Tejano Center for Community Concerns

Making it Happen Together

Monthly Financial Highlights

RYSS

As of May 31, 2026

As of May- 2026 Business Office Summary

1. 9th month of the Fiscal Year - May
2. Equity at $44M including restricted expansions
3. Drawdowns for May Underway
4. Ratios at 1.69 for Fixed Coverage Ratio and 89 ratio for Cash on Hand Expenses
5. Pending transfer of revenues from Agency to RYSS to meet Fixed Coverage Ratio.
6. Cash Flow is tight and monitoring cash flow by scheduling payments.
7. Operations:
   - Monthly Disbursement Report updated
   - Working on general ledger analysis & State Aid Review
   - Budget Allocations preparation on going
8. Sunrise audit pending;
9. Monitoring ADA each six weeks – and First Day of School 2,180/2,160

INTERIM FINANCIAL REPORT (unaudited) TCCC/RYSS OPERATING FUNDS Balance Sheet as of May 31, 2026

Total Assets:
Total TCCC Inc.
$132,828,460
Total Liabilities:
$ 88,746,783
Total Net Assets:
$44,081,677

Tejano Center for Community Concerns, Inc
Consolidated Statement of Financial Position
Unaudited and Preliminary
As of 5-31-26

	RYSS	Non-School	Total
ASSETS			
Current Assets			
Cash and Cash Equivalents	$ 12,558,390	$ 2,815,326	$ 15,373,716
Accounts Receivable	$ (184,608)	$ 2,447,237	$ 2,262,629
Other Receivables	$ 4,704	$ 11,621,350	$ 11,626,055
Prepaid Expenses	$ 182,558	$ 5,100	$ 187,658
Total Current Assets	$ 12,561,044	$ 16,889,013	$ 29,450,057
Property, Plant & Equipment			
Land	$ 10,091,411	$ 7,749,367	$ 17,840,778
Buildings and Improvements	$ 4,459,209	$ 42,073,967	$ 46,533,176
Furniture, Vehicles, and Equipment	$ 4,027,324	$ 1,728,359	$ 5,755,684
Accumulated Depreciation	$ (5,197,865)	$ (10,866,914)	$ (16,064,779)
Total Property, Plant & Equipment	$ 13,380,079	$ 40,684,779	$ 54,064,859
Other Long-term Assets			
Right-of-Use Asset	$ 11,018,699	$ 18,500,200	$ 29,518,899
Inventories		$ 632,646	$ 632,646
Construction in Progress Fund 490/494	$ 10,494,987	$ 8,080,326	$ 18,575,313
Construction in Progress Fund 282	$ 586,686	$ -	$ 586,686
Total Other Long-term Assets	$ 22,100,372	$ 27,213,173	$ 49,313,544
TOTAL ASSETS	$ 48,041,495	$ 84,786,965	$ 132,828,460
LIABILITIES AND NET ASSETS			
Current Liabilities			
Accounts Payable	$ 1,108,809	$ 26,854	$ 1,135,663
Accrued Liabiltities	$ 168,156	$ 104,237	$ 272,393
Payroll Liabilities	$ 669,621	$ 62,669	$ 732,291
Accrued Wages	$ -	$ -	$ -
Deferred Revenue	$ -	$ 9,858,836	$ 9,858,836
Due to others	$ 77,640	$ -	$ 77,640
Intercompany	$ 7,037,976	$ (7,639,988)	$ (602,012)
Notes Payable - Current Portion	$ 277,240	$ 1,352,915	$ 1,630,155
Total Current Liabilities	$ 9,339,443	$ 3,765,523	$ 13,104,966
Long-term Liabilities			
Right-of-Use Liability	$ 11,018,699	$ 9,250,100	$ 20,268,799
Notes Payable - Net of Current Portion	$ 15,722,760	$ 39,650,258	$ 55,373,018
Total Long-term Liabilities	$ 26,741,459	$ 48,900,358	$ 75,641,817
Total Liabilities	$ 36,080,902	$ 52,665,881	$ 88,746,783
Net Assets			
Without donor restrictions	$ 6,429,684	$ 30,711,401	$ 37,141,085
With donor restrictions	$ 7,071,553	$ -	$ 7,071,553
Current Year	$ (1,540,645)	$ 1,409,683	$ (130,961)
Total Net Assets	$ 11,960,593	$ 32,121,084	$ 44,081,677
TOTAL LIABILITIES AND NET ASSETS	$ 48,041,495	$ 84,786,965	$ 132,828,460

