

LINCOLN *Academy*



Executive Directors Report
June 8th, 2026

LINCOLN ACADEMY MISSION AND VISION

The **Mission** of Lincoln Academy is to help students attain their highest social and academic potential through an academically rigorous, content-rich educational program in a safe, orderly, and caring environment.

Our **Vision** is to prepare all students for their future endeavors by providing a comprehensive Core Knowledge Education.

TABLE OF CONTENTS

LINCOLN ACADEMY MISSION AND VISION _____	2
WE ARE THANKFUL FOR OUR TEAM _____	4
STUDENT SUSPENSION/REFERRAL DATA (UPDATE) _____	5
Update: _____	5
What's Next _____	5
ENROLLMENT UPDATE/STUDENT RETENTION _____	7
PreK Update _____	7
Student Retention _____	8
SPRING MAP DATA _____	10
Math Results _____	10
Reading Results _____	12
Conclusion _____	14
26-27 STAFFING UPDATE _____	15
END OF THE YEAR STAFF AWARDS _____	17

WE ARE THANKFUL FOR OUR TEAM

The conclusion of each school year is always bittersweet. While we look forward to a well-earned summer break, we also recognize how much we will miss the daily interactions with our students and colleagues. At the same time, there is great satisfaction in reflecting on all that our students have accomplished and knowing that the impact of this year's work will continue to influence their lives for years to come. This year was certainly no exception.

To celebrate the successful completion of another outstanding school year, we once again partnered with Footers Catering, a company owned by a dedicated Lincoln Academy family, to provide a special meal and time of fellowship for our staff. This event gave us the opportunity to recognize years of service, honor staff members who are transitioning away from Lincoln Academy, and celebrate individuals whose dedication and contributions went above and beyond throughout the year. A complete list of staff award recipients is included at the end of this report.

One of the highlights of the celebration was recognizing several remarkable service milestones. This year, Marty Nishida and Christy Goodman joined the distinguished group of staff members who have served Lincoln Academy for more than 20 years. In addition, Sharon Nickell celebrated an extraordinary 25 years of service to our school community. In today's educational landscape, such longevity and commitment are truly exceptional accomplishments. Please join us in celebrating and thanking these individuals for their years of faithful service and lasting contributions to Lincoln Academy.



STUDENT SUSPENSION/REFERRAL DATA (UPDATE)

Update:

As discussed in May, we are seeing continued growth in our systems and structures to help support our students with behavioral concerns. I am thankful for the commitment and effort from entire staff who are working to make our system be more successful at supporting students. This work is directly connected to Lincoln Academy's mission of providing a "safe, orderly, and caring environment" where students are able to fully engage in rigorous learning and reach their highest potential.

We have included the End of Year updated numbers below. We are happy to report no change in the percentages in the Triangle Chart and only small changes in the overall numbers in the last week of school.

What's Next

We are confident that the faithful implementation of the following strategies discussed at length in the May Executive Director's Report, will continue to support our students in amazing ways.

- Positive Behavioral Interventions and Supports (PBIS)
- Second Step (SEL Curriculum) Evaluation
- Strengthening the MTSS Process
- Reinforcing Routines and Procedures
- Ongoing Systems Evaluation

Referrals									
Year	Referrals	Detentions	Males	Female	White	Non-White	Grades K-2	Grades 3-5	Grades 6-8
2025-26	288	91	82 (90%)	9 (10%)	84 (92%)	7 (8%)	30 (8 stds)	87 (27 stds)	171 (56 stds)
2024-25	309	79	91 (81%)	22 (19%)	107 (95%)	6 (5%)	22	133	154
2023-24	256	21					54	131	71
2022-23	274	23					100	100	74

Suspensions									
Year	In-school	Out-of-school	Males	Females	White	Non-White	Grades K-2	Grades 3-5	Grades 6-8
2025-26	68	50	108	10	86	32	23 (4 stds)	21 (12 stds)	74 (30 stds)
2024-25	37	28	56	9	58	7	7 (5 stds)	23 (14 stds)	35 (18 stds)
2023-24	14	12	25	1	14	4	3 (3 stds)	15 (9 stds)	8 (6 stds)
2022-23	27	24	30	2	30	2	7 (2 stds)	25 (11 stds)	19 (19 stds)
2021-22	1	31	10	3	11	2	16	3	14
2020-21	1	11	9	3	11	1	0	1	11
2019-20	5	26	16	8	16	8	2	8	14
2018-19	16	15	16	8	17	7	2	8	14

Triangle Chart 2025-26		
Group	Number	Percent
Between 0 and 1 Referrals	693	93%
Between 2 and 5 Referrals	36	5%
More than 6 Referrals	15	2%

ENROLLMENT UPDATE/STUDENT RETENTION

Enrollment for the 2026-2027 school year is currently tracking slightly above our budgeted enrollment of 750 students. As is typical, we expect some enrollment fluctuation throughout the summer and will continue to monitor enrollment closely in the coming months. Our admin team continues to meet with and provide tours for summer applicants.

