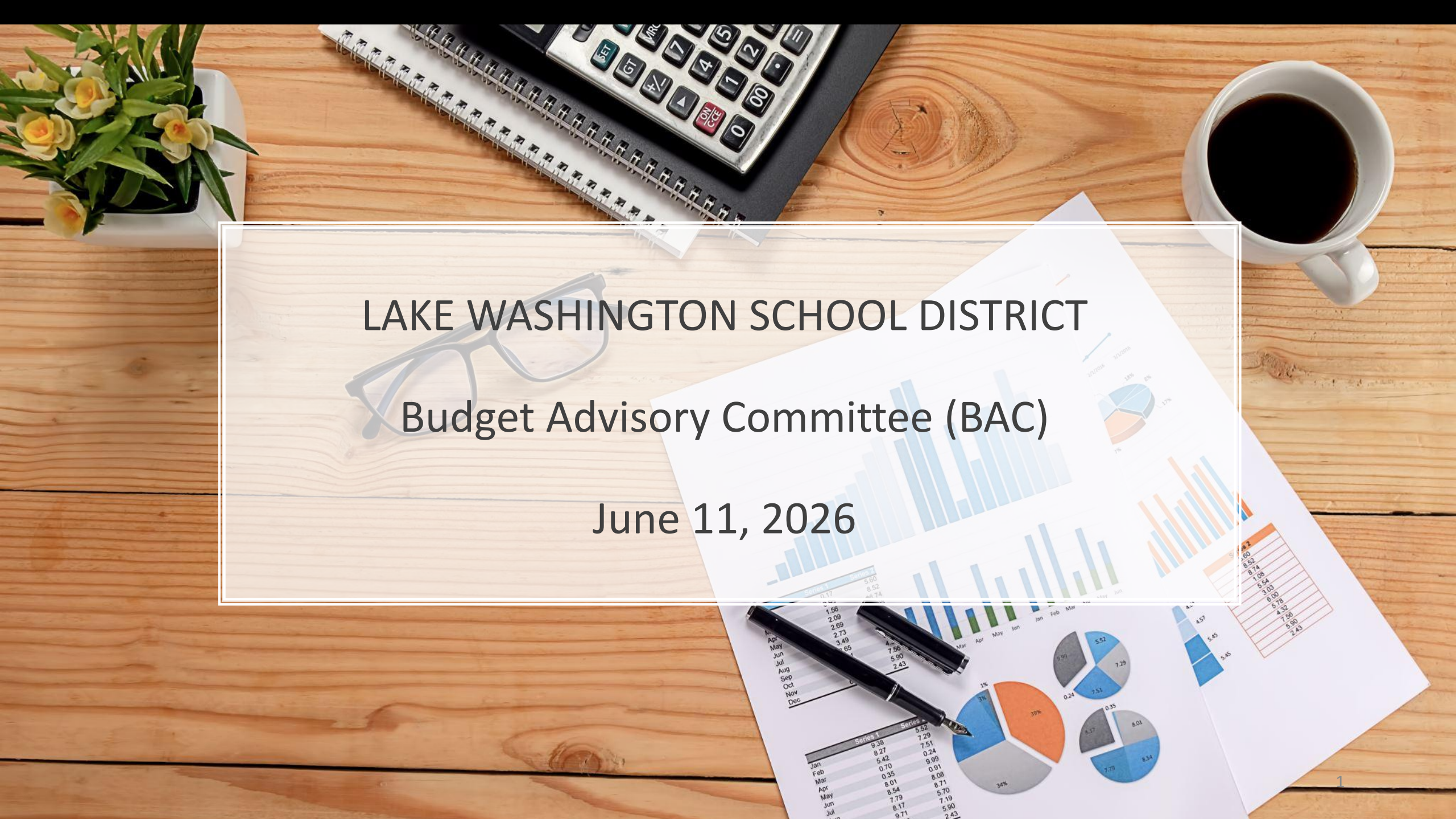




LAKE WASHINGTON SCHOOL DISTRICT

Budget Advisory Committee (BAC)

June 11, 2026

AGENDA

**2026-27
Preliminary
Budget Preview**

**2026-27
Preliminary
Budget Forecast**

**Communication
Plan Review**



2026-27 PRELIMINARY BUDGET

ENROLLMENT AND PLANNING UPDATES



Mission and Vision of LWSD



Our mission

Each student will graduate prepared to lead a rewarding and responsible life as a contributing member of our community and greater society.



Our vision

Every Student Future Ready:

- Prepared for College
- Prepared for the Global Workplace
- Prepared for Personal Success

Equipping every student for a successful future



Prioritizing our Strategic Commitments

STRATEGIC COMMITMENTS

The **Strategic Commitments** anchor our strategic framework, guiding intentional actions and informing decisions toward the achievement of our vision and goals.

COMMITMENT #1:
Equitable & Just Systems

COMMITMENT #2:
Inclusive & Rigorous Learning

COMMITMENT #3:
Integrated Sustainability

COMMITMENT #4:
Operational Excellence

STRATEGIC INVESTMENTS/REINVESTMENTS OVER LAST 3 YEARS

- High School Reinvestment
- Elementary Staffing Model
- Instructional Coaching Model
- Paraeducator staffing
- Admin Model
- Program Evaluation
- Performing Arts
- Dean of Students
- Middle School Staffing
- Central Office Realignment
- Reduced Central Office FTE by 18.9 FTE
- Behavioral Health

BUDGET POLICIES, PROCESS AND TIMELINE

BUDGET HEARINGS, REVIEW & ADOPTIONS POLICY: 6000

Annual Budget

A district's annual budget is **tangible evidence of the board's commitment toward fulfilling the aims and objectives of the instructional program**. The budget expresses in specific terms the services to be provided, consistent with immediate and long-range goals and resources available and establishes priorities within broad program areas such as basic education, other separately funded programs and support services.