The ESTIMATED Net Assets balance at 5-31-26 is $44,081,677

INTERIM FINANCIAL REPORT (unaudited)
Net Assets
May 31, 2026

	Net Assets (a) As of 8-31-25	NET (Rev-Exp) YTD Activity	Estimated Net Assets As of 5-31-26
NET ASSETS			
Without Donor Resrictions	20,863,178	16,277,907	37,141,085
With Donor Restrictions	12,939,501	(5,867,948)	7,071,553
Current Year	-	(130,961)	(130,961)
Total Consolidated	**$ 33,802,679**	**$ 10,278,998**	**$ 44,081,677**
NET ASSETS RYSS			
Without Donor Resrictions	6,429,684	-	6,429,684
With Donor Restrictions	7,071,553	-	7,071,553
Current Year (*)		(1,540,645)	(1,540,645)
Total RYSS	**$ 13,501,237**	**$ (1,540,645)**	**$ 11,960,592**
NET ASSETS Non School			
Without Donor Resrictions	14,433,494	16,277,907	30,711,401
With Donor Restrictions	5,867,948	-	-
Current Year	-	1,409,684	1,409,684
Total Non School	**$ 20,301,442**	**$ 17,687,591**	**$ 32,121,085**

Note: (a) From 8-31-25

Enrollment – Per Budget -

Enrollment Projections									
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31
RYSS ORG TOTAL									
Pre-K	227	319	347	341	376	376	376	376	376
K	132	135	155	203	194	194	194	194	194
1	130	140	117	123	172	175	175	175	175
2	127	113	144	132	135	169	172	172	172
3	115	110	122	147	148	134	166	169	169
4	107	97	117	125	117	145	131	161	164
5	118	116	121	132	136	115	143	129	157
6	193	188	156	222	231	224	203	231	217
7	167	193	196	178	211	226	219	198	226
8	145	167	186	197	200	213	228	221	200
9	95	101	101	117	124	140	140	140	140
10	84	73	83	140	109	118	134	134	134
11	64	76	70	70	104	103	112	128	128
12	71	60	76	76	75	98	97	106	122
Total Enrollment	**1,775**	**1,888**	**1,991**	**2,203**	**2,332**	**2,430**	**2,490**	**2,534**	**2,574**
New Seats		*113*	*103*	*212*	*129*	*98*	*60*	*44*	*40*
Assumed New Classrooms	-	*5*	*4*	*8*	*5*	*4*	*2*	*2*	*2*
Schools	*6*	*7*	*8*	*8*	*8*	*8*	*8*	*8*	*8*
Regions	*4*	*5*	*5*	*5*	*5*	*5*	*5*	*5*	*5*

Projected at 2,203

Enrollment ADA Update

MEMBERSHIP 10/31/2025																
CAMPUS	PK3	PK4	KG	1	2	3	4	5	6	7	8	9	10	11	12	Totals
T-STEM 001												92	70	81	69	312
BRYSS HS 002												24	22			46
STEM 042									94	100	93					287
NESTEM 043									49	38	50					137
BRYSS 101	45	52	54	71	48	62	70	56	48	39	53					598
PSTEM 102	33	62	69	63	70	73	68	71								509
CASTILLO 103	18	22	7													47
RYSS PASADENA 104	54	57	38	22	14	19		16	13							233
RYSS AT OST 105	6	3	2													11
District Totals																2180

Projected at 2,203

2,203- 2,180 = 23 students to be recruited

Budget Amendments as of April 2026

BA # 9 Special Ed Contracted Services needed – from projected reserves and foundation to be received in FY 2026 ($175,000)

BA # 10 for Box Truck from Agency ($67,000)

BA # 11 for $3,000 for transfers between functions (36 & 11)

Amendments for December 2025

BA # 12 $49,059 for Athletic Stipends – transfer between functions (41 to 11)

BA # 13 $750 for Athletic Stipends- transfers between functions (36 to 11)

Budget Amendments As of April 2026

BA # 13a for $8,000 transfer between accounts with no effect on reserves. Function 34 to 23 for BRYSS.
BA # 14 $304,000 for the Safety Grant allotment not budgeted4
BA # 15 $165,266 facility improvements – ratification various schools due to safety and Hvac costs
BA # 16 $113,277 for facility improvements – ratification various programs due to move to Pasadena and parking lot
BA # 17 $56,000 for Pasadena for temp hvac costs. ratification
BA # 18 $285,478 for Summer Program

