



TOWN OF SCARBOROUGH ANNUAL REPORT 2025

Photo by John Bald-Sunset, Ferry Beach

www.scarboroughmaine.org

207.730.4000
259 US Route One

TABLE OF CONTENTS

EXECUTIVE DIVISION	
Town Manager _____	3
Town Clerk, Elections & Vital Statistics _____	4
Human Resources & General Assistance _____	8
Marketing & Communications _____	10
Purchasing _____	12
COMMUNITY SERVICES _____	13
ENGINEERING & TECHNICAL SERVICES _____	22
FINANCIAL DIVISION _____	27
Finance Department - Audit _____	27
Tax Collector _____	29
Excise _____	57
ASSESSING _____	58
FIRE DEPARTMENT _____	59
PLANNING & CODE ENFORCEMENT _____	63
POLICE DEPARTMENT _____	68
PUBLIC WORKS _____	79
TECHNOLOGY & INFORMATION SYSTEMS _____	83
SEDCO - LIBRARY - SCHOOL DISTRICT	
Scarborough Economic Development Office [SEDCO] _____	85
Scarborough Public Library _____	88
Scarborough School District _____	91
COMMUNITY BOARDS/COMMISSIONS	
Scarborough Conservation Commission _____	99
Scarborough Land Trust _____	100
Scarborough Shellfish Conservation Commission _____	102
LETTERS FROM THE LEGISLATIVE DELEGATION	
Governor Janet Mills _____	103
US Congress – Chellie Pingree _____	104
US Senator – Susan Collins _____	105
US Senator – Angus King _____	106
State Senator – Stacy Brenner _____	107
State Senator – Anne Carney _____	108
Joint Letter from Representatives Gattine, Noonan Murphy and Warren _____	109

Letter of Transmittal from the Town Manager



*Thomas J. Hall
Town Manager*

To the Citizens of Scarborough:

It is my privilege to present to the citizens of Scarborough some of the highlights on the operations of the Town of Scarborough for the fiscal year ending June 30, 2025. With the finalization of several new plans that set the course for the future I am pleased to report another very productive year. Below are a number of notable achievements this year:

- **Environmental Protection/Land Conservation** - The major accomplishments this year focused in the area of environmental protections. New setbacks were established for wetlands and a Stream Protection Ordinance was adopted. Voters again supported land conservation with the passage of a \$6M Land Bond. Lastly, an Open Space Master Plan was prepared that will serve as a guide for our investments in conservation toward the 30x30 goal, which is 30% of our land area be conserved by 2030.
- **Growth Management** - The Town continued its focus on managing residential growth through close monitoring of the Rate of Growth ordinance. As the Legislature considered several bills designed to increase housing production, Town officials were very active in legislative advocacy. Finally, we adopted a new array of Traffic Impact Fees, focusing on the Payne Road Corridor, to ensure the new development was paying its fair share of the costs associated with additional traffic.
- **Transportation Improvements** - Through an updated community survey, residents again expressed great concern for traffic. In response, the Town collaborated with MDOT on a resiliency project for Route One across the Scarborough Marsh, that would raise the road approximately 5 feet. Simultaneously, the Town partnered with the developers of the Down's Project and submitted a federal RAISE Grant for significant improvements to the Payne Road Corridor that will improve safety and roadway capacity. Efforts continued with considering traffic calming strategies in areas of Town that residents have expressed concern. Lastly, the Town adopted "Vision Zero", a program focused on eliminating all traffic fatalities and serious injuries by changing the way we design our roads and systems to ensure safe and equitable mobility of all users.
- **Financial Vigilance** - Our fiscal vigilance that has resulted in a significantly increased unassigned fund balance was rewarded as the Town received a bond rating upgrade from Moody's. Bond ratings are classified as "high grade" and this timing will serve us well as we consider significant bonding in the near future to fund the school projects. Though the unassigned fund balance has grown significantly, the Town amended its Fiscal and Financial Policy to increase the aspirational target further. Lastly the policy for Credit Enhancement Agreements was modified to create a new category for affordable housing projects.
- **Communications** - This year marked the loss of the Leader newspaper, the last local, free print publication in Town. Through the Community Survey, residents confirmed that they view the Town newsletter as the most trusted source of information. Efforts are ongoing to ensure consistent, accurate and timely information is provided through the e-newsletter. The Town Council continued to test ideas for further outreach and engagement.

Perhaps nothing is more noteworthy than the Town adopting an official Town Song: "We Go For Scarborough", originally scored in 1958 by Scarborough summer resident John Redmond for the occasion of the Town's 300th Anniversary.

None of these accomplishments could have been possible without a competent and professional staff, a committed group of elected and appointed officials and an engaged public. I am committed to the notions of transparency and good government and will do everything in my power to engage the public. It has been an honor to serve this wonderful community – I look forward to the challenges and opportunities of the future.

Respectfully Submitted,

Thomas J. Hall,

Town Manager

Report from the Town Clerk

To the Town Manager, Town Council and Citizens of Scarborough:

It is with pleasure that I submit the annual report from the Town Clerk's Office for fiscal year July 1, 2024, through June 30, 2025. The Town Clerk's Office provides a wide range of services to the residents of the Town of Scarborough including but are not limited to administering free, fair and accurate elections, voter registrations, maintaining vital records, issuing licenses and permits, and recording and maintaining Town Council and Committee meeting records.

The Town Clerk's Office faced significant staffing changes during the fiscal year which included a new Town Clerk and part-time Assistant Town Clerk. After 30 years as Town Clerk, Yolande "Tody" Justice passed her torch on and became the Executive Assistant to the Town Manager.



Kristen M. Barth
Town Clerk

TOWN CLERK STAFF

Kristen Barth - Town Clerk

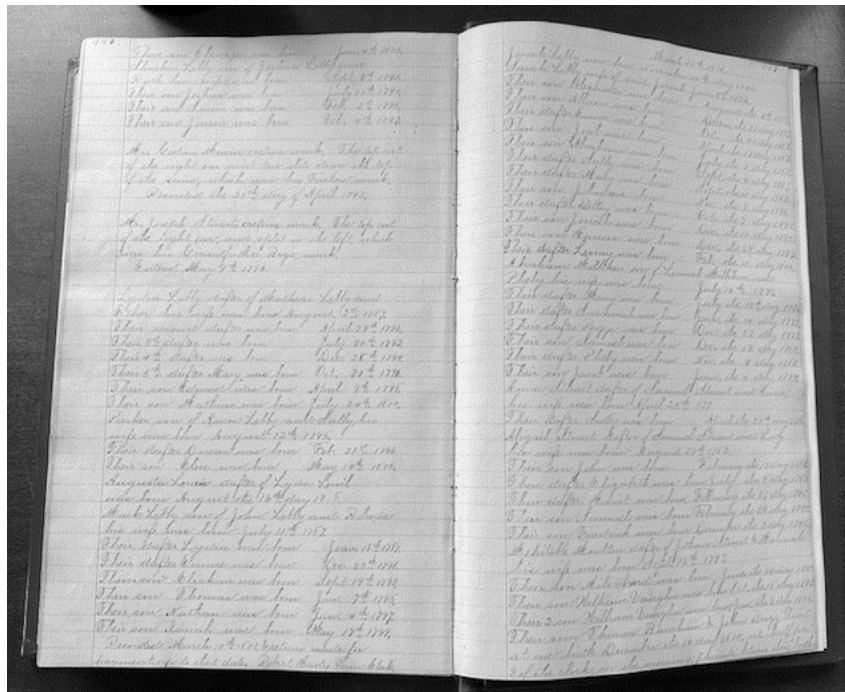
Katie Duross - Deputy Town Clerk

Nicole DiBiase - Assistant Town Clerk

VITAL RECORDS

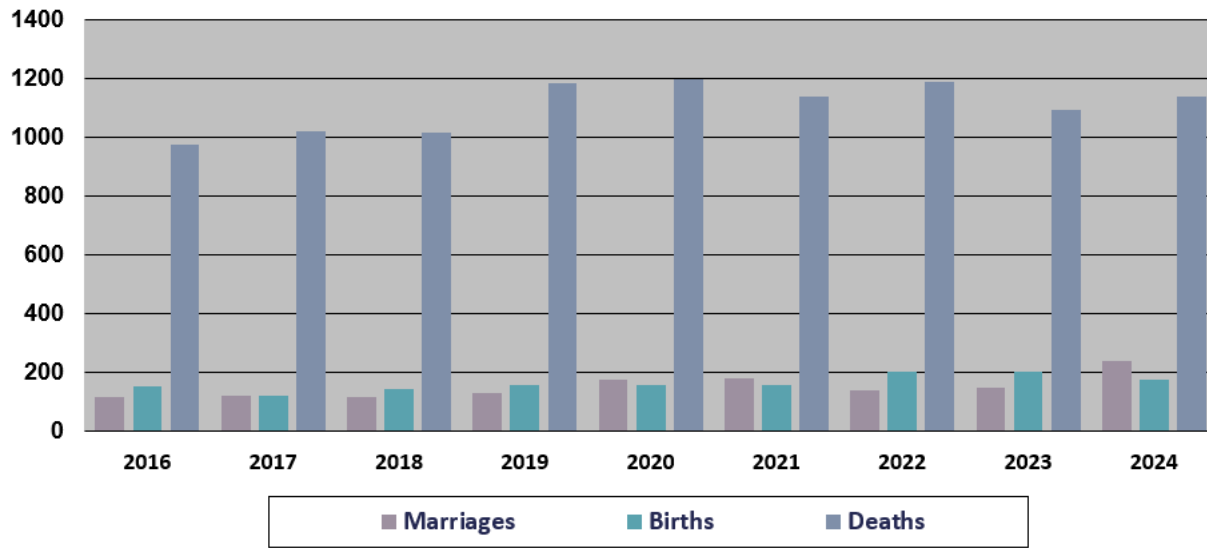
The Town Clerk serves as the keeper of public records both past and present. Vital statistic records (including births, deaths, and marriages) document key life events in the Town of Scarborough dating back to the early 1700s.

During the past fiscal year, there were a total of 179 births, 1,142 deaths, and 243 marriages filed in the Town Clerk's Office. Births and deaths are recorded in three locations within the state: 1. place of residency, 2. place of occurrence, and 3. the State Office of Vital Statistics in Augusta. Marriages are recorded in the municipality in which the license was obtained and the State Office of Vital Statistics in Augusta.



Birth records from the 1700s

Vital Records 2016-2024



LICENSES, PERMITS AND OTHER ISSUINGS

The following items were issued by the Town Clerk's Office:

45	Catering Permits	49	Liquor Licenses
6,285	Certified Copies (vital records)	19	Innkeepers Licenses
116	Burial Permits	4	Junkyard Permits
43	Cannabis Establishment Licenses	180	Marriage Licenses
12	Cannabis Property Registrations	5	Massage Establishment Licenses
4	Coin-Operator's Licenses	14	Massage Combination License
31	DBA (Doing Business As) Filings	15	Massage Therapist Licenses
2,549	Dog Licenses	3	Manufactured Housing Communities
86	FOAA (Freedom of Access Act)	11	Mobile Food Vendors (new for 2025)
2	Games of Chance	20	Special Amusement Licenses
8	Horse Beach Permits	6	Waste Hauler Permits
1	Ice Cream Truck Licenses	70	Yard/Garage Sale Permits
179	Food Handler's Licenses		

SHELLFISH LICENSES AND MOORINGS

In conjunction with the Scarborough Harbormaster/Marine Resource Officer, the Town Clerk's Office issues a range of shellfish licenses and moorings to Scarborough residents as well as non-residents. Shellfish licenses are required for any person wishing to dig soft shell clams. There are three main types of licenses: recreational, commercial, and day. Recreational licenses are issued on a first come first serve basis starting the second full week of April until they are sold out for the season. Commercial licenses are issued through a lottery when a license becomes available through loss or forfeiture by a current license holder. Day licenses are issued to individuals on a year around basis; they can be purchased within 5 days of the date of use and 20 licenses can be issued each day (10 resident and 10 non-resident). All license allocations are set each year by the Shellfish Conservation Commission, and final approval is from the State Department of Marine Resources. The following licenses were issued:

200	Resident Recreational Clam Licenses
20	Non-resident Recreational Clam Licenses
140	Resident Complimentary (over-65) Recreational Clam Licenses
14	Non-Resident Complimentary (over-65) Recreational Clam Licenses
10	Resident Day Recreational Clam Licenses – 10 per day limit
399	Non-resident Day Recreational Clam Licenses – 10 per day limit
30	Resident Commercial Clam Licenses
3	Non-resident Commercial Clam Licenses
2	Resident Complimentary (over-65) Commercial Clam Licenses

10	Resident Student Commercial Clam Licenses
1	Non-resident Student Commercial Clam Licenses
140	Recreational Moorings
40	Commercial Moorings
52	Waitlist Applicants (Recreational, Commercial, and Prouts Neck)

DOGS

Per Maine Law, all dogs need to be licensed upon reaching the age of 6 months in the municipality where it resides or after the dog has been with the family for 10 days, if adopted. To license a dog, a current Rabies Certificate is required and a spayed/neutered certificate, if applicable. Licensing costs are \$6.00 for altered (spayed/neutered) dogs or \$11.00 for unaltered dogs. Dog licenses must be renewed annually from October 15 to January 31. After January 31, renewals are considered late and are subject to a \$25.00 late fee. There was a total of 2,549 dog licenses (2,365 altered/184 unaltered) issued.



Photo by Kellie Fisher - Low Tide at Higgins

TOWN COUNCIL AND COMMITTEE MEETINGS

The Town Council holds two regularly scheduled meetings per month, except for July and August when the Council only holds one meeting per month. The Town Clerk's Office also provides support for various committees including Town Council Committees.

22	Regular Town Council Meetings
1	Special Town Council Meeting
81	Public Hearings
37	Council Committee Meetings
18	Other Committee Meetings

ELECTIONS

November 5, 2024: General Election and Municipal General/Referendum Election

18,511 active voters in the Town of Scarborough, 15,270 votes cast for an 82% voter turnout.

Results (winners are indicated with an asterisk):

TOWN COUNCIL - 2 SEATS:

7,559 Doherty, Scott*

7,962 Fellows, Cory*

6,316 Maurer, Crescencia

8,703 BLANKS

TOWN CONCIL – 1 SEAT:

11,228 DONOVAN, William J.*

4,042 BLANKS

TRUSTEES FOR THE SANITARY DISTRICT – 2 SEATS:

10,379 RICO, Nicola F.*

10,014 STEIN, Michael A.*

10,147 BLANKS

BOARD OF EDUCATION – 1 SEAT:

10,129 ROCKENSTIRE, Mitchell T.*

5,141 BLANKS

QUESTION 1: BODY WORN/CRUISER CAMERAS9,991 YES*4,336 NO992 BLANKS**QUESTION 2: FIRE PUMPER TRUCK**9,412 YES*5,042 NO865 BLANKS**QUESTION 3: LAND BOND FUND**8,902 YES*5,381 NO1,036 BLANKS

June 10, 2025: School Budget Validation Referendum, Scarborough School Board and Special Municipal Election
18,698 active voters in the Town of Scarborough, 2,715 votes cast for a 15% voter turnout.

Results (winners are indicated with an asterisk):

BOARD OF EDUCATION – 3 YEAR1,860 JACOBS, CHARLOTTE M.*1,837 KELLEHER III, JOHN J.P.*1,873 TRAPINI-HUFF, JILLIAN B.*2,575 BLANKS**TOWN COUNCIL – TO FILL A TERM**1,311 CAIN, LAWRENCE W.*168 GONDZAR, DONALD SCOTT1,055 MAURER, CRESCENCIA181 BLANKS**QUESTION 1: SCHOOL BUDGET**1,787 YES*894 NO34 BLANKS**QUESTION 2: BUDGET VALIDATION REFERENDUM PROCESS**1,764 YES*860 NO91 BLANKS**2025-2026 OUTLOOK**

For the upcoming fiscal year July 1, 2025, through June 30, 2026, there will be a few additions and upgrades. The implementation of the Short-Term Rental Registration program will be launching in January 2026 and will have an estimated 400 applicants. The State of Maine will be launching a new election software program and upgrading ballot machines for use in future elections starting in 2026. In addition, the Clerk's Office will be moving some of licensing and permits to an online platform for easier use and payment options.

Fiscal 2025 Seasonal and Daily Beach Passes		
July 2024	\$137,330.00	
August 2024	\$83,017.00	
September 2024	\$17,655.00	
Jan/May 2025	\$132,255.00	
June 2025	\$112,580.00	
Total	\$482,837.00	
	Boat Launch Fees	\$16,299.00
	Concession Stand	\$6,400.00
Grand Total July 1, 2023, through June 30, 2024 \$505,098.00		
Grand Total July 1, 2022, through June 30, 2023 \$463,603.95		
Grand Total July 1, 2021, through June 30, 2022 \$381,801.72		

Respectfully submitted,

Kristen M. Barth

Town Clerk

The State of Maine encourages all visitors at all beaches to carry out what you carry in. Scarborough has made available rubbish containers in and near the parking areas of all local beaches and recreation areas. Please take the time to use them. Keeping our beaches and parks clean is a "quality of life" issue we all need to be aware of. Your cooperation on this matter is greatly appreciated. The containers are emptied by the Community Services Department during the summer and winter months.

Report from the

HUMAN RESOURCES & GENERAL ASSISTANCE OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:



*Liam Gallagher
Human Resource Director
& Assistant Town
Manager*

It is with pleasure that I submit the annual report from the Human Resources Department for fiscal year July 1, 2024, through June 30, 2025. The Human Resources Department is responsible for attracting and supporting a qualified workforce to provide Scarborough's residents, business community, and others with service that is professional, dependable, efficient, and economical. The Human Resources team delivers services to all full-time, part-time, and seasonal municipal employees. The Department provides leadership and direction in the areas of recruitment, employee relations, labor relations, training, payroll, compensation, benefits, retirement, risk management, employee assistance, wellness, and safety.

The Human Resources team includes Payroll and Human Resources Coordinator Deanna Dyer, Deputy Director Stacie Hartley and General Assistance Coordinator Katie Wilcox.

The Human Resources Department is committed to utilizing best practices to provide quality customer service. Specifically, the department's key objectives include:

- Maintain effective employee relations and a productive work environment, characterized by open communication, fairness, personal accountability, trust, and mutual respect. Provide guidance in the area of performance management.
- Develop and maintain the Town's personnel policies and procedures. Ensure compliance with applicable state and federal regulations. Develop and uphold sound and ethical human resources practices.
- Administer payroll processes accurately and fairly and in compliance with all federal, state, and contractual obligations. Strategically manage employee benefits programs. Oversee the Town's Employee Assistance Program. Manage and maintain all employee personnel records and files.
- Recruit, hire, develop, and retain a diverse, quality workforce in compliance with all laws, regulations, and contractual requirements.
- Supports the annual budgeting process with regard to forecasting annual personnel expenses.
- Collaborate in managing and administering the Town's safety and risk management programs. Oversee the Town's Workers' Compensation program, administer the Department of Transportation Drug and Alcohol Testing Program for employees who hold a Commercial Driver's License and perform safety-sensitive work.
- The Town hired 101 full-time, part-time and seasonal employees over the last year.

General Assistance

The Town of Scarborough's General Assistance (GA) Program is a state-mandated, municipally administered financial assistance program. It was designed to be a program of "last resort" for residents who are unable to provide for their basic needs. The GA office is located in the Scarborough Public Safety, 275 U.S. Route 1. It is overseen by the Human Resources Director and is staffed by Katie Wilcox, GA Coordinator, with assistance and support from Deanna Dyer, the Payroll and Human Resources Coordinator.

General Assistant Activity – FY25

<i>Applications</i>	<i>Assisted Cases</i>	<i>People</i>	<i>Total Assistance</i>
276	254	422	\$229,251.64

Assistance is available for basic necessities, as defined by local ordinance and state statutes. Eligible applicants are assisted through payments made to specific vendors. Administrative costs of the program are paid for through tax dollars. The State reimburses the Town for 70% of the cost of GA benefits paid for residents.

Under the GA Ordinance, applicants must provide verification of their income and expenses, residence, and—if unable to work—medical documentation substantiating their work limitations. Applicants are required to seek work if they are physically able, and/or to apply for assistance through other state and federal programs that may be available to them. A determination of eligibility is made for a 30-day period based on anticipated earnings. Individuals and families who do not qualify for financial assistance are referred to local resources appropriate to their need(s), such as local food pantries, Visiting Nurses Association, Mercy Hospital, Project Grace, LIHEAP, local churches, Lion's Club, Knights of Columbus, and DHHS.

Our GA Coordinator is on call around the clock and holds regular office hours. Appointments may be scheduled by calling: (207) 450-5621.

Thank you for the opportunity to serve the Town.



Respectfully submitted,

Liam Gallagher

*Director of Human Resources/
Assistant Town Manager*



Photo by Kelley Parsons – Ferry Beach at Sunset

Report from the

MARKETING & COMMUNICATIONS OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with pleasure that I submit the annual report from the Marketing and Communications Office for fiscal year July 1, 2024, through June 30, 2025. The Marketing and Communication Manager, a position within the Executive Department is responsible for providing comprehensive outreach and information to the community and its residents. The primary communication channels are the Town website, a bi-monthly email newsletter, weekly article in the *Scarborough Now* digital newspaper, municipal campus electronic message board, and social media (e.g. Facebook, Instagram). The position also supports public engagement opportunities and initiative of the Town Council, as a staff liaison to the council's communications and public engagement committee. The role strives for accessibility, transparency, and an unbiased approach to the coverage of Town news and events to build trust and promote engagement.



*Allison Carrier
Marketing &
Communications Manager*

Key highlights and accomplishments for 2025 include:

Outreach

- Sent 24 regular Town Newsletters to email subscribers
- Submitted 48 articles in the weekly Leader column
- Sent two (2) special edition Board & Committee Newsletters (July 2024, March 2025), with an above average open rate of 73%
- Sent special edition Voter Guide newsletter prior to November 2024 election (70% open rate)
- Increased newsletter subscribers by +756 (net)
- Provided promotional materials for Town Council tabling events

Special Projects

- Designed and developed a 7-page Budget in Brief summary document for the FY26 municipal budget
- Created three (3) videos and supplementary materials (articles, social posts) during budget season to share featured parts of the proposed FY2026 budget.
- Ran a "Summer Outdoors" Photo Contest, which occurred from July-September 2024 and received 160 submissions. This drove social media engagement and provided the Town with scenic photos to use for marketing collateral.
- Wrote four (4) "Day in the Life" features for *Scarborough Living* magazine, a quarterly publication distributed in Scarborough.

Engagement

- Supported council engagement goal with the promotion of two (2) Council Corner Live programs attended by dozens of Scarborough residents (Prioritizing the Priorities in October 2024, Land Bond in August 2024)

Key Priorities for Informing Public:

Accessibility

The Town of Scarborough intentionally covers a range of digital and print channels for public outreach to meet residents where they are receiving their information. According to the 2023 Townwide Community Survey, the top three preferred methods of receiving information about the Town were the *Scarborough Leader*, Town's website, and email newsletter. It was announced in March 2025 that the Scarborough Leader was stopping its printed paper and converting to digital-only, and the Town Council supported an increase in the public communications budget for FY26 for alternative print methods to maintain accessibility of Town information. The Town also actively uses social media for the more passive follower of Town news and to serve as a reminder/supplement to the newsletters and website. The variety of communication channels covered by the Town meets a varied demographic of residents.

Information is formatted to be simple to read and digest. Supporting materials and contact information are also provided when applicable. Larger topics are covered in both long and short form. For example, the annual budget is available as a 400+ page document or broken down into key highlights in the special edition budget newsletter.

Transparency & Neutrality

By making information easily accessible across platforms, the Town of Scarborough is enhancing transparency of municipal government and actions. The “What’s Happening” page includes a visual display of the ongoing projects in town, each its own page with a background overview, supplemental material, and a staff contact. There are also dedicated areas of the website for budget communications, newsletters, and a search function.

In FY25 we continued efforts to cover the progression of topics over the course of several newsletters, rather than stating them one time. The intent is to increase transparency, as with there being several items to cover simultaneously it can be easy for residents to miss updates of importance.

The Town of Scarborough maintains a neutral, unbiased tone in all communications. Its focus is to provide information in a way that is easy to understand and links to dive deeper if interested. The Town is strategic in what topics are covered and to do so in advance, and it is left to the reader to formulate an opinion on the information provided without influence from the Town.

Public & Council Engagement

An objective of all communications campaigns is to encourage public participation. We promote visibility for meetings, forums, and topics of interest. Scarborough events, such as Summerfest and Sustainable Scarborough Day, are used as opportunities for the Town Council to provide outreach. We also coordinate with the Town Council to provide messaging in the Council Corner in the newsletter and biweekly in the *Scarborough Now* digital paper.

Respectfully submitted,

Allison Carrier

Marketing & Communications Manager

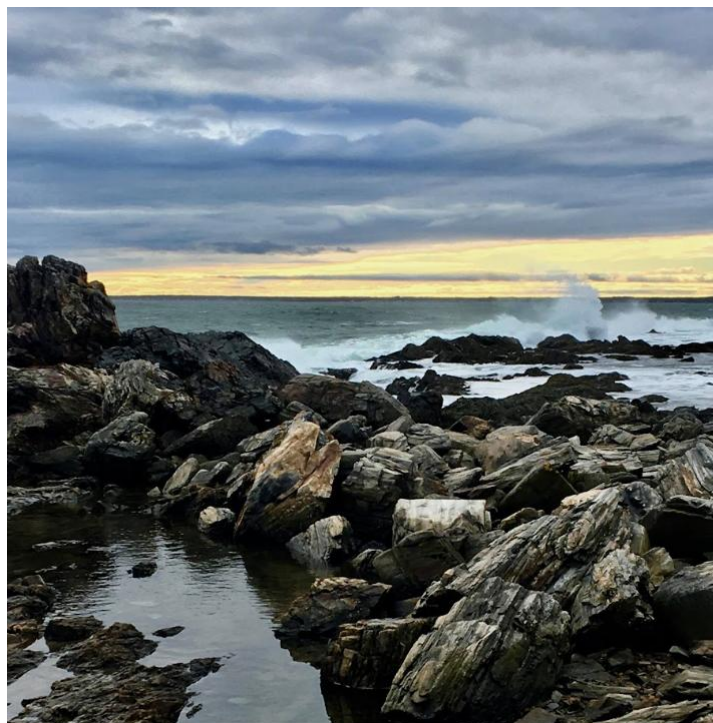


Photo by Randi Hogan – What Homer Saw

Report from the

PURCHASING DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with pleasure that I submit the annual report from the Purchasing Department for fiscal year July 1, 2024, through June 30, 2025. The Town of Scarborough's Purchasing Office is responsible for procuring goods, services and construction for all Town Departments as well as administering bids and purchasing contracts. Created in 2005, the Purchasing Office collaborates with all departments to streamline the bidding and purchasing processes for the Town.

During fiscal 2025, Purchasing initiated and secured over 40 bids and contracts Town and School projects including:

- Plow Cab & Chassis and Gear for Public Works
- F250 Truck for Community Services
- Truck for Animal Control Officer
- Truck for Public Works
- Mowing for Schools
- Public Safety Dispatch Radio Design
- Utility Tracking/Solar Conversion
- Gas and Diesel and heating fuel contracts
- Fire Department Gas Meters
- Fire Department Extrication Equipment
- Public Safety Mental Health Services
- Snow Plowing
- Generator for Library
- Air Handlers for Municipal Building
- Access Systems for Municipal Buildings
- Eastern Trail Design
- Black Point Road Reconstruction
- Spring Clean Up for Municipal Grounds
- Sealcoating for Beach Parking Lots

As with all Departments this past year, the Purchasing Department has had to adapt and refine their duties and needs accordingly. We look forward to assisting the Town in all capacities for future contracts and combined purchasing power.

Through the Town of Scarborough's online website, businesses can utilize both the Vendor Self-Service Web Portal at <https://scarborough.munisselfservice.com/> and our Electronic Bidding Portal at <http://www.scarboroughmaine.org/departments/finance/purchasing/>

Procurement of goods and services plays a critical role in government and the Purchasing Department continues to assure fairness in the procurement process while continuing to provide the highest quality of products at the most economical price. It is our goal to reduce costs and improve processing times for purchases and create a more transparent procurement process, not only within Purchasing but with local departments and our regional neighbors.

Respectfully Submitted,

Kimberly Morrison

Purchasing Specialist

Report from the

COMMUNITY SERVICES DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough,



*Nick Cliche
Director of Community
Services*

On behalf of our department, I am pleased to present the 2025 Annual Report for the Scarborough Community Services Department, which captures an overview of our department's accomplishments during the past year. This report also highlights some of the challenges we've faced along the way, as well as future goals.

Since my arrival in February of 2025, I have been amazed by the support and dedication the Community Services team demonstrates on a daily basis to enhance the quality of life through our many services, programs, and facilities. I am extremely grateful to work with such passionate and selfless people, whose ability to adapt and respond to any situation is unparalleled. We continue to develop creative programming and focus on facility improvements for our programs, participants, and community members on a daily basis. I take great honor and pride in being the Community Services Director for the Town of Scarborough and it's a blessing to work with so many dedicated professionals.

This year saw the departure of long-time and beloved Director Todd Souza. Todd was, and always will be, an integral member of the Scarborough Community. I personally want to thank Todd for his continued support and institutional knowledge that he readily provides. In addition, long time Operations and Events Manager Nicole Hall was promoted to Deputy Director of Community Services. Nicole is instrumental in everything Community Services does, and we are thankful for her dedication to the Town of Scarborough.

One of this year's main focal points was to truly evaluate and prioritize our areas of greatest need and improvement. The participation rates in Scarborough continue to grow and are some of the highest in the state in the Parks and Recreation industry. In FY 2026, we intend to implement and invest in those identified areas to improve and enhance our programming, services, facilities, communication, and overall ability to serve the Community. We will strive to maintain the safety of our existing facilities while pushing to invest in future spaces and amenities for our residents while being efficient with our resources.

One of our continued challenges is hiring new part-time workers in our child care programming. The demand for the program is at an all-time high, while our staffing and facility space are not conducive to meeting the needs of the Community. Child Care staff shortages are a national issue as the hours of need are not desirable, and qualified staff people are pursuing more full-time work options. This adds more pressure to our existing staff, where our full-time staff are required on-site on a consistent basis in order to meet our required staff-to-student ratios. Thankfully we have a very talented and dedicated staff that has worked tirelessly to maintain priority tasks, both within their hired responsibilities as well as other areas outside of their scope of work. Another challenge we have been working through is the ongoing pressure of year-round athletic facility needs. The consistent feedback we receive is the need for more athletic fields, playgrounds, and indoor facility space such as gymnasiums. It's time to create solutions to this growing challenge.

We take great pride in our parks, facilities, beaches, and programming offered. Our staff is fully committed to the ongoing success of our department and remains dedicated to meeting the needs of the community. As we focus on the new year ahead, I extend my sincere thanks to the Town Council, the Town Manager, fellow department heads, advisory boards, and all of our generous sponsors, volunteers, and community partners for welcoming me to Scarborough and their continued support to make the Town of Scarborough better.

We look forward to another year supporting our core values: **Stewardship, Inclusivity, Character, Innovation, Health and Wellness.**



Respectfully Submitted,

Nick Cliche, CPRP

Community Services Director

Community Services Team

Audra Keenan, *Intergenerational Programs Manager*
 Andrea Zglobicki, *Program Coordinator, CPRP*
 Stephen Kramer, *Recreation & Waterfront Manager, CPRP*
 Gail Platts, *Active Adults Program Coordinator*
 Zachery McGouldrick, *Recreation Program Coordinator*
 Casey Cunningham, *Parks and Grounds Manager*
 Scott Turcotte, *Parks Supervisor*
 Benjamin Elliot, *Parks Maintenance Worker I*
 Ryan Fitch, *Parks Maintenance Worker I*
 Jarred Greenleaf, *Parks Maintenance Worker I*
 Spencer Pettingill, *Parks Maintenance Worker I*

Nicole Hall, *Deputy Director, CPRP*
 Brandi Bradley, *Operations & Events Coordinator, CPRP*
 Jill Deering, *Operations & Marketing Specialist*
 James Werman, *Operations Assistant*
 Ken Kennedy, *Facilities Supervisor*
 Daniel Dyer, *Building Service Worker*
 Sean Locke, *Building Service Worker*
 Amilynn Thompson, *Building Service Worker*
 Scott Peiser, *Hub Building Service Worker*
 John Cranton, *Cable TV Program Supervisor*

OPERATIONS & EVENTS

Responsibilities

Scarborough Community Services' operations and events team oversees many tasks, projects, and events that encompass all five divisions of the department, including recreation, intergenerational, grounds and facilities, and beach management. Oftentimes, this group of staff members are the first ones the public interacts with, as many of this team's functions revolve around registrations, payments, and general questions.

- Front line for communications
- Program registrations, payments, and refunds
- Brochure design, distribution, and marketing
- Website and social media content management
- Town facility and field requests and reservations
- U.S. passport acceptance
- Community sponsorship coordination
- Scarborough Community Television station operations
- Special event coordination
- Scholarship and financial assistance program administration
- Daily operation and maintenance of Hub building

Accomplishments

- **Passport acceptance remains strong:** Despite schedule changes last fiscal year, passport acceptance increased in FY2025. A total of 971 passports were processed, marking a 3.5% rise from FY2024. Of these, 147 applications were handled during two Saturday passport events at the Hub. Our agents' expertise, dedication, and commitment to excellent service keep customers returning and recommending us to friends and family. By providing clear, upfront guidance, we ensure applicants come prepared and often leave saying, "Wow, that was easy!"
- **Successful Launch of the Kids Jamboree for Parks & Recreation Month:** Last year marked the debut of the Kids Jamboree in Memorial Park as part of our Parks & Recreation Month celebrations. This free, family-focused event brought together a wide array of partners, organizations, and local businesses—including Martin's Point Healthcare, Hannaford Snack Pals, FAME Maine, the Scarborough Public Library, Raise Playspace, Burano's Wood-Fired Pizzeria, Scarborough Alliance for Thoughtful Tech, and North East Ice Cream. Featuring an inflatable gaga pit, youth movement activities, and live music from KindKids Music, the event created a unique, fun-filled gathering. Attendance exceeded expectations, with over 250 people enjoying the festivities. Expect this new event to be an annual summer tradition!
- **Maintained and gained events and programming sponsors:** Fiscal year 2025 saw the return of many of our dedicated events sponsors, including Aetna Medicare Solutions, Hannaford, Hughes Wealth Advisors, Martin's Point



Healthcare, Michelle Raber State Farm, Nothing Bundt Cakes, On the Vine Marketplace, Optima Dermatology, Portland Pie Pizza, Saco & Biddeford Savings, and Town & Country Federal Credit Union. We also welcomed a few new sponsors this year, including The Little Gym of Scarborough, Goldfish Swim School, Optima Dermatology, and Portside Real Estate Group. Thank you to all businesses and organizations who support our efforts in bringing the community together!

- **Partnered with Scarborough Community Chamber for Summer Concerts:** With a change in command within the Scarborough Community Chamber of Commerce, an effort was made for all parties involved to talk early and talk often about how concerts would run this summer. This included a few in-person logistics meetings to get everyone on the same page, from Chamber personnel to Community Services and Public Safety. Community Services staff continued to assist with our grounds crew preparing the park space ahead of the Thursday concerts, providing and cleaning trash receptacles each week, and being on site for additional needs. We provided staff to drive the mini bus as a shuttle to each outdoor concert. We arranged the portable toilet rentals for the high-volume concerts. We also assisted with the process of accepting food truck applications for each event.

Challenges

- **Farewell to Director Todd Souza:** Todd Souza joined Scarborough Community Services in 2017, bringing fresh ideas, a deep passion for recreation, and a drive to elevate the department from good to great. During his tenure, he led two ad hoc committees focused on establishing a community center, oversaw a community center feasibility study, contributed to a town-wide comprehensive plan, guided the parks and facilities master plan, and managed countless projects and events along the way. Todd also helped transition the department from Town Hall to its current home at 418 Payne Road and skillfully guided the team through COVID, finding innovative ways for staff to continue serving the community. While his move closer to home in the Midcoast was a natural step, saying goodbye was not easy. He will always remain an integral part of our community and department.
- **Rising costs of hosting quality community events:** Like many other sectors, the cost of goods and services has increased in recent years. For example, fireworks that once cost around \$5,000 now exceed \$7,000. Every element of our large-scale events adds up quickly, so we continuously evaluate what to include while maintaining the traditions that make Scarborough's celebrations special.

Future Goals

- **Expand digital presence to enhance communications:** At the start of FY2025, we aimed to broaden our outreach through local print advertising, only to learn that option was no longer available. One of our department's strengths is adapting to change, and this was no exception. Moving forward, we plan to brainstorm new strategies, collaborate with other Town departments to leverage existing resources, and explore additional ways to connect with our growing community.
- **Updating sponsorship levels to reflect current event costs:** While expenses continue to rise, we are fortunate to have strong support from local businesses and non-profits, who play a vital role in helping us bring the community together through our special events. We plan to review recent event expenses, set realistic budgets for each event, and update our Sponsorship Brochure for the next fiscal year to reflect these costs appropriately.

RECREATION

Responsibilities

Due to the department's title of "Community Services," it is often overlooked that a large portion of the work is recreation-based. At the heart of it all we are a Parks and Recreation department. Throughout the year, our program coordinators help to organize and run a variety of programs that keep youth, adults, and senior citizens busy and moving all year long. With the assistance of volunteers, we are able to keep many of our popular recreation programs, such as fall soccer, at the same price year after year. This office also oversees the planning, development, and implementation of programs, activities, and recreational trips aimed to enrich the quality of life for individuals age 55 and older in our community. The mission of the 55+ Programs is to give all seniors an opportunity to maintain dignity, enrich their quality of life, and actively promote participation in all aspects of community life.

YOUTH PROGRAMS

- Art: Art camps; Theater camps; Pokémon painting
- Baseball/Softball: Edge baseball camp; Softball pitching clinics
- Basketball: Rec basketball; Red Storm basketball camps; Basketball clinics
- Enrichment: Red Cross babysitting course; Crafting business 101 class; Magician workshops; Learning with Yaya Spanish classes
- Exercise: Youth movement; Beginner Bollywood dance
- Lacrosse: Lacrosse spring clinic; Red Storm and Maineiax lacrosse camps
- Lessons: Horseback riding; Tennis
- Mini Programs: Mini Kicks; Mini Hits; Mini Hoops, Mini Gym Class Heroes
- Running/Track: Fall and spring cross country; Summer track and field
- Soccer: Fall soccer; Indoor soccer; Seacoast and Challenger soccer camps
- Ski: Pleasant Mountain ski programs
- STEM: Mad Science; Scratch camp; Engineering challenge camp; LEGO robotics camps

ADULT/SENIOR PROGRAMS

- Enrichment: Tech talks, musicians circle, art classes; AARP driver safety courses
- Exercise: Bollywood dance classes, chair yoga, walking program
- Lessons: Pickleball
- Partnered Programs: SMAA Tai Chi classes; Collette Travel trips; Diamond Tours trips
- Weekly Wednesday meals
- Weekly trips
- Weekly BINGO and Bridge games
- Twice-weekly Games & Gather days

Accomplishments

- **Offered new, out-of-the box programming:** Traditional recreation programming, such as youth soccer, basketball, and indoor soccer are offered every year in their respective seasons. But as a Parks and Recreation department, we know not all kids are “sports” kids. This past year, we made it a focus to offer non-traditional programs, working alongside specialty instructors to connect their skills with the community. Offerings included Bollywood dance lessons, craft fair business 101 classes, learning with Yaya Spanish classes, guitar/songwriting lessons, High Touch High Tech STEM classes, a new Eco Adventure camp, a middle school disc golf clinic, and our first session of Archery lessons. If there is a desire for a certain program and an expert willing to offer it, we will always try to make it happen.
- **Awarded full-time Rec Coordinator position:** The need for another dedicated programmer has been a long-term challenge, with only one programmer dedicated to Active Adults, and our Recreation and Waterfront Manager in charge of everything else. Our department was awarded the position in the budget and we are excited to begin the search, hiring, and onboarding process in FY26. Another program coordinator should be able to assist us in our desired expansion of programs for Ages 0-5, for Middle School students, as well as outdoor recreation, and will help alleviate the pressures during the busy seasons, like summer.