Prior to presentation of the proposed budget for adoption, the superintendent shall prepare for the board's study and consideration appropriate documentation supporting his/her recommendations, which shall be designed to meet the needs of students within the limits of anticipated revenues consistent with reasonable management practices.

Program planning and budget development shall provide for staff participation and the sharing of information with patrons prior to action by the board.

Budget Adoption

The budget shall be presented in a **public hearing** no later than August 31. Following this formal presentation, the president shall invite any written or oral testimony for or against the budget. After sufficient opportunity to react, the budget shall be adopted by the board. Such action shall be recorded in the official minutes of the board. Copies of the budget as adopted shall be filed with the educational service district no later than September 3. Copies of the budget will be filed with the State Superintendent of Public Instruction.

Budget Hearings and Reviews

The board shall hold an **annual budget meeting** as prescribed by state law at which time the voters of the district are invited to a **public hearing** on the proposed budget for the coming year. Members of the board and the administration shall be present at this meeting to answer questions on any phase of the budget.

OPERATIONAL EXPECTATIONS

OE-5 FINANCIAL PLANNING

The Superintendent shall develop and present to the Board a multi-year financial plan that is related directly to the Board's **Results** priorities and **Operational Expectations** goals, and that avoids long-term fiscal jeopardy to the district.

The Superintendent will develop a budget that:

- 5.1 Is in a summary format understandable to the Board and community, presented in a manner that allows the Board to understand the relationship between the budget and the **Results** priorities and any **Operational Expectations** goals for the year.
- 5.2 Clearly describes revenues and expenditures with adequate supporting detail.
- 5.3 Shows the amount spent in each budget category for the most recently completed fiscal year, the amount budgeted for the current fiscal year, and the amount budgeted for the next fiscal year and three years of budget forecasts.
- 5.4 Discloses budget-planning assumptions.
- 5.5 Is informed by demographic data and enrollment projections.
- 5.6 Assures fiscal soundness in future years that includes provisions for reasonable contingencies.

OPERATIONAL EXPECTATIONS

OE-5 FINANCIAL PLANNING (CONTINUED)

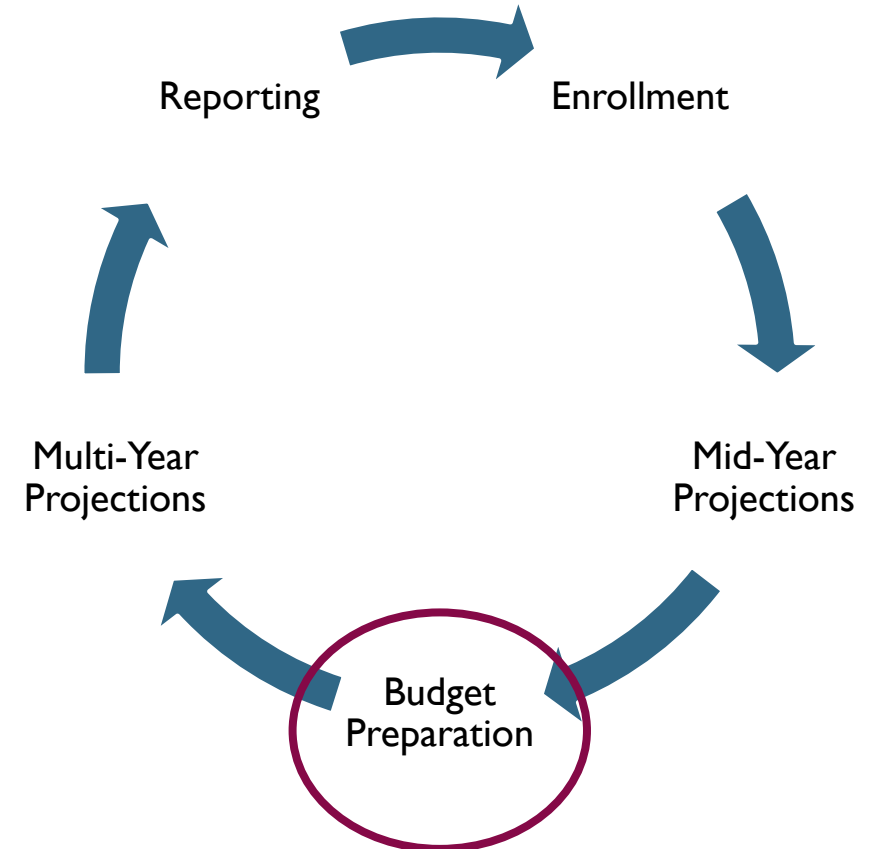
- 5.7 Provides necessary information to the Board on matters with a significant budgetary impact, allowing the Board adequate time to consider the information presented.
- 5.8 Reflects anticipated changes in employee compensation, including inflationary adjustments, step increases, performance increases and benefits.
- 5.9 Includes such amounts as the Board determines to be necessary for its own governing function.
- 5.10 Is based on reasonable consultation with appropriate constituent groups.

The Superintendent may not develop a budget that:

- 5.11 Plans for the expenditure in any fiscal year of more funds than are conservatively projected to be available during the year.
- 5.12 Provides for an anticipated year-end fund balance of less than **seven** percent of the projected revenue.