Because Jeffco enrollment offices are closed for much of the summer, we do not anticipate significant movement related to cross-district transfers until staff return later in the season. In the meantime, we will continue to process direct applications from families moving into the area and fill any available openings as they arise. We will keep the Board informed of any notable enrollment trends as we prepare for the start of the school year.

Enrollment for 2026-27					
	Budgeted Number	Number Enrolled for 26-27	Outstanding Offers	Siblings Waiting	Number Waiting as of 6/5/26
K	91	93	0	0	22
1	91	91	0	0	1
2	73	73	0	0	0
3	87	87	0	5	18
4	87	87	0	0	4
5	89	90	0	0	11
6	87	87	1	0	16
7	73	73	0	0	0
8	72	72	0	0	0
Total	750	753	1	5	72

PreK Update

The office team has been working closely with Mrs. Robinson and our PreK team to also manage PreK enrollment. We are still working to fill our PreK afternoon session for next year and have some offers out to older 3-year-olds. This classroom tends to have more applicants later in the summer as well.

PreK Enrollment for 26-27			
	Number Enrolled for 26-27	Fill to	Number Waiting
AM	24	24	14
PM	14	24	0
Full	17	16	32
Total	55	64	46

Student Retention

The team continues to track student attrition and review feedback from families who have chosen not to return for the 2026-2027 school year. To help identify trends and opportunities for improvement, departing families are invited to complete an exit survey.

To date, the most common themes identified in this year's survey responses include:

- Relocation out of state or out of the area (3)
- Seeking a different educational model (2)
- Concerns regarding elementary academic workload and student stress (2)
- Concerns regarding student support needs including IEP implementation (2)
- Concerns related to school culture, behavior policies, or administration (2)
- Preference for a different middle school based on family tradition (1)

It is also noteworthy that several families who are leaving Lincoln Academy shared positive feedback regarding the dedication of our teachers and staff, parent communication, and the overall quality of their experience at the school.

The table below shows 39 departing students which represents 28 families.

Administration will continue to review feedback as well as the School Accountability Survey results to inform ongoing efforts to strengthen student support, family partnerships, and the overall educational experience at Lincoln Academy. A detailed report will be shared in the fall.

Students Not Returning for 2026-2027				
Grade in 2026-2027	Count	Other Jeffco School	Other CO District	Out of State
1	7	3	3	1
2	6	5		1
3	1	1		
4	5	3	1	1
5	3	1	2	
6	3	2		1
7	7	6		1
8	7	5	1	2
Total	39	26	6	7

Year	Number of Students Not Returning to Lincoln
2019-2020	30
2020-2021	66
2021-2022	65
2022-2023	44
2023-2024	41
2024-2025	36
2025-2026	40
2026-2027	39

SPRING MAP DATA

Strategic Plan Goal 1: Schoolwide: Median Conditional Growth Percentiles (MCGP) of 56 or higher, Achievement Percentile of 61 or Higher

Strategic Plan Goal 2: Every Grade Level: Median Conditional Growth Percentiles (MCGP) of 50 or higher, Achievement Percentile of 55 or Higher

Definitions:

Growth Percentile: A percentile ranking based on MAP Growth Norms for observed growth between two testing terms.

Median Percentile: The middle percentile value when a group of percentiles are ordered from lowest to highest.

Math Results

Math Outcome: One of the most exciting outcomes from this year's data is that every grade level and content area met its three-year Strategic Plan measurable during the very first year of implementation. This accomplishment reflects the extraordinary dedication of our staff, the hard work of our students, and the strength of the systems we have built together.

As a school, Lincoln Academy achieved a 15-point increase in Achievement and an 18-point increase in Growth. These gains represent significant progress and demonstrate that our students are not only performing at high levels but are also continuing to make exceptional academic growth. Additionally, Lincoln Academy continues to outperform the District by a substantial margin, reinforcing the effectiveness of our instructional program and our commitment to student success.

We are incredibly proud of what our students and staff accomplished this year and look forward to building upon this momentum as we continue implementing our Strategic Plan.