- **Increased Active Adults programming:** Between FY24 and FY25, our Active Adults programming offerings expanded by over 30%. New programs offered included AARP Drive Safety Courses, craft sessions like needle felting and watercolors, Nordic walking, new day trips around Maine and New England, and a few multitown-coordinated group events. It also included more multi-day travel trips with Collette Travel and Diamond Tours. Over the course of the year, 82 unique trips, events, and programs were offered (not including weekly programming, such as lunches), and 39 of them were brand new and never offered before through our department. We also saw a 33% increase in unique participants in our Active Adults programs, so word has gotten out about our newer programming and it is attracting participants who have never used our services before.

- **Successfully coordinated first multi-day travel tours:** Our very first Collette Travel tour to Ireland was a year-long process from start to finish, but the trip successfully ran with eight passengers in October. To celebrate our first big tour, we held an Ireland Trip Party at the Hub, serving Irish-inspired canapes and giving the group a chance to meet prior to their adventure. Our Active Adults Coordinator also organized and ran the first Diamond Tours trip to Cape

Cod, with an astonishing 32 people enrolled. These new trips have made a significant impact on generating new registered households in our database and have working well in introducing our other ongoing programming to a larger demographic.

Challenges

- **Limited gym space:** The Hub has provided an important boost in programmable space in Scarborough, but school gyms and cafeterias remain a key resource for our activities. Their availability is often limited by school events and sports, which poses ongoing challenges. Expanding access to dedicated space will allow us to better meet the needs of our community without being restricted by school schedules.
- **Limited field space:** Field availability is more limited than ever, as extended and overlapping seasons create increasing demand from local sports teams. The need continues to grow each year, underscoring the importance of securing additional space to better accommodate all groups.

Future Goals

- **Increase programming with addition of new program coordinator:** With the addition of a new budgeted position, our department will have more time and resources to increase programming, especially in our goal of offering more inclusive programs, more programming for younger children, teens, and offering more outdoor programming.
- **Continue to seek out partnerships for programming:** Our staff is always eager to expand programming, but we are sometimes limited by time or by the specialized skills certain programs require. In those cases, we look to outside contractors to offer opportunities through us, though it's not always easy to find someone available or interested. To continue growing our offerings, we will keep reaching out to vendors and instructors with the expertise and enthusiasm to share with the community. We also welcome anyone who would like to bring a new program to Scarborough, and we are developing a simple program proposal process to make it easier for community members and partners to share their ideas with us.

CHILD CARE

Responsibilities

Our child care programs begin at Grade PreK and go up through Grade 8 and are offered year-round through before/after school programs and summer day camp programs. Our goal is to promote the physical, mental, social, and emotional development of each child. Programs include a nutritious snack every day, outside play or indoor physical activity, crafts, special projects, and quiet times. We view the home, school, community, and child care settings as complementary and interrelated domains that affect children's growth and development.

CHILD CARE PROGRAMS

- Before-school and after-school care
- Plover program
- School vacation weeks
- No-school days
- Date nights
- Summer day camps
- Teen programs

Accomplishments

- **K-6 summer camp fully staffed:** Our summer day camp was once again fully staffed—a major win for the season! By starting the hiring process earlier, we brought on more team members right from the beginning, which set us up for success. Careful planning allowed us to navigate varying counselor schedules and the natural shifts that come with an 8-week program. With consistent staffing in place, our team thrived—building strong dynamics and ensuring reliable coverage that made this summer one of our smoothest yet.
- **Max enrollment in all child care programs:** Our before- and after-school care, vacation week programs, and summer day camp all ran at or near full capacity, with some even reaching waitlist status. This strong participation highlights both the community's ongoing need for out-of-school care and the value families place on the variety and flexibility our programs provide.

Challenges

- **Managing a large summer camp population in one space:** Coordinating schedules and transitions for so many campers in one location was no small task—it took thoughtful planning to balance space, programming, and supervision, ensuring a smooth experience for everyone.
- **Hiring and retaining part-time staff:** Recruitment and retention remained difficult, especially during the school year. Split schedules for AM care and PM care make positions less desirable and have led to turnover, especially in the AM shift. This created the need for constant hiring and onboarding, increasing the administrative workload.
- **Increase in behavioral needs:** We are seeing more families than ever seeking care for children who need individualized support due to behavioral needs. Providing this level of care often requires smaller group ratios or one-on-one staffing, which can be difficult to accommodate within our current site structures and staffing capacities. The increase in behavioral support needs also places added pressure on staffing as well as training resources.



Future Goals

- **Evaluate part-time versus full-time capacities:** Given the ongoing challenges in hiring and retaining part-time staff, we will continue to assess our current capacities and explore opportunities to extend hours through other departmental functions or divisions. We also see value in considering how some roles could evolve into more sustainable, full-time positions. By making these jobs more desirable, we can improve retention, foster consistency, and strengthen overall operations.
- **Reassess space needs for summer camp:** With increasing demands for summer camp services year over year, but no change in the space we are given, it may be time to reassess the way camp is structured and whether splitting the population into two separate spaces may help alleviate pressures for all personnel and participants involved.
- **Enhance support for behavioral needs:** In order to meet campers and students where they are at, we need to expand staff training in behavioral management and support strategies. We must clarify the process for assigning one-on-one or small group staffing. It may also be time to explore partnerships and external resources to supplement staff capacities. The overall goal will always be to ensure the program remains inclusive, safe, and supportive for all participants.
- **Strengthen hiring efforts:** We remain committed to expanding our year-round child care team and will continue exploring new recruitment strategies to help address the ongoing challenge of staffing morning and afternoon care shifts. Attending local job fairs will also be a key step in reaching a broader pool of potential applicants.

GROUND AND FACILITIES

Responsibilities

Community Services oversees the maintenance and development of many parks and fields in Scarborough. Grounds staff are responsible for the repair and maintenance of all Municipal facilities, including all town parks and their accompanying fields, trails, buildings, playgrounds, and amenities. Staff maintains and schedules all outdoor athletic facilities for Scarborough High School and Scarborough Middle School competitions and practices, leading to an open line of communication between our department and school athletic staff, as well as with youth athletic groups.

PARKS/FIELDS/TRAILS

- Blue Point Park
- Black Point Park
- Memorial Park
- Scarborough River Wildlife Sanctuary
- SEDCO Field
- Eastern Trail

SPORTS COMPLEXES

- Peterson Sports Complex
- Springbrook Sports Complex
- Willey Sports Complex
- Scarborough Middle School Sports Complex

- Scarborough High School Sports Complex
- Wentworth Field

FACILITIES

- Hub at 418 Payne Road
- Municipal Building at 259 US Route 1
- Oak Hill School Building at 29 Black Point Road
- Public Safety Building at 275 US Route 1
- Maintenance Building at 20 Municipal Drive

AMENITIES

- Tennis courts
- Basketball courts
- Pickleball courts
- Outdoor gaming area
- Outdoor skating ponds
- Skate park
- Concession stands
- Playgrounds

Accomplishments

- **Facility and amenity improvements across town:** The grounds crew stayed busy across town all year long with new amenities, expanding or fixing existing amenities, and keeping our parks, beaches, and trails and their surroundings updated and in good working order for our community. Projects included: New outdoor water fountains at Memorial Park and Turf field; built and installed new softball/baseball batting cage at the middle school; completed new fence project at the High School softball complex; built a second bocce court for the Scarborough High School unified team; added new posts and netting for the existing pickle ball courts; built more kayak racks for resident rentals; re-established trail connector access to Wiley Park trails in Haystack Circle and groomed the Wiley Park trails; took on more sidewalk plow routes this past winter with plans of taking on more the winter of 2025; moved, remodeled, landscaped and built new stairs for Hurd park ticket booth; installed new awning at Higgins beach parking ticket booth; had fences repaired around the dumpsters at the Gawron Turgeon building; planted replacement memorial trees in Memorial Park; took on cleaning the algae out of the pond at Memorial Park; groomed a large portion of the Eastern Trail for the Close the Gap Project; stump grinded trees at Town Hall and around the school campus; painted the video booth on the visitor side bleachers at the High School turf field; took on cultivating our 12 fields for the winter (putting them to bed); took on the edging, trimming, leveling and the opening up of our 12 fields (waking them up).



Challenges

- **Not enough field space for all requests:** Scarborough boasts one of the highest youth participation rates in the state. As programs grow and extend their seasons beyond the traditional calendar, the demand for practice and game facilities continues to rise—particularly with the track project taking the turf out of use during spring and summer.
- **Laying out a high volume of sports fields across multiple locations:** Our grounds staff does an outstanding job keeping fields ready for play, including painting and repainting lines. What many may not realize is the significant time and resources required behind the scenes. With sports fields spread throughout the town, laying out 36 fields by hand using strings and tape measures demands both precision and patience.

Future Goals

- **Continue to work through Facilities Master Plan:** With a wide range of parks, trails, beaches, and facilities across town—and the ongoing need for improvements and ADA-compliant updates—the master plan extends over more than eight years. Most upgrades are scheduled within a 2–4-year timeframe, while larger projects are projected 5–8 years into the future.
- **Plan for much-needed field space:** To keep pace with the growing demand from the many user groups in town, it is clear that Scarborough will need to expand its field space. Without additional fields, accommodating practices, games, and tournaments for multiple sports simultaneously will continue to be a challenge. Investing in new or

upgraded fields will not only meet current needs but also support future growth, ensuring that all teams and recreational groups have safe, accessible, and well-maintained spaces to play.

- **Continue building departmental self-reliance:** Our goal is to strengthen the department's ability to manage more projects internally by developing skills and expertise within the team. Over time, this approach will allow us to rely less on contracted services, handle a greater portion of work in-house, and respond more efficiently to the community's needs. By investing in staff development and in-house capabilities, we can increase flexibility, reduce costs, and enhance the overall effectiveness of our operations.

BEACHES

Responsibilities

Although Maine's coast is primarily a rocky coastline, Scarborough is home to several sandy beaches, including three beaches that are maintained and operated by the Town of Scarborough. Community Services supervises the day-to-day operations of the beach parking lots and facilities. Operations include parking lot management and fee collection, with parking lots open daily sunrise to sunset from Memorial Day through Labor Day. Other duties include custodial services, maintaining facility appearance, and trash removal from the beaches and the Pine Point Co-op. Management oversees the hiring and training of seasonal staff and the management of supply stock levels for staff at beaches.

BEACHES

- Ferry Beach
- Pine Point Beach (Hurd Park)
- Higgins Beach

BEACH FACILITIES

- Higgins Beach bathhouse
- Ferry Beach bathrooms
- Pine Point bathrooms
- Pine Point concession

PARKING LOTS

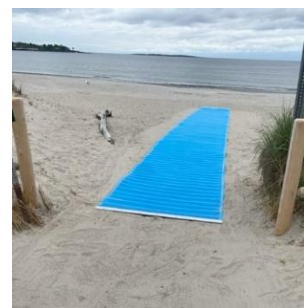
- Ferry Beach-- 86 parking spots
- Pine Point Beach (Hurd Park) -- 346 parking spots
- Higgins Beach -- 84 parking spots

BEACH AMENITIES

- Bike racks
- Kayak racks
- Portable toilets
- Pitch In Pail Station

Accomplishments

- **Significant facility and amenity upgrades at beaches:** Numerous improvements were made to enhance accessibility, safety, and traffic flow at Hurd Park's main parking lot. Updates include a new split-rail fence around the perimeter, a pedestrian walkway along Avenue 5, a dedicated trolley stop at King Street and Avenue 5, a new ADA-compliant MobiMat for beach access, and a redesigned two-lane entrance featuring separate lanes for pass holders and debit/credit users, along with a new exit gate system.
- **First year of streamlined rates and hours:** This year, the daily parking rate was simplified to a flat \$20 from 7:00 a.m. to 5:30 p.m. The new structure reduced confusion for visitors and allowed attendants to spend less time handling cash or making change. As a result, entry was faster, lines moved more efficiently, and the overall visitor experience at the beach was smoother and more enjoyable.



Challenges

- **Maintaining service levels throughout the summer:** Each year, rising visitor numbers place greater demands on maintenance and repairs. Many of our facilities, including parking lots and bathrooms/bathhouses, feature aging infrastructure, and the increased traffic results in more frequent and costly repairs through contracted services. This

trend underscores the need for ongoing assessment, proactive maintenance, and future reinvestment to ensure that facilities remain safe, functional, and welcoming for all visitors.

Future Goals

- **Evaluate Park Rangers coverage:** This past summer, three full-time seasonal park rangers covered weekdays and weekends through a staggered schedule. Moving forward, we will consider whether to maintain this staffing structure or incorporate part-time positions. Our goal is to provide the maximum coverage possible across all three beaches while staying within available resources.
- **Finalize plans and secure funding for infrastructure repairs:** All three beaches feature aging infrastructure that requires attention, with some areas needing more immediate action than others. Planned future improvements include paving, sealcoating, and restriping parking lots; evaluating and enhancing traffic flow at Pine Point; expanding and renovating restroom and shower facilities at Pine Point and Ferry Beach; and updating signage and wayfinding across all three locations. Securing funding and completing these projects will ensure safe, functional, and welcoming spaces for the community.
- **Evaluate parking applications:** Over the coming year, we will conduct a thorough review of parking applications to streamline fee collection, simplify the process for customers to purchase, use, and verify seasonal parking passes, and support effective parking enforcement across all three beach lots.



Photo by Annika Hughes – Sunrise Surfers

Report from the

ENGINEERING & TECHNICAL

To the Town Manager, Town Council, and Citizens of Scarborough:



*Angela Blanchette
Town Engineer*

It is with pleasure that I submit the annual report from the Engineering & Technical Services Department for fiscal year July 1, 2024, through June 30, 2025. The Engineering & Technical Services (E&TS) Department is comprised of three (3) main areas of expertise: Engineering, Sustainability, and Geographic Information System (GIS). Our technical staff serves the Town in a wide range of ways including: construction oversight, development review, transportation planning and implementation, environmental review, environmental standards implementation, Federal and State permitting compliance, mapping, asset management, data administration, and review of street design standards and private ways. Our staff works closely with other Town Departments to ensure that their expertise is incorporated into planning, design, and construction of both Town initiatives and private development projects. These responsibilities reflect the Department's commitment to delivering services in a professional, proactive, and customer-focused manner.

The E&TS Department, is led by the Town Engineer, Angela Blanchette, P.E. and includes the following support staff: Sustainability Manager, Jami Fitch; GIS & Project Administrator, Micah Warnock; and Engineering Technician, Carrie Prescott. This group provides multifaceted support and leadership to a number of diverse projects. Some of these projects and initiatives are

highlighted below.

Engineering

- **Townwide Transportation Study** – In FY25 the Town completed the Townwide Transportation Study. Town Council took formal action to adopt the study July 16, 2025. The 2-year public process to get us to Council action included a partnership with the Transportation Committee to provide a comprehensive overview of the Town's Transportation network. The primary goal of the study was to create a multi-modal transportation network that promotes health, safety, economic viability, quality of life, and accessibility for residents, pedestrians, bicyclists, transit riders, and motorists. This can be achieved by implementing the following guiding principles from the Study:



on

- Implement Complete Streets • Update, develop, and adopt transportation design standards and guidelines and Complete Streets Policies for the Town of Scarborough to enhance safety, mobility, and multimodal network connectivity. Revise Town ordinances to encourage and expand multimodal network connectivity using Complete Streets policies, reflecting the Town's economic and population growth, and creating an appealing, enjoyable, and sustainable community.
- Provide Safety Measures • Prioritize safety in the design and construction of infrastructure for all modes of transportation within the Town of Scarborough.
- Create Multi-modal Network • Increase transportation options within the Town of Scarborough by growing and improving multimodal network connectivity and mobility and enhancing transit access and alternatives. Establish multimodal design requirements for different roadway types including rural, sub-urban, and in-town roadways and protected or separated bicycle and pedestrian infrastructure.

- Meet Transportation Demands • Consider the needs of travelers of all modes including pedestrians, bicyclists, drivers, and transit users and optimize transportation improvements to achieve a balance between modes of transportation. Increase the capacity of the whole transportation system within the Town of Scarborough.
- Encourage Connectivity • Reduce travel time, traffic congestion, and delay during peak hours by expanding roadway connectivity, implementing mobility solutions, and offering a well-connected network of bike and pedestrian travel options.
- **Vision Zero Resolution** – is a strategy aimed at eliminating all traffic fatalities and severe injuries while promoting safe, healthy, and equitable mobility for everyone. Vision Zero is a culture shift from the traditional approach that assumes traffic deaths are inevitable, that everyone will follow the rules of the road, and that each individual is responsible for preventing all collisions. Vision Zero is a systematic approach that incorporates the following principles: Death/serious injury is unacceptable, humans make mistakes, humans are vulnerable, responsibility is shared, safety is proactive, and redundancy is crucial.

In 2025, one of the Scarborough Town Council's Traffic & Transportation goals was to support the Greater Portland Council of Governments' (GPCOG) Vision Zero Plan and integrate its principles into the Town's transportation strategies and actions. To advance this goal, staff collaborated with the Transportation Committee to present information on the regional Vision Zero Plan. This effort culminated in a Town Council Resolution, which was voted on and approved on **May 21, 2025**.

- **North Scarborough Intersection Project** – In FY25, the North Scarborough Intersection Project was completed, addressing the intersections of Gorham Road/Saco Street, Gorham Road/County Road, and County Road/Saco Street. The project's goal was to improve traffic flow and efficiency across these three key intersections.

The Town partnered with the Downs Development team as part of their Traffic Movement Permit (TMP) requirements issued by the Maine Department of Transportation (MDOT). This collaboration included upgrading two of the intersections with an Adaptive Traffic Signal System to enhance coordination and reduce delays. At the same time, the Town implemented safety improvements at two of the intersections to further support reliable and safer travel.

A future request will be made to advance Phase 2 of the project, which will upgrade the County Road/Saco Street intersection signal. Completing this phase will fully integrate all three intersections, maximizing the efficiency of the corridor and optimizing traffic capacity within the system.

- **Ordinance Coordination Efforts** – In FY25 the E&TS Department collaborated with multiple town departments to improve the Town Ordinances associated with Traffic Safety and Environmental Protections. This included:
 - Wetland Protection Ordinance: requiring a 25-foot wetland buffer for new Site Plan and Subdivision Projects that require Planning Board approvals.
 - Traffic Safety Ordinance: Revisions that addressed errors and omissions as well as updates to parking requirements throughout Town.
 - Stream Protection Ordinance: Updates were made to the mapping associated with the location of the Stream Protection Overlay in Town to include the entirety of the Town's Urban Impaired Streams, which consisted of adding Phillips Brook and extending Red Brook.
- **Federal Stormwater Permitting Compliance** - The E&TS Department implements the Town's Maine Municipal Separate Storm Sewer System (MS4) permit, which is required as part of the Federal Clean Water Act and administered by the Maine Department of Environmental Protection (DEP). Through this permit, the Town is allowed to discharge runoff to local waterways if steps are taken to minimize pollution from Town facilities and activities. This permit covers a wide range of implementation strategies and operational components that require coordination of multiple departments including: Planning and Code Enforcement, Public Works, Police Department, Fire Department, and Community Services. It is through this collaborative approach that the Town has successfully implemented the permit. According to annual feedback received from Maine DEP, the Town is in good standing with this program.

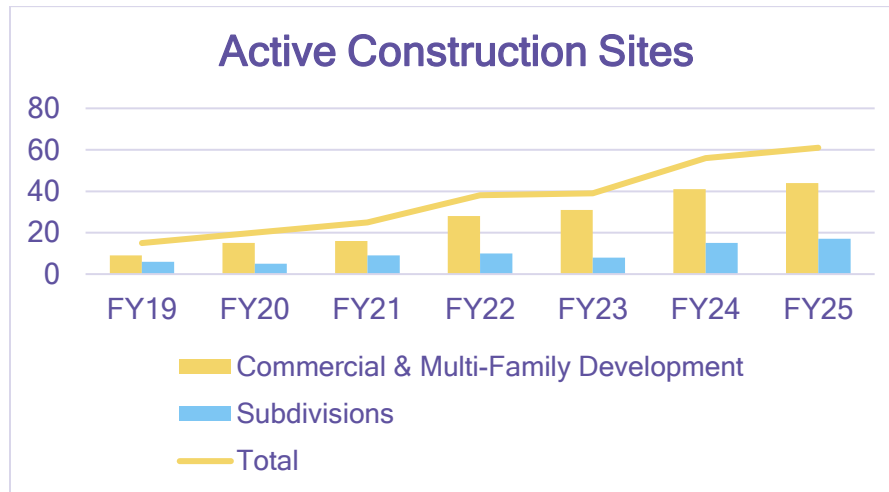
In addition to these initiatives, E&TS staff supports the Planning Department with technical review of Planning Board applications, which included significant development projects in FY25. We also support the Code Enforcement Office with compliance of Planning Board approvals for Subdivisions and Site Plan developments and Public Works with large-scale roadway Capital Improvement Projects.

Construction Oversight

A significant portion of the Town's MS4 compliance noted above is ensuring that construction sites and developments do not negatively impact the Town's water resources. Our staff focuses on erosion and sediment control inspections during construction to ensure that all sites meet Federal, State, and local regulations. Once a site or subdivision has been approved through the Planning Department, E&TS staff regularly inspect the sites to ensure compliance. As development in Town has increased, so has the volume of inspections and necessary oversight.

In addition to local inspections, there are many sites in Town that disturb more than one acre of soil. These sites trigger additional regulation and oversight from the Maine DEP because of the increased potential to impact the environment.

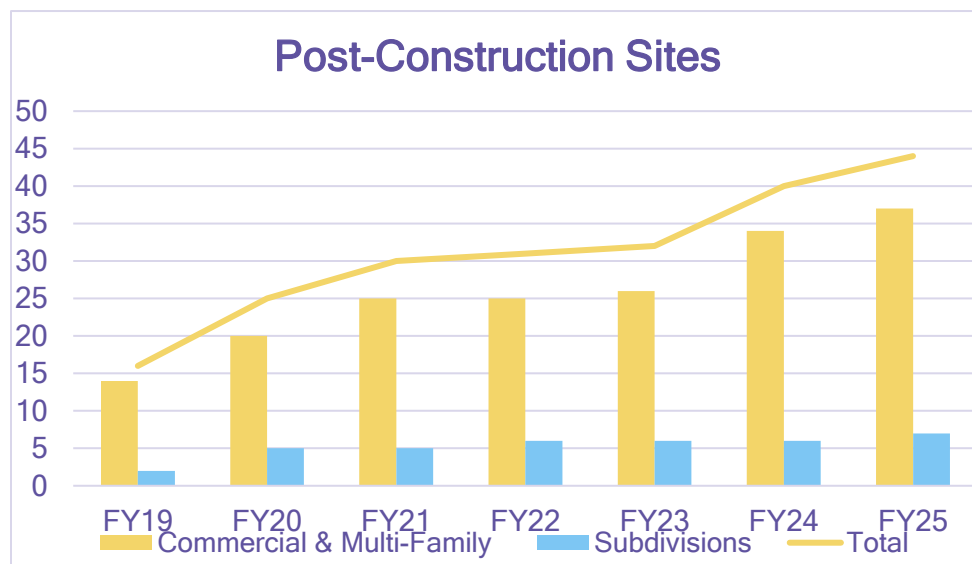
The figure below shows the increasing number of active construction sites in Scarborough over the past seven years.



Of the 44 private site developments under construction in Town during FY25, there was a total of 449 inspections performed, and of the 17 subdivisions under construction, 443 inspections were completed.

Lastly, once construction at a site is complete, it is imperative that the systems in place to control and treat the site's stormwater are maintained. The Town's MS4 permit requires developments to complete annual inspections of these systems and submit a report to the Town stating the systems have been inspected, maintained, and are functioning as designed. Again, as development increases so does the list of projects that require tracking, documentation, and oversight to ensure the developed sites and the Town of Scarborough are compliant with all regulations.

The figure below provides the overall number of Post-Construction sites that the ET&S Department tracks on an annual basis to ensure compliance.



Sustainability

The Sustainability Manager supports several of the Town's Departments, including Planning, Public Works, and Community Services. Some sustainability initiatives from the past year are highlighted below.

- **Vulnerability Assessment** – The E&TS and Planning Departments initiated a Vulnerability Assessment in 2024 with the support of a consulting team from GEI Consultants and a working group of staff and residents. The Assessment looks at projected sea level rise over the next 75 years to help the Town understand how coastal flooding will affect our neighborhoods and infrastructure and will help prioritize resiliency projects. Public Engagement for the Assessment included a public meeting, which was held in August 2024, neighborhood meetings in Higgins Beach and Pine Point in September 2024 and 2025, and a Town Council workshop in August 2025. Work on the Vulnerability Assessment will wrap up in fall 2025.
- **Open Space Plan** – The E&TS and Planning Departments completed the Open Space Plan in 2025. Plan, was guided by the Ad Hoc Open Space Committee and provides an inventory of protected open space in Scarborough and recommendations and strategies to help the Town increase land conservation. In 2023, the Town Council passed a resolution with a goal of conserving 30% of Scarborough's land area by 2030. This effort has included extensive public engagement, including a community workshop in July 2024; tabling throughout the summer and fall of 2024 at Concerts in the Park, the Scarborough Farmers' Market, and Sustainable Scarborough Day; and an online survey. The Town Council adopted the Open Space Plan on April 16, 2024.
- **Sustainable Scarborough Day** – The E&TS Department planned the Town's third annual Sustainable Scarborough Day, held on October 5, 2025. More than 25 local businesses and organizations participated in the event to provide information and activities related to energy efficiency, healthy lawns and land care, land conservation, recycling, wildlife, and more. The event also featured live music from the Maine Marimba Ensemble; local food trucks; and Southern Maine's largest National Drive Electric Week electric vehicle ride and drive event. More than 150 community members joined the festivities. The Scarborough Public Library also planned a series of related events during the week leading up to Sustainable Scarborough Day, which were well attended.
- **Endangered Species Protection** – E&TS manages the Community Services Department's volunteer piping plover monitoring program. During the 2025 beach season, more than 80 volunteers from Scarborough and beyond spent over 1,000 hours on Scarborough's beaches to educate beachgoers about endangered piping plovers and the Town's laws that protect them.



GIS

Geographic Information Systems (GIS) is a technology that combines maps with data to help people see, analyze, and understand patterns and relationships in a geographical context. In practice, GIS layers information, such as property boundaries, roads, utilities, flood zones, and other data points on a map, to help users visualize how everything connects. This technology supports everyday decision-making, improves efficiencies across departments, and provides residents with clear, reliable information about their community.

The key outcomes of the Town's GIS system are:

- **Map and manage assets**
- **Support planning and development**
- **Improve public safety**
- **Provide transparency**

This year, the Town made significant progress in advancing technology and data-driven solutions to support operations and decision-making across departments. The successful migration to Cityworks 23 brought the transition to a modern HTML5-based platform, along with an updated reporting application that moved from Crystal Reports to Active Reports. Web application development also continued, expanding the availability of information and tools to departments in support of the broader community.

In addition, the Town completed the implementation of GIS-centric SAS applications purchased for Public Safety (Dispatch) and Planning (Code Enforcement), further strengthening critical services. Ongoing support for the MS4 Permitting Initiative remained a priority, with inspection applications ensuring compliance and operational effectiveness.

Work also began on two new initiatives aimed at long-term planning and resilience. Development started on tools for beach and dune erosion monitoring as part of the Scarborough Vulnerability Assessment, as well as a Pavement Conditions application designed to track roadway conditions and inform future capital improvement planning. Together, these efforts demonstrate a strong commitment to modernization, efficiency, and proactive investment in the Town's future.

As we reflect on the past year, I am proud of what the Engineering & Technical Services Department has accomplished for our community. With a small but dedicated team, we continue to deliver projects and services that make a meaningful difference in the daily lives of Scarborough residents. From improving local infrastructure to protecting our natural environment, our work is driven by a shared commitment to keeping Scarborough safe, sustainable, and well-prepared for the future.



Respectfully submitted,

Angela Blanchette, PE

Town Engineer



Report from

FINANCE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



Norman Kildow
Finance Director

I am pleased to submit the annual report on behalf of the Finance Department for the Fiscal Year 2024-2025 (FY25). The Finance Department's mission is to "Provide accurate and timely financial information and services so that the community, elected officials, and Town departments can make informed decisions."

The Finance staff works closely with the Town Finance Committee, the Town Manager and all the Town Departments supporting their accounting and budgeting needs. The Finance Accounting staff work with both Human Resource and School Department staff supporting their Federal and State reporting needs.

The Annual Comprehensive Financial Report (ACFR) for FY25 is estimated to be completed by November 26, 2025

The Town's Finance Department was awarded the distinguished *Certificate of Achievement for Excellence in Financial Reporting* for the ACFR for the Fiscal Year Ended June 30, 2024 from the Government Finance Officers Association of the United States and Canada (GFOA). This was the twentieth consecutive year that the Town had submitted and achieved this outstanding award. A Certificate of Achievement is valid for a period of one year only. We believe that Scarborough's future ACFRs will continue to meet the Certificate of Achievement Program's requirements. We will submit our fiscal year ending June 30, 2025 to the GFOA for review.

The revenue office was very busy with ongoing tax abatements, tax bill preparation and collections with a tax collection rate of 99% this year. The finance staff processed 52,861 receipts in FY25 compared to 51,539 in FY24. These transactions consist of property tax collections, vehicle and boat registrations, hunting and fishing licenses as well as other revenues for the Town. The Town continues to offer online options for citizens to pay taxes and renew registrations.

The Finance Department strives to manage the finances of the Town in a prudent, efficient and transparent manner to assure to all interested parties, that those public resources are conscientiously received, safeguarded, invested and accounted for. Our goal is to provide an understanding into the financial workings of the Town. The Finance Department oversees the managing and reporting of the accounting functions of general ledger, budget management, debt management, accounts receivable, accounts payable, credit enhancement agreements and tax increment financing districts.

Since the coronavirus pandemic, online property tax payments have become a popular way to make tax payments. The third-party company processing the online payments charge a nominal fee for this service and that fee is paid directly to them by the citizen. We continue to expand this service. I applaud all the staff for supporting this much requested service from our citizens. The Finance Department staff oversee and manage the revenue collections and expenditure payments for all the departments of the Town. We also provide financial reporting to the Scarborough citizens, Town Council, Finance Committee, Town Manager and Town departments. The Finance staff professionally accomplishes these requirements with the highest level of customer service by efficiently implementing procedures, promoting strong internal controls, incorporating new technologies, training and anticipating citizen expectations. The Finance staff are dedicated and work hard on all the interesting facets of financial responsibilities, from the back-office work to serving you, our customers. In addition, quantifying revenues and costs accurately allows the Town Manager and Department Heads to track assets and costs for both operational and management purposes.

Finance Department Oversees:

Accounting
Accounts Receivables
Budgeting
Capital Planning
Debt Management Administration
Financial and Fiscal Policy Review & Monitoring
Grant Accounting and Management

Accounts Payables
Auditing
Cash Management
Credit Enhancement Implementation and Tracking
Excise Collections/Processing (Vehicles and Boats)
Fixed Asset Management and Reporting
Investing

Property Tax Billing and Collections
 Revenue Billing
 State Agency Reporting for Motor Vehicles
 State-Federal Payroll Reporting for School & Town

Monthly, Quarterly & Annual Financial Reporting
 Revenue Collections
 State Agency Reporting for Inland Fisheries
 Tax Increment Financing Processing and Tracking

The Finance Department is comprised of the following offices and describes the related responsibilities:

- **Accounting:** Includes accounts payable, treasury management, financial software oversight, investments, risk assessment, accounts receivable, internal audit review, budget preparation, debt management, financial reporting, infrastructure reporting and federal and state reporting.
- **Revenues:** Includes servicing customers, property tax billing, tax collecting and processing, special assessment billing and collecting, general and rescue revenue billing and collecting, registering all vehicle types, hunting and fishing licenses, beach parking permits, boat launch permits, parking tickets, snowmobile and ATV and watercraft registrations along with various other revenue collection services. Additionally, the Revenue Office is an Agent for the State of Maine for both motor vehicles and Inland Fisheries and Wildlife. As such, fees are collected by the Town, on behalf of the State of Maine, and remitted weekly and monthly to them along with reports prepared and sent to the State.

We prepare quarterly revenue, expenditure and balance sheet reports for the Finance Committee. These reports are available on line [Quarterly Financial Reports](#).

Finance staff worked diligently in coordination with the Town Manager, the Town's Municipal Advisor, Joseph Cuetara from Moors and Cabot, Boston, MA and Bond Counsel, Bernstein, Shur, Sawyer & Nelson, Portland ME in preparing and issuing bonds for capital improvement projects.

On February 4, 2025, the Town issued general obligation bonds totaling \$3,705,000. The proceeds from this bond were used to fund capital improvements of the Town and the School. For a more thorough review of this bond issue, please see the Official Statement relating to these bonds online at [Official Bond Statements](#). Moody's assigned their Aa2 rating to these bonds, an upgrade from the previous Aa3 rating. S&P assigned their AA+ rating and re-affirmed the Town's AA+ rating. Both bond rating documents can be found at [Bond Ratings Documents](#). The Town plans another debt issuance in January 2026.

The department's continuous goals are:

- To manage all financial functions of the Town and provide valuable insight to the various departments, Town Manager, Finance Committee, Town Council and citizens of Scarborough;
- Friendly, high quality customer services for residents, non-residents, departments and vendors, incorporating cross training of staff to help meet this goal;
- Expand electronic green (paperless) services;
- Create and/or update operational policies and procedural manuals;
- Work with the Town Manager's staff providing budget information during the budget process.

The Governmental Accounting Standards Board (GASB) is the governing body for State and local governments and promulgates rules and regulations for the financial reporting and accounting of municipalities across the country.

The Town of Scarborough's financial report is audited by the firm of CBIZ CPAs P.C. (formerly MARCUM) located at 155 South Main Street, Suite 100, Providence, RI 02903. For a complete analysis of Town's financial position, the ACFR may be found on the Town's web site [Annual Comprehensive Financial Reports](#).

I would like to thank the Citizens of Scarborough, the Town Council, Finance Committee and Town Manager, Tom Hall, for all of their guidance and insight. It is a pleasure to work with each member of the Finance team who provide quality and friendly service to all our customers. I have an exceptional team. I appreciate and thank all the Town Officials, Town Manager, Committees, Department Heads and Staff who have enabled the Finance Department to provide services to our citizens.

Respectfully submitted,

Norman E. Kildow, CPA, MBA, CPFO

Finance Director

Report from

TAX COLLECTOR

To the Town Manager, Town Council, and Citizens of Scarborough:



*Lisa Saulle
Tax Collector*

The following is the annual report from the Scarborough Revenue/Tax Collection Office for the Fiscal Year July 1, 2024, through June 30, 2025. The following pages show the uncollected real estate and personal property taxes for this same period.

Respectfully submitted,

Lisa Saulle

Tax Collector

Please visit the Tax Office for more information for on-line tax information visit: www.scarboroughmaine.org and navigate to the Accounting/Collections Web pages.

