772 | 030 | 0172 | $3,000.00 |
| AMERICA TO GO, LLC | 0725 | 26019123 | 030 | 0675 | $2,000.00 |
| AMERICA TO GO, LLC | 0725 | 26019386 | 030 | 0171 | $500.00 |
| AMERICA TO GO, LLC | 0785 | 26019116 | 060 | 6500 | $1,550.00 |
| AMERICA TO GO, LLC | 0787 | 26014468 | 060 | 6500 | $400.00 |
| AMERICA TO GO, LLC | 0885 | 26014061 | 030 | 0143 | $1,700.00 |
| AMERICA TO GO, LLC | 0930 | 26014014 | 030 | 0720 | $1,500.00 |
| AMERICA TO GO, LLC | 1145 | 26014907 | 030 | 0500 | $2,118.56 |
| AMERICA TO GO, LLC | 1250 | 26014058 | 060 | 6332 | $2,000.00 |
| AMERICA TO GO, LLC | 1270 | 26018341 | 060 | 6332 | $1,000.00 |
| AMERICA TO GO, LLC | 1450 | 26019375 | 060 | 6332 | $500.00 |
| AMERICAN BAND ACCESSORIES, LLC | 0185 | 26018906 | 060 | 6770 | $2,154.12 |
| AMERICAN MUSIC COMPANY, LLC | 0075 | 26018108 | 060 | 6770 | $1,637.99 |
| AMERICAN MUSIC COMPANY, LLC | 0580 | 26019218 | 060 | 6770 | $7,555.81 |
| AMERICAN T'S | 0120 | 26018547 | 030 | 7090 | $1,150.68 |
| AMERICAN T'S | 0410 | 26018913 | 060 | 6770 | $253.54 |
| AMERICAN T'S | 0417 | 26019398 | 060 | 6770 | $781.20 |
| AMERICAN T'S | 0530 | 26018084 | 060 | 6770 | $281.71 |
| AMERICAN T'S | 0567 | 26018083 | 060 | 6770 | $422.57 |
| AMERICAN T'S | 0575 | 26018439 | 060 | 6770 | $197.20 |
| AMF BOWLING CENTERS/BOWLERO | 0255 | 26019219 | 080 | 8210 | $1,429.03 |
| AMS ENTERTAINMENT-FRESNO | 0210 | 26019227 | 060 | 2600 | $1,245.00 |
| AMS ENTERTAINMENT-FRESNO | 0395 | 26018070 | 030 | 0197 | $346.29 |
| AMS ENTERTAINMENT-FRESNO | 0395 | 26018070 | 060 | 9013 | $1,302.71 |
| AMS ENTERTAINMENT-FRESNO | 0812 | 26018504 | 030 | 0141 | $799.00 |
| ANDERSON'S ALPHABET U | 0320 | 26019153 | 060 | 6770 | $695.57 |
| ANGELS OF GRACE, INC. | 0860 | 26018932 | 030 | 0694 | $1,150.00 |
| ANIXTER, INC. | 0919 | 26016271 | 060 | 8150 | $88.07 |
| ANTONIO SOSA | 0208 | 26018698 | 080 | 8210 | $400.00 |
| ANTONIO SOSA | 0208 | 26018700 | 080 | 8210 | $750.00 |
| AP TECHNOLOGY, LLC | 0889 | 26019339 | 030 | 0709 | $3,025.00 |
| APPLE COMPUTER, INC. | 0025 | 26019314 | 030 | 7090 | $720.94 |
| APPLE COMPUTER, INC. | 0090 | 26019435 | 060 | 6770 | $1,081.41 |
| APPLE COMPUTER, INC. | 0135 | 26019459 | 060 | 3010 | $720.94 |
| APPLE COMPUTER, INC. | 0150 | 26019438 | 060 | 3010 | $720.94 |

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|---|---|---|---|---|---|
| APPLE COMPUTER, INC. | 0170 | 26019350 | 030 | 7090 | $1,081.41 |
| APPLE COMPUTER, INC. | 0188 | 26019312 | 030 | 0133 | $720.94 |
| APPLE COMPUTER, INC. | 0215 | 26019414 | 030 | 7090 | $1,081.41 |
| APPLE COMPUTER, INC. | 0295 | 26019213 | 060 | 6770 | $360.47 |
| APPLE COMPUTER, INC. | 0370 | 26019310 | 030 | 0110 | $720.94 |
| APPLE COMPUTER, INC. | 0421 | 26019311 | 030 | 0125 | $1,081.41 |
| APPLE COMPUTER, INC. | 0500 | 26019405 | 030 | 7090 | $720.94 |
| APPLE COMPUTER, INC. | 0567 | 26019351 | 030 | 0110 | $368.44 |
| APPLE COMPUTER, INC. | 0567 | 26019351 | 030 | 7090 | $712.97 |
| APPLE COMPUTER, INC. | 0580 | 26019406 | 030 | 7091 | $720.94 |
| APPLE COMPUTER, INC. | 0727 | 26018704 | 060 | 6770 | $360.47 |
| APPLE COMPUTER, INC. | 0810 | 26019313 | 030 | 0640 | $4,271.48 |
| ARDENT GENERAL, INC. | 1475 | 798110A | 350 | 0917 | $835.00 |
| ARMIDA ESPINOZA | 0580 | 26018556 | 030 | 0625 | $604.86 |
| ARTE AMERICAS | 0435 | 26018851 | 060 | 6770 | $2,230.00 |
| ARTISAN MARKETING GROUP | 0225 | 26018105 | 030 | 7090 | $1,200.00 |
| ARTISAN MARKETING GROUP | 0225 | 26018144 | 030 | 7090 | $208.38 |
| ARTISAN MARKETING GROUP | 0225 | 26018171 | 060 | 260E | $2,000.00 |
| ARTISAN MARKETING GROUP | 0235 | 26018107 | 030 | 0125 | $4,033.24 |
| ARTISAN MARKETING GROUP | 0235 | 26018960 | 030 | 0125 | $1,721.85 |
| ART'S CONSTRUCTION COMPANY, INC. | 0961 | 26018176 | 030 | 0188 | $2,970.00 |
| ART'S CONSTRUCTION COMPANY, INC. | 1561 | 26018384 | 350 | 0917 | $6,970.00 |
| ASIAN SUPERMARKET | 0035 | 26019331 | 060 | 6770 | $8,668.00 |
| ASIAN SUPERMARKET | 0758 | 26018812 | 060 | 2600 | $1,500.00 |
| ASIAN SUPERMARKET | 0758 | 26018816 | 060 | 2600 | $1,500.00 |
| ASIAN SUPERMARKET | 0796 | 26019302 | 030 | 0667 | $812.63 |
| ASSOCIATED COMPRESSOR AND EQUIPMENT, LLC | 0710 | 26018735 | 030 | 0152 | $800.00 |
| ASSOCIATED COMPRESSOR AND EQUIPMENT, LLC | 0710 | 26018735 | 030 | 7090 | $1,983.37 |
| ASSOCIATED COMPRESSOR AND EQUIPMENT, LLC | 1910 | 26001994 | 130 | 5310 | $635.25 |
| AT&T MOBILITY | 0601 | 26018568 | 030 | 0677 | $18.52 |
| AT&T MOBILITY | 0601 | AT26032 | 030 | 0677 | $600.00 |
| AUDEAMUS | 1040 | 26019482 | 350 | 0917 | $6,994.38 |
| B & H PHOTO-VIDEO, INC. | 0102 | 26019215 | 060 | 6770 | $2,406.27 |
| B & H PHOTO-VIDEO, INC. | 0225 | 26017786 | 060 | 6770 | $1,260.24 |
| B & H PHOTO-VIDEO, INC. | 0230 | 26019449 | 060 | 6770 | $5,245.20 |
| BALLOONS ARE EVERYWHERE, INC. | 0208 | 26019246 | 030 | 0171 | $300.00 |
| BAND SHOPPE | 0335 | 26018875 | 060 | 6770 | $701.85 |
| BARGAIN PARTY RENTAL | 0725 | 26019220 | 030 | 0675 | $1,305.00 |
| BARNES & NOBLE, INC. | 0005 | 26018151 | 060 | 6010 | $595.12 |
| BARNES & NOBLE, INC. | 0005 | 26018155 | 060 | 6010 | $335.20 |
| BARNES & NOBLE, INC. | 0005 | 26018157 | 060 | 6010 | $308.32 |
| BARNES & NOBLE, INC. | 0005 | 26018159 | 060 | 6010 | $349.07 |
| BARNES & NOBLE, INC. | 0005 | 26018160 | 060 | 6010 | $265.01 |
| BARNES & NOBLE, INC. | 0060 | 26018610 | 030 | 7140 | $1,500.00 |
| BARNES & NOBLE, INC. | 0090 | 26018130 | 030 | 7091 | $2,000.00 |
| BARNES & NOBLE, INC. | 0105 | 26018168 | 030 | 0625 | $614.00 |
| BARNES & NOBLE, INC. | 0120 | 26018123 | 030 | 7091 | $6,000.00 |

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| BARNES & NOBLE, INC. | 0120 | 26018128 | 030 | 7090 | $1,000.00 |
| BARNES & NOBLE, INC. | 0120 | 26019274 | 060 | 3010 | $730.35 |
| BARNES & NOBLE, INC. | 0125 | 26018345 | 060 | 3010 | $547.31 |
| BARNES & NOBLE, INC. | 0125 | 26018684 | 060 | 3010 | $859.98 |
| BARNES & NOBLE, INC. | 0145 | 26018609 | 030 | 7090 | $600.00 |
| BARNES & NOBLE, INC. | 0160 | 26018125 | 030 | 7090 | $1,000.00 |
| BARNES & NOBLE, INC. | 0175 | 26018165 | 030 | 7090 | $3,000.00 |
| BARNES & NOBLE, INC. | 0175 | 26018784 | 060 | 6010 | $316.02 |
| BARNES & NOBLE, INC. | 0225 | 26004148 | 030 | 0171 | $631.00 |
| BARNES & NOBLE, INC. | 0235 | 26018783 | 030 | 7091 | $612.57 |
| BARNES & NOBLE, INC. | 0235 | 26018815 | 030 | 7090 | $4,140.32 |
| BARNES & NOBLE, INC. | 0250 | 26019272 | 060 | 3010 | $535.10 |
| BARNES & NOBLE, INC. | 0395 | 26018169 | 030 | 0171 | $1,400.00 |
| BARNES & NOBLE, INC. | 0410 | 26018163 | 030 | 7091 | $1,600.00 |
| BARNES & NOBLE, INC. | 0435 | 26018166 | 030 | 7090 | $6,500.00 |
| BARNES & NOBLE, INC. | 0435 | 26018235 | 030 | 7090 | $771.67 |
| BARNES & NOBLE, INC. | 0505 | 26018778 | 060 | 3010 | $7,474.03 |
| BARNES & NOBLE, INC. | 0530 | 26018164 | 030 | 7090 | $2,553.00 |
| BARNES & NOBLE, INC. | 0567 | 26018127 | 030 | 7090 | $2,000.00 |
| BARNES & NOBLE, INC. | 0710 | 26019456 | 060 | 6387 | $2,730.42 |
| BARNES & NOBLE, INC. | 0758 | 26018775 | 060 | 2600 | $2,000.00 |
| BARNES & NOBLE, INC. | 0795 | 26018234 | 060 | 3182 | $4,029.97 |
| BEER MONUMENT WORKS, INC. | 0175 | 26018964 | 030 | 7090 | $1,070.90 |
| BELMONT NURSERY | 0460 | 26019252 | 080 | 8210 | $305.69 |
| BENTLEY'S DRUM SHOP | 0145 | 26019053 | 060 | 6770 | $238.35 |
| BIG 5 SPORTING GOODS | 0550 | 26019415 | 060 | 6010 | $2,000.00 |
| BIG 5 SPORTING GOODS CORP. | 0455 | 26018068 | 060 | 6010 | $1,000.00 |
| BLICK ART MATERIALS | 0005 | 26018316 | 060 | 6010 | $2,637.99 |
| BLICK ART MATERIALS | 0025 | 26018959 | 060 | 6770 | $1,399.54 |
| BLICK ART MATERIALS | 0025 | 26018962 | 060 | 6770 | $2,018.22 |
| BLICK ART MATERIALS | 0060 | 26018915 | 060 | 2600 | $455.03 |
| BLICK ART MATERIALS | 0165 | 26018989 | 060 | 6770 | $122.24 |
| BLICK ART MATERIALS | 0165 | 26019175 | 060 | 6770 | $967.51 |
| BLICK ART MATERIALS | 0175 | 26018287 | 060 | 2600 | $1,911.48 |
| BLICK ART MATERIALS | 0185 | 26018979 | 060 | 6770 | $4,921.11 |
| BLICK ART MATERIALS | 0185 | 26018983 | 060 | 6770 | $933.64 |
| BLICK ART MATERIALS | 0188 | 26018265 | 060 | 6770 | $1,820.29 |
| BLICK ART MATERIALS | 0188 | 26018888 | 030 | 7091 | $499.75 |
| BLICK ART MATERIALS | 0188 | 26018990 | 030 | 7090 | $1,031.84 |
| BLICK ART MATERIALS | 0265 | 26019050 | 060 | 6770 | $1,493.63 |
| BLICK ART MATERIALS | 0265 | 26019054 | 060 | 6770 | $517.87 |
| BLICK ART MATERIALS | 0330 | 26018901 | 060 | 6770 | $2,877.47 |
| BLICK ART MATERIALS | 0340 | 26018534 | 060 | 6770 | $724.78 |
| BLICK ART MATERIALS | 0340 | 26018550 | 060 | 6770 | $497.96 |
| BLICK ART MATERIALS | 0340 | 26018553 | 060 | 6770 | $346.80 |
| BLICK ART MATERIALS | 0440 | 26019353 | 060 | 6770 | $1,520.15 |
| BLICK ART MATERIALS | 0445 | 26019143 | 060 | 6770 | $421.45 |

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| BLICK ART MATERIALS | 0535 | 26018223 | 060 | 2600 | $98.11 |
| BLICK ART MATERIALS | 0535 | 26018223 | 060 | 6010 | $190.47 |
| BLICK ART MATERIALS | 0580 | 26019010 | 060 | 6770 | $7,121.26 |
| BLICK ART MATERIALS | 0790 | 26018214 | 060 | 2600 | $403.65 |
| BLICK ART MATERIALS | 0790 | 26018219 | 060 | 2600 | $495.89 |
| BLICK ART MATERIALS | 0790 | 26018580 | 060 | 2600 | $127.53 |
| BLICK ART MATERIALS | 0790 | 26018798 | 060 | 2600 | $352.67 |
| BLICK ART MATERIALS | 0790 | 26018801 | 060 | 2600 | $558.26 |
| BLICK ART MATERIALS | 0790 | 26018802 | 060 | 2600 | $1,284.76 |
| BLICK ART MATERIALS | 0790 | 26019005 | 060 | 2600 | $1,461.61 |
| BLICK ART MATERIALS | 0790 | 26019012 | 060 | 2600 | $1,114.50 |
| BLKMPWR, LLC | 0755 | 26019258 | 060 | 2600 | $3,833.33 |
| BLKMPWR, LLC | 0755 | 26019262 | 060 | 2600 | $3,833.33 |
| BLKMPWR, LLC | 0755 | 26019263 | 060 | 2600 | $3,833.34 |
| BLUFF POINTE GOLF COURSE | 0185 | 26018861 | 030 | 0172 | $2,700.00 |
| B'NAI B'RITH | 0235 | 26018356 | 030 | 0172 | $500.00 |
| B'NAI B'RITH | 0725 | 26019404 | 030 | 0172 | $500.00 |
| BOARD DIRECTOR, LLC | 0880 | 26019070 | 670 | 0841 | $2,495.00 |
| BOUNCE 2 U DROP | 0325 | 26019307 | 080 | 8210 | $1,410.00 |
| BOUNCE 2 U DROP | 0420 | 26018594 | 080 | 8210 | $580.00 |
| BOUNCE 2 U DROP | 0420 | 26018602 | 080 | 8210 | $1,505.00 |
| BOUNCE 2 U DROP | 0423 | 26017876 | 030 | 7090 | $770.00 |
| BOUNCE 2 U DROP | 0455 | 26018530 | 030 | 0171 | $900.00 |
| BOUNCE 2 U DROP | 0455 | 26018569 | 030 | 0115 | $450.00 |
| BOX SIX | 0421 | 26018626 | 060 | 6770 | $1,800.00 |
| BRIGHTVIEW LANDSCAPE SERVICES, INC. | 1920 | 26018585 | 030 | 0734 | $2,800.00 |
| BRIGHTVIEW LANDSCAPE SERVICES, INC. | 1920 | 26018658 | 030 | 0734 | $7,140.00 |
| BRIGHTVIEW LANDSCAPE SERVICES, INC. | 1920 | 26019140 | 030 | 0734 | $2,800.00 |
| BULLARD UNIFORMS, INC. | 0395 | 26018544 | 030 | 7090 | $2,785.35 |
| CA AGRICULTURAL TEACHERS ASSOCIATION | 0710 | 26019399 | 060 | 6388 | $1,080.00 |
| CA ASSN. OF DIRECTORS | 0208 | 26018567 | 030 | 0171 | $595.00 |
| CAL-HOSA, INC. | 0710 | 26019245 | 030 | 0152 | $1,120.00 |
| CALIF. ASSOCIATION OF SKILLS USA, INC. | 0710 | 26019440 | 060 | 6387 | $3,150.00 |
| CALIFITNESS, INC. | 0265 | 26018671 | 030 | 0172 | $45.44 |
| CALIFORNIA ASSOC. OF IB WORLD SCHOOLS | 0185 | 26019402 | 030 | 7090 | $2,590.00 |
| CALIFORNIA BUSINESS MACH., INC. | 0030 | 26018821 | 030 | 7090 | $4,496.53 |
| CALIFORNIA BUSINESS MACH., INC. | 0075 | 26018894 | 030 | 7090 | $2,167.00 |
| CALIFORNIA BUSINESS MACH., INC. | 0145 | 26019299 | 030 | 0125 | $7,111.06 |
| CALIFORNIA BUSINESS MACH., INC. | 0150 | 26019162 | 060 | 3010 | $4,496.53 |
| CALIFORNIA BUSINESS MACH., INC. | 0260 | 26018988 | 030 | 0110 | $537.42 |
| CALIFORNIA BUSINESS MACH., INC. | 0260 | 26019040 | 060 | 3010 | $861.82 |
| CALIFORNIA BUSINESS MACH., INC. | 0355 | 26018892 | 030 | 7090 | $1,122.50 |
| CALIFORNIA BUSINESS MACH., INC. | 0421 | 26018949 | 030 | 7090 | $1,506.70 |
| CALIFORNIA KEYBOARDS | 0130 | 26018827 | 060 | 6770 | $2,000.00 |
| CALIFORNIA KEYBOARDS | 0130 | 26018836 | 060 | 6770 | $119.66 |
| CALIFORNIA SCIENCE CENTER FOUNDATION | 0100 | 26018770 | 030 | 7090 | $25.00 |
| CALIFORNIANS TOGETHER | 0758 | 26018554 | 060 | 4203 | $1,138.50 |

