Board of Directors Regular Business

MEETING AGENDA

Date: June 11, 2026
Time: 9:00 – 11:00 a.m.
Location: LEARN/ 44 Hatchetts Hill Road, Old Lyme, CT 06371

A remote meeting option is provided for those unable to attend in person. The login information is at the end of this agenda.

1. **Call to Order:** Pledge of Allegiance
2. **Audience and Guests:** Introductions
3. **Public Comment:**
4. **Reading and/or Review of Correspondence:**
5. **Superintendents' Perspective:** New Early LEARNing Magnet School Project – Viewing of Aerial Drone Footage (Provided by Gilbane).
6. **Consent Agenda:**
   - 6.1 Approval of the DRAFT Minutes, Regular Business Meeting—May 14, 2026
   - 6.2 Approval of Budget Summary as of May 31, 2026
   - 6.3 Approval of Grant Applications—None
7. **Information from the Executive Director:**
   - 7.1 Hiring—Resignations and new hires, including trend reports
   - 7.2 Distributions — None
   - 7.3 Executive Committee Meeting Minutes, Regular Business Meeting—May 22, 2026
   - 7.4 LEARN Building Committee Meeting Minutes—May 22, 2026
   - 7.5 Legislative Updates
   - 7.6 LEARN Agency Updates

8. Old Business:

8.1 Approval of the proposed 2026-2027 Slate of Officers for LEARN Board of Directors

8.2 Approval of 2026-2027 Proposed LEARN Budget

9. New Business:

9.1 Approval of LEARN Magnet Schools and Programs for partial Participation in the Community Eligibility Provision (CEP) for the 2026-2027 School Year: The Friendship School (TFS), Regional Multicultural Magnet School (RMMS), Ocean Avenue LEARNing Academy (OALA), and the LEARN Transition Academy (LTA)

9.2 Evaluation of the Executive Director **(Executive Session*)**

9.3 Executive Director Salary & Benefits

9.4 Formation of the Teacher Negotiations Committee

9.5 Formation of the Administrators Negotiations Committee

10. Educational Perspective: None

11. Roundtable Discussion: Regionalized Student Skill Programs, Student cell phones, AI, and Budget

12. Future Roundtable Topics:

13. Adjournment:

Click Here to Join the Meeting via Teams

Meeting ID: **210 589 073 843 9**
Passcode: **Bj9HA7uJ**

Notes

Board of Directors Regular Business

MEETING AGENDA

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1. **Call to Order:** Pledge of Allegiance
2. **Audience and Guests:** Introductions
3. **Public Comment:**
4. **Reading and/or Review of Correspondence:**
5. **Superintendents' Perspective:** New Early LEARNing Magnet School Project – Viewing of Aerial Drone Footage (Provided by Gilbane).
6. **Consent Agenda:**
   - 6.1 Approval of the DRAFT Minutes, Regular Business Meeting—May 14, 2026
   - 6.2 Approval of Budget Summary as of May 31, 2026
   - 6.3 Approval of Grant Applications—None

   Motion to approve the current Consent Agenda as presented.
7. **Information from the Executive Director:**
   - 7.1 Hiring—Resignations and new hires, including trend reports
   - 7.2 Distributions — None
   - 7.3 Executive Committee Meeting Minutes, Regular Business Meeting—May 22, 2026
   - 7.4 LEARN Building Committee Meeting Minutes—May 22, 2026
   - 7.5 Legislative Updates
   - 7.6 LEARN Agency Updates

8. Old Business:

8.1 Approval of the proposed 2026-2027 Slate of Officers for LEARN Board of Directors

(Open the floor for additional nominations)

Motion to approve the proposed 2026-2027 Slate of Officers as follows: Robert Mitchell as Chair; Dale Bernardoni as Vice Chair; Jennifer Favalora as Treasurer; and Beverly Washington as Secretary.

8.2 Approval of 2026-2027 Proposed LEARN Budget

Motion to approve the proposed LEARN Budget for the 2026-2027 fiscal year.

9. New Business:

9.1 Approval of LEARN Magnet Schools and Programs for partial Participation in the Community Eligibility Provision (CEP) for the 2026-2027 School Year: The Friendship School (TFS), Regional Multicultural Magnet School (RMMS), Ocean Avenue LEARNing Academy (OALA), and the LEARN Transition Academy (LTA)

Motion to approve partial participation of The Friendship School, Regional Multicultural Magnet School, Ocean Avenue LEARNing Academy, and the LEARN Transition Academy in the Community Eligibility Provision (CEP) for the 2026-2027 School Year as presented.

9.2 Evaluation of the Executive Director **(Executive Session*)**

Motion to enter into Executive Session pursuant to Policy #2400 and related Regulation, regarding "Evaluation of Administrators and Administration," for the purpose of discussing the Executive Director's evaluation.

Motion to enter into Executive Session by _____, second by _____

Entered Executive Session at _____a.m.

Adjourned Executive Session at _____a.m.

9.3 Executive Director Salary & Benefits

Motion to approve the Executive Director's Salary & Benefits as follows: _.__% increase and extend __ year to the current 3-year contract

9.4 Formation of the Teacher Negotiations Committee

Teacher Negotiations Committee Members:

9.5 Formation of the Administrators Negotiations Committee

Administrator Negotiations Committee Members:

10. Educational Perspective: None

11. Roundtable Discussion: Regionalized Student Skill Programs, Student cell phones, AI, and Budget

12. Future Roundtable Topics:

13. Adjournment:

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Meeting ID: **210 589 073 843 9**
Passcode: **Bj9HA7uJ**

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Board of Directors Regular Business

MEETING DRAFT MINUTES

Meeting Date: May 14, 2026

Draft Posted: May 18, 2026

Present: Eric Bauman, East Lyme; Dale Bernardoni, Chester (Grades K-6); Scott Brown, Lyme - Old Lyme (Region 18); Thomas Danehy, Clinton (Teams); Katherine Ericson, LEARN; Jennifer Favalora, Haddam & Killingworth (Region 17) (Teams); Elizabeth Fernandes, Westbrook; Scott Garbini, New London (Teams); Nancy Johnston, Essex (Grades K-6); Marijke Kehrhahn, Old Saybrook; Robert Mitchell, Montville; Beverly Washington, Groton; and Laurie Wolfley, Waterford