Math Performance (Achievement)								
	2nd	3rd	4th	5th	6th	7th	8th	Average
Lincoln	78	76	81	72	65	81	71	76

Historical Context - Fall to Spring Median Growth Percentile								
	2nd	3rd	4th	5th	6th	7th	8th	Average
2021-22	45	87	56	60	80	76	65	67.0
2022-23	61	90	43	56	67	59	52	61.1
2023-24	49	77	34	56	55	62	54	55.3
2024-25	45	73	44	57	56	65	59	57.0
2025-26	83	89	75	72	55	76	61	75.0

Math Median Growth Percentile								
	2nd	3rd	4th	5th	6th	7th	8th	Average
District	76	75	76	67	60	57	61	67.4
Lincoln	83	89	75	72	55	76	61	73.0
Dif (Lincoln and District)	7	14	-1	5	-5	19	0	5.6

Interpretation

It is important to take a moment to celebrate the outstanding work of our students and staff. Throughout the year, our team demonstrated an unwavering commitment to student learning, and our students responded with tremendous effort and growth. We are incredibly proud of what they have accomplished and grateful to serve such a supportive and engaged community.

As the data demonstrates, our students achieved significant growth compared to previous years. Earlier this year, we discussed that NWEA, the organization that develops the MAP assessment, completed its scheduled re-norming process, which occurs every five years. This marks the first full year of assessment results under the new norms. When reviewing data from other schools across the district, I do see evidence of overall score increases, which may be influenced by several factors, including the re-norming process and the continued implementation of new curriculum resources. While it is important to consider these factors when analyzing the data, the level of growth demonstrated by our students cannot be attributed to re-norming alone. These results reflect the dedication of our students, the expertise of our staff, and the strength of the instructional practices implemented throughout the school.

Our focus moving forward is to sustain and build upon this success. This year provided valuable opportunities for learning and reflection, and we are already examining the lessons gained from this work. We look forward to utilizing our Data Dig Protocol in the fall to analyze

results, identify areas for continued growth, and refine our practices to ensure that all students continue to achieve at high levels.

Next Steps

- **Sustained Emphasis on Best Instructional Practices:** The work led by the Instructional Leadership Team (ILT) this year to strengthen instructional practices has already yielded significant benefits. We will continue building on this foundation through ongoing peer collaboration, professional learning opportunities, and a continued focus on ensuring that all teachers are implementing highly effective instructional strategies.
- **Enhanced Data Dig Protocol:** This year, the administrative team introduced a Data Dig Protocol that engaged all staff in analyzing school-wide data and identifying actionable steps for improvement. We believe this process was one of the most impactful initiatives in helping us address areas for growth. Moving forward, we will strengthen this work by dedicating additional time within the annual calendar for data analysis and by aligning findings with the instructional practices developed through ILT initiatives.
- **Continued Use of MTSS:** Our team will continue to utilize the Multi-Tiered System of Supports (MTSS) framework to identify students who require additional academic or behavioral support. Through targeted interventions and ongoing progress monitoring, we will ensure that students receive the support necessary to achieve success.

Reading Results

Reading Outcome: In the area of English Language Arts, Lincoln Academy continues to rank among the highest-performing schools in Jeffco. This year, our Achievement score increased by five points, while our Median Conditional Growth Percentile (MCGP) increased by nearly ten points. These gains are particularly impressive given the already high level of performance from which our students began.

Additionally, every ELA grade level met its Strategic Plan Year 3 measurable during the first year of implementation, a remarkable accomplishment that reflects the dedication of our students, the expertise of our staff, and the strength of our instructional program.

We are incredibly proud of these results and the sustained commitment to excellence that made them possible.

ELA Performance (Achievement)									
	1st	2nd	3rd	4th	5th	6th	7th	8th	Average
<i>Lincoln</i>	76	73	78	80	71	74	73	71	74

Historical Context - Fall to Spring Median Growth Percentile									
	1st	2nd	3rd	4th	5th	6th	7th	8th	Average
<i>2021-22</i>		59	50	51	45	61	62	70	56.9
<i>2022-23</i>	71	72	75	48	53	60	58	53	61.3
<i>2023-24</i>	71	61	72	70	45	64	63	44	61.3
<i>2024-25</i>	72	58	78	54	52	55	65	52	60.8
<i>2025-26</i>	70	72	81	72	63	75	63	71	70.0

ELA Median Growth Percentile									
	1st	2nd	3rd	4th	5th	6th	7th	8th	Average
<i>District</i>	72	72	63	64	58	58	55	60	62.8
<i>Lincoln</i>	70	72	81	72	63	75	63	71	70.9
<i>Dif (Lincoln and District)</i>	-2	0	18	8	5	17	8	11	8.1

Interpretation

As with our Math results, it is important to take a moment to celebrate the outstanding work of our students and staff. Our team continues to perform at exceptionally high levels, demonstrating strong growth while also maintaining high achievement. This combination is particularly noteworthy, as schools often find it challenging to sustain both simultaneously.