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| CALVERT CATERING | 0553 | 26011971A | 030 | 7090 | $27.08 |
| CARPENTERS TRAINING COMMITTEE NORTHERN CALIFORNIA | 0710 | 26018133 | 030 | 0152 | $630.30 |
| CARRIE A. KOURI | 0788 | 26019186 | 060 | 6500 | $51.04 |
| CARTY WEB STRATEGIES, INC. | 0235 | 26019408 | 030 | 0172 | $1,295.00 |
| CATHARINE LOPEZ | 0460 | 26018830 | 030 | 7090 | $650.10 |
| CDW GOVERNMENT, INC. | 0240 | 26019342 | 030 | 7090 | $3,400.00 |
| CDW GOVERNMENT, INC. | 0395 | 26018840 | 680 | 0851 | $4,523.00 |
| CDW GOVERNMENT, INC. | 0700 | 26018742 | 030 | 0606 | $154.32 |
| CDW GOVERNMENT, INC. | 0919 | 26019210 | 060 | 8150 | $1,581.52 |
| CDW GOVERNMENT, INC. | 1891 | 26016845 | 030 | 0716 | $1,047.83 |
| CENGAGE LEARNING | 0670 | 26019457 | 110 | 6391 | $140.35 |
| CENGAGE LEARNING | 0710 | 26019455 | 060 | 6387 | $5,501.50 |
| CENTRAL CALIFORNIA RENTALS CORP. | 0145 | 26019410 | 030 | 0125 | $2,896.88 |
| CENTRAL CALIFORNIA RENTALS CORP. | 0295 | 26019243 | 030 | 7090 | $1,687.50 |
| CENTRAL CALIFORNIA RENTALS CORP. | 0295 | 26019243 | 030 | 7091 | $1,687.50 |
| CENTRAL STAR MARKETING, LLC | 0185 | 26018154 | 030 | 0172 | $22.75 |
| CENTRAL VALLEY BLINDS | 0919 | 26019364 | 060 | 8150 | $6,325.00 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0095 | 26018549 | 060 | 260E | $793.51 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0095 | 26019291 | 060 | 260E | $3,744.58 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0175 | 26018383 | 030 | 0110 | $985.99 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0175 | 26018845 | 030 | 0110 | $3,545.21 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0175 | 26018904 | 060 | 260E | $550.06 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0185 | 26015380 | 030 | 0173 | $245.95 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0440 | 26018122 | 030 | 7090 | $2,773.76 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0440 | 26018126 | 030 | 7090 | $8,171.54 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0440 | 26018305 | 030 | 7090 | $1,733.60 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0450 | 26018479 | 030 | 0171 | $468.07 |
| CENTRAL VALLEY SPORTS STITCH & INK | 0700 | 26018124 | 030 | 0144 | $663.64 |
| CENTRO LA FAMILIA ADVOCACY SERVICES, INC. | 0860 | 26018561 | 030 | 0694 | $1,200.00 |
| CHARLES J. BECKER AND BRO., INC. | 0765 | 26019407 | 120 | 6053 | $975.03 |
| CHILDS AND CO., INC. | 0919 | 26018940 | 060 | 8150 | $614.37 |
| CITY OF FRESNO/PUBLIC WORKS FAC. MGMT. | 1767 | 26019448 | 350 | 0917 | $529.00 |
| CITY OF LOS ANGELES | 0335 | 26019403 | 030 | 7090 | $1,080.00 |
| CLASS LEASING, LLC | 1160 | 26015486 | 350 | 0912 | $1,010.00 |
| CLAY MIX, LLC | 0395 | 26018808 | 030 | 7090 | $1,998.34 |
| CLOVIS COMMUNITY FOUNDATION | 0860 | 26019462 | 030 | 0694 | $250.00 |
| COMMUNITY PRODUCTS, LLC | 0765 | 26019434 | 120 | 6053 | $961.66 |
| COMPANIA DE DANZA EL SOL | 0495 | 26018335 | 060 | 6770 | $2,186.65 |
| CONSOLIDATED ELECTRICAL DISTRIBUTORS, INC. | 0919 | 26001071 | 060 | 8150 | $5,000.00 |
| CORE | 0617 | 26019121 | 060 | 7435 | $6,802.74 |
| CORTEZ, CRYSTAL | 0725 | 26019359 | 030 | 0173 | $77.63 |
| CORWIN PRESS | 0215 | 26018601 | 060 | 3010 | $2,997.50 |
| COUNCIL OF THE GREAT CITY SCHOOLS | 0905 | 26018628 | 030 | 0738 | $300.00 |
| CRISIS PREVENTION INSTITUTE, INC. | 0770 | 26018548 | 060 | 9017 | $2,499.00 |
| CTBOOK HOLDINGS, LLC | 0765 | 26018196 | 060 | 2600 | $3,901.35 |
| CULLINAN EDUCATION CENTER | 0310 | 26018118 | 030 | 7091 | $1,590.00 |

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| CULLINAN EDUCATION CENTER | 0617 | 26018781 | 060 | 7435 | $312.05 |
| CURIPOD, INC. | 0240 | 26019188 | 060 | 7399 | $2,500.00 |
| CURRICULUM ASSOCIATES, LLC | 0090 | 26017385 | 060 | 3010 | $213.18 |
| CURRICULUM ASSOCIATES, LLC | 0090 | 26018115 | 030 | 7091 | $1,759.50 |
| CURRICULUM ASSOCIATES, LLC | 0617 | 26018920 | 060 | 7435 | $3,060.00 |
| CURRICULUM ASSOCIATES, LLC | 0617 | 26019125 | 060 | 7435 | $4,445.39 |
| CWF FLOORING, INC. | 0355 | 26015661 | 060 | 6770 | $594.34 |
| D. M. BUSINESS MACHINES | 0897 | 26019085 | 030 | 0716 | $457.86 |
| D.E. VIGIL UNLIMITED, INC. | 0919 | 26018842 | 060 | 8150 | $2,950.57 |
| DANCE TEACHER WEB, LLC | 0123 | 26018965 | 060 | 6770 | $721.00 |
| DANCE TEACHER WEB, LLC | 0225 | 26018132 | 060 | 6770 | $1,148.00 |
| DANIEL MURRIETA | 0208 | 26018508 | 080 | 8210 | $1,359.48 |
| DANIEL MURRIETA | 0208 | 26018509 | 030 | 0173 | $664.78 |
| DANIEL MURRIETA | 0235 | 26018094 | 030 | 7090 | $2,499.95 |
| DANIEL MURRIETA | 0235 | 26018098 | 030 | 7090 | $1,168.24 |
| DANIEL MURRIETA | 0235 | 26018100 | 030 | 7090 | $555.43 |
| DANIEL MURRIETA | 0235 | 26018928 | 030 | 7090 | $701.91 |
| DANIEL MURRIETA | 0310 | 26018095 | 030 | 7090 | $5,429.86 |
| DANIEL MURRIETA | 0706 | 26015639 | 060 | 9073 | $54.17 |
| DANIEL MURRIETA | 0726 | 26019385 | 030 | 0606 | $3,366.19 |
| DANIEL NEGRETE ROSAS JR | 0215 | 26018086 | 060 | 6770 | $1,105.17 |
| DANIEL NEGRETE ROSAS JR | 0215 | 26018088 | 060 | 6770 | $1,023.91 |
| DANIEL NEGRETE ROSAS JR | 0255 | 26018092 | 060 | 6770 | $552.59 |
| DANIEL NEGRETE ROSAS JR | 0255 | 26018093 | 060 | 6770 | $1,137.68 |
| DANIEL NEGRETE ROSAS JR | 0255 | 26018814 | 060 | 6770 | $552.59 |
| DANIEL NEGRETE ROSAS JR | 0305 | 26018089 | 060 | 6770 | $1,023.91 |
| DANIEL NEGRETE ROSAS JR | 0305 | 26018090 | 060 | 6770 | $1,105.17 |
| DANIEL NEGRETE ROSAS JR | 0305 | 26018091 | 060 | 6770 | $3,250.50 |
| DARDEN ARCHITECTS, INC. | 1130 | 26019475 | 350 | 0917 | $6,345.00 |
| DAVE CHRISTIAN CONST. CO., INC. | 1055 | 26016359 | 060 | 9046 | $1,670.00 |
| DAVES CUSTOM WOODWORKING | 0865 | 26018376 | 030 | 0195 | $539.43 |
| DECKER FORD, INC. | 0880 | 26018706 | 680 | 0851 | $248.39 |
| DEMCO, INC. | 0035 | 26018354 | 030 | 0625 | $869.28 |
| DEMCO, INC. | 0175 | 26018272 | 060 | 6010 | $540.22 |
| DEMCO, INC. | 0465 | 26018161 | 030 | 0625 | $1,479.19 |
| DEMCO, INC. | 0785 | 26018797 | 060 | 6547 | $3,290.35 |
| DISCOUNT MAGAZINE SUBS SERVICE | 0440 | 26018545 | 030 | 0625 | $176.95 |
| DISCOUNT SCHOOL SUPPLY | 0270 | 26018271 | 060 | 2600 | $717.28 |
| DISCOUNT SCHOOL SUPPLY | 0270 | 26018271 | 060 | 6010 | $1,192.91 |
| DISCOUNT SCHOOL SUPPLY | 0365 | 26018329 | 030 | 0110 | $1,031.49 |
| DISCOVERY CENTER, THE | 0435 | 26018135 | 080 | 8210 | $426.00 |
| DISNEYLAND RESORT-GREAT SERVICES TICKETS | 0410 | 26019420 | 080 | 8210 | $2,399.00 |
| DONALD KEITH CAPPELLUTI | 0127 | 26019004 | 030 | 7090 | $1,516.90 |
| DUMONT PRINTING, INC. | 0145 | 26018307 | 030 | 7090 | $1,215.34 |
| DUMONT PRINTING, INC. | 0235 | 26018110 | 030 | 7090 | $299.04 |
| DUMONT PRINTING, INC. | 0235 | 26018117 | 030 | 7090 | $1,345.70 |
| DUMONT PRINTING, INC. | 0235 | 26018922 | 030 | 7090 | $1,094.33 |

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| DUMONT PRINTING, INC. | 0335 | 26018973 | 030 | 0125 | $2,118.24 |
| DUMONT PRINTING, INC. | 0725 | 26018879 | 030 | 0675 | $3,000.00 |
| DUMONT PRINTING, INC. | 0796 | 26018455 | 030 | 0667 | $409.56 |
| DUMONT PRINTING, INC. | 0810 | 26019275 | 030 | 0640 | $920.97 |
| DYNAMISM, INC. | 0230 | 26019478 | 060 | 6770 | $3,249.09 |
| DYNAMISM, INC. | 0885 | 26019026 | 030 | 0143 | $4,488.73 |
| EAGLE AUTOMOTIVE EQUIPMENT IV, INC. | 0919 | 26017736 | 060 | 8150 | $357.00 |
| EAGLE AUTOMOTIVE EQUIPMENT IV, INC. | 0925 | 26003934 | 030 | 7230 | $1,500.00 |
| EAGLESHIELD PEST CONTROL, INC. | 1235 | 26013959 | 350 | 0917 | $1,000.00 |
| EAST WEST DISCOVERY PRESS, LLC | 0765 | 26019485 | 120 | 6052 | $2,481.80 |
| EDISON HIGH STUDENT BODY | 0208 | 26019464 | 030 | 7090 | $150.00 |
| EKC ENTERPRISES, INC. | 0430 | 26019047 | 060 | 6770 | $1,380.00 |
| EKC ENTERPRISES, INC. | 1395 | 26018382 | 350 | 0916 | $7,163.01 |
| EKC ENTERPRISES, INC. | 1440 | 26019484 | 350 | 0917 | $5,800.00 |
| ELITE LANDSCAPE CONSTRUCTION, INC. | 1920 | 26018644 | 030 | 0734 | $7,120.00 |
| ELITE LANDSCAPE CONSTRUCTION, INC. | 1920 | 26018647 | 030 | 0734 | $5,200.00 |
| ELITE LANDSCAPE CONSTRUCTION, INC. | 1920 | 26018649 | 030 | 0734 | $8,000.00 |
| ELITE LANDSCAPE CONSTRUCTION, INC. | 1920 | 26018659 | 030 | 0734 | $8,400.00 |
| ELSMORE SPORTS, INC. | 0055 | 26018997 | 030 | 0172 | $1,598.94 |
| ELSMORE SPORTS, INC. | 0185 | 26018200 | 030 | 0172 | $945.14 |
| ELSMORE SPORTS, INC. | 0335 | 26019001 | 030 | 0172 | $1,138.39 |
| ELSMORE SPORTS, INC. | 0395 | 26019089 | 030 | 0172 | $992.97 |
| ELSMORE SPORTS, INC. | 0421 | 26018202 | 030 | 0172 | $580.84 |
| ENABLING DEVICES, INC. | 0553 | 26018276 | 030 | 0625 | $2,218.89 |
| ENABLING DEVICES, INC. | 1785 | 26018878 | 060 | 3010 | $7,199.85 |
| ENTOURAGE IMAGING, INC. | 0175 | 26019254 | 080 | 8210 | $759.38 |
| ENVIRO CLEAN | 1920 | 26018310 | 030 | 0734 | $2,708.75 |
| ENVIRO CLEAN | 1920 | 26018741 | 030 | 0734 | $8,037.40 |
| ENVIRO CLEAN | 1920 | 26019075 | 030 | 0734 | $1,001.48 |
| EPES SOFTWARE | 0455 | 26018723 | 030 | 7091 | $157.00 |
| EPN TRAVEL SERVICES, INC. | 0335 | 26019460 | 060 | 6770 | $3,642.00 |
| EPS OPERATIONS, LLC | 0617 | 26018146 | 060 | 7435 | $4,610.24 |
| EQ LAUNCHPAD | 0415 | 26019329 | 060 | 3010 | $433.40 |
| EQ LAUNCHPAD | 0423 | 26019451 | 030 | 7090 | $541.75 |
| ETA HAND2MIND | 0550 | 26019016 | 060 | 3010 | $2,199.81 |
| ETA HAND2MIND | 0790 | 26018309 | 060 | 2600 | $968.55 |
| EVANS FEED AND LIVESTOCK SUPPLY | 0710 | 26018733 | 060 | 6387 | $5,000.00 |
| EVERWAY HOLDCO, LLC | 0785 | 26018136 | 060 | 6500 | $179.00 |
| EVERYCHILD CALIFORNIA | 0765 | 26018180 | 120 | 9055 | $2,500.00 |
| EWELL EDUCATIONAL SERVICES, INC. | 0710 | 26019458 | 030 | 0152 | $363.00 |
| EXPO PARTY RENTAL AND SALES | 0423 | 26018484 | 030 | 7090 | $1,386.00 |
| FAMILY PHOTO BOOTH | 0455 | 26018636 | 030 | 7091 | $300.00 |
| FARMERS LUMBER AND SUPPLY | 0919 | 26001367 | 060 | 8150 | $6,000.00 |
| FASTENAL COMPANY | 0919 | 26019138 | 060 | 8150 | $2,455.12 |
| FASTENERS, INC. | 0919 | 26019148 | 060 | 8150 | $940.10 |
| FASTENERS, INC. | 0919 | 26019154 | 060 | 8150 | $865.72 |
| FIREWORKS AND STAGE FX AMERICA, LLC | 0130 | 26019052 | 030 | 7090 | $4,637.00 |

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| FIREWORKS AND STAGE FX AMERICA, LLC | 0235 | 26019032 | 030 | 0171 | $2,700.00 |
| FIREWORKS AND STAGE FX AMERICA, LLC | 0335 | 26019038 | 030 | 0125 | $3,937.00 |
| FIRST 5 FRESNO COUNTY | 0885 | 26019411 | 030 | 0140 | $175.00 |
| FIRST STRING SPORTS | 0005 | 26018393 | 060 | 260E | $195.01 |
| FIRST STRING SPORTS | 0005 | 26018993 | 060 | 260E | $227.51 |
| FIRST STRING SPORTS | 0045 | 26019091 | 060 | 260E | $4,398.09 |
| FIRST STRING SPORTS | 0045 | 26019229 | 060 | 260E | $7,747.18 |
| FIRST STRING SPORTS | 0060 | 26018505 | 030 | 0172 | $4,940.00 |
| FIRST STRING SPORTS | 0075 | 26019487 | 030 | 7090 | $4,000.00 |
| FIRST STRING SPORTS | 0090 | 26018862 | 030 | 0171 | $1,473.00 |
| FIRST STRING SPORTS | 0120 | 26019084 | 060 | 260E | $1,324.37 |
| FIRST STRING SPORTS | 0130 | 26018437 | 030 | 7090 | $736.66 |
| FIRST STRING SPORTS | 0170 | 26019076 | 030 | 0172 | $177.13 |
| FIRST STRING SPORTS | 0195 | 26018893 | 030 | 7090 | $2,698.28 |
| FIRST STRING SPORTS | 0215 | 26018555 | 030 | 0110 | $480.94 |
| FIRST STRING SPORTS | 0215 | 26019378 | 060 | 260E | $543.73 |
| FIRST STRING SPORTS | 0215 | 26019379 | 060 | 260E | $548.09 |
| FIRST STRING SPORTS | 0235 | 26018916 | 030 | 0172 | $529.77 |
| FIRST STRING SPORTS | 0235 | 26018917 | 030 | 0172 | $444.96 |
| FIRST STRING SPORTS | 0235 | 26018918 | 030 | 0172 | $1,044.39 |
| FIRST STRING SPORTS | 0260 | 26018680 | 060 | 260E | $695.60 |
| FIRST STRING SPORTS | 0265 | 26018747 | 030 | 0172 | $2,969.87 |
| FIRST STRING SPORTS | 0265 | 26019081 | 030 | 0172 | $3,070.34 |
| FIRST STRING SPORTS | 0270 | 26019064 | 060 | 260E | $520.03 |
| FIRST STRING SPORTS | 0295 | 26019071 | 060 | 260E | $974.97 |
| FIRST STRING SPORTS | 0325 | 26018318 | 060 | 260E | $1,225.27 |
| FIRST STRING SPORTS | 0335 | 26009212 | 030 | 0172 | $3,800.00 |
| FIRST STRING SPORTS | 0415 | 26019087 | 030 | 0172 | $975.11 |
| FIRST STRING SPORTS | 0420 | 26018306 | 060 | 260E | $681.48 |
| FIRST STRING SPORTS | 0420 | 26019066 | 060 | 260E | $1,065.73 |
| FIRST STRING SPORTS | 0421 | 26018788 | 030 | 0172 | $4,997.79 |
| FIRST STRING SPORTS | 0423 | 26018490 | 030 | 7090 | $684.43 |
| FIRST STRING SPORTS | 0470 | 26018302 | 060 | 260E | $6,596.22 |
| FIRST STRING SPORTS | 0500 | 26019063 | 060 | 260E | $4,007.87 |
| FIRST STRING SPORTS | 0790 | 26019163 | 060 | 2600 | $429.03 |
| FITNESS FINDERS, INC. | 0535 | 26018344 | 030 | 0110 | $1,561.48 |
| FLIBS | 0185 | 26019319 | 030 | 7090 | $2,250.00 |
| FLINN SCIENTIFIC, INC. | 0100 | 26018116 | 030 | 7140 | $1,674.18 |
| FORENSIC ANALYTICAL CONSULTING SERVICES, INC. | 0880 | 26018755 | 680 | 0851 | $5,900.00 |
| FORENSIC ANALYTICAL CONSULTING SERVICES, INC. | 1145 | 26018177 | 350 | 0916 | $2,200.00 |
| FORKLIFTS GROUP WEST, INC. | 1910 | 26019366 | 130 | 5310 | $8,614.00 |
| FOSSIL DISCOVERY CENTER OF MADERA COUNTY | 0725 | 26018449 | 030 | 0173 | $1,020.00 |
| FOSSIL DISCOVERY CENTER OF MADERA COUNTY | 0725 | 26018450 | 030 | 0173 | $900.00 |
| FOSSIL DISCOVERY CENTER OF MADERA COUNTY | 0725 | 26018451 | 060 | 2600 | $1,320.00 |
| FOSSIL DISCOVERY CENTER OF MADERA COUNTY | 0725 | 26018452 | 030 | 0173 | $630.00 |
| FOSSIL DISCOVERY CENTER OF MADERA COUNTY | 0725 | 26018453 | 060 | 2600 | $990.00 |
| FREESTYLE EVENT SERVICES | 0395 | 26018481 | 070 | 0761 | $4,565.00 |