Not Attending and Not Represented: Galen Cawley, Madison; A. Terri Garrity, East Haddam; Katie Gauthier, Stonington; Mary Harris, Ledyard; Gregory Perry, Norwich; Chet Stefanowicz, North Stonington; Vacant, Chester, Deep River, Essex/Region (Region 4, Grades 7-12); Vacant, Deep River (Grades K-6); Vacant, East Hampton; Vacant, Guilford; Vacant, Preston; and Vacant, Salem

Guests: Michael Belden, LEARN Chief Financial & Operations Officer; Dr. Ryan Donlon, LEARN Associate Executive Director; Kristin Gemaly, Regional Multicultural Magnet School (RMMS) Literacy Instructional Coordinator & LEARN LEA President (Teams); Joanne Lund, LEARN Assistant Director of Business; and Elizabeth McCaffery, LEARN Director of Human Resources

Meeting began at 9:00 a.m.

1. **Call to Order:** Pledge of Allegiance
2. **Audience and Guests:** Introductions
3. **Public Comment: None**
4. **Reading and/or Review of Correspondence:**
   - 4.1 Workers' Compensation Trust Safety Grant Award
   - 4.2 Three Rivers Middle College Magnet High School (TRMC) FY25 Audit Conclusion
   - 4.3 FY 2023 State and Local Cybersecurity Grant Program - Notice of Selection
5. **Superintendents' Perspective:** LEARN Chief Financial & Operations Officer, Michael Belden, to present The Fiscal Year 2026-2027 LEARN Proposed Budget

   LEARN's budget process differs from that of a traditional school district due to reliance on variable enrollment, state funding allocations, grants, contracts, and tuition-based revenue. The proposed budget was developed conservatively using March projections and lower-end revenue estimates, reflecting continued uncertainty in enrollment and funding levels.

The proposed operating budget reflects an overall increase, with a total agencywide budget of approximately $146 million, including $54 million in operating funds and $92 million in non-operating funds, while also reporting an unassigned fund balance of approximately $10 million and outlining the agency's approach to minimizing reliance on fund balance.

Key budget assumptions included continued frozen local tuition rates under state law, increased state support through supplemental aid and Education Cost Sharing funding, projected salary and benefit increases, and continued investment in transportation, technology, and instructional services. Also reviewed was LEARN's Regional Shared Service Solutions (RSSS) model, which provides shared payroll, human resources, business office, information technology, and food service support to partner districts. Continued growth in these partnerships was noted, along with an emphasis on service quality and collaboration.

Updates were provided on capital projects, including the Early LEARNing Magnet School and planned improvements at Marine Science Magnet High School (MSMHS) and Regional Multicultural Magnet School (RMMS), along with related state bonding and reimbursement processes.

6. Consent Agenda:

6.1 Approval of the DRAFT Minutes, Regular Business Meeting—April 9, 2026

6.2 Approval of Budget Summary as of April 30, 2026

6.3 Approval of Grant Applications—None

At our last meeting, the consent agenda was approved hearing no objections. Are there any corrections or objections to last month's consent agenda? There were no objections or corrections to the consent agenda from the previous meeting.

Motion to approve the current Consent Agenda as presented.

- **Presented by Beverly Washington**
- **Second Dale Bernardoni**
- **Motion passed unanimously with 12 votes in favor and 0 votes against**

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7. Information from the Executive Director:

7.1 Hiring—Resignations and new hires, including trend reports

7.2 Distributions — The Executive Director provided the Board with a draft revision of the regulation associated with Purchasing Policy 3323. (The regulation was not included in the original agenda packet as distributed in advance of the meeting.)

7.3 Executive Committee Meeting Minutes, Regular Business Meeting—April 24, 2026

7.4 LEARN Building Committee Meeting Minutes—April 9, 2024 and April 24, 2026: Executive Director Ericson reported that ledge was encountered at the new Early LEARNing Magnet School site in Waterford, resulting in approximately $778,000 in additional excavation and blasting costs. Despite this, the project remains under the overall budget and on schedule.

7.5 Legislative Updates: LEARN engaged in ongoing advocacy throughout the year, including school visits and regular communication with legislators. The final state budget included approximately $12 million in additional funding for RESC magnet schools and Goodwin University programs statewide, with LEARN anticipating approximately $1 million in additional support. Executive Director Ericson also noted continued state support for the Teacher Residency Program (TRP), which received $750,000 in funding. student needs.

7.6 LEARN Agency Updates: Executive Director Ericson recapped her recent Leadership Academy trip to Portugal and Spain, which focused on international education systems, innovation, technology, and global partnerships and included meetings with European Union representatives, educational leaders, universities, and international school programs. She also noted potential opportunities for LEARN students and staff to participate in future international learning experiences and professional development focused on artificial intelligence and digital learning. The Executive Director additionally described a new partnership opportunity with Brown University's Annenberg Institute to support regional professional learning communities focused on instructional practice and systems improvement, including mathematics instruction. The grant-funded initiative includes participation from multiple regional districts. To conclude, she announced the upcoming LEARN State of the Agency scheduled for June 11, which will cover updates on student performance, agency highlights, and organizational progress.

8. Old Business: None

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9. New Business:

9.1 Presentation of proposed 2026-2027 Slate of Officers (per Policy #9200, Bylaws of the Board, "Election of Officers")

- The Nominating Committee presents the following Slate of Officers to the board at the May 14, 2026, meeting: Robert Mitchell (Montville), Dale Bernardoni (Chester/Grades K-6), Jennifer Favalora (Killingworth/Region 17), and Beverly Washington (Groton).

- Voting will occur at the June 11, 2026, meeting with any additional nominations, including self-nominations, taken prior to voting.

9.2 Authorization of Executive Director to Enter into Contracts.

- This is an annual request and is needed in order for LEARN to contract with various state agencies/departments and approved vendors. *(Board Secretary's signature required)*

Motion: Resolved, that Katherine Ericson, Executive Director, is authorized to make, execute, and approve on behalf of LEARN Regional Educational Service Center any and all contracts and amendments, excluding loans, effective through June 30, 2027.