Budget Amendments As of May 2026

BA # 19 $8,953 for BRYSS Equipment from Expansion Contingency

BA # 20 $72,332 from Function 53 to 51 no effect on reserves for Pasadena costs

BA # 21 $156,052 for BRYSS Bus to be paid in FY 26 27

BA # 22 $295,000 for Pasadena for Agency Funds available funds

BA # 23 $623,808 for ADSY Summer School Funding Grant

Budget Amendments As of June 2026

BA # 24 $252,535 Transfers between functions Facilities
BA # 25 $119,673 Transfers between functions Special Ed
BA # 26 $4,000 Transfers between functions – BRYSS
BA # 27 $46,242 Transfers between functions - Stipends
BA # 28 $25,500 Transfers between functions - Personnel
BA # 29 $683,253 Expansion Contingency funds

INTERIM FINANCIAL REPORT (unaudited)

RYSS OPERATING FUNDS and TCCC FUNDS

Revenues (INFLOWS)

Budget to Actual for period ending **May 31, 2026**

		FY 25 26	Year to Date	Percent
Fund #	**RYSS SCHOOL**	**Budget**	**Received/ Billed**	**%**
420	Operating Fund	30,784,032	21,115,288	69%
240	Food Service Fund	3,983,809	2,820,342	71%
Various	Grants Funds - Federal	3,779,289	1,735,277	46%
258	Expansion Grant - TEA	-	113,598	0%
497	Charter School Growth Fund	705,163	-	0%
461	Local Other Revenue	31,286	31,428	100%
494	Assessment for Good	-	84,916	0%
492	Charter School Growth Fund-MSAMP	205,461	120,000	0%
	Total RYSS	$ 39,489,040	$ 26,020,848	66%
Fund #	**NON-SCHOOL**	**Budget**	**Received/ Billed**	**%**
170 171	Agency Fund	1,368,853	1,378,710	101%
172	La Tiendita	86,700	141,031	163%
201	Health Grant (City of Houston)	374,298	202,500	54%
285/286	AARP and Helathy Homes	1,821,692	72,173	
464	Child Placement Agency (CPA)	701,364	624,476	89%
190,290	Affordable Housing Fund	872,115	657,954	75%
181	Sunrise Loft Properties	218,083	-	0%
180, 495	Tejano Commercial Properties	4,575,000	2,068,460	3%
484	RESOLVE	706,318	151,170	0%
494	Tx Real Estate -Pasadena Expansion	-	-	
		$ 10,724,423	$ 5,296,475	49%
	Total Budget and End of Month	$ 50,213,463	$ 31,317,323	**62%**
		Total Budget	YTD	

INTERIM FINANCIAL REPORT (unaudited)

RYSS OPERATING FUNDS AND TCCC FUNDS

Expenses (OUTFLOWS)

Budget to Actual for period ending **May 31, 2026**

			FY 25 26	Year to Date	Spend %
Fund #	**RYSS SCHOOL**	**Budget %**	**Budget**	**Encum- Spent**	**%**
420	Operating Fund	61%	31,394,240	21,842,882	70%
240	Food Service Fund	8%	3,983,809	2,959,494	74%
Various	Grants Funds - Federal	7%	3,779,289	2,137,296	57%
258	Expansion Grant - TEA	0%	-	-	0%
497	Charter School Growth Fund	1%	705,163	445,959	63%
461	Local Other Revenue	0%	128,913	36,315	28%
492	Charter School Growth Fund MPSAP	0%	67,949	107,703	159%
494	Assessment for Good		205,461	31,844	
	Total RYSS		$ 40,264,825	$ 27,561,493	**68%**
		Monthly Avg	3,355,402	2,296,791	
Fund #	**NON-SCHOOL**		**Budget**	**Encum- Spent**	**%**
170 -171	Agency Fund & Project Grad	3%	1,373,853	820,287	60%
172	La Tiendita	0%	86,700	9,066	10%
201	Health Fund	1%	374,298	104,452	28%
180 495	Tejano Commercial Properties	9%	4,575,000	843,887	18%
181	Sunrise Loft Properties	1%	262,749	86,830	0%
190 & 290	Affordable Housing Fund	2%	897,115	929,176	104%
				-	
464	Child Placement Agency (CPA)	1%	701,364	496,423	71%
484	RESOLVE	1%	709,887	278,962	39%
494	Tx Real Estate Expansion	0%	-	-	
285	Harris County AARP Single Home	2%	1,250,000	224,270	
286	Harris County Healthy Homes	1%	571,682	93,539	
			$ 10,802,648	$ 3,886,891	**36%**
Project grad part of Fund 170					
	Total Budget and End of Month	**96%**	$ 51,067,473	$ 31,448,384	**62%**
			Total Budget	YTD	
			YTD Percent	75%	