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2011				
ELLIS, WAYNE	4 DAVID DR	T003004	\$46.25	
2012				
ELLIS, WAYNE	4 DAVID DR	T003004	\$85.03	
2013				
ELLIS, WAYNE	4 DAVID DR	T003004	\$100.23	
2014				
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$1,021.80	
ELLIS, WAYNE	4 DAVID DR	T003004	\$101.17	
2015				
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$1,046.52	
AMES, JOAN E	19 CRYSTAL LN	T003019	\$204.82	
ELLIS, WAYNE	4 DAVID DR	T003004	\$102.29	
DAVIS, ROBERT & BARBARA	10 DAVID DR	T003010	\$97.90	
2016				
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$1,075.29	
OBRIEN, AMANDA	11 DAVID DR	T003011	\$195.90	
AMES, JOAN E	19 CRYSTAL LN	T003019	\$166.25	
MONTGOMERY, JOHN	8 DAVID DR	T003008	\$52.40	
2017				
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$1,110.37	
MONTGOMERY, JOHN	8 DAVID DR	T003008	\$202.46	
OBRIEN, AMANDA	11 DAVID DR	T003011	\$200.76	
AMES, JOAN E	19 CRYSTAL LN	T003019	\$170.09	

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2018				
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,605.76	
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$1,117.20	
WILLIGAR, JUSTIN	28 MATTHEWS WAY	T003028	\$296.08	
MONTGOMERY, JOHN	8 DAVID DR	T003008	\$174.37	
2019				
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,095.10	
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,778.38	
WHEELER, HARRY A JR HEIRS OF	0 GORHAM RD	R019012A	\$1,312.86	
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$354.69	
2020				
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,128.23	
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,797.16	
PINE POINT HEIGHTS, LLC	2 OTIS LILLEY DR	R023016	\$400.18	
DOUGLAS, PAUL W	0 BEECH RIDGE RD	R012005	\$357.98	
WHEELER, HARRY A JR HEIRS OF	0 GORHAM RD	R019012A	\$184.37	
2021				
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,176.20	
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,824.50	
PIPER, ARLENE P	332 GARNET DR	T002332	\$556.32	
DOUGLAS, PAUL W	BEECH RIDGE RD	R012005	\$363.00	
PINE POINT HEIGHTS, LLC	2 OTIS LILLEY DR	R023016	\$257.84	
WHEELER, HARRY A JR HEIRS OF	GORHAM RD	R019012A	\$186.70	
PARSONS-WEST, ZACHARY	30 MATTHEWS WAY	T003030	\$169.68	
2022				
34 VESPER LLC	34 VESPER ST	U001-115	\$176.10	***
91 OLD OCEAN HOUSE ROAD LLC	5 WINN WAY	R057-1B90	\$5,940.01	***
ALOFS, DAVID B & CARLENE E	5 WINDSOR PINES DR	U027-403	\$6,305.62	***
ALOFS, JEANNINE M	10 GUNSTOCK RD	U004-058	\$1,317.59	***
BAIZLEY, MARY ANN E	28 DUNSTAN LANDING RD	U033-017	\$5,097.41	***
BARBOUR, LAURANCE	247 DEERWOOD ST	T001-247	\$729.01	***
BLACKPOYNT PARTNERSHIP	25 GARRISON LN	U017-030	\$59,087.19	***
BLAIS, SHELDON	9 ROSS RD	U026-006	\$4,616.14	***
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,222.32	
BRIDGES, LINDA S	8 BROADTURN RD	U031-046	\$3,192.51	***
BROWN, MELISSA RAE	31 BEECH RIDGE RD	R041-022	\$4,562.34	***
BROWN, MITCHELL JAMES	16 IVORY HILL LN	R098-023D	\$6,484.50	***
BURGESS, JOHN M	7 SHELL ST	U002-118	\$11,606.06	***
BURGESS, JOHN M & MARY T	52 LARK ST	U002-117	\$2,493.92	***
CAIRNS, HILARY C HEIRS OF	24 RUNNING TIDE DR	U009-1924	\$1,970.44	***
CANGE, SUZANNE M	272 PINE POINT RD	U024-001B	\$6,520.12	***
CAREY, MICHAEL D	2 LANE BY THE SEA	U023-087A	\$7,291.01	***
COLPRITT, MATTHEW	343 PAYNE RD	R053-002A	\$4,498.01	***
CONCANNON, MICHAEL T	6 APPLE TREE DR	U048-030A	\$3,922.15	***
CONNOLLY, THOMAS R	3 CASTLE TER	R043-010	\$121.41	***
CORDINER, BARBARA J HEIRS OF	142 TWO ROD RD	R032-002	\$1,623.40	***
CORNWALL, ALLEN S	21 HIDDEN CREEK DR	R043-215	\$5,885.38	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2022 Continued				
D3 INVESTMENTS LLC	1 COMMERCIAL RD	R078-012B	\$7,167.06	***
DANA FISHER PROPERTIES LLC	245 US ROUTE 1	U043-006	\$100.14	***
DESOUZA, MICHAEL	6 WARD ST	U043-036A	\$135.90	***
DIMICK, JOYCE	GREENWOOD AVE	U001-013	\$1,651.66	***
DIMICK, PATRICK	31 VESPER ST	U001-018	\$5,954.01	***
DOUGLAS, PAUL W	BEECH RIDGE RD	R012005	\$368.12	
DWYER, JAMES	19 BRIDGES DR	R039-020	\$2,798.66	***
EMMONS, SAMANTHA	11 PACER WAY	U055-036	\$899.54	***
FORMANT, PETER COOPER	163 FOGG RD	U003034	\$2,870.72	***
FOSTER, ROBERT J	316 PLEASANT HILL RD	R099-041	\$3,424.74	***
HARTFORD, MERLE	169 GORHAM RD	R054-025	\$4,239.11	***
HAYES, MICHAEL P	15 BUNKER HILL TER	R041-112	\$6,286.79	***
HAYES, MICHAEL P	4 CLEARVIEW DR	U046-1204	\$3,420.04	***
HEATLEY, GLORIA J HEIRS OF	223 GORHAM RD	R037-017	\$4,895.18	***
HOLMAN, EDWARD A	32 WILLOWDALE RD	U039-024	\$3,535.25	***
HORR, DOROTHY M HEIRS OF	83 HOLMES RD	R020-008	\$2,260.46	***
IRELAND, PAUL & PATRICIA	97 FOGG RD	R093-023	\$4,428.98	***
KEBIWIL LLC	137 PLEASANT HILL RD	R078-070A	\$5,714.69	***
KEYEK, ANDREW E RANSOM	3 IRIS DR	R068-1003	\$2,381.05	***
LA PROJECTS LLC	3 LANE BY THE SEA	U023-088	\$9,580.34	***
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,850.93	
LEVY, VALERIE	47 MITCHELL HILL RD	R010-013	\$4,014.73	***
LIBBY, JEFFREY F	111 RUNNING HILL RD	R035-002A	\$7,476.17	***
LIBBY, JEFFREY F	117 RUNNING HILL RD	R035-003	\$1,733.84	***
LIBBY, JEFFREY M	24 FOXWELL DR	U032-066	\$2,778.28	***
LIBBY, KENNETH D	32 VESPER ST	U001-114	\$5,604.18	***
MAGAUDDA, GINA M	5 TASKER AVE	U022-082	\$3,824.58	***
MAO PROPERTIES LLC	359 GORHAM RD	R018-029	\$931.45	***
MAO PROPERTIES LLC	3 SOUTHGATE RD 4	R063-3004	\$1,571.19	***
MARQUIS, JULIE	27 IMPERIAL LN	U042-015	\$3,751.12	***
MCCORMICK, KEVIN	2 PARK AVE	U048-060	\$3,625.59	***
MCDOUGALL, JOAN B ESTATE OF	41 KIRKWOOD RD	R102-024	\$15,078.49	***
MELVIN, KATRINA M	6 SECOND AVE	U047-010	\$2,157.22	***
MERLE HARTFORD PAINTING LLC	169 GORHAM RD	R054-025B	\$139.17	***
MERLE HARTFORD PAINTING LLC	169 GORHAM RD	R054-025C	\$153.18	***
NELSON, CAROLE J	192 PAYNE RD	U051-044	\$4,396.02	***
OCEANSIDE HOUSE LLC	7 PEARL ST	U002-052	\$7,075.62	***
PELLETIER FAMILY REVOCABLE TRUST	30 PACER WAY 113	U055-4013	\$750.89	***
PETERSON, ALISON T	18 CHAMPION ST	U001-028	\$11,028.62	***
PINE POINT HEIGHTS, LLC	2 OTIS LILLEY DR	R023016	\$261.42	
PIPER, ARLENE P	332 GARNET DR	T002332	\$542.29	
POWERS, MEGHAN C	4 RAMSAY TER	U006-108	\$3,829.57	***
PRIDE, RALPH H	6 WHITE SANDS LN	U001-060	\$5,927.04	***
QUIMBY, JANIS	120 PLEASANT HILL RD	R078-015	\$3,290.63	***
RAABE, JENNIFER	22 ROBINSON RD	U006-113	\$2,227.62	***
RISBARA, ROCCO C III	60 BLACK POINT RD	R074-006	\$2,082.51	***
ROBERTS, DOREEN	98 BROADTURN RD	R045-004	\$2,210.15	***
ROLPH, MARY	4 WHITTIER LN	U018-2411	\$66.42	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2022 Continued				
SACO STREET REALTY LLC	96 SACO ST	R016-003	\$2,003.13	***
SANDERS, JAMES G	5 OLD NECK RD	U014-001C	\$5,819.20	***
SANSONETTI, MICHAEL	31 GLENNDAL CIR	R028-008K	\$6,379.37	***
SCOTT, KATHLEEN F	53 CLAY PITS RD	U013-009	\$3,589.49	***
SHORE CAPITAL REAL ESTATE PARTNERS HOLDC	12 PINE POINT RD	U034-022A	\$153.65	***
SULLIVAN, RICHARD J JR	1 SULLIVAN FARM RD	R073-021C	\$8,951.13	***
TASSIE, KAREN A	30 HORSESHOE DR	U011-1215	\$5,549.22	***
THAYER DEVELOPMENT LLC	138 BEECH RIDGE RD	R023-001A	\$3,459.25	***
THAYER DEVELOPMENT LLC	PROVIDENT DR	R023-001C	\$1,747.37	***
THERIO, EUGENE	288 BEECH RIDGE RD	R014-022B	\$2,310.54	***
THOMPSON, DAVID	388 GORHAM RD	R019-009A	\$4,507.43	***
THOMPSON, KENNETH E HEIRS OF	131 BURNHAM RD	R004-022	\$1,692.53	***
TIBBETTS, RICHARD E	63 MUSSEY RD	R055-020	\$3,382.38	***
TLAC MOTORS	3 SOUTHGATE RD 5	R063-3005	\$2,941.45	***
VAILLANCOURT, ARLENE M	115 HOLMES RD	R031-015	\$2,993.24	***
WATERSTONE SCARBOROUGH LLC	700 GALLERY BLVD	R037-3307	\$139,403.62	***
WEBSTER, LORNE C SPOUSAL TRUST	12 LIBRARY LN	U019-040	\$75.03	***
WHEELER, HARRY A JR HEIRS OF	GORHAM RD	R019012A	\$189.25	***
WILLAUER, DAVID O	6 SANCTUARY LN	U020-023	\$105.25	***
WILLIAMS, PAUL E	259 BROADTURN RD	R008-013A	\$5,560.33	***
WILLIAMS, STEPHANIE	41 BEECH RIDGE RD	R041-017	\$1,683.04	***
YANG, LI	137 SCARBOROUGH DOWNS RD	U055-118	\$88.60	***
YERXA, JOSEPH	37 MILL COMMONS DR 126	U052-226	\$1,655.24	***
ZILKHA, MICHAEL ELIAHU SELIM REVOCABLE T	31 WINSLOW HOMER RD	U019-018	\$493.30	***
2023				
201 SOUTH LLC	59 EAST GRAND AVE 6	U023-1006	\$5,756.86	***
2290 BROADWAY LLC	35 POSTAL SERVICE WAY	R056601	\$3,973.19	***
25 WASH LLC	25 WASHINGTON AVE	R062-004	\$150.91	***
311 BEECH RIDGE LLC	311 BEECH RIDGE RD	R014-013	\$8,453.08	***
600 TECHNOLOGY WAY LLC	600 TECHNOLOGY WAY	U039-4726	\$272.23	***
ALOFS, DAVID B & CARLENE E	5 WINDSOR PINES DR	U027-403	\$3,178.48	***
ALOFS, JEANNINE M	10 GUNSTOCK RD	U004-058	\$529.19	***
AMERICAN HOUSE SCARBOROUGH LLC	4 HACKAMORE AVE	U055-034	\$124.12	***
BALDRIDGE, ELIZA C	66 OCEAN AVE	R100-010	\$4,170.17	***
BARBOUR, LAURANCE	247 DEERWOOD ST	T001-247	\$394.89	***
BLACKPOYNT PARTNERSHIP	25 GARRISON LN	U017-030	\$62,362.56	***
BRACKETT, PHILIP L III	BROADTURN RD	R045-003B	\$253.46	***
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,398.50	***
BRIDGES, LINDA S	8 BROADTURN RD	U031046	\$2,422.82	***
BUTTS, NANCY D LIVING TRUST	685 US ROUTE 1	U030-023	\$2,505.12	***
CAREY, MICHAEL D	2 LANE BY THE SEA	U023-087A	\$7,415.69	***
CHAMBERLAIN, AMY	9 EAST GRAND AVE 11	U022-1231	\$2,393.52	***
CHAPMAN, DAVID S	381 COUNTY RD	R003008	\$687.78	***
CORNWALL, ALLEN S	21 HIDDEN CREEK DR	R043-215	\$4,577.97	***
CONCANNON, MICHAEL T	6 APPLE TREE DR	U048030A	\$3,989.06	***
COULSTON, MARK G ET AL	35 EAST GRAND AVE	U023-108	\$3,841.90	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2023 Continued				
DAVIO, DOLORES	481 SOPHIA AVE	T004-040	\$1,858.39	***
DESOUZA, MICHAEL	6 WARD ST	U043-036A	\$140.84	***
DIMICK, JOYCE	GREENWOOD AVE	U001-013	\$1,740.69	***
DOUGLAS, PAUL W	BEECH RIDGE RD	R012005	\$385.95	
DWYER, JAMES	19 BRIDGES DR	R039-020	\$2,951.33	***
FAIRFIELD INN	2 CUMMINGS RD	R037-040	\$86.63	***
FARRELL, JOHN & SHARON	328 GARNET DR	T002-328	\$174.55	***
FERRON, MICHAEL	34 HANSON RD	R001-012	\$4,643.93	***
FOLEYS ICE CREAM	1 HANNAFORD DR	U044-008A	\$6,949.58	***
FORMANT, PETER COOPER	163 FOGG RD	U003034	\$6,028.47	
FORTIER, DOMINIQUE	8 MORNING ST	U002-125A	\$115.75	***
FOSTER, ROBERT J	316 PLEASANT HILL RD	R099041	\$1,815.24	
FOSTER, ROBERT JOHN	312 PLEASANT HILL RD	R099040	\$3,615.64	
GALLANT, JAYSON A	51 JASPER ST	U0265708	\$5,099.63	
GILLESPIE, JOHN	7 CRICKET LN	U019-032	\$15,928.12	***
GRIFFITH, MELANI ELISSA	9 MASSACRE LN	U017-021	\$74.82	***
GUILLERAULT, SUSAN L	476 SOPHIA AVE	T004022	\$366.14	
GULLIFER, BRUCE W HEIRS	23 MCCANN WAY	U030-2E09	\$80.20	***
GURRY, ROBERT E	6 FREEDOM RD	R009-633	\$4,193.79	***
HARTFORD, MERLE	169 GORHAM RD	R054-025	\$4,471.68	***
HAYES, MICHAEL P	15 BUNKER HILL TER	R041-112	\$6,657.81	***
HORR, DOROTHY M HEIRS OF	83 HOLMES RD	R020008	\$2,383.27	
HOWARD, STEVEN S	142 HOLMES RD	R022035E	\$2,485.34	
IMBRIANO, SANDRA	27 RUNNING TIDE DR	U009-1927	\$1,867.58	***
IRELAND, PAUL & PATRICIA	97 FOGG RD	R093-023	\$4,696.92	***
IVES, PAMELA J	182 BLACK POINT RD	U011-011	\$78.53	***
JAVED, AMIR	380 PAYNE RD	R038-007	\$1,063.28	***
JJ BROWN INVESTMENTS LLC	754 US ROUTE 1	U029-002	\$68.85	***
KEBIWIL LLC	137 PLEASANT HILL RD	R078-070	\$3,423.17	***
KEYEK, ANDREW E RANSOM	3 IRIS DR	R068-1003	\$3,331.88	***
LA PROJECTS LLC	3 LANE BY THE SEA	U023-088	\$5,002.69	***
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,951.02	
LELLO, JAYNE	MARION JORDAN RD	R102-003B	\$200.68	***
LEVESQUE, SALLY HEIRS OF	10 HUNTLEY RD	R028-022	\$2,848.88	***
LUNA REALTY LLC	34 MILL COMMONS DR 109	U052-209	\$339.51	***
MAO PROPERTIES LLC	359 GORHAM RD	R018-029	\$895.95	***
MARTELL, CHRISTOPHER M	4 MARTELL WAY	R009-007A	\$2,320.35	***
MARTIN, ROBERT G	437 GORHAM RD	R015-029	\$2,141.80	***
MARQUIS, JULIE	27 IMPERIAL LN	U042015	\$3,956.62	
MCCORMICK, KEVIN	2 PARK AVE	U048-060	\$1,844.04	***
MCDOUGALL, JOAN B ESTATE OF	41 KIRKWOOD RD	R102-024	\$15,912.40	***
MCMAHON, TRACY E	6 SNOWBERRY DR	R088-422	\$3,634.16	***
MELVIN, KATRINA M	6 SECOND AVE	U047-010	\$2,445.65	***
MERLE HARTFORD PAINTING LLC	169 GORHAM RD	R054-025B	\$230.27	***
MERLE HARTFORD PAINTING LLC	169 GORHAM RD	R054-025C	\$260.09	***
NELSON, CAROLE J	192 PAYNE RD	U051044	\$2,553.31	
NEW ENGLAND EXPEDITION-SCARBOROUGH LLC	100 CABELA BLVD	R040-501	\$258,514.12	***
OCEANSIDE HOUSE LLC	7 PEARL ST	U002-052	\$24,754.62	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2023 Continued				
PAUL-BENTLEY, REBECCA	8 SACCARAPPA LN	U017-041	\$72.75	***
PETERS, JAMES P	57 KING ST	U022-095	\$4,008.28	***
PIKE & NOEL IRREVOCABLE TRUST	151 BROADTURN RD	R028-019	\$2,699.75	***
PINE POINT HEIGHTS LLC	2 OTIS LILLEY DR	R023016	\$273.33	
PINER, MARIANNE	407 TOPAZ DR	T002-407	\$294.86	***
PIPER, ARLENE P	332 GARNET DR	T002332	\$347.62	
PIZZA & PASTA ENTERPRISES LLC	51 DYNAMIC DR 4	U053704	\$110.40	
POWERS, MEGHAN C	4 RAMSAY TER	U006108	\$4,125.77	
QUIMBY, JANIS	120 PLEASANT HILL RD	R078-015	\$3,363.42	***
ROBERTS, DOREEN	98 BROADTURN RD	R045-004	\$2,119.81	***
ROBERTS, DOREEN A	249 BROADTURN RD	R024-003	\$1,070.78	***
RTS PACKAGING LLC	16 WASHINGTON AVE	R062-010	\$24,151.52	***
SANDERS, JAMES G	5 OLD NECK RD	U014-001C	\$5,750.23	***
SANFORD, MICHAEL G.	6 GRAVEL RD	U014-033B	\$3,774.45	***
SCOTT, KATHLEEN F	53 CLAY PITS RD	U013-009	\$3,786.04	***
SHALDAGAMA LLC	28 CLEARVIEW DR	U046-1228	\$1,618.02	***
TASSIE, KAREN A	30 HORSESHOE DR	U011-1215	\$5,992.03	***
TESLA REALTY LLC	4 TRACK VIEW TER	R059-004A	\$2,997.71	***
THAYER DEVELOPMENT LLC	138 BEECH RIDGE RD	R023001A	\$3,648.58	
THAYER DEVELOPMENT LLC	PROVIDENT DR	R023001C	\$1,841.71	
THERIO, EUGENE	288 BEECH RIDGE RD	R014-022B	\$72.59	***
THOMPSON, DAVID	388 GORHAM RD	R019-009A	\$4,779.73	***
TIBBETTS, RICHARD E	63 MUSSEY RD	R055-020	\$3,440.03	***
TLAC MOTORS	3 SOUTHGATE RD 5	R063-3005	\$3,102.05	***
TWILIGHT DRIVE LLC	4 TWILIGHT DR	R010-007C	\$94.51	***
VALDMANIS, RICHARD	43 OCEAN AVE	U002-003	\$3,326.21	***
WATERSTONE SCARBOROUGH LLC	700 GALLERY BLVD	R037-3307	\$144,969.10	***
THOMPSON, KENNETH E HEIRS OF	131 BURNHAM RD	R004022	\$2,210.39	
WILKINSON, JEREMY ALBERT	5 MARTIN AVE	U031-075	\$2,662.34	***
WHEELER, HARRY A JR HEIRS OF	GORHAM RD	R019012A	\$197.15	
WILLAUER, DAVID O	6 SANCTUARY LN	U020023	\$171.28	
WILLIAMS, STEPHANIE	41 BEECH RIDGE RD	R041-017	\$1,773.81	***
WOOD DUCK HOMES LLC	DUNSTAN LANDING RD	U033-013B	\$1,029.64	***
WOODFORD, CHARLOTTE & CAMERON M LIVING T	4 SWEETBRIER LN	R019-701	\$3,646.69	***
YEETY, VIJAY K	20 RIDGEWAY RD	R054-2910	\$82.63	***
ZHUANG, ZAILONG	9 HIDDEN CREEK DR	R043-205	\$8,292.44	***
2024				
2290 BROADWAY LLC	35 POSTAL SERVICE WAY	R056601	\$4,303.20	
3 ACQUAINTANCES LLC	353 PINE POINT RD	R087003	\$3,437.26	***
54 COUNTY LLC	54 COUNTY RD	R015007	\$2,094.17	***
97 COUNTY ROAD LLC	97 COUNTY RD	R015052	\$6,741.82	***
AHLQUIST, CYNTHIA S	274 HOLMES RD	R024022	\$4,690.67	
ALLEN, MELISSA C	23 OCEAN VIEW RD	U025032	\$2,078.52	***
ALOFS, DAVID B & CARLENE E	5 WINDSOR PINES DR	U027403	\$3,681.65	
ANDERSON, EDWARD E HEIRS OF	118 FOGG RD	R093008B	\$113.21	***
BALLANTYNE DEVELOPMENT LLC	12 CLASSICAL LN	R073128	\$2,928.06	***
BALLANTYNE DEVELOPMENT LLC	10 TRADITIONAL ST	R073113A	\$4,139.42	***
BALLANTYNE DEVELOPMENT LLC	19 FEDERAL WAY	R073022	\$2,992.89	***
BALLANTYNE DEVELOPMENT LLC	31 WARD ST	R073021A	\$3,254.50	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2024 Continued				
BERNSTEIN, JOSHUA	2 TWO ROD RD	R049013	\$3,325.59	
BOMBARD, NANCY	74 RITZCRAFT ST	T001074	\$990.54	
BOWSER, JOSEPH R	10 BURNHAM RD	R001009A	\$4,540.93	
BRACKETT, PHILIP L III	BROADTURN RD	R045003B	\$250.59	***
BRADY, JOHN E JR	5 CAMPERDOWN ELM DR 6	R0732022	\$3,657.16	
BRIDGES, LINDA S	8 BROADTURN RD	U031046	\$3,104.37	
BROWN, MELISSA RAE	31 BEECH RIDGE RD	R041022	\$4,866.22	
BRUSH & HAMMER BUILDERS INC	14 MARTELL WAY	R009672	\$102.74	
BURGESS, JOHN M	7 SHELL ST	U002118	\$6,231.90	
BURKE, RUTH	98 VAGABOND ST	T001098	\$92.48	
BURLESON, LISA S	PINE POINT RD	R068013	\$131.16	
BYR TRUST	250 PINE POINT RD	U025043	\$5,652.18	
CABALIT, EDWARD V	16 OWENS WAY	R0571B08	\$7,962.27	
CANGE, SUZANNE M	272 PINE POINT RD	U024001B	\$7,359.43	***
CHAPMAN, DAVID S	381 COUNTY RD	R003008	\$5,690.85	
CHIMNEY POND CAPITAL LLC	4 WASHINGTON AVE	R062024B	\$80.17	***
COLPRITT, MATTHEW	343 PAYNE RD	R053002A	\$5,151.72	
CONCANNON, MICHAEL T	6 APPLE TREE DR	U048030A	\$4,401.02	
CORNWALL, ALLEN S	21 HIDDEN CREEK DR	R043215	\$529.08	***
COULSTON, MARK G ET AL	35 EAST GRAND AVE	U023108	\$4,331.74	***
D3 INVESTMENTS LLC	1 COMMERCIAL RD	R078012B	\$13,052.22	***
DAMON, GREGORY L	1 MCLAUGHLIN LN	R030013D	\$4,361.22	***
DERMALOGIX PARTNERS INC	664 US ROUTE 1	U032031	\$1,742.59	
DOUGLAS, PAUL W	BEECH RIDGE RD	R012005	\$347.27	
DUNHAM, MARGARET	3 SKYLINE ST	T001003	\$722.62	***
FAIRFIELD INN	2 CUMMINGS RD	R037040	\$170.13	***
FERRON, MICHAEL	34 HANSON RD	R001012	\$4,818.45	
FNB PROPERTIES LLC	460 BLACK POINT RD	U017006	\$14,640.86	
FORMANT, PETER COOPER	163 FOGG RD	U003034	\$6,369.88	
FORTIER, MARK E	24 NUTTER WAY	U004014	\$5,721.56	***
FOSTER, ROBERT J	316 PLEASANT HILL RD	R099041	\$3,654.87	
FOSTER, ROBERT JOHN	312 PLEASANT HILL RD	R099040	\$4,110.97	
FREEMAN, KEVIN D	28 POWDERHORN DR	U004139	\$7,589.20	
FREILINGER, PETER J	8 JASPER ST	U026016	\$77.53	***
GALARRAGA, AVERY L	27 JASPER ST	U026025C	\$2,972.88	
GALLANT, JAYSON A	51 JASPER ST	U0265708	\$9,589.91	
GENES FARM LLC	109 HIGHLAND AVE	R079005	\$299.14	***
GOTHBERG, ERIC JAMES	15 RYEFIELD DR	U032081	\$175.68	***
GREEN GRANITE DEVELOPERS LLC	94 RUNNING HILL RD	R036004	\$3,098.66	
HALEY, THERESA A	100 SAWYER RD	R059007	\$3,354.60	
HALLMARK, JASON	14 NONESUCH COVE RD	U012024A	\$180.28	***
HAYES, MICHAEL P	4 CLEARVIEW DR	U0461204	\$3,414.88	
HAYES, MICHAEL P	15 BUNKER HILL TER	R041112	\$7,118.01	
HEIDRICH, THEODORE H JR	15 WARD ST	U043038A	\$74.67	***
HERMAN, WALTRUD HEIRS OF	491 SOPHIA AVE	T004029	\$2,466.28	
HORR, DOROTHY M HEIRS OF	83 HOLMES RD	R020008	\$2,192.15	
HOWARD, STEVEN S	142 HOLMES RD	R022035E	\$5,191.52	
HUBER, LUKE D	194 HOLMES RD	R023002E	\$1,915.76	
HUNNEWELL HILL LLC	35 WESTWOOD AVE	U043024A	\$1,951.03	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2024 Continued				
IMBRIANO, SANDRA	27 RUNNING TIDE DR	U0091927	\$4,518.18	
KEBIWIL LLC	137 PLEASANT HILL RD	R078070	\$3,971.22	
LA PROJECTS LLC	3 LANE BY THE SEA	U023088	\$5,027.67	***
LECLAIR, PAUL	134 ASH SWAMP RD	R026005D	\$1,920.32	
LIBBY, JEFFREY M	24 FOXWELL DR	U032066	\$1,579.85	***
MARQUIS, JULIE	27 IMPERIAL LN	U042015	\$3,928.99	
MARTELL, CHRISTOPHER MICHAEL	23 FENGLER RD	R009650	\$11,927.61	***
MCCORMICK, KEVIN	2 PARK AVE	U048060	\$3,858.47	
MCMAHON, TRACY E	6 SNOWBERRY DR	R088422	\$4,012.57	***
MILLIKEN, IOLA M	20 SOLAR HILL WAY	R023014B	\$1,392.71	***
MLRE HOLDING LLC	254 US ROUTE 1	U043033	\$2,331.74	
MUTUNZI, FELIX	12 MARTELL WAY	R009671	\$3,643.50	***
NAPPI, JOSEPH S	162 TWO ROD RD	R032006	\$5,182.42	
NELSON, CAROLE J	192 PAYNE RD	U051044	\$4,761.58	
NEW ENGLAND EXPEDITION-SCARBOROUGH LLC	2 CABELA BLVD	R040504	\$7,692.85	***
NLM ENTERPRISES LLC	8 TRACK VIEW TER	R059005B	\$117.51	***
NORTH VILLAGE LLC	14 CAMDEN ST	R073161B	\$28,763.39	***
NORTH VILLAGE LLC	7 CAMDEN ST	R073161A	\$131,798.46	***
NUTE, EMERY S JR	184 BALSAM ST	T001184	\$92.48	***
OCEAN HERITAGE BUILDERS LLC	289 GORHAM RD	R038017	\$1,842.64	
PERRINO, SUZANNE M	23 DRIFTWOOD LN	U021082	\$4,657.52	
PERRY, JACQUELYN A	215 BLACK POINT RD	U012013	\$1,425.65	***
PETERSON, ALISON T	18 CHAMPION ST	U001028	\$11,822.65	***
PETTINGILL, MARK	4 COLE FARM DR	R1011902	\$15,784.52	***
PINE POINT HEIGHTS LLC	2 OTIS LILLEY DR	R023016	\$226.70	
PIPER, ARLENE P	332 GARNET DR	T002332	\$657.79	
PIZZA & PASTA ENTERPRISES LLC	51 DYNAMIC DR 4	U053704	\$3,450.14	
POWERS, MEGHAN C	4 RAMSAY TER	U006108	\$4,137.14	
PRATT, JON V M	33 MASSACRE LN	U017014A	\$23,756.59	***
PROUTS NECK BATHING ASSOC	4 SEAL ROCK DR	U018022	\$127.12	***
RAYMOND REALTY LLC	259 PLEASANT HILL RD	U003029	\$85.57	***
RICH, MARY K LEO	50 ASSELYN DR	U049055	\$1,433.67	***
ROSA, ELISE M	164 BEECH RIDGE RD	R022015	\$1,904.19	***
SACO STREET REALTY LLC	96 SACO ST	R016003	\$2,062.49	***
SANFORD, MICHAEL G.	6 GRAVEL RD	U014033B	\$4,174.67	***
SCARBRO DEVELOPERS LLC	700 ROUNDWOOD DR	R0381106	\$52,838.23	
SCOTT, KATHLEEN F	53 CLAY PITS RD	U013009	\$3,917.61	***
SMALL, JANICE E L	2 OAK DALE DR	R0592202	\$3,274.98	
SMITH, BARBARA J REVOCABLE TRUST	2 GUNSTOCK RD	U004035	\$2,743.71	***
STOUT, NATASHA	317 GARNET DR	T002317	\$889.03	***
SULLIVAN, RICHARD J JR	1 SULLIVAN FARM RD	R073021C	\$10,490.75	
THAYER DEVELOPMENT LLC	PROVIDENT DR	R023001C	\$1,825.92	
THAYER DEVELOPMENT LLC	138 BEECH RIDGE RD	R023001A	\$3,411.47	
THE NESTING GROUND LLC	SOLAR HILL WAY	R023014H	\$150.50	
THOMAS PROPERTIES LLC	15 PLEASANT HILL RD	U050031	\$115.31	
THOMPSON, KENNETH E HEIRS OF	131 BURNHAM RD	R004022	\$3,988.14	
TIBBETTS, RICHARD E	63 MUSSEY RD	R055020	\$3,860.75	

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2025

2024 Continued				
WATERMAN, TROY W	9 LITTLE BEAR RD	R020007E	\$129.09	
WEBSTER, LORNE C SPOUSAL TRUST	12 LIBRARY LN	U019040	\$72.48	***
WESTWOOD LLC	31 WESTWOOD AVE	U043025	\$2,191.02	***
WHEELER, HARRY A JR HEIRS OF	GORHAM RD	R019012A	\$198.27	
WILCOX, ELIZABETH G	8 WHIPPLE LN	R050017	\$2,694.52	***
WILKINSON, JEREMY ALBERT	5 MARTIN AVE	U031075	\$5,514.55	
WILLAUER, DAVID O	6 SANCTUARY LN	U020023	\$17,149.18	
WILLIAMS, PAUL E	259 BROADTURN RD	R008013A	\$4,718.86	***
WILLIAMS, STEPHANIE	41 BEECH RIDGE RD	R041017	\$1,765.63	***
WOODWORTH, ASHLEY	20 ROSS RD	U024058	\$3,457.85	***
ZIVIC, ELIZABETH B	4 CLASSICAL LN	R073125	\$2,804.07	***