When comparing our results to those of similar schools, I do not see the same impact from the re-norming process that was evident in Math. While Lincoln Academy's scores increased, many comparable schools did not experience similar gains. This further highlights the exceptional work of our staff and students, as well as the strength of our curriculum and instructional practices.

Our focus moving forward is to sustain and build upon this success. The instructional systems and practices we have established continue to produce strong outcomes for students. In addition, we are excited about the expanded capacity of our reading intervention program through additional staffing and enhanced interventionist roles. These targeted supports will provide even greater assistance for students with significant reading needs. We believe that continuing to invest in the strategies outlined below will help ensure ongoing student success.

Next Steps

- **Hiring an Additional Reading Interventionist:** While the expansion of this role is partially driven by READ Act requirements, we also know that targeted reading interventions contribute directly to improved student outcomes. As students become more confident and proficient readers, we expect to see continued academic growth across multiple measures. We are excited about the impact these highly skilled staff members will have on student achievement.
- **Sustained Emphasis on Best Instructional Practices:** The work led by the Instructional Leadership Team (ILT) this year to strengthen instructional practices has already yielded significant benefits. We will continue building on this foundation through ongoing peer collaboration, professional learning opportunities, and a continued focus on ensuring that all teachers are implementing highly effective instructional strategies.
- **Enhanced Data Dig Protocol:** This year, the administrative team introduced a Data Dig Protocol that engaged all staff in analyzing school-wide data and identifying actionable steps for improvement. We believe this process was one of the most impactful initiatives in helping us address areas for growth. Moving forward, we will strengthen this work by dedicating additional time within the annual calendar for data analysis and by aligning findings with the instructional practices developed through ILT initiatives.
- **Continued Use of MTSS:** Our team will continue to utilize the Multi-Tiered System of Supports (MTSS) framework to identify students who require additional academic or behavioral support. Through targeted interventions and ongoing progress monitoring, we will ensure that students receive the support necessary to achieve success.

Conclusion

When you have a moment, please join me in congratulating our staff and students on their outstanding work and accomplishments this year.

26-27 STAFFING UPDATE

As we mentioned in May, this is always the time of year that we say goodbye to several staff members. We have had two additional departures that we have added to the list. We continue to be grateful for the impact they've made at Lincoln and wish them all the best in whatever is next.

Staff Not Returning Next Year	Staff Moving to a Different Position	New Staff Members	Positions Open
Taegen Haller (6 th Math)	Amy Jenkins - Reading Interventionist	Cassidy Leyva (1 st Grade)	6 th Social Studies
Jenna McMains (Music Teacher)	Erin Hecox - Principal Secretary	Ashley Betts (Instructional Coach)	Facilities Position
Josh Mathews (Facilities)	Jeanne Papantonakis - DSS Teacher	Stacie Kondrotis (Music Teacher)	EA Positions
Calee Schrock (Instructional Coach)		Sara Demers (6 th Math)	
Maren Nadvornik (Principal Secretary)		Emily Johnson (DSS EA)	
Karla Hanrahan (4 th EA)		Megan Junta (School Secretary)	
Christa Westbrook (6 th Social Studies)			
Melissa Stock (5 th EA)			

We have also updated the next steps for each of our departing staff. We continue to be encouraged that only two staff members are continuing their career in nearby schools. This continues to emphasize that our recent efforts to strengthen staff retention are continuing to yield positive results when compared to previous years.

- 2 staff members moving to other schools in area
- 4 staff members moving out of education/ineligible to return
- 1 staff member moving to new position outside of the metro area/out of state
- 1 staff member retiring

We want to especially welcome our new team members joining Lincoln next year. We are confident that we've brought on a group of highly skilled individuals specifically with significant experience in either charter schools or Core Knowledge. Below you will find a link to our new staff members bios. Please welcome them to Lincoln as soon as you have a chance.

New staff will officially begin their journey with us at our Induction on August 6th, where we already have meaningful activities planned to help them feel welcomed and prepared. Board members are warmly invited to attend and help us welcome our new team. If you are interested in joining us, please let either Executive Director know.

[New Staff Bios](#)

END OF THE YEAR STAFF AWARDS

At Lincoln Academy, we proudly uphold the tradition of recognizing staff members who consistently exemplify our Core Values throughout the year. These individuals go above and beyond in their service to students, colleagues, and our community, and we are honored to celebrate them.

Each year, we recognize these outstanding team members at our End-of-Year Staff Celebration. This year, we were thrilled to invite the families of both our **Teacher of the Year** and **Staff Member of the Year** to join us in recognizing their incredible contributions. These honorees represent the very best of Lincoln Academy, and we are grateful for the example they set every day.

Please join us in congratulating these exceptional educators. Their work reflects the heart of our mission and the strength of our school community.