BUDGET CYCLE

- Enrollment
- Mid-Year Projections (Fund Balance)
- Legislative Impact
- Budget Preparation
- Multi-year Budget Projection
- Monitoring and Reporting



COMMUNITY ENGAGEMENT – ACTIONS TO DATE

**Board Meeting
and Study Session
Presentations**

**Budget Advisory
Committee**

**Legislative
Updates**



2026-27 PRELIMINARY BUDGET

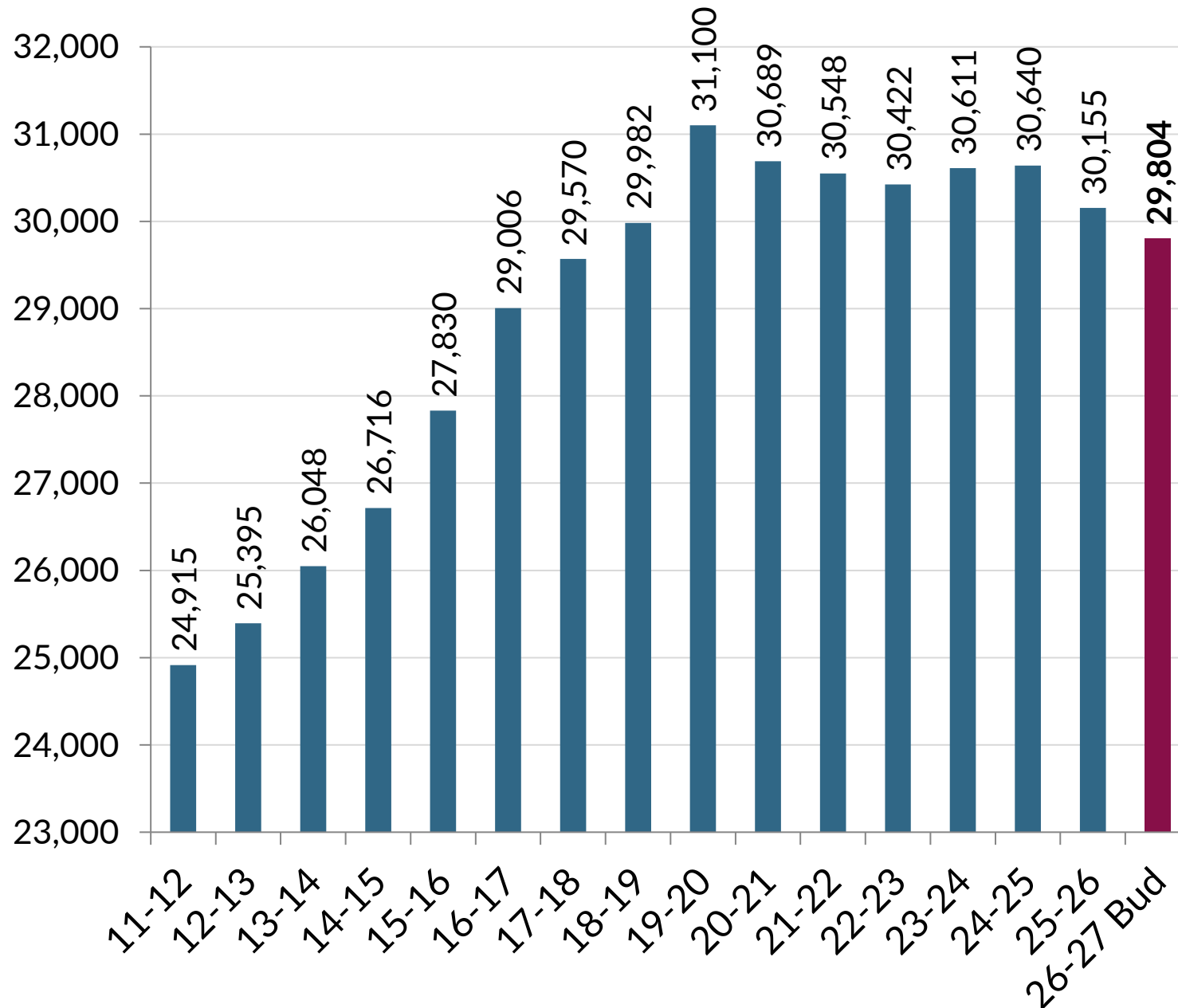
ENROLLMENT AND PLANNING UPDATES



Objective

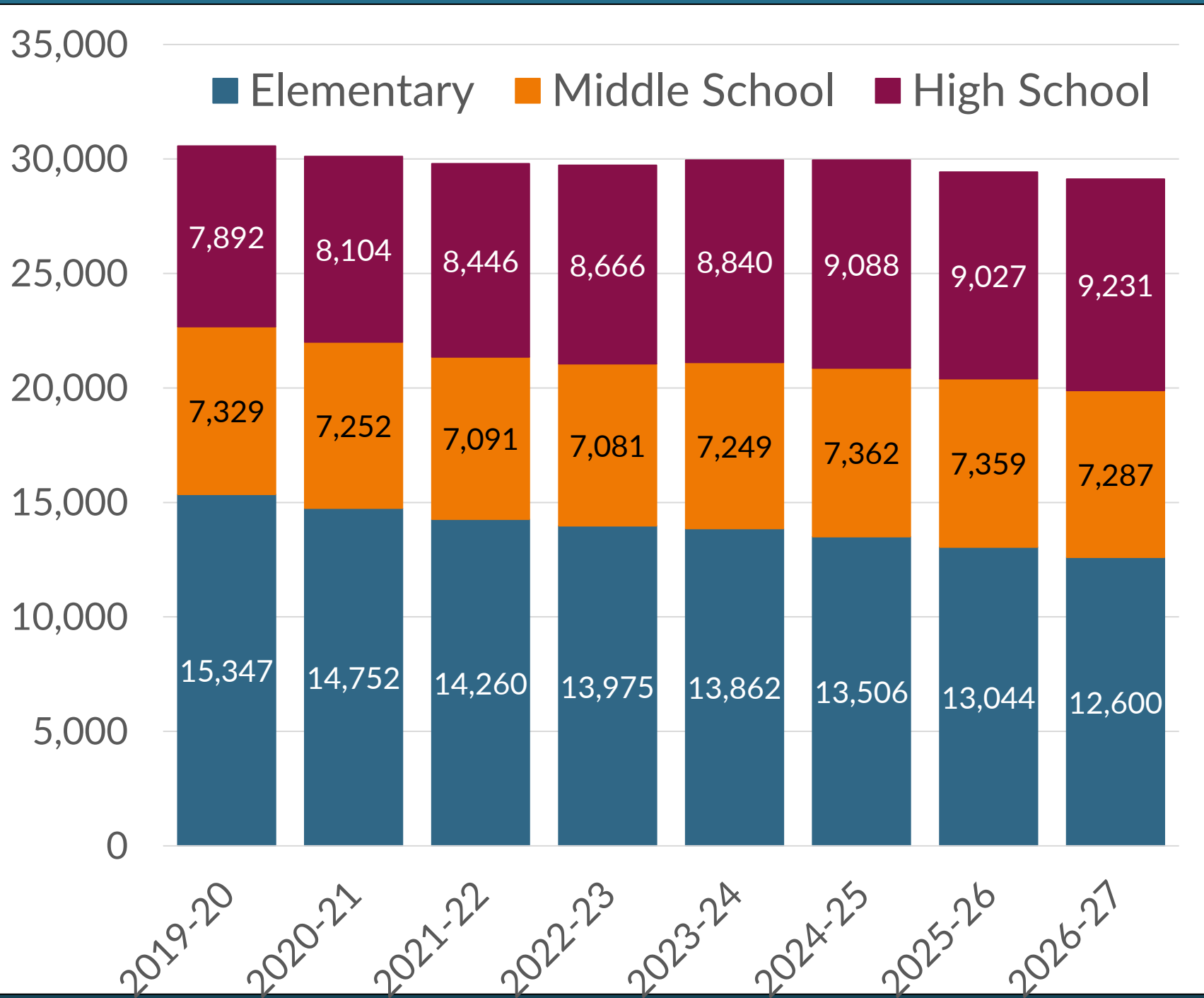
The district will maintain a balanced budget while maintaining budget reserves to ensure unforeseen changes or events do not create a local financial crisis.

