Tejano Center for Community Concerns

Making it Happen Together

Monthly Financial Highlights

RYSS

As of November 30, 2025

December Briefing- 2025 Business Office Summary

1. 3rd month of the Fiscal Year
2. Equity at $46.6 including restricted expansions
3. Drawdowns for November underway – Sept and October completed
4. Ratios at 1.53 for Fixed Coverage Ratio and 137.94 ratio for Cash on Hand Expenses
5. Cash Flow is tight and monitoring cash flow by scheduling payments.
6. Operations:
   Disbursement Report updated
   Working on general ledger analysis
7. FY 25 Audit Fieldwork on going
8. Monitoring ADA each six weeks – and First Day of School 2,180/2,203

INTERIM FINANCIAL REPORT (unaudited) TCCC/RYSS OPERATING FUNDS Balance Sheet as of November 30, 2025

Total Assets:

Total TCCC Inc.

$118,620,858

Total Liabilities:

$ 71,998,257

Total Net Assets:

$46,622,601

Tejano Center for Community Concerns, Inc
Consolidated Statement of Financial Position
Unaudited and Preliminary
As of 11-30-25

	RYSS	Non-School	Total
ASSETS			
Current Assets			
Cash and Cash Equivalents	$ 11,797,383	$ 2,982,350	$ 14,779,733
Accounts Receivable	$ 987,267	$ 2,447,237	$ 3,434,504
Other Receivables	$ (645,183)	$ 15,943,981	$ 15,298,797
Prepaid Expenses	$ 119,533	$ 5,100	$ 124,633
Total Current Assets	$ 12,258,999	$ 21,378,667	$ 33,637,667
Property, Plant & Equipment			
Land	$ 10,091,411	$ 7,749,367	$ 17,840,778
Buildings and Improvements	$ 4,459,209	$ 41,319,910	$ 45,779,119
Furniture, Vehicles, and Equipment	$ 3,528,217	$ 1,728,359	$ 5,256,576
Accumulated Depreciation	$ (4,798,602)	$ (9,908,025)	$ (14,706,626)
Total Property, Plant & Equipment	$ 13,280,235	$ 40,889,612	$ 54,169,847
Other Long-term Assets			
Right-of-Use Asset	$ 11,018,699	$ -	$ 11,018,699
Construction in Progress Fund 490/494	$ 10,494,987	$ 8,080,326	$ 18,575,313
Construction in Progress Fund 282	$ 586,686	$ 632,646	$ 1,219,332
Total Other Long-term Assets	$ 22,100,372	$ 8,712,973	$ 30,813,344
TOTAL ASSETS	$ 47,639,606	$ 70,981,252	$ 118,620,858
LIABILITIES AND NET ASSETS			
Current Liabilities			
Accounts Payable	$ 1,020,544	$ 1,826,507	$ 2,847,051
Accrued Liabiltities	$ 168,156	$ 104,237	$ 272,393
Payroll Liabilities	$ 539,095	$ 52,282	$ 591,376
Accrued Wages	$ -	$ 1,878	$ 1,878
Deferred Revenue	$ -	$ -	$ -
Line of Credit	$ -	$ -	$ -
Intercompany	$ 5,930,169	$ (6,289,064)	$ (358,894)
Notes Payable - Current Portion	$ -	$ 5,403,711	$ 5,403,711
Total Current Liabilities	$ 7,657,964	$ 1,099,550	$ 8,757,514
Long-term Liabilities			
Right-of-Use Liability	$ 11,018,699	$ -	$ 11,018,699
Notes Payable - Net of Current Portion	$ 16,077,640	$ 36,144,405	$ 52,222,044
Total Long-term Liabilities	$ 27,096,339	$ 36,144,405	$ 63,240,743
Total Liabilities	$ 34,754,302	$ 37,243,955	$ 71,998,257
Net Assets			
Without donor restrictions	$ -	$ -	$ -
With donor restrictions	$ 13,375,201	$ 33,913,553	$ 47,288,754
Current Year	$ (489,898)	$ (176,256)	$ (666,154)
Total Net Assets	$ 12,885,303	$ 33,737,297	$ 46,622,601
TOTAL LIABILITIES AND NET ASSETS	$ 47,639,606	$ 70,981,252	$ 118,620,858