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of May 31, 2026

Revenue	Budget	As of 5/31/2026	Percent Realized
5700	1,037,700	1,550,981	149%
5800	29,596,332	19,507,188	66%
5900	150,000	57,119	38%
Total	30,784,032	$ 21,115,288	69%
9/12 Year to date			

Foundation - State Revenues

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of May 31, 2026

RYSS

Expenditures by Function

Fund 420 Operating Only

Function	Budget	As of 31-May-26	Percent
11	(15,607,115)	9,716,895	-62%
12	(112,957)	70,555	-62%
13	(184,924)	50,348	-27%
21	(567,682)	305,683	-54%
23	(2,015,657)	1,273,179	-63%
31	(242,961)	106,595	-44%
32	(111,611)	47,970	-43%
33	(225,847)	151,699	-67%
34	(360,549)	119,256	-33%
35	(57,382)	25,778	-45%
36	(134,340)	29,316	-22%
41	(2,376,340)	1,758,083	-74%
51	(6,286,476)	5,329,615	-85%
52	(731,235)	488,593	-67%
53	(1,174,966)	777,586	-66%
61	(191,943)	117,523	-61%
71	(1,012,257)	1,474,208	-146%
81			
	(31,394,240)	21,842,882	-70%

9/12 = 75%

INTERIM FINANCIAL REPORT
(unaudited)
RYSS OPERATING FUNDS
as of May 31, 2026

RYSS

Expenditure by School

Fund 420 only

Organization	BUDGET	YTD 5 31 2026
Row Labels	Sum of Appr	Sum of Expend
001	(4,190,298)	3,095,486
002	(1,168,164)	1,103,155
042	(3,866,132)	2,647,914
043	(1,603,848)	1,001,156
101	(5,632,043)	3,705,353
102	(4,917,012)	3,388,428
103	(947,963)	482,611
104	(3,642,813)	2,664,814
105	(362,049)	176,526
402	-	-
699	(149,419)	-
701	(10,000)	6,552
702	(5,000)	5,933
726	(99,310)	38,399
727	(103,600)	85,993
728	(5,000)	2,723
729	(175,991)	93,162
731	(45,560)	4,139
732	(29,100)	22,144
750	(2,155,070)	1,671,671
999	(2,285,869)	1,646,722
(blank)		
Grand Total	**(31,394,240)**	**21,842,882**

9/12 = 75%

Fixed Coverage Ratio (Estimated) Prelim

	Results of FY 5/31/ 26 PRELIM			
		Revenues		**26,020,848**
		Pending Grant Receivable		**402,018**
		Pending to Move to RYSS		**1,385,000**
		Expenses		$ 27,561,493
		EBITDA		**246,373**
	`	EBITA		**246,373**
		6269 Rentals		2,240,637
			A	2,487,010
		Rental Payable under lease of real property		
71	B	Interest Charges		1,474,207
		Principal Charges		-
		Rental Payable		
			B	1,474,207
	C	A Divided by B		1.69
		Fixed Charge Coverage Ratio (1.10 to 1 required)		

Includes pending drawdowns for May 2026
Includes $1,385 pending transfer and Board presentation

Note: Based on the required compliance ratios from lenders

Cash on Hand Ratio (Estimated) PRELIM

	Results of FY 5/31/ 26 PRELIM		
A	Unrestricted Cash and Cash Equiv		11,799,973
B	Operating Expense		27,561,493
	Divide by 30- 365 Days		131,245
	Cash on Hand (45 days is requirement)		89.91
	Divide Cash/Avg		

Includes All current cash.

Note: Based on the required compliance ratios from lenders.

Interim Financial Report (Unaudited)

I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Marcia Leiva, Chief Financial Officer

/s/ Dr. Jesus Amezcua, Business Consultant

Tejano Center for Community Concerns

Making it Happen Together

RYSS