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| FREESTYLE EVENT SERVICES | 0421 | 26018482 | 030 | 0171 | $2,950.00 |
| FRESNO AG HARDWARE | 0455 | 26019019 | 060 | 6010 | $1,000.00 |
| FRESNO AG HARDWARE | 1910 | 26001691 | 130 | 5310 | $419.45 |
| FRESNO BEKINS | 0785 | 26018748 | 060 | 6547 | $8,300.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0601 | 26019129 | 030 | 0677 | $1,211.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26015004 | 060 | 2600 | $131.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26015367 | 060 | 2600 | $314.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26015792 | 030 | 0173 | $100.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26015957 | 030 | 0173 | $132.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26016923 | 060 | 2600 | $242.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26016926 | 060 | 2600 | $125.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26016927 | 060 | 2600 | $416.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018343 | 030 | 0173 | $673.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018389 | 030 | 0173 | $595.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018395 | 030 | 0173 | $1,088.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018397 | 060 | 2600 | $1,050.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018398 | 030 | 0173 | $550.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018399 | 030 | 0173 | $436.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018401 | 030 | 0173 | $616.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018402 | 030 | 0173 | $970.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018405 | 030 | 0173 | $1,024.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018407 | 030 | 0173 | $938.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018410 | 060 | 2600 | $1,033.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018411 | 030 | 0173 | $892.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018418 | 030 | 0173 | $747.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018419 | 030 | 0173 | $577.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018420 | 060 | 2600 | $966.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018421 | 030 | 0173 | $430.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018422 | 060 | 2600 | $1,242.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018423 | 030 | 0173 | $1,039.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018425 | 030 | 0173 | $1,155.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018426 | 060 | 2600 | $465.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018427 | 030 | 0173 | $823.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018428 | 030 | 0173 | $682.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018430 | 030 | 0173 | $790.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018431 | 030 | 0173 | $494.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018432 | 030 | 0173 | $1,090.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018433 | 060 | 2600 | $817.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018434 | 030 | 0173 | $564.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018435 | 030 | 0173 | $525.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018436 | 060 | 2600 | $965.00 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26018721 | 030 | 0173 | $688.50 |
| FRESNO CHAFFEE ZOO CORPORATION | 0725 | 26019231 | 030 | 0173 | $537.00 |
| FRESNO CITY COLLEGE | 0417 | 26019446 | 030 | 0115 | $100.00 |
| FRESNO COMPACT | 0860 | 26018364 | 030 | 0694 | $400.00 |
| FRESNO COUNCIL ON CHILD ABUSE | 0227 | 26018204 | 030 | 0644 | $390.00 |
| FRESNO COUNTY CLERK/REGISTRAR | 1045 | 26019397 | 350 | 0912 | $50.00 |

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| FRESNO COUNTY CLERK/REGISTRAR | 1120 | 26019396 | 350 | 0912 | $50.00 |
| FRESNO COUNTY SUPERINTENDENT OF SCHOOLS | 0100 | 26018818 | 030 | 7090 | $275.00 |
| FRESNO COUNTY SUPERINTENDENT OF SCHOOLS | 0426 | 26019382 | 060 | 4035 | $2,500.00 |
| FRESNO COUNTY SUPERINTENDENT OF SCHOOLS | 0765 | 26018947 | 120 | 9055 | $260.00 |
| FRESNO COUNTY SUPERINTENDENT OF SCHOOLS | 0770 | 26018769 | 060 | 9017 | $39.00 |
| FRESNO NEON SIGN COMPANY, INC. | 0230 | 26019488 | 030 | 7090 | $6,649.48 |
| FRESNO OXYGEN | 0550 | 26019479 | 030 | 7090 | $750.00 |
| FRESNO OXYGEN | 0919 | 26019284 | 060 | 8150 | $1,186.27 |
| FRESNO PARTY RENTALS, LLC | 0145 | 26019373 | 030 | 0125 | $724.50 |
| FRESNO PARTY RENTALS, LLC | 0440 | 26018497 | 030 | 7090 | $595.13 |
| FRESNO ROOFING CO., INC. | 0725 | 26019395 | 030 | 0172 | $2,000.00 |
| FSS CONTENT TOPCO, LP | 0325 | 26019266 | 030 | 7091 | $6,292.89 |
| FSS CONTENT TOPCO, LP | 0440 | 26018929 | 030 | 0625 | $688.21 |
| G W SCHOOL SUPPLY | 0070 | 26001530 | 030 | 7090 | $1,000.00 |
| G W SCHOOL SUPPLY | 0090 | 26018348 | 030 | 0171 | $2,607.00 |
| G W SCHOOL SUPPLY | 0120 | 26003071 | 030 | 7090 | $1,500.00 |
| G W SCHOOL SUPPLY | 0120 | 26018178 | 060 | 6770 | $149.61 |
| G W SCHOOL SUPPLY | 0553 | 26018170 | 030 | 0625 | $200.00 |
| G W SCHOOL SUPPLY | 0758 | 26018774 | 060 | 2600 | $1,500.00 |
| GCB1, INC. DBA GC BUILDERS | 1160 | 26019391 | 350 | 0917 | $2,520.00 |
| GLOBAL DATEBOOKS | 0030 | 26018905 | 060 | 3010 | $2,285.37 |
| GOPHER | 0005 | 26018852 | 060 | 260E | $4,169.50 |
| GOPHER | 0045 | 26018299 | 030 | 7090 | $9,348.45 |
| GOPHER | 0045 | 26018953 | 030 | 7090 | $9,567.35 |
| GOPHER | 0045 | 26019369 | 030 | 7090 | $9,593.16 |
| GOPHER | 0090 | 26018285 | 060 | 2600 | $650.13 |
| GOPHER | 0100 | 26018972 | 030 | 7090 | $3,983.48 |
| GOPHER | 0175 | 26018252 | 060 | 6010 | $5,295.70 |
| GOPHER | 0175 | 26018945 | 030 | 7090 | $5,069.80 |
| GOPHER | 0305 | 26018941 | 060 | 6770 | $1,312.83 |
| GOPHER | 0310 | 26019098 | 030 | 0171 | $2,550.78 |
| GOPHER | 0330 | 26018813 | 060 | 260E | $808.09 |
| GOPHER | 0380 | 26018279 | 060 | 2600 | $1,865.79 |
| GOPHER | 0420 | 26019073 | 060 | 2600 | $788.33 |
| GOPHER | 0475 | 26019099 | 030 | 0110 | $616.89 |
| GOPHER | 0475 | 26019101 | 030 | 0110 | $2,887.06 |
| GOPHER | 0510 | 26019221 | 060 | 6010 | $1,192.23 |
| GOPHER | 0781 | 26019014 | 060 | 6500 | $171.88 |
| GOPHER | 0790 | 26018528 | 060 | 2600 | $1,195.79 |
| GOTTSCHALK MUSIC CENTER | 0025 | 26018523 | 060 | 6770 | $1,527.71 |
| GOTTSCHALK MUSIC CENTER | 0055 | 26019100 | 060 | 6770 | $220.71 |
| GOTTSCHALK MUSIC CENTER | 0070 | 26019103 | 060 | 6770 | $323.97 |
| GOTTSCHALK MUSIC CENTER | 0070 | 26019106 | 060 | 6770 | $9,673.49 |
| GOTTSCHALK MUSIC CENTER | 0075 | 26018952 | 060 | 6770 | $1,839.78 |
| GOTTSCHALK MUSIC CENTER | 0145 | 26019046 | 060 | 6770 | $3,563.09 |
| GOTTSCHALK MUSIC CENTER | 0170 | 26018890 | 060 | 6770 | $3,583.13 |
| GOTTSCHALK MUSIC CENTER | 0170 | 26018902 | 060 | 6770 | $2,498.33 |

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|---|---|---|---|---|---|
| GOTTSCHALK MUSIC CENTER | 0265 | 26018106 | 060 | 6770 | $4,912.56 |
| GOTTSCHALK MUSIC CENTER | 0320 | 26019156 | 060 | 6770 | $495.16 |
| GOTTSCHALK MUSIC CENTER | 0330 | 26018900 | 060 | 6770 | $134.14 |
| GOTTSCHALK MUSIC CENTER | 0355 | 26019237 | 060 | 6770 | $9,433.41 |
| GOTTSCHALK MUSIC CENTER | 0395 | 26019115 | 060 | 3010 | $1,675.57 |
| GOTTSCHALK MUSIC CENTER | 0421 | 26018254 | 060 | 6770 | $2,193.55 |
| GOTTSCHALK MUSIC CENTER | 0421 | 26018642 | 060 | 6770 | $2,834.44 |
| GOTTSCHALK MUSIC CENTER | 0421 | 26018957 | 060 | 6770 | $1,827.86 |
| GOTTSCHALK MUSIC CENTER | 0421 | 26018974 | 060 | 6770 | $2,757.51 |
| GOTTSCHALK MUSIC CENTER | 0421 | 26019045 | 060 | 6770 | $6,092.52 |
| GOTTSCHALK MUSIC CENTER | 0430 | 26018811 | 060 | 6770 | $7,040.78 |
| GOTTSCHALK MUSIC CENTER | 0485 | 26018685 | 060 | 6770 | $6,674.35 |
| GOTTSCHALK MUSIC CENTER | 0485 | 26019058 | 060 | 6770 | $1,618.75 |
| GOTTSCHALK MUSIC CENTER | 0510 | 26018516 | 060 | 6770 | $3,392.55 |
| GOTTSCHALK MUSIC CENTER | 0580 | 26019278 | 060 | 6770 | $1,436.18 |
| GOTTSCHALK MUSIC CENTER | 0727 | 26008527 | 030 | 0168 | $88.00 |
| GRADUATE SERVICES, LTD | 0185 | 26018695 | 030 | 0125 | $7,720.00 |
| GRADUATE SERVICES, LTD | 0230 | 26018445 | 030 | 7090 | $5,574.61 |
| GRADUATE SERVICES, LTD | 0395 | 26018444 | 030 | 7090 | $1,010.91 |
| GRADUATE SERVICES, LTD | 0421 | 26019363 | 030 | 7090 | $628.43 |
| GRAFTON SCHOOL, INC. | 0770 | 26019468 | 060 | 9017 | $6,412.50 |
| GRAINGER, INC. | 0710 | 26018286 | 060 | 6387 | $2,871.20 |
| GRAINGER, INC. | 1910 | 26018792 | 130 | 5310 | $1,325.23 |
| GRAINGER, INC. | 1910 | 26019021 | 130 | 5310 | $937.23 |
| GUITAR CENTER STORE, INC. | 0230 | 26018958 | 060 | 6770 | $1,900.00 |
| GUITAR CENTER STORE, INC. | 0230 | 26019324 | 060 | 6770 | $6,330.08 |
| GUITAR CENTER STORE, INC. | 0565 | 26018749 | 060 | 6770 | $1,988.21 |
| HARO ENTERTAINMENT | 0055 | 26019230 | 030 | 0171 | $400.00 |
| HARO ENTERTAINMENT | 0055 | 26019233 | 030 | 0171 | $400.00 |
| HARO ENTERTAINMENT | 0055 | 26019236 | 030 | 0125 | $1,475.00 |
| HARO ENTERTAINMENT | 0185 | 26019225 | 070 | 0761 | $600.00 |
| HARVARD HOUSE | 0030 | 26018956 | 060 | 6770 | $5,256.60 |
| HARVARD HOUSE | 0215 | 26018645 | 060 | 6770 | $6,892.70 |
| HARVARD HOUSE | 0215 | 26018646 | 060 | 6770 | $1,855.84 |
| HARVARD HOUSE | 0305 | 26018809 | 060 | 6770 | $1,855.84 |
| HARVARD HOUSE | 0305 | 26018810 | 060 | 6770 | $6,892.70 |
| HARVARD HOUSE | 0320 | 26018895 | 060 | 6770 | $975.15 |
| HARVARD HOUSE | 0355 | 26018897 | 060 | 6770 | $9,966.38 |
| HARVARD HOUSE | 0510 | 26018633 | 060 | 6770 | $6,651.20 |
| HARVARD HOUSE | 0510 | 26018634 | 060 | 6770 | $153.17 |
| HARVARD HOUSE | 0510 | 26018643 | 060 | 6770 | $2,036.54 |
| HELADOS LA TAPATIA, INC. | 0095 | 26018365 | 080 | 8210 | $4,500.00 |
| HMONG EDUCATIONAL RESOURCES PUBLISHER, LLC | 0758 | 26019316 | 060 | 2600 | $6,999.53 |
| HMONG EDUCATIONAL RESOURCES PUBLISHER, LLC | 0758 | 26019317 | 030 | 0117 | $4,365.45 |
| HMONG USA TV | 0860 | 26018513 | 030 | 0649 | $5,000.00 |
| HOFFMAN ELECTRONIC SYSTEMS | 0919 | 26019024 | 060 | 8150 | $4,600.00 |
| HONORS GRADUATION, LLC | 0710 | 26018349 | 030 | 0152 | $491.58 |

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|---|---|---|---|---|---|
| HORN PHOTO, INC. | 0710 | 26018718 | 030 | 0152 | $893.00 |
| HOUGHTON MIFFLIN COMPANY | 0188 | 26018186 | 060 | 3010 | $272.50 |
| HOUGHTON MIFFLIN COMPANY | 0188 | 26018195 | 030 | 0133 | $15.00 |
| HOUGHTON MIFFLIN COMPANY | 0188 | 26018195 | 060 | 3010 | $1,535.00 |
| IG WHOLESALE FLORIST | 0710 | 26003965 | 060 | 6387 | $1,304.00 |
| IHEARTMEDIA + ENTERTAINMENT, INC. | 0860 | 26018967 | 030 | 0649 | $5,000.00 |
| IMAGESTUFF.COM | 0160 | 26018333 | 030 | 7090 | $2,691.41 |
| INDEPENDENT FEEDING DEVICE, LLC | 0788 | 26019293 | 060 | 6500 | $9,562.70 |
| INFLATABLE DESIGN GROUP | 0055 | 26018502 | 030 | 0171 | $3,916.80 |
| INGRAHAM TROPHIES | 0235 | 26018142 | 030 | 0172 | $7,445.52 |
| INNOVATIVE MIND | 0475 | 26019290 | 060 | 6010 | $2,622.00 |
| INSTITUTE OF EDUCATIONAL LEADERSHIP | 1255 | 26019439 | 060 | 6332 | $885.00 |
| INTELLIGENT MARKING USA, INC. | 0395 | 26019288 | 030 | 0172 | $2,394.54 |
| INTERNATIONAL BACCALAUREATE ORGANIZATION | 0617 | 26019374 | 030 | 0675 | $562.00 |
| ISLAND WATERPARK, THE | 0102 | 26019222 | 030 | 2430 | $713.66 |
| ISLAND WATERPARK, THE | 0102 | 26019228 | 030 | 2430 | $581.78 |
| ISLAND WATERPARK, THE | 0120 | 26019093 | 080 | 8210 | $1,431.44 |
| ISLAND WATERPARK, THE | 0160 | 26018097 | 080 | 8210 | $1,258.51 |
| ISLAND WATERPARK, THE | 0370 | 26019034 | 080 | 8210 | $2,646.00 |
| ISLAS, GENOVEVA | 0855 | 26018069 | 030 | 0670 | $27.09 |
| IT'S MY PARTY | 0423 | 26018485 | 030 | 7090 | $495.00 |
| IXL LEARNING, INC. | 0102 | 26019370 | 030 | 2430 | $595.00 |
| J W PEPPER AND SONS, INC. | 0030 | 26018187 | 060 | 6770 | $1,571.97 |
| J W PEPPER AND SONS, INC. | 0030 | 26018903 | 060 | 6770 | $527.65 |
| J W PEPPER AND SONS, INC. | 0145 | 26018648 | 060 | 6770 | $231.43 |
| J W PEPPER AND SONS, INC. | 0395 | 26019173 | 060 | 3010 | $2,159.41 |
| J W PEPPER AND SONS, INC. | 0421 | 26018197 | 060 | 6770 | $4,102.50 |
| J&J LY, INC. | 0796 | 26018073 | 030 | 0667 | $568.73 |
| JANEE YOUNG LIFE COACH, LLC | 0030 | 26019426 | 030 | 7090 | $6,000.00 |
| JAY OGAS | 0105 | 26018320 | 030 | 0625 | $60.00 |
| JAY OGAS | 0105 | 26018320 | 030 | 7091 | $115.53 |
| JAY OGAS | 0365 | 26019136 | 080 | 8210 | $300.00 |
| JAY OGAS | 0460 | 26018319 | 030 | 7090 | $265.46 |
| JAY OGAS | 0465 | 26018709 | 030 | 7090 | $1,200.00 |
| JAY OGAS | 0490 | 26019280 | 030 | 7090 | $306.00 |
| JAY OGAS | 0500 | 26014033A | 030 | 0110 | $21.29 |
| JAY OGAS | 0500 | 26014033A | 030 | 0712 | $255.00 |
| JAY OGAS | 0500 | 26018443 | 030 | 7090 | $1,867.95 |
| JAY OGAS | 0700 | 26018350 | 030 | 0144 | $4,279.83 |
| JEMAZ INCORPORATED | 0185 | 26018848 | 060 | 6770 | $2,460.00 |
| JOHN'S INCREDIBLE PIZZA CO. | 0030 | 26018881 | 030 | 0171 | $893.35 |
| JOHN'S INCREDIBLE PIZZA CO. | 0155 | 26018899 | 080 | 8210 | $1,254.01 |
| JONES SCHOOL SUPPLY CO. | 0575 | 26019013 | 060 | 6770 | $1,607.07 |
| JORGENSEN AND COMPANY, INC. | 1891 | 26018766 | 030 | 0716 | $1,397.72 |
| JORGENSEN AND COMPANY, INC. | 1891 | 26019368 | 030 | 0716 | $1,078.08 |
| JUAREZ ALVAREZ, GILBERTO | 0925 | 26018794 | 030 | 7230 | $100.00 |
| JULIA PATRICIA PICHER | 0855 | 26018787 | 030 | 0670 | $9,344.48 |

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|---|---|---|---|---|---|
| JULIO BUSTOS | 0305 | 26018322 | 060 | 6770 | $1,105.17 |
| JULIO BUSTOS | 0395 | 26018131 | 060 | 3010 | $2,990.46 |
| JULIO BUSTOS | 0495 | 26018629 | 060 | 6770 | $3,315.51 |
| JUNIOR ACHIEVEMENT OF NORTHERN CALIFORNIA, INC. | 0145 | 26016443A | 060 | 722A | $8,000.00 |
| KAPLAN EARLY LEARNING | 0785 | 26018162 | 060 | 6510 | $1,589.88 |
| KAYAJANIAN, BOB | 0335 | 26018661 | 030 | 0172 | $2,700.00 |
| KIMBERLY DAVIS | 0175 | 26019356 | 030 | 7090 | $913.00 |
| KIMBERLY DAVIS | 0385 | 26019418 | 080 | 8210 | $911.00 |
| LACROSSE UNLIMITED, INC. | 0235 | 26018919 | 030 | 0172 | $1,142.04 |
| LAKESHORE LEARNING MATERIALS | 0225 | 26018121 | 060 | 3010 | $1,100.00 |
| LAKESHORE LEARNING MATERIALS | 0430 | 26018236 | 030 | 7090 | $193.47 |
| LAKESHORE LEARNING MATERIALS | 0790 | 26018087 | 060 | 2600 | $2,214.80 |
| LAKESHORE LEARNING MATERIALS, LLC | 0165 | 26019273 | 060 | 6770 | $2,529.87 |
| LAKESHORE LEARNING MATERIALS, LLC | 0175 | 26018289 | 060 | 2600 | $934.45 |
| LAKESHORE LEARNING MATERIALS, LLC | 0270 | 26018244 | 060 | 6010 | $1,141.39 |
| LAKESHORE LEARNING MATERIALS, LLC | 0370 | 26018173 | 060 | 2600 | $7,057.95 |
| LAKESHORE LEARNING MATERIALS, LLC | 0490 | 26019028 | 120 | 7836 | $500.00 |
| LAKESHORE LEARNING MATERIALS, LLC | 0781 | 26018652 | 060 | 6500 | $53.96 |
| LANGUAGE FIRST, LLC | 0785 | 26018392 | 060 | 6266 | $600.00 |
| LARSON BROTHERS | 0045 | 26019002 | 080 | 8210 | $1,851.70 |
| LARSON BROTHERS | 0070 | 26018912 | 080 | 8210 | $872.22 |
| LARSON BROTHERS | 0208 | 26018308 | 080 | 8210 | $4,611.38 |
| LAZ KARP ASSOCIATES, LLC | 0930 | 26005834 | 030 | 0720 | $6,000.00 |
| LEE GRANT INSPECTIONS | 1567 | 25015609 | 350 | 0917 | $2,640.00 |
| LEE GRANT INSPECTIONS | 1575 | 25015655 | 350 | 0917 | $3,840.00 |
| LEE, KOU | 0925 | 26019427 | 030 | 7230 | $89.00 |
| LEECE LEE OLIVER | 0700 | 26018205 | 060 | 7810 | $1,500.00 |
| LEECE LEE OLIVER | 0700 | 26018215 | 060 | 7810 | $1,500.00 |
| LEON ENVIRONMENTAL SERVICES | 1030 | 26018729 | 350 | 0917 | $6,225.00 |
| LEON ENVIRONMENTAL SERVICES | 1465 | 26018732 | 350 | 0917 | $6,225.00 |
| LEON ENVIRONMENTAL SERVICES | 1475 | 26018731 | 350 | 0917 | $6,225.00 |
| LEON ENVIRONMENTAL SERVICES | 1706 | 26019389 | 060 | 9046 | $1,500.00 |
| LEXIA VOYAGER SOPRIS, INC. | 0250 | 26018263 | 030 | 7091 | $706.55 |
| LEXIA VOYAGER SOPRIS, INC. | 0250 | 26018264 | 060 | 3010 | $1,832.08 |
| LEXIA VOYAGER SOPRIS, INC. | 0250 | 26018331 | 060 | 3010 | $4,239.33 |
| LEXIA VOYAGER SOPRIS, INC. | 0250 | 26018332 | 060 | 3010 | $2,826.22 |
| LIFE FITNESS | 0305 | 26018943 | 060 | 6770 | $291.12 |
| LINDSAY, STEVEN | 1120 | 26019394 | 350 | 0913 | $2,612.50 |
| LINDSAY, STEVEN | 1561 | 26019043 | 350 | 0917 | $3,200.00 |
| LINKA CORPORATION | 0125 | 26019124 | 030 | 0124 | $974.00 |
| LITHIA | 0919 | 26001323 | 060 | 8150 | $3,337.70 |
| LIVE AGAIN FRESNO | 0860 | 26019445 | 030 | 0694 | $1,085.50 |
| LONE OAK LARGE ANIMAL VETERINARY SERVICES, INC. | 0710 | 26018752 | 030 | 0194 | $5,000.00 |
| LOWE'S | 0005 | 26019450 | 060 | 6010 | $2,000.00 |
| LOWE'S | 0030 | 26018597 | 060 | 9095 | $2,500.00 |