Teacher of the Year

Lilianna Castro
Second Grade Teacher

Staff Member of the Year

Kati Gerson
Business Manager

Excellence

Jenny Lucero
Seventh Grade Math Teacher

Kindness

Tabitha Martinez
Kindergarten EA/Leopard Care

Hard Work

Emily Kil
Kindergarten-Fourth Tech Teacher

Executive Committee Report June 2026

The executive committee is responsible for providing guidance, oversight, and, when appropriate, specialized expertise to the head(s) of school. The committee will determine the monthly agenda and support the head(s) of school on topics to present monthly per board policy. The executive committee is responsible for reporting to the board any concerning themes or information that pertains to governance of the school; these include but are not limited to legal, curriculum, and operational changes or concerns.

Executive committee meetings typically occur every month two weeks prior to the regular Board of Directors meeting, except for July, when typically, no meetings occur for summer break.

Committee Members in attendance: Katie Lehr (Board President), Matt Tien (Board Vice President), Paul Hurst (Principal), and Lori Woods (Operations Director)

1. June Monthly Reports to BoD per policy

Discussed deliverables per board policy to be presented by Mr. Hurst and Ms. Woods in their reports to the board. These include:

- a) ~~Student READ Plan, 504, ALP, IEP update (2.1.4)~~ No change from Jan meeting
- b) Staffing Report (2.1.5)
- c) Student Grade Level Retention Information Enrollment Update (2.1.4)
- d) MAP spring Data (2.1.4)
- e) Year-End Suspension Data (2.1.4)
- f) ~~Final Executive Goal Reflection (3.1.2) (4)~~ Satisfied through other means
- g) Report on Staff Exit Survey (2.1.5) – To be provided to the executive committee

2. Discussed Plan for Presenting an Update on Strategic Plan Progress

3. Determined 2026-2027 Exec Committee Meeting Schedule

4. Addressed Retreat Content and Plan

5. Touched on Plan for Finalizing SAC Survey Updates to be Shared in the Fall

Proposed Motions: None

Finance Committee Report – June 4, 2026

The finance committee is responsible for planning, monitoring, and recommending the yearly budget to the Board of Directors. As needed, this committee will make recommendations to the Board of Directors in relation to Operational and Fiscal Planning.

Discussion Items

- Jeffco
 - Updated budget is not loaded yet. Working budget shows variances from old budget
- Working Budget – no major changes
 - Capital projects update
 - Shed and truck have not been purchased
 - **Motion XX-XX-XX: Motion to authorize the carryforward of any unspent FY 2025-26 appropriations, up to \$75,000, into the FY2026-27 budget for the acquisition of a snowplow truck, storage shed, and associated costs. This authorization shall apply only to the extent that these budgeted expenditures remain uncompleted as of June 30, 2026.**

Next Finance Committee: TBD

Jefferson County Public Schools
Charter Schools
Lincoln Academy Charter School
Report ID: 558OPC
For Accounting Period:
05/31/26