- **Presented by Beverly Washington**
- **Second Dale Bernardoni**
- **Motion passed unanimously with 12 votes in favor and 0 votes against**

9.3 Revised LEARN Educator Evaluation and Growth Plan

Motion to approve the revised LEARN Educator Evaluation and Growth Plan as presented.

- **Presented by Beverly Washington**
- **Second Scott Brown**
- **Motion passed unanimously with 11 votes in favor and 0 votes against**

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9.4 Preliminary overview/discussion of the Evaluation of the Executive Director per Policy #2400 and Regulation, Administration; "Evaluation of Administrators and Administration" *(Executive Director's Year End Evaluation provided with board packet)*

The Board Chair reviewed the process for gathering input from Board members, evaluating leadership performance across the established domains, and supporting the Board's governance responsibilities. Following the meeting, Board members will receive an electronic evaluation survey from Human Resources. The survey will address key leadership areas and supplement existing evaluation materials. Board members were encouraged to participate, and the survey will remain open until May 21, 2026. Upon survey closure, the Executive Committee will review the results and finalize the evaluation. The completed evaluation, along with any related contract action, will be brought back to the full Board in June for consideration, in accordance with established practice.

10. Educational Perspective: None

11. Roundtable Discussion: Regionalized Student Skill Programs, Student cell phones, AI, and Budget

Board members discussed the importance of aligning policies and practices to support increased inter-district course access, including potential coordination around cell phone and technology use policies, scheduling structures, and instructional models. The conversation included interest in expanding shared or jointly offered courses across districts, particularly in areas such as career and technical education and advanced coursework. Members noted existing examples of regional collaboration, including select shared programs and courses that allow students from multiple districts to participate. Discussion also addressed structural barriers to expanded collaboration, including differences in bell schedules, block scheduling formats, transportation logistics, staffing models, and collective bargaining considerations. Board members suggested that identifying and mapping current scheduling models across districts could help clarify opportunities for alignment and shared programming. Further discussed was the potential value of regional collaboration in maintaining a broad course offering amid budget constraints and declining enrollment in some districts, noting that shared programming may support both cost efficiency and expanded student opportunities. Additionally highlighted was the importance of continued dialogue with state partners regarding innovative regional models, as well as the need to evaluate feasibility through data collection, pilot approaches, and consideration of both in-person and hybrid delivery options where appropriate.

12. Future Roundtable Topics: None

13. Adjournment:

Motion to adjourn at 11:04 a.m.

- **Presented by Laurie Wolfley**
- **Second Eric Bauman**
- **Motion passed unanimously with 9 votes in favor and 0 votes against**

Respectfully submitted by:
Jamella A. A. Etienne

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Meeting ID: **281 890 223 407 3**
Passcode: **hz2ws974**

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LEARN	**REVENUES**				**EXPENDITURES**				
BUDGET & ACTUAL (FY 2025-2026) **CURRENT YEAR REVIEW** *** in thousands**	**Original Adopted Budget FY 25/26**	**Revised Budget**	**Year-to-Date Actual Revenues**	**Estimated Revenues Receivable**	**Original Adopted Budget FY 25/26**	**Revised Budget**	**Year-to-Date Actual Expenditures**	**Year-to-Date Actual Encumbrances**	**Actual Available Budget**
		as of 5-31-26	*as of 5-31-26*	*as of 5-31-26*		*as of 5-31-26*	*as of 5-31-26*	*as of 5-31-26*	*as of 5-31-26*
Departments & Programs									
Student Support Services	$ 21,198	$ 21,425	$ 18,893	$ 2,532	$ 21,198	$ 21,425	$ 16,085	$ 2,185	$ 3,155
MSAP	$ 4,102	$ 5,847	$ 1,539	$ 4,308	$ 4,102	$ 5,847	$ 2,656	$ 2,050	$ 1,141
Office of Teaching & Learning	$ 1,575	$ 1,663	$ 528	$ 1,135	$ 1,575	$ 1,663	$ 1,382	$ 117	$ 163
Early Childhood Education	$ 2,630	$ 1,686	$ 1,097	$ 589	$ 2,630	$ 1,686	$ 749	$ 177	$ 760
Creating Connections Early Learning Center	$ 491	$ 491	$ 160	$ 331	$ 491	$ 491	$ 354	$ 30	$ 107
Tri-Share	$ -	$ 793	$ 560	$ 233	$ -	$ 793	$ 409	$ 184	$ 200
Transportation	$ 568	$ 722	$ 238	$ 484	$ 568	$ 722	$ 528	$ 65	$ 129
COVID Relief	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Executive Services, Special Projects, IT	$ 3,023	$ 2,787	$ 1,412	$ 1,375	$ 3,023	$ 2,787	$ 3,343	$ 837	$ (1,393)
Dept & Programs Subtotal	$ 33,587	$ 35,414	$ 24,427	$ 10,987	$ 33,587	$ 35,414	$ 25,506	$ 5,645	$ 4,262
Magnet Schools									
Regional Multicultural Magnet School	$ 6,099	$ 5,511	$ 5,249	$ 262	$ 6,099	$ 5,511	$ 4,550	$ 817	$ 144
Marine Science Magnet High School	$ 4,216	$ 4,161	$ 4,174	$ (13)	$ 4,216	$ 4,161	$ 3,244	$ 670	$ 247
The Friendship School	$ 6,519	$ 6,610	$ 5,533	$ 1,077	$ 6,519	$ 6,610	$ 5,267	$ 947	$ 396
Three Rivers Middle College High School	$ 1,383	$ 1,432	$ 1,391	$ 41	$ 1,383	$ 1,432	$ 1,136	$ 182	$ 114
Magnet Schools Subtotal	$ 18,217	$ 17,714	$ 16,347	$ 1,367	$ 18,217	$ 17,714	$ 14,197	$ 2,616	$ 901
Non-Operating Items									
ECHMC Insurance	$ 38,247	$ 39,542	$ 35,981	$ 3,561	$ 38,247	$ 39,542	$ 35,389	$ 4,133	$ 20
Food Service	$ 1,028	$ 1,150	$ 659	$ 491	$ 1,028	$ 1,150	$ 828	$ 321	$ 1
Construction Projects / Capital Expenditures	$ 19,142	$ 19,142	$ 4,842	$ 14,300	$ 19,142	$ 19,142	$ 8,502	$ 8,369	$ 2,271
Non-Operating Items Subtotal	$ 58,417	$ 59,834	$ 41,482	$ 18,352	$ 58,417	$ 59,834	$ 44,719	$ 12,823	$ 2,292
Grand Total	**$ 110,221**	**$ 112,962**	**$ 82,256**	**$ 30,706**	**$ 110,221**	**$ 112,962**	**$ 84,422**	**$ 21,084**	**$ 7,455**

Notes

Original budget amounts tie to the approved Board budget; revised budgets continue to reflect ongoing activity such as new contracts and roll forward of 2 year grants

MSAP = The MSAP 5 year LEAP grant began In October 2022 for $9.8m and runs through September 2028. In October 2024, LEARN was awarded a new 5 year MSAP grant (SOARS) for $9.1m and runs through September 2029.