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| LOWE'S | 0145 | 26019247 | 030 | 0125 | $60.00 |
| LOWE'S | 0235 | 26018999 | 060 | 6770 | $756.15 |
| LOWE'S | 0410 | 26018593 | 060 | 2600 | $1,621.33 |
| LOWE'S | 0410 | 26018593 | 060 | 6010 | $318.06 |
| LOWE'S | 0475 | 26018762 | 060 | 6010 | $877.17 |
| LOWE'S | 0475 | 26019269 | 060 | 6010 | $1,500.00 |
| LOWE'S | 0510 | 26018266 | 060 | 6010 | $1,500.00 |
| LOWE'S | 0550 | 26019017 | 060 | 6010 | $650.00 |
| LOWE'S | 0553 | 26019018 | 030 | 7090 | $400.00 |
| LOWE'S | 0565 | 26019271 | 030 | 7090 | $450.00 |
| LOWE'S | 0710 | 25016799A | 030 | 0152 | $1,331.76 |
| LOWE'S | 0727 | 26018764 | 030 | 0169 | $1,000.00 |
| LOWE'S | 0791 | 26018071 | 060 | 2600 | $250.00 |
| LULO LIBROS, INC. | 0758 | 26019376 | 060 | 2600 | $2,355.00 |
| MAD ILLUSTRATORS | 0260 | 26018199 | 060 | 260E | $633.85 |
| MAD ILLUSTRATORS | 0260 | 26018208 | 060 | 260E | $1,619.83 |
| MAD ILLUSTRATORS | 0260 | 26018274 | 060 | 260E | $660.94 |
| MAD ILLUSTRATORS | 0260 | 26018277 | 060 | 260E | $992.49 |
| MAD ILLUSTRATORS | 0260 | 26018672 | 060 | 260E | $460.49 |
| MAD ILLUSTRATORS | 0260 | 26018676 | 060 | 260E | $301.21 |
| MAD ILLUSTRATORS | 0270 | 26018167 | 060 | 260E | $314.22 |
| MAD ILLUSTRATORS | 0395 | 26018970 | 060 | 9013 | $1,911.84 |
| MAD ILLUSTRATORS | 0755 | 26018147 | 030 | 0189 | $755.20 |
| MAD ILLUSTRATORS | 0755 | 26018150 | 030 | 0176 | $4,086.42 |
| MAGNETAR.US, INC. | 1185 | 26018939 | 350 | 0913 | $4,332.14 |
| MAMA MIA PIZZERIA | 0485 | 26001727A | 030 | 7090 | $1,007.66 |
| MAMA MIA PIZZERIA | 1310 | 26007208A | 060 | 6332 | $845.14 |
| MARENEM, INC. | 0310 | 26018637 | 030 | 7090 | $339.03 |
| MARGARET HUDSON EARTH ARTS STUDIO | 0045 | 26018697 | 030 | 7090 | $2,000.00 |
| MARGARET HUDSON EARTH ARTS STUDIO | 0865 | 26019142 | 030 | 0602 | $316.38 |
| MARIACHI CONNECTION INC., THE | 0215 | 26018391 | 060 | 6770 | $1,152.67 |
| MARIACHI CONNECTION INC., THE | 0215 | 26018394 | 060 | 6770 | $2,340.34 |
| MARIACHI CONNECTION INC., THE | 0215 | 26018627 | 060 | 6770 | $2,542.45 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26018429 | 060 | 2600 | $1,260.00 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26018438 | 060 | 2600 | $900.00 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26018465 | 030 | 0173 | $675.00 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26018468 | 030 | 0173 | $735.00 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26018471 | 030 | 0173 | $975.00 |
| MARIPOSA MUSEUM AND HISTORY CENTER | 0725 | 26019348 | 030 | 0173 | $900.00 |
| MC MURRAY, CHARLES, INC. | 0919 | 26001465 | 060 | 8150 | $8,000.00 |
| MCEL UNITED, INC. | 0702 | 26018189 | 060 | 9075 | $499.00 |
| MCKESSON MEDICAL-SURGICAL | 1891 | 26019354 | 030 | 0716 | $340.22 |
| MEAT MARKET, INC., THE | 0335 | 26011766A | 030 | 7090 | $1,259.03 |
| MEDIC FIRST AID INTERNATIONAL | 0725 | 26018480 | 030 | 0172 | $1,278.70 |
| MEGA-PRINTS, INC. | 1395 | 26018442 | 350 | 0913 | $117.02 |
| ME-N-ED'S, INC. | 0480 | 26007328A | 030 | 0110 | $325.17 |
| ME-N-ED'S, INC. | 0490 | 26004168B | 030 | 7090 | $204.56 |

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| MICHAEL KING | 0070 | 26018701 | 030 | 7091 | $2,000.00 |
| MICHAEL'S STORES | 0553 | 26019279 | 030 | 0625 | $1,000.00 |
| MICHELLE ARAUJOF | 0580 | 26017706 | 030 | 0625 | $1,500.00 |
| MID VALLEY DISTRIBUTORS | 0919 | 26019283 | 060 | 8150 | $270.52 |
| MIDLAND TRACTOR CO. | 0919 | 26019430 | 060 | 8150 | $1,115.89 |
| MII CAMISA SCREEN PRINTING | 0758 | 26018780 | 060 | 2600 | $4,858.88 |
| MINUTEMAN PRESS | 0758 | 26019392 | 060 | 2600 | $973.44 |
| MIRACLE PLAYSYSTEMS, INC. | 1045 | 26018493 | 350 | 0917 | $3,002.40 |
| MOBILE ED PRODUCTIONS, INC. | 0120 | 26018297 | 060 | 2600 | $1,895.00 |
| MONASTERIO, SUSAN | 0930 | 26019358 | 030 | 0720 | $628.80 |
| MORENO INSTITUTE, LLC | 0070 | 26018317 | 060 | 6211 | $7,350.00 |
| MULTI MARKETING CORP. | 0130 | 26018470 | 030 | 0173 | $2,680.30 |
| MULTI MARKETING CORP. | 0145 | 26019471 | 030 | 0125 | $688.59 |
| MULTI MARKETING CORP. | 0355 | 26018961 | 060 | 260E | $2,971.32 |
| MULTI MARKETING CORP. | 0355 | 26018963 | 060 | 260E | $3,968.64 |
| MUSIC THEATRE INTERNATIONAL | 0421 | 26018352 | 060 | 6770 | $5,633.30 |
| MYBINDING, LLC | 0785 | 26018986 | 060 | 6510 | $543.31 |
| NADA ALAMARY | 0006 | 26012599 | 060 | 3010 | $5,118.00 |
| NASCO EDUCATION, LLC | 0240 | 26018977 | 060 | 6770 | $1,643.98 |
| NATIONAL COLLEGE RESOURCES FOUNDATION | 0755 | 26019025 | 030 | 0176 | $3,400.00 |
| NET POSITIVE CONSULTING ENGINEERS | 1135 | 25015071 | 350 | 0917 | $1,150.00 |
| NET POSITIVE CONSULTING ENGINEERS | 1440 | 26009756 | 350 | 0917 | $500.00 |
| NEW ENGLAND SHEET METAL AND MECHANICAL CO. | 0961 | 25022032 | 030 | 0188 | $7,000.00 |
| NEW ENGLAND SHEET METAL AND MECHANICAL CO. | 1325 | 26019049 | 350 | 0917 | $1,895.00 |
| NEXT GEN MATH, LLC | 0795 | 26019042 | 060 | 3182 | $1,670.00 |
| NFHS SCHOOLS ASSOC. | 0421 | 26018139 | 030 | 0172 | $1,000.00 |
| NICK'S CUSTOM GOLF CARS | 0145 | 26012272 | 030 | 7090 | $7,000.00 |
| NO TEARS LEARNING, INC. | 0150 | 26018595 | 060 | 3010 | $150.18 |
| NOTORIOUS GRAFIX | 0145 | 26018141 | 030 | 7090 | $4,767.40 |
| NOTORIOUS GRAFIX | 0145 | 26018158 | 030 | 0125 | $2,925.45 |
| NOVAK EDUCATIONAL CONSULTING, INC. | 0785 | 26018500 | 060 | 3345 | $2,817.50 |
| NOVAK EDUCATIONAL CONSULTING, INC. | 0785 | 26018500 | 060 | 6266 | $1,207.50 |
| NSMOORE, INC. | 0035 | 26013564 | 030 | 7090 | $500.00 |
| NSMOORE, INC. | 0070 | 26004475 | 030 | 7090 | $1,000.00 |
| NSMOORE, INC. | 0090 | 26018369 | 030 | 0110 | $500.00 |
| NSMOORE, INC. | 0090 | 26018370 | 030 | 0110 | $500.00 |
| NSMOORE, INC. | 0145 | 26018562 | 030 | 0125 | $300.00 |
| NSMOORE, INC. | 0145 | 26018563 | 030 | 7091 | $300.00 |
| NSMOORE, INC. | 0145 | 26018565 | 030 | 7090 | $300.00 |
| NSMOORE, INC. | 0160 | 26018559 | 030 | 0111 | $250.00 |
| NSMOORE, INC. | 0160 | 26018560 | 030 | 0111 | $250.00 |
| NSMOORE, INC. | 0215 | 26018518 | 030 | 7090 | $250.00 |
| NSMOORE, INC. | 0235 | 26018078 | 030 | 0125 | $500.00 |
| NSMOORE, INC. | 0290 | 26018375 | 030 | 7091 | $1,000.00 |
| NSMOORE, INC. | 0320 | 26018521 | 030 | 0171 | $1,300.00 |
| NSMOORE, INC. | 0395 | 26018725 | 060 | 4124 | $300.00 |
| NSMOORE, INC. | 0395 | 26018726 | 060 | 4124 | $300.00 |

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| NSMOORE, INC. | 0395 | 26018727 | 060 | 4124 | $300.00 |
| NSMOORE, INC. | 0700 | 26018339 | 030 | 0606 | $400.00 |
| NSMOORE, INC. | 0700 | 26018564 | 030 | 0144 | $500.00 |
| NSMOORE, INC. | 1210 | 26018079 | 060 | 6332 | $500.00 |
| NSPRA | 0860 | 26018448 | 030 | 0694 | $620.00 |
| NSPRA | 0860 | 26018825 | 030 | 0694 | $135.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0020 | OD26001035 | 060 | 6770 | $595.79 |
| ODP BUSINESS SOLUTIONS, LLC | 0070 | OD26000039 | 030 | 7090 | $3,700.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0070 | OD26001030 | 060 | 3010 | $4,138.95 |
| ODP BUSINESS SOLUTIONS, LLC | 0090 | OD26001002 | 030 | 7090 | $7,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0090 | OD26001050 | 060 | 3010 | $865.28 |
| ODP BUSINESS SOLUTIONS, LLC | 0102 | OD26001045 | 030 | 0171 | $1,301.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0105 | OD26000991 | 030 | 0115 | $4,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0105 | OD26001007 | 030 | 7091 | $675.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0120 | OD26000989 | 030 | 0111 | $698.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0120 | OD26001022 | 060 | 3010 | $1,020.77 |
| ODP BUSINESS SOLUTIONS, LLC | 0120 | OD26001043 | 060 | 3010 | $1,044.71 |
| ODP BUSINESS SOLUTIONS, LLC | 0135 | OD26001031 | 060 | 6770 | $7,598.57 |
| ODP BUSINESS SOLUTIONS, LLC | 0135 | OD26001032 | 060 | 6770 | $699.70 |
| ODP BUSINESS SOLUTIONS, LLC | 0145 | 26019117 | 060 | 9095 | $43.85 |
| ODP BUSINESS SOLUTIONS, LLC | 0155 | OD26000987 | 030 | 0110 | $4,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0160 | OD26000986 | 030 | 0110 | $2,500.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0160 | OD26000990 | 030 | 0111 | $250.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0165 | OD26001001 | 030 | 7090 | $6,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0185 | OD26000984 | 030 | 0125 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0185 | OD26001000 | 060 | 6500 | $2,600.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0200 | OD26001033 | 060 | 3010 | $892.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0210 | OD26000996 | 060 | 2600 | $224.64 |
| ODP BUSINESS SOLUTIONS, LLC | 0210 | OD26001036 | 060 | 3010 | $1,931.97 |
| ODP BUSINESS SOLUTIONS, LLC | 0220 | OD26001019 | 060 | 6770 | $471.37 |
| ODP BUSINESS SOLUTIONS, LLC | 0225 | OD26001044 | 060 | 3010 | $6,867.66 |
| ODP BUSINESS SOLUTIONS, LLC | 0235 | OD26000542 | 030 | 0625 | $1,400.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0250 | OD26000929 | 030 | 0110 | $936.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0295 | OD26001011 | 030 | 7091 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0315 | OD26001024 | 060 | 6770 | $973.08 |
| ODP BUSINESS SOLUTIONS, LLC | 0335 | OD26000992 | 030 | 0123 | $2,919.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0335 | OD26000993 | 030 | 0125 | $350.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0335 | OD26000995 | 030 | 0171 | $3,879.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0335 | OD26000999 | 060 | 6500 | $145.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0335 | OD26001003 | 030 | 7090 | $700.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0365 | OD26001020 | 030 | 7090 | $634.04 |
| ODP BUSINESS SOLUTIONS, LLC | 0365 | OD26001023 | 060 | 6770 | $666.91 |
| ODP BUSINESS SOLUTIONS, LLC | 0385 | OD26001046 | 030 | 7090 | $123.20 |
| ODP BUSINESS SOLUTIONS, LLC | 0385 | OD26001046 | 060 | 3010 | $1,496.09 |
| ODP BUSINESS SOLUTIONS, LLC | 0395 | OD26000994 | 030 | 0171 | $4,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0410 | OD26001005 | 030 | 7090 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0415 | OD26001027 | 060 | 6770 | $806.98 |

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| ODP BUSINESS SOLUTIONS, LLC | 0415 | OD26001034 | 060 | 3010 | $2,251.96 |
| ODP BUSINESS SOLUTIONS, LLC | 0417 | OD26000719 | 030 | 0115 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0420 | OD26001047 | 060 | 3010 | $1,105.20 |
| ODP BUSINESS SOLUTIONS, LLC | 0422 | OD26001037A | 060 | 3010 | $670.45 |
| ODP BUSINESS SOLUTIONS, LLC | 0430 | OD26001013 | 060 | 6770 | $1,187.73 |
| ODP BUSINESS SOLUTIONS, LLC | 0430 | OD26001014 | 060 | 6770 | $1,946.07 |
| ODP BUSINESS SOLUTIONS, LLC | 0440 | OD26001008 | 030 | 7091 | $7,500.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0450 | OD26001028 | 060 | 6770 | $471.37 |
| ODP BUSINESS SOLUTIONS, LLC | 0465 | OD26001038 | 060 | 6770 | $676.98 |
| ODP BUSINESS SOLUTIONS, LLC | 0475 | OD26001015 | 030 | 7091 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0490 | OD26001009 | 030 | 7091 | $5,600.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0500 | OD26001039 | 060 | 6770 | $676.98 |
| ODP BUSINESS SOLUTIONS, LLC | 0530 | OD26001004 | 030 | 7090 | $9,154.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0535 | OD26000985 | 030 | 0110 | $2,662.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0535 | OD26000988 | 030 | 0111 | $704.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0535 | OD26001048 | 060 | 3010 | $3,036.86 |
| ODP BUSINESS SOLUTIONS, LLC | 0550 | 26019182 | 030 | 7090 | $3,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0550 | OD26001051 | 060 | 6010 | $1,500.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0565 | OD26001029 | 030 | 7090 | $1,448.21 |
| ODP BUSINESS SOLUTIONS, LLC | 0664 | OD26001040 | 680 | 0851 | $62.72 |
| ODP BUSINESS SOLUTIONS, LLC | 0670 | OD26001016 | 110 | 3555 | $520.60 |
| ODP BUSINESS SOLUTIONS, LLC | 0750 | OD26000105 | 060 | 3061 | $7,700.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0758 | OD26001025 | 060 | 2600 | $5,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0758 | OD26001026 | 060 | 2600 | $4,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0765 | OD26001018 | 060 | 2600 | $1,263.50 |
| ODP BUSINESS SOLUTIONS, LLC | 0765 | OD26001042 | 060 | 9021 | $3,276.96 |
| ODP BUSINESS SOLUTIONS, LLC | 0765 | OD26001049 | 060 | 2600 | $702.24 |
| ODP BUSINESS SOLUTIONS, LLC | 0781 | 26019224 | 060 | 6500 | $25.98 |
| ODP BUSINESS SOLUTIONS, LLC | 0785 | OD26001021 | 060 | 3315 | $5,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0790 | OD26000997 | 060 | 2600 | $5,174.18 |
| ODP BUSINESS SOLUTIONS, LLC | 0790 | OD26000998 | 060 | 2600 | $538.46 |
| ODP BUSINESS SOLUTIONS, LLC | 0852 | OD26000544 | 030 | 0679 | $5,000.00 |
| ODP BUSINESS SOLUTIONS, LLC | 0880 | 26003653 | 680 | 0851 | $49.99 |
| ODP BUSINESS SOLUTIONS, LLC | 0930 | OD26000052 | 030 | 0720 | $3,000.00 |
| OLIVIA'S LETTERMAN'S JACKETS | 0145 | 26018304 | 030 | 7090 | $1,010.15 |
| O'NEILL, TRISHA | 0725 | 26019020 | 030 | 0172 | $155.93 |
| O'REILLY AUTO PARTS | 0710 | 26004943 | 060 | 6387 | $1,000.00 |
| OXOTIC MOBILE WASH AND DETAIL, LLC | 0335 | 26018683 | 030 | 7090 | $1,600.00 |
| PACE SUPPLY CORP. | 0919 | 26012226 | 060 | 8150 | $18.76 |
| PACE SUPPLY CORP. | 0919 | 26014886 | 060 | 8150 | $16.25 |
| PACE SUPPLY CORP. | 0919 | 26015203 | 060 | 8150 | $16.25 |
| PACIFICA PIZZA/OLIVE | 0045 | 26001794A | 030 | 0110 | $1,034.33 |
| PAREDES PRODUCTIONS | 0852 | 26018984 | 030 | 0682 | $3,500.00 |
| PARTY WORKS, INC./CLOVIS | 0415 | 26018606 | 060 | 6010 | $750.00 |
| PERFORMANCE HEALTH HOLDINGS, INC. | 0335 | 26018694 | 030 | 0172 | $1,242.12 |
| PERMA BOUND | 0290 | 26018179 | 030 | 0625 | $3,717.38 |
| PERMA BOUND | 0495 | 26018113 | 030 | 0625 | $2,631.98 |