*** Represents Taxes Paid After June 30, 2025

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

1997			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 358.00	
1998			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 920.00	
1999			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 960.00	
2000			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 980.00	
2001			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 765.00	
2002			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 785.00	
2003			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 823.00	
2004			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$1,300.50	
2005			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 847.50	
2006			
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 861.00	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2007			
MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$6,068.74	
STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 885.00	
2008			
MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$ 5,694.71	
STEARNS PROPERTY SERVICE	287 GORHAM RD	\$ 911.25	
2009			
CREATIVE AWARDS	225 US ROUTE 1	\$ 125.01	
G M POLLACK	600 ROUNDWOOD DR	\$ 1,250.05	
MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$ 4,348.49	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 8,235.99	
STEARNS PROPERTY SERVICE	287 GORHAM RD	\$ 911.25	
2010			
ALL POINTS REALTORS	674 US ROUTE 1	\$ 126.30	
AT & T	383 US ROUTE 1	\$ 505.20	
CREATIVE AWARDS	225 US ROUTE 1	\$ 252.60	
DR STEREO	695 US ROUTE 1	\$ 34.10	
G M POLLACK	600 ROUNDWOOD DR	\$ 505.20	
MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$ 3,497.25	
MAIETTA FOUNDATION	154 PLEASANT HILL RD	\$ 202.08	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 2,822.93	
STEARNS PROPERTY SERVICE	287 GORHAM RD	\$ 947.25	
2011			
AT & T	383 US ROUTE 1	\$ 526.95	
ATTENTION TO EVERY DETAIL	3 SOUTHGATE RD	\$ 40.93	
CREATIVE AWARDS	225 US ROUTE 1	\$ 266.35	
DRAGON FIRE MARTIAL ARTS INC	154 PLEASANT HILL RD	\$ 31.81	
G M POLLACK	600 ROUNDWOOD DR	\$ 526.95	
INNES PHOTO SERVICES	25 PLAZA DR	\$ 525.77	
MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$ 1,369.99	
MAIETTA FOUNDATION	154 PLEASANT HILL RD	\$ 214.23	
MAINE AUTO DETAILING	9 WASHINGTON AVE	\$ 136.05	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 2,116.61	
MAINE FLORAL CREATIONS	693 US ROUTE 1	\$ 43.54	
NCS LOGISTICS	3 SOUTHGATE RD	\$ 40.93	
PINE POINT PEDIATRIC & ADOLESCENT	6 PINE POINT RD	\$ 285.90	
PORTLAND AIR CONDITIONING INC	29 WASHINGTON AVE	\$ 658.55	
STEARNS PROPERTY SERVICE	287 GORHAM RD	\$ 983.00	
STIR CRAZY	183 US ROUTE 1	\$ 392.74	
TILE SOLUTIONS	7 SOUTHGATE BUSINESS PARK	\$ 70.90	
2012			
CREATIVE AWARDS	225 US ROUTE 1	\$ 282.11	
DR STEREO	695 US ROUTE 1	\$ 43.37	
IWORX INC / PREVAL DIRECT	51 US ROUTE 1	\$ 2,400.41	
KITCHEN & CORK	400 EXPEDITION DR UNIT A	\$ 558.11	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 41.99	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2012 Continued			
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 1,450.97	
MAIL AMERICA INC	6 US ROUTE 1	\$ 282.11	
MAINE COAST PROPERTIES	383 US ROUTE 1	\$ 678.17	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 2,241.71	
ROVNER, RONALD MD	96 CAMPUS DR	\$ 534.21	
SEA SMOKE BBQ	183 US ROUTE 1	\$ 351.11	
SRAM CORP	151 US ROUTE 1	\$ 440.81	
THE SPECIFIC CHIROPRACTIC CENTER	51 US ROUTE 1	\$ 696.11	
WATERHOUSE TREE SERVICE	24 W BEECHRIDGE RD	\$ 282.11	
2013			
BROWN FOX PRINTING	253 US ROUTE 1	\$ 412.65	
CREATIVE AWARDS	225 US ROUTE 1	\$ 331.42	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 154.18	
FARREN INSURANCE SERVICES	153 US ROUTE 1	\$ 30.11	
INNES PHOTO SERVICES	25 PLAZA DR	\$ 783.38	
KITCHEN & CORK	400 EXPEDITION DR UNIT A	\$ 656.36	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 49.31	
LITTLE PAWS LLC	456 PAYNE RD	\$ 168.95	
LUXURY NAILS & SPA	201 US ROUTE 1	\$ 198.49	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 1,707.98	
MAIL AMERICA INC	6 US ROUTE 1	\$ 331.42	
MAINE COAST PROPERTIES	383 US ROUTE 1	\$ 798.15	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 1,733.09	
MEAT HOUSE-LOPEZ, CHAFF & WIESMAN	450 PAYNE RD	\$ 2,313.55	
ROVNER, RONALD MD	96 CAMPUS DR	\$ 112.82	
SRAM CORP	151 US ROUTE 1	\$ 519.00	
TREELY UNI LANDSCAPE	262 BROADTURN RD	\$ 412.66	
VIKING RESTORATION	3 SOUTHGATE RD	\$ 87.72	
WATERHOUSE TREE SERVICE	24 W BEECH RIDGE RD	\$ 656.36	
WATERMATIC IRRIGATION CO	21 WASHINGTON AVE	\$ 259.05	
2014			
BARD INDUSTRIES	6 WASHINGTON AVE	\$ 664.40	
COLPRITT, DANIEL	343 PAYNE RD	\$ 30.95	
COMPUTERWORKS	450 PAYNE RD	\$ 92.11	
CREATIVE AWARDS	25 PLAZA DR	\$ 365.42	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 166.10	
FARM FAMILY INSURANCE	89 MUSSEY RD	\$ 18.12	
INNES PHOTO SERVICES	27 GORHAM RD	\$ 874.29	
KITCHEN & CORK	400 EXPEDITION DR UNIT A	\$ 730.84	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 48.32	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 1,008.68	
MAIL AMERICA INC	6 US ROUTE 1	\$ 365.42	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 1,765.19	
MAINE SHELLWARE	6 SCIENCE PARK RD	\$ 67.95	
MAINE STREET LIVING	27 GORHAM RD	\$ 223.48	
MIMOSAS SALON	29 GORHAM RD	\$ 155.53	
OAK HILL MONTESSORI SCHOOL	7 BLACK POINT RD	\$ 42.28	
ROVNER, RONALD MD	400 ENTERPRISE DR	\$ 119.29	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2014 Continued			
SMITH AND SON EXCAVATING	86 PLEASANT HILL RD	\$ 878.82	
SRAM CORP	151 US ROUTE 1	\$ 576.82	
TRANING ROOM, THE	285 US ROUTE 1	\$ 151.00	
TREELY UNI LANDSCAPE	262 BROADTURN RD	\$ 457.53	
WATERHOUSE TREE SERVICE	24 W BEECH RIDGE RD	\$ 730.84	
XTREME AUDIO	695 US ROUTE 1	\$ 45.30	
2015			
ALBY	20 SNOW CANNING RD	\$ 77.45	
ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVE	\$ 1,373.96	
CLIFF'S ANTIQUE MARKET	370 US ROUTE 1	\$ 58.86	
COLPRITT, DANIEL	343 PAYNE RD	\$ 63.51	
COMPUTERWORKS	152 US ROUTE 1	\$ 94.49	
DIGITRACE CARE SYSTEMS	29 SPRING ST	\$ 323.74	
DUMP GUY, THE	154 PLEASANT HILL RD	\$ 30.98	
FASHIONGODS, THE	201 US ROUTE 1	\$ 79.00	
FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 53.44	
HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 87.11	
HALLOWED GROUND	287 GORHAM RD	\$ 30.98	
HB EXOTICS	287 GORHAM RD	\$ 30.98	
HIGH RIDGE	10 SNOW CANNING RD	\$ 77.45	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 65.38	
INNES PHOTO SERVICES	27 GORHAM RD	\$ 896.87	
JACKSON HEWITT TAX SERVICE	605 US ROUTE 1	\$ 38.72	
KD LANDSCAPING CO	46 SACO ST	\$ 384.92	
KEN LITTLE BOAT STORAGE	148 PLEASANT HILL RD	\$ 77.45	
KHIEVS ORIENTAL MARKET	243 US ROUTE 1	\$ 77.45	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 49.57	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 1,962.58	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 300.51	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 37.18	
MAIL AMERICA INC	6 US ROUTE 1	\$ 374.86	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 1,810.78	
MIMOSAS SALON	29 GORHAM RD	\$ 319.09	
OAK HILL MONTESSORI SCHOOL	7 BLACK POINT RD	\$ 43.37	
POWERWHEELS	93 MUSSEY RD	\$ 187.43	
ROVNER, RONALD MD	400 ENTERPRISE DR	\$ 122.37	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 949.76	
THE SPA AT SCARBOROUGH	311 BEECH RIDGE RD	\$ 41.85	
TIM BYRNE PHOTOGRAPHY	27 GORHAM RD	\$ 94.49	
TRANING ROOM, THE	285 US ROUTE 1	\$ 154.90	
TREELY UNI LANDSCAPE	262 BROADTURN RD	\$ 469.35	
WATERHOUSE TREE SERVICE	24 W BEECH RIDGE RD	\$ 749.72	
XTREME AUDIO	695 US ROUTE 1	\$ 46.47	
2016			
ALBY	20 SNOW CANNING RD	\$ 79.60	
ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVE	\$ 1,412.10	
CHICAGO DOGS	285 US ROUTE 1	\$ 304.07	
CHOWDERHEAD'S	29 GORHAM RD	\$ 79.60	
COLPRITT, DANIEL	343 PAYNE RD	\$ 65.27	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2016 Continued			
CREATIVE CHILD & ADULT ARTS PROGRA	152 US ROUTE 1	\$ 15.92	
CULLIGAN	PP ID2859	\$ 31.84	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 87.56	
DOLLAR STORE MARKETPLACE	27 HANNAFORD DR	\$ 82.78	
DOLPHIN CAPITOL CORPORATION	0 VAR	\$ 31.84	
DUMP GUY, THE	154 PLEASANT HILL RD	\$ 31.84	
FASHIONGODS, THE	201 US ROUTE 1	\$ 81.19	
FOSTER, ROBERT J	312 PLEASANT HILL RD	\$ 38.21	
FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 109.85	
GO GREEN LANDSCAPING	4 ROYAL RIDGE RD	\$ 262.68	
HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 35.02	
HALLOWED GROUND	287 GORHAM RD	\$ 31.84	
HB EXOTICS	287 GORHAM RD	\$ 31.84	
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 211.74	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 97.11	
KD LANDSCAPING CO	46 SACO ST	\$ 791.22	
KEN LITTLE BOAT STORAGE	148 PLEASANT HILL RD	\$ 79.60	
KING, LISA LMT	306 US ROUTE 1	\$ 17.39	
LEVINE, ELAINE E	43 EAST GRAND AVE	\$ 28.65	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 50.94	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 2,017.06	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 308.85	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 38.21	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 1,861.05	
MIMOSAS SALON	29 GORHAM RD	\$ 327.95	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 30.14	
OAK HILL MONTESSORI SCHOOL	7 BLACK POINT RD	\$ 44.58	
POWERWHEELS	93 MUSSEY RD	\$ 192.63	
PRO FIT TRAINING CENTER	6 LINCOLN AVE	\$ 79.60	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 963.16	
ROVNER, RONALD MD	400 ENTERPRISE DR	\$ 125.77	
SANDBAGGERS	13 WASHINGTON AVE	\$ 482.38	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,055.50	
SCARBOROUGH GARDENS	90 BROADTURN RD	\$ 63.68	
TECHNICAL SUPPORT INC	4 HIGHLAND AVE	\$ 648.57	
TREELY UNI LANDSCAPE	262 BROADTURN RD	\$ 482.38	
VECTOR MARKETING	15 PLEASANT HILL RD	\$ 16.37	
WATERHOUSE TREE SERVICE	22 W BEECH RIDGE RD	\$ 770.53	
XTREME AUDIO	695 US ROUTE 1	\$ 47.76	
2017			
ALBANO WASTE SERVICES	46 SACO ST	\$ 824.50	
ALBY	20 SNOW CANNING RD	\$ 329.80	
ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVE	\$ 1,609.42	
BROWN & MYERS INC	71 PLEASANT HILL RD	\$ 278.68	
CASEIRO BURKE LLC	383 US ROUTE 1	\$ 50.29	
CHOWDERHEAD'S	29 GORHAM RD	\$ 181.39	
CHUBB INSURANCE	308 US ROUTE 1	\$ 123.68	
COLPRITT, DANIEL	343 PAYNE RD	\$ 74.21	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2017 Continued			
CREATIVE CHILD & ADULT ARTS PROGRA	152 US ROUTE 1	\$ 18.14	
CULLIGAN	PP ID 2859	\$ 36.28	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 199.53	
DIRIGO WHOLESALE	15 PLEASANT HILL RD	\$ 5.84	
DUMP GUY, THE	154 PLEASANT HILL RD	\$ 36.28	
ESTES CUSTOM BUILDERS	15 HOLLY ST	\$ 186.34	
FASHIONGODS, THE	201 US ROUTE 1	\$ 92.34	
FOCAL POINT MANUAL THERAPIES	7 OAK HILL TER	\$ 39.58	
FOSTER, ROBERT J	312 PLEASANT HILL RD	\$ 42.87	
FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 125.32	
G M SPECIALTIES	1 COMMERCIAL RD	\$ 217.33	
GARDNER, GEORGE DR	6 SCIENCE PARK RD	\$ 436.98	
HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 39.58	
HALLOWED GROUND	287 GORHAM RD	\$ 36.28	
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 240.75	
KEN LITTLE BOAT STORAGE	148 PLEASANT HILL RD	\$ 329.80	
KING, LISA LMT	306 US ROUTE 1	\$ 24.74	
LAKELAND RENTAL	8 US ROUTE 1	\$ 32.15	
LANPHEAR ENTERPRISES, INC	15 HOLLY ST	\$ 41.23	
LEVINE, ELAINE E	43 EAST GRAND AVE	\$ 65.96	
LILLEY'S LIMOUSINE	25 ROSS RD	\$ 57.72	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 42.87	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 351.24	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 2,298.71	
MAINE EARTHMOVING INC	12 RUNWAY RD	\$ 1,927.68	
MAINE REAL ESTATE NETWORK	84 JONES CREEK DR	\$ 54.42	
MIMOSAS SALON	29 GORHAM RD	\$ 374.32	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 56.07	
NORTHEAST CONCRETE	7 BORDER RD	\$ 1,995.29	
PLEASANT HILL CAFE	132 PLEASANT HILL RD	\$ 263.84	
PLEASANT HILL STORAGE INC	8 PLEASANT HILL RD	\$ 219.32	
POWERWHEELS	93 MUSSEY RD	\$ 219.32	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 1,098.23	
SANDBAGGERS	13 WASHINGTON AVE	\$ 549.12	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,202.12	
SCARBOROUGH GARDENS	90 BROADTURN RD	\$ 36.28	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 24.71	
SOUTHERN MAINE BRAZILIAN JIUJITSU	605 US ROUTE 1	\$ 82.45	
TAPLEY STORAGE	15 HOLLY ST STE 106	\$ 329.80	
TECHNICAL SUPPORT INC	4 HIGHLAND AVE	\$ 2,908.84	
TREELY UNI LANDSCAPE	262 BROADTURN RD	\$ 549.12	
US PROCESS SYSTEMS	11 WASHINGTON AVE	\$ 4,122.50	
VILLARI'S SELF-DEFENSE CTR	25 PLAZA DR	\$ 107.18	
WATERHOUSE TREE SERVICE	22 W BEECH RIDGE RD	\$ 877.27	
2018			
ABUNDANCE	20 SNOW CANNING RD SUITE 3	\$ 329.80	
ALBANO WASTE SERVICES	46 SACO ST	\$ 824.50	
ALBY	20 SNOW CANNING RD SUITE 1	\$ 329.80	
ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVE	\$ 1,609.42	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2018 Continued			
BOUCHER, GUY & KATHY	0 BAYLEYS SITE 555	\$ 255.60	
BURR SIGNS	40 MANSON LIBBY RD	\$ 20.61	
CHUBB INSURANCE	308 US ROUTE 1	\$ 123.68	
COLPRITT, DANIEL	343 PAYNE RD	\$ 82.45	
CONNOLLY'S PLUMBING	3 CONNOLLY WAY	\$ 82.45	
CORCORAN, LAUREN & DOUGLAS	0 BAYLEYS SITE 623	\$ 329.80	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 199.53	
DOW, CORY	0 BAYLEYS SITE 290	\$ 329.80	
DUMP GUY, THE	154 PLEASANT HILL RD	\$ 36.28	
ESTES CUSTOM BUILDERS	15 HOLLY ST	\$ 186.34	
EXPERT STAFFING	51 US ROUTE 1	\$ 32.98	
FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 125.32	
G M SPECIALTIES	1 COMMERCIAL RD	\$ 438.63	
GATEWAY TITLE OF MAINE	25 SPRING ST	\$ 39.58	
HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 79.15	
HALLOWED GROUND	287 GORHAM RD	\$ 36.28	
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 240.75	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 61.01	
INGALLSIDE INC	1 SCOTTOW WAY	\$ 61.01	
JADA	20 SNOW CANNING RD SUITE 2	\$ 329.80	
JZ MEDICAL INC	700 TECHNOLOGY WAY	\$ 2,209.97	
KD HOLDINGS LLC	46 SACO ST	\$ 1,404.95	
KEN LITTLE BOAT STORAGE	16 MAIETTA DRIVE SUITE 2	\$ 329.80	
KING, LISA LMT	306 US ROUTE 1	\$ 24.74	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 2,298.71	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 351.24	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 42.87	
MAINE COAST CANDLE	285 US ROUTE 1	\$ 26.38	
MAINELY WRAPS	360 US ROUTE 1	\$ 544.17	
MAJOWICZ, ROD & NICOLE	0 BAYLEYS SITE L2)*	\$ 329.80	
METCALFE, CHRISTOPHER	0 WILD DUCK SITE 26	\$ 148.41	
MIMOSA SALON	201 US ROUTE 1	\$ 94.93	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 56.07	
NORTHEAST CONCRETE	7 BORDER RD	\$ 1,995.29	
PLEASANT HILL CAFE	132 PLEASANT HILL RD	\$ 527.68	
POWERWHEELS	93 MUSSEY RD	\$ 219.32	
PROJECT COOLER	10 SNOW CANNING RD	\$ 329.80	
PROJECT QUONSET HUT	10 SNOW CANNING RD SUITE 9	\$ 329.80	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 1,098.23	
ROGENSKI, JOHN & AMY	0 BAYLEYS SITE H13	\$ 329.80	
RUHLAND, KATRINA & CARL	0 BAYLEYS SITE 351	\$ 329.80	
SANDBAGGERS	13 WASHINGTON AVE	\$ 549.12	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,202.12	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 420.49	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 75.85	
SOEST, JENNIFER & JOSEPH	0 BAYLEYS SITE H18	\$ 244.05	
STUDLEY, LEROY	10 BEECH RIDGE RD	\$ 219.32	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2018 Continued			
TAPLEY STORAGE	15 HOLLY ST STE 106	\$ 329.80	
TECHNICAL SUPPORT INC	4 HIGHLAND AVE	\$ 824.50	
UPPER LEVEL	10 SNOW CANNING RD SUITE B	\$ 329.80	
US PROCESS SYSTEMS	11 WASHINGTON AVE	\$ 4,122.50	
VILLARI'S SELF-DEFENSE CTR	25 PLAZA DR	\$ 214.37	
WATERHOUSE TREE SERVICE	22 W BEECH RIDGE RD	\$ 877.27	
2019			
21 TAPS	185 US ROUTE 1	\$ 735.00	
A HANDFULL SALON	89 MUSSEY RD	\$ 218.01	
ALBANO WASTE SERVICES	46 SACO ST	\$ 735.00	
ALTERATIONS & MORE LLC	128 US ROUTE 1	\$ 294.00	
ANJONS	521 US ROUTE 1	\$ 1,859.55	
ATLANTIC FAMILY HEALTH	51 US ROUTE 1	\$ 367.50	
ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVE	\$ 1,434.72	
BEST MAINE BEACH PROPERTIES	15 HOLLY ST	\$ 110.25	
BONETTI, MIKE	SEASONAL CAMPER	\$ 248.46	
BOUCHER, GUY & KATHY	SEASONAL CAMPER	\$ 221.97	
CASTLE DISTRIBUTORS	137 PLEASANT HILL RD	\$ 209.47	
CHALMERS INSURANCE GROUP	360 US ROUTE 1	\$ 351.33	
CHATIGNY, NATHAN	SEASONAL CAMPER	\$ 242.55	
CHUBB INSURANCE	308 US ROUTE 1	\$ 110.25	
CLAFFEY, THOMAS	SEASONAL CAMPER	\$ 54.39	
COASTAL APPRAISAL	636 US ROUTE 1	\$ 110.25	
COLPRITT, DANIEL D	343 PAYNE RD	\$ 73.50	
CONNOLLY, EDWARD	3 CONNOLLY WAY	\$ 73.50	
CORCORAN, LAUREN & DOUGLAS	SEASONAL CAMPER	\$ 294.00	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 177.87	
DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	\$ 4,671.66	
DIVERSIFIED APPRAISAL SERVICES	127 PLEASANT HILL RD	\$ 286.65	
ESCO TECHNOLOGY LLC		\$ 293.26	
ESTES CUSTOM BUILDERS	15 HOLLY ST	\$ 166.11	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	\$ 111.72	
GARDNER, GEORGE DR	400 ENTERPRISE DR	\$ 779.10	
GATEWAY TITLE OF MAINE	25 SPRING ST	\$ 35.28	
GM SPECIALTIES	1 COMMERCIAL RD	\$ 391.02	
GOZONE FITNESS	360 US ROUTE 1	\$ 367.50	
GREEN CARE LANDSCAPE MANAGEMEN	125 PLEASANT HILL RD	\$ 56.33	
HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 70.56	
HALLOWED GROUND	287 GORHAM RD	\$ 32.34	
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 214.62	
HEROS JOURNEY	636 US ROUTE 1	\$ 14.79	
HIGH YIELD LABORATORIES	10 SNOW CANNING RD	\$ 147.00	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 108.78	
JABINE, WILLIAM III CPA	27 GORHAM RD	\$ 20.58	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 294.00	
JOYCE, JOHN & SUE	SEASONAL CAMPER	\$ 294.00	
KAPLAN, DEBORAH	SEASONAL CAMPER	\$ 102.90	
KD HOLDINGS LLC	46 SACO ST	\$ 1,252.44	
KEN LITTLE BOAT STORAGE	16 MAIETTA DR	\$ 294.00	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2019 Continued			
KINETICS SYSTEMS INC	3 GLASGOW RD	\$ 234.54	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 294.00	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 2,049.18	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 313.11	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 38.22	
MAINE COAST CANDLE	285 US ROUTE 1	\$ 74.97	
MAINE HITS LLC	6 LINCOLN AVE	\$ 83.79	
MAJOWICZ, ROD & NICOLE	SEASONAL CAMPER	\$ 294.00	
MARY MENARD, LADC	636 US ROUTE 1	\$ 73.50	
MCGONAGLE, MIKE	SEASONAL CAMPER	\$ 373.38	
METCALFE, CHRISTOPHER	SEASONAL CAMPER	\$ 132.30	
MIMOSA SALON	201 US ROUTE 1	\$ 333.69	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 49.98	
MULLENS DRIVING SCHOOL	27 GORHAM RD	\$ 97.02	
NAIL PRO	605 US ROUTE 1	\$ 38.22	
NEW ENGLAND MOTOR FREIGHT	7 MANSON LIBBY RD	\$ 687.96	
NEW ENGLAND REALTY GROUP	15 HOLLY ST	\$ 110.25	
NORTHEAST CONCRETE	7 BORDER RD	\$ 1,778.70	
NVC FITNESS INC	700 GALLERY BLVD	\$ 173.46	
ONE2ONE BODYSCAPES	25 PLAZA DR	\$ 308.70	
PALLET COMPANIES, INC	7 WASHINGTON AVE	\$ 357.21	
PLEASANT HILL CAFE	132 PLEASANT HILL RD	\$ 470.40	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 156.70	
POWERWHEELS	93 MUSSEY RD	\$ 195.51	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 979.02	
ROGENSKI, JOHN & AMY	SEASONAL CAMPER	\$ 476.28	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 294.00	
SALON 618 BEAUTY & BOUTIQUE	618 US ROUTE 1	\$ 110.25	
SANDBAGGERS	13 WASHINGTON AVE	\$ 489.51	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,071.63	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 749.70	
SEACOAST TRUCKING	10 SNOW CANNING RD	\$ 110.25	
SKUNK WORKS	10 SNOW CANNING RD	\$ 294.00	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 67.62	
STUDLEY, LEROY	10 BEECH RIDGE RD	\$ 195.51	
TAPLEY STORAGE	15 HOLLY ST	\$ 294.00	
TECHNICAL SUPPORT INC	4 HIGHLAND AVE	\$ 735.00	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 32.34	
THE SCARBOROUGH EGG & I	183 US ROUTE 1	\$ 1,002.54	
TKS SMALL ENGINE	636 US ROUTE 1	\$ 40.42	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 17.18	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	\$ 124.95	
US PROCESS SYSTEMS	11 WASHINGTON AVE	\$ 3,675.00	
VILLARIS SELF-DEFENSE CENTER	25 PLAZA DR	\$ 191.10	
VOKEY PAINTING	15 HOLLY ST	\$ 35.28	
WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE RD	\$ 782.04	
2020			
A HANDFULL SALON	89 MUSSEY RD	\$ 222.90	
ABSOLUTE HEALING	20 SNOW CANNING RD	\$ 509.70	
ALBANO WASTE SERVICES	46 SACO ST	\$ 743.00	
AMONGST THE STARS BODYWORK	27 GORHAM RD	\$ 74.30	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2020 Continued			
BENOIT, JERRY & TIFFANY	SEASONAL CAMPER	\$ 97.33	
BONETTI, MIKE	SEASONAL CAMPER	\$ 304.63	
BOUCHER, GUY & KATHY	SEASONAL CAMPER	\$ 224.39	
CHANGING TIDES COUNSELING	636 US ROUTE 1	\$ 21.34	
CHATIGNY, NATHAN	SEASONAL CAMPER	\$ 245.19	
CHUBB INSURANCE	308 US ROUTE 1	\$ 111.45	
CLAFFEY, THOMAS	SEASONAL CAMPER	\$ 54.98	
COASTAL APPRAISAL	636 US ROUTE 1	\$ 111.45	
COLPRITT, DANIEL D	343 PAYNE RD	\$ 74.30	
CONNOLLY, EDWARD	3 CONNOLLY WAY	\$ 74.30	
CORCORAN, LAUREN & DOUGLAS	SEASONAL CAMPER	\$ 297.20	
COYNE WEBBER REAL ESTATE	89 MUSSEY RD	\$ 111.45	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 179.81	
DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	\$ 4,722.51	
EATON, DAN & SANDI	SEASONAL CAMPER	\$ 55.72	
EMPOWER MASSAGE THERAPY	605 US ROUTE 1	\$ 74.30	
ESTES CUSTOM BUILDERS	15 HOLLY ST	\$ 167.92	
FIRST LIGHT RESTAURANTS	185 US ROUTE 1	\$ 743.00	
FIT4LIFE LLC	25 PLAZA DR	\$ 282.34	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	\$ 112.94	
GLOBAL BIOTECHNOLOGIES INC	19 RIGBY RD	\$ 132.25	
GM SPECIALTIES	1 COMMERCIAL RD	\$ 395.28	
GRIT STRENGTH & FITNESS	6 LINCOLN AVE	\$ 297.20	
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 216.96	
HEROS JOURNEY	636 US ROUTE 1	\$ 29.72	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 14.86	
JABINE, WILLIAM III CPA	27 GORHAM RD	\$ 41.61	
JEWELRY BY MIG LEMIRE	15 HOLLY ST	\$ 29.72	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 297.20	
JOYCE, JOHN & SUE	SEASONAL CAMPER	\$ 297.20	
KAPLAN, DEBORAH	SEASONAL CAMPER	\$ 104.02	
KD HOLDINGS LLC	46 SACO ST	\$ 1,266.07	
KEN LITTLE BOAT STORAGE	SEASONAL CAMPER	\$ 297.20	
KINETICS SYSTEMS INC	11 WASHINGTON AVE	\$ 371.50	
KNOCKBOY LLC	145 PLEASANT HILL RD	\$ 14.86	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 297.20	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 2,071.48	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 316.52	
MAIETTA ENTERPRISES INC	154 PLEASANT HILL RD	\$ 38.64	
MAINE HITS LLC	6 LINCOLN AVE	\$ 84.70	
MAINE REHABILITATIVE HEALTHCAR	306 US ROUTE 1	\$ 646.41	
MAJOWICZ, ROD & NICOLE	SEASONAL CAMPER	\$ 297.20	
MARY MENARD, LADC	636 US ROUTE 1	\$ 74.30	
METCALFE, CHRISTOPHER	SEASONAL CAMPER	\$ 133.74	
MIMOSA SALON	201 US ROUTE 1	\$ 337.32	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 50.52	
MR APPLIANCE	15 HOLLY ST	\$ 74.30	
NAIL PRO	605 US ROUTE 1	\$ 38.64	
NEW ENGLAND REALTY GROUP	15 HOLLY ST	\$ 111.45	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2020 Continued			
NORTHEAST CONCRETE	7 BORDER RD	\$ 1,798.06	
NORTHEAST CONTRACTING SERVICES	4 COMMERCIAL RD	\$ 74.30	
NVC FITNESS INC	700 GALLERY BLVD	\$ 805.41	
OGUIN, GWENDOLYN DO	20 MUSSEY RD	\$ 29.72	
PALLET COMPANIES, INC	7 WASHINGTON AVE	\$ 361.10	
PATRICK JORDAN	SEASONAL CAMPER	\$ 297.20	
PORTLAND COMPUTER COPY INC		\$ 81.73	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 297.20	
POWERWHEELS	93 MUSSEY RD	\$ 197.64	
PRUITT, KATHY	SEASONAL CAMPER	\$ 297.20	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DR	\$ 193.18	
REID, KATHY	SEASONAL CAMPER	\$ 148.60	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 989.68	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 297.20	
SANDBAGGERS	13 WASHINGTON AVE	\$ 494.84	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,083.29	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 757.86	
SCARBOROUGH DAY SPA	311 BEECH RIDGE RD	\$ 81.73	
SEACOAST TRUCKING	10 SNOW CANNING RD	\$ 111.45	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 68.36	
STANTEC	482 PAYNE RD	\$ 998.59	
STUDLEY, LEROY	10 BEECH RIDGE RD	\$ 197.64	
TAPLEY STORAGE	SEASONAL CAMPER	\$ 297.20	
TECHNICAL SUPPORT INC	4 HIGHLAND AVE	\$ 743.00	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 32.69	
TRACEY MASON PHOTOGRAPHY	27 GORHAM RD	\$ 111.45	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 35.66	
TREYS PLACE	30 PLEASANT HILL RD	\$ 74.30	
TURMEL, MARK	SEASONAL CAMPER	\$ 10.51	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	\$ 576.57	
US TELEPACIFIC	16 PLEASANT HILL RD	\$ 14.04	
WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE RD	\$ 790.55	
2021			
A HANDFULL SALON	89 MUSSEY RD	\$ 247.83	
ABSOLUTE HEALING	20 SNOW CANNING RD	\$ 561.75	
ALBANO WASTE SERVICES	46 SACO ST	\$ 826.10	
AMONGST THE STARS BODYWORK	129 SAWYER RD	\$ 82.61	
AMORE ON THE MARSH	521 US ROUTE 1	\$ 826.10	
AUDIO D & FINETONE	152 US ROUTE 1	\$ 10.45	
BACKWOODS BMP	1 COMMERCIAL RD	\$ 163.21	
BALANCE AND GLOW ESTHETICS LLC	4 STEWART DR	\$ 300.40	
BEACH HOUSE NAIL BAR AND SPA	4 STEWART DR	\$ 300.40	
BOUCHER, GUY & KATHY	SEASONAL CAMPER	\$ 171.23	
CASH ENERGY COMPANY	86 PLEASANT HILL RD	\$ 220.04	
CHANGING TIDES COUNSELING	636 US ROUTE 1	\$ 25.53	
CHUBB INSURANCE	308 US ROUTE 1	\$ 124.67	
CLAFFEY, THOMAS	SEASONAL CAMPER	\$ 54.07	
COASTAL APPRAISAL	636 US ROUTE 1	\$ 124.67	
COASTAL BLUE IMAGERY	15 HOLLY ST	\$ 75.10	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2021 Continued			
COLPRITT, DANIEL D	343 PAYNE RD	\$ 82.61	
CONNOLLY, EDWARD	3 CONNOLLY WAY	\$ 82.61	
COPPERTHITE, MELISSA	SEASONAL CAMPER	\$ 327.44	
CORCORAN, LAUREN & DOUGLAS	SEASONAL CAMPER	\$ 327.44	
COYNE WEBBER REAL ESTATE	89 MUSSEY RD	\$ 124.67	
CRAIG BOUVIER	10 SNOW CANNING RD	\$ 330.44	
CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 199.77	
DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	\$ 5,073.76	
DIRIGO ENTERPRISE LLC	137 PLEASANT HILL RD	\$ 56.96	
EMPOWER MASSAGE THERAPY	605 US ROUTE 1	\$ 82.61	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	\$ 126.17	
GORDON FOOD SERVICE	200 PROGESSIONAL DR	\$ 225.30	***
GREABLE, CHERI L	3 MAPLE AVE	\$ 30.04	
GREAT EAST BUTCHER CO	450 PAYNE RD	\$ 1,250.42	
HIGH SEAS PROVISIONS	20 SNOW CANNING RD	\$ 82.61	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 19.53	
IRON HEART CANNING CO	2 LINCOLN AVE	\$ 300.40	
J1 GUN LLC	9 WASHINGTON AVE	\$ 75.10	
JESSE BELL FARMS		\$ 75.10	
JF LEASING	429 US ROUTE 1	\$ 315.42	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 327.44	
JOYCE, JOHN & SUE	SEASONAL CAMPER	\$ 327.44	
KAPLAN, DEBORAH	SEASONAL CAMPER	\$ 112.65	
KD HOLDINGS LLC	46 SACO ST	\$ 1,407.37	
KEN LITTLE BOAT STORAGE	16 MAIETTA DR	\$ 330.44	
KINETICS SYSTEMS INC	11 WASHINGTON AVE	\$ 330.44	
LAMERE, STEPHANIE	SEASONAL CAMPER	\$ 334.95	
LEAP N LEARN	628 US ROUTE 1	\$ 219.29	
LEND A HAND PT	7 OAK HILL TER	\$ 150.20	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 330.44	
MACS DELI & CATERING	27 EAST GRAND AVE	\$ 301.90	
MAINE BIOFUEL	95 PLEASANT HILL RD	\$ 150.20	
MAINE REHABILITATIVE HEALTHCAR	306 US ROUTE 1	\$ 719.46	
MERAKI SALON	700 US ROUTE 1	\$ 49.57	
METCALFE, CHRISTOPHER	SEASONAL CAMPER	\$ 154.71	
MIMOSA SALON	201 US ROUTE 1	\$ 375.50	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 55.57	
MOTORVATION AUTO DIAGNOSTIC RE	162 PLEASANT HILL RD	\$ 440.09	
MR APPLIANCE	15 HOLLY ST	\$ 82.61	
NAIL PRO	605 US ROUTE 1	\$ 43.56	
NEW ENGLAND LANDSCAPING	109 PLEASANT HILL RD	\$ 382.26	
NEW ENGLAND REALTY GROUP	15 HOLLY ST	\$ 124.67	
NORTH EAST FREIGHTWAYS INC	9 GINN RD	\$ 2,110.84	
NORTHEAST CONCRETE	7 BORDER RD	\$ 1,999.16	
PERRAULT, DENISE	SEASONAL CAMPER	\$ 167.04	
PET LIFE LLC	200 EXPEDITION DR	\$ 241.73	
PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	\$ 165.22	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 327.44	
POWERWHEELS	93 MUSSEY RD	\$ 219.29	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DR	\$ 214.79	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2021 Continued			
RIGHT COAST AGRICULTURE	71 PLEASANT HILL RD	\$ 270.36	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 1,100.97	
ROGENSKI, JOHN & AMY	SEASONAL CAMPER	\$ 366.49	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 276.37	
SANDBAGGERS	13 WASHINGTON AVE	\$ 549.73	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,204.60	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 842.62	
SCARBOROUGH DANCE CENTER	26 ADAMS WAY	\$ 75.10	
SCARBOROUGH DAY SPA	311 BEECH RIDGE RD	\$ 90.12	
SCHWARTZ, CHRIS	SEASONAL CAMPER	\$ 66.59	
SEACOAST TRUCKING	10 SNOW CANNING RD	\$ 124.67	
SKIN MEDICAL AESTHETICS	33 HAIGIS PKWY	\$ 30.04	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 75.10	
SMOOTHIE DOCTOR	33 HAIGIS PKWY	\$ 30.04	
STEADFAST MARKETING	27 GORHAM RD	\$ 30.04	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 36.05	
TLAC MOTORS	3 SOUTHGATE RD	\$ 186.25	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 39.05	
TRC	6 ASHLEY DR	\$ 178.74	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	\$ 582.78	
WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE RD	\$ 799.06	
WATERLOGIC USA INC		\$ 24.78	
WAYPORT INC		\$ 28.54	
WILLIAMS EARTHWORKS	95 PLEASANT HILL RD	\$ 3,004.00	
WINDSONG EQUESTRIAN	10 ELIZABETH LN	\$ 75.10	
2022			
A HANDFULL SALON	89 MUSSEY RD	\$ 280.10	
ABBY GARDEN FLORAL	15 HOLLY ST	\$ 16.93	
ALBANO WASTE SERVICES	46 SACO ST	\$ 931.10	
AMONGST THE STARS BODYWORK	129 SAWYER RD	\$ 92.34	
AMORE ON THE MARSH	521 US ROUTE 1	\$ 1,692.90	
AUDIO D & FINETONE	152 US ROUTE 1	\$ 81.81	
BACKWOODS BMP	1 COMMERCIAL RD	\$ 338.58	
BALANCE AND GLOW ESTHETICS LLC	4 STEWART DR	\$ 338.58	
BEACH HOUSE NAIL BAR AND SPA	4 STEWART DR	\$ 338.58	
BOUVIER, CRAIG	10 SNOW CANNING RD	\$ 338.58	
CASH ENERGY COMPANY	86 PLEASANT HILL RD	\$ 247.78	
CATS ON CALL	256 US ROUTE 1	\$ 55.41	
CHANGING TIDES COUNSELING	636 US ROUTE 1	\$ 29.24	
CHATIGNY, NATHAN	SEASONAL CAMPER	\$ 253.94	
CHRISTMAS TREE SHOPS	490 PAYNE RD	\$ 25.71	
COASTAL APPRAISAL	636 US ROUTE 1	\$ 140.05	
COASTAL BLUE IMAGERY	15 HOLLY ST	\$ 84.65	
COCHRAN, JEFF & HEATHER	SEASONAL CAMPER	\$ 361.67	
COFFILL, RALPH & EILEEN	SEASONAL CAMPER	\$ 318.57	
COLPRITT, DANIEL D	343 PAYNE RD	\$ 93.88	
CONNOLLY, DENNIS	46 SACO ST	\$ 153.90	
CONNOLLY, EDWARD	3 CONNOLLY WAY	\$ 93.88	
COPPERTHITE, MELISSA	SEASONAL CAMPER	\$ 361.67	
CORCORAN, LAUREN & DOUGLAS	SEASONAL CAMPER	\$ 361.67	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2022 Continued			
COYNE WEBBER REAL ESTATE	89 MUSSEY RD	\$ 140.05	
CURRY AGENCY INC	362 PINE POINT RD	\$ 24.62	
DEE'S PHOTOGRAPHY	15 HOLLY ST	\$ 76.95	
DIRIGO ENTERPRISE LLC	137 PLEASANT HILL RD	\$ 269.33	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	\$ 141.59	
GANJABERRY	20 SNOW CANNING RD	\$ 615.60	
GATEWAY TITLE OF MAINE	360 US ROUTE 1	\$ 153.90	
GOGUEN , KATHLEEN	SEASONAL CAMPER	\$ 361.67	
GREAT EAST BUTCHER CO	450 PAYNE RD	\$ 1,323.54	
GRONDIN, GEOFFREY & HEATHER	SEASONAL CAMPER	\$ 361.67	
GROVE STREET FARM LLC	10 SNOW CANNING RD	\$ 372.44	
HALEY, MARK & RHONDA	SEASONAL CAMPER	\$ 361.67	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 20.01	
J1 GUN LLC	9 WASHINGTON AVE	\$ 84.65	
JENSEN , MICHAEL & BETTE	SEASONAL CAMPER	\$ 361.67	
JF LEASING		\$ 355.51	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 361.67	
KD HOLDINGS LLC	46 SACO ST	\$ 1,442.04	
KINETICS SYSTEMS INC	11 WASHINGTON AVE	\$ 372.44	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 338.58	
MACS DELI & CATERING	27 EAST GRAND AVE	\$ 170.06	
MAINE BIOFUEL	95 PLEASANT HILL RD	\$ 169.29	
MAJOWICZ , ROD & NICOLE	SEASONAL CAMPER	\$ 361.67	
MMP NEUROSURGERY	49 SPRING ST	\$ 5,315.52	***
MMP OTOLARYNGOLOGY	92 CAMPUS DR	\$ 1,158.70	***
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 63.10	
MONTOYA, AMANDA	SEASONAL CAMPER	\$ 359.90	
MOSQUITO SQUAD	10 SNOW CANNING RD	\$ 112.80	***
NAIL PRO	605 US ROUTE 1	\$ 49.25	
NORTH EAST FREIGHTWAYS INC	9 GINN RD	\$ 2,216.16	
NORTHEAST BEVERAGE GROUP	94 BROADTURN RD	\$ 307.80	
PERRAULT, DENISE	SEASONAL CAMPER	\$ 347.81	
PET LIFE LLC	200 EXPEDITION DR	\$ 240.08	
PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	\$ 186.22	
PIZZA PLUS	491 PAYNE RD	\$ 314.39	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 361.67	
PRIME STORAGE SCARBOROUGH LLC	8 PLEASANT HILL RD	\$ 186.22	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DR	\$ 220.08	
RICHARD REYNOLDS	27 GORHAM RD	\$ 30.78	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 1,128.09	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 283.18	
SAFARI OVERLAND LLC	SEASONAL CAMPER	\$ 131.58	
SANDBAGGERS	13 WASHINGTON AVE	\$ 620.22	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,357.40	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 863.38	
SCARBOROUGH DANCE CENTER	26 ADAMS WAY	\$ 84.65	
SCARBOROUGH DAY SPA	311 BEECH RIDGE RD	\$ 101.57	
SCHWARTZ, CHRIS	SEASONAL CAMPER	\$ 133.89	
SCOTT, R GAVIN	20 SNOW CANNING RD	\$ 307.80	
SEACOAST MOTOR TRANSPORT INC	10 SNOW CANNING RD	\$ 140.05	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2022 Continued			
SKIN MEDICAL AESTHETICS	33 HAIGIS PKWY	\$ 33.86	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 84.65	
SMOOTHIE DOCTOR	33 HAIGIS PKWY	\$ 33.86	
SPILLER'S REPROGRAPHICS	224 GORHAM RD	\$ 164.67	
STEADFAST MARKETING	27 GORHAM RD	\$ 33.86	
SULLIVAN, STEPHEN	21 BEECH RIDGE RD	\$ 186.22	
TAYLOR, MICHAEL	20 SNOW CANNING RD	\$ 26.16	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 40.01	
TOMLINSON, SHAUNA RAE	20 SNOW CANNING RD	\$ 372.44	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 44.63	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	\$ 597.13	
VILLARREAL, MARIA	183 US ROUTE 1	\$ 230.85	
WATERLOGIC USA INC		\$ 44.63	
WENDYS OLD FASHIONED HAMBURGER	1 HANNAFORD DR	\$ 511.72	
WINDSONG EQUESTRIAN	10 ELIZABETH LN	\$ 84.65	
2023			
A HANDFULL SALON	89 MUSSEY RD	\$ 300.24	
ABBY GARDEN FLORAL	15 HOLLY ST	\$ 17.57	
ALBANO WASTE SERVICES	46 SACO ST	\$ 999.72	
ALL KIND LLC	71 PLEASANT HILL RD	\$ 14.37	
AMERIPRISE FINANCIAL	10 PLAZA DR	\$ 47.91	
AMONGST THE STARS BODYWORK	129 SAWYER RD	\$ 99.01	
AMORE ON THE MARSH	521 US ROUTE 1	\$ 1,815.79	
AT&T	456 PAYNE RD	\$ 639.36	***
AUDIO D & FINETONE	152 US ROUTE 1	\$ 110.19	
BACKWOODS BMP	1 COMMERCIAL RD	\$ 362.52	
BAKERS CONFECTION	15 HOLLY ST	\$ 164.49	
BALANCE AND GLOW ESTHETICS LLC	4 STEWART DR	\$ 362.52	
BEACH HOUSE NAIL BAR AND SPA	4 STEWART DR	\$ 362.52	
BIGSBY REAL ESTATE LLC	51 DYNAMIC DR	\$ 150.12	
BOUDREAU LAW OFFICE	685 US ROUTE 1	\$ 12.78	
BOUVIER, CRAIG	10 SNOW CANNING RD	\$ 375.30	
BRENNICK, LYNN	SEASONAL CAMPER	\$ 578.11	
BUCK LUCK	174 US ROUTE 1	\$ 98.08	
CAMDEN DERMATOLOGY	6 SCIENCE PARK RD	\$ 203.00	
CASH ENERGY COMPANY	86 PLEASANT HILL RD	\$ 531.80	
CATS ON CALL	256 US ROUTE 1	\$ 108.60	
CHATIGNY, NATHAN	SEASONAL CAMPER	\$ 578.11	
CHRISTMAS TREE SHOPS	490 PAYNE RD	\$ 3,117.34	
CIRU, JAMES	SEASONAL CAMPER	\$ 578.11	
COASTAL APPRAISAL	636 US ROUTE 1	\$ 150.12	
COASTAL BLUE IMAGERY	15 HOLLY ST	\$ 89.43	
COFFILL, RALPH & EILEEN	SEASONAL CAMPER	\$ 578.11	
COLPRITT, DANIEL D	343 PAYNE RD	\$ 100.61	
CONNOLLY, DENNIS	46 SACO ST	\$ 164.49	
CONNOLLY, EDWARD	3 CONNOLLY WAY	\$ 100.61	
COPPERTHITE, MELISSA	SEASONAL CAMPER	\$ 578.11	
CORCORAN, LAUREN & DOUGLAS	SEASONAL CAMPER	\$ 578.11	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2023 Continued			
CORREIA, MICHAEL	SEASONAL CAMPER	\$ 578.11	
COYNE WEBBER REAL ESTATE	89 MUSSEY RD	\$ 150.12	
CURRY AGENCY INC	362 PINE POINT RD	\$ 52.70	
DEE'S PHOTOGRAPHY	15 HOLLY ST	\$ 83.04	
DIRIGO ENTERPRISE LLC	137 PLEASANT HILL RD	\$ 15.97	
D'ORSI , ROSALEE	SEASONAL CAMPER	\$ 578.11	
DOWLING, APRIL	SEASONAL CAMPER	\$ 578.11	
DUNSTAN SMOKE HOUSE CO LLC	655 US ROUTE 1	\$ 300.24	
ENCORE DANCE COMPANY	185 US ROUTE 1	\$ 20.76	
FAWN MEADOW FLOWERS	74 BEECH RIDGE RD	\$ 91.03	
FEIDEL, ALI	605 US ROUTE 1	\$ 83.04	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	\$ 151.72	
GANJABERRY	20 SNOW CANNING RD	\$ 661.16	
GATCHELL, SCOTT & AMY	SEASONAL CAMPER	\$ 999.72	
GELFAND, JENNIFER	7 PORTLAND FARMS RD	\$ 44.72	
GOGUEN , KATHLEEN	SEASONAL CAMPER	\$ 578.11	
GOLDEN THREAD DESIGNS	3 COMMERCIAL RD	\$ 132.55	
GREAT EAST BUTCHER CO	450 PAYNE RD	\$ 1,419.73	
GRONDIN, GEOFFREY & HEATHER	SEASONAL CAMPER	\$ 578.11	
HALEY, MARK & RHONDA	SEASONAL CAMPER	\$ 578.11	
HATEM, PETER L	200 US ROUTE 1	\$ 46.31	
HIGH ROLLER LOBSTER CO	50 DYNAMIC DR	\$ 300.24	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 20.76	
INDUSTRIAL AUTOMATION SUPPLY I	50 DYNAMIC DR	\$ 300.24	
J1 GUN LLC	9 WASHINGTON AVE	\$ 91.03	
JOANNE LEE PHOTOGRAPHY	15 HOLLY ST	\$ 7.60	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 578.11	
KADY INTERNATIONAL	30 PARKWAY DR	\$ 999.72	
KD HOLDINGS LLC	46 SACO ST	\$ 1,547.49	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 362.52	
M LEONARD INTERNATIONAL	200 US ROUTE 1	\$ 10.29	***
MACS DELI & CATERING	27 EAST GRAND AVE	\$ 5.31	
MAGLIOZZI, JENNIFER	89 MUSSEY RD	\$ 150.12	
MAINE BIOFUEL	95 PLEASANT HILL RD	\$ 182.06	
MAINE HOLDINGS LLC	10 SNOW CANNING RD	\$ 10.10	
MAINE LABPACK INC	15 HOLLY ST	\$ 17.57	
MAINE LIFE REAL ESTATE	254 US ROUTE 1	\$ 86.76	
MAINE TOOL ROOM INC	8 WASHINGTON AVE	\$ 1,791.97	
MAJOWICZ , ROD & NICOLE	SEASONAL CAMPER	\$ 578.11	
MAYNESAYRE PC	308 US ROUTE 1	\$ 15.25	
MER17 LLC	27 EAST GRAND AVE	\$ 146.92	
MMP OTOLARYNGOLOGY	92 CAMPUS DR	\$ 3,820.02	
MOBILE HOME BROKERS	700 US ROUTE 1	\$ 67.07	
MONTOYA, AMANDA	SEASONAL CAMPER	\$ 522.22	
MOSQUITO SQUAD	28 ADAMS WAY	\$ 249.13	
MUNZO, NARCISSE	27 GORHAM RD	\$ 30.34	
MUTTY PAWS	411 PAYNE RD	\$ 50.30	
NAIL PRO	605 US ROUTE 1	\$ 52.70	
NAPPI FARMS	165 TWO ROD RD	\$ 330.58	***
NAYLOR, JOHN	246 US ROUTE 1	\$ 723.44	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2023 Continued			
NIU WATERS OF MAINE INC	100 INNOVATION WAY	\$ 150.12	
NORTH STAR REALTY	200 US ROUTE 1	\$ 150.12	
NORTHEAST BEVERAGE GROUP	94 BROADTURN RD	\$ 330.58	
NORTHEAST TECHNICAL INSTUTUTE	51 US ROUTE 1	\$ 22.11	
NOYES, KYLE	148 PLEASANT HILL RD	\$ 354.92	
NUNEZ, MICHAEL	15 HOLLY ST	\$ 34.89	
OLLIS, LOIS & ROBERT	SEASONAL CAMPER	\$ 145.92	
PACHANGA	100 INNOVATION WAY	\$ 5.07	
PAQUETTE, LEO THOMAS III	31 WASHINGTON AVE	\$ 154.56	
PERRAULT, DENISE	SEASONAL CAMPER	\$ 578.11	
PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	\$ 199.63	
PIZZA AND PASTA ENTERPRISES LL	51 DYNAMIC DR	\$ 300.24	
PIZZA PLUS	491 PAYNE RD	\$ 678.73	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 578.11	
PRECISION HEALTH FAMILY FUNCTI	10 PLAZA DR	\$ 399.25	
PRIME STORAGE SCARBOROUGH LLC	8 PLEASANT HILL RD	\$ 182.06	
PRO PATRIOT SERVICES	15 HOLLY ST	\$ 27.15	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DR	\$ 236.36	
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 1,210.53	
ROTHBART, AMANDA	6 WESTWOOD AVE	\$ 150.12	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 578.11	
SAFE HARBOR COUNSELING	27 GORHAM RD	\$ 9.37	***
SANDBAGGERS	13 WASHINGTON AVE	\$ 664.35	
SANDS, TOMAS	137 PLEASANT HILL RD	\$ 150.12	
SCARBOROUGH AUTO PARTS	40 HOLMES RD	\$ 1,456.46	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 926.26	
SCARBOROUGH DANCE CENTER	26 ADAMS WAY	\$ 91.03	
SCARBOROUGH DAY SPA	311 BEECH RIDGE RD	\$ 110.19	
SCHWARTZ, CHRIS	SEASONAL CAMPER	\$ 110.19	
SCOTT, R GAVIN	20 SNOW CANNING RD	\$ 375.30	
SEACOAST MOTOR TRANSPORT INC	10 SNOW CANNING RD	\$ 150.12	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 91.03	
SMITH, BRENDA	SEASONAL CAMPER	\$ 578.11	
SOUTH VILLAGE LLC	1 RICHARDS WAY	\$ 1,905.22	
SOWAMRAH, OMAR	605 US ROUTE 1	\$ 36.73	
STEADFAST MARKETING	27 GORHAM RD	\$ 36.73	
STUDY HALL	285 US ROUTE 1	\$ 38.33	
SUGAR GROVE	10 SNOW CANNING RD	\$ 375.30	
SULLIVAN, STEPHEN	21 BEECH RIDGE RD	\$ 199.63	
SWCA INC	8 SCIENCE PARK RD	\$ 330.58	
TAYLOR, MICHAEL	20 SNOW CANNING RD	\$ 428.00	
TEQUILERAS MEXICANTINA RESTAUR	183 US ROUTE 1	\$ 495.07	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 43.12	
TOMLINSON, SHAUNA RAE	20 SNOW CANNING RD	\$ 399.25	
TONKOVICH	100 INNOVATION WAY	\$ 150.12	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 47.91	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	\$ 640.40	
WILLIAMS, GUY	50 DYNAMIC DR	\$ 150.12	
WINDSONG EQUESTRIAN	10 ELIZABETH LN	\$ 91.03	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2024			
101 MOBILITY	3 SOUTHGATE RD	\$ 27.33	
3 ACQUAINTANCES LLC	353 PINE POINT RD	\$ 1,491.94	
A HANDFULL SALON	89 MUSSEY RD	\$ 218.60	
ABBY GARDEN FLORAL	15 HOLLY ST	\$ 15.30	
ALBANO WASTE SERVICES	46 SACO ST	\$ 873.31	
AMERIPRISE FINANCIAL	10 PLAZA DR	\$ 79.79	
ANDREWS, HANNAH	27 GORHAM RD	\$ 12.02	
ARCADIA KITCHEN & BATH	360 US ROUTE 1	\$ 189.75	
AT&T	PP 1736	\$ 147.38	***
AT&T	PP 2797	\$ 33.88	***
ATRIA SCARBOROUGH	18 BLACK POINT RD	\$ 2,646.15	
AUDIO D & FINETONE	152 US ROUTE 1	\$ 96.18	
BACKWOODS BMP	1 COMMERCIAL RD	\$ 316.97	
BALLOU, MEAGAN	SEASONAL CAMPER	\$ 371.62	
BEACH HOUSE NAIL BAR AND SPA	4 STEWART DR	\$ 316.97	
BLAIS CIVIL ENGINEERS	27 GORHAM RD	\$ 13.66	
BRENNICK, LYNN	SEASONAL CAMPER	\$ 371.62	
C&M CERAMICS	15 HOLLY ST	\$ 79.79	
CABINETS TO GO LLC	374 US ROUTE 1	\$ 400.04	
CAMDEN DERMATOLOGY	6 SCIENCE PARK RD	\$ 793.52	
CANDLEWOOD SUITES PORTLAND	700 ROUNDWOOD DR	\$ 1,779.40	
CANVAS HAIR LOFT	4 STEWART DR	\$ 126.79	***
CASCO BAY PLUMBING & HEATING L	26 HIGH POINT RD	\$ 23.94	
CATS ON CALL	256 US ROUTE 1	\$ 842.70	
CHAPMAN CHIROPRACTIC CENTER PA	306 US ROUTE 1	\$ 230.25	
CHATIGNY, NATHAN	SEASONAL CAMPER	\$ 371.62	
CIRU, JAMES	SEASONAL CAMPER	\$ 371.62	
COASTAL BLUE IMAGERY	15 HOLLY ST	\$ 78.70	
COFFILL, RALPH & EILEEN	SEASONAL CAMPER	\$ 185.81	
CORETELLIGENT LLC	8 SCIENCE PARK RD	\$ 140.07	
CORREIA, MICHAEL	SEASONAL CAMPER	\$ 371.62	
COTE, MICHAEL	SEASONAL CAMPER	\$ 228.47	***
COYNE WEBBER REAL ESTATE	89 MUSSEY RD	\$ 109.30	
CRM CABINETS INC	197 US ROUTE 1	\$ 74.04	
CUMBERLAND TITLE SERVICES	225 US ROUTE 1	\$ 126.79	
DEFINING LINES LANDSCAPING	9 WASHINGTON AVE	\$ 23.99	
D'ORSI , ROSALEE	SEASONAL CAMPER	\$ 371.62	
DUNSTAN SMOKE HOUSE CO LLC	655 US ROUTE 1	\$ 240.46	
EAST ATLANTIC SEAFOOD	10 SNOW CANNING RD	\$ 197.28	
EMPLE, DENISE	27 GORHAM RD	\$ 12.37	
EM'S HERBS LLC	35 HUNNEWELL RD	\$ 108.20	
ENCORE DANCE COMPANY	185 US ROUTE 1	\$ 18.58	
GAGNON, RICK	SEASONAL CAMPER	\$ 501.69	
GATCHELL, SCOTT & AMY	SEASONAL CAMPER	\$ 7.96	
GELFAND, JENNIFER	7 PORTLAND FARMS RD	\$ 47.00	
GOGUEN , KATHLEEN	SEASONAL CAMPER	\$ 371.62	
GOLDEN THREAD DESIGNS	3 COMMERCIAL RD	\$ 231.72	
GREAT EAST BUTCHER CO	450 PAYNE RD	\$ 1,240.56	
GRONDIN, GEOFFREY & HEATHER	SEASONAL CAMPER	\$ 371.62	
HALEY, MARK & RHONDA	SEASONAL CAMPER	\$ 371.62	
HATEM, PETER L	200 US ROUTE 1	\$ 40.44	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2024 Continued			
HIGHLAND AVE GREENHOUSE	109 HIGHLAND AVE	\$ 31.72	***
HONEYCOMB CAFE	132 PLEASANT HILL RD	\$ 273.25	
HUFF, MICHAEL	SEASONAL CAMPER	\$ 371.62	
HUGO, COLLEEN	SEASONAL CAMPER	\$ 188.32	
I STORE PHONE REPAIR	582 US ROUTE 1	\$ 18.58	
IDEAL WEIGHT SOLUTIONS	200 PROFESSIONAL DR	\$ 45.91	
INNOVATIVE DISTRIBUTION SERVIC	15 HOLLY ST	\$ 61.21	
JC BUSHWACKERS	27 GORHAM RD	\$ 58.47	
JOANNE LEE PHOTOGRAPHY	15 HOLLY ST	\$ 99.46	
JOHNSON, TODD & MELISSA	SEASONAL CAMPER	\$ 371.62	
KADY INTERNATIONAL	30 PARKWAY DR	\$ 873.31	
KIEF DIAMOND INDUSTRIES	10 SNOW CANNING RD	\$ 233.90	
LAVISH EARTH	15 HOLLY ST	\$ 28.21	
LEISS, BENJAMIN MD	144 US ROUTE 1	\$ 5.85	
LEVIATHAN TATTOO	582 US ROUTE 1	\$ 316.97	
LOVE SALON	213 US ROUTE 1	\$ 8.43	
LY, TIMOTHY	3 COMMERCIAL RD	\$ 1,093.00	
M LEONARD INTERNATIONAL INC	200 US ROUTE 1	\$ 54.46	
MACDONALD, RYAN	70 COUNTY RD	\$ 410.87	***
MAGLIOZZI, JENNIFER	89 MUSSEY RD	\$ 131.16	
MAINE BAGEL	172 US ROUTE 1	\$ 383.64	
MAINE CANNABIS SHOP	10 SNOW CANNING RD	\$ 13.11	***
MAINE HOLDINGS LLC	10 SNOW CANNING RD	\$ 40.36	
MAINE LIFE REAL ESTATE	254 US ROUTE 1	\$ 123.51	
MAINE REAL ESTATE CO	685 US ROUTE 1	\$ 56.18	
MAINE SEAWEED	10 SNOW CANNING RD	\$ 103.29	
MAJOWICZ, ROD & NICOLE	SEASONAL CAMPER	\$ 371.62	
MERCIER, JEREMY	SEASONAL CAMPER	\$ 185.81	
MMP NEUROSURGERY & SPINE	92 CAMPUS DR	\$ 2,682.77	***
MONTENERI, DENISE & SALVATORE	SEASONAL CAMPER	\$ 187.50	
MOSQUITO SQUAD	28 ADAMS WAY	\$ 217.51	
NAIL PRO	605 US ROUTE 1	\$ 45.91	
NONESUCH PRECISION SERVICES	582 US ROUTE 1	\$ 635.03	
NORTH VILLAGE APARTMENTS		\$ 1,377.18	
NORTHEAST TECHNICAL INSTITUTE	51 US ROUTE 1	\$ 140.20	
NORTHPOINT MORTGAGE	23 SPRING ST	\$ 144.28	
NOYES, KYLE	148 PLEASANT HILL RD	\$ 577.10	
NUNEZ, MICHAEL	15 HOLLY ST	\$ 131.16	
OAK HILL BEVERAGE	29 GORHAM RD	\$ 523.54	***
OAK HILL DRY CLEANERS	27 GORHAM RD	\$ 183.44	
OPTIMUM IMAGING DIAGNOSTICS	6 SCIENCE PARK RD	\$ 3,547.88	
PACHANGA	100 INNOVATION WAY	\$ 262.32	
PERRAULT, DENISE	SEASONAL CAMPER	\$ 371.62	
PET QUARTERS OF MAINE	486 PAYNE RD	\$ 10.86	
PINE STATE SEAFOOD	10 SNOW CANNING RD	\$ 1,628.57	
PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	\$ 174.88	
PIZZA AND PASTA ENTERPRISES LL	51 DYNAMIC DR	\$ 262.32	
POULIN, BLAKE	SEASONAL CAMPER	\$ 371.62	
POULIN, LISA & DAVID	SEASONAL CAMPER	\$ 371.62	