Creating Connections Early Learning Center (CCELC) = The infant toddler program will be operating two classrooms during the year located at The Friendship School.

Tri-Share = LEARN is working with the Office of Policy & Management on a program to fund childcare expenses with participating companies. LEARN will be the fiscal agent.

Exec Services, Special Projects, IT = Expenditures consist mainly of amounts paid to cover health insurance costs; all expenditures will be offset by admin (12%) and health insurance allocations charged monthly to schools / departments.

Construction Projects = LEARN anticipates increase in expnditures for the Early LEARNing Magnet School project in addition to several projects at each of LEARN's magnet schools.

LEARN	REVENUES						EXPENDITURES						
BUDGET & ACTUAL (FY 2025-2026) PRIOR YEAR COMPARISON * in thousands	**Revised Budget**	**Prior Year to Date Actual Revenues**	**Current Year to Date Actual Revenues**	**Revenues: Increase/ (Decrease)**	**Revenues: Increase; (Decrease) Change**		**Revised Budget**	**Prior Year to Date Actual Expenditures**	**Prior Year to Date Actual Encumbrances**	**Current Year to Date Actual Expenditures**	**Current Year to Date Actual Encumbrances**	**Expenses: Increase/ (Decrease)**	**Expenses: Increase; (Decrease) Change**
	as of 5-31-26	*as of 5-31-25*	*as of 5-31-26*	*as of 5-31-26*	*as of 5-31-26*		*as of 5-31-26*	*as of 5-31-25*	*as of 5-31-25*	*as of 5-31-26*	*as of 5-31-26*	*as of 5-31-26*	*as of 5-31-26*
Departments & Programs													
Student Support Services	$ 21,425	$ 17,079	$ 18,893	$ 1,814	11%		$ 21,425	$ 15,807	$ 2,051	$ 16,085	$ 2,185	$ 411	2%
MSAP	$ 5,847	$ 982	$ 1,539	$ 557	57%		$ 5,847	$ 1,767	$ 1,448	$ 2,656	$ 2,050	$ 1,490	46%
Office of Teaching & Learning	$ 1,663	$ 412	$ 528	$ 116	28%		$ 1,663	$ 1,257	$ 165	$ 1,382	$ 117	$ 77	5%
Early Childhood Education	$ 1,686	$ 3,044	$ 1,097	$ (1,947)	-64%		$ 1,686	$ 2,398	$ 191	$ 749	$ 177	$ (1,662)	-64%
Creating Connections Early Learning Center	$ 491	$ -	$ 160	$ 160	>100%		$ 491	$ 32	$ 9	$ 354	$ 30	$ 343	>100%
Tri-Share	$ 793	$ -	$ 560	$ 560	>100%		$ 793	$ -	$ -	$ 409	$ 184	$ 593	>100%
Transportation	$ 722	$ 495	$ 238	$ (256)	-52%		$ 722	$ 393	$ 125	$ 528	$ 65	$ 75	14%
COVID Relief	$ -	$ 111	$ -	$ (111)	>100%		$ -	$ 112	$ -	$ -	$ -	$ (112)	>100%
Executive Services, Special Projects, IT	$ 2,787	$ 2,466	$ 1,412	$ (1,053)	-43%		$ 2,787	$ 4,951	$ -	$ 3,343	$ 837	$ (771)	-16%
Dept & Programs Subtotal	$ 35,414	$ 24,588	$ 24,428	$ (159)	-1%		$ 35,414	$ 26,717	$ 3,989	$ 25,505	$ 5,646	$ 444	1%
Magnet Schools													
Regional Multicultural Magnet School	$ 5,511	$ 5,652	$ 5,249	$ (402)	-7%		$ 5,511	$ 4,273	$ 914	$ 4,550	$ 817	$ 180	3%
Marine Science Magnet High School	$ 4,161	$ 4,053	$ 4,174	$ 121	3%		$ 4,161	$ 2,992	$ 651	$ 3,244	$ 670	$ 272	7%
The Friendship School	$ 6,610	$ 5,944	$ 5,533	$ (411)	-7%		$ 6,610	$ 4,568	$ 792	$ 5,267	$ 947	$ 854	16%
Three Rivers Middle College High School	$ 1,432	$ 1,356	$ 1,391	$ 35	3%		$ 1,432	$ 1,008	$ 140	$ 1,136	$ 182	$ 169	15%
Magnet Schools Subtotal	$ 17,714	$ 17,005	$ 16,348	$ (656)	-4%		$ 17,714	$ 12,841	$ 2,496	$ 14,196	$ 2,616	$ 1,474	10%
											$ -		
Non-Operating Items											$ -		
ECHMC Insurance	$ 39,542	$ 28,885	$ 35,981	$ 7,096	25%		$ 39,542	$ 32,217	$ 3,046	$ 35,389	$ 4,134	$ 4,262	12%
Food Service	$ 1,150	$ 636	$ 659	$ 23	4%		$ 1,150	$ 729	$ 188	$ 828	$ 321	$ 233	25%
Construction Projects / Capital Expenditures	$ 19,142	$ -	$ 4,842	$ 4,842	>100%		$ 19,142	$ 3,414	$ 666	$ 8,502	$ 8,369	$ 12,790	>100%
Non-Operating Items Subtotal	$ 59,834	$ 29,521	$ 41,482	$ 11,961	>100%		$ 59,834	$ 36,360	$ 3,899	$ 44,720	$ 12,824	$ 17,284	43%
Grand Total	**$ 112,962**	**$ 71,113**	**$ 82,257**	**$ 11,144**	16%		**$ 112,962**	**$ 75,918**	**$ 10,384**	**$ 84,421**	**$ 21,086**	**$ 19,203**	22%

Variances: Revenues & Expenditures

ECE: Decrease in revenue and expenditures for FY 2026 relates to OEC change of School Readiness Pass-Thru dollars. The ECE now represents the Local Governance Partner (LGP) dollars, not the pass-thru.