Lincoln Academy Charter School
Unaudited Financials
07/01/2025 - 05/31/2026

Account		Prior Year	Prior Year	Prior Year	Estimated		Current Year	Current Year	Current Year			Prior YTD Totals	Current YTD Totals	Variance - CY Total minus PY Total
Number	Description	Operational Funds	Capital Funds	Total	Revenue	Budget	Operational Funds	Capital Funds	Total	Variance	Percent Spent			
	Prior Year Carryforward	5,194,783.10		5,194,783.10			3,762,875.13	2,498,820.97	6,261,696.10					
401000	Commissions/Profits	-	-	-	8,663.00	0.00	3,428.87	-	3,428.87	5,234.13	40%	-	3,428.87	3,428.87
401400	Ticket Sales	828.00	-	828.00	1,668.00	0.00	1,436.75	-	1,436.75	231.25	86%	828.00	1,436.75	608.75
408000	Resale	23,394.69	-	23,394.69	20,000.00	0.00	14,713.35	-	14,713.35	5,286.65	74%	23,404.69	14,713.35	(8,691.34)
409000	Sales-Fund Raising	2,196.78	-	2,196.78	12,846.00	0.00	10,121.76	-	10,121.76	2,724.24	79%	2,196.78	10,121.76	7,924.98
411000	Prop Tax-Mill Levy Override	1,622,434.40	-	1,622,434.40	1,590,861.00	0.00	1,627,658.18	-	1,627,658.18	(36,797.18)	102%	1,622,434.40	1,627,658.18	5,223.78
415000	Earnings On Investments	-	29,035.45	29,035.45	11,330.00	0.00	301,709.27	20,331.52	322,040.79	(310,710.79)	2842%	26,816.99	322,040.79	295,223.80
419000	Other Revenue	119,329.46	-	119,329.46	1,137.00	0.00	166,642.40	-	166,642.40	(165,505.40)	14656%	5,447.46	166,642.40	161,194.94
433000	State Revenue - Other	-	299,913.59	299,913.59	290,000.00	0.00	-	265,958.53	265,958.53	24,041.47	92%	275,004.42	265,958.53	(9,045.89)
433800	Universal Preschool Funding	313,153.29	-	313,153.29	306,681.00	0.00	242,049.52	-	242,049.52	64,631.48	79%	313,153.29	242,049.52	(71,103.77)
434000	Exceptional Children Revenue	108,172.74	-	108,172.74	90,173.00	0.00	96,311.89	-	96,311.89	(6,138.89)	107%	108,172.74	96,311.89	(11,860.85)
450000	Transfers	8,360,444.44	364,161.98	8,724,606.42	8,188,829.00	0.00	8,471,020.32	421,790.94	8,892,811.26	(703,982.26)	109%	8,791,780.50	8,892,811.26	101,030.76
451000	Fees/Dues	90,452.33	-	90,452.33	82,817.00	0.00	96,899.74	-	96,899.74	(14,082.74)	117%	90,433.83	96,899.74	6,465.91
455000	Tuition from Individuals	268,168.55	-	268,168.55	140,000.00	0.00	267,863.25	-	267,863.25	(127,863.25)	191%	278,247.11	267,863.25	(10,383.86)
461000	Building Rental	5,090.00	-	5,090.00	5,000.00	0.00	4,870.00	-	4,870.00	130.00	97%	4,000.00	4,870.00	870.00
474000	Transportation - Field Trips	43,108.50	-	43,108.50	49,968.00	0.00	42,636.52	-	42,636.52	7,331.48	85%	43,194.50	42,636.52	(557.98)
482000	Activity Revenue	17,165.00	-	17,165.00	21,711.00	0.00	16,190.00	-	16,190.00	5,521.00	75%	17,165.00	16,190.00	(975.00)
498000	Donations	32,393.65	-	32,393.65	35,000.00	0.00	2,570.83	-	2,570.83	32,429.17	7%	32,393.65	2,570.83	(29,822.82)
950500	Mandatory Transfers	(125,367.63)	(238,794.35)	(364,161.98)	-	0.00	-	(421,790.94)	(421,790.94)	421,790.94	n/a	(431,336.06)	(421,790.94)	9,545.12
	Revenues	10,880,964.20	454,316.67	11,335,280.87	10,856,684.00	-	11,366,122.65	286,290.05	11,652,412.70	(795,728.70)	107%	11,203,337.30	11,652,412.70	449,075.40
	Available	16,075,747.30	454,316.67	16,530,063.97	10,856,684.00		15,128,997.78	2,785,111.02	17,914,108.80	(795,728.70)	165%			-
511700-513100	Administration	340,969.92	-	340,969.92		337,082.00	309,941.85	-	309,941.85	27,140.15	92%	315,096.29	309,941.85	(5,154.44)
521100	Teacher	3,369,488.35	-	3,369,488.35		3,621,762.00	3,288,350.76	-	3,288,350.76	333,411.24	91%	3,057,838.86	3,288,350.76	230,511.90
521900-599830	Other	2,212,487.10	-	2,212,487.10	-	2,353,576.00	1,965,798.18	-	1,965,798.18	387,777.82	84%	1,992,470.45	1,965,798.18	(26,672.27)
	Salaries	5,922,945.37	-	5,922,945.37		6,312,420.00	5,564,090.79	-	5,564,090.79	748,329.21	88%	5,365,405.60	5,564,090.79	198,685.19