UNCOLLECTED PERSONAL PROPERTY TAXES AS OF JUNE 30, 2025

2024 Continued			
PRECISION HEALTH FAMILY FUNCTI	25 PLAZA DR	\$ 59.02	
PREUSCHOFF, CORINNA	SEASONAL CAMPER	\$ 219.69	***
PRIME STORAGE SCARBOROUGH LLC	8 PLEASANT HILL RD	\$ 158.49	
PRINCE, LORNA	SEASONAL CAMPER	\$ 131.12	***
PRISTINE CLEANING	100 INNOVATION WAY	\$ 30.60	
PRO PATRIOT SERVICES	15 HOLLY ST	\$ 24.05	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DR	\$ 171.60	
REDBOX AUTOMATED RETAIL LLC -		\$ 118.04	
RED BRICK TAILOR SHOP	456 PAYNE RD	\$ 18.58	***
ROCCO LEO MASONRY	7 BRIDGES DR	\$ 880.96	
ROTHBART, AMANDA	6 WESTWOOD AVE	\$ 131.16	
ROUTE 1 NAILS	360 US ROUTE 1	\$ 562.90	
RUHLAND, KATRINA & CARL	SEASONAL CAMPER	\$ 371.62	
SAFE HARBOR COUNCELING	27 GORHAM RD	\$ 8.77	***
SALON HONEY 207	618 US ROUTE 1	\$ 158.49	
SALON LOTUS	29 GORHAM RD	\$ 131.16	
SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 808.82	
SCARBOROUGH DANCE CENTER	26 ADAMS WAY	\$ 79.79	
SCARBOROUGH PILATES	152 US ROUTE 1	\$ 70.14	
SCARBOROUGH TERRACE	600 COMMERCE DR	\$ 157.42	
SCHWARTZ, CHRIS	SEASONAL CAMPER	\$ 91.81	
SCOTT, R GAVIN	20 SNOW CANNING RD	\$ 327.90	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 79.79	
SOWAMRAH, OMAR	605 US ROUTE 1	\$ 95.09	
STATE FARM MUTUAL AUTO INSURAN	PP #1629	\$ 13.12	
STEADFAST MARKETING	27 GORHAM RD	\$ 31.70	
SULLIVAN, STEPHEN	21 BEECH RIDGE RD	\$ 273.25	
THE DUMP GUY	154 PLEASANT HILL RD	\$ 38.26	
THE PAPER STORE	11 HANNAFORD DR	\$ 734.50	
THIBEAU, NICOLE & SCOTT	SEASONAL CAMPER	\$ 6.36	***
THROTTLE GARAGE	40 DYNAMIC DR	\$ 655.80	
TOMLINSON, SHAUNA RAE	20 SNOW CANNING RD	\$ 348.67	
TRAFFIC JAM	9 HAIGIS PKWY	\$ 41.53	
TRIED AND TRUE CAREGIVING	148 PLEASANT HILL RD	\$ 288.55	
VOLVO CARS OF NORTH AMERICA	9 US ROUTE 1	\$ 61.75	***
WALTHAM PEST SERVICES #41161	15 PLEASANT HILL RD	\$ 193.46	
WASHBURN, STEPHANIE	51 US ROUTE 1	\$ 54.65	
WELCH SIGN CO	7 LINCOLN AVE	\$ 7.77	
WHISENANT, ROBERT	246 US ROUTE 1	\$ 1,311.60	
WINDSONG EQUESTRIAN	10 ELIZABETH LN	\$ 66.67	
ZEBRA STRIPING INC	101 PLEASANT HILL RD	\$ 530.65	

*** Represents Taxes Paid After June 30, 2025

Report from

EXCISE AGENT

To the Town Manager, Town Council, and Citizens of Scarborough:



*Elizabeth Hernandez
Excise Agent*

It is with pleasure that I submit the annual report from the Engineering & Technical Services Department for fiscal year July 1, 2024, through June 30, 2025.

The Collections/Excise Department is responsible for all vehicle registrations. Our staff is here to assist you in registering your automobiles, trucks, snowmobiles, ATV's and boats, along with hunting and fishing licenses.

The Rapid Renewal process allows citizens to register vehicles on-line, via the internet. This program has seen increasing use over the few years it has been available to the public. However, foot traffic in the Revenue Office is at a record high, due undoubtedly to Scarborough's tremendous growth in recent years. The Revenue and Excise Office will continue to serve our community with efficiency and pride, knowing that you – our neighbors, friends and family, rely on our expertise.

<u>2025</u>	<u>2024</u>	<u>2023</u>
Excise Tax Collected:	Excise Tax Collected:	Excise Tax Collected:
Total Vehicle Excise.....\$7,753,746.17	Total Vehicle Excise.....\$7,977,253.61	Total Vehicle Excise.....\$7,369,371.45
Boat Excise.....\$31,876.74	Boat Excise.....\$33,027.99	Boat Excise.....\$32,726.60
Town Fees Collected:	Town Fees Collected:	Town Fees Collected:
Automobile.....\$93,570.00	Automobile.....\$92,282.00	Automobile.....\$88,326.00
Boat.....\$1,007.00	Boat.....\$1,010.00	Boat.....\$1,154.20
Snowmobile.....\$1,165.00	Snowmobile.....\$1,073.00	Snowmobile.....\$368.00
ATV's.....\$835.00	ATV's.....\$593.00	ATV's.....\$254.00
Total Revenues \$7,882,199.91.00	Total Revenues \$8,105,239.60	Total Revenues \$7,492,200.25



Photo by John Thurlow – Turning of the Tide – Pine Point

Report from

ASSESSING DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



*Nick Cloutier
Town Assessor & Director of
Special Projects*

It is with pleasure that I submit the annual report from the Assessing Department for fiscal year July 1, 2024, through June 30, 2025. The 2024-2025 tax rate was set at \$10.93 for the 2025 fiscal year. The total assessed value of all taxable real and personal property was \$7,821,453,300, an increase of \$2,678,870,124 over the prior year. This large valuation increase is primarily the result of the Town-wide Revaluation of all properties performed to bring assessments in alignment with current market value.

Total taxable valuation of personal property increased from \$110,459,200 to \$148,944,100, whereas total taxable valuation of real estate increased from \$5,032,123,976 to \$7,672,509,200.

Since last year's Commitment, occurring on August 16, 2023, the reductions in assessed value resulting from abatements totaled \$846,100. Of that total value abated, \$390,500 was personal property and \$455,600 was real estate.

The total value of all Homestead Exemptions increased from \$128,088,900 to 138,011,500, yielding a reimbursement amount of \$1,146,434. The total exempt value for all BETE qualified properties increased from \$108,554,600 to 152,828,000, yielding a reimbursement of \$835,205.

The 2024-2025 Tax Year was the 17th year of the Town's Senior Property Tax Assistance program. 472 applications were approved for a total benefit amount of \$458,880. This year, the Town Council increased the maximum benefit amount from \$750, to \$1,000 and the Household Income AGI limit to \$60,000.

All Scarborough citizens are encouraged to contact our office so that we can determine if you qualify for any exemptions and assure that the proper forms are completed in a timely manner.

For additional information regarding annual Assessment data and Tax Relief programs, please visit the Assessing Department pages on the Town's website. Most notably, the Assessing Department produces a comprehensive "Tax Commitment Report" each year which includes the following data and documentation:

- Final Approved Budget and Tax Rate Computation
- Assessment Statistics (i.e. Tax-Base Breakdown, Assessed to Sales Price Ratios)
- State and County forms (i.e. Municipal Valuation Return)
- TIF/CEA Totals: Annual and Historical Summary

Our staff is available to all citizens for any questions you may have concerning your valuation and property tax.

Respectfully submitted,

Nicholas Cloutier, SHRM-CP, CMA,

Town Assessor & Director of Special Projects



Report from the

FIRE DEPARTMENT/EMERGENCY MEDICAL SERVICES/ EMERGENCY MANAGEMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



*Rich Kindelan
Fire Chief /EMA Director*



It is once again a privilege to provide you with my report as your Fire Chief for fiscal year July 1, 2024, through June 30, 2025.. Your firefighters and EMS providers remain committed to an “all-hazards” response approach for our citizens, businesses, and visitors. I am pleased to also provide you with summaries that show the activities of our department over the past year. If you have any questions, please feel free to reach out to us.

Dedication (Lt. Shannon Haley) May 15, 1985 – May 2, 2025

Unfortunately, I will start this year’s report on a more somber note than usual. During this past year, the Scarborough Fire Department and our community abruptly lost a beloved 16-year public servant. On May 2, 2025, active Full-Time Lieutenant Shannon Haley died of an unexpected medical emergency while off-duty. This event rocked our department and our community to its core. Over the coming weeks and months, our community showed us so much love, grace and support. We are grateful to our community and all its leaders. I am dedicating this year’s Fire Department report to Lt. Shannon Haley. We love and miss you every day!



Year in Review

During this reporting period, your Fire Department continued evolving and adapting to the changes that are occurring within our community. While at times difficult, your fire department was able to maintain a high level of service that our town has come to expect. This past year also continued to present us with increasing calls for service, confirming the trend upwards as predicted. Over the past year, the department continued to evaluate our staffing and deployment models. While we did not transition additional per-diem positions to full-time this year, we continue to be hopeful for an exciting new investment in Fiscal Year 2026.

This year also allowed for capital improvement investments which will make providing our community more efficient. We completed the replacement of our ambulance fleet with the final 2 NEW ambulances being delivered in December of 2024. Our ambulances are the busiest apparatus in our fleet and can be called upon nearly 15-20 times per day. It should be noted that two of the NEW ambulances were funded using ARPA funds obtained from our COVID responses. These funds saved the town \$650,000.

Two of your community fire stations also received some much-needed investment. The department engaged in a formal RFP process for HVAC upgrades for both Dunstan and Black Point Fire Stations. We were pleased to award Haley’s Sheet Metal the work at both stations. The systems in these stations were over 22 years old and began failing on a regular basis. This project upgraded and replaced both Heat and A/C in these stations to more efficient heat pumps style systems. These

new energy efficient systems are also under a regular maintenance contract that will ensure proper service and maintenance takes place, extending the life of these systems.

In the emergency management realm, the towns EMA team, led by the Fire Department has continued to work and process public Damages with FEMA for the January 2024 winter storms. Much of the storm damage had been repaired however due to the complexity of the Black Point Road rebuild, we went right down to the wire and completed a beautiful and functional repair to the damage Black Point Road section in Prouts Neck. I would be remiss to not thank the engagement from the Prouts Neck community to make the project a success.

Emergency Management



The Fire Prevention and Inspection Bureau, led by Deputy Fire Chief John Brennan continues to see a steadily increasing workload. This division is responsible for ensuring development occurring in our community is done so with all appropriate life safety codes in compliance. Scarborough maintains a collaborative development review process that our fire inspection division is an active participant. As part of the new Public Safety Core system, the Fire Department also implemented a new Fire Prevention Mobil product to gain efficiency with our annual business and multifamily inspections. This past year also saw the transition of the Local Health Officer position to Deputy Fire Chief John Brennan. This change came from realizing that Deputy Brennan inspection duties closely align with those of the Local Health Officer.

I would like to recognize the unbelievably flexible and resilient men and women of your Scarborough Fire Department. This past year has presented them with tremendous heartache, change and at some times, uncertainty. Whether it be the ever-increasing volume of calls with continued difficult staffing issues, the men and women of your fire department are consummate professionals and continue to provide the highest level of emergency services our community has come to know and expect. Furthermore, our administrative staff made up of Julie Sanford and Megan Rioux are the ones that keep us moving. I struggle to find the words to articulate the important roles these two play in our department. I can say we would be lost without both of you.

We'd like to thank the Town Manager, Town Council and citizens for their continued support in providing our department with the tools and equipment needed to perform our jobs quickly, efficiently, and safely.

Awards and Recognition

The list of recipients below reflects milestones reached over the past two years and shows the commitment and dedication to service to our community.

5 Years of Service

Andrew Bolduc
Capt. Chuck Granger
Doug Kerr
Kaleb Theberge

10 Years of Service

Lt. Andrew Breitbeil

20 Years of Service

John Fischer
Levi Jones
Neil Lehto
Tom Selby

EMS Provider of the Year

Firefighter/Paramedic Eric Hutchings

15 Years of Service

Bethany Cousino
Jeremy Moreau

25 Years of Service

Deputy Chief John Brennan
Capt. Nate Contreras

35 Years of Service

Capt. Mike Gallant

45 Years of Service

Mike Wood
Ken Kennedy

Firefighter of the Year

Lt. Matthew Gilbert

Fire Officer of the Year

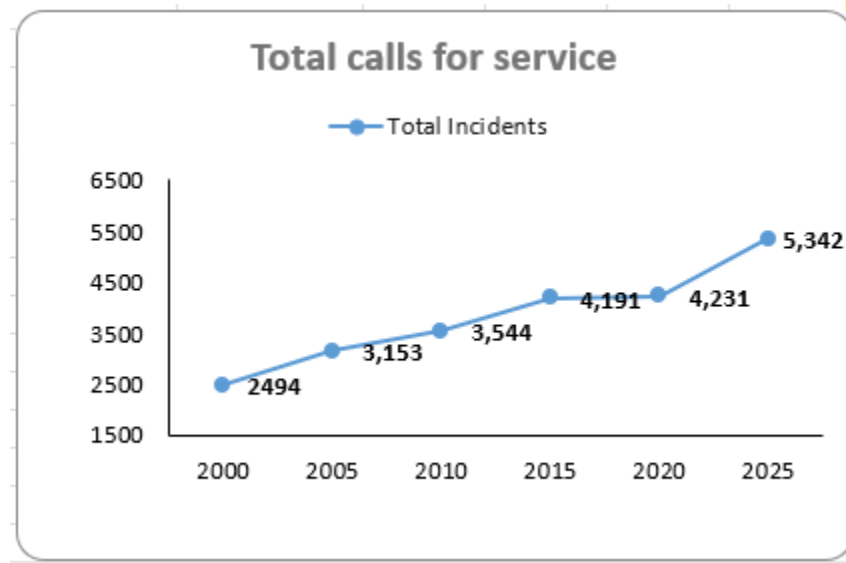
Capt. Scott Krum

Responses by National Fire Incident Reporting (NFIRS) Categories FY 24-25		
	Calls	Total
NFIRS 100 Series - Actual fires in structures, vehicles, grass, woods, etc.	111	2.00%
NFIRS 200 Series - Overpressure , explosions, overheating with no fire	3	0.08%
NFIRS 300 Series - Emergency medical calls including marine & specialized rescue	3,520	65.90%
NFIRS 400 Series - Hazardous conditions including vehicle accidents & Haz Mat calls	143	2.68%
NFIRS 500 Series - Service calls including details, investigations & mutual aid coverage *	381	7.14%
NFIRS 600 Series - Good intent calls including odor investigation & cancelled enroute	210	3.94%
NFIRS 700 Series - Alarm or sprinkler activations with no fire, false alarms, or false calls	864	16.18%
NFIRS 800 Series - Severe weather events & natural disasters	3	0.06%
NFIRS 900 Series - Special incident type not otherwise classified above	107	2.02%
Totals	5,342	100%

Training Division	
Administration	252 hrs.
Full Time Personnel	2,591 hrs.
Call Company & Per-Diem	1,396 hrs.
Total Hours	4,239 hrs.

Individual Truck Responses	
130 Engine 1 Black Point	1041 Ladder One
431 Engine 3 Pleasant Hill	502 Ladder Two
269 Engine 4 Pine Point	14 Forestry Three
591 Engine 5 North Scarborough	28 Forestry Four
161 Engine 6 Dunstan	2 Marine One
1,703 Engine 7 Oak Hill	0 Marine Three
2,423 Ambulance 1 Oak Hill	6 Marine Four
1,668 Ambulance 2 Dunstan	0 Marine Five
437 Ambulance 3 (Spare)	96 Squad Seven
8 Unit 2 Black Point	16 Command Post
1,175 Car 7 (Duty Officer)	18 Canteen

Fire Prevention / Inspection Division	
Total	Inspection / Permit Type
781	Annual Inspections
986	Burning Permits
76	Construction Permits
63	Certificate of Occupancy Permits
44	Suppression Permits
62	Alarm System Permits
4	Fire Works Permits
2,016	Total



Respectfully submitted,

Rich C. Kindelan

Fire Chief/EMA Director/Local Health Officer



Photo by Paulo Costa – Lemonade to the rescue



Report from the

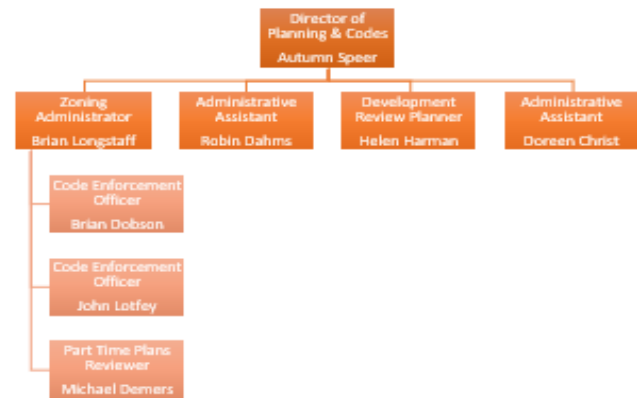
PLANNING DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the annual report for the 2025 fiscal year (FY25) on behalf of the Planning and Codes Department. Our department and staff serve the Town in a wide variety of ways - from long range planning for growth, development, transportation, and natural resource conservation to development review, permitting, building and construction inspection and development oversight. Fiscal Year 2025 has once again been an incredibly busy time full of changes and advances for the Planning and Codes Department.

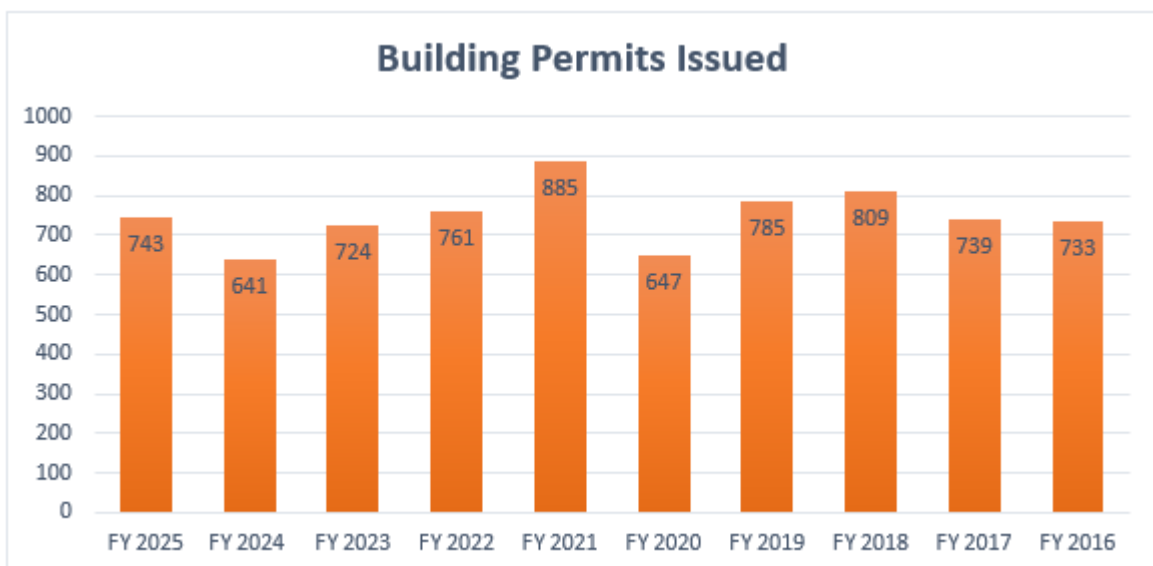
We are a small department made up of seven full time employees and one part time employee. The volume of work that we are able to accomplish really speaks to the level of professionalism, commitment and expertise our staff exhibits. All of these roles and responsibilities are important to us as we strive to perform our duties in a customer-friendly and proactive manner.

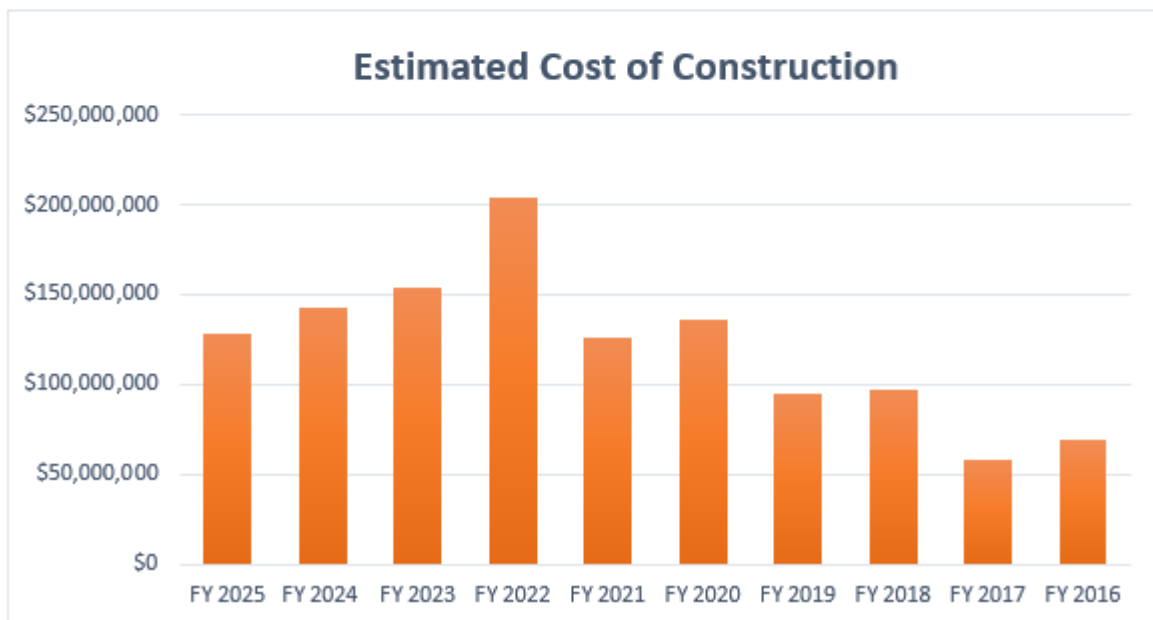
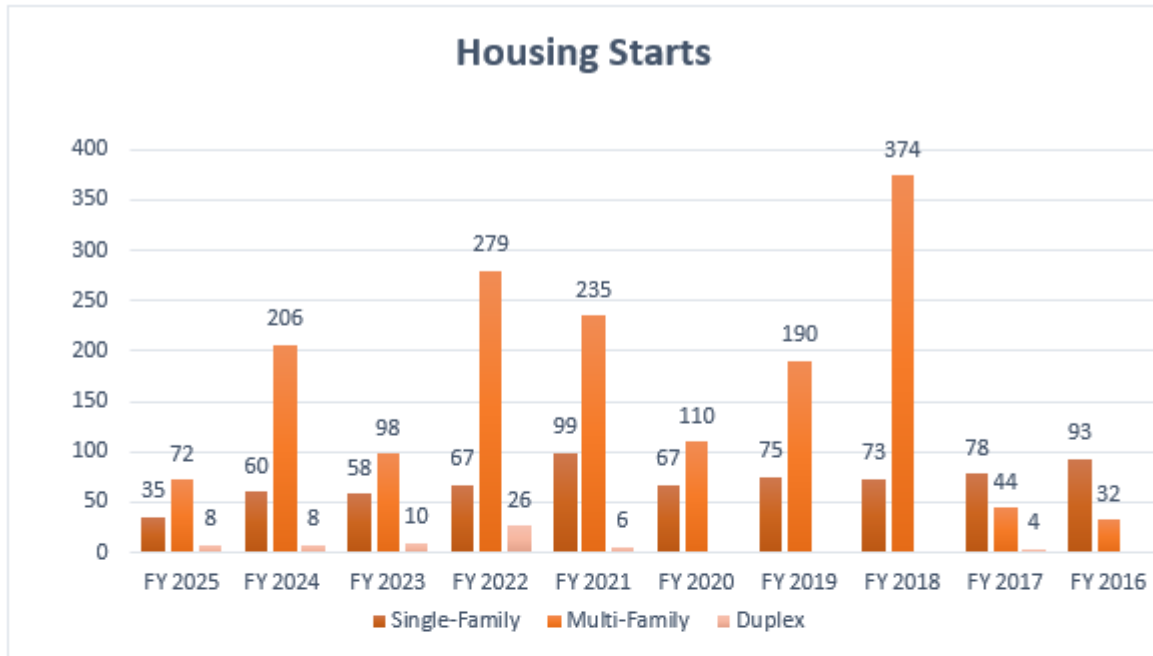
The Planning and Codes Department also works closely with many other Town Departments to ensure that their interests and expertise are incorporated into planning, design, and construction for Town initiatives as well as private development projects.



Zoning and Code Enforcement Division

Our Zoning, Code Enforcement, and Administrative staff work hard every day to ensure compliance with our building, life-safety, land use codes, and natural resource regulations, through our plan review, permitting, and inspection programs. Our Zoning and Codes team is very active with a high volume of permitting, inspections and related assistance provided to applicants and the general public. As illustrated below, overall development activity is up from last fiscal year with 743 building permits issued in FY 2025. However, the community experienced a downturn in residential housing starts in both single family and multifamily development with 115 for the year, down from 274 the year prior. The permits reviewed by the staff contributed to just over \$128 million worth of new construction value occurring in FY 2025, a slight decrease from the previous year.





In addition to the high volume of construction and inspection activity, the Town's Zoning Administrator manages the applications and administration of the Zoning Board of Appeals. The Board is responsible for hearing various appeals, including special exceptions, limited reduction of yard size, practical difficulty variances, standard variances, miscellaneous, and administrative appeals. The Board also makes shoreland setback determinations. In FY 2025 we processed 15 appeals and special exceptions, up slightly from 11 the previous year.

Rate of Growth

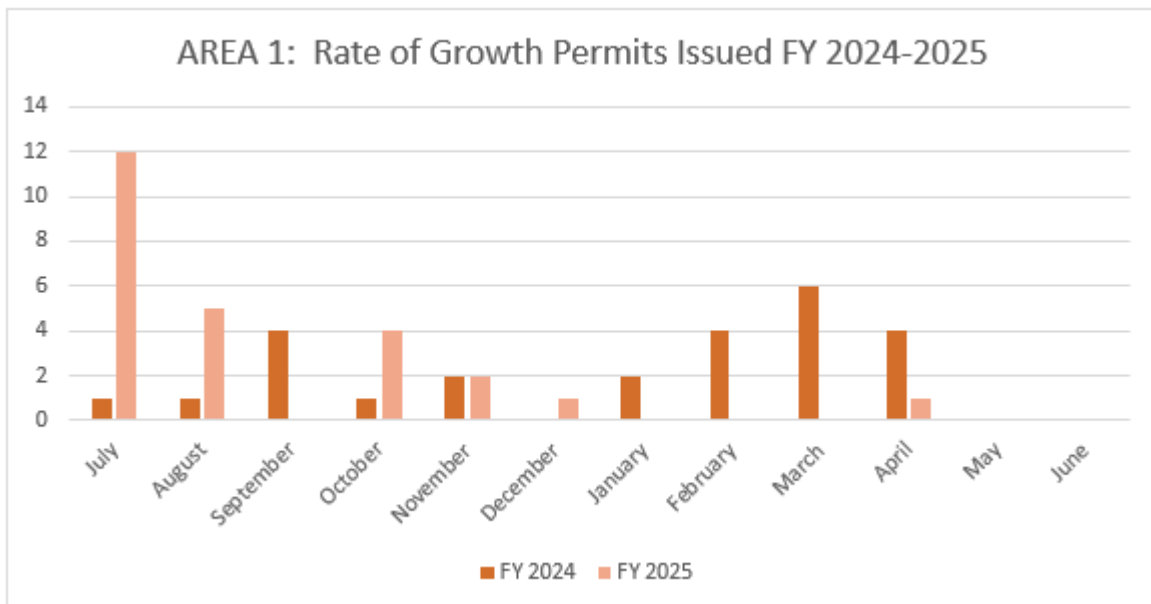
In FY 2023 Planning Staff supported the rethinking, revision and adoption of the Rate of Growth Ordinance. The revised [Rate of Growth Ordinance](#) went into effect on July 1, 2023. It provides for rate of growth permits in three distinct areas, defined by zoning within the town. Each area is allocated a specific number of permits on an annual or three-year basis.