SSS: Increased in revenues due to 5% Board Approved rate increase.

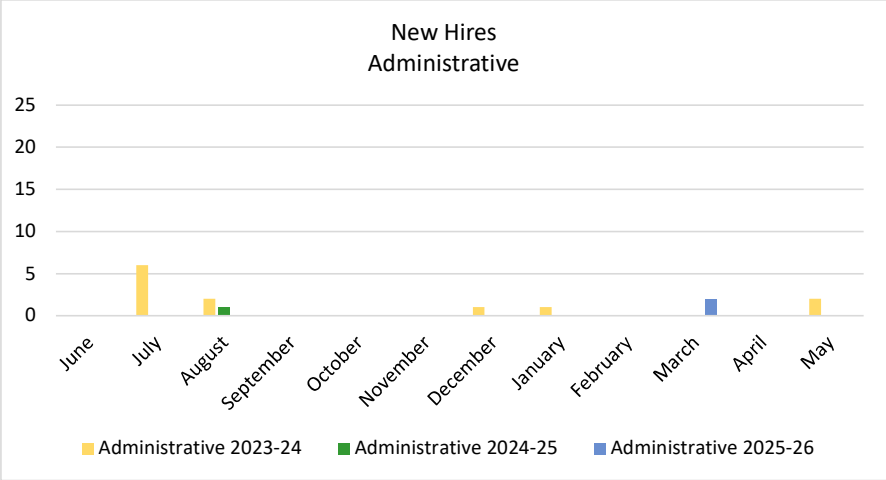
MSAP: Year 2 of SOARS and Year 4 LEAP show increased expenditures primarily due to the continuation and expansion of established program budgets. Last year, SOARS expenses were just beginning, so this year reflects a full year of activity.

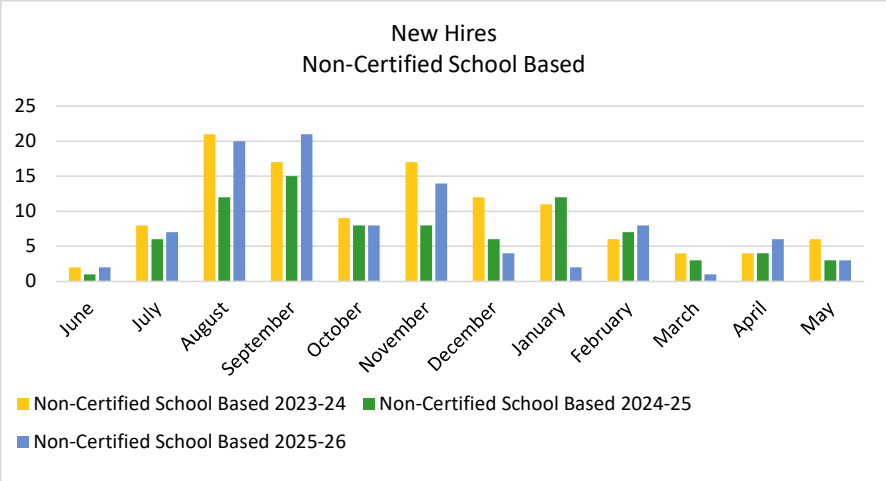
TRMC: Includes College and Career Readiness Tutor and instructor, additional college classes and new rent payment to TRCC.

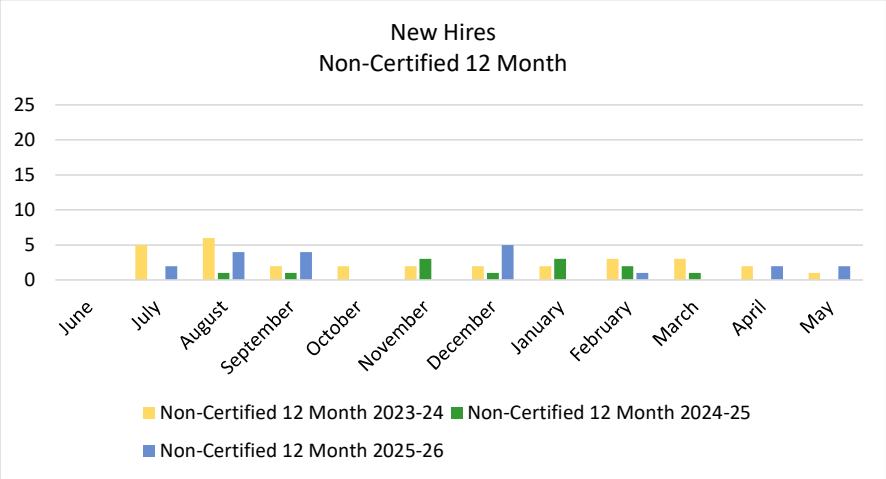
TFS: Includes expenses for one additional classroom.

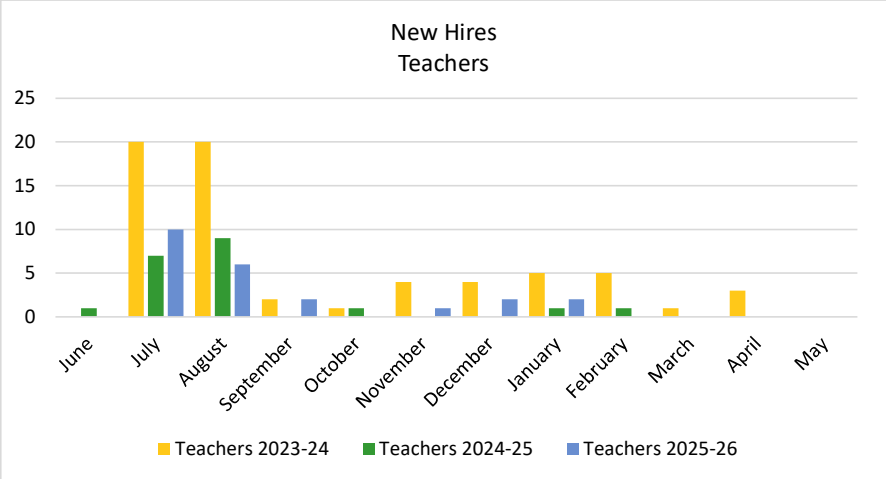
Transportation: For the 2025-2026 school year, LEARN contracted with M&J for one additional bus/route.