699000	Employee Benefits	1,652,338.67	-	1,652,338.67		1,850,368.00	1,552,350.69	-	1,552,350.69	298,017.31	84%	1,500,212.34	1,552,350.69	52,138.35
	Benefits	1,652,338.67	-	1,652,338.67		1,850,368.00	1,552,350.69	-	1,552,350.69	298,017.31	84%	1,500,212.34	1,552,350.69	52,138.35
	Total Salaries and Benefits	7,575,284.04	-	7,575,284.04		8,162,788.00	7,116,441.48	-	7,116,441.48	1,046,346.52	87%			-
701000	Mileage And Travel	227.13	-	227.13		2,000.00	-	-	-	2,000.00	0%	227.13	-	(227.13)
702000	Employee Training & Conf	8,160.49	-	8,160.49		11,075.00	3,223.68	-	3,223.68	7,851.32	29%	5,035.49	3,223.68	(1,811.81)
708000	Background Verifications	2,312.02	-	2,312.02		3,250.00	2,008.33	-	2,008.33	1,241.67	62%	1,920.02	2,008.33	88.31
710000	Meals/Refreshments	5,377.83	-	5,377.83		7,805.00	4,612.43	-	4,612.43	3,192.57	59%	5,207.98	4,612.43	(595.55)
713000	Student Transportation	8,175.10	-	8,175.10		10,496.00	8,422.60	-	8,422.60	2,073.40	80%	8,175.10	8,422.60	247.50
715000	Student Admission/Entry Fees	42,489.15	-	42,489.15		51,500.00	46,314.99	-	46,314.99	5,185.01	90%	40,979.15	46,314.99	5,335.84
721000	Legal Fees	8,108.75	-	8,108.75		5,000.00	6,607.50	-	6,607.50	(1,607.50)	132%	7,783.75	6,607.50	(1,176.25)
723000	Printing	-	-	-		1,100.00	-	-	-	1,100.00	0%	-	-	-
731000	Contracted Services	190,554.64	-	190,554.64		279,171.00	236,250.29	-	236,250.29	42,920.71	85%	169,128.88	236,250.29	67,121.41
735000	Bank Fees & Other Expense	-	1,578.27	1,578.27		2,000.00	-	1,332.94	1,332.94	667.06	67%	1,457.38	1,332.94	(124.44)
741000	Refuse & Dump Fees	-	-	-		8,400.00	7,988.97	-	7,988.97	411.03	95%	-	7,988.97	7,988.97
743000	Equipment Rental	1,621.48	-	1,621.48		2,000.00	-	-	-	2,000.00	0%	1,021.48	-	(1,021.48)
745000	Contract Maint/Eq Repair	5,812.47	-	5,812.47		7,100.00	288.05	-	288.05	6,811.95	4%	5,162.59	288.05	(4,874.54)
745500	Technology Services	46,791.35	-	46,791.35		20,019.00	16,800.57	-	16,800.57	3,218.43	84%	29,576.08	16,800.57	(12,775.51)
746000	Const Maint/Repair-Bldg	130,926.32	-	130,926.32		115,500.00	59,905.08	-	59,905.08	55,594.92	52%	86,689.39	59,905.08	(26,784.31)
747000	Software Purch/Lease	23,992.07	-	23,992.07		38,860.00	22,957.24	-	22,957.24	15,902.76	59%	23,992.07	22,957.24	(1,034.83)
752000	Marketing - Advertising	11,562.95	-	11,562.95		11,000.00	5,377.46	-	5,377.46	5,622.54	49%	10,795.54	5,377.46	(5,418.08)
760000	Telephone/Pagers/Modems	-	-	-		6,770.00	4,055.75	-	4,055.75	2,714.25	60%	-	4,055.75	4,055.75
761000	Natural Gas	18,756.17	-	18,756.17		25,000.00	14,404.29	-	14,404.29	10,595.71	58%	17,757.28	14,404.29	(3,352.99)
763000	Data Communication Lines	-	-	-		8,700.00	4,122.04	-	4,122.04	4,577.96	47%	-	4,122.04	4,122.04
764000	Electricity	86,028.46	-	86,028.46		85,000.00	77,785.00	-	77,785.00	7,215.00	92%	79,379.79	77,785.00	(1,594.79)
765000	Voice Communication Line	30,658.04	-	30,658.04		13,230.00	6,843.02	-	6,843.02	6,386.98	52%	28,501.41	6,843.02	(21,658.39)
766000	Water & Sanitation	20,796.74	-	20,796.74		22,000.00	17,500.45	-	17,500.45	4,499.55	80%	17,041.29	17,500.45	459.16
768000	Postage	360.61	-	360.61		600.00	419.80	-	419.80	180.20	70%	360.61	419.80	59.19
769000	Permits/Licenses/Fees	19,241.96	-	19,241.96		28,000.00	22,080.23	-	22,080.23	5,919.77	79%	19,165.91	22,080.23	2,914.32
770000	Risk Management Charges	130,790.70	-	130,790.70		150,500.00	120,454.54	-	120,454.54	30,045.46	80%	109,921.50	120,454.54	10,533.04
770800	Unemployment Comp Insur	11,555.36	-	11,555.36		13,000.00	8,769.34	-	8,769.34	4,230.66	67%	8,557.92	8,769.34	211.42
781000	Lease Purch-Other-Principal	-	150,000.00	150,000.00		100,000.00	-	150,000.00	150,000.00	(50,000.00)	150%	150,000.00	150,000.00	-