The ordinance also allocates a specific number of permits for affordable and workforce housing and includes several exemptions, such as accessory dwelling units and gift lots.

The Code Enforcement Officer maintains a list of all permits issued and exemptions granted on the Town website: [GMO REPORTING FY2025](#). The Planning and Codes Department is also tasked with preparing an annual report to the Town Council as to the status of growth permits issued and remaining in the three areas. The following is a summary of the activity related to Rate of Growth Permits FY 2024- FY 2025.

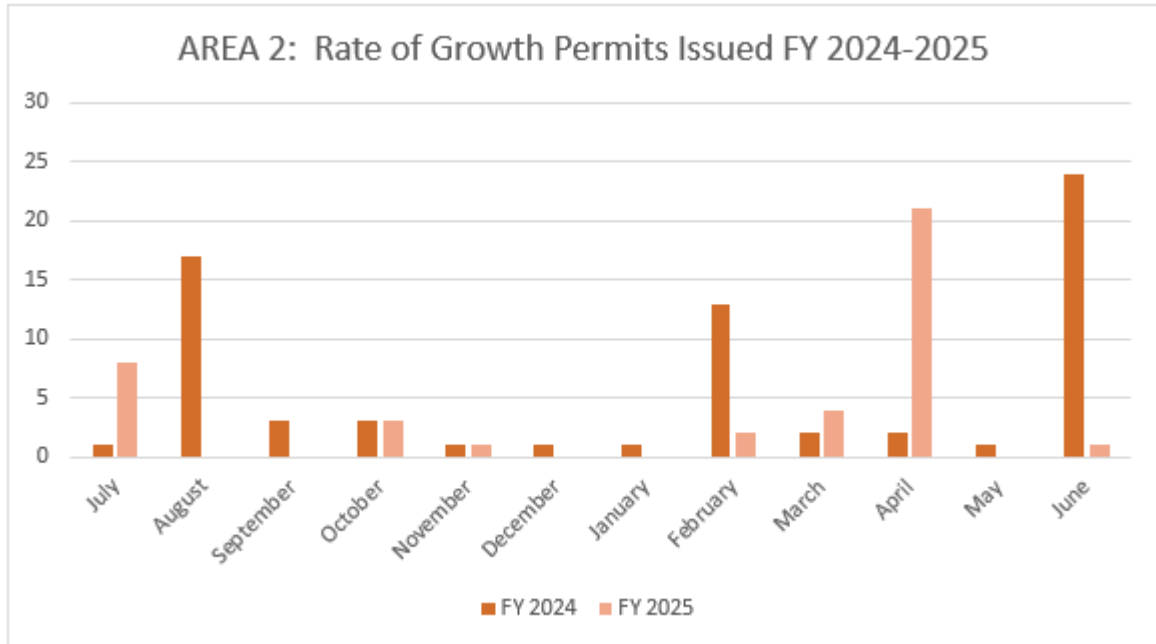
FY 2024-2025 AREA 1: RURAL & LIMITED GROWTH AREAS

Zoning:	RF, RFM, R2, R3, R4, R4A, RH and RH2
Issued:	Building Permit
Allocation:	25 per year; 75 total per 3 years
	50% Common Scheme
Used 2024:	25
Used 2025:	50
	0 (new 25 starts over July 1)
Remaining:	



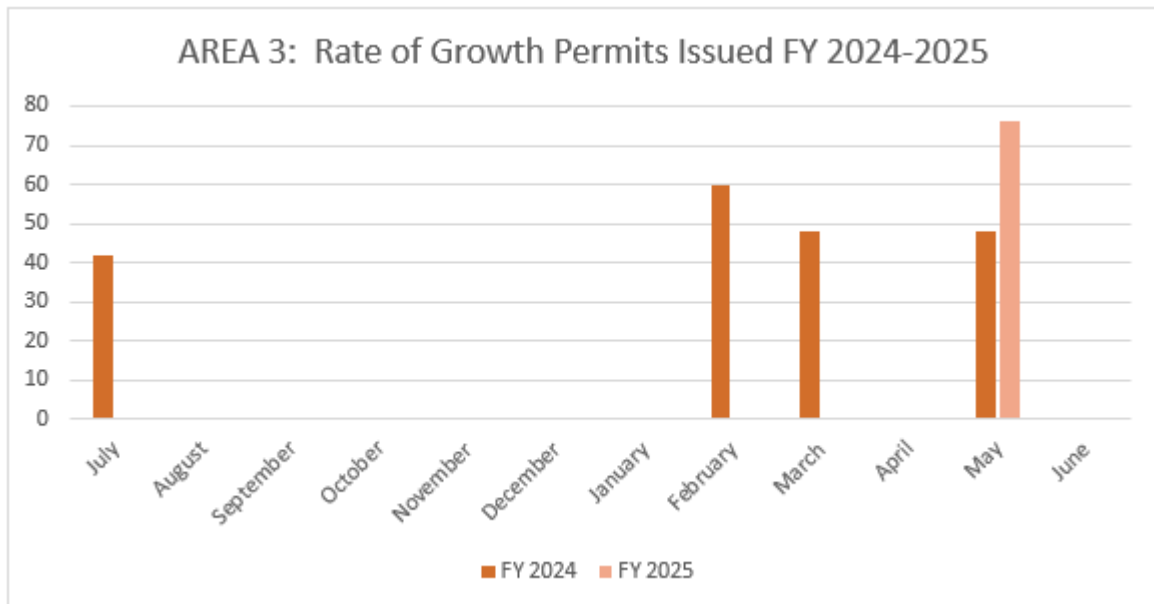
FY 2024-2025 AREA 2: GROWTH AREAS – RESIDENTIAL ZONES

Zoning:	TVC, TVC2, TVC3, TVC4, VR-2, VR-4, B-3, HP, RPO, TND
Issued:	Site Plan or Building Permit
	210 every three years;
Allocation:	35% (74) maximum for three or more-bedroom units;
	50% (105) Common Scheme
Used 2024:	69 (21 3-Bedroom)
Used 2025:	40 (32 3-Bedroom)
Remaining:	101 (21 3-Bedroom)



FY 2024-2025 AREA 3: GROWTH AREAS – CPD ZONE

Zoning:	CPD
Issued:	Site Plan or Building Permit
Allocation:	400 every three years; 35% (140) maximum for three or more-bedroom units
Used 2024:	198 (10 3-Bedroom)
Used 2025:	76 (No 3-Bedroom)
Remaining:	126 (130 3-Bedroom)



FY 2024-2025 AFFORDABLE & WORKFORCE HOUSING

Zoning:	Varies - Town-wide
Issued:	Site Plan or Building Permit – 100 every three years;
Allocation:	25% (25) maximum for three or more-bedroom units
Used 2024:	51 (No 3-Bedroom)
Used 2025	NA
Remaining:	49 (20 3-Bedroom)

Planning Division

Similar to the volume of construction activity managed by our Zoning and Code Enforcement team, the Planning Division processes a substantial amount of development review, planning studies, zoning efforts, and ordinance initiatives. To say FY 2025 was busy on this front would be an understatement.

FY 2025 was defined by our department's efforts related to the implementation of the Comprehensive Plan, development review, ordinance modifications, and assisting the public. The Planning Division is responsible for staffing the Planning Board and Long-Range Planning Committee and co-staffing the Sustainability Committee, Conservation Commission and Transportation Committee. The Planning Division also frequently bring items in front of the Ordinance Committee and Town Council for consideration.

The following are highlights from FY 2025 Planning Division committee and ordinance work:

Approved Ordinances FY 2025

- Chapter 415 Impact Fees Rewrite
- Final Site Plan Standards Consolidation, Architecture and Layout
- Farm Stand and Agriculture Products Store
- Mobile Food Vendor Courts
- Wetland Setbacks
- Light Industrial Updates
- EV Parking Updates
- Stream Protection Updates

In Process and Adopted Ordinances FY 2025

- Landscape Contractor Use (Approved FY 2026)

In Process and Pending FY 2025

- Short Term Rentals
- Tree Care Ordinance (Tree City USA)

Long Range Planning Support to CIP and Outside Projects

- Vulnerability Assessment (pending)
- Open Space Master Plan – (FY 2025)
- Townwide Transportation Assessment – (FY 2026)
- Complete Streets and Traffic Calming Guide
- GPCOG Reimagine Route One

Development Review

Planning Staff also manages the Planning Boards Site Plan and Subdivision review process, which has included significant development projects in FY25. Staff successfully streamlined the Development Review Process in FY 2024. Starting in January 2024, the Planning Board meeting schedule was revised to meet once per month, rather than every three weeks. This new schedule continues to enable staff to have better coordination with applicants, allowing for a comment review meeting and discussion before proceeding to the Planning Board. The submittals that are in front of the Planning Board for decision are more robust, complete and ready to move forward. On average we are taking five submittals forward per month for review with the Planning Board.

Respectfully submitted,

Autumn Speer

Director of Planning and Codes

Report from the

POLICE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



Mark Holmquist
Police Chief

It is my privilege to present the Scarborough Police Department's Annual Report for Fiscal Year 2025. Our department remains committed to meeting the public safety needs of a growing community, while also addressing the ongoing challenges presented by substance use disorder and mental health related calls for service.



This year, we made important strides in several key areas, including progress in hiring within both our Patrol Division and Dispatch Center, as well as the successful implementation of body worn cameras and in car camera systems. These initiatives strengthen our ability to provide transparent, accountable, and effective service to the residents of Scarborough.

The true strength of our department lies in the dedication and professionalism of our employees. Each member of the Scarborough Police Department plays a vital role in ensuring the safety and wellbeing of our community, and they do so with integrity and distinction.

I am deeply grateful for the efforts of our officers, dispatchers, and civilian staff. Their commitment to excellence and service is what allows our department to thrive. It is an honor to work alongside such a talented and dedicated team who take great pride in both their profession and the community they serve.

PERSONNEL CHANGES

New Hires:

Lauren Bartlett, Patrol Officer
Joel Gott, Patrol Officer
Ted Gagnon, Patrol Officer
Samantha Snow, Patrol Officer
Tom Selby, Dispatcher
Tori Lowe, Dispatcher
Carli Carman, Dispatcher
Emma Hammerlind-Costello, Dispatcher
K9 Jax

Promotions:

Ian Theriault, Sergeant
Nicole Thompson, Lead Dispatcher
Jay, McAdams, Dept. Comm Direct.

Retirements:

Tom Chard, Sergeant
K9 Callie

IN REMEMBRANCE

George Grovo, Fire Police
1934-2024



Gloria Beeler, Crossing Guard
1951-2025



DEPARTMENT OVERVIEW

Scarborough PD consists of 20 Patrol Officers, five Patrol Supervisors, four Detectives, one Detective Supervisor, one Evidence Technician, two Special Enforcement (SE) Officers, one SE Supervisor, one Drug Task Force Officer, one Community Resource Officer, two School Resource Officers, one Marine Resource Officer, and four sworn administrators. Our civilian team includes two Administrative Assistants, one Animal Control Officer, three Social Services team members, and one Digital Systems Technician.

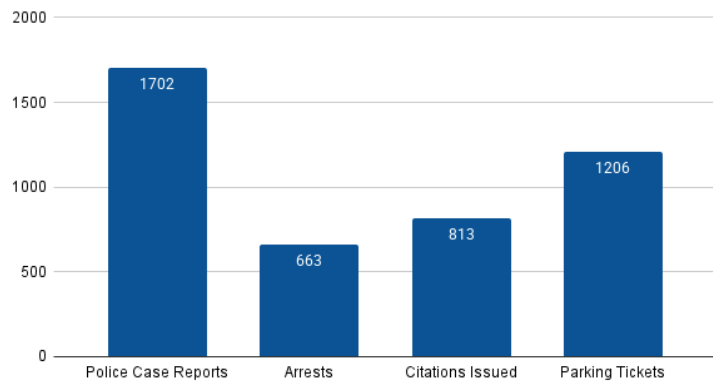
Our department employs several Reserve Police Officers who patrol Prouts Neck year-round and our beach areas during the summer. They also assist seasonal Parking Enforcement Officers. Additionally, we have Fire Police Officers who manage traffic at crash scenes and critical incidents. The department's Volunteers in Police Services (VIPs) support our officers by assisting at community and civic events, special projects, and various volunteer initiatives. Beyond their primary assignments, many of our officers participate in specialty teams that enhance collaboration with regional law enforcement partners. These assignments include two K9 teams, six SWAT officers, two Crisis Negotiators, and six Honor Guard members. Furthermore, our department has officers certified as Drug Recognition Experts, Peer Support Team members, Phlebotomists, Crash Reconstructionist and instructors with expertise in a broad range of subject areas.

CALLS FOR SERVICE

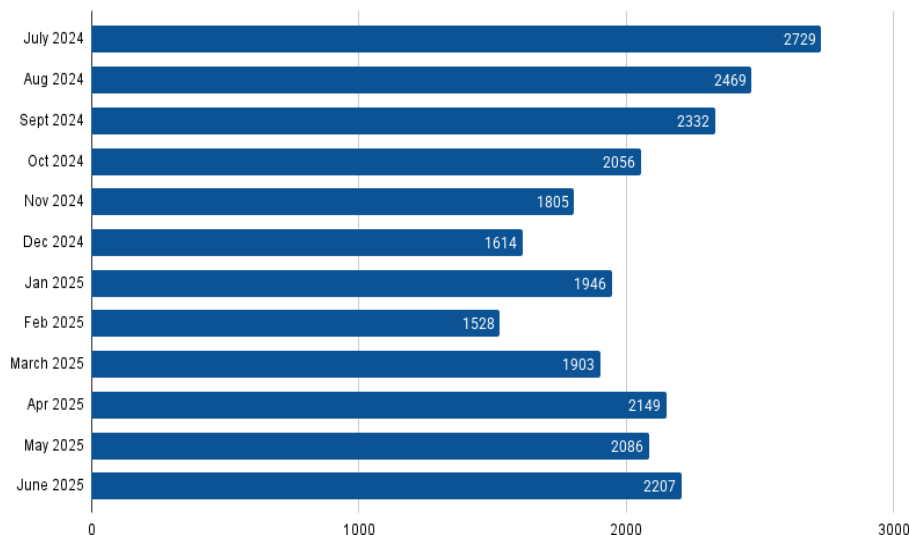
At first glance, overall call volume for fiscal year 2025 appears lower than the previous year. This change is largely the result of the department's transition to a new Tyler Technologies Computer Aided Dispatch (CAD) system, which now allows dispatchers to reopen existing calls for follow-up services rather than creating a new call for each response.

A more accurate reflection of the department's workload is seen in the increase in police case reports, which rose by 38% from 1,233 in FY2024 to 1,702 in FY2025. This growth highlights the expanding enforcement needs within the community and the department's ongoing commitment to addressing them.

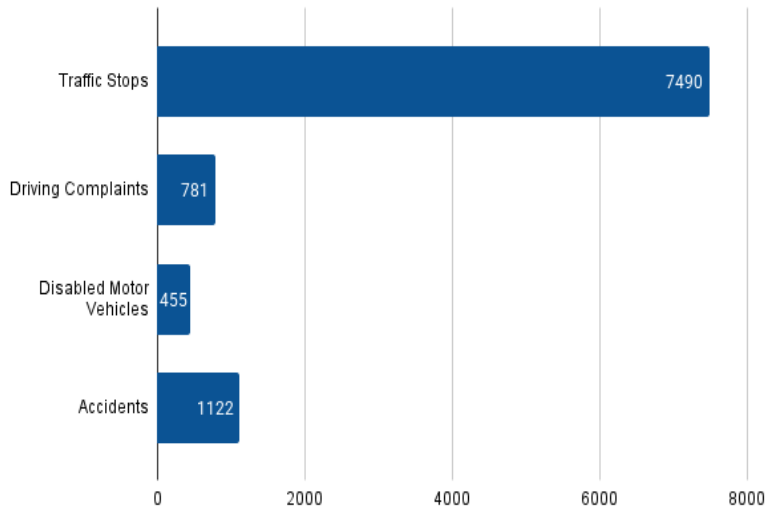
Actions Taken



Calls For Service



TRAFFIC RELATED CALLS FOR SERVICE



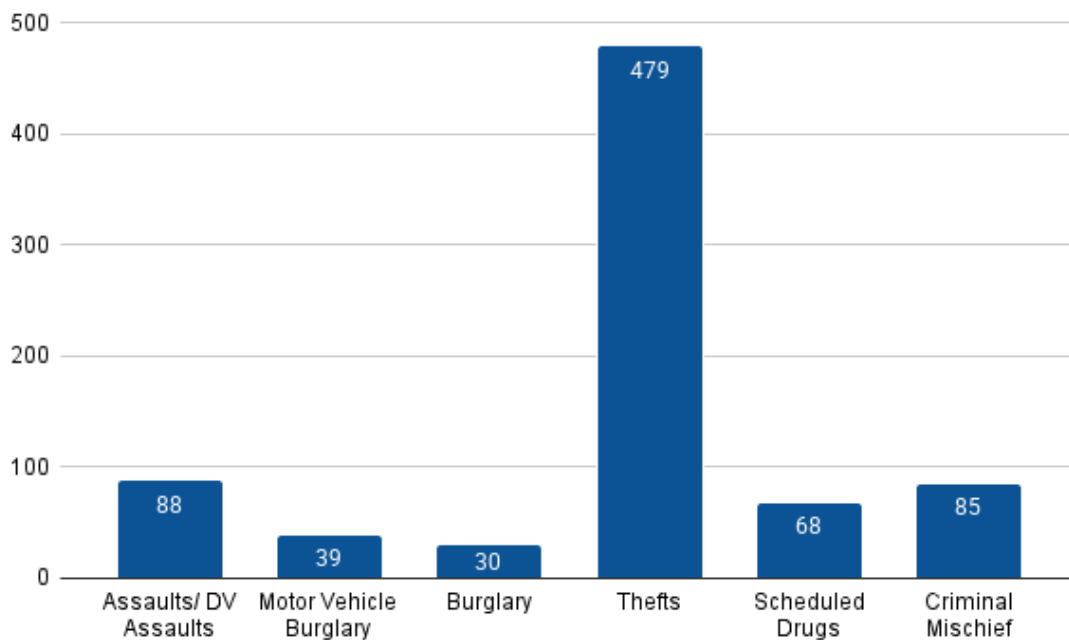
Each year, Scarborough Police Department applies for Traffic Enforcement Grants that are offered through NHTSA (National Highway Traffic Safety Administration) and the Maine Bureau of Highway Safety. The purpose of these grants is to create high visibility traffic enforcement in areas of the Town that are more susceptible to motor vehicle crashes.

There are specific grants that are applied for related to various higher causations of motor vehicle crashes such as speed, distracted driving, operating under the influence and awareness of implications of not wearing a seat belt along with an education based grant.

In total, Scarborough Police was awarded \$67,000 in high visibility traffic enforcement grants. An additional grant was awarded to fund overtime and training for OUI related functions

for Scarborough's 3 Drug Recognition Experts and 5 Forensic Phlebotomists that are certified to draw blood for OUI cases involving suspected alcohol use or drug use. Scarborough Police Department's commitment to traffic safety is a priority.

CRIMINAL CALLS FOR SERVICE



COMMUNICATIONS DIVISION



*Joseph Thornton
Communications
Manager*

The Scarborough Emergency Communications Division consists of one (1) emergency communications manager, one (1) deputy emergency communications manager, four (4) lead dispatchers, ten (10) full time emergency dispatchers and five (5) per-diem emergency dispatchers.. The employees of this division are responsible for full dispatching services to include administrative, non-emergency, and emergency calls for service for the municipalities of Scarborough and Old Orchard Beach. Additionally, they are responsible for answering all emergency calls for the municipality of Buxton. In addition to call taking and reporting, the emergency communications team is responsible for deploying emergency and non-emergency public safety responses to any need. They serve as the contact point for the Municipality for any reason during Dispatch non-business hours, and are responsible for organizing and deploying non-public safety municipal services during these times.

In this fiscal year, the emergency communications team created and launched a new training school for dispatch new hires. This month-long “onboarding” school gives new hire dispatchers a controlled classroom environment to practice and learn the complicated software, procedures and tasks necessary to be a successful dispatcher in a non-stressful environment. This month-long school has proven to be a powerful tool that is better at preparing new hires prior to entering the communications center to begin live emergency field training. This fiscal year the training team successfully trained and released five new dispatchers to join the communications team. As the fiscal year came to a close, the communications team continued to work to fill the two remaining full time dispatcher vacancies.

July 1st, 2024 - June 30th, 2025

Calls Answered	Scarborough	Old Orchard	Buxton	TOTAL
911	9,948	4,276	1,834	16,058
Business Lines	49,567	11,397		60,964

Calls For Service Radio Dispatched	Police	Fire/EMS	TOTAL
Scarborough	24,544	5,982	30,526
Old Orchard Beach	15,982	2,902	18,884
			49,410

ANNUAL AWARDS

During the annual Public Safety Recognition Ceremony, the following recognitions were given to members of the department for events that occurred in 2024.



Corey Rogers
Patrol Officer
Officer of the Year



Andrew Bolduc
Dispatcher
Dispatcher of the Year



Don Laffin
Detective Sergeant
Leadership Award



Jennifer Cross
Animal Control Officer
Support Person of the Year



Kristie McLaughlin
Digital Systems Tech
Chief's Merit Award



Andrew Flynn
Special Enforcement Sergeant
Chief's Merit Award
Unit Citation



Bailey Anastasoff
Patrol Officer
Top OUI Award



Andrew Sholl
Patrol Officer
Top Motor Vehicle
Stop Award



Jake Murphy
Patrol Officer
Life Saving Award



Evan Hilbie
Patrol Officer
Life Saving Award



Mike Sawyer
Detective
Unit Citation



Shawn Anastasoff
Patrol Officer
Unit Citation



Brian Nappi
Patrol Officer
Unit Citation



Gina Carbone
Dispatcher
Unit Citation



Sara Stevenson
Dispatcher
Unit Citation



Wes Merritt
Lead Dispatcher
Unit Citation



Mike Mains
Lead Dispatcher
Unit Citation



Holly Thompson
Detective
Commendation



Tim Dalton
School Resource Officer
Commendation

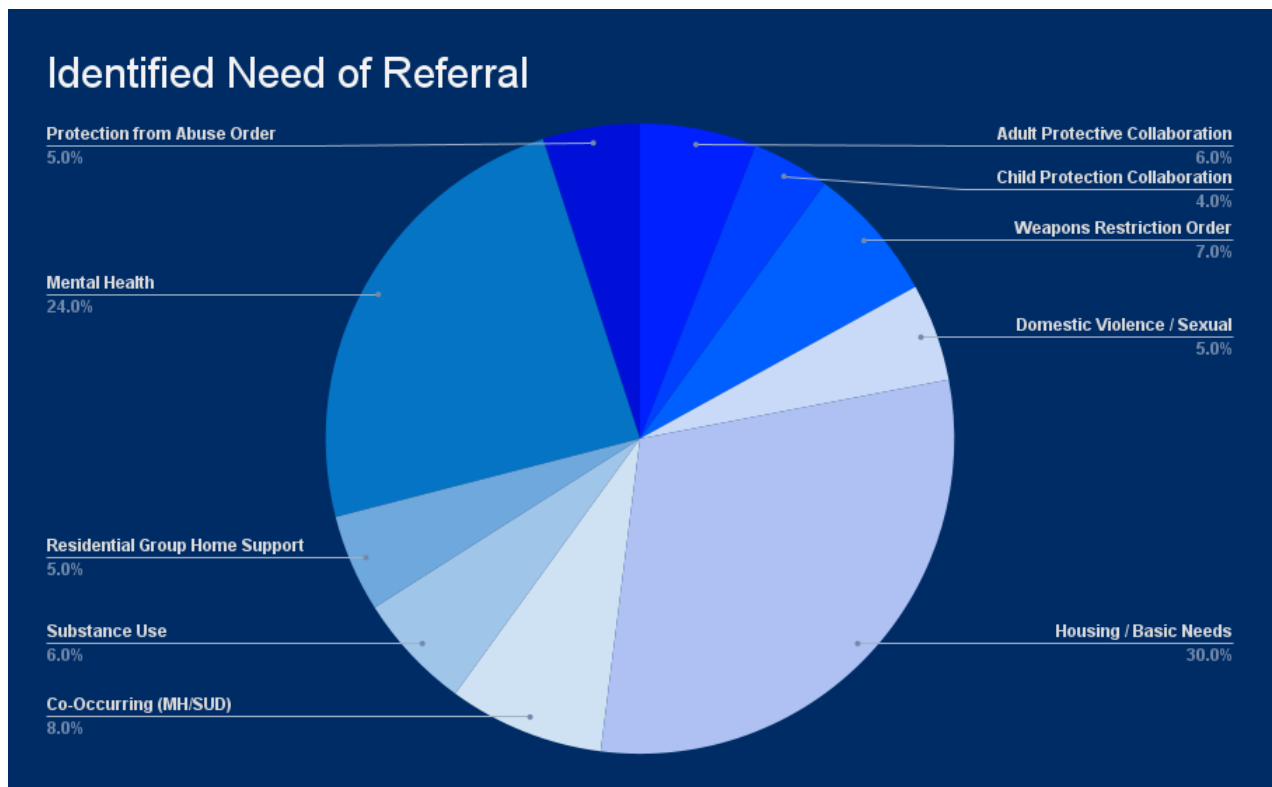
SOCIAL SERVICES



Lauren Dembski-Martin
Social Services Navigator

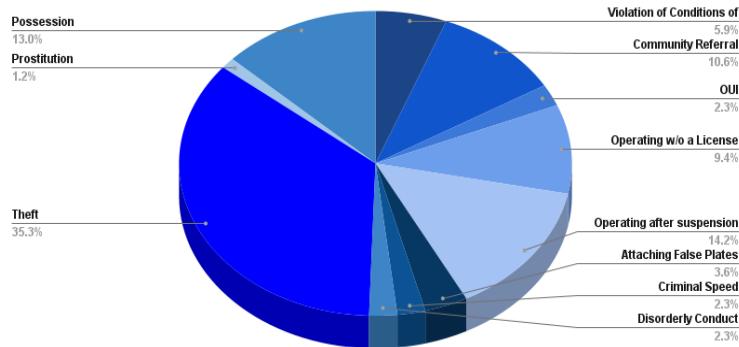
Our Social Services Manager, Lauren Dembski-Martin, handled 197 referrals from officers or community partners from July 2024 to June 2025. Of those 197 referrals, 449 contacts were generated including both face to face visits and check ins via phones. These contacts included supporting officers with the extreme weapon restriction order process (“yellow flag” orders), providing support and accompaniment for seeking protection from abuse orders, collaborating care with local crisis teams, developing rapport and support with local residential group homes within the community, providing emotional support to individuals and families facing adverse challenges, providing outreach to those unhoused and who may be seeking basic needs resources for food and shelter, collaborating with both child and adult protective services, providing mental health crisis follow-ups and short-term check-ins with individuals as continuity of care is being established.

Additionally, over the course of this year, the Social Services Manager has been working diligently the department’s administration and peer support team to ensure the critical mental health needs of officers and their emotional wellness are supported. Following any critical incident over the course of this year, the Social Services Manager would help to provide one to one check ins, as well as an Acute Stress Adaptive Protocol for First Responders debrief. Additionally, in March of 2025, the Social Services Manager encouraged the department staff to participate in the National Law Enforcement Wellness Week with the goal of public safety professionals to build and sustain physical and mental readiness.



LAW ENFORCEMENT ASSISTED DIVERSION (LEAD)

Diverted Charge



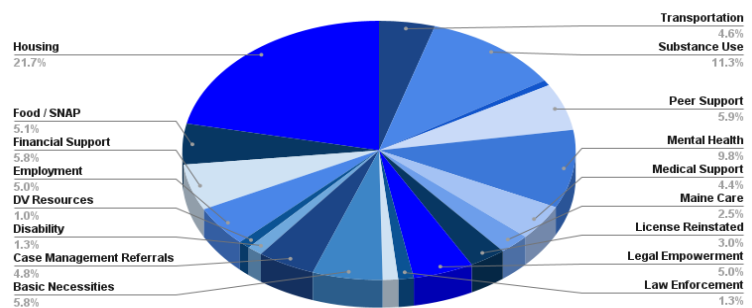
Scarborough Police Department's Law Enforcement Assisted Diversion Program continued to thrive this year as a strategic and proactive way to divert individuals to a community-based, harm-reduction intervention for law violations driven by unmet behavioral health needs. The 3-year Office of Justice Comprehensive Opioid Stimulant and Substance Use Site-Based Program grant awarded to Scarborough Police Department in 2021, continued to fund the full time LEAD Case Manager position for this program. This year the LEAD program served 14 newly referred individuals during the reporting period, in addition to 61 past referred individuals, some still engaging regularly with the program well past their required engagement period. During the reporting period the LEAD staff gathered

further data of progression of the program and results over time of engaged individuals. Data demonstrated a drastic reduction in the utilization of emergency resources (law enforcement, emergency department, etc.) by LEAD participants the longer they are engaged with the program, as well as increased self-sufficiency.

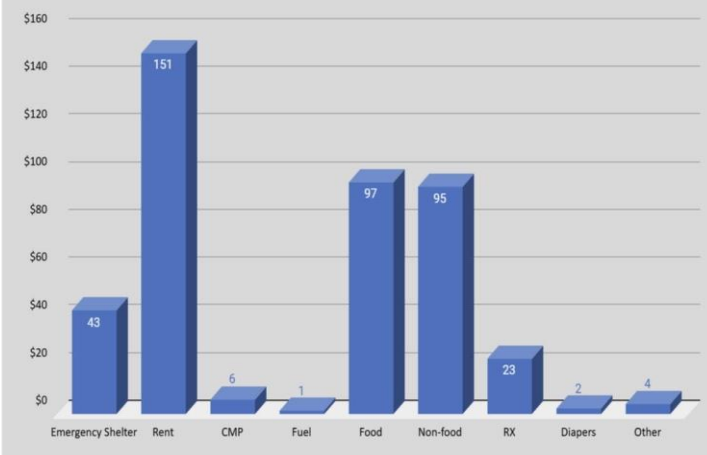
Focus of Client Interaction

GENERAL ASSISTANCE PROGRAM

Scarborough's General Assistance remains under the umbrella and supervised by Scarborough Police Department's Social Services Division. General Assistance applicants for this year included 422 individuals, which included 276 families. Scarborough's General Assistance Program interacted with 78 new families this year who had never accessed support services before.



General Assistance Given To Scarborough Residents



The General Assistance program saw expenditures this year amounting to \$228,141.64, with \$163,529.86 of that expenditure reimbursed from the State of Maine.

SCARBOROUGH HARBOR MASTER/ MARINE RESOURCE OFFICER



*Dayren Granata
Harbor Master/Marine
Resource Officer*

The year 2025 was marked by continued growth and increased demand on Scarborough's waterfront resources. As Harbor Master and Marine Resource Officer, the focus remained on ensuring safe operations, managing marine resources, enforcing state and local regulations, and engaging the community through outreach and education.

Vessel traffic again increased, environmental monitoring and resilience projects expanded, enforcement was strengthened, and new community partnerships were launched. At the same time, challenges such as parking congestion at the Pine Point Co-op and growing demand for harbor infrastructure highlighted the need for strategic planning.

This report outlines the year's key activities, accomplishments, challenges, and goals for 2026.

I. HARBOR OPERATIONS & INFRASTRUCTURE

Vessel Traffic & Harbor Use:

- Vessel traffic increased by **14%** in 2025, reflecting both growing recreational use and steady commercial activity.
- Recreational boating continues to drive much of the increase, with Pine Point Co-op emerging as one of the **highest-volume boat ramps in the state**.
- Commercial use—including fishing vessels, aquaculture operators, and shellfish harvesters—remains steady and vital to the local economy.
- Transient Vessels and Mooring increased **15%** which continues to show growth of tourism in the area. We will continue to make every effort to accommodate these visiting vessels as it is important to the economic impact to the area.

Infrastructure & Equipment

- No dredging or major infrastructure upgrades were completed in 2025. The US Army Corps is looking forward to a project possible in 2026-2027.
- The Town earmarked funding for replacement of the **28-year-old Public Safety watercraft**. The new vessel is currently in production and will significantly improve safety and response capacity. The vessel is planned to be commissioned in the Spring of 2026.

II. ENVIRONMENTAL STEWARDSHIP & RESOURCE MANAGEMENT

Water Quality & Monitoring

- New water quality measures were implemented in 2025.
- Climate and sea level rise monitors were installed on the Pier Point Pier, providing real-time data to support long-term resilience planning.

2025 REVENUE SOURCES (ESTIMATED)

<u>Source</u>	<u>Amount (\$)</u>
Mooring Permit Fees	\$74,000
Pier Use Fees	\$1,400
Boat Launch Fees	\$16,300
Waterfront Lease Revenues	\$10,000
Lease Pier	\$2,400
Shellfish Licenses	\$22,545
<u>Grants</u>	
DACF-Submerged Land	\$15,000
MOHF – Surveillance Equipment	\$4,000
Working Waterfront Resiliency	\$92,000
Prouts Neck Association- No wake buoys	\$2,000
Prouts Neck Association- Surveillance item	\$1,000

Fisheries & Shellfish

- Ongoing monitoring of commercial shellfish flats and aquaculture operations continued in collaboration with the Maine Department of Marine Resources (DMR). The specific 12 areas where shellfish is regularly harvested are still producing good numbers of product. The areas are also showing small shellfish that will support future harvesting.
- Restoration and protection efforts remain a priority to maintain sustainable harvests and healthy ecosystems.
- **Invasive Species**
- Vigilance continued with marine species enforcement and monitoring, helping reduce risks associated with invasive species such as green crabs. Conservation efforts were increased and the time frame increased as well to target the invasive species during peak time.

III. REGULATIONS AND ENFORCEMENT

Enforcement Efforts

- Enforcement of watercraft safety and marine species regulations was substantially increased in 2025.
- No major violations were reported, reflecting strong compliance among users. The primary goal was to educate the boat public and ensure voluntary compliance with applicable federal, state, and local laws.
- New No Wake Buoys were purchased from a grant from the Prouts Neck Association and placed in service in both anchorage for watercraft operators to have visual reference to slow down and be mindful of there wake.

Education & Outreach

- Numerous outreach sessions were held with civic groups, aquaculture operators, lobster harvesters, and shellfish harvesters.
- Community education emphasized safe boating, sustainable harvesting, and compliance with regulations.

IV. COMMUNITY ENGAGEMENT & STAKEHOLDER RELATIONS

School Partnerships

- A new program was launched during National Safe Boating Week in Scarborough Middle School and Wentworth Intermediate School.
 - Students participated in a “LifeSaver Estimation Challenge” contest.
 - Winners received a lifejacket, and the winning classes enjoyed a pizza party.
 - The initiative successfully raised awareness among youth about boating safety.

Local Organizations & Collaboration

- Continued collaboration with fishermen, aquaculture operators, and local conservation groups strengthened community partnerships and maintained stakeholder engagement
- Executed a partnership with Maine McDonald’s, Maine Harbor Masters Association, Maine Game Wardens, Maine Marine Patrol Offices, and the US Coast Guard Auxiliary to supply children under 12 who were wearing a lifejacket to issue them a “Flotation Citation” which provided them a free treat from local McDonald’s for wearing their lifejacket.

V. FINANCIAL OVERVIEW

Revenue

- Continued collection of mooring fees, shellfish license fees (commercial, recreational, one-day and three-day passes), and associated harbor use fees provided steady revenue. See Revenue Break down at end of report.

Grants & Funding

- **Grants were successfully secured in 2025 for:**
 - Boat ramp float replacement
 - Pier float replacement
 - Pier infrastructure upgrades
 - High-level surveillance equipment
 - No-wake buoys

These grants will directly enhance harbor operations, safety, and user access in the coming years.

VI. CHALLENGES AND AREAS FOR IMPROVEMENT

Pine Point Co-op Parking & Ramp Congestion

- The greatest challenge in 2025 was the increasing use of the Pine Point Co-op for boat launching and recovery.
- The site has become one of the busiest in Maine, leading to significant parking and congestion issues.
- Addressing infrastructure and parking expansion will be essential to sustaining safe and efficient operations.
- Parking and traffic flow is being looked at for future needs and we will make adjustments as necessary to accommodate the increased use and traffic.

VII. GOALS FOR 2026

- **Dock Expansion:** Install an additional dock to accommodate growing vessel traffic.
- **Boat Ramp Float Replacement:** Complete replacement of floats to improve safety and accessibility.
- **Pier Infrastructure:** Secure matching funds for already-awarded grants supporting pier replacement floats.
- **Parking Upgrades:** Work with the Town to upgrade and expand parking facilities at the Pine Point Co-op.
- **Public Safety Vessel:** Take delivery of and deploy the new public safety watercraft.
- **Continued Outreach:** Expand partnerships with schools and community organizations to promote safe boating and marine stewardship.

CONCLUSION

The year 2025 highlighted both the strength and challenges of Scarborough's working waterfront. Vessel traffic and community engagement are at record highs, environmental monitoring has advanced, and grant funding has been secured for critical infrastructure needs.

Moving into 2026, the Town must focus on infrastructure improvements—particularly at Pine Point Co-op—while continuing to balance the needs of commercial users, recreational boaters, and environmental sustainability. Through collaboration, proactive planning, and continued investment, Scarborough's waterfront will remain a safe, sustainable, and vital resource for years to come.

ANIMAL CONTROL



Jennifer Cross
Animal Control Officer

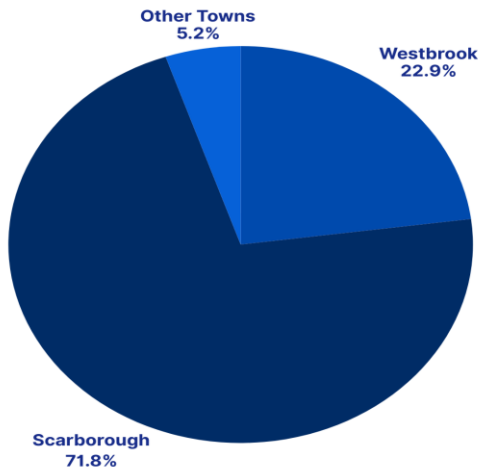
The Animal Control Officer remained highly active this year, handling a wide range of calls, inspections, and animal welfare concerns across both Scarborough and Westbrook. Efforts focused on public safety, animal well-being, ordinance enforcement, and wildlife management.