Historical Enrollment



- **LWSD Enrollment History**
- Headcount enrollment projected to be **29,804**
- Decrease of 351 students from this year





Enrollment History October 1 Headcount

- High school up 17.0%
- Middle school down 0.05%
- Elementary down 17.9%
- Fewer students in elementary eventually means fewer students moving up to secondary



KEY CHANGES – ENROLLMENT AVERAGE ANNUAL FTE (ACTUAL TO BUDGET)

	2025-26 Actual Enrollment	2026-27 Budgeted Enrollment	Change Actual to 2026-27 Budget
Elementary	13,023	12,600	-423
Middle	7,325	7,287	-38
Sr. High	8,527	8,690	163
Subtotal	28,875	28,577	-298
Skill Center	440	420	-20
ALE (EMK12)	68	74	6
Total Enrollment	29,383	29,071	-312

Reminder – district is funded on
Average Annual FTE – **estimated
decrease from this year - 298
FTE**

Figures represent Average Annual Full-time Equivalent (FTE) and
excludes Running Start

KEY CHANGES – ENROLLMENT AVERAGE ANNUAL FTE (BUDGET TO BUDGET)

	2025-26 Budgeted Enrollment	2026-27 Budgeted Enrollment	Change 25-26 Budget to 26-27 Budget
Elementary	13,148	12,600	-548
Middle	7,323	7,287	-36
Sr. High	8,697	8,690	-7
Subtotal	29,168	28,577	-591
Skill Center	390	420	30
ALE (EMK12)	74	74	0
Total Enrollment	29,632	29,071	-561

Average Annual FTE – Prior year budget to proposed Budget - **estimated decrease – from budget - 591 FTE**

Figures represent Average Annual Full-time Equivalent (FTE) and excludes Running Start

KEY CHANGES – ENROLLMENT

	2025-26 Budgeted Enrollment	2026-27 Budgeted Enrollment	Change in Enrollment from Budget to Budget
CTE			
Middle	330	330	0
Sr. High	1,600	1,600	0
Skills Center	390	420	30
Special Education			
3-5	260	230	-30
K-22	2,690	2,720	30
Multilingual			
ML	3,675	3,200	-475
ML Exit	1,650	1,650	0
Running Start	750	890	140

ASSUMPTIONS FOR 2026-27 BUDGET

Original Assumptions

- Enrollment - assumed decline of 266 in 2026-27 or 0.9%
- COLA/Benefits/Pension – 2.6% IPD for 2026-27; 2.6% SEBB benefit increase (\$3.9 million local cost impact)
- No legislative increases in funding or required new expenditures

Revised Assumptions

- Enrollment – decline of 298 in 2026-27 or 1.0%
- COLA/Benefits/Pension – 2.6% IPD for 2026-27; 5.1% SEBB benefit increase (\$4.0 million local cost impact)
- Some legislative decreases in grants

Annually update revenues and expenditures for grants and self-supporting programs

ASSUMPTIONS FOR 2026-27 BUDGET

Revenue Assumptions

- Enrollment projections based on current next year registrations and estimated to Fall enrollment
- State IPD of 2.6% for 2026-27, Benefit and Pension rate impacts
- Levy amount based on voter approval
- Updated Revenue for grants and self-supporting programs

Expenditure Assumptions

- Certificated, classified, and administrative staffing is aligned with enrollment growth/loss and staffing ratios
- Ongoing local costs needs over state funding for salaries/benefits/retirement
- Ongoing fixed cost increases, strategic reductions/reinvestments needed
- Updated expenditure for grants and self-supporting programs

