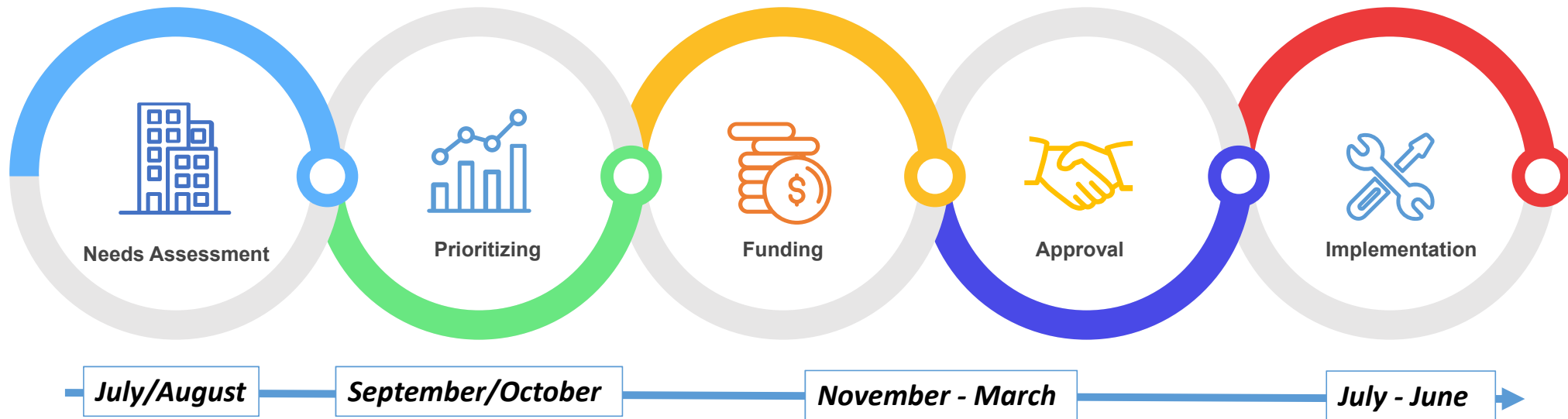


Capital Budget Process



Facilities Review

- Buildings are in good condition however major components (boilers, roofs, generators, windows, doors, siding etc.) nearing the end of useful life.
- Middle School and Chatham Elementary School have the most immediate needs.



Capital planning is an area that benefits from a multi-year plan. Monomoy RSD expects a number of significant capital projects in the coming 5 years.

Item	Expected Useful Life	CES	HES	MRMS	MRHS
Boilers	20 years	29	1 is 23 y.o. 2 are 35 y.o.	29	13
Generators	20 years	30	23	30	13
Roof	20 years	30	23	29	13
Windows	20 years	30	23	29	13
Doors	20 years	30	23	29	13
Elevator	20 years	N/A	23	29	13
Hot water tank	15 years	5	23	8	13
Pumps	20 years	29	23	10, 15 and 8 y.o.	13
Auditorium	10 years	N/A	N/A	N/A	13
Turf Field	15-20 years	N/A	N/A	N/A	13
Track	15-20 years	N/A	N/A	N/A	13

Ongoing Capital Projects That Require Borrowing

Project	Status	Update
MRHS construction	Complete	Debt payments only.
MRMS Restoration Project – Phase 1: siding and window	Approved	Borrowing was approved at the 2025 town meetings. The project is at the bidding stage and an initial BAN for \$5,000,000 has been issued. Construction started in April 2026, expected to finish in fall of April 2026.
MRMS Restoration Project – Phase 2: roof replacement	Approved	This project is being conducted through the Massachusetts School Building Authority accelerated repair program. The project was approved by both Towns with a budget of \$11.8M. Construction expected to start in April 2027.

Possible Future Capital Construction Schedule for large projects

	Construction Schedule									
Project	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
MRHS Construction (refinance)										
Replace MRMS external shingles and trim, and windows.										
Replace the MRMS Roof (construction)			Jul-27							
Replace CES external shingles and trim, and windows.					Jul-29					
Replace CES Roof (construction)						Jul-30				
MRHS Track and Field				Jul-28						
Replace HES Roof (construction)								Jul-32		
Replace HES boilers and circulator pumps									Jul-33	
Replace MRMS boilers and circulator pumps							Jul-31			
Replace CES boilers and circulator pumps										Jul-34

Possible debt schedule (based on simple boiler replacement projects)