New Hires Trend Report
May 2026









LAST NAME	FIRST NAME	POSITION	DEPT	DATE	PAY	RATE	COMMENTS
DEGRAFFT	JACK	SUBSTITUTE INSTRUCTOR	RMMS	05/29/2026	PER DIEM	$125.00	REPLACEMENT
KIRCHOFF	SUSAN	ECE TEACHER	CCELC	05/11/2026	HOURLY	$19.75	REPLACEMENT
LEE	REBECCA	INTERVENTION SPECIALIST	SSS	05/26/2026	HOURLY	$20.71	REPLACEMENT
SMITH	OLIVER	SUBSTITUTE INSTRUCTOR	RMMS	05/26/2026	PER DIEM	$125.00	REPLACEMENT
STAHL	EMMA	CCEL SUPPORT SUBSTITUTE	CCELC	05/11/2026	HOURLY	$17.00	REPLACEMENT

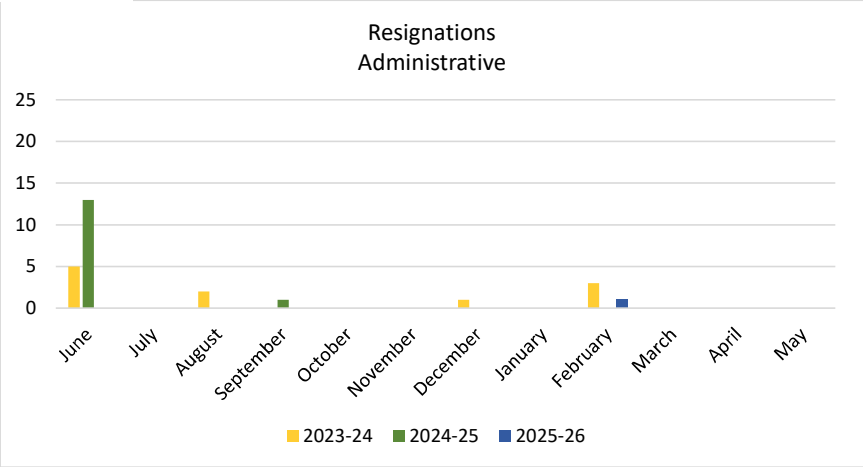
LOCATION KEY

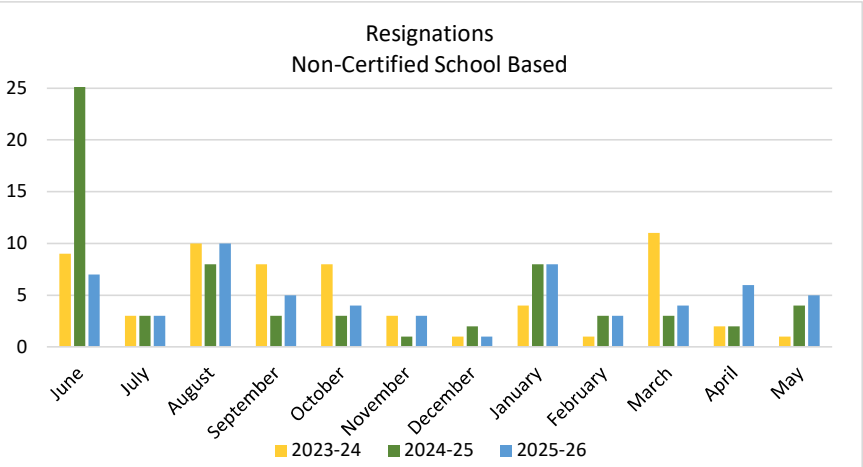
CCELC - CREATING CONNECTIONS EARLY LEARNING CENTER

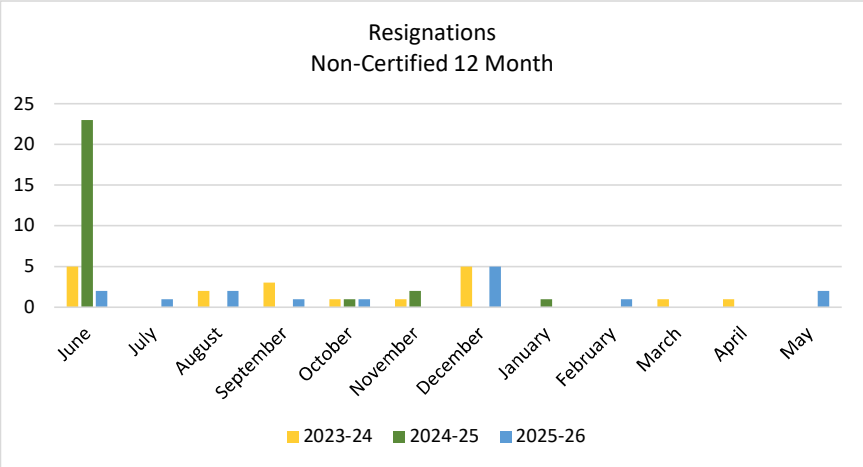
RMMS - REGIONAL MULTICULTURAL MAGNET SCHOOL

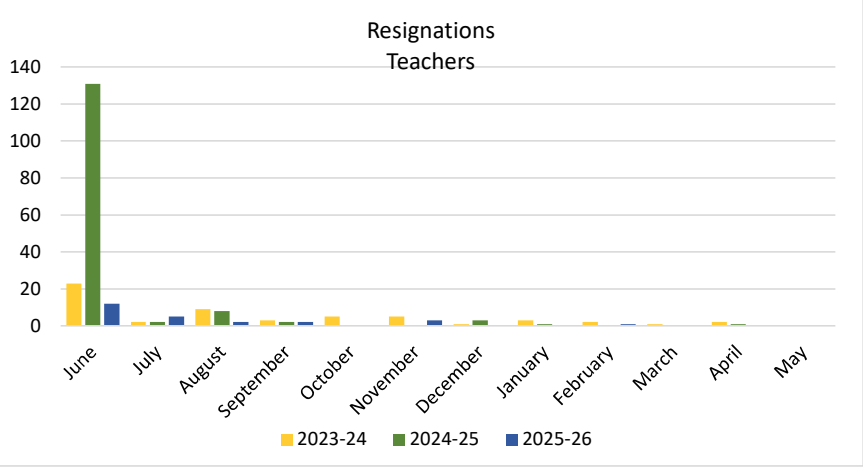
SSS - STUDENT SUPPORT SERVICES

Resignation Trend Report
May 2026









MAY 2026

LAST NAME	FIRST NAME	JOB TITLE	LOCATION	EFFECTIVE DATE	COMMENTS
ALLEN	JOCELYNN	CCEL SUBSTITUTE TEACHER	CCELC	05/16/2026	RESIGNATION
HALDER	TITHI	REGISTERED BEHAVIOR TECHNICIAN	SSS	05/15/2026	RESIGNATION
PONIATOWSKI COLLINS	KATHRYN	JOB COACH	SSS	05/01/2026	RESIGNATION
ROBINSON	MARIAH	INTERVENTION SPECIALIST	SSS	05/18/2026	RESIGNATION
SFERRAZZA	BRITTANY	ECE TEACHER	CCELC	05/01/2026	RESIGNATION
SUGRUE	DAVID	INTERVENTION SPECIALIST	SSS	05/05/2026	RESIGNATION
WILSON	HAYLEY	REGISTERED BEHAVIOR TECHNICIAN	SSS	05/15/2026	RESIGNATION
LOCATION KEY					
CCELC - CREATING CONNECTIONS EARLY LEARNING CENTER					
SSS - STUDENT SUPPORT SERVICES					

Executive Committee

MEETING SUMMARY

Date: May 22, 2026
Time: 8:30 – 10:00 a.m.
Location: LEARN, Room 216/ 44 Hatchetts Hill Road, Old Lyme, CT 06371

Present: Robert Mitchell, Chair; Dale Bernardoni, Vice Chair; Jennifer Favalora, Fiscal Officer; Beverly Washington, Secretary; Dr. Cynthia Ritchie, Superintendent of Schools New London; and Kate Ericson, LEARN Executive Director

Not Attending: Maryann O'Donnell, Superintendent of Schools Clinton

Evaluation Committee Guests: Dr. Thomas Danehy

***Amended 05/19/2026, This agenda was updated to include Item 2 on Ransomware Incident.**

Meeting began at 8:33 a.m.

1. Review June 2026 Board of Directors' Agenda

Executive Director Ericson provided an overview of the June 2026 Board of Directors meeting agenda. An outline of the structure for the morning's State of the Agency was provided.

2. Ransomware Incident Closure Report

Executive Director Ericson reported to the committee on the final legal reporting requirements regarding the April 2025 Ransomware attack. Individuals whose personal data was impacted by the data breach were notified by mail of the breach. Elements of personal information that may have been impacted as a result of the incident varied per individual and potentially included; date of birth, Social Security number, diagnosis information, disability information, medical history information, prescription information, e-mail address, special education records, state student number, state issued ID number, and attendance records. Necessary steps taken include the