2026-27 BUDGET – LOCAL REVENUE IMPACTS



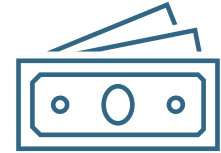
Enrollment
\$7.2 Million Loss



EP&O Levy
\$15.5 Million



Transportation
\$0.4 Million Loss



Capital Interest
Transfer Sunset
\$0.3 Million Loss

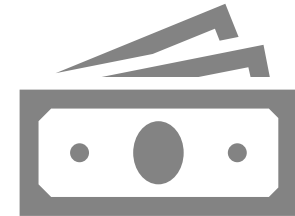
2026-27 BUDGET – LEGISLATIVE REVENUE IMPACTS



State Compensation
\$9.7 Million



Legislative Changes
MSOC \$1.4 Million

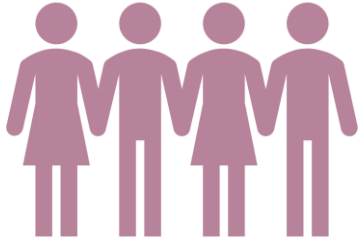


Grants/Self-Supporting
Programs \$2.4 Million

2026-27 PRELIMINARY CHANGES IN REVENUES

	\$ In Millions	\$ In Millions
2025-26 Revenue Budget	\$614.6	
State COLA (IPD), Health and Pension		\$9.7
State MSOC		\$1.4
State Transportation (based on actual 25-26)		(\$0.4)
Enrollment		(\$7.2)
EP&O Levy		\$15.5
Capital Interest Transfer - Sunset		(\$0.3)
State/Federal Grants/Self-Supporting Prog.		<u>\$2.4</u>
Total Change		\$21.1
Estimated 2026-27 Revenue	\$635.7	

2026-27 BUDGET – EXPENDITURE IMPACT IMPLEMENTED DURING 2025-26



Central Office Staffing
Adjustments
\$0.1 Million Reduction



Property and Liability Insurance
\$0.2 Million Reduction

2026-27 BUDGET EXPENDITURE IMPACTS - FIXED COSTS



Property and Liability
Insurance
\$3.9 Million



Utilities
\$1.4 Million



Election Costs
\$0.5 Million Reduction

2026-27 BUDGET – EXPENDITURE IMPACTS

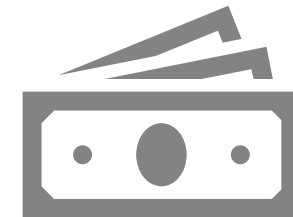
STATE, FEDERAL AND LOCAL IMPACTS



Enrollment
\$4.1 Million Reduction



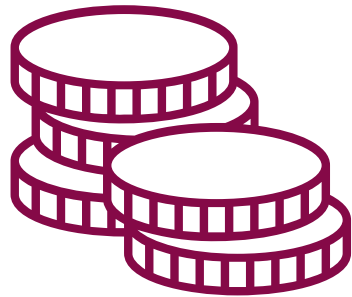
Staff Compensation
State/Local \$18.7 Million



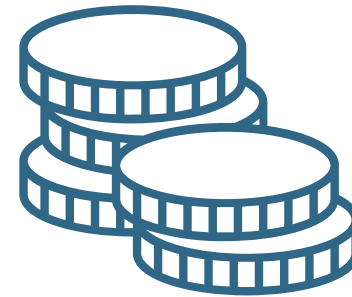
Grants/Self-Supporting
Programs \$2.2 Million

2026-27 BUDGET – EXPENDITURE IMPACT BUDGET ALIGNMENT

Total Budget Alignment - \$.5 Million Reduction



\$1.6 Million Reduction



\$1.1 Million Reinvestment

2026-27 PRELIMINARY CHANGES IN EXPENDITURES

	\$ In Millions	\$ In Millions
2025-26 Expenditure Budget	\$612.2	
State COLA (IPD), Health and Pension		\$9.7
Local Cost State COLA		\$3.4
Local Cost Labor Contracts/Increments		\$5.6
Enrollment		(\$4.1)
Budget Updates (based on 25-26 actuals)		(\$0.4)
Budget Alignment		(\$0.5)
Fixed Cost Increases (ex. Insurance, Utilities)		\$4.8
State/Federal Grants/Self-Supporting Prog.		<u>\$2.2</u>
Total Change		\$20.7
Estimated 2026-27 Expenditures	\$632.9	



BUDGET OUTLOOK AND ASSUMPTIONS

MULTI-YEAR VIEW OF BUDGET ASSUMPTIONS AND CHANGES

GENERAL FUND



June 2025 Budget Assumptions Compared to March 2026 4-Year Outlook

		25-26	26-27	27-28	28-29	29-30	Cumulative
		Nov Est	Est	Est	Est	Est	Total
Revenue changes:							
State COLA (equal to exp)	June Original		\$8.7	\$9.4	\$7.0	\$7.0	\$32.1
	Mar Revised		\$9.7	\$8.9	\$7.7	\$7.2	\$33.5
	Difference		\$1.0	(\$0.5)	\$0.7	\$0.2	\$1.4
Levy Growth	June Original		\$4.8	\$5.0	\$5.3	\$5.6	\$20.7
	Mar Revised		\$15.5	\$14.1	\$5.7	\$5.4	\$40.7
	Difference		\$10.7	\$9.1	\$0.4	(\$0.2)	\$20.0
Enrollment Loss Revenue	June Original		(\$3.1)	(\$2.4)	(\$4.8)	(\$3.8)	(\$14.1)
	<i>Enrollment change</i>	(284)	(266)	(212)	(414)	(328)	
	Mar Revised	(\$2.3)	(\$4.3)	(\$4.1)	(\$6.8)	(\$6.1)	(\$23.6)
	<i>Enrollment change</i>	(485)	(373)	(352)	(583)	(526)	
	Difference	(\$2.3)	(\$1.2)	(\$1.7)	(\$2.0)	(\$2.3)	(\$9.5)
Transportation Revenue		(\$0.4)					(\$0.4)
Capital Interest Transfer			(\$0.3)				(\$0.3)
Net Revenue Assumption Change		(\$2.7)	\$10.2	\$6.9	(\$0.9)	(\$2.3)	\$11.2