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|---|---|---|---|---|---|
| PETRUCCI ENTERPRISES | 0045 | 26019235 | 060 | 6770 | $758.41 |
| PETRUCCI ENTERPRISES | 0155 | 26019035 | 060 | 6770 | $1,760.69 |
| PETRUCCI ENTERPRISES | 0530 | 26018951 | 060 | 6770 | $1,408.55 |
| PETUNIA'S PLACE | 0315 | 26018541 | 030 | 0625 | $3,000.00 |
| PETUNIA'S PLACE | 0727 | 26002228 | 030 | 0169 | $850.00 |
| PKU PERSPECTIVES | 1910 | 26003128 | 130 | 5310 | $245.00 |
| PLATT, DBA REXAL USA | 0919 | 26017443 | 060 | 8150 | $33.25 |
| PLATT, DBA REXAL USA | 0919 | 26019326 | 060 | 8150 | $4,511.26 |
| PLATT, DBA REXAL USA | 0919 | 26019436 | 060 | 8150 | $4,511.26 |
| PLATT, DBA REXAL USA | 1185 | 26019248 | 350 | 0917 | $3,011.13 |
| POCKET NURSE MEDICAL SUPPLIES | 0670 | 26016366 | 110 | 6392 | $3.25 |
| POCKET NURSE MEDICAL SUPPLIES | 0670 | 26016369 | 110 | 6392 | $377.06 |
| POSITIVE PROMOTIONS, INC. | 0215 | 26019068 | 030 | 7090 | $2,149.65 |
| POSITIVE PROMOTIONS, INC. | 0215 | 26019286 | 030 | 7090 | $3,049.97 |
| POSITIVE PROMOTIONS, INC. | 0385 | 26018259 | 030 | 7090 | $1,783.99 |
| PRISM SCHOOL SERVICES CORP. | 0310 | 26018779 | 030 | 7090 | $1,113.94 |
| PRISM SCHOOL SERVICES CORP. | 0325 | 26019197 | 080 | 8210 | $2,051.25 |
| PRISM SCHOOL SERVICES CORP. | 0410 | 26018722 | 030 | 0171 | $1,916.89 |
| PRISMS OF REALITY, INC. | 0125 | 26018185 | 060 | 3182 | $1,750.00 |
| PRO SOCCER, INC. | 0335 | 26018991 | 030 | 7090 | $325.05 |
| PRO-ACCESS SOLUTIONS, INC. | 0919 | 26001667 | 060 | 8150 | $4,000.00 |
| PROJECT LEAD THE WAY, INC. | 0100 | 26018183 | 030 | 7090 | $1,565.11 |
| PROJECT LEAD THE WAY, INC. | 0270 | 26018639 | 060 | 9095 | $950.00 |
| PROJECT LEAD THE WAY, INC. | 0270 | 26018835 | 060 | 9095 | $500.00 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0170 | 26018930 | 030 | 0173 | $1,265.95 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0235 | 26019157 | 030 | 0172 | $1,762.03 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0265 | 26018330 | 030 | 7090 | $672.21 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0265 | 26018330 | 060 | 6332 | $140.74 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0285 | 26018885 | 030 | 0110 | $1,415.92 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0295 | 26018328 | 030 | 7090 | $2,380.23 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0295 | 26019168 | 060 | 3010 | $2,177.67 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0325 | 26018884 | 030 | 7090 | $3,013.85 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0423 | 26018494 | 030 | 7090 | $4,598.13 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0535 | 26018325 | 030 | 7090 | $2,658.00 |
| PRO-SCREEN, INC. SIGNS AND GRAPHICS | 0565 | 26014296 | 060 | 9012 | $1,034.57 |
| QUINN POWER SYSTEMS | 0919 | 26014181 | 060 | 8150 | $2,645.00 |
| R & D INTERIORS, INC. | 0465 | 26018603 | 060 | 6770 | $8,500.00 |
| R & D INTERIORS, INC. | 0919 | 26019362 | 060 | 8150 | $8,500.00 |
| R.G. EQUIPMENT | 0919 | 26019146 | 060 | 8150 | $2,970.38 |
| R/G AWARD SYSTEMS | 0055 | 26018707 | 030 | 0171 | $500.00 |
| R/G AWARD SYSTEMS | 0145 | 26018303 | 030 | 7090 | $2,383.70 |
| R/G AWARD SYSTEMS | 0145 | 26018712 | 030 | 0125 | $4,000.00 |
| R/G AWARD SYSTEMS | 0160 | 26018720 | 030 | 7090 | $800.00 |
| R/G AWARD SYSTEMS | 0235 | 26018362 | 030 | 0172 | $555.29 |
| R/G AWARD SYSTEMS | 0580 | 26018492 | 030 | 0110 | $7,565.54 |
| RAYMOND GEDDES AND CO., INC. | 0060 | 26018476 | 030 | 7090 | $577.98 |
| REAL VOLLEYBALL, LLC | 0055 | 26018923 | 030 | 0172 | $700.00 |

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| REALLY GOOD STUFF, INC. | 0045 | 26018527 | 060 | 2600 | $2,243.46 |
| REALLY GOOD STUFF, INC. | 0090 | 26018327 | 060 | 2600 | $760.72 |
| REALLY GOOD STUFF, INC. | 0090 | 26018584 | 060 | 3010 | $3,899.29 |
| REALLY GOOD STUFF, INC. | 0095 | 26018267 | 060 | 3010 | $5,519.52 |
| REALLY GOOD STUFF, INC. | 0200 | 26018278 | 060 | 2600 | $271.89 |
| REALLY GOOD STUFF, INC. | 0210 | 26018225 | 060 | 2600 | $1,530.36 |
| REALLY GOOD STUFF, INC. | 0380 | 26018280 | 060 | 2600 | $3,533.08 |
| REALLY GOOD STUFF, INC. | 0380 | 26018284 | 060 | 2600 | $1,201.71 |
| REALLY GOOD STUFF, INC. | 0380 | 26018284 | 060 | 6010 | $5,900.63 |
| REALLY GOOD STUFF, INC. | 0535 | 26018474 | 030 | 7090 | $974.85 |
| RED BRICK RESOURCES | 0510 | 26019400 | 030 | 0625 | $874.28 |
| RED GATE SOFTWARE, LTD | 0785 | 26019214 | 060 | 6500 | $244.42 |
| REFRIGERATION SUPP. DIST. | 0919 | 26019131 | 060 | 8150 | $1,031.93 |
| REFRIGERATION SUPP. DIST. | 0919 | 26019133 | 060 | 8150 | $1,741.41 |
| REFRIGERATION SUPP. DIST. | 0919 | 26019134 | 060 | 8150 | $870.67 |
| REFRIGERATION SUPP. DIST. | 0919 | 26019135 | 060 | 8150 | $2,467.00 |
| REFRIGERATION SUPP. DIST. | 1910 | 26019390 | 130 | 5310 | $1,197.03 |
| REFRIGERATION SUPPLIES DISTRIBUTOR | 0919 | 26018744 | 060 | 8150 | $2,300.00 |
| REHABMART, LLC | 0788 | 26017421 | 060 | 6500 | $157.40 |
| REPTILE RON ANIMAL PRESENTATIONS, INC. | 0070 | 26018751 | 030 | 7090 | $700.00 |
| REPTILE RON ANIMAL PRESENTATIONS, INC. | 0175 | 26019352 | 030 | 7090 | $600.00 |
| REPTILE RON ANIMAL PRESENTATIONS, INC. | 0250 | 26018067 | 080 | 8210 | $250.00 |
| REPTILE RON ANIMAL PRESENTATIONS, INC. | 0385 | 26019417 | 080 | 8210 | $400.00 |
| REPTILE RON ANIMAL PRESENTATIONS, INC. | 0550 | 26019416 | 060 | 6010 | $600.00 |
| RESILITE SPORTS PRODUCTS, INC. | 0395 | 25020509A | 030 | 7090 | $63.41 |
| RESORT LIFE VENTURES, INC. | 0235 | 26018844 | 030 | 0125 | $5,875.81 |
| RESORT LIFE VENTURES, INC. | 0395 | 26002027 | 030 | 7090 | $1,400.00 |
| RESORT LIFE VENTURES, INC. | 0505 | 26019065 | 030 | 0172 | $3,231.96 |
| RGC MANAGEMENT INC. | 0812 | 26017642 | 030 | 0141 | $5,000.00 |
| RICHARDS INSTITUTE OF EDUCATION AND RESEARCH | 0265 | 26018184 | 060 | 6770 | $1,715.00 |
| RICHARDS INSTITUTE OF EDUCATION AND RESEARCH | 0510 | 26018743 | 060 | 6770 | $415.00 |
| RICHARDS INSTITUTE OF EDUCATION AND RESEARCH | 0530 | 26018911 | 060 | 6770 | $415.00 |
| RICOH USA, INC. | 0005 | RL260000 | 030 | 7090 | $603.73 |
| RICOH USA, INC. | 0012 | RL260296 | 030 | 0134 | $249.78 |
| RICOH USA, INC. | 0020 | RL260006 | 030 | 7090 | $106.04 |
| RICOH USA, INC. | 0025 | RL260541 | 030 | 7090 | $651.74 |
| RICOH USA, INC. | 0035 | RL260297 | 030 | 7090 | $500.06 |
| RICOH USA, INC. | 0035 | RL260505 | 030 | 7090 | $46.57 |
| RICOH USA, INC. | 0035 | RL260515 | 030 | 7090 | $123.94 |
| RICOH USA, INC. | 0045 | RL260526 | 030 | 7090 | $1,193.57 |
| RICOH USA, INC. | 0055 | RL260325 | 030 | 7090 | $25.82 |
| RICOH USA, INC. | 0055 | RL260525 | 030 | 7090 | $29.36 |
| RICOH USA, INC. | 0075 | RL260023 | 030 | 7090 | $1,585.72 |
| RICOH USA, INC. | 0075 | RL260523 | 030 | 7090 | $129.71 |
| RICOH USA, INC. | 0090 | RL260027 | 030 | 7090 | $728.44 |
| RICOH USA, INC. | 0123 | RL260327 | 030 | 7090 | $294.68 |
| RICOH USA, INC. | 0130 | RL260041 | 030 | 0125 | $3,210.29 |

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| RICOH USA, INC. | 0135 | RL260053 | 030 | 0110 | $597.51 |
| RICOH USA, INC. | 0145 | RL260275 | 030 | 7090 | $309.64 |
| RICOH USA, INC. | 0145 | RL260323 | 030 | 7090 | $312.92 |
| RICOH USA, INC. | 0145 | RL260552 | 030 | 7090 | $434.13 |
| RICOH USA, INC. | 0145 | RL260556 | 030 | 7090 | $190.99 |
| RICOH USA, INC. | 0145 | RL260558 | 030 | 7090 | $115.90 |
| RICOH USA, INC. | 0155 | RL260063 | 030 | 7090 | $285.53 |
| RICOH USA, INC. | 0155 | RL260318 | 030 | 7090 | $2,466.45 |
| RICOH USA, INC. | 0160 | RL260265 | 030 | 7090 | $359.47 |
| RICOH USA, INC. | 0170 | RL260071 | 030 | 7090 | $125.68 |
| RICOH USA, INC. | 0170 | RL260544 | 030 | 7090 | $132.36 |
| RICOH USA, INC. | 0170 | RL260544 | 060 | 7399 | $0.04 |
| RICOH USA, INC. | 0175 | RL260262 | 030 | 7090 | $26.41 |
| RICOH USA, INC. | 0175 | RL260262 | 030 | 7091 | $11.76 |
| RICOH USA, INC. | 0210 | RL260096 | 030 | 7090 | $1,970.79 |
| RICOH USA, INC. | 0215 | RL260350 | 030 | 7090 | $794.94 |
| RICOH USA, INC. | 0215 | RL260351 | 030 | 7090 | $2,702.60 |
| RICOH USA, INC. | 0225 | RL260008 | 030 | 7090 | $648.61 |
| RICOH USA, INC. | 0225 | RL260100 | 030 | 7090 | $77.84 |
| RICOH USA, INC. | 0225 | RL260513 | 030 | 7090 | $40.26 |
| RICOH USA, INC. | 0241 | RL260286 | 030 | 7090 | $1,396.24 |
| RICOH USA, INC. | 0250 | RL260112 | 030 | 7090 | $217.25 |
| RICOH USA, INC. | 0270 | RL260270 | 030 | 7090 | $14.61 |
| RICOH USA, INC. | 0295 | RL260281 | 030 | 7090 | $290.12 |
| RICOH USA, INC. | 0305 | RL260129 | 030 | 7090 | $41.84 |
| RICOH USA, INC. | 0310 | RL260130 | 030 | 7090 | $560.43 |
| RICOH USA, INC. | 0310 | RL260131 | 030 | 7090 | $120.78 |
| RICOH USA, INC. | 0335 | RL260535 | 060 | 722C | $220.10 |
| RICOH USA, INC. | 0340 | RL260147 | 030 | 7090 | $1,520.16 |
| RICOH USA, INC. | 0370 | RL260252 | 030 | 7090 | $12.78 |
| RICOH USA, INC. | 0395 | RL260179 | 030 | 7090 | $974.96 |
| RICOH USA, INC. | 0423 | RL260212 | 030 | 0115 | $289.88 |
| RICOH USA, INC. | 0435 | RL260516 | 030 | 7090 | $219.94 |
| RICOH USA, INC. | 0460 | RL260221 | 030 | 7090 | $23.54 |
| RICOH USA, INC. | 0465 | RL260254 | 030 | 0110 | $141.50 |
| RICOH USA, INC. | 0465 | RL260254 | 030 | 7090 | $209.14 |
| RICOH USA, INC. | 0480 | RL260559 | 030 | 7090 | $10.44 |
| RICOH USA, INC. | 0480 | RL260563 | 030 | 7090 | $915.13 |
| RICOH USA, INC. | 0485 | RL260565 | 030 | 7090 | $41.16 |
| RICOH USA, INC. | 0490 | RL260531 | 030 | 7090 | $495.23 |
| RICOH USA, INC. | 0495 | RL260238 | 030 | 7090 | $1,124.44 |
| RICOH USA, INC. | 0535 | RL260011 | 030 | 7090 | $1,098.03 |
| RICOH USA, INC. | 0552 | RL260306 | 030 | 7090 | $92.64 |
| RICOH USA, INC. | 0552 | RL260306 | 030 | 7091 | $45.63 |
| RICOH USA, INC. | 0664 | RL260187 | 030 | 0672 | $82.29 |
| RICOH USA, INC. | 0701 | RL260205 | 060 | 3010 | $431.16 |
| RICOH USA, INC. | 0701 | RL260263 | 030 | 0606 | $36.49 |

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| RICOH USA, INC. | 0725 | RL260085 | 030 | 0173 | $357.37 |
| RICOH USA, INC. | 0796 | RL260158 | 030 | 0667 | $3,794.64 |
| RICOH USA, INC. | 0796 | RL260160 | 030 | 0667 | $64.49 |
| RICOH USA, INC. | 0796 | RL260519 | 030 | 0667 | $114.64 |
| RICOH USA, INC. | 0810 | RL260154 | 030 | 0130 | $533.39 |
| RICOH USA, INC. | 0810 | RL260154 | 030 | 0137 | $716.77 |
| RICOH USA, INC. | 0810 | RL260154 | 030 | 0640 | $1,261.78 |
| RICOH USA, INC. | 0810 | RL260217 | 030 | 0649 | $184.38 |
| RICOH USA, INC. | 0850 | RL260290 | 030 | 0674 | $169.54 |
| RICOH USA, INC. | 0852 | RL260060 | 030 | 0679 | $79.33 |
| RICOH USA, INC. | 0852 | RL260174 | 030 | 0602 | $4.98 |
| RICOH USA, INC. | 0852 | RL260174 | 030 | 0679 | $4.98 |
| RICOH USA, INC. | 0855 | RL260253 | 030 | 0670 | $243.11 |
| RICOH USA, INC. | 0864 | RL260021 | 030 | 0695 | $60.40 |
| RICOH USA, INC. | 0880 | RL260536 | 670 | 0841 | $15.24 |
| RICOH USA, INC. | 0880 | RL260536 | 690 | 0861 | $12.47 |
| RICOH USA, INC. | 0886 | RL260207 | 030 | 0140 | $32.41 |
| RICOH USA, INC. | 0888 | RL260313 | 030 | 0143 | $604.68 |
| RICOH USA, INC. | 0895 | RL260066 | 030 | 0716 | $851.22 |
| RICOH USA, INC. | 0895 | RL260171 | 030 | 0716 | $3,408.56 |
| RICOH USA, INC. | 0919 | RL260133 | 060 | 8150 | $311.23 |
| RICOH USA, INC. | 0919 | RL260304 | 060 | 8150 | $45.83 |
| RICOH USA, INC. | 0925 | RL260220 | 030 | 7230 | $77.64 |
| RICOH USA, INC. | 0925 | RL260289 | 030 | 7230 | $683.37 |
| RICOH USA, INC. | 1910 | RL260070 | 130 | 5310 | $287.96 |
| RICOH USA, INC. | 1910 | RL260321 | 130 | 5310 | $603.59 |
| RICOH USA, INC. | 1920 | RL260136 | 030 | 0734 | $2,122.46 |
| RICOH USA, INC. | 1920 | RL260328 | 030 | 0734 | $19.44 |
| RICOH USA, INC. | 0255 | 26019270 | 680 | 0851 | $1,575.61 |
| RICOH USA, INC. | 0785 | 26019023 | 060 | 3315 | $4,738.28 |
| RIDDELL/ALL AMERICAN SPORTS CORP. | 0395 | 26019086 | 030 | 0172 | $3,847.63 |
| RIDDELL/ALL AMERICAN SPORTS CORP. | 0421 | 26018321 | 030 | 0172 | $2,784.11 |
| RIVERSIDE GOLF COURSE | 0145 | 26019349 | 030 | 0125 | $2,600.00 |
| ROOSEVELT BOOSTER CLUB | 0395 | 26018472 | 030 | 7090 | $5,831.40 |
| ROOSEVELT BOOSTER CLUB | 0725 | 26018312 | 030 | 0172 | $503.83 |
| RUDY A. MARTINEZ | 0495 | 26018873 | 080 | 8210 | $375.00 |
| RUSH ADVERTISING | 0215 | 26018552 | 030 | 7090 | $1,885.29 |
| RUSH ADVERTISING | 0235 | 26018340 | 030 | 0172 | $4,995.45 |
| RUSH ADVERTISING | 0880 | 26019074 | 670 | 0841 | $1,479.52 |
| SABA BABAKER | 0006 | 26012600 | 060 | 3010 | $400.00 |
| SALEM ENGINEERING GROUP, INC. | 1505 | 26018938 | 350 | 0917 | $8,342.00 |
| SAN JOAQUIN GLASS, INC. | 0225 | 26016829 | 060 | 6770 | $4,125.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018269 | 030 | 0173 | $975.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018357 | 060 | 2600 | $975.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018361 | 060 | 2600 | $975.00 |