781500	Lease Purch-Other-Interest	-	312,100.10	312,100.10		308,507.00	-	308,507.00	308,507.00	-	100%		312,100.10	308,507.00	(3,593.10)
950000	Transfers	928,598.29	-	928,598.29		912,480.00	904,139.88	-	904,139.88	8,340.12	99%		928,598.29	904,139.88	(24,458.41)
	Purchased Services	1,732,898.08	463,678.37	2,196,576.45		2,250,063.00	1,601,331.53	459,839.94	2,061,171.47	188,891.53	92%		2,068,536.13	2,061,171.47	(7,364.66)
804000	Fund Raising	12.00	-	12.00		1,500.00	-	-	-	1,500.00	0%		12.00	-	(12.00)
805000	Materials/Supplies-Other	9,320.35	-	9,320.35		20,000.00	12,622.58	-	12,622.58	7,377.42	63%		9,320.35	12,622.58	3,302.23
806000	Materials/Supplies Resale	16,558.98	-	16,558.98		20,610.00	4,950.22	-	4,950.22	15,659.78	24%		6,021.70	4,950.22	(1,071.48)
810000	Office Material/Supplies	1,724.06	-	1,724.06		4,500.00	1,169.91	-	1,169.91	3,330.09	26%		1,577.76	1,169.91	(407.85)
810001	Office Equipment - Under \$5K	15,828.36	-	15,828.36		26,200.00	8,085.40	-	8,085.40	18,114.60	31%		7,718.94	8,085.40	366.46
812000	Clinic Supplies/Materials	808.57	-	808.57		2,500.00	643.60	-	643.60	1,856.40	26%		798.57	643.60	(154.97)
814000	Custodial Supplies	14,343.36	-	14,343.36		16,200.00	13,379.94	-	13,379.94	2,820.06	83%		12,944.02	13,379.94	435.92
820000	Instructional Material/Supply	76,538.46	-	76,538.46		88,035.00	64,086.20	-	64,086.20	23,948.80	73%		61,168.40	64,086.20	2,917.80
820001	Instructional Equip-Under \$5K	67,293.33	-	67,293.33		83,283.00	72,406.55	-	72,406.55	10,876.45	87%		59,833.90	72,406.55	12,572.65
822000	Textbooks	19,924.95	-	19,924.95		20,000.00	3,687.76	-	3,687.76	16,312.24	18%		19,924.95	3,687.76	(16,237.19)
823000	Copier Usage	33,736.70	-	33,736.70		30,000.00	26,674.37	-	26,674.37	3,325.63	89%		33,736.70	26,674.37	(7,062.33)
824000	Testing Materials	6,068.87	-	6,068.87		2,000.00	70.20	-	70.20	1,929.80	4%		280.37	70.20	(210.17)
826000	Graduation Materials	46.91	-	46.91		500.00	29.98	-	29.98	470.02	6%		46.91	29.98	(16.93)
829000	Athletic Supplies	-	-	-		3,000.00	162.18	-	162.18	2,837.82	5%		-	162.18	162.18
840000	Maint Materials/Supplies	19,756.20	-	19,756.20		27,000.00	14,641.83	-	14,641.83	12,358.17	54%		18,830.08	14,641.83	(4,188.25)
870000	Library Materials	4,108.33	-	4,108.33		3,200.00	5,710.42	-	5,710.42	(2,510.42)	178%		4,097.06	5,710.42	1,613.36
885000	Miscellaneous Expense	-	-	-		500.00	-	-	-	500.00	0%		-	-	-
889000	Consumable Supplies	45.00	-	45.00		500.00	85.53	-	85.53	414.47	17%		45.00	85.53	40.53
	Materials and Supplies	286,114.43	-	286,114.43		349,528.00	228,406.67	-	228,406.67	121,121.33	65%		236,356.71	228,406.67	(7,950.04)
930000	Building Improvements	210,392.95	-	210,392.95		0.00	45,000.00	-	45,000.00	(45,000.00)	n/a		210,392.95	45,000.00	(165,392.95)
	Capital Outlay	210,392.95	-	210,392.95		-	45,000.00	-	45,000.00	(45,000.00)	n/a		210,392.95	45,000.00	(165,392.95)
	Total Expenditures	9,804,689.50	463,678.37	10,268,367.87		10,762,379.00	8,991,179.68	459,839.94	9,451,019.62						
	Pre-Adjusted Carryforward	6,271,057.80	(9,361.70)	6,261,696.10			6,137,818.10	2,325,271.08	8,463,089.18						
820001	Instructional Equip-Under \$5K	-	-	-		0.00	-	-	-				-	-	
	Encumbrances	-	-	-		-	-	-	-				-	-	
820001	Instructional Equip-Under \$5K	-	-	-		0.00	-	-	-				-	-	
	Requisitions	-	-	-		-	-	-	-				-	-	
TABOR (school enters amount)															
	Adjusted Carryforward	6,271,057.80	(9,361.70)	6,261,696.10			6,137,818.10	2,325,271.08	8,463,089.18						