June 2025 Budget Assumptions Compared to March 2026 4-Year Outlook

		25-26	26-27	27-28	28-29	29-30	Cumulative
		Nov Est	Est	Est	Est	Est	Total
Expenditure changes:							
State COLA (equal to exp)	June Original		\$8.7	\$9.4	\$7.0	\$7.0	\$32.1
	Mar Revised		\$9.7	\$8.9	\$7.7	\$7.2	\$33.5
	Difference	\$0.0	\$1.0	(\$0.5)	\$0.7	\$0.2	\$1.4
COLA Local Impact	June Original		\$3.9	\$4.2	\$3.0	\$3.0	\$14.1
			2.6%	2.9%	2.1%	2.1%	
	Mar Revised		\$4.0	\$4.2	\$3.7	\$3.4	\$15.3
			2.6%	2.7%	2.4%	2.2%	
	Difference	\$0.0	\$0.1	\$0.0	\$0.7	\$0.4	\$1.2
Comp Local Impact	June Original		\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	Mar Revised	\$1.2	\$4.5	\$3.5	\$3.0	\$3.0	\$15.2
	Difference	\$1.2	\$4.5	\$3.5	\$3.0	\$3.0	\$15.2
Enrollment Loss Expenditure	June Original		(\$2.4)	(\$1.9)	(\$3.9)	(\$3.1)	(\$11.3)
	Mar Revised	(\$0.1)	(\$3.4)	(\$3.2)	(\$5.4)	(\$4.9)	(\$17.0)
	Difference	(\$0.1)	(\$1.0)	(\$1.3)	(\$1.5)	(\$1.8)	(\$5.7)
Net Expenditure Assumption Change		\$1.1	\$4.6	\$1.7	\$2.9	\$1.8	\$12.1

June 2025 Budget Assumptions Compared to March 2026 4-Year Outlook

		25-26	26-27	27-28	28-29	29-30	Cumulative
		Nov Est	Est	Est	Est	Est	Total
Net Revenue Assumption Change		(\$2.7)	\$10.2	\$6.9	(\$0.9)	(\$2.3)	\$11.2
Net Expenditure Assumption Change		\$1.1	\$4.6	\$1.7	\$2.9	\$1.8	\$12.1
Net Revenue vs. Expenditures		(\$3.8)	\$5.6	\$5.2	(\$3.8)	(\$4.1)	(\$0.9)



BUDGET OUTLOOK AND ASSUMPTIONS MULTI-YEAR FORECAST

GENERAL FUND



FOUR-YEAR REQUIRED OUTLOOK: ASSUMPTIONS

Revenue Assumptions

- Enrollment decline of 298 or 1.0% for 2026-27; projections for 2027-28 and beyond reflect FloAnaytics long-term forecast (Feb 2026) – decline of 1.6% per year or 1,461 students over remaining 3 years

■ State IPD:	Year	IPD %
	2026-27	2.6
	2027-28	2.7
	2028-29	2.4
	2029-30	2.2

- No other significant changes in state funding
- Levy based on voter approved amounts with rollback for enrollment decline
- Expenditures and revenues will continue to need ongoing realignment

FOUR-YEAR REQUIRED OUTLOOK: ASSUMPTIONS

Expenditure Assumptions

- Certificated, classified, and administrative staffing is aligned with enrollment growth/loss and staffing ratios
- Right-sizing staffing/program reviews
- Ongoing local cost needs over state funding for salaries/benefits/retirement
- Ongoing fixed cost increases - Utilities, insurance costs continue to increase
- Ongoing Budget Alignment

Impact of State COLA

- Each 1% of COLA, it cost the district \$1.5 million in local dollars
- A 2.6% COLA will cost the district \$3.9 million.

2026-27 ESTIMATED CHANGES IN REVENUES

	2026-27 \$ In Millions	2027-28 \$ In Millions
Prior Year Revenue Budget	\$614.6	\$635.7
State COLA (IPD), Health and Pension	\$9.7	\$8.9
State MSOC	\$1.4	
State Transportation	(\$0.4)	
Enrollment	(\$7.2)	(\$4.1)
EP&O Levy	\$15.5	\$14.1
Capital Interest Transfer - Sunset	(\$0.3)	
State/Federal Grants/Self-Supporting Prog.	<u>\$2.4</u>	
Total Change	\$21.1	\$18.9
Estimated Current Year Revenue	\$635.7	\$654.6

2026-27 ESTIMATED CHANGES IN REVENUES

	2026-27 \$ In Millions	2027-28 \$ In Millions	2028-29 \$ In Millions
Prior Year Revenue Budget	\$614.6	\$635.7	\$654.6
State COLA (IPD), Health and Pension	\$9.7	\$8.9	\$7.7
State MSOC	\$1.4		
State Transportation	(\$0.4)		
Enrollment	(\$7.2)	(\$4.1)	(\$6.8)
EP&O Levy	\$15.5	\$14.1	\$5.7
Capital Interest Transfer - Sunset	(\$0.3)		
State/Federal Grants/Self-Supporting Prog.	<u>\$2.4</u>		
Total Change	\$21.1	\$18.9	\$6.6
Estimated Current Year Revenue	\$635.7	\$654.6	\$661.2

2026-27 ESTIMATED CHANGES IN REVENUES

	2026-27 \$ In Millions	2027-28 \$ In Millions	2028-29 \$ In Millions	2029-30 \$ In Millions
Prior Year Revenue Budget	\$614.6	\$635.7	\$654.6	\$661.2
State COLA (IPD), Health and Pension	\$9.7	\$8.9	\$7.7	\$7.2
State MSOC	\$1.4			
State Transportation	(\$0.4)			
Enrollment	(\$7.2)	(\$4.1)	(\$6.8)	(\$6.1)
EP&O Levy	\$15.5	\$14.1	\$5.7	\$5.4
Capital Interest Transfer - Sunset	(\$0.3)			
State/Federal Grants/Self-Supporting Prog.	<u>\$2.4</u>			
Total Change	\$21.1	\$18.9	\$6.6	\$6.5
Estimated Current Year Revenue	\$635.7	\$654.6	\$661.2	\$667.7