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|---|---|---|---|---|---|
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018367 | 030 | 0173 | $1,300.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018377 | 060 | 2600 | $975.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018381 | 030 | 0173 | $650.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018385 | 030 | 0173 | $650.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018390 | 060 | 2600 | $975.00 |
| SAN JOAQUIN RIVER PARKWAY AND CONSERVATION TRUST | 0725 | 26018576 | 060 | 2600 | $975.00 |
| SANGER HIGH SCHOOL | 0725 | 26019442 | 030 | 0172 | $2,168.00 |
| SANTA CRUZ BEACH BOARDWALK | 0102 | 26019234 | 030 | 0171 | $1,100.93 |
| SANTA CRUZ BEACH BOARDWALK | 0227 | 26018506 | 030 | 0644 | $880.74 |
| SANTA CRUZ BEACH BOARDWALK | 0227 | 26018506 | 060 | 3010 | $880.74 |
| SANTA CRUZ BEACH BOARDWALK | 0415 | 26018693 | 030 | 0115 | $4,782.00 |
| SAUNDERS AUTOMATIC SERVICE | 0925 | 26002872 | 030 | 7230 | $1,948.00 |
| SAWSAN ALKHATIB QUTOB | 0006 | 26019185 | 060 | 3010 | $3,360.00 |
| SCA OF CA, LLC | 0924 | 26002031 | 060 | 8150 | $1,650.00 |
| SCHOLASTIC BOOK FAIRS, INC. | 0035 | 26008783 | 030 | 0624 | $1,512.82 |
| SCHOLASTIC BOOK FAIRS, INC. | 0320 | 26019282 | 030 | 0624 | $200.00 |
| SCHOLASTIC BOOK FAIRS, INC. | 0510 | 26008376 | 080 | 8210 | $1,696.36 |
| SCHOLASTIC, INC. | 0220 | 26009758 | 030 | 0624 | $2,951.45 |
| SCHOLASTIC, INC. | 0765 | 26018193 | 060 | 2600 | $132.56 |
| SCHOLASTIC LIBRARY PUBLISHING | 0020 | 26018334 | 060 | 3010 | $469.00 |
| SCHOLASTIC LIBRARY PUBLISHING | 0755 | 26019401 | 060 | 2600 | $2,116.73 |
| SCHOLASTIC LIBRARY PUBLISHING | 0765 | 26019454 | 120 | 6052 | $7,011.29 |
| SCHOLASTIC MAGAZINE | 0195 | 26018201 | 060 | 3010 | $4,514.81 |
| SCHOLASTIC MAGAZINE | 0195 | 26018771 | 060 | 3010 | $4,410.45 |
| SCHOOL HEALTH CORPORATION | 0365 | 26018076 | 060 | 9017 | $818.58 |
| SCHOOL HEALTH CORPORATION | 0365 | 26018192 | 060 | 9017 | $5,107.74 |
| SCHOOL HEALTH CORPORATION | 0553 | 26018828 | 060 | 3010 | $1,395.13 |
| SCHOOL HEALTH CORPORATION | 1891 | 26018768 | 030 | 0716 | $3,342.60 |
| SCHOOL HEALTH CORPORATION | 1891 | 26019355 | 030 | 0716 | $6,607.19 |
| SCHOOL MATE | 0290 | 26018260 | 030 | 7090 | $922.06 |
| SCHOOL SPECIALTY, INC. | 0120 | 26018245 | 060 | 3010 | $435.57 |
| SCHOOL SPECIALTY, LLC | 0005 | 26019061 | 060 | 6010 | $2,093.49 |
| SCHOOL SPECIALTY, LLC | 0090 | 26018927 | 030 | 7091 | $9,554.90 |
| SCHOOL SPECIALTY, LLC | 0105 | 26018985 | 060 | 6010 | $3,436.19 |
| SCHOOL SPECIALTY, LLC | 0120 | 26018182 | 030 | 7090 | $3,000.00 |
| SCHOOL SPECIALTY, LLC | 0120 | 26019232 | 060 | 6770 | $904.39 |
| SCHOOL SPECIALTY, LLC | 0160 | 26018247 | 030 | 0110 | $2,671.63 |
| SCHOOL SPECIALTY, LLC | 0170 | 26019003 | 060 | 6010 | $675.19 |
| SCHOOL SPECIALTY, LLC | 0175 | 26018262 | 060 | 6010 | $1,160.28 |
| SCHOOL SPECIALTY, LLC | 0220 | 26018242 | 060 | 2600 | $575.22 |
| SCHOOL SPECIALTY, LLC | 0220 | 26018242 | 060 | 6010 | $12.97 |
| SCHOOL SPECIALTY, LLC | 0225 | 26018954 | 060 | 6770 | $4,333.76 |
| SCHOOL SPECIALTY, LLC | 0225 | 26018980 | 060 | 6770 | $2,444.68 |

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|---|---|---|---|---|---|
| SCHOOL SPECIALTY, LLC | 0225 | 26018982 | 060 | 6770 | $3,113.24 |
| SCHOOL SPECIALTY, LLC | 0270 | 26018807 | 030 | 7090 | $937.08 |
| SCHOOL SPECIALTY, LLC | 0295 | 26018837 | 030 | 7090 | $4,873.50 |
| SCHOOL SPECIALTY, LLC | 0295 | 26018933 | 120 | 7836 | $495.00 |
| SCHOOL SPECIALTY, LLC | 0295 | 26019060 | 060 | 6010 | $394.43 |
| SCHOOL SPECIALTY, LLC | 0295 | 26019062 | 060 | 6010 | $355.18 |
| SCHOOL SPECIALTY, LLC | 0395 | 26018109 | 060 | 3010 | $2,861.30 |
| SCHOOL SPECIALTY, LLC | 0395 | 26019109 | 060 | 3010 | $384.78 |
| SCHOOL SPECIALTY, LLC | 0395 | 26019110 | 060 | 3010 | $596.41 |
| SCHOOL SPECIALTY, LLC | 0395 | 26019111 | 060 | 3010 | $2,092.57 |
| SCHOOL SPECIALTY, LLC | 0430 | 26018400 | 030 | 7090 | $398.73 |
| SCHOOL SPECIALTY, LLC | 0440 | 26018406 | 060 | 6010 | $2,286.96 |
| SCHOOL SPECIALTY, LLC | 0500 | 26018799 | 060 | 2600 | $791.10 |
| SCHOOL SPECIALTY, LLC | 0500 | 26018800 | 060 | 2600 | $2,356.26 |
| SCHOOL SPECIALTY, LLC | 0500 | 26018803 | 060 | 2600 | $2,589.68 |
| SCHOOL SPECIALTY, LLC | 0500 | 26019295 | 060 | 3010 | $1,600.17 |
| SCHOOL SPECIALTY, LLC | 0530 | 26018608 | 030 | 7090 | $5,000.00 |
| SCHOOL SPECIALTY, LLC | 0530 | 26018750 | 030 | 7090 | $2,243.57 |
| SCHOOL SPECIALTY, LLC | 0710 | 26017687 | 030 | 0194 | $127.81 |
| SCHOOL SPECIALTY, LLC | 0790 | 26018403 | 060 | 2600 | $2,491.03 |
| SCHOOL SPECIALTY, LLC | 0790 | 26019095 | 060 | 2600 | $43.49 |
| SCOUT ISLAND/FCOE | 0725 | 26018396 | 060 | 2600 | $1,700.00 |
| SCOUT ISLAND/FCOE | 0725 | 26018408 | 030 | 0173 | $1,200.00 |
| SCOUT ISLAND/FCOE | 0725 | 26018414 | 060 | 2600 | $1,700.00 |
| SCOUT ISLAND/FCOE | 0725 | 26018417 | 030 | 0173 | $950.00 |
| SCOUT ISLAND/FCOE | 0725 | 26018424 | 060 | 2600 | $1,450.00 |
| SCOUT ISLAND/FCOE | 0725 | 26019345 | 030 | 0173 | $950.00 |
| SDI INNOVATIONS, INC. | 0265 | 26018767 | 030 | 7090 | $2,911.65 |
| SDI INNOVATIONS, INC. | 0265 | 26018767 | 060 | 3010 | $3,705.72 |
| SDI INNOVATIONS, INC. | 0325 | 26018822 | 030 | 7090 | $943.71 |
| SEVAG JIERIAN | 0055 | 26018388 | 030 | 0125 | $500.00 |
| SHARMEEN KAZI | 0591 | 26018728 | 060 | 3010 | $9,348.00 |
| SHERWIN-WILLIAMS CO. | 0919 | 26018935 | 060 | 8150 | $4,514.58 |
| SHOULET BLUNT, LLC | 0850 | 26018653 | 030 | 0674 | $2,500.00 |
| SHUTTERFLY HOLDINGS, INC. | 0125 | 26018466 | 030 | 0124 | $373.81 |
| SHUTTERFLY HOLDINGS, INC. | 0125 | 26018883 | 030 | 0124 | $2,773.76 |
| SIERRA SCHOOL EQUIPMENT CO. | 0552 | 26018655 | 030 | 0133 | $3,789.92 |
| SIGNS OF SUCCESS, INC. | 0235 | 26019330 | 030 | 7090 | $7,710.67 |
| SITEONE LANDSCAPE SUPPLY | 0880 | 26018936 | 680 | 0851 | $6,064.32 |
| SJVUAPCD | 0924 | 26001522 | 060 | 8150 | $2,000.00 |
| SMITH MANUFACTURING | 0919 | 26019260 | 060 | 8150 | $1,869.61 |
| SOCIETY FOR HUMAN RESOURCES MGMT. | 0930 | 26019320 | 030 | 0197 | $2,272.00 |
| SONIA AJAYI | 0045 | 26018499 | 030 | 7090 | $2,355.69 |
| SONIA AJAYI | 0090 | 26018487 | 080 | 8210 | $1,090.38 |
| SONIA AJAYI | 0120 | 26016958 | 080 | 8210 | $1,032.07 |
| SONIA AJAYI | 0230 | 26018789 | 030 | 0124 | $405.72 |
| SOTO CO. RENTAL, LLC | 0455 | 26019240 | 030 | 0115 | $600.00 |

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| SOTO CO. RENTAL, LLC | 0530 | 26018489 | 080 | 8210 | $350.00 |
| SOUND CONTRACTING, INC. | 0919 | 26019212 | 060 | 8150 | $3,673.07 |
| SOUTHWEST STRINGS | 0030 | 26018896 | 060 | 6770 | $1,918.26 |
| SSA GROUP, LLC | 0601 | 26018638 | 030 | 0677 | $1,169.10 |
| ST. PAUL ARMENIAN CHURCH | 0701 | 26019300 | 030 | 0197 | $955.00 |
| STAHLS SCS, INC. | 0055 | 26019178 | 060 | 6770 | $1,259.57 |
| STATE ARCHITECT, DIVISION OF | 1025 | 26019184 | 350 | 0917 | $584.08 |
| STERLING ADAPTIVES, LLC | 0788 | 26019412 | 060 | 6500 | $3,498.33 |
| STERLING ADAPTIVES, LLC | 0788 | 26019413 | 060 | 6500 | $3,498.33 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018454 | 060 | 2600 | $756.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018456 | 060 | 2600 | $708.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018457 | 030 | 0173 | $884.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018458 | 060 | 2600 | $1,090.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018460 | 030 | 0173 | $260.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018461 | 060 | 2600 | $1,108.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018462 | 030 | 0173 | $972.00 |
| STORYLAND AND PLAYLAND, INC. | 0725 | 26018667 | 030 | 0173 | $890.00 |
| STRATEGIC MECHANICAL, INC. | 1910 | 26019257 | 130 | 5310 | $5,491.00 |
| SUCCESS TOGETHER | 1220 | 26018575 | 060 | 6332 | $6,000.00 |
| SUMMIT K12 HOLDINGS, INC. | 0310 | 26018181 | 030 | 7091 | $1,740.00 |
| SUNNYSIDE COUNTRY CLUB | 0130 | 26018573 | 030 | 7090 | $8,432.54 |
| SUNNYSIDE DANCEWEAR | 0035 | 26019323 | 060 | 6770 | $2,991.00 |
| SUNNYSIDE DANCEWEAR | 0035 | 26019441 | 060 | 6770 | $1,888.60 |
| SUNNYSIDE DANCEWEAR | 0145 | 26018841 | 060 | 6770 | $2,080.32 |
| SUNNYSIDE TROPHY, INC. | 0070 | 26018703 | 030 | 7091 | $3,000.00 |
| SUNNYSIDE TROPHY, INC. | 0090 | 26019208 | 030 | 7091 | $1,000.00 |
| SUNNYSIDE TROPHY, INC. | 0090 | 26019209 | 030 | 7090 | $500.00 |
| SUNNYSIDE TROPHY, INC. | 0120 | 26018719 | 030 | 7090 | $1,500.00 |
| SUNNYSIDE TROPHY, INC. | 0130 | 26018715 | 030 | 0171 | $200.00 |
| SUNNYSIDE TROPHY, INC. | 0305 | 26018692 | 030 | 7090 | $500.00 |
| SUNNYSIDE TROPHY, INC. | 0310 | 26018829 | 030 | 7090 | $1,575.35 |
| SUNNYSIDE TROPHY, INC. | 0335 | 26018696 | 030 | 0125 | $1,000.00 |
| SUNNYSIDE TROPHY, INC. | 0395 | 26018710 | 030 | 0197 | $3,800.00 |
| SUNNYSIDE TROPHY, INC. | 0435 | 26018632 | 030 | 7091 | $3,000.00 |
| SUNNYSIDE TROPHY, INC. | 0601 | 26018207 | 030 | 0677 | $2,725.00 |
| SUNNYSIDE TROPHY, INC. | 0755 | 26018746 | 030 | 0176 | $2,600.40 |
| SWEETWATER MUSIC | 0030 | 26018926 | 060 | 6770 | $2,803.91 |
| SWEETWATER MUSIC | 0030 | 26018976 | 060 | 6770 | $2,265.23 |
| SWEETWATER MUSIC | 0130 | 26018839 | 060 | 6770 | $2,866.74 |
| SWEETWATER MUSIC | 0155 | 26019216 | 060 | 6770 | $6,538.25 |
| SWEETWATER MUSIC | 0395 | 26019108 | 060 | 3010 | $202.69 |
| TACOS MARQUITOS, INC. | 0235 | 26019452 | 030 | 0125 | $1,011.88 |
| TACOS MARQUITOS, INC. | 0710 | 26019453 | 030 | 0152 | $346.33 |
| TALX CORPORATION | 0930 | 26018860 | 030 | 0720 | $4,000.00 |
| TAMMY PEMBERTON | 0100 | 26019486 | 060 | 6770 | $4,750.00 |
| TAYMARK, DBA IT'S ELEMENTARY, DBA ANDERSONS | 0055 | 26019114 | 030 | 0171 | $1,743.18 |
| TEACHER CREATED MATERIALS PUB. | 0310 | 26018557 | 030 | 7091 | $4,517.90 |

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| TEACHER CREATED MATERIALS PUB. | 0750 | 26019265 | 060 | 3061 | $454.18 |
| TEACHER'S CURRICULUM INSTITUTE | 0100 | 26018558 | 030 | 7090 | $675.63 |
| TECHTRONIX, INC. | 0005 | 26019340 | 030 | 0110 | $374.32 |
| TECHTRONIX, INC. | 0865 | 26018804 | 030 | 0195 | $1,175.00 |
| TECHTRONIX, INC. | 0925 | 26019341 | 030 | 7230 | $374.32 |
| TEMPLE-ANDERSON-MOORE ARCHITECTS, LLP | 1210 | 26010174 | 350 | 0917 | $4,000.00 |
| TEN WEST ROAD SOLUTIONS, LLC | 0925 | 26010948 | 030 | 7230 | $2,000.00 |
| TENNIS WAREHOUSE | 0055 | 26018512 | 030 | 0172 | $723.65 |
| TENNIS WAREHOUSE | 0055 | 26018921 | 030 | 0172 | $679.10 |
| TETER, INC. | 1040 | 25017174 | 350 | 0917 | $3,880.00 |
| THE GLOBAL ORPHAN PROJECT, INC. | 0227 | 26019476 | 030 | 0641 | $625.00 |
| THE GLOBAL ORPHAN PROJECT, INC. | 0227 | 26019476 | 030 | 0644 | $625.00 |
| THE INSTITUTE FOR MULTI-SENSORY EDUCATION | 0310 | 26019384 | 030 | 7090 | $1,350.00 |
| THE LITTLE SIGN CO. | 0435 | 26018773 | 080 | 8210 | $1,191.85 |
| THE MOWERS EDGE | 0919 | 26019144 | 060 | 8150 | $633.84 |
| THE MOWERS EDGE | 1920 | 26019338 | 030 | 0734 | $463.19 |
| THE POSITIVITY PROJECT, LLC | 0175 | 26018882 | 030 | 7090 | $2,163.75 |
| THE READING LEAGUE, INC. | 0320 | 26018353 | 030 | 7090 | $187.21 |
| THE RON CLARK ACADEMY, INC. | 0423 | 26012207 | 030 | 7090 | $11.28 |
| THOMAS D. WYRICK | 0060 | 26018782 | 030 | 0625 | $5,952.49 |
| THUNDER INFLATABLES, INC. | 0015 | 26019321 | 030 | 7090 | $2,557.75 |
| THUNDER INFLATABLES, INC. | 0035 | 26018441 | 030 | 7090 | $2,300.00 |
| THUNDER INFLATABLES, INC. | 0130 | 26019244 | 030 | 0171 | $3,975.00 |
| THUNDER INFLATABLES, INC. | 0145 | 26017759 | 030 | 7090 | $2,953.65 |
| THUNDER INFLATABLES, INC. | 0265 | 26019183 | 030 | 0172 | $4,053.00 |
| THUNDER INFLATABLES, INC. | 0310 | 26019303 | 030 | 7090 | $2,350.00 |
| THUNDER INFLATABLES, INC. | 0310 | 26019305 | 030 | 7090 | $2,915.00 |
| THUNDER INFLATABLES, INC. | 0310 | 26019306 | 030 | 7090 | $3,120.00 |
| THUNDER INFLATABLES, INC. | 0435 | 26019490 | 080 | 8210 | $835.59 |
| THUNDER INFLATABLES, INC. | 0440 | 26018495 | 030 | 7090 | $845.00 |
| THUNDER INFLATABLES, INC. | 1370 | 26017772 | 060 | 6332 | $1,350.00 |
| TIMOTHY NIGHTINGALE | 0796 | 26018543 | 030 | 0667 | $9,500.00 |
| TINCH-HOWARD AIR CONDITIONING | 0919 | 26019055 | 060 | 8150 | $1,426.60 |
| TINCH-HOWARD AIR CONDITIONING | 0919 | 26019130 | 060 | 8150 | $936.29 |
| TK ELEVATOR CORPORATION | 0705 | 26018737 | 210 | 0905 | $593.80 |
| TOM LITTLE INSPECTIONS | 1210 | 25014669 | 350 | 0917 | $3,620.00 |
| TRI CPR, INC. | 0710 | 26018846 | 060 | 6387 | $2,982.09 |
| TURNITIN, LLC | 0185 | 26018630 | 060 | 3010 | $4,712.49 |
| TY ALLAN JACKSON, LLC | 0852 | NR26000029 | 030 | 0197 | $6,000.00 |
| U.S. FIRST | 0710 | 26018532 | 060 | 6387 | $4,000.00 |
| ULINE | 0195 | 26018754 | 030 | 7090 | $59.00 |
| ULINE | 0420 | 26018248 | 060 | 2600 | $1,057.24 |
| ULINE | 0420 | 26018248 | 060 | 6010 | $757.47 |
| ULINE | 0475 | 26018946 | 060 | 6770 | $2,313.80 |
| ULINE | 0510 | 26019015 | 060 | 6010 | $760.06 |
| ULINE | 0580 | 26018152 | 060 | 6770 | $9,032.96 |
| UNIGLOBE TRAVEL | 0030 | 26019031 | 030 | 7090 | $100.00 |