The ESTIMATED Net Assets balance at 11/30/25 is $46,622,601

INTERIM FINANCIAL REPORT (unaudited)
Net Assets
November 30, 2025

	Net Assets (a) As of 8-31-24	NET (Rev-Exp) YTD Activity	Estimated Net Assets As of 11-30-25
NET ASSETS			
Without Donor Resrictions	25,719,191	21,569,564	47,288,755
With Donor Restrictions	-	-	-
Current Year	-	(666,154)	(666,154)
Total Consolidated	**$ 25,719,191**	**$ 20,903,410**	**$ 46,622,601**
NET ASSETS RYSS			
Without Donor Resrictions	791,010	12,584,191	13,375,201
With Donor Restrictions		-	-
Current Year (*)		(489,898)	(489,898)
Total RYSS	**$ 791,010**	**$ 12,094,293**	**$ 12,885,303**
NET ASSETS Non School			
Without Donor Resrictions	24,922,181	8,991,372	33,913,553
With Donor Restrictions	-	-	-
Current Year	-	(176,256)	(176,256)
Total Non School	**$ 24,922,181**	**$ 8,815,116**	**$ 33,737,297**

Note: (a) From 8-31-24

Enrollment – Per Budget -

Enrollment Projections									
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31
RYSS ORG TOTAL									
Pre-K	227	319	347	341	376	376	376	376	376
K	132	135	155	203	194	194	194	194	194
1	130	140	117	123	172	175	175	175	175
2	127	113	144	132	135	169	172	172	172
3	115	110	122	147	148	134	166	169	169
4	107	97	117	125	117	145	131	161	164
5	118	116	121	132	136	115	143	129	157
6	193	188	156	222	231	224	203	231	217
7	167	193	196	178	211	226	219	198	226
8	145	167	186	197	200	213	228	221	200
9	95	101	101	117	124	140	140	140	140
10	84	73	83	140	109	118	134	134	134
11	64	76	70	70	104	103	112	128	128
12	71	60	76	76	75	98	97	106	122
Total Enrollment	**1,775**	**1,888**	**1,991**	**2,203**	**2,332**	**2,430**	**2,490**	**2,534**	**2,574**
New Seats		*113*	*103*	*212*	*129*	*98*	*60*	*44*	*40*
Assumed New Classrooms	-	*5*	*4*	*8*	*5*	*4*	*2*	*2*	*2*
Schools	*6*	*7*	*8*	*8*	*8*	*8*	*8*	*8*	*8*
Regions	*4*	*5*	*5*	*5*	*5*	*5*	*5*	*5*	*5*

Projected at 2,203

Enrollment ADA Update

MEMBERSHIP 10/31/2025																
CAMPUS	PK3	PK4	KG	1	2	3	4	5	6	7	8	9	10	11	12	Totals
T-STEM 001												92	70	81	69	312
BRYSS HS 002												24	22			46
STEM 042									94	100	93					287
NESTEM 043									49	38	50					137
BRYSS 101	45	52	54	71	48	62	70	56	48	39	53					598
PSTEM 102	33	62	69	63	70	73	68	71								509
CASTILLO 103	18	22	7													47
RYSS PASADENA 104	54	57	38	22	14	19		16	13							233
RYSS AT OST 105	6	3	2													11
District Totals																2180

Projected at 2,203

2,203 - 2,180 = 23 students to be recruited

Budget Amendments for November 2025

BA # 9 Special Ed Contracted Services needed – from projected reserves and foundation to be received in FY 2026 ($175,000)