2026-27 ESTIMATED CHANGES IN EXPENDITURES

	2026-27 \$ In Millions	2027-28 \$ In Millions
Prior Year Expenditure Budget	\$612.2	\$632.9
State COLA (IPD), Health and Pension	\$9.7	\$8.9
Local Cost State COLA (unfunded IPD)	\$3.4	\$4.2
Local Cost Labor Contracts/Increments	\$5.6	\$3.5
Enrollment	(\$4.1)	(\$3.2)
Budget Alignment (includes 25-26 adj.)	(\$0.9)	TBD
Fixed Cost Increases (Insurance, Utilities)	\$4.8	\$2.2
State/Federal Grants/Self-Supporting Prog.	<u>\$2.2</u>	<u>\$0.0</u>
Total Change	\$20.7	\$15.6
Estimated Current Year Revenue	\$632.9	\$648.5

2026-27 ESTIMATED CHANGES IN EXPENDITURES

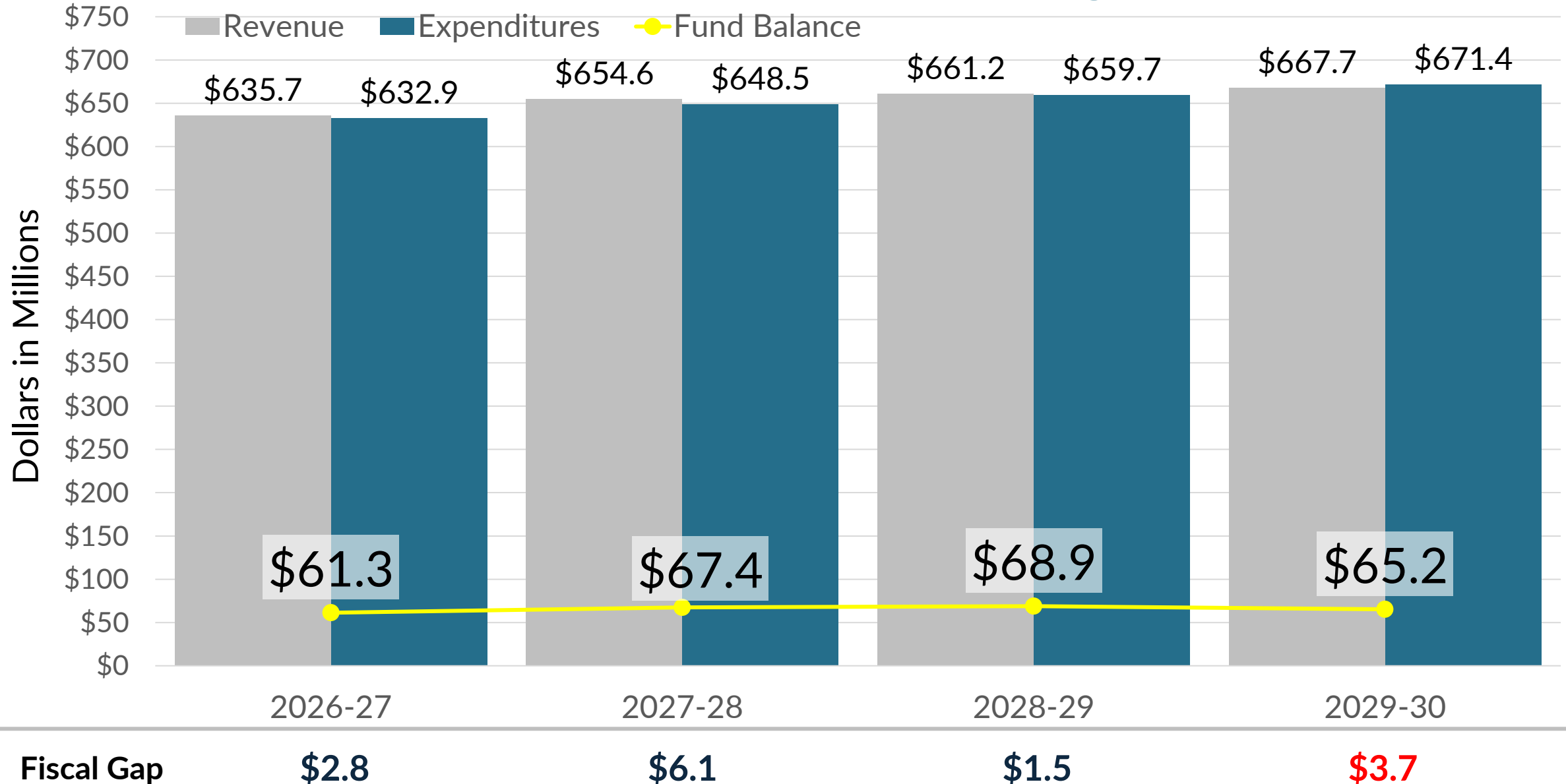
	2026-27 \$ In Millions	2027-28 \$ In Millions	2028-29 \$ In Millions
Prior Year Expenditure Budget	\$612.2	\$632.9	\$648.0
State COLA (IPD), Health and Pension	\$9.7	\$8.9	\$7.7
Local Cost State COLA (unfunded IPD)	\$3.4	\$4.2	\$3.7
Local Cost Labor Contracts/Increments	\$5.6	\$3.5	\$3.0
Enrollment	(\$4.1)	(\$3.2)	(\$5.4)
Budget Alignment	(\$0.9)	TBD	TBD
Fixed Cost Increases (Insurance, Utilities)	\$4.8	\$2.2	\$2.2
State/Federal Grants/Self-Supporting Prog.	<u>\$2.2</u>	<u>\$0.0</u>	<u>\$0.0</u>
Total Change	\$20.7	\$15.6	\$11.2
Estimated Current Year Revenue	\$632.9	\$648.5	\$659.7