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| UNIGLOBE TRAVEL | 0055 | 26015429 | 030 | 0172 | $180.00 |
| UNIGLOBE TRAVEL | 0055 | 26016060 | 030 | 7090 | $155.01 |
| UNIGLOBE TRAVEL | 0055 | 26018664 | 070 | 0761 | $100.00 |
| UNIGLOBE TRAVEL | 0055 | 26018716 | 030 | 7090 | $100.00 |
| UNIGLOBE TRAVEL | 0100 | 26019190 | 030 | 7090 | $1,000.00 |
| UNIGLOBE TRAVEL | 0123 | 26018012 | 060 | 6770 | $1,090.25 |
| UNIGLOBE TRAVEL | 0125 | 26009714 | 060 | 3182 | $716.53 |
| UNIGLOBE TRAVEL | 0130 | 26019264 | 030 | 7090 | $5,295.60 |
| UNIGLOBE TRAVEL | 0130 | 26019429 | 030 | 0125 | $100.00 |
| UNIGLOBE TRAVEL | 0130 | 26019431 | 030 | 0125 | $100.00 |
| UNIGLOBE TRAVEL | 0135 | 26014053 | 060 | 6770 | $2,324.39 |
| UNIGLOBE TRAVEL | 0185 | 26018855 | 030 | 7090 | $900.00 |
| UNIGLOBE TRAVEL | 0208 | 26013102A | 030 | 7090 | $13.80 |
| UNIGLOBE TRAVEL | 0208 | 26014240 | 030 | 7090 | $223.23 |
| UNIGLOBE TRAVEL | 0215 | 26014010 | 030 | 7090 | $203.08 |
| UNIGLOBE TRAVEL | 0230 | 26007004 | 060 | 7399 | $340.05 |
| UNIGLOBE TRAVEL | 0230 | 26018866 | 060 | 7399 | $3,928.73 |
| UNIGLOBE TRAVEL | 0230 | 26018868 | 060 | 7399 | $5,339.50 |
| UNIGLOBE TRAVEL | 0230 | 26019466 | 060 | 3182 | $3,142.00 |
| UNIGLOBE TRAVEL | 0235 | 26015216 | 030 | 7090 | $894.44 |
| UNIGLOBE TRAVEL | 0240 | 26018867 | 060 | 7399 | $2,672.65 |
| UNIGLOBE TRAVEL | 0325 | 26014664 | 060 | 6211 | $2,305.21 |
| UNIGLOBE TRAVEL | 0325 | 26015321 | 030 | 7090 | $3,239.01 |
| UNIGLOBE TRAVEL | 0335 | 26012140B | 030 | 7090 | $7,498.20 |
| UNIGLOBE TRAVEL | 0412 | 26018865 | 060 | 4035 | $4,557.80 |
| UNIGLOBE TRAVEL | 0440 | 26013619 | 030 | 7090 | $951.99 |
| UNIGLOBE TRAVEL | 0450 | 26015423 | 060 | 4129 | $3,444.61 |
| UNIGLOBE TRAVEL | 0495 | 26019318 | 060 | 6770 | $100.00 |
| UNIGLOBE TRAVEL | 0510 | 26013246 | 060 | 6770 | $811.55 |
| UNIGLOBE TRAVEL | 0567 | 26009831A | 030 | 7090 | $4,729.13 |
| UNIGLOBE TRAVEL | 0590 | 26018863 | 060 | 4035 | $3,389.94 |
| UNIGLOBE TRAVEL | 0601 | 26012557A | 030 | 0677 | $7,554.01 |
| UNIGLOBE TRAVEL | 0601 | 26019372 | 030 | 0677 | $1,887.35 |
| UNIGLOBE TRAVEL | 0617 | 26018995 | 030 | 0675 | $100.00 |
| UNIGLOBE TRAVEL | 0679 | 26019192 | 110 | 3913 | $100.00 |
| UNIGLOBE TRAVEL | 0700 | 26005899 | 060 | 6266 | $364.19 |
| UNIGLOBE TRAVEL | 0700 | 26011656B | 060 | 7810 | $4,212.33 |
| UNIGLOBE TRAVEL | 0700 | 26012741 | 060 | 6266 | $81.96 |
| UNIGLOBE TRAVEL | 0700 | 26018869 | 060 | 6266 | $770.74 |
| UNIGLOBE TRAVEL | 0701 | 26019206 | 060 | 6266 | $2,196.71 |
| UNIGLOBE TRAVEL | 0702 | 26009529B | 060 | 9075 | $25.00 |
| UNIGLOBE TRAVEL | 0702 | 26012552A | 060 | 6266 | $2,221.54 |
| UNIGLOBE TRAVEL | 0702 | 26012553 | 060 | 6266 | $1,823.11 |
| UNIGLOBE TRAVEL | 0702 | 26018043 | 060 | 9075 | $238.01 |
| UNIGLOBE TRAVEL | 0702 | 26018191 | 060 | 9075 | $100.00 |
| UNIGLOBE TRAVEL | 0703 | 26013844 | 060 | 6266 | $5,439.86 |
| UNIGLOBE TRAVEL | 0706 | 26017080 | 060 | 9092 | $151.01 |

| | | | | | |
|---|---|---|---|---|---|
| UNIGLOBE TRAVEL | 0706 | 26019465 | 030 | 0197 | $100.00 |
| UNIGLOBE TRAVEL | 0710 | 26015211 | 060 | 6387 | $9.02 |
| UNIGLOBE TRAVEL | 0710 | 26016062 | 060 | 6387 | $793.01 |
| UNIGLOBE TRAVEL | 0710 | 26016065 | 060 | 6387 | $5,948.00 |
| UNIGLOBE TRAVEL | 0710 | 26017083 | 030 | 0194 | $1,116.41 |
| UNIGLOBE TRAVEL | 0710 | 26019189 | 060 | 6388 | $100.00 |
| UNIGLOBE TRAVEL | 0725 | 26019261 | 030 | 0172 | $100.00 |
| UNIGLOBE TRAVEL | 0755 | 26011900 | 030 | 0176 | $1,782.70 |
| UNIGLOBE TRAVEL | 0755 | 26014084 | 030 | 0176 | $308.66 |
| UNIGLOBE TRAVEL | 0755 | 26018853 | 060 | 9093 | $300.00 |
| UNIGLOBE TRAVEL | 0758 | 26019139 | 030 | 7091 | $100.00 |
| UNIGLOBE TRAVEL | 0785 | 26012542A | 060 | 3395 | $2,437.95 |
| UNIGLOBE TRAVEL | 0785 | 26013259 | 060 | 9017 | $128.51 |
| UNIGLOBE TRAVEL | 0785 | 26015422 | 060 | 3326 | $155.01 |
| UNIGLOBE TRAVEL | 0785 | 26017231 | 060 | 6266 | $1,477.21 |
| UNIGLOBE TRAVEL | 0785 | 26018870 | 060 | 6266 | $425.92 |
| UNIGLOBE TRAVEL | 0791 | 26018854 | 060 | 2600 | $805.92 |
| UNIGLOBE TRAVEL | 0810 | 26017329 | 030 | 0641 | $1,736.19 |
| UNIGLOBE TRAVEL | 0860 | 26015319 | 030 | 0694 | $78.41 |
| UNIGLOBE TRAVEL | 0860 | 26019383 | 030 | 0694 | $1,800.00 |
| UNIGLOBE TRAVEL | 0864 | 26014180A | 030 | 0695 | $1,561.41 |
| UNIGLOBE TRAVEL | 0880 | 26018998 | 690 | 0861 | $100.00 |
| UNIGLOBE TRAVEL | 0900 | 26017255 | 030 | 0730 | $193.40 |
| UNIGLOBE TRAVEL | 0900 | 26018194 | 030 | 0730 | $689.34 |
| UNIGLOBE TRAVEL | 0905 | 26018624 | 030 | 0738 | $2,182.55 |
| UNIGLOBE TRAVEL | 0925 | 26019132 | 030 | 7230 | $1,000.00 |
| UNIGLOBE TRAVEL | 0930 | 26011984A | 030 | 0188 | $843.10 |
| UNIGLOBE TRAVEL | 0930 | 26019357 | 030 | 0197 | $100.00 |
| UNIGLOBE TRAVEL | 1020 | 26012691A | 060 | 6332 | $510.01 |
| UNIGLOBE TRAVEL | 1208 | 26018864 | 060 | 6332 | $100.00 |
| UNIGLOBE TRAVEL | 1210 | 26017345 | 060 | 6332 | $5,007.20 |
| UNIGLOBE TRAVEL | 1250 | 26014035 | 060 | 6332 | $992.01 |
| UNIGLOBE TRAVEL | 1255 | 26019432 | 060 | 6332 | $100.00 |
| UNIGLOBE TRAVEL | 1310 | 26019191 | 060 | 6332 | $100.00 |
| UNIGLOBE TRAVEL | 1440 | 26014601 | 060 | 6332 | $11.01 |
| UNIGLOBE TRAVEL | 1510 | 26013252 | 060 | 6332 | $32.00 |
| UNITED REFRIGERATION, INC. | 0919 | 26019292 | 060 | 8150 | $4,610.08 |
| UNITED REFRIGERATION, INC. | 1910 | 26019387 | 130 | 5310 | $1,523.94 |
| UNITED REFRIGERATION, INC. | 1910 | 26019388 | 130 | 5310 | $3,971.03 |
| UNITED SKATES OF AMERICA, INC. | 0485 | 26018914 | 060 | 6211 | $1,389.43 |
| UNITED SKATES OF AMERICA, INC. | 0485 | 26019027 | 060 | 6211 | $1,961.55 |
| UNITED SKATES OF AMERICA, INC. | 0565 | 26019425 | 030 | 7140 | $1,700.01 |
| UNITED STATES ACADEMIC | 0055 | 26019301 | 030 | 7090 | $2,095.02 |
| VALLEY BLUEPRINTS | 1355 | 26018776 | 350 | 0912 | $203.16 |
| VARITRONICS, LLC | 0140 | 26018273 | 060 | 3010 | $1,419.36 |
| VARITRONICS, LLC | 0175 | 26018805 | 030 | 7091 | $747.54 |
| VARITRONICS, LLC | 0208 | 26018137 | 030 | 7091 | $736.77 |

| | | | | | |
|---|---|---|---|---|---|
| VARITRONICS, LLC | 0235 | 26018290 | 030 | 0123 | $230.19 |
| VARITRONICS, LLC | 0260 | 26018996 | 030 | 0110 | $736.77 |
| VARITRONICS, LLC | 0310 | 26019241 | 060 | 6770 | $7,746.70 |
| VARITRONICS, LLC | 0420 | 26018640 | 060 | 6770 | $944.27 |
| VARITRONICS, LLC | 0450 | 26018529 | 060 | 2600 | $614.30 |
| VARITRONICS, LLC | 0485 | 26019159 | 060 | 3010 | $1,138.16 |
| VARITRONICS, LLC | 0530 | 26019094 | 060 | 6211 | $2,134.44 |
| VARSITY BRANDS HOLDING CO., INC. | 0030 | 26018314 | 030 | 0172 | $2,264.50 |
| VARSITY BRANDS HOLDING CO., INC. | 0030 | 26018469 | 030 | 0172 | $1,482.49 |
| VARSITY BRANDS HOLDING CO., INC. | 0030 | 26018525 | 030 | 0172 | $1,232.07 |
| VARSITY BRANDS HOLDING CO., INC. | 0030 | 26018793 | 030 | 0172 | $1,969.06 |
| VARSITY BRANDS HOLDING CO., INC. | 0030 | 26019006 | 030 | 0172 | $2,174.87 |
| VARSITY BRANDS HOLDING CO., INC. | 0055 | 26018891 | 030 | 7090 | $5,825.24 |
| VARSITY BRANDS HOLDING CO., INC. | 0055 | 26018924 | 030 | 0172 | $2,181.56 |
| VARSITY BRANDS HOLDING CO., INC. | 0055 | 26019000 | 030 | 0172 | $249.67 |
| VARSITY BRANDS HOLDING CO., INC. | 0055 | 26019077 | 030 | 0172 | $2,299.56 |
| VARSITY BRANDS HOLDING CO., INC. | 0145 | 26019281 | 030 | 7090 | $2,286.00 |
| VARSITY BRANDS HOLDING CO., INC. | 0185 | 26019096 | 030 | 0172 | $567.49 |
| VARSITY BRANDS HOLDING CO., INC. | 0185 | 26019097 | 030 | 0172 | $1,420.10 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26018258 | 030 | 0172 | $1,171.95 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26018790 | 030 | 0172 | $2,288.87 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019008 | 030 | 0172 | $1,666.32 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019166 | 030 | 0172 | $1,507.90 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019167 | 030 | 0172 | $3,482.68 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019169 | 030 | 0172 | $2,937.83 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019170 | 030 | 0172 | $4,160.68 |
| VARSITY BRANDS HOLDING CO., INC. | 0335 | 26019171 | 030 | 0172 | $6,674.00 |
| VARSITY BRANDS HOLDING CO., INC. | 0365 | 26018313 | 060 | 260E | $1,104.85 |
| VARSITY BRANDS HOLDING CO., INC. | 0365 | 26018679 | 060 | 260E | $157.88 |
| VARSITY BRANDS HOLDING CO., INC. | 0365 | 26018817 | 060 | 260E | $742.48 |
| VARSITY BRANDS HOLDING CO., INC. | 0395 | 26018190B | 030 | 0172 | $1,522.62 |
| VARSITY BRANDS HOLDING CO., INC. | 0395 | 26019088 | 030 | 0172 | $1,697.06 |
| VARSITY BRANDS HOLDING CO., INC. | 0395 | 26019090 | 030 | 0172 | $1,599.76 |
| VARSITY BRANDS HOLDING CO., INC. | 0395 | 26019181 | 030 | 0172 | $3,073.44 |
| VARSITY BRANDS HOLDING CO., INC. | 0421 | 26018257 | 030 | 0172 | $1,413.66 |
| VARSITY BRANDS HOLDING CO., INC. | 0421 | 26018324 | 030 | 0172 | $1,319.34 |
| VARSITY BRANDS HOLDING CO., INC. | 0421 | 26018326 | 030 | 0172 | $4,778.34 |
| VARSITY BRANDS HOLDING CO., INC. | 0421 | 26018806 | 030 | 0172 | $83.86 |
| VARSITY SPIRIT FASHION AND SUPPLIES | 0270 | 26018296 | 060 | 260E | $409.40 |
| VARSITY SPIRIT FASHION AND SUPPLIES | 0270 | 26018872 | 030 | 7090 | $2,316.31 |
| VARSITY SPIRIT FASHION AND SUPPLIES | 0495 | 26018948 | 080 | 8210 | $4,355.41 |
| VARSITY SPIRIT FASHION AND SUPPLIES | 0495 | 26019072 | 060 | 260E | $548.94 |
| VENTRIS LEARNING | 0095 | 26019226 | 060 | 3010 | $518.45 |
| VENTURA TV, INC. | 0005 | 26019371 | 030 | 7090 | $980.56 |
| VERITIV OPERATNG COMPANY | 1910 | 26018858 | 130 | 5310 | $8,477.05 |
| VEX ROBOTICS | 0885 | 26018346 | 030 | 0143 | $4,465.38 |
| VIKING ENTERPRISES | 0090 | 26019201 | 060 | 6770 | $699.00 |

| | | | | | |
|---|---|---|---|---|---|
| VIKING ENTERPRISES | 0865 | 26018378 | 030 | 0195 | $899.00 |
| WALMART BUSINESS | 1748 | UC26A108064 | 060 | 6300 | $90.00 |
| WARDS NATURAL SCIENCE, INC. | 0235 | 26018281 | 030 | 7090 | $186.36 |
| WARDS NATURAL SCIENCE, INC. | 0335 | 26018660 | 030 | 0125 | $898.44 |
| WARDS NATURAL SCIENCE, INC. | 0335 | 26018662 | 030 | 0125 | $270.35 |
| WENGER CORPORATION | 0575 | 26019277 | 060 | 6770 | $6,377.23 |
| WEST COAST CHEMICAL CORP. | 1920 | 26018832 | 030 | 0734 | $9,936.78 |
| WEST MUSIC | 0155 | 26018880 | 060 | 6770 | $2,504.77 |
| WEST MUSIC | 0475 | 26018104 | 060 | 6770 | $7,419.81 |
| WEST MUSIC | 0553 | 26019297 | 060 | 6770 | $6,340.36 |
| WESTCOAST PRODUCTS AND DESIGN, LLC | 0100 | 26016811 | 030 | 7090 | $38.50 |
| WESTCOAST PRODUCTS AND DESIGN, LLC | 0885 | 26018618 | 030 | 0143 | $3,374.56 |
| WESTED | 0145 | 26019056 | 030 | 7091 | $7,500.00 |
| WESTERN PSY SERVICES | 0785 | 26018415 | 060 | 3315 | $623.34 |
| WHITIES PET SHOP | 0410 | 26018849 | 030 | 7090 | $1,200.00 |
| WILD CHILD ADVENTURES | 0755 | 26019249 | 060 | 2600 | $225.00 |
| WILD CHILD ADVENTURES | 0755 | 26019250 | 060 | 2600 | $225.00 |
| WILD WATER ADVENTURES | 0015 | 26019343 | 080 | 8210 | $1,335.00 |
| WILD WATER ADVENTURES | 0395 | 26019347 | 060 | 9086 | $1,110.00 |
| WILLIAMS SCOTSMAN, INC. | 1440 | 2500841A | 350 | 0917 | $2,400.00 |
| WOW PRODUCTIONS, INC. | 0335 | 26018702 | 060 | 6770 | $4,605.00 |
| WOW PRODUCTIONS, INC. | 0450 | 26019308 | 060 | 6770 | $3,706.50 |
| YELLOW DOG SIGNS AND GRAPHICS | 0235 | 26018360 | 030 | 7090 | $48.76 |
| YELLOW DOG SIGNS AND GRAPHICS | 0235 | 26019360 | 030 | 0172 | $3,499.99 |
| YELLOW DOG SIGNS AND GRAPHICS | 0450 | 26018440 | 030 | 7090 | $2,690.33 |
| YELLOW DOG SIGNS AND GRAPHICS | 0725 | 26003090 | 030 | 0171 | $500.00 |
| YELLOW DOG SIGNS AND GRAPHICS | 0727 | 26018359 | 030 | 0168 | $75.85 |
| YELLOW DOG SIGNS AND GRAPHICS | 0790 | 26019472 | 060 | 2600 | $636.46 |
| YELLOW DOG SIGNS AND GRAPHICS | 0790 | 26019472 | 060 | 4124 | $454.61 |
| YELLOW DOG SIGNS AND GRAPHICS | 0790 | 26019472 | 060 | 6010 | $7,100.19 |
| YELLOW DOG SIGNS AND GRAPHICS | 1410 | 26018412 | 060 | 6332 | $9,361.44 |
| YELLOW DOG SIGNS AND GRAPHICS | 1410 | 26018413 | 060 | 6332 | $1,787.27 |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME |
|---|---|
| 0002 | Academy for Civil & Entrepreneurial Leadership |
| 0005 | Addams Elementary |
| 0010 | Ahwahnee Middle School |
| 0012 | Charter School |
| 0015 | Anthony Elementary |
| 0020 | Ayer Elementary |
| 0025 | Aynesworth Elementary |
| 0030 | Baird Middle |
| 0035 | Balderas Elementary |
| 0040 | Bethune Elementary |
| 0045 | Birney Elementary |
| 0055 | Bullard High School |
| 0060 | Bullard Talent K-8 |
| 0070 | Burroughs Elementary |
| 0075 | Calwa Elementary |
| 0077 | Dewolf West |
| 0080 | Carver K-8 |
| 0089 | Ceasar Chavez |
| 0090 | Centennial Elementary |
| 0095 | Columbia Elementary |
| 0098 | Comm-Phoenix Elementary |
| 0100 | Computech |
| 0102 | Phoenix Secondary |
| 0105 | Cooper Middle School |
| 0110 | Dailey Elementary |
| 0120 | Del Mar Elementary |
| 0123 | Design Science High School |
| 0125 | Dewolf High School |
| 0127 | Phillip J Patino School of Entreprenuership |
| 0130 | Duncan Polytechnical |
| 0135 | Easterby Elementary |
| 0140 | Eaton Elementary |
| 0145 | Edison High School |
| 0150 | Ericson Elementary |
| 0155 | Ewing Elementary |
| 0160 | Figarden Elementary |