BA # 10 for Box Truck from Agency ($67,000)

BA # 11 for $3,000 for transfers between functions (36 & 11)

Amendments for December 2025

BA # 12 $49,059 for Athletic Stipends – transfer between functions (41 to 11)

BA # 13 $750 for Athletic Stipends- transfers between functions (36 to 11)

INTERIM FINANCIAL REPORT (unaudited)

RYSS OPERATING FUNDS and TCCC FUNDS

Revenues (INFLOWS)

Budget to Actual for period ending **November 30, 2025**

		FY 25 26	Year to Date	Percent
Fund #	**RYSS SCHOOL**	**Budget**	**Received/ Billed**	**%**
420	Operating Fund	29,646,094	6,373,720	21%
240	Food Service Fund	3,983,514	698,933	18%
Various	Grants Funds - Federal	3,257,756	194,263	6%
258	Expansion Grant - TEA	-		0%
497	Charter School Growth Fund	705,163	-	0%
461	Local Other Revenue	3,096	18,835	608%
494	Assessment for Good	205,461	-	0%
492	Charter School Growth Fund-MSAMP	-	-	0%
	Total RYSS	$ 37,801,084	$ 7,285,752	19%
Fund #	**NON-SCHOOL**	**Budget**	**Received/ Billed**	**%**
170 171	Agency Fund	1,368,853	110,918	8%
172	La Tiendita	86,700	-	0%
201	Health Grant (City of Houston)	374,298	-	0%
285/286	AARP and Helathy Homes	1,821,692	-	
464	Child Placement Agency (CPA)	701,364	100,128	14%
190,290	Affordable Housing Fund	872,115	59,432	7%
181	Sunrise Loft Properties	218,083	-	0%
180, 495	Tejano Commercial Properties	4,575,000	458,358	10%
484	RESOLVE	706,318	-	0%
494	Tx Real Estate -Pasadena Expansion	-		
		$ 10,724,423	$ 728,835	7%
	Total Budget and End of Month	$ 48,525,507	$ 8,014,587	17%
		Total Budget	YTD	

INTERIM FINANCIAL REPORT (unaudited)

RYSS OPERATING FUNDS AND TCCC FUNDS

Expenses (OUTFLOWS)

Budget to Actual for period ending **November 30, 2025**

			FY 25 26	Year to Date	Spend %
Fund #	**RYSS SCHOOL**	**Budget %**	**Budget**	**Encum- Spent**	**%**
420	Operating Fund	61%	29,641,576	6,308,948	21%
240	Food Service Fund	8%	3,983,514	664,373	17%
Various	Grants Funds - Federal	7%	3,325,705	660,397	20%
258	Expansion Grant - TEA	0%	-	-	0%
497	Charter School Growth Fund	1%	705,163	94,083	13%
461	Local Other Revenue	0%	100,723	407	0%
492	Charter School Growth Fund MPSAP	0%	205,461	36,487	18%
494	Assessment for Good		-	10,955	
	Total RYSS		$ 37,962,141	$ 7,775,649	**20%**
		Monthly Avg	3,163,512	647,971	
Fund #	**NON-SCHOOL**		**Budget**	**Encum- Spent**	**%**
170 -171	Agency Fund	3%	1,373,853	276,882	20%
172	La Tiendita	0%	86,700	-	0%
201	Health Fund	1%	374,298	-	0%
180 495	Tejano Commercial Properties	9%	4,575,000	174,940	4%
181	Sunrise Loft Properties	1%	262,749	30,724	0%
190 & 290	Affordable Housing Fund	2%	897,115	194,354	22%
				-	
464	Child Placement Agency (CPA)	1%	701,364	139,452	20%
484	RESOLVE	1%	709,887	88,739	13%
494	Tx Real Estate Expansion	0%	-	-	
285	Harris County AARP Single Home	3%	1,250,000	-	
286	Harris County Healthy Homes	1%	571,682	-	
			$ 10,802,648	$ 905,091	**8%**
Project grad part of Fund 170					
	Total Budget and End of Month	**96%**	**$ 48,764,790**	**$ 8,680,741**	**18%**
			Total Budget	YTD	
		Monthly Avg	4,063,732	723,395	