2026-27 ESTIMATED CHANGES IN EXPENDITURES

	2026-27 \$ In Millions	2027-28 \$ In Millions	2028-29 \$ In Millions	2029-30 \$ In Millions
Prior Year Expenditure Budget	\$612.2	\$632.9	\$648.0	\$659.7
State COLA (IPD), Health and Pension	\$9.7	\$8.9	\$7.7	\$7.2
Local Cost State COLA (unfunded IPD)	\$3.4	\$4.2	\$3.7	\$3.4
Local Cost Labor Contracts/Increments	\$5.6	\$3.5	\$3.0	\$3.0
Enrollment	(\$4.1)	(\$3.2)	(\$5.4)	(\$4.9)
Budget Alignment	(\$0.9)	TBD	TBD	TBD
Fixed Cost Increases (Insurance, Utilities)	\$4.8	\$2.2	\$2.2	\$3.0
State/Federal Grants/Self-Supporting Prog.	<u>\$2.2</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
Total Change	\$20.7	\$15.6	\$11.2	\$11.7
Estimated Current Year Revenue	\$632.9	\$648.5	\$659.7	\$671.4

Revenue & Expenditure Projections

Preliminary 2026-27 Budget Plan



KEY TAKEAWAYS

- Expenditures will be aligned with revenues
- Align with strategic priorities
- Fixed costs increases (insurance, utilities) continue to be impactful
- Important to have fund balance higher than minimum policy requirement to be responsive to emergencies and cash flow needs
- Continued monitoring of enrollment and plan for future budget alignment

TIMELINE AND NEXT STEPS

June

- June 1 - Board Study Session
- June 22 - Board Meeting - Budget Presentation /Public feedback period begins

August

- August 3 - Board holds Public Hearing
- August 17 - Board Action to adopt 2026-27 Budget

Questions?

- What are the key messages we should be sharing with our community?



Enrollment Projection Presentation Feedback

2026-27 Communication Plan Review



Your feedback - key messages



USE CONSTRUCTIVE,
FORWARD-LOOKING
LANGUAGE



BE TRANSPARENT
ABOUT THE FINANCIAL
REALITY.



CENTER THE IMPACT
ON STUDENTS



HIGHLIGHT
OPPORTUNITY, NOT
JUST LOSS.



EXPLAIN THE CAUSES
CLEARLY.



EMPHASIZE THIS IS
BROADER THAN ONE
DISTRICT.



REINFORCE THAT
SOLUTIONS CAN BE
POSITIVE.

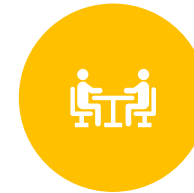
Your feedback – suggested communications strategies



Use **short-form videos** and **social media content**.



Engage staff across all **groups** for feedback and message testing.



Present directly to LWPTSA Council and partner with PTSA's to help share messages.



Be explicit about **what the district will protect** even if funding decreases.



Use **data and key indicators** to build trust and understanding.



Be transparent about possible responses, including difficult options if needed.

Enrollment messaging: GOALS

01

**BUILD UNDERSTANDING
BEFORE THE
CONVERSATION GETS
HARD.**

02

**DEMONSTRATE THAT THE
DISTRICT IS PLANNING
FOR THE FUTURE AND
USING DATA TO DRIVE
DECISIONS.**

03

**SET-UP THE CONVERSATION ABOUT
HOW ENROLLMENT DECLINES WILL
CAUSE THE DISTRICT TO
EVENTUALLY NEED TO
MAKE DIFFICULT DECISIONS ABOUT
BOUNDARIES AND FACILITIES.**

Communications Planning – Phase I

Now through Summer 2026

- **Draft Key Messages for Phase I:**
 - **General Enrollment**
 - LWSD has served over 30,000 students this year but like many districts across the region we are seeing shifts in enrollment driven by changing birth rates and new housing patterns
 - The district grew by 31% between 2008 and 2019. Like many communities, we are adjusting to those shifts and future projections.
 - **On housing and demographics**
 - Most new housing being built in Kirkland, Redmond and Sammamish is apartments and condos, which historically do not bring as many school-aged children as single-family homes
 - Regional birth rates have been declining since 2016, which affects how many kindergartners enroll five years later
 - **On planning**
 - Every year LWSD works with an independent firm to project enrollment 10 years out. That data shapes how we staff schools, plan budgets, and think about facilities.
 - *This would be a good Finance Friday or Did You Know*
 - We are committed to making sure we meet the needs of every student and continue to offer consistent access to supports and programs in every school

Draft Strategies



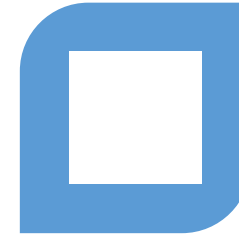
END-OF-YEAR DISTRICT
REPORT (SUMMER
2026).



NEWSLETTER INSERTS



DISTRICT NEWSLETTER
ARTICLES



SOCIAL MEDIA POSTS.



LWPTSA *CURRENTS*

Your thoughts



Did we capture your thoughts in this tentative plan?



What are we missing?



How do we ensure that we are grabbing the attention of our audience with this information?

2025-26 Work Plan

- Meetings - Quarterly, 2rd Thursday 5:00-7:00 or more often as needed

Date	Topic
November 13, 2025	Welcome, committee purpose, Levy update, Enrollment and Budget Update, Review Year end Financial Report, Work Plan for the Year
January 8, 2026	Bond Rating Update, 2026 Levy Information, Legislative Update, Budget Document education
March 12, 2026	Enrollment Forecast Presentation, Budget Update
April 30, 2026	Legislative Update, Building Budget Education, Financial Reports
June 11, 2026	Review Preliminary Budget and Related financial forecast