following: LEARN has posted information regarding the data breach on the LEARN website; the Attorney Generals (CT, NC NY, MD) have been informed; a press release was submitted to the Connecticut Post about the ransomware attack; and each of the impacted districts originally notified have been emailed a follow up of the student data breach via email, which included a Family Educational Rights and Privacy Act (FERPA) letter, for districts to place into individual student records to document the breach.

3. Regional Shared Service Solutions (RSSS) Update

Executive Director Ericson shared the successful first year one of the Regional Shared Service Solutions (RSSS) program. Overall, LEARN is providing direct Human Resources, Business, and Information Technology services to 14 districts. Based on current projections, participating districts are expected to realize collective cost savings of just over $325,000.

4. Restructuring Overview

Executive Director Ericson updated the Executive Committee on the Hatchetts Hill/Central Office budget. During Central Office budget development in March, initial projections indicated a need to reduce expenditures by more than $1 million to balance the budget. The budget presented to the Board, included significant cuts to address this shortfall. Following the release of the final state budget figures, the required reduction was adjusted to $778,000. Executive Director Ericson worked closely with her leadership team to make these difficult decisions. At the end of the day, $290,000 in cuts were made by eliminating three positions, $304,000 of spending was transitioned to Magnet School budgets, and LEARN also generated over $150,000 of new revenue from external customers that would preserve positions. Finally, reductions in line items such as travel and purchased services helped create a balanced budget for LEARN's Central Office.

5. Executive Director Evaluation Discussion (including survey results)

The Executive Director's Evaluation Committee discussed the performance of the Executive Director.

6. Adjournment

Motion to adjourn at 10:02 a.m.

- **Presented by Robert Mitchell**
- **Second by Beverly Washington**
- **Motion Passed, unanimously**

Respectfully submitted by Jamella A. A. Etienne

LEARN: BUILDING COMMITTEE MEETING, 51 DANIELS AVE., WATERFORD

Date: May 22, 2026
Time: 10:00 a.m.
Location: LEARN, 44 Hatchetts Hill Rd. Old Lyme

Meeting Minutes

Building Committee Members: Robert Mitchell, Chair LEARN Board of Directors; Dale Bernardoni, Vice Chair LEARN Board of Directors; Beverly Washington, Secretary LEARN Board of Directors; Jennifer Favalora, Fiscal Officer LEARN Board of Directors; Craig Esposito, Past Chair LEARN Board of Directors; Kate Ericson, LEARN Executive Director

Meeting Attendees: Julie Pendleton, LEARN Coordinator of Special Projects; Gary Cymbala, SSC Building Committee Staff; Adam Stenner; Lance Hagen, LEARN Director of IT; Erica Pudvelis, Colliers Engineering and Design; Nick Conti, Gilbane, Inc.; Taylor Crouse, Gilbane, Inc.