Licensing and Ordinance Enforcement

- Overdue Dog Licenses: 1,143 phone calls were made to owners, often requiring 2–3 attempts.
- Unlicensed Dogs Discovered in the Field: 10 cases, with 2 citations issued.
- Barking Dog Complaints: 12 cases investigated.
- Dogs in Hot Vehicles: 6 calls responded to.
- Dogs at Large: 55 in Scarborough and 32 in Westbrook.
- Animal Trespass: 3 complaints (dogs/cats), chickens (2 in Scarborough, 1 in Westbrook).
- USAC Cases: 2 "Dog at Large" and 1 "Nuisance/Dangerous Dog" designation.
- Citations Issued: 1 for Animal Trespass Ordinance.

Animal-Related Calls and Assistance

- Dog Bites: 11 in Scarborough, 6 in Westbrook.
- Patrols: 26 proactive patrols for barking and roaming dogs.
- Kennel Inspections: 1 conducted with no issues found.



- Temporary Pet Housing: 4 pets transferred to the Animal Refuge League (ARL) while owners were hospitalized.
- Quarantines: 2 cats quarantined after bites without rabies vaccination.
- Animal Well-Being Checks (for ARL): 7 total (4 Westbrook, 3 Scarborough).
- Surrendered Pets: 1 cat and 1 rabbit (both from Scarborough).
- Closed Neglect/Abuse Cases: 2.

Wildlife Rescue and Rehabilitation

- Injured/Abandoned Animals to Saco River Wildlife Center: 1 adolescent fox, 5 baby squirrels (rescued with tails entangled in pine pitch), 5 raccoons (including 4 babies).
- Birds to Avian Haven: 1 crow, 2 Cooper's hawks, 3 seagulls, 1 fledgling dove.

Stray and Lost Animals

- Lost Cat Reports: 14.
- Stray Cats Brought to ARL: 7 total (4 Scarborough, 3 Westbrook).
- Deceased Cats: 1 brought in for identification and cremation.
- Stray or Abandoned Animals:
 - 1 parakeet (Westbrook), 1 quail (Scarborough), 1 rooster (abandoned).
- Wildlife Calls and Concerns:
 - Fox Sightings/Inquiries: 36.
 - Bats: 8 tested, all negative for rabies (Maine CDC notes 2–3% test positive statewide).
 - Bird Testing: 1 eagle, 1 loon, 1 duck, 1 herring gull tested for avian flu and other diseases (all negative).
 - Other Calls: fawns (1), ducklings (7 distressed, plus 8 rescued from a sewer drain), raccoons in dumpsters (2), snapping turtles (2), groundhogs (7).

Aggressive/Nuisance Wildlife

- Reports Included: 3 coyotes, 1 porcupine, 2 ducks, 8 groundhogs, 3 raccoons, 1 fisher cat, 3 songbirds striking windows, 2 skunks (plus 2 trapped), and 1 snake in a basement.
- Unique Incidents: A turkey repeatedly pecking at business windows in Westbrook.

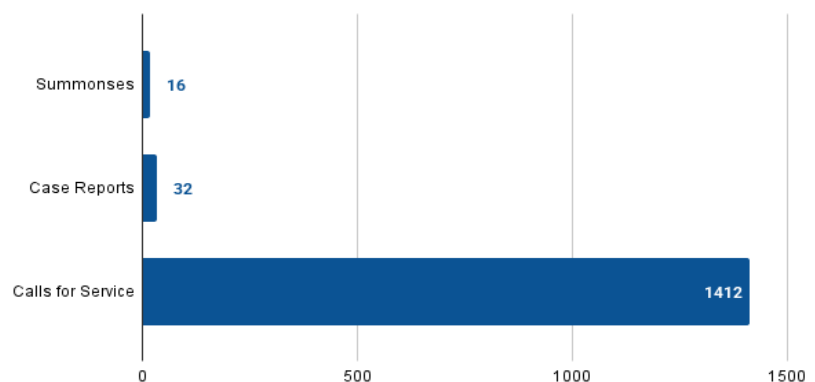
Beach & Conservation Efforts

- Beach Patrols: 25 with no issues reported.
- Ordinance Warnings Issued: 48.
- Wildlife Meetings: 2 focused on piping plover protection.
- Public Education: Community Services created signs about "Angel Wing" syndrome in geese at Memorial Park. Four signs were posted in April 2025 but all signs went missing by August.

Carcass and Tagging Reports (10-7)

- Deer: 2 untagged, 7 tagged.
- Other Species Collected/Reported: 7 raccoons, 1 goose, 1 skunk, 6 porcupines, 4 turkeys, 1 seal, 7 birds (including owls, crow, cormorant, chicken, pigeon, turkey), 3 squirrels, 3 ducks, 1 pig skin, 4 groundhogs, 3 geese, 9 opossums, 1 coyote, 1 porpoise, 1 seal, and 2 foxes.

Scarborough Calls for Service



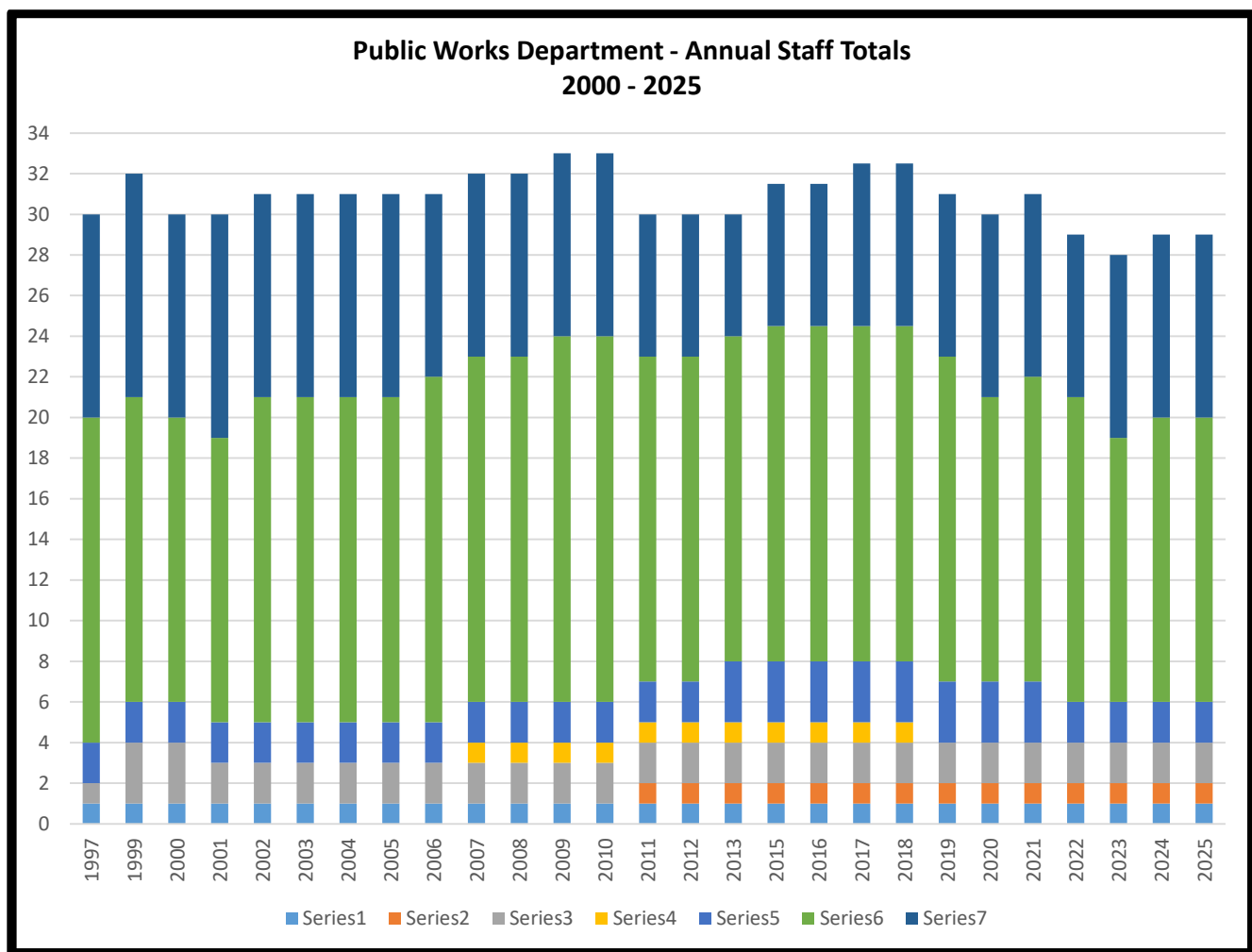
Report from the

PUBLIC WORKS DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with pleasure that the annual report from the Public Works Department is submitted for fiscal year July 1, 2024, through June 30, 2025. The Town of Scarborough's continued expansive growth creates increasing demand on the Town's infrastructure and on the Public Works Department's responsibility to maintain it. Since 1996, a total of **57.25** (road miles) of public roads have been accepted by the town as public roadways, and, consequently, the Town's responsibility to maintain them. The winter season continues to be challenging, with frequent thaws followed by freezing temperatures. Treating the roadways under these conditions requires more materials and a significant amount of labor.

Despite consistent growth, changing weather patterns, and the resulting increased responsibilities, the Public Works staffing numbers have remained steady, as indicated in the staffing chart below.



In fiscal year 2025, Scarborough Public Works personnel responded to **2,214** requests for service from residents, Scarborough Town departments, outside municipalities, and the general public. The work orders generated from these requests were assigned to and completed by the proper personnel in our Operations, Vehicle Maintenance, and administrative departments.

Administration

The pwinfo@scarboroughmaine.org email has proven to be a useful and effective tool enabling the public to communicate with Public Works. Residents can easily share questions, concerns, information, photographs, and comments. Our

administrative staff monitors the email and responds to all emails accordingly. The staff then allocates these requests, questions, and concerns to the appropriate staff/department for further action.

In FY25, the Public Works Administrative Department processed **103** excavating permits, **33** excavating licenses, and **14** Driveway Coordination Forms.

Public Works consistently posts information and updates on the Town's website, newsletter, and Facebook page. This outreach has been effective and well-received by Scarborough residents.

Operations

Our **15**-person Operations crew monitors, repairs, and maintains the Town's infrastructure. Their workload varies significantly with the seasons. The warmer months include road/drainage maintenance and repair, street sweeping, road mowing, and beach cleaning. Winter operations primarily focus on keeping the Town's roadways safe and clear. As has been the case for several years now, winter 2024-2025 presented fewer storms with significant snowfall. However, several weather incidents occurred, involving freezing rain and icy conditions. These types of storms often feature repetitive cycles of warmer temperatures that cause melting, followed by frigid temperatures that result in frozen, dangerous roadways. This requires lengthy treatment with extensive amounts of material to keep the roads safe for travel. During fiscal year 2025, our crew responded to **20** weather events requiring road treatment, during which we spread **1766** tons of salt and **3809** tons of sand.

The maintenance and repair of streetlights and traffic lights are a year-round responsibility. Since assuming responsibility for the streetlight fixtures in 2019, our workload for maintaining them has increased considerably. Traffic Lights, in use 24/7, 365 days a year, require ongoing maintenance and repair. In FY25, we continued to address challenges with the newly updated traffic lights along the Route One corridor, working diligently to ensure that they function as intended.



Vehicle Maintenance:

Our Vehicle Maintenance crew continues to carry a full workload. In addition to the **291** Scarborough vehicles & equipment (Police, Fire, Rescue, School, Public Works, IT, Community Services, Planning, etc.), our vehicle maintenance department also repairs and maintains **98** vehicles from external municipalities:

- Hollis: Fire/Rescue Department
- Kennebunk: Fire/Rescue Department
- Old Orchard Beach: Fire/Rescue Department

- Old Orchard Beach: Police Department
- Wells: Fire/Rescue Department
- Westbrook: Fire/Rescue Department

The Scarborough Public Works vehicle maintenance team, maintaining these external fleets, continues to be beneficial for all. This contracted work generates revenue for the Town and provides high-quality, cost-effective services to external municipalities.

The work we do to maintain external municipal fleets has gained such notoriety that we continue to be approached by additional local municipalities seeking to have us maintain their fleets as well. Given our current workload, however, we are unable to take on any additional fleets at this time.

The Vehicle Maintenance crew of **10** includes a Fleet Manager, an Assistant Fleet Manager, six full-time service technicians, one metal fabricator, and a parts room manager. Through our cooperative agreement with Southern Maine Community College, we have a part-time service technician intern when an opportunity arises. Our Parts Room Manager is also our shipper/receiver, and our Fleet Manager is also the Building Maintenance Supervisor.



CAPITAL IMPROVEMENTS: PROJECTS

Sidewalk Rehabilitation Paving/Accessibility Improvements (Year 3 of a 10 year plan)

Most of the Town of Scarborough's nearly 50 miles of sidewalks were constructed in the 1990's and are showing their age. During the pandemic, the number of residents using the sidewalks increased, raising awareness of their condition and prompting more calls to Public Works to report sidewalk defects. The Town Survey completed in 2021 clearly indicated that the condition of the sidewalks was a significant concern among the Town's residents. Public Works continues to identify the most significant areas of need to coordinate and implement changes and improvements.

Mid-Level Road Rehabilitation/Paving

The Public Works department continues to coordinate the paving of roadways throughout town based on the results of the town-wide pavement condition survey in FY19. Roads paved in FY25 included: Hawthorn Circle, High Point Road, Bayberry Lane, Cloverleaf Lane, Orchard Hill Road, Partridge Lane, Rocky Hill Road, Sandy Point Road, and Salt Marsh Circle.

Sub-Surface Drainage Improvements

In recent years, Vortex Company, formerly Ted Berry Company, conducted a condition assessment of the Town's drainage infrastructure. The evaluation identified segments of the drainage infrastructure that needed repairs or upgrades. Public Works continues to utilize this CIP funding to address drainage issues in town.

Sander Rack Upgrades

The Public Works department hangs all of the plow truck sanders on a rack in the backyard for off-season storage and sander maintenance. This upgrade includes installing a fall protection system comprised of trolleys, harnesses, and the required rigging. We will also be installing a roof over the rack system, which will not only protect the new fall protection system but also the equipment's hydraulic hoses and other sanding systems that tend to deteriorate due to exposure. This new system will also improve the process of removing and installing the sanders during inclement weather. This project is still a work in progress; it is approximately halfway completed.

CAPITAL IMPROVEMENTS: EQUIPMENT

Each year funds are requested for new equipment based on an established equipment replacement schedule. With a few exceptions, the annual plan calls for the replacement of one plow truck (with gear), one pickup truck, and one piece of specialized large equipment. This schedule enables us to maintain a fleet of plow trucks that are no older than 16 years, pickup trucks that are no older than 10 years, and other heavy-duty construction equipment no older than 10 years. While the American Public Works Association guidelines recommend replacing vehicles 2-3 years sooner, we are able to successfully follow our schedule because operators are assigned specific trucks and our vehicle maintenance staff is very diligent with maintenance schedules.

The equipment replaced in FY25 included plow truck #4027, a one-ton pickup truck (#4005), and a mowing tractor (#4044). We replaced the DEF dispenser for the vehicle maintenance department, which immediately proved to be a great improvement.

RECYCLING AND SOLID WASTE

Scarborough continues to partner with ecomaine for recycling processing and education and outreach. Recycling information was provided to the public through the Town's website, e-newsletter, and social media accounts.

Respectfully submitted,

Douglas Howard

Public Works Director



Report from the

TECHNOLOGY & INFORMATION SYSTEMS

To the Town Manager, Town Council, and Citizens of Scarborough:



Jennifer Day
Information Systems
Director

The Scarborough Technology and Information Services Department functions as a shared service for both the Town of Scarborough and Scarborough Schools. The IT team consists of 12 full-time employees providing technology services to over 900 active employees, 3,000 students, a variety of per-diem staff and volunteers across 19 physical locations. Town-wide, our team supports over 16,000 devices including desktops, laptops, chromebooks, tablets, phones, web cameras, projectors, printers, assistive audio equipment, and other interactive devices.

In addition to end-user technology, the IT Department also manages a complex infrastructure of fiber and wireless networks as well as the telecommunication system and cybersecurity oversight. Between the School and Town, our staff maintains and provides support for more than 50 critical operational applications both internally hosted and cloud based, as well as the Town and School department public websites, intranets, and a variety of other social media and online services.

Routine department tasks include managing the cross-functional help desk, imaging and deploying devices, cyclical replacement and upgrading of hardware and software, implementation and maintenance of town-wide A/V systems, and developing/ coordinating the delivery of technical training and documentation. The IT group is also responsible for a volume of special projects as defined by both Town and School departments.

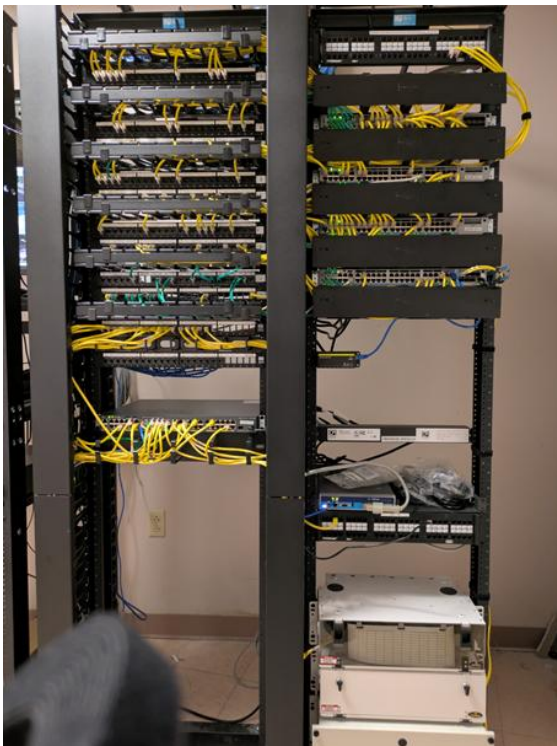
- Replaced core switch at Wentworth
- Initiated core switch replacement at Town Hall
- Initiated migration to cloud-based fax solution
- Refreshed Blue Point infrastructure
- Began migration for Town and School to Windows 11
- Assisted with body-wear and cruiser camera implementation and integration with Public Safety Core System
- Upgraded network switches and expanded port capacity in all the firebarns to support 10 Gbps connectivity
- Assisted with scoping new budget book application for Finance
- Continued to assist with Public Safety Core System implementation
- Launched a student help desk at the Middle School
- Launched the project for power redundancy in Public Safety building network operations center.
- Provided response support for the Powerschool Data Breach
- Continued work on connectivity for new traffic cabinets and lights
- Deployed replacement Chromebooks to High School students
- Replaced end-of-life projector screens at the High School
- Supported technology and connectivity for District-wide student testing
- Facilitated partial fleet replacement of School District multi-functional printers
- Migrated on-premises animal licensing to on-line state animal licensing application
- Implemented online payments for mooring fees
- Deployed new reader board in Excise department
- Scoped and prepared for migrating off of our current virtual environment vendor to a new provider including refreshing hardware and accompanying contracted services

- Crafted and deployed artificial intelligence guidelines and training for the School District
- Developed the artificial intelligence project with High School staff and Help Desk students, culminating in several products pushed live with end-users. At year-end, staff and students presented the project from conception to execution at the spring conference for the Association of Computer Technology Educators of Maine.

Respectfully submitted,

Jennifer Day

Information Systems Director



Report from the

SCARBOROUGH ECONOMIC DEVELOPMENT CORPORATION - SEDCO

To the Town Manager, Town Council, and Citizens of Scarborough:

FY 2025 in Review

The Scarborough Economic Development Corporation (SEDCO) develops, supports and promotes sustainable economic development practices leading to a healthy, diverse and resilient local economy for the Scarborough community.

In Fiscal Year 2025, Scarborough experienced new and expanding businesses, job increases, and additional square footage of commercial space.

Population and Job Activity

Census Bureau Population Estimates for 2024 clocked in at 24,010, suggesting that our population increased by 1,875 residents since the 2020 Decennial Census Count of 22,135. SEDCO estimates that population reached approximately 24,446 by mid-year 2025, adding an additional 436 residents. Using the SEDCO estimate for 2025, the number of residents increased just over 2,311 since 2020.

Using Census Bureau population estimates for 2024, Scarborough is the 6th largest community in Maine. Using Maine Department of Labor (MDOL) data on annual employment, Scarborough is also the 6th largest community in the State. For 2024 MDOL reports 18,041 jobs in Scarborough. Since 2020, an additional 2,286 jobs have been added. These are jobs located in Scarborough and include employees both residents and commuters from other communities.

In 2024, health care leads the way with just over 4,000 jobs or 22% of the total. Retail trade is second in terms of total jobs, comprising 15% of jobs based on the annual 2024 reporting from MDOL. The rest of the economic base is fairly well diversified between construction, manufacturing, professional scientific services, management of companies and hospitality. Each of these industries has more than 1,000 employees. It is interesting to note that in 2014, health care (19% of total) and retail (17% of total) were also the leading industries in 2014, but retail lost some share of the total job market, while health care has gained.

When we look at the number of businesses, MDOL estimates that Scarborough had 1,426 wage & salary establishments in 2024. Within SEDCO's tracking of businesses, we estimate approximately 1,437 businesses in our online data searchable data set.

Between 2019 (before the pandemic) and 2024, Scarborough added 260 net new businesses according to MDOL. The average size of business in Scarborough in 2024 was 12.7 employees. Despite having some large employers in Scarborough, we are still a community of small businesses. Part of this increase in businesses included Stacks Pancake Co, The Little Gym, The Maine Scoop, Antigoni's Pizza, Blaze Pizza, Starbucks on Payne Rd. and Moe's Original BBQ. All but two of these new businesses moved into existing space, renovating and improving the existing structures. Also in the mix of new businesses are two new hotels – LivAway suites on Mussey Road and HomeAwhile. LivAway is scheduled to open in Fall of 2025; HomeAwhile will be 2026.

In addition to new residents, jobs and businesses, Scarborough's physical space has increased. According to our 4/1/2025 tax base, Scarborough is home to 10,867,630 square feet of nonresidential commercial space. This accounting includes retail, service, office, industrial and exempt nonresidential space. Between April of 2021 and April 2025, we've added 920,783 square feet – an increase of 7.7% over this four-year period.



Industrial space increased by 11% since 2021, with much of the new industrial space occurring at The Downs. Office, retail and services increased by 488,964 or 8.7% during this same period.

As housing has become an important issue in talent attraction, SEDCO staff also helps out with the Housing Alliance, particularly in tracking pertinent data. In 2025, SEDCO produced a Housing Brief which looked at how the demographics of housing has changed in recent years.

Info Sources: US Census Bureau, Vintage Annual Population (PEP data set), Maine Department of Labor, 2023 & 2024 Annual Covered Employment and Labor Force, SEDCO's BluDot data base, special tabulation of Assessing square footage 2021 to 2025.

Ongoing Projects

SEDCO assists businesses and residents by providing information in a readily digestible form through our websites and Facebook pages.

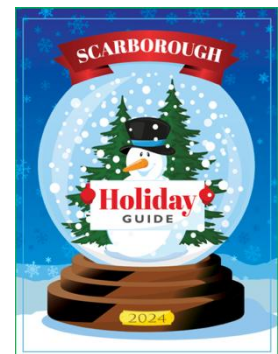
Our primary website, SEDCOMaine.com provides information on the development programs in Scarborough as well as information on zoning, growth areas and town processes. We also maintain usable data available for download for new, expanding and relocating companies. This site is being refreshed for 2025, with a launch intended for fall of 2025.

SEDCO provides a separate visitor and resident resource through our VisitScarboroughMaine.com website. This website is also available on ExploreScarborough.org. Restaurants, lodging and things to do in Scarborough are included on this website. This site is scheduled for a refresh in Spring of 2026.

On Facebook, we maintain a business to consumer (B to C) page known as *BusinessUpdateScarborough*. Nicknamed The BUS, the purpose of this page is to keep our local residents and visitors up to date on what's happening in the business community. We are joined in this effort by the Scarborough Community Chamber of Commerce and Scarborough Buy Local. <https://www.facebook.com/UpdateScarborough/>

Another resource for our residents in the annual holiday guide which highlights activities happening in Scarborough during the holidays. We offer space to local businesses to provide holiday wishes and highlight any seasonal activities.

Wrapping up the digital resources, SEDCO works with Project GRACE to publish a local calendar of meetings and events. You can find the calendar by searching Scarborough Community Calendar. The calendar is hosted on the SEDCO website.



Policy Work

In FY 25 SEDCO provided staff assistance to the Town in many policy areas including impact fees, fiscal impact and updates to the Credit Enhancement Agreement Policy, tracking economic and demographic change, and the economic outlook for the Towns audit transmission.

In addition, SEDCO organizes the All-Boards Summit on behalf of the Vision Committee, which is a joint committee of the Chamber and SEDCO Boards. The All-Boards Summit is a meeting of representatives of all Scarborough's Town Boards and Committees. This event took place in February of 2025.

SEDCO Board of Directors

The SEDCO Board of Directors is responsible for carrying out SEDCO's mission. They work closely with the Town Council to coordinate activities and programs consistent with the Town goals and objectives.

The Board of Directors in FY 2025 included Jon Crasnick (Chair), Jim Hartley (Treasurer), Travis Kennedy, Vice Chair, Allen Paul, Rick Shinay, Helen Cella and Jason Perkins. Bios of each board member can be found on SedcoMaine.com.

The board also benefits from the active participation by our Town Council Liaisons and the Town Manager. Council Member Jon Anderson and Town Manager Tom Hall attended SEDCO board meetings, participated in discussions and provided guidance. The SEDCO board and staff want to thank them for their time and guidance.

With the help of a Strategic Planning Committee comprised of former board members Kevin Freeman and Andrea Killiard, the Board completed a Strategic Action Plan in 2023. The Board is advancing four major objectives over the next five years. The plan can be found in the Board section of the SEDCOMaine website.

Annual Meeting

One of the many tasks the SEDCO Board takes on each year is the Annual Celebration of Business in Scarborough. The 2024 Celebration took place on October 28 at the Black Point Inn with 120 business leaders and town officials in attendance.

SEDCO received generous support for the Annual Meeting from 20 sponsors including Hannaford as the lead sponsor.

Additional sponsors included Johnson & Jordan, Landry French, Piper Shores, The Downs, Atlantic Federal Credit Union, Bangor Savings, cPort Credit Union, Katahdin Trust, Maine Community Bank, NorDx, Nothing Bundt Cakes. Other Contributing Sponsors included Ace Hardware, Androscoggin Bank, CMP, Enterprise Business Park, Gawron Turgeon Dillon

Architects, NCS Civil Engineers, Roxane Cole Commercial Broker, Saco & Biddeford Savings, and Town & Country Federal Credit Union.

The Board also recognized outstanding businesses and organizations for FY 2025 (Presented October 28, 2024):

- * **Project of the Year:** The Innovation District at The Downs
- * **Outstanding Legacy Business:** Rodgers Ski & Sport
- * **Outstanding Small Business:** The Pine Point Grill
- * **Outstanding Business & Community Impact:** State Farm Insurance - Michelle Raber

The SEDCO Board thanks all Scarborough businesses for their many contributions to the community.

Services

SEDCO plays many roles in cultivating business in Scarborough. We work with existing businesses, entrepreneurs and relocating businesses. Our services include:

- * Understanding and communicating business needs – from existing, new, and relocating businesses
- * Facilitating business resources with our regional partners, such as the Greater Portland Council of Governments
- * Counseling one-on-one with small businesses
- * Cultivating local and regional relationships with Scarborough Community Chamber, Buy Local and the Greater Portland Economic Development Corporation
- * Celebrating openings, milestones and business achievements
- * Building information resources for businesses and leaders.
- * Collaborating with town staff on projects that make Scarborough a great place to do live, work and do business.

Staffing

SEDCO staff includes Magdalena Slawiec, Economic Development Coordinator and Karen Martin, Executive Director. Located at Willowdale Place (360 US Route One), SEDCO's mission is to promote a healthy local economy for the residents of Scarborough.

Staff works with local businesses one on one and through local boards such as the Scarborough Community Chamber of Commerce and Scarborough Buy Local. Staff represents the Town's economic development interests by participating in a number of local committees such as the Long Range Planning Committee and ad hoc committees like Open Space.



Report from the

SCARBOROUGH PUBLIC LIBRARY

To the Town Manager, Town Council, and Citizens of Scarborough:

It is my pleasure to present this report to the Town of Scarborough on behalf of the Scarborough Public Library. Our services are the means to fulfill our mission:

The mission of the Scarborough Public Library is to provide access to a broad and deep collection and high-quality services that promote lifelong learning in a welcoming, community-centered facility.

Library Business

2025 was the Scarborough Public Library's 125th year. We reflected on the journey that got us to where we are and we began planning for the future. Building maintenance, sustainability, fiscal responsibility and relevant services are the key areas of focus. Our annual fund had a strong turnout raising \$82,000 of our \$100,000 goal. (We raised our annual fund goal from \$50,000 to an ambitious \$100,000 and raised \$82,000). Going forward, our Annual Fund will allocate monies to eBooks and programming with surplus revenue going into the building fund.

With most of the funds coming from the town's capital budget, we replaced our rooftop HVAC unit, which should improve efficiency and ensure 15-20 years of operation. We also utilized the impact fund to install carpet squares in the meeting room. These squares will allow us to swap out carpeting piece by piece from high traffic areas, reducing waste and extending the life of the installation. Portland Water District donated a water bottle filling station and the installation was funded by monies raised by the Friends of Scarborough Library. This is another investment that will greatly reduce waste while providing a convenient service for our visitors.

We are deeply grateful for the Scarborough Garden Club's dedication and skill maintaining our gardens, they look full and vibrant despite the dry season. Indoors, our reference and youth services areas were rearranged in January to improve traffic flows and better define reading and gathering spaces. We also established a process to evaluate the physical condition of our collection and restructured to expand our capacity for book repair.

We have more work ahead of us. The installation of a generator in October will allow us to serve the community during outages, once travel is deemed safe. Thank you to the individual donors, the Chamber of Commerce, Project Grace, and the Town of Scarborough for making former, long-term library director Nancy Crowell's dream a reality. In 2026, we will be looking deeper into our current infrastructure and resources on hand to find temporary and smaller scale solutions to our critical space issues while planning for long term solutions.

A little bit about our community use: the library was as busy as ever with over 109,600 visits, and 10,918 cardholders. Our library visitors borrowed 150,170 physical items from our collection and 24,645 items through Interlibrary Loan, otherwise known as "Minerva." We lent 21,996 items to the other 60 plus Minerva libraries.

The year was not without its challenges. The fiscal year began with a statewide suspension of the van delivery service that transports materials between libraries. This suspension lasted the entire busy summer reading season, dampening our circulation numbers for the year. The year ended with the uncertainty brought by cuts to the federal Institute of Museum and Library Services that had funded Maine State Library programs that benefited public libraries.

Adult Programming

Adult programs included partnerships with the Scarborough Historical Society, Scarborough Land Trust, Scarborough Community Services, Project GRACE, the Bicycle Coalition of Maine, University of Southern Maine, Scarborough Adult Education, Scarborough High School, Southern Maine Agency on Aging, Frith Farm, the Telling Room, Maine Audubon, The Enclave of Scarborough, and a group of Maine programming librarians called MECollab of which Scarborough Public Library is a founding member.

In addition to traditional literacy programming, library services extend into digital literacy, financial literacy, environmental literacy, community/social literacy, STEM and programs focusing on mental and physical health. The best attended programming we offered in 2025 was a celebration of 125 years of Scarborough Public Library, featuring a history lecture by Linda Snow McLoon entitled "A Library Comes to Scarborough" followed by a reception featuring The Wentworth Chorus. The chorus sang a song previously lost to history called "We Go for Scarborough," which was selected to be the Official Town Song for Scarborough on March 19, 2025. We followed up this historical talk with Modern Library History and Library

Futures, with former director Nancy Crowell lecturing about the history of the “new” building on Gorham Road while current director Chip Schrader spoke to the present and future goals.

The highlights of history presentations beyond the library were the one-man musical play about the Holocaust entitled *25044* with artist Russell Kaback. Scarborough Police Chief Mark Holmquist shared his experience guarding the Tomb of the Unknown Soldier, a program we will be bringing back next year. We also hosted a Wabanaki REACH program about early Wabanaki life and struggles.

Author talks included the Telling Room’s Young Emerging Authors. We had eighteen other authors present their work including a special poetry tribute to Taylor Swift featuring former Maine Poet Laureate Betsy Sholl, Gibson Fay-LeBlanc, Meghan Sterling, and Kate Kearns.

Among our wellness events were guided meditation, sound baths, and yoga nidri. We offered parenting programs, writing workshops, cooking programs, and STEM topics ranging from geology to salt marshes to aerial robotics to satellite oceanography to Lyme disease to plovers to yogurt.

We continued to offer the very popular movie matinees, Shakespeare table readings and continued the Die-Well Death educations series. There was also a great deal of light-hearted community building events, like our casual craft programming, color analysis, discussion groups, clothing swap, Yankee Swap, and Valentine making for local seniors living in nursing homes and assisted living. We were proud to host Project GRACE’s “Snug it Up Scarborough” and Fuel Rally, an ongoing safety series with Age-Friendly Scarborough. We once again hosted AARP tax-help volunteers, a vital service for seniors and lower-income residents.

Successful MECollab programs include a three-part winter-only series called “Big Conversations in 10 Short Minutes” that aims to combat winter loneliness, an online series called Maine Courses that deals with Maine related topics, parenting programs, conversation groups, genealogy instruction, and this year we are adding Digital Literacy instruction and sustainable crafting. MECollab has also collaborated on sharing Camden Conference related speakers, with many more programs in the works for 2025 and beyond.

We are moving towards making our events more sustainable by using reusable mugs and compostable cups, plates, and flatware for event refreshments.

Digital Services

In 2025, 44,943 items were downloaded. These downloads represent a series of digital resources that will interest everyone in the family. For example, family movie night can be powered by Kanopy, an online streaming service for Scarborough Library users. Flipster allows you to read dozens of magazines from your tablet, and we even offer comic books through Comics Plus. We continue to offer Cloud Library and Libby for e-Books. As always, we provide high speed access through our computer stations and open Wi-Fi.

Youth Services

At the Scarborough Public Library, we believe that a strong community begins with connected, curious, and confident young people. The Youth Services Department continues to serve as a trusted and welcoming space where children, teens and families are supported and can learn, play and grow together.

We introduced a growing number of drop-in, anytime activities to better meet the needs of today’s busy families. From seasonal crafts and scavenger hunts to self-directed puzzles and interactive displays, these flexible offerings allow children and caregivers to participate at their own pace, on their own schedule. This shift has helped us reach more patrons, especially during after-school hours when time and energy are limited.

We’ve also continued to offer a full slate of weekly structured programs:

[Dungeons & Dragons Club](#) is a creative storytelling, collaboration, and critical thinking group for teens.

[Crafternoon Club](#) provides hands-on art activities that foster creativity and community.

[Middle School Book Group](#) is a supportive space to explore books, ideas and friendships.

Our early Literacy Programs, [Preschool Learning & Discovery Time](#) and [Rhythm & Rhyme](#), offer rich language experiences for our youngest patrons.

[Drop-in Playtime](#) are open-ended play opportunities that support early social-emotional growth.

We also launched a monthly [4-H program](#), a positive youth development series designed specifically for homeschool families.

Many of these weekly programs were developed and inspired by the fact that we are a vital destination for middle schoolers. Each afternoon, our library sees 65 - 100 middle schoolers come through our doors. In response, we've continued to support and expand Teen Lounge, a designated space for youth to relax, use technology, enjoy a snack, and connect with peers in a safe, welcoming environment.

This year, we've placed a strong focus on intergenerational programming to bring together people of all ages and foster connection, empathy and joy across generations. These all-ages experiences, developed in partnership with our Community Engagement Manager Elsa Rowe, have been among our most well-received initiatives.

A highlight of this effort was a new collaboration with The Enclave, a local assisted living facility. We brought children to perform a Reader's Theater program for an audience of residents, creating a vibrant and uplifting afternoon for everyone involved. The Enclave was warm and welcoming, and the event ended with popsicles and conversation shared by kids, families, staff and residents alike. The smiles, laughter and meaningful interactions between generations made it clear how powerful this type of programming can be not just for participants, but for the broader community.

Other all-ages initiatives included: monthly Board Game Nights, Puzzle Palooza, crafting & creative programs and Family Time Capsule Creations.

We intentionally focus on inclusivity and representation in our programs and collections including Pride Month activities celebrating LGBTQ+ voices and identities; MLL (Multilingual Learner) Programs, created in collaboration with our Adult Education partners; An "Around the World" Summer Learning Program, launched with a vibrant multicultural potluck to celebrate the global diversity within our community.

In the stacks, we prioritized collection maintenance and diversity auditing to build a collection that better reflects and respects the lived experiences and perspectives of our patrons. This continues to be a work in progress and a continued goal for the next fiscal year.

On early release days, school holidays, and over the summer, we continue to offer a range of engaging one-time programs that mix fun and learning. Highlights including movie screenings, author visits, writing workshops, science exploration, pop culture-themed events around popular characters like *Dog Man*, *Pokémon*, and others

Our Summer Learning Program remains a cornerstone of our year-round offerings, encouraging reading, exploration and skill-building through creative challenges, themed activities and special events.

Committed to Connection, Creativity and Growth

Whether it's through an early literacy program, a spontaneous craft, a thoughtful discussion, or a shared laugh over a board game, the Youth Services Department is proud to offer programs and spaces that nurture the whole child and support every family.

As we look to the future, we remain committed to being a responsive, inclusive and joyful part of our young patrons' lives. The library continues to be more than just a place to read, it is a place to belong.

Summary

Every day we are inspired by you, and we are excited to bring new ideas and services to Scarborough. The best way to support this, or any library, is by walking through our doors and using our many services. A big thank you goes to the citizens, volunteers, and the municipal departments of Scarborough for making this an amazing town to serve and thank you for making 2025 our best year yet.

Respectfully submitted,

Chip Schrader – Library Director
and the Scarborough Public Library Staff



Report from the

SCARBOROUGH SCHOOL DISTRICT

To the Town Manager, Town Council, and Citizens of Scarborough:

Scarborough High School



The 2024-25 school year was a busy one at Scarborough High School. We graduated 220 students in the Class of 2025, and we certainly wish them the best of luck! With respect to postsecondary plans, 90% of the class went off to a two- or four-year college or university, 9% of the class pursued a postsecondary career or technical school/program, and 1% joined a branch of the armed forces.

We continue to explore ways to expand and diversify pathways to graduation for SHS students, while strengthening long-standing educational opportunities and programs for students. In 2024-25, we took several steps towards this goal. For example, in collaboration with our Career and Technical Education (CTE) partners at Westbrook Regional Vocational Center (WRVC) and Portland Arts and Technology High School (PATHS), SHS implemented a plan to offer integrated credits to SHS students who enroll in Career and Technical Education programs. This change provides SHS students in CTE programs much greater flexibility in how they meet SHS graduation requirements while pursuing an educational program that aligns with their postsecondary goals.

In terms of strengthening existing programming, SHS continued to grow participation in Advanced Placement (AP) courses. For context, SHS offers 21 AP courses and administers hundreds of AP exams annually to students enrolled in those courses. During the 2024-25 school year, specifically, we administered more than 700 AP exams. In general, students who earn a score of 3 or better (out of a possible 5) become eligible for college credit: 82% of SHS students who took AP exams earned a 3 or better. Additionally, 150 SHS students earned a distinction from the College Board as a result of their strong performance on AP exams. Additionally, SHS continues to see strong student interest in dual-enrollment programs. Students who pursue these opportunities take classes at local colleges and universities and earn both college and high school credit. During the 2024-25 school year, 29 SHS students participated in college education through these partnerships, earning up to 12 college credits in a single school year.

During the 2025-26 school year, Scarborough High School will start the reaccreditation process through the New England Association of Schools and Colleges (NEASC). Reaccreditation through NEASC is a multi-phase, multi-year process. During the 2025-26 school year, we will undergo a comprehensive Self-Reflection. This process engages the entire educational community in a structured analysis and self-assessment, which we will then use to inform our school improvement plans in relation to the NEASC Standards of Accreditation as we prepare for a decennial reaccreditation visit during the 2027-28 school year. We are excited to engage in this important work!