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of November 30, 2025

Revenue	Budget	As of 11-30-2025	Percent Realized
5700	$ 1,029,177	$ (153,585)	-15%
5800	28,468,444	(6,297,173)	-22%
5900	150,000	(7,713)	-5%
Total	$ 29,647,621	$ (6,458,470)	-22%
Nov is 25% of the fiscal year			

Foundation - State Revenues

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of November 30, 2025

RYSS

Expenditures by Function

Fund 420 Operating Only

Function	Budget	Actual as of 11/30/25	Percent
11	(14,652,276)	2,496,093	-17%
12	(112,957)	27,271	-24%
13	(184,924)	2,300	-1%
21	(567,682)	82,540	-15%
23	(2,007,657)	359,178	-18%
31	(242,961)	29,099	-12%
32	(111,611)	13,402	-12%
33	(225,847)	32,180	-14%
34	(212,467)	27,357	-13%
35	(56,382)	10,128	-18%
36	(138,090)	7,408	-5%
41	(2,426,401)	447,895	-18%
51	(5,980,931)	2,042,054	-34%
52	(422,235)	81,938	-19%
53	(1,236,183)	156,904	-13%
61	(191,943)	39,058	-20%
71	(1,012,257)	454,142	-45%
	(29,782,803)	**6,308,948**	
		-21%	
	YTD = 3/12 = 25%		

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of November 30, 2025

RYSS

Expenditure by School

Fund 420 only

School	Budget	As of 30-Nov-25	Percent
001	(3,946,546)	881,292	-22%
002	(1,168,164)	286,624	-25%
042	(3,781,766)	771,802	-20%
043	(1,554,989)	277,658	-18%
101	(5,131,891)	1,044,102	-20%
102	(4,812,816)	954,155	-20%
103	(936,227)	131,572	-14%
104	(3,369,442)	860,493	-26%
105	(373,399)	56,145	-15%
699	(25,700)	-	0%
701	(10,000)	2,470	-25%
702	(5,000)	607	-12%
726	(99,310)	19,668	-20%
727	(80,000)	12,710	-16%
728	(5,000)	2,723	-54%
729	(196,008)	36,768	-19%
731	(90,000)	-	0%
732	(14,000)	10,768	-77%
750	(2,096,941)	393,634	-19%
999	(2,085,604)	565,755	-27%
	(29,782,803)	6,308,948	-21%

Fixed Coverage Ratio (Estimated)

		Results of FY 11/30/ 25 PRELIM		
		Revenues		7,285,752
		Pending Receivable		466,134
		Expenses		$ 7,775,649
		EBITDA		-23,763
		EBITA		-23,763
		6269 Rentals		719,413
			A	695,650
		Rental Payable under lease of real property		
71	B	Interest Charges		454,142
		Principal Charges		-
		Rental Payable		
			B	454,142
	C	A Divided by B		1.53
		Fixed Charge Coverage Ratio (1.10 to 1 required)		

Note: Based on the required compliance ratios from lenders

Cash on Hand Ratio (Estimated) PRELIM

	Results of FY 11/30/ 25 PRELIM			
	A	Unrestricted Cash and Cash Equiv		11,917,383
	B	Operating Expense		7,775,649
		Divide by 30- 365 Days		86,396
		Cash on Hand (45 days is requirement)		
				137.94
		Divide Cash/Avg		

Note: Based on the required compliance ratios from lenders.

Interim Financial Report (Unaudited)

I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Dr. Jesus Amezcua, Acting CFO

Tejano Center for Community Concerns

Making it Happen Together

RYSS