Agenda

1.0 Approval of Minutes for Discussion and Possible Action

2.0 Updates & Reports

3.0 Financial Update

4.0 Other Reports

5.0 Old Business

6.0 New Business P

7.0 Adjournment

1.0 Approval of Minutes for Discussion and Possible Action

- Presented by Beverly Washington
- Seconded by Robert Mitchell
    - Vote: Motion carried unanimously

2.0 Updates & Reports

- Architects: Newman Architects, PC/RDG Architects
    - FFE is moving forward with Technology being the first package to be prepared for bid
- Construction Manager: Gilbane
    - ATP-0017 VRF Refrigeration Change
      Motion to approve ATP-0017 for VRF refrigeration change in the amount of $328,186.
      Presented by Kate Ericson
      Seconded by Robert Mitchell
- Vote: Motion carried unanimously

    - Discussion and possible action for OCO-0003 Phase 1 Reconciliation
      Motion to approve OCO-0003 for reconciliation of Phase 1 (Demolition & Abatement) in the amount of ($122,116.14)
      Presented by Beverly Washinton
      Seconded by Dale Bernardoni
        - Vote: Motion carried unanimously

- Discussion and possible action for OCO-0004 Offsite Disposal of Contaminated Topsoil at WC-21
  OCO-0004 for offsite disposal of contaminated topsoil at WC-21 in the amount of $188,789 *this OCO-0004 supersedes the previously approved ATP-0006 on 3/12/2026.*
  Presented by Dale Bernardoni
  Seconded by Robert Mitchell
  Vote: Motion carried unanimously

- Owner's Rep.: Collier's Engineering & Design
  - On-site 1-2 times per week, verifying work as it is being done
  - Financials are being monitored closely and reimbursements are being filed

3.0 Financial Update

- Contracts and Payment Applications for Discussion and Possible Action
  - Motion: To approve the invoices for Project #245-0090MAG/N/PF as presented
    Presented by Beverly Washinton
    Seconded by Dale Bernardoni
- Vote: Motion carried unanimously

4.0 Other Reports

- Update from Town of Waterford – reports being shared when requested with the conservation commission.

5.0 Old Business

- Furniture, Fixture, & Equipment (FF&E)
- Supplemental Meeting Schedule for Discussion and Possible Action
  - Motion to approve the supplemental Building Committee meeting schedule, SY 2026-2027
    Presented by Kate Ericson
    Seconded by Dale Bernardoni
- Vote: Motion carried unanimously

6.0 New Business

- Authorization for Discussion and Possible Action
  - Motion to authorize the Coordinator of Special Projects to approve project-related expenses up to $50,000 in accordance with LEARN's purchasing policy #3323
- Presented by Robert Mitchell
- Seconded by Beverly Washington
  Vote: Motion carried unanimously

7.0 Adjournment

Presented by Beverly Washinton
Seconded by Dale Bernardoniv9

- Vote: Motion carried unanimously

LEARN

Fiscal Year 2026-2027
Proposed Budget

LEARN Magnet Schools:	$17,880,751
Programs & Services:	$32,402,423
Net Organizational Support:	$ 3,727,614
Total Operating Budget:	$54,010,789
Non-Operating Items:	$92,155,962
Agencywide Budget:	**$146,166,751**

To the LEARN Board of Directors,

It is my pleasure to present LEARN's comprehensive, agency-wide budget for the 2026–2027 fiscal year.

This proposed budget serves as a strategic blueprint that reflects the agency's priorities, anticipated opportunities, and projected challenges for the year ahead. The figures presented are grounded in the most current data and insights available as of late winter 2026. As part of the LEARN Board's ongoing fiduciary role, you will review these projections on a monthly basis, allowing us to assess forecast accuracy and make adjustments as necessary throughout the year.

For the upcoming fiscal year, LEARN's magnet schools are again projecting flat funding. As a result, each school engaged in careful and strategic staffing decisions to ensure balanced budgets. I am pleased to report that the grade-level shifts underway at The Friendship School are having the intended positive impact. Specifically, the reduction in PreK classrooms allows the building to operate effectively with fewer staff, strengthening the school's overall financial position.

In addition, school budgets are being supported by $4,072,788 in Magnet Schools Assistance Program (MSAP) funds. These funds will be utilized by The Friendship School, The Regional Multicultural Magnet School, and Marine Science Magnet High School to support the implementation of a robust professional learning system for their respective staff. Not included in this budget, however, is an additional $1.2 million in magnet funding currently reflected in the draft 2027 Appropriations Committee budget. While this potential investment is encouraging, the agency has taken a conservative approach and has excluded these funds from budget projections at this time. Final outcomes related to this funding are expected to be known by May 6, 2026.

Looking ahead to 2026–2027, LEARN is excited to enter Phase II of two new agency programs. The Early LEARNing Intensive Program (ELIP), housed at The Friendship School, completed a successful inaugural year serving three students. The phased implementation of this program allows the agency to thoughtfully develop systems and capacity in advance of opening two ELIP classrooms in August 2027. Likewise, Creative Connections, LEARN's Infant Toddler program, experienced a strong first year, filling all available seats and maintaining a substantial waitlist throughout the year. Overall, I am very pleased with the early performance and promise of LEARN's newest regional initiatives.

Another major undertaking in the coming year will be the continued construction of the Early LEARNing Magnet School. Over the next 18 months, the building will be completed, with occupancy anticipated by July 2027. LEARN's Business Office has successfully secured both short- and long-term financing to support the capital expenditures associated with this project. At this time, LEARN is projecting $46,627,025 in capital spending during the 2027 fiscal year.

The 2026–2027 fiscal budget does not include projections for growth in the Regional Service Solutions program. However, LEARN's IT, Business, and Human Resources departments continue to engage

regularly with current customers to refine services, strengthen partnerships, and improve overall satisfaction.

Accordingly, I respectfully submit for your review the proposed agency-wide budget for the 2026–2027 fiscal year, totaling $146,166,751**. This includes projected operating revenues of $54,010,789** and non-operating revenues of $92,155,962.

I look forward to continued discussions as we move confidently toward LEARN's promising future.

Respectfully submitted,

Katherine Ericson,
Executive Director

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MISSION FRAMEWORK

MISSION

As a Regional Educational Service Center, we
- *pursue equitable and just systems of education,*
- *build the skills and knowledge of the educational community, and*
- *design innovative, efficient, and effective programs, services, and solutions.*

We are