Scarborough School Department - Athletics and Student Activities



The philosophy of the Scarborough School's athletics and student activities department is grounded in the principles of education-based programming. We are committed to providing students with developmentally appropriate, success-oriented opportunities that foster growth both in and out of the classroom. Through participation, students are encouraged to develop essential skills, gain valuable knowledge, appreciate the diversity of others, set personal goals, and engage in healthy competition. Key areas of focus within our programs include sportsmanship, citizenship, self-discipline, commitment, teamwork, and healthy competition. These core values not only support athletic and extracurricular development but also contribute to shaping well-rounded, responsible individuals.



Scarborough High School currently offers twenty-one (21) club activities and fifty-two (52) athletic teams, which participate in twenty-two (22) different sports annually. The majority of our students engage in at least one after-school activity, with many participating in multiple programs, demonstrating strong student interest and commitment to extracurricular involvement. At Scarborough Middle School, students have access to twelve (12) different clubs and twelve (12) sports programs, with thirty-six (36) athletic teams competing each year. A significant percentage of middle school students also participate in various after-school activities, underscoring the value placed on these programs.

A key priority for our department has been the development of a robust operational framework that ensures consistency, accountability, and the highest standards of service for our students. We are actively refining our student code of conduct, coach's handbook, and booster club guidelines, all of which serve as vital tools for maintaining program integrity and compliance with state and district regulations.

Thanks to the dedication of our coaches, club advisors, and students, we are proud of the ongoing success of our athletics and student activities programs. Participation continues to rise, and both our athletic teams and extracurricular clubs are recognized as some of the best in the State of Maine. While we celebrate these achievements, our department remains committed to continuous improvement. We will continue to focus on supporting the district's initiatives in social and emotional learning (SEL), ensuring that our programs provide not only opportunities for athletic and academic success but also for the development of emotional intelligence and resilience.

The Scarborough School Department has a long-standing tradition of excellence in athletics and student activities, and we are pleased to report that this tradition remains strong. This continued success is a direct result of the hard work and collaboration of all stakeholders



Scarborough Middle School



During the 2024-2025 school year, Scarborough Middle School (SMS) served approximately 661 students in grades 6, 7, and 8. Grade levels were organized as Learning Communities, where students received instruction in rigorous core courses from collaborative teacher teams.

English Language Arts (ELA), Mathematics, Science, and Social Studies are considered core courses and are taught daily.

Middle School students were also offered additional learning opportunities, which included World Languages (French and Spanish) and Allied Arts classes such as Art, Music, Band, Chorus, STEM, Health and Physical Education. Additionally, Scarborough Middle School continues to offer athletics to 7th and 8th graders and several co-curricular activities for all students.

Scarborough Middle School is committed to having multiple structures to support both academic and social-emotional needs for our students that go beyond general classroom teachers and school administration. Some examples of these structures and supports include:

- Math and Literacy Support: Direct, small group instructional support in math and ELA
- Bridge and Academic Center: Spaces for students who need academic and/or executive functioning support
- RISE (Re-teach, Improve, Stretch, Enrich/Excel): Students use this time to complete current assignments, improve the quality of their work, get extra help, and/or explore content further.
- Student Advocacy: Group and individual social, emotional and/or academic supports
- Student Support and Intervention Committees: Academic Multi-tiered System of Supports (MTSS) Committee; Social Emotional Multi-tiered System of Supports (MTSS) Committee
- Crew Advisory Groups: Crew advisors provide support and encouragement through a variety of activities that enrich the academic, social, and emotional needs of all students.

Scarborough Middle School had many exciting developments during the 2024-2025 school year. For the last couple of years, we have been able to offer chorus to our 8th grade students. In 2024-2025 we were able to add a part-time chorus teacher and expand vocal music opportunities to all three grade levels. This shift resulted in an increased skill-set for our students.

The entire SMS community engaged in RULER, a social emotional curricular program. During Professional Learning Team sessions, the SEL building committee modeled RULER tool lessons to help staff prepare for teaching during Crew. This year of previewing and teaching the lessons enabled staff to gain a clear understanding of the RULER tools, introduce the concepts to students, and prepare to teach grade-level lessons next year.

In the spring of 2024, SMS received a Scarborough Education Foundation grant to assist with funding recess equipment for both indoor/outdoor opportunities. In the 2024-2025 school year, students took part in a daily 15-20 minute recess period that occurred as part of their lunch block. Students had access to sports equipment, flexible space that could be used for multiple games, and places to relax with friends.

The SMS garden was in full bloom during the spring of 2025 thanks to the hard work and dedication of the Social Life Skills program, Student Advocacy, and student support. Their efforts included connecting with local businesses and organizations for support, such as Coast of Maine Soil, Dunstan Ace Hardware, and the Scarborough Education Foundation. In addition, SMS staff collaborated with Master Gardeners from the Scarborough Garden Club and the University of Maine Cooperative Extension. Through these partnerships, staff gained valuable knowledge about sustainable gardening practices that they were able to share with students. A walk through the SMS garden revealed green bean trellises, a pumpkin patch, tomatoes, dahlias, and a variety of other flowers and vegetables. Looking ahead, the goal is to expand the garden with additional crops

and create even more opportunities for the entire SMS student community to dig in, learn, and benefit from this outdoor learning space.

SMS was excited to receive a Maine Outdoor Learning Initiative (MOLI) Grant in February of 2024. The purpose of the grant was to provide “hands-on, engaging, interdisciplinary outdoor learning and career exploration opportunities that connect students with Maine’s amazing natural bounty.”

As part of the grant, staff developed interdisciplinary, standards-based curriculum writing to create units for the 24-25 school year. The 6th grade science teachers partnered with the Gulf of Maine Research Center to create a unit on Maine ecology. The students conducted an investigation around invasive crabs at Higgins Beach. The students shared their data with scientists within GMRI’s Ecosystem Investigation Network and with the larger science community in Maine to study the changing environment.

Two 7th grade teachers piloted an Integrated Learning Team, and the objectives of this team were to provide students with standards-based interdisciplinary opportunities that engaged them with the outdoors and their community. Highlighting hands-on learning opportunities, this educational approach aimed to boost academic performance, foster deeper connections to the local community, nurture students' appreciation for nature, and instill a dedication to becoming engaged, contributing members of society. The team focused on a Community unit, a Forest exploration unit, a Maple Sugaring & Maple Syrup Production Unit, The Science of Snow / Extreme Weather in History Unit, and an Estuary unit.

The 8th grade students had the opportunity to do some geology fieldwork at Fort Williams in Cape Elizabeth. The focus of the experience was building background knowledge on how the earth has changed. Students examined evidence of seafloor spreading, identified key igneous and metamorphic rocks, predicted the causes of geologic change, and learned about the nearly 500 million year old history of Fort Williams.

Our 6-8 school librarian provided our 8th grade students with a virtual author visit. Neal Shusterman, a young adult author, spoke with the eighth graders, answered questions, shared information about his life and his writing process, and provided fifty signed copies of “All Better Now” to the students.

Wentworth School



The 2024 -2025 school year was one of continued growth and innovation at Wentworth School. Throughout the year, we remained dedicated to nurturing both academic excellence and emotional intelligence across all grade levels. In a dynamic and ever-evolving educational landscape, our teachers and staff worked collaboratively to provide high-quality instruction that supports student achievement in every subject area. We also deepened our commitment to students’ social and emotional development, recognizing that learning flourishes when students are equipped with the skills to understand, manage, and express their emotions. By intentionally blending rigorous academics with social-emotional learning, we ensure that students are developing the knowledge, empathy, and resilience they need to thrive both in and beyond the classroom.

A welcoming and inclusive environment continues to be at the heart of our school culture. Our RESPECT Code: Responsible, Encouraging, Safe, Polite, Everyone’s Included, Caring, and Trustworthy, guides how we learn, work, and grow together. These principles are explicitly taught, modeled, and reinforced in every setting, forming a strong foundation for positive relationships and responsible citizenship.

Our commitment to this work has evolved through a thoughtful and multi-step process. Over the past two years, our staff examined data, explored SEL research and resources, and ultimately selected RULER, a program developed by the Yale Center for Emotional Intelligence, as the best fit for our school community. We built an Implementation Team, engaged in professional learning, and dedicated the first year to Adult Social-Emotional Learning (SEL). During that foundational year, staff participated in regular professional development, learned the RULER tools, and practiced applying them to our own work and relationships. For example, our Staff Charter, a collaboratively developed document describing how we want to feel at work and how we'll support one another in achieving those feelings, became a powerful model for the student experience to come.

In 2024-25, following that initial preparation, we moved into schoolwide RULER implementation for students. Our plan included a monthly Community Day held on the Early Release Wednesdays. We kicked each Community Day off with a whole-school assembly to introduce RULER, classroom-based SEL lessons, and a structured Community Time schedule that allowed each grade level to explore SEL concepts together. These intentional routines and shared experiences provide students with consistent opportunities to recognize, understand, label, express, and regulate their emotions, the five key components of emotional intelligence. Community Day became a celebration of belonging, connection, and shared values across all grades. Through these efforts, Wentworth students are gaining the language, tools, and strategies to build empathy, strengthen relationships, and support one another in creating a positive and inclusive school culture.

Professional learning for staff continues to be a cornerstone of our success. Teachers have multiple opportunities to collaborate and grow through Monday afternoon professional development sessions and monthly Professional Learning Team meetings on Early Release Wednesdays. The 24-25 sessions built upon our collective understanding of SEL and instructional best practices, with teacher leaders from the Implementation Team guiding RULER-related professional learning. Weekly Learning Community meetings provided time for collaboration, data reflection, and strategy sharing to support continuous improvement and student success.

Our commitment to academic excellence remains as strong as ever. In literacy, we continued to refine our approach through the Readers' and Writers' Workshop model, complemented by From Phonics to Reading, which strengthens foundational phonics and phonological awareness. Together, these approaches ensure a balanced and responsive literacy experience for every student. In mathematics, Math in Focus continues to anchor instruction with an emphasis on conceptual understanding and problem-solving. Our Mystery Science program and rich, thematic social studies units provide hands-on, inquiry-based learning that encourages curiosity and critical thinking. Teachers regularly reflect on practice, monitor student progress, and set goals to ensure each learner is supported in reaching their fullest potential.

Technology integration continues to enhance both teaching and learning at Wentworth. One-to-one chromebook access allows students to develop essential digital literacy and confidence with online learning tools. These skills not only enrich classroom engagement but also prepare students for success in state assessments and the digital world they are growing up in. We are proud of the adaptability and perseverance our students show as they build these skills each year.

Beyond the classroom, our co-curricular programs have continued to flourish. A full range of after-school clubs provided students with meaningful opportunities to explore interests, connect with peers, and build confidence in new areas. Whether through arts, service, or enrichment activities, these experiences support the development of well-rounded learners who bring enthusiasm and leadership to everything they do.

At Wentworth School, we remain deeply committed to educating the whole child, fostering intellectual curiosity, emotional awareness, and a sense of belonging. Through our focus on rigorous academics, social-emotional learning, and community connection, we are preparing students to become compassionate, capable, and confident members of our school and the wider world.

Scarborough Primary Schools

Welcoming our youngest learners to the district is our privilege. Creating a safe, kind, and focused learning environment is critical, and sets the stage for learning. The first few weeks of school are focused on establishing routines and procedures to create secure, welcoming and inclusive school buildings. We foster new relationships between children and adults so students feel supported and develop a sense of belonging. Having children trust the adults around them creates an environment that is conducive to learning.

Social and Emotional well-being remains a central focus at the primary level, to support learners in regulating and being ready to learn. The implementation of our Social and Emotional learning curricula, the MindUp Primary Years Program, has been underway for the last two years. During the 2024-25 school year, teachers at Eight Corners piloted the Early Years MindUp program with kindergarteners and found it well suited to the needs of our youngest learners. This program is to be fully implemented in kindergarten across all three buildings in 2025-2026. Staff throughout each building continue to fine tune integration of SEL practices in hallways, classrooms, cafeterias, and playgrounds. Lessons about the parts of the brain taught students about how our minds help regulate emotions and create learning and memory. Students continue to learn mindfulness, skills to help identify when they are not regulated. MindUp teaches the science behind your emotions and how to regulate them when something unexpected happens.

MINDFUL TIPS

For Managing Stress



 mindup



The K-2 phase continued the use of iReady as an assessment tool and an individualized learning platform. Students completed the assessment in Math and Reading three times throughout the year. Results from the assessments put students on a path of skill development that targeted a set of skills needed to continue to progress in both Reading and Math. Students used the iReady Individualized Learning 20-30 minutes per week. The year ended with 81% of students meeting or exceeding grade level expectations in Reading and 75% in math. Across the K-2 phase, new protocols for regular student data review were implemented in order to identify the unique needs of students and fine-tune our processes targeting instruction for students.

Blue Point School was recognized by the American Heart Association for being second in the State of Maine out of 655 schools in the Kid's Heart Challenge. This award recognized community impact, specifically the commitment of students and families to learn hands only CPR, warning signs of stroke, and completing Finn's Mission. Blue Point is proud to be a Heart Hero!

At K-2, our outdated and undersized school facilities create many significant challenges for our students and educators. Some of these challenges include the lack of dedicated spaces for Physical Education, Art, and Music; a lack of storage for student and staff materials; safety concerns related to parking, traffic flow, bus drop-offs, and building entryways; limited space for small group instruction to address academic and or social-emotional needs; a lack of potential for growth due to a lack of adequate space; and many, many others. The needs of our K-2 buildings have been well documented and tremendous work has been done by a group of community members and school personnel to find viable solutions.



Pre-K Pilot

A grant funded Pre-K partnership between Shooting Stars Preschool and Scarborough Public Schools was launched in the 2023-2024 school year. With funding from the Maine Department of Education, one classroom for 16 eligible Scarborough students was opened. The program was full time with a student-teacher ratio of 8:1 (required by Maine DOE). The curriculum was aligned with Maine Early Learning and Development Standards (MELDS) and was delivered in a theme-driven, student-centered, hands-on manner filled with love, laughter and learning. Highlights included weekly “specials” of activities like Karate, music, dance, and cooking.

Blue Point served as the hub for enrollment, registration, and other support throughout the year. Meals and snacks were provided by Scarborough School Nutrition. Students really enjoyed interacting with bus drivers from the transportation department who delivered meals daily.

End of year assessments showed that students met/exceeded developmental expectations in their language, cognitive, physical, and literacy development with solid development in the social-emotional skills. Math is an area for further growth as we look ahead to a second year of the pilot in the 2025-2026 school year.



Special Services

Special Services

The Special Services department provides additional services and supports to a diverse set of students with specialized strengths and needs in order for them to benefit from their educational experiences and participate fully as a member of the school community. Special Service Programs include, Special Education, Multilingual Learners (MLL), Section 504 and Homeless Youth Services. The following is a description of the programs overseen by the Special Services department:

Special Education

Every student with a disability has a right to a free, appropriate program of instruction and supportive services designed to meet his or her individual needs. Special education services are provided to Scarborough students by certified and/or licensed professionals or supervised support staff at no cost to the parents. An I.E.P (Individual Education Plan) is developed for each student with a disability in need of special education services, and that plan lists the services and accommodations that are appropriate for the student's educational needs. The I.E.P. is reviewed at least annually by the I.E.P. Team which includes parents, the student, regular and special education teachers, related service providers and an administrator. Currently about 16.7% of our students receive special education services.

Multilingual (ML)

The Scarborough Public Schools are committed to providing programming to MLLs (Multilingual Learners) allowing them to become proficient in English as well as to effectively participate in all school programs. As required by state and federal

laws, all students enrolling in a school district must complete a Home Language Survey. Students who indicate a primary language other than English are then screened for their level of English language proficiency. Identified students receive an annual individualized learning plan which is developed with input from teachers, staff, parents and students. Small group instruction, classroom support or ESL content classes are examples of services provided. Currently about 4% of our students receive ML services, representing 23 languages.

Section 504

Section 504 is part of the federal Rehabilitation Act of 1973 which prohibits discrimination against individuals with disabilities in services, programs and activities administered by any entity that receives federal funds, including public schools. Section 504 plans provide specific services and accommodations that enable students with disabilities to access the school program. Section 504 plans are developed annually with input from teachers, staff, parents and students. Currently about 10.4% of our students are identified under Section 504.

Homeless Youth Services

Scarborough Public Schools follow the provisions of the federal McKinney-Vento Homeless Assistance Act, which aims to minimize the educational disruptions experienced by homeless students. When students become homeless, they can remain enrolled in the schools they have been attending, although they might no longer meet residency requirements. McKinney-Vento also guarantees homeless students the right to enroll in a public school even if they lack the typically required documents and immunizations. In addition, homeless students are guaranteed the transportation they need to attend school. Currently less than 1% of our students are identified as homeless.



Report from the

SCARBOROUGH CONSERVATION COMMISSION

To the Town Manager, Town Council, and Citizens of Scarborough:

The Conservation Commission's primary responsibility is to increase awareness of the value of our natural resources, work to identify and reduce potential damage to these natural areas and to proactively work with Town Staff, other committees, and local organizations to encourage sustainable stewardship of these resources.

The Commission's activities continue work that was begun during the 2022 goal-setting process, and aims to align upcoming work with the Town Council's focus on Conservation, Sustainability and Resiliency goals.

Conserving Land

- Maggie Vishneau served as the Commission liaison to the Open Space planning committee. Members of the Commission supported the Open Space planning process by providing input, attending workshops and other community engagement events.
- Continued to support the Parks and Conservation Land Board's efforts to renew the Town's land acquisition fund. The Commission commends the work of Jessica Sargent, who helped to shape the land bond and assure its success.
- Discussed ways to identify priority areas to achieve the town's 30 x 30 goal.

Building Resiliency

- Developed and proposed environmental standards to require vegetated buffers and setbacks around wetlands, marshes, streams, rivers, vernal pools, and coastal bluffs to protect natural resources. Commissioners were central to the success of the wetlands setback ordinance that passed the Town Council.
- Discussed impacts of Low Impact Development standards on development, and endorsed the idea of Scarborough participating in the Community Rating System.
- Reviewed and provided input on multiple projects submitted to the Scarborough Planning Board. We are grateful to Bennett Flanders who served on both the Conservation Commission and the Planning Board for sharing relevant information between committees.

Promoting Engaged Citizen Stewardship

- Assisted with the coordination of Sustainable Scarborough Day.
- Assisted with the development of a Tree Protection ordinance as a step toward becoming a Tree City USA. Discussed ways to engage the public in supporting this work.
- Published articles in *The Leader* and the Town's e-newsletter about the Commission's work.

Conservation Commission administration

The Commission would like to extend gratitude to our former leadership team: Chair, Randi Hogan, and Vice-Chair, Jessica Sargent for their dedicated service and advocacy. We extend our gratitude to Abel Plaud and Cathleen Miller, who stepped into the roles of Vice-Chair and Chair for the upcoming year.

The Commission also recognizes former members Bennett Flanders, Jessica Sargent, and Marla Zando for their service and welcomes new members Kate Bourduas and Crescie Mauer and new alternate Commissioners, Christine Labaree and Crayton Silsby.

Thanks also to Council liaison Karin Shupe, staff liaison, Jami Fitch, Sustainability Manager, and additional staff support from Autumn Speer, Planning Director, and Angela Blanchette, Town Engineer.

Respectfully submitted,

Cathleen Miller, Chair

Abel Plaud, Vice-Chair

Kate Borduas, Randi Hogan, Christine Labaree,

Crescie Mauer, Crayton Silsby, Peter Slovinsky, and

Maggie Vishneau, Commission Members

Report from the

SCARBOROUGH LAND TRUST

To the Town Manager, Town Council, and Citizens of Scarborough:

Scarborough Land Trust (SLT) is pleased to present this report on our activities during fiscal year 2024–2025. As a private, nonprofit, community-based organization, SLT works in partnership to acquire, protect, and steward land for open space, public access, farmland protection, wildlife habitat, and ecological resilience. We aim to conserve areas where natural resources, scenic vistas, agricultural potential, and historical significance bring value to our community, now and into the future.

In the past year, SLT advanced its mission through new acquisitions, expanded stewardship activity, community engagement, and organizational strengthening. We're proud of our progress and could not have accomplished so much without the incredible support of our supporters, volunteers, and the community. Thank you.

Strategic Goals & Priorities

1. Acquire and protect key natural areas and expand contiguous conserved lands
2. Conserve, restore, and enhance Scarborough Marsh and other wetlands/coastal ecosystems
3. Strengthen community engagement, public access, and communications
4. Maintain and grow financial capacity and organizational resilience

Land Protection, Acquisition & Expansion

- SLT made a major conservation acquisition: 130 acres along Hanson and Tapley Roads, added to the Silver Brook Preserve, expanding contiguous conserved land in western Scarborough. In the coming years this property will have expanded parking and trail system.
- SLT also acquired 25 acres of forested, undeveloped land adjacent to Pleasant Hill Preserve, increasing its size to 186 acres.
- Beaver Brook Preserve was created with the purchase of 32 acres along Beaver Brook off Beech Ridge Road in the fall of 2024.

Stewardship, Restoration, and Ecological Management

- SLT ran a bioblitz efforts to inventory biodiversity: a volunteer-led bioblitz was held on October 2024 at a property that will be conserved later in 2025 along the Nonesuch River.
- In April of 2025 the second annual prescribed burn was conducted at Fuller Farm in collaboration with Maine Forest Service and Scarborough Fire Department.
- SLT is implementing biocontrol methods to manage invasives: for example, in July 2024, SLT released three colonies of *Sasajiscymnus tsugae* beetles at Sewell Woods to help combat Hemlock Woolly Adelgid infestation. Another beetle release was held at Pleasant Hill Preserve in early summer 2025 to control *Lythrum salicaria*, Purple Loosestrife.
- Trail improvements to improve accessibility were a priority project at Pleasant Hill Preserve, working to widen and stabilize boardwalks across the property.
- Across town, Hayfield trail updates were made at Fuller Farm to improve accessibility as well as, parking upgrades, signage, or erosion control projects were completed.
- Invasive species management occurred at all SLT properties, and over 100 native plants added to the habitat at Blue Point Preserve.
- Volunteer restoration and maintenance work continued, an opportunity for community members to connect to the properties and learn more about land stewardship. This work includes invasive species removal, trail work, trail repair, and planting native plants.

Marsh, Wetland, and Coastal Conservation Work

- The merger with Friends of Scarborough Marsh has continued to strengthen SLT's capacity to address the marsh and associated ecosystems through integrated efforts. SLT has established the Nonesuch River focus area to protect habitat, water quality, floodplains, and outdoor recreation along this waterway leading into the Scarborough Marsh.
- SLT continues to plan for the creation of a blue trail down the Nonesuch to improve access to recreation on this important waterway.

- SLT and the Marsh Committee continued with water quality monitoring, and planning work for tidal restoration, invasive marsh species work, and resiliency planning through the year culminating with the hiring of Dr. Therese Lamperty, Marsh Scientist and Restoration Director.

Community Engagement, Education & Public Access

- SLT hosted or supported several flagship events and public programs:
 - Maine Outdoor Film Festival (MOFF): SLT hosted the MOFF in Scarborough in September 2024, bringing local interest, outdoor education, and community engagement.
 - SLT moved to a new office at 25 Plaza Drive, Unit 6, and opened our Nature Store to the public!
 - The Broadturn Bash was held with great success to support several acquisition projects.
 - A “Marsh Madness” photo contest was launched, with winners announced in April 2025.
 - The annual Native Plant Sale was hosted at the end of May to support getting more native plants into the community.
 - SLT continued to host monthly programs throughout the year including bird walks, women’s walks, invasive species workshops, gardening workshops among other educational programs.
 - SLT hosted a story walk in partnership with Scarborough Public Library at Fuller Farm.
- SLT presented Becky Warren Seel as its 2024 Conservationist of the Year for her life-long leadership and advocacy for land conservation.
- We continue to prioritize keeping our programs and trails open and accessible to the community. We want everyone in Scarborough to have the opportunity to connect with the beauty of nature.

Organizational Growth

- In June of 2025, Scarborough Land Trust had a transition in Board Leadership. We said thank you to Betts Armstrong for her years of service as Board President. Betts was instrumental in the fundraising and acquisition efforts of several properties for SLT including Pleasant Hill Preserve. We welcomed Christine Labaree as the new Board President of the Scarborough Land Trust at the end of June, 2025.
- In January 2025 SLT welcomed Lisa Detweiler as the organization’s first Development Director. As a nonprofit organization having a strong diversity of funding is a top priority to continue to protect as much land as possible and then care for it in perpetuity.

Over the fiscal 2024–2025 year, Scarborough Land Trust advanced meaningful conservation gains through land acquisition, stewardship work, volunteer engagement, and community outreach. The addition of 187 conserved acres, trail improvements, stewardship, and continued ecological and educational initiatives underscore SLT’s commitment to conserving Scarborough’s natural heritage.

We invite all residents, neighbors, students, landowners, and municipal and nonprofit partners to join us, whether through volunteering, participating in our programs, or supporting our work financially. Our collective efforts ensure that conserved land remains a lasting benefit for community wellbeing, wildlife, and the environment.

Thank you to the Town Council, Town Manager, municipal staff, and all citizens of Scarborough for your ongoing support, collaboration, and shared vision for open spaces and natural beauty.



Conserving land for people, for wildlife — forever.

Report from the

SCARBOROUGH SHELLFISH COMMISSION

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the 2025 Annual Shellfish Conservation Commission Report.

The 2025 clam season is coming to an end, and it was a below typical year for harvesters. There was one red tide closure, no sewage closures, and a typical amount of rain closures.

Populations of clams were down in most of the flats, and according to the surveys spat numbers have declined since last year. It should also be noted that predators such as milky ribbon worms remain active, and invasive green crabs remain very active. The shellfish committee and license holders made important progress in various conservation activities including crab kills, surveys, crab trapping, and spat box deployment with the Downeast Institute.

I must thank and give special mention to Harbormaster Daryen Granata for the hours of help and support that have allowed meetings to run smoothly. Please be reminded that recreational clam harvesting passes can be purchased at the town hall. I look forward to another productive year in 2026.

Respectfully submitted,

Noah Nygren

Chair – Shellfish Conservation Commission



Photo by Edson Fletcher – Clamming



Janet T. Mills
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Winter and Spring 2026

Dear Friends:

It has been the greatest honor of my life to serve as your governor for the past seven years. We have faced many challenges together, from confronting a global pandemic, to healing from a horrific tragedy in Lewiston, to rebuilding from unprecedented storms that damaged homes and businesses across the state. But we have done so with the strength, courage, and kindness that is at the essence of Maine people, the same community spirit that will sustain us in the years to come.

Our towns and cities are the essence of community and the foundation of our democracy. In my last year as governor, I will push to continue fully funding revenue sharing and public schools so those costs are not added to the property tax bills. We will continue to make record investments in housing to bring down the cost of home ownership. We will continue to deliver tax relief to working people and lift the burden of student debt off the shoulders of younger people to encourage them to stay here, pay taxes here and invest in our state.

I fundamentally believe that our strongest asset is you – the people of Maine – which is why my Administration's approach has always been, and will always be, to make this state the best place in the nation to live, work, and raise a family.

With gratitude,

Janet T. Mills
Governor



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CHELLIE PINGREE
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1ST DISTRICT MAINE

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AGRICULTURE, RURAL DEVELOPMENT, AND RELATED AGENCIES
MILITARY CONSTRUCTION, VETERANS AFFAIRS, AND RELATED AGENCIES

Dear Friends,

As we turn the page to 2026, I want to extend my sincerest well wishes to your entire community—and to share an update on some of my recent work in Washington. My team and I remain wholeheartedly committed to serving the people of Maine's First District with integrity, responsiveness, compassion, and an unwavering belief in the potential of our great state.

Over the past year, I have proudly sponsored and cosponsored several bills focused on improving the lives and livelihoods of my constituents. I worked to strengthen Maine's fishing and coastal communities through legislation that supports sustainable harvests, helps fishing families adapt to changing ocean conditions, and provides credit access to small businesses tied to the industry. I am leading efforts to protect our communities from PFAS contamination through proposals that fund testing, compensate affected farmers, and support remediation research. I continue to support lowering prescription-drug costs for seniors and protecting access to health care for Maine families—including by defending programs that provide coverage and financial relief.

This year has not been without its challenges. From fighting to protect food assistance to pushing back on the Administration's efforts to roll back climate action, my Democratic colleagues and I have been going to bat for our constituents every day.

As ever, my team and I are ready to assist however we can—whether you have questions about Social Security or Medicare, need help with another federal issue, or just want to share your thoughts and perspectives. Please don't hesitate to reach out to my Portland office at (207) 774-5019, or by visiting pingree.house.gov/contact. We're also happy to provide information related to Congress's annual Community Project Funding process, which allows nonprofits and local governments to apply for federal funding for specific projects. For more info, go to pingree.house.gov/communityprojectfunding.

It is my honor to represent you in the U.S. Congress—and to fight for the people and communities that make Maine such a special place to live.

Sincerely,

Chellie Pingree
Member of Congress

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COMMITTEES:
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ON INTELLIGENCE

Dear Friends,

It is an honor to serve the people of Maine, and I welcome this opportunity to update you on the work that has taken place in the Senate over the past year. My staff and I have addressed numerous issues affecting our state, and I would like to share some of the progress that we have made.

Since my *Social Security Fairness Act* was signed into law in January 2025, the law has been fully implemented and restored earned retirement benefits to 2.8 million Americans. More than 25,000 Mainers have seen their monthly benefits increase and have been issued more than \$184.5 million in retroactive payments. I am proud that this legislation has improved the lives of many retired firefighters, teachers, police officers, and other public employees and their spouses.

I was honored to become the first Maine Senator in nearly a century to lead the Appropriations Committee. Since I took this role last January, Congress enacted full-year appropriations bills before December for the first time since 2018. These bipartisan bills included full-year funding for Military Construction and the Department of Veterans Affairs, the US Department of Agriculture, and the Food and Drug Administration. At my request, these bills included nearly \$35 million in Congressionally Directed Spending (CDS) for local projects across Maine that will improve fire stations and emergency services, update municipal buildings, and support upgraded facilities at the Maine National Guard and Portsmouth Naval Shipyard (PNSY) in Kittery. This funding builds on the nearly \$1.1 billion in CDS I have secured since 2021 for worthy projects that benefit local communities and nonprofits across 16 counties. As Chair, I remain committed to working to better ensure that federal spending and investments produce real results for the people of Maine.

I have also led other important legislative efforts this year that address problems many Mainers face. This includes bills that expand federal efforts to combat Lyme disease and other tick-borne illnesses and improve access to early testing for Alzheimer's disease. Provisions I authored to strengthen prevention, treatment, and recovery services for those struggling with substance use disorders and mental illness were included in the *SUPPORT for Patients and Communities Reauthorization Act* that was recently signed into law. An amendment I authored in this year's *National Defense Authorization Act* will increase apprenticeship opportunities at public shipyards like PNSY. That bill also includes more than \$400 million to support critical infrastructure improvements at PNSY and a well-deserved 3.8 percent pay raise for all our nation's service members.

In addition to advancing legislation, I worked to ensure that federal commitments to Maine were maintained and, when necessary, restored. I secured a seasonal employee exemption for Acadia National Park from the Administration's federal hiring freeze and from closure during the recent government shutdown. I protected local programs like Maine Sea Grant and global initiatives like the President's Emergency Plan for AIDS Relief (PEPFAR) from harmful funding cuts. I led the effort to resume enrollment at Maine Job Corps centers and fought for full funding for Maine's public schools this school year. I preserved funding for the University of Maine System and secured the restoration of funding to the Passamaquoddy Tribe at Pleasant Point and the Penobscot Nation. I protected low-income Mainers' access to key programs like LIHEAP and SNAP. Although I voted against the *One Big Beautiful Bill Act* due to my opposition to Medicaid cuts, I helped secure \$50 billion to support rural health providers through the legislation's Rural Health Transformation Program. Maine has been awarded \$190 million in the first year of this five-year grant program.

Throughout my Senate service, I have never missed a roll-call vote and have cast more than 9,850 consecutive votes—reflecting the Maine work ethic I bring to Washington. My continued ranking as most bipartisan Senator from the Lugar Center and Georgetown University is a testament to Maine's tradition of working with cooperation and respect.

My highest priority as a Senator is to ensure that the State of Maine's needs are met. If ever I can be of assistance to you, please contact one of my state offices or visit my website at collins.senate.gov.

Sincerely,



Susan M. Collins
United States Senator

ANGUS S. KING, JR.
MAINE

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VETERANS' AFFAIRS

Dear Friends,

With each year we have a new opportunity to recognize our shared achievements and offer up our time and energy to support one another when challenges arise. I am grateful to the towns across Maine for their dedication to their communities, their residents, and our state. Working together has always been our strength, and the past year proved that once again we are stronger when we work together.

However, it is difficult to recall a year more challenging than the one we just experienced – a year that required a steady focus on our founding principles and shared values. For these reasons, I spent hours on the Senate Floor reminding my colleagues—and many of you back home—about the vision our founders demonstrated when they laid the blueprint for the American experiment. A cornerstone in their understanding was a duty to civic engagement and community. I often refer to Maine as a big town with long roads, and in my travels throughout our state, I am reassured by the grassroots participation in our civic process and the neighborly feel that makes Maine unique.

My legislative priorities remain largely the same: supporting Maine veterans, small businesses, and our heritage industries like agriculture, forest products and the marine economy. Additionally, I am grateful to have an exceptional team across Maine ready to assist you with issues involving the federal government. Whether you are facing challenges related to veterans' services, Social Security, the IRS, passports or other matters, I encourage you to reach out to our offices in Presque Isle, Bangor, Augusta, Portland, or Biddeford. We are here to help and welcome the opportunity to work on your behalf.

Together, I am confident we can continue building a stronger and more prosperous future for our state and nation. Thank you for being one of the many reasons Maine is such a special place. It is truly an honor to serve you and to know you. Mary and I wish you a happy, healthy, and safe 2026.

Best Regards,


ANGUS S. KING, JR.
United States Senate

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Stacy Brenner
Senator, District 30

THE MAINE SENATE
132nd Legislature

3 State House Station
Augusta, ME 04333

May 20, 2026

Dear Residents of Scarborough,

I recently completed my third term as your State Senator representing Senate District 30. During the 132nd Legislature, which adjourned in April, I continued to serve on the Environment and Natural Resources Committee and collaborate with my colleagues, regardless of party affiliation, to do the best work we can for all Mainers.

This legislative session, affordability was front of mind as many Mainers are feeling the weight of rising everyday costs, from housing and utility bills to healthcare and childcare. My colleagues and I worked to tackle affordability through a number of solutions, including property tax relief. We expanded targeted relief programs like the Property Tax Fairness Credit and the Homestead Exemption. The Legislature's Property Tax Relief Task Force will continue its work between sessions to develop systemic reforms to alleviate the property tax burden long term. Meanwhile, we maintained the State's commitment to local education funding and municipal revenue sharing, helping towns deliver robust services while limiting the strain on local resources. The 132nd Legislature also saw progress for community safety – we invested in expanding our emergency response capabilities, improving our roads and bridges, and strengthening resilience in the face of extreme weather.

As my sixth year of service comes to an end this December, I will be stepping away from the Legislature. It has been the honor of a lifetime to represent you in Augusta. Thank you for trusting me to be your advocate and work through difference to effect change. I am proud of what we've built, and I look forward to all the progress still to come.

Until then, I remain at your service and always appreciate hearing from you. If I can be of any assistance with state government or if you have questions about the legislative process, please contact me at Stacy.Brenner@legislature.maine.gov or (207) 287-1515. I also send out periodic email newsletters, and you can visit mainesenate.org to subscribe.

Sincerely,

Stacy Brenner
State Senator, Senate District 30
Gorham and most of Scarborough



Anne Carney
Senator, District 29

THE MAINE SENATE
132nd Legislature

3 State House Station
Augusta, ME 04333

May 22, 2026

Dear Friends and Residents of Scarborough,

I hope that you and your family are well during these challenging times. It is an honor to serve you and our community as State Senator. I am grateful for the trust you have placed in me to lift up your voice in Augusta, and I remain committed to working to protect Mainers in the face of federal cutbacks and uncertainties that are impacting our state.

In the 132nd Legislature, which adjourned in April, I continued to serve as Senate Chair of the Judiciary Committee, and also as a member of the Inland Fisheries and Wildlife Committee. As a Senate chair, I am proud of the work my colleagues and I did to strengthen and defend Mainers' rights and freedoms – protecting access to legal representation, supporting victims of domestic violence and sexual assault, and expanding tribal sovereignty, among other victories.

Beyond my committee work, property tax relief was one of several key areas of focus this legislative session. We expanded the Property Tax Fairness Credit for both homeowners and renters under the age of 65, increasing the maximum benefit to \$1,500. We simplified the Homestead Exemption for veterans and blind Mainers while increasing the State's reimbursement to municipalities. We extended the work of the Real Estate Property Tax Relief Task Force, which is developing broad, statewide reforms for the property tax system in Maine. We also blocked the wealthy developers of data centers from receiving property tax breaks intended for promoting business growth. To help alleviate the pressure on towns to raise property taxes, we maintained our commitment to municipal revenue sharing for local service provision and to fully funding the State's share of K-12 public education.

If I can be of any assistance with state government or if you have questions about the legislative process, please feel free to contact me. To follow along with my work, I often share updates via Instagram ([@SenatorAnneCarney](#)) and Facebook ([@AnneForMaine](#)). You can also sign up for my period e-newsletters at mainesenate.org, call the Senate office at (207) 287-1515, or email me at Anne.Carney@legislature.maine.gov.

Although the Legislature has adjourned for the year, I remain at your service. I am honored to be your advocate in Augusta, and I look forward, as always, to hearing from you.

Sincerely,

Anne Carney
State Senator, Senate District 29
South Portland, Cape Elizabeth, and part of Scarborough

3 State House Station, Augusta, ME 04333
State House (207) 287-1515 * Fax (207) 287-1585 * Toll Free 1-800-423-6900 * TTY 711
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HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: MAINE RELAY 711

Dear Scarborough Neighbors:

It continues to be an honor to serve you in the Maine House of Representatives. We are proud to be your advocates in Augusta.

Since taking office, one of the biggest issues we have heard loud and clear from constituents and the town is that rising costs are making it harder to make ends meet. Budgets just aren't going as far as they used to, and it's becoming increasingly difficult for everyday Mainers to afford to build their lives in our community.

In 2025, the Legislature put working families first by passing measures to protect critical investments in health care, food security, education, child care and housing. We hear and understand your concerns and know that we still have a lot more work to do. This year, we will continue fighting for real solutions to help address the problems facing families here in our district and across the state, including tackling the rising costs of housing and energy, helping communities like Scarborough manage growth, maintaining municipal revenue sharing, and working to provide meaningful property tax relief and education funding. We also continue to look at ways to address climate change and build resilient communities.

As of this writing, we have just begun the second year of the two-year term. Over the next few months, we will consider hundreds of bills before we adjourn, which will likely be in mid-April.

If there is anything we can do to be of assistance to you or your family, please feel welcome to reach out. We always enjoy connecting with constituents – whether you have concerns about local matters, questions about state programs or would like to discuss your thoughts on legislation. You can reach us at:

- **Rep. Drew Gattine:** Andrew.Gattine@legislature.maine.gov; (207) 409-3477
- **Rep. Kelly Murphy:** Kelly.Murphy@legislature.maine.gov; (207) 318-3215
- **Rep. Sophie Warren:** Sophie.Warren@legislature.maine.gov; (207) 450-0765

Each of us also sends out monthly e-newsletters that provide updates on our work at the State House and offer helpful information and resources. Please let us know if you would like to receive them.

Sincerely,

Representative Drew Gattine
House District 126

Representative Kelly Murphy
House District 125

Representative Sophie Warren
House District 124