Priority	Estimated Total Cost	Grants	Cost to District	Debt Term	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
MRHS Construction (refinance)	\$ 15,160,000		\$ 15,160,000	15	\$ 1,646,775	\$ 1,593,150	\$ 1,549,525	\$ 1,510,525	\$ 1,471,025	\$ 1,431,025	\$ 1,390,525	\$ 1,349,525	\$ 1,303,150	\$ 1,261,700	\$ 1,215,400
Replace MRMS external shingles and trim, and windows.	\$ 11,507,030	\$ -	\$ 11,507,030	25	\$ 300,000	\$ 1,024,126	\$ 1,001,112	\$ 978,098	\$ 955,083	\$ 932,069	\$ 909,055	\$ 886,041	\$ 863,027	\$ 840,013	\$ 816,999
Replace the MRMS Roof (construction)	\$ 11,809,036	\$ 4,407,132	\$ 7,401,904	25		\$ -	\$ 176,702	\$ 664,656	\$ 646,988	\$ 632,813	\$ 618,638	\$ 604,463	\$ 590,288	\$ 576,113	\$ 561,938
Replace CES external shingles and trim, and windows.	\$ 6,904,218		\$ 6,904,218	25		\$ -	\$ -	\$ -	\$ 580,645	\$ 568,217	\$ 555,790	\$ 543,362	\$ 530,934	\$ 518,507	\$ 506,079
Replace CES Roof (construction)	\$ 7,085,422	\$ 2,621,606	\$ 4,463,816	25		\$ -	\$ -	\$ -	\$ -	\$ 375,407	\$ 367,372	\$ 359,337	\$ 351,302	\$ 343,267	\$ 335,233
MRHS Track and Field	\$ 1,500,000	\$ -	\$ 1,500,000	10		\$ -	\$ -	\$ 214,125	\$ 207,375	\$ 200,625	\$ 193,875	\$ 187,125	\$ 180,375	\$ 173,625	\$ 166,875
Replace HES Roof (construction)	\$ 11,809,036	\$ 3,896,982	\$ 7,912,054	25		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 665,404	\$ 651,162	\$ 636,920	\$ 622,679
Replace HES boilers and circulator pumps (Option 2)	\$ 1,500,000	0	\$ 1,500,000	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 214,125	\$ 207,375	\$ 200,625
MRMS Boiler - Option 2	\$ 1,500,000	\$ -	\$ 1,500,000	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 214,125	\$ 207,375	\$ 200,625	\$ 193,875	\$ 187,125
CES Boiler - Option 2	\$ 1,000,000	\$ -	\$ 1,000,000	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,750	\$ 138,250
TOTAL (option 1)					\$ 1,946,775	\$ 2,617,276	\$ 2,727,338	\$ 3,367,404	\$ 3,861,116	\$ 4,140,156	\$ 4,527,449	\$ 4,411,513	\$ 5,253,059	\$ 5,365,926	\$ 5,218,734
						\$ 670,501	\$ 110,063	\$ 640,065	\$ 493,712	\$ 279,040	\$ 387,293	\$ (115,936)	\$ 841,547	\$ 112,867	\$ (147,192)

10 Year Capital Plan

Excluding items that require borrowing.

Priority	Project	Building	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036
	1 Generator Transfer Switch (FY2026)	MRMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2 Install additional external lighting to improve safety of students	MRMS	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	3 Replace Auditorium Curtain	MRMS	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	8 Upgrade the stage lighting system in the auditorium	MRMS	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	9 Auditorium floor lights need to be repaired/replaced.	MRHS	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	10 Replace the MRHS building lighting controls system.	MRHS	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	16 Replace the HES security alarm system.	HES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	17 Replace HES RTU 4 (above library area) and dehumidification system	HES	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	20 Network switches		\$100,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace CES classroom and hallway carpet with rubber/vinyl tiles	CES	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace MRMS classroom and hallway carpet with rubber/vinyl tiles	MRMS	\$ 71,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	26 Replace HES RTU 2 (Guidance)	HES	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	27 Replace the countertops in the student bathrooms	HES	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace the MRHS road side digital sign.	MRHS	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	29 Replace TouchView Classroom Interactive Displays		\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	34 Install new external security cameras around the school building.	MRMS	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	35 Gym & Cafeteria Sound System	MRHS	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	38 Replace HES Roof Top H&V Unit 4 (gym)	HES	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	42 District Server (at MRHS)	DISTRICT	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	48 Upgrade the student bathrooms.	CES	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace the HES maintenance vehicle (include snow plow with new truck)	MRHS	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	50 Replace the baseball field score board	MRMS	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	51 Auditorium light and sound repairs	MRHS	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	52 Replace wireless access points		\$ -	\$ -	\$ 70,000	\$ 50,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
	56 Prepare MRMS courtyard for outdoor classroom	MRMS	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	57 Replace student and teacher classroom furniture.		\$ 25,000	\$ 25,000	\$ 50,000	\$ 70,000	\$100,000	\$100,000	\$100,000	\$100,000	\$ -	\$ -
	60 Repair or replace the roof of the baseball field dugout.	MRMS	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
	61 Replace/remove the existing shed.	MRMS	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Repair/Replace all CES external doors	CES	\$ -	\$ -	\$ 24,000	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500
	Repair/Replace all MRMS external doors	MRMS	\$ -	\$ -	\$ 26,000	\$ 64,500	\$ 64,500	\$ 64,500	\$ 64,500	\$ 64,500	\$ 64,500	\$ 64,500
	64 Refinish MRHS Gym Floor	MRHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -			
	65 Fill cracks and reseal all parking lots and roadway	MRMS	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	66 Conduct major elevator maintenance to extend useful life.	HES	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
		MRMS	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
	68 Replace MRMS building generator.	MRMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -
	Replace CES building generator.	CES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -
	Replace HES building generator.	HES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
	71 Replace HES Roof Top H&V Unit 3 (after school)	HES	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace HES Roof Top H&V Unit 2 (activity room)	HES	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Replace HES Roof Top H&V Unit 5 (gym)	HES	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
	74 Install a new MRMS road side sign.	MRMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -
	75 Resurface the basketball court and replace basketball hoops.	MRMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Grand Total			\$416,000	\$482,000	\$570,000	\$562,000	\$382,000	\$249,000	\$232,000	\$232,000	\$132,000	\$102,000