| DEPT | DEPARTMENT NAME |
|---|---|
| 0165 | Forkner Elementary |
| 0170 | Fort Miller Middle |
| 0175 | Fremont Elementary |
| 0176 | Fresno Adventist |
| 0181 | Fresno City College |
| 0185 | Fresno High School |
| 0188 | Fulton |
| 0190 | GATE Office |
| 0195 | Manchester GATE Elementary |
| 0200 | Gibson Elementary |
| 0205 | Ginsburg |
| 0208 | Hamilton |
| 0210 | Heaton Elementary |
| 0215 | Hidalgo Elementary |
| 0220 | Holland Elementary |
| 0225 | Homan Elementary |
| 0227 | Homeless |
| 0228 | Suicide Prevention |
| 0230 | Cambridge |
| 0235 | Hoover High School |
| 0237 | Adult Transition Program on Fairmont |
| 0240 | JE Young Independent Study |
| 0241 | JE Young eLearn Academy |
| 0250 | Jackson Elementary |
| 0255 | Jefferson Elementary |
| 0257 | Kepler Charter |
| 0260 | King Elementary |
| 0265 | Kings Canyon Middle School |
| 0270 | Kirk Elementary |
| 0285 | Kratt Elementary |
| 0290 | Lane Elementary |
| 0295 | Lawless Elementary |
| 0302 | Professional Learning |
| 0305 | Leavenworth Elementary |
| 0310 | Lincoln Elementary |
| 0315 | Lowell Elementary |
| 0320 | Malloch Elementary |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME |
|---|---|
| 0330 | McCardle Elementary |
| 0335 | McLane High School |
| 0340 | Muir Elementary |
| 0355 | Norseman Elementary |
| 0361 | Our Lady Of Victory |
| 0365 | Powers Elementary |
| 0370 | Pyle Elementary |
| 0380 | Robinson Elementary |
| 0385 | Roeding Elementary |
| 0395 | Roosevelt High School |
| 0396 | Roosevelt PACE |
| 0400 | Roosevelt School of the Arts |
| 0410 | Rowell Elementary |
| 0412 | San Joaquin |
| 0415 | Scandinavian Middle School |
| 0417 | Sequoia Middle School |
| 0420 | Slater Elementary |
| 0421 | Sunnyside High School |
| 0422 | Starr Elementary |
| 0423 | Terronez Middle School |
| 0426 | Creative Alternatives |
| 0428 | St Anthony |
| 0429 | St Helens |
| 0430 | Storey Elementary |
| 0435 | Sunset Elementary |
| 0440 | Tehipite Middle School |
| 0445 | Tenaya Middle School |
| 0450 | Thomas Elementary |
| 0455 | Tioga Middle School |
| 0460 | Turner Elementary |
| 0462 | Valley Preparatory Academy Charter |
| 0463 | Valley Arts and Science Academy |
| 0465 | Viking Elementary |
| 0470 | Vinland Elementary |
| 0475 | Wawona Middle School |
| 0480 | Webster Elementary |
| 0485 | Wilson Elementary |
| 0495 | Wishon Elementary |
| 0500 | Wolters Elementary |
| 0503 | Carter C. Woodson Public Charter |
| 0504 | 504 Coordinator |
| 0505 | Yosemite Middle School |
| 0510 | Greenberg Elementary |
| 0530 | Olmos Elementary |
| 0535 | Bakman Elementary |
| 0550 | Williams Elementary |
| 0552 | Rata |
| 0553 | Addicott |
| 0554 | Southeast Elementary |
| 0560 | Site M-Orange/Butler |
| 0565 | Yokomi Elementary |
| 0567 | Vang Pao Elementary |
| 0575 | Gaston B Rutherford Middle School |
| 0580 | Juan Felipe Herrera Elementary |
| 0601 | Instructional Division - Academic Office |
| 0615 | Middle School |
| 0616 | Elementary Division Area HL |
| 0617 | School Leadership |
| 0618 | Elementary Division Area EG |
| 0619 | Alternative Education |
| 0645 | External Partnerships |
| 0655 | Instructional Leadership |
| 0656 | Data & Psychometrics |
| 0660 | High School Administration |
| 0661 | Special Projects |
| 0663 | District & School Accountability |
| 0664 | Security Office |
| 0670 | Vocational Ed-Adult Education |
| 0674 | GED Testing-Adult Education |
| 0675 | ESL-Adult Education |
| 0676 | Parent Education-Adult Education |
| 0679 | 231 Grant-Adult Education |
| 0680 | Secondary-Adult Education |
| 0681 | ABE-Adult Education |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME |
|---|---|
| 0682 | GED-Adult Education |
| 0700 | Curriculum/Instruction |
| 0701 | Teacher Development |
| 0702 | Leadership Development |
| 0703 | Classified Development |
| 0705 | Administration-Adult Education |
| 0706 | College & Career Readiness |
| 0708 | Bookstore-Adult Education |
| 0710 | Career / Vocational Education |
| 0711 | Community Education-Adult Education |
| 0712 | Restaurant-Adult Education |
| 0713 | HSS-Gain Excess Cost-Adult Education |
| 0715 | Children's Centers |
| 0722 | E Street Services |
| 0725 | Extracurricular & Co-curricular |
| 0726 | Campus Culture |
| 0727 | Music/Visual and Performing Arts |
| 0730 | Health Services |
| 0732 | Health Safety and Emergency Services |
| 0744 | Instructional Media |
| 0748 | IMS |
| 0750 | Migrant |
| 0755 | African American Academic Acceleration (A4) |
| 0758 | English Learner Services |
| 0765 | Early Learning Department |
| 0767 | Early Learning Center |
| 0770 | Psychological & Guidance |
| 0775 | Regional Occupation Program |
| 0780 | PACE Program |
| 0781 | Elementary-Speech Language Pathology |
| 0782 | Secondary-Speech Language Pathology |
| 0785 | Elementary-Special Education |
| 0786 | Secondary-Special Education |
| 0787 | Management-Special Education |
| 0788 | Low Incidence-Special Education |
| 0790 | Extended Learning |

| DEPT | DEPARTMENT NAME |
|---|---|
| 0791 | Summer School Administration |
| 0794 | Transfers Office |
| 0795 | State & Federal Programs |
| 0798 | District Intiatives |
| 0799 | Categorical Indirect |
| 0805 | Student Records |
| 0810 | Prevention & Intervention |
| 0811 | Restorative Justice |
| 0812 | Men's/Women's Alliance |
| 0840 | Support Services |
| 0849 | Deputy Superintendent |
| 0850 | Superintendent |
| 0851 | CART |
| 0852 | Diversity, Equity, & Inclusion |
| 0853 | School Support Division |
| 0854 | Indian Education |
| 0855 | Board Of Education |
| 0860 | Community Information |
| 0864 | Translation and Interpretation Services |
| 0865 | Educational Assessment |
| 0875 | Business Services Administration |
| 0880 | Benefits & Risk Management |
| 0881 | WellPath |
| 0884 | Research and Data Governance |
| 0885 | Technology Services |
| 0886 | Technology Network Data Center |
| 0887 | Technology Learner Support |
| 0888 | Technology Refresh |
| 0889 | Payroll Department |
| 0890 | Fiscal Services |
| 0891 | Salaries & Benefits |
| 0892 | Salaries & Benefits Supplemental |
| 0893 | Grants Resources/Development |
| 0895 | Purchasing |
| 0896 | Mail Room |
| 0897 | Warehouse |
| 0900 | Operational Services |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME | DEPT | DEPARTMENT NAME |
|---|---|---|---|
| 0905 | Facilities Management & Planning | 1105 | Cooper Middle School |
| 0910 | Food Services | 1110 | Dailey Elementary |
| 0915 | Graphics Center | 1120 | Del Mar Elementary |
| 0919 | Plant Maintenance | 1123 | Design Science High School |
| 0920 | Plant Maintenance & Operations | 1125 | Dewolf High School |
| 0921 | Energy Management | 1127 | Phillip J Patino School of Entreprenuership |
| 0923 | Telecommunications | 1130 | Duncan Polytechnical |
| 0925 | Transportation | 1135 | Easterby Elementary |
| 0930 | Human Resources | 1140 | Eaton Elementary |
| 0935 | Labor Relations | 1143 | Education Center Canteen |
| 0961 | Education Center-Maintenance & Operations | 1145 | Edison High School |
| 0962 | Fulton Education Center | 1150 | Ericson Elementary |
| 0970 | School Safety | 1155 | Ewing Elementary |
| 0976 | 2002A Refunding Measure A & K | 1160 | Figarden Elementary |
| 0977 | 2004B Refunding Measure A & K | 1165 | Forkner Elementary |
| 0993 | Transfers: CARES Act | 1170 | Fort Miller Middle |
| 1005 | Addams Elementary | 1175 | Fremont Elementary |
| 1010 | Ahwahnee Middle School | 1181 | Fresno City College |
| 1012 | Charter School | 1185 | Fresno High School |
| 1015 | Anthony Elementary | 1188 | Fulton |
| 1020 | Ayer Elementary | 1195 | Manchester GATE Elementary |
| 1025 | Aynesworth Elementary | 1200 | Gibson Elementary |
| 1030 | Baird Middle | 1205 | Ginsburg |
| 1035 | Balderas Elementary | 1208 | Hamilton |
| 1040 | Bethune Elementary | 1210 | Heaton Elementary |
| 1045 | Birney Elementary | 1215 | Hidalgo Elementary |
| 1055 | Bullard High School | 1220 | Holland Elementary |
| 1060 | Bullard Talent K-8 | 1225 | Homan Elementary |
| 1070 | Burroughs Elementary | 1230 | Cambridge |
| 1075 | Calwa Elementary | 1235 | Hoover High School |
| 1080 | Carver K-8 | 1237 | Adult Transition Program on Fairmont |
| 1089 | Ceasar Chavez | 1240 | JE Young Independent Study |
| 1090 | Centennial Elementary | 1241 | JE Young eLearn Academy |
| 1095 | Columbia Elementary | 1250 | Jackson Elementary |
| 1098 | Comm-Phoenix Elementary | 1255 | Jefferson Elementary |
| 1100 | Computech | 1260 | King Elementary |
| 1102 | Phoenix Secondary | 1265 | Kings Canyon Middle School |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME |
|---|---|
| 1270 | Kirk Elementary |
| 1280 | Pride Intervention |
| 1285 | Kratt Elementary |
| 1290 | Lane Elementary |
| 1295 | Lawless Elementary |
| 1302 | Professional Learning |
| 1305 | Leavenworth Elementary |
| 1310 | Lincoln Elementary |
| 1315 | Lowell Elementary |
| 1320 | Malloch Elementary |
| 1325 | Mayfair Elementary |
| 1326 | JE Young Annex |
| 1330 | McCardle Elementary |
| 1335 | McLane High School |
| 1340 | Muir Elementary |
| 1355 | Norseman Elementary |
| 1365 | Powers Elementary |
| 1370 | Pyle Elementary |
| 1380 | Robinson Elementary |
| 1385 | Roeding Elementary |
| 1395 | Roosevelt High School |
| 1396 | Roosevelt PACE |
| 1400 | Roosevelt School of the Arts |
| 1410 | Rowell Elementary |
| 1415 | Scandinavian Middle School |
| 1417 | Sequoia Middle School |
| 1420 | Slater Elementary |
| 1421 | Sunnyside High School |
| 1422 | Starr Elementary |
| 1423 | Terronez Middle School |
| 1430 | Storey Elementary |
| 1435 | Sunset Elementary |
| 1437 | Southeast Intersession |
| 1440 | Tehipite Middle School |
| 1445 | Tenaya Middle School |
| 1450 | Thomas Elementary |
| 1455 | Tioga Middle School |

| DEPT | DEPARTMENT NAME |
|---|---|
| 1460 | Turner Elementary |
| 1465 | Viking Elementary |
| 1470 | Vinland Elementary |
| 1475 | Wawona Middle School |
| 1480 | Webster Elementary |
| 1485 | Wilson Elementary |
| 1490 | Winchell Elementary |
| 1495 | Wishon Elementary |
| 1500 | Wolters Elementary |
| 1505 | Yosemite Middle School |
| 1510 | Greenberg Elementary |
| 1530 | Olmos Elementary |
| 1535 | Bakman Elementary |
| 1550 | Williams Elementary |
| 1552 | Rata |
| 1553 | Addicott |
| 1554 | Southeast Elementary |
| 1560 | Site M-Orange/Butler |
| 1561 | Site Ventura/Tenth |
| 1565 | Yokomi Elementary |
| 1567 | Vang Pao Elementary |
| 1575 | Gaston B Rutherford Middle School |
| 1576 | Southeast High School |
| 1577 | Alternative Education Facility |
| 1578 | New Southeast Site |
| 1580 | Juan Felipe Herrera Elementary |
| 1601 | Instructional Division - Academic Office |
| 1619 | Alternative Education |
| 1635 | Secondary Division |
| 1655 | High School Division |
| 1670 | Vocational Ed-Adult Education |
| 1675 | ESL-Adult Education |
| 1679 | 231 Grant-Adult Education |
| 1681 | ABE-Adult Education |
| 1700 | Curriculum/Instruction |
| 1701 | Teacher Development |
| 1705 | Administration-Adult Education |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME |
|---|---|
| 1709 | Caregiver Training-Adult Education |
| 1710 | Career / Vocational Education |
| 1715 | Children's Centers |
| 1722 | E Street Services |
| 1727 | Music/Visual and Performing Arts |
| 1730 | Health Services |
| 1744 | Instructional Media |
| 1748 | IMS |
| 1755 | African American Academic Acceleration (A4) |
| 1758 | English Learner Services |
| 1765 | Early Learning Department |
| 1767 | Early Learning Center |
| 1781 | Elementary-Speech Language Pathology |
| 1782 | Secondary-Speech Language Pathology |
| 1785 | Elementary-Special Education |
| 1786 | Secondary-Special Education |
| 1787 | Management-Special Education |
| 1790 | Extended Learning |
| 1795 | State & Federal Programs |
| 1796 | Community and Family Engagement Network |
| 1798 | District Initiatives |
| 1810 | Prevention & Intervention |
| 1811 | Restorative Justice |
| 1812 | Men's/Women's Alliance |
| 1850 | Superintendent |
| 1851 | CART |
| 1855 | Board Of Education |
| 1860 | Community Information |
| 1865 | Educational Assessment |
| 1870 | Legal Services |
| 1885 | Technology Services |
| 1890 | Fiscal Services |
| 1891 | Salaries & Benefits |
| 1892 | Salaries & Benefits Supplemental |
| 1895 | Purchasing |
| 1897 | Warehouse |

| DEPT | DEPARTMENT NAME |
|---|---|
| 1900 | Operational Services |
| 1905 | Facilities Management & Planning |
| 1910 | Food Services |
| 1912 | Packaging Center |
| 1914 | Central Processing Facility |
| 1919 | Plant Maintenance |
| 1920 | Plant Maintenance & Operations |
| 1921 | Energy Management |
| 1923 | Telecommunications |
| 1924 | Environmental Services |
| 1930 | Human Resources |
| 1935 | Labor Relations |
| 1950 | Addicott-Maintenance & Operations |
| 1958 | Rata-Maintenance & Operations |
| 1961 | Education Center-Maintenance & Operations |
| 1970 | School Safety |
| 1980 | Transfers: Lottery - Elementary |
| 1982 | Transfers: Lottery - Continuation |
| 1987 | Transfers: EPA |
| 1988 | Transfers: Supp/Conc Elementary Staffing |
| 1989 | Transfers: SPED - Baseline Intervention |
| 1990 | Transfers: SPED - 3310 to 6500 |
| 1991 | Transfers: Preschool - 6105 to 0192 |
| 1992 | Transfers: Significant Disproportionality |
| 1993 | Transfers: CARES Act |
| 1995 | Transfers: SPED - 6512 to 3327 |
| 5132 | 99 GOB Series C |
| 5133 | 09 GOB, Series F, G, H |
| 5134 | 02 GOB Series A |
| 5184 | 16 GOB Ref B |
| 5203 | 12 GOB Ref Series A |
| 5224 | 10 GOB Series C |
| 5258 | 15 GOB Refunding |
| 5266 | 10 GOB Series E |
| 5283 | 10 GOB Series F |
| 5324 | 16 GOB Series A |

# DEPARTMENT INDEX
## (Numeric)

| FUND | UNIT | DEPARTMENT | ACTIVITY | FUNCTION | **OBJECT** |
|---|---|---|---|---|---|
| XXX (3) | XXXX (4) | XXXX (4) | XXXX (4) | XXXX (4) | **XXXX (4)** |

| DEPT | DEPARTMENT NAME | DEPT | DEPARTMENT NAME |
|---|---|---|---|
| 5345 | 16 GOB Series B | | |
| 5402 | 16 GOB Series C | | |
| 5403 | 20 GOB Series A | | |
| 5441 | 20 GOB Series B | | |
| 5442 | 21 GOB Ref A | | |
| 5448 | 21 GOB Ref B | | |
| 9101 | ESSER I - IDEA | | |
| 9102 | ESSERI - Coordination for Preparedness | | |
| 9103 | ESSER I – Resources Necessary to Address I | | |
| 9104 | ESSER I – Unique Needs Student Groups | | |
| 9105 | ESSER I – Procedure and System Improve | | |
| 9106 | ESSER I – Staff Train & Prof Learn for Prep | | |
| 9107 | ESSER I - Cleaning Supplies | | |
| 9108 | ESSER I - Planning for Long-Term Closures | | |
| 9109 | ESSER I - Technology | | |
| 9110 | ESSER I – Mental Health Services/Supports | | |
| 9111 | ESSER I – Summer Learning and Sup Afters | | |
| 9112 | ESSER I – Continuity of Services and Staff | | |
| 9113 | ESSER III - Extended Day | | |
| 9115 | ESSER III - Health Protocols | | |
| 9121 | Summer Learning or Summer Enrichment | | |
| 9122 | Extended Day | | |
| 9123 | Comprehensive Afterschool Programs | | |

Fresno Unified School District
Board Agenda Item

BOARD MEETING DATE: August 12, 2026

ACTION REQUESTED: RATIFY

TITLE AND SUBJECT: Ratify Purchase Orders Issued April 01, 2026, through April 30, 2026 – Supplemental Report

ITEM DESCRIPTION: Included in the Board material is information on purchase orders issued from April 01, 2026, through April 30, 2026, Supplemental Report. Purchase orders for $10,000 or more are presented first, followed by purchase orders for less than $10,000.

Two agenda items are presented to ratify purchase orders. The first item includes the Primary Report with all purchase orders issued during the reported dates with the exception of those that may present a potential conflict of interest for an individual Board member. All remaining purchase orders are in the Supplemental Report and presented as a second agenda item.

By segregating purchase orders in this manner, Board members with potential conflicts of interest can abstain from taking action on the Supplemental Report while still voting along with the rest of the Board on the Primary Report.

Please be advised that pursuant to Board Bylaw 9270, each individual Board member has a continuing duty to disclose and abstain from voting on any item where the potential for a conflict of interest exists.

FINANCIAL SUMMARY: Funding is noted in the support material.

PREPARED BY: Ann Loorz

DIVISION: Operational Services

CABINET APPROVAL PHONE: (559) 457-3134

CABINET APPROVAL: Chief Operations Officer, Paul Idsvoog 

**THE FOLLOWING PURCHASE ORDERS ARE FOR $10,000 OR MORE**

**PURCHASE ORDERS DATED**
**APRIL 1, 2026 TO APRIL 30, 2026**
**RATIFICATION DATE AUGUST 12, 2026**

| VENDOR/AUTHORITY | DEPT | PO NUMBER | FUND | UNIT | AMOUNT |
|---|---|---|---|---|---|
| CA TEACHING FELLOWS FOUNDATION | 0015 | 26005669 | 060 | 2600 | $15,000.00 |
| RFQ 22-09 | | | | | |
| CSU FRESNO FOUNDATION | 0710 | 26018096 | 030 | 0152 | $2,615.00 |
| CSU FRESNO FOUNDATION | 0710 | 26018096 | 030 | 0194 | $16,385.00 |
| BELOW BID LIMIT (PCC 20111) | | | | | |

**THE FOLLOWING PURCHASE ORDERS ARE UNDER $10,000**

**PURCHASE ORDERS DATED**
**APRIL 1, 2026 TO APRIL 30, 2026**
**RATIFICATION DATE AUGUST 12, 2026**

| VENDOR/AUTHORITY | DEPT | PO NUMBER | FUND | UNIT | AMOUNT |
|---|---|---|---|---|---|
| CA TEACHING FELLOWS FOUNDATION | 0150 | 26005719 | 060 | 2600 | $1,000.00 |
| CA TEACHING FELLOWS FOUNDATION | 0225 | 26003411 | 030 | 7090 | $5,199.90 |
| CALIF STATE UNIVERSITY FRESNO | 0130 | 26019304 | 030 | 0125 | $187.00 |
| CALIF STATE UNIVERSITY FRESNO | 0145 | 26019057 | 030 | 7090 | $306.00 |
| CALIF STATE UNIVERSITY FRESNO | 0725 | 26018699 | 030 | 0173 | $520.00 |
| CALIFORNIA STATE UNIVERSITY SACRAMENTO | 0235 | 26018379 | 030 | 0125 | $850.00 |
| CSU FRESNO FOUNDATION | 0727 | 26018886 | 030 | 0168 | $1,500.00 |
| CSU, FRESNO ASSOCIATION, INC. | 0703 | 26018101 | 030 | 0720 | $675.00 |
| CSUF ATHLETIC CORP. | 0423 | 26018785 | 030 | 7090 | $300.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018473 | 030 | 0173 | $370.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018475 | 030 | 0173 | $400.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018477 | 030 | 0173 | $210.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018501 | 030 | 0173 | $534.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018503 | 030 | 0173 | $540.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018708 | 030 | 0173 | $210.00 |
| CSUF/DOWNING PLANETARIUM | 0725 | 26018714 | 030 | 0173 | $1,920.00 |
| FRESNO STATE UNIVERSITY | 0575 | 26018081 | 030 | 7091 | $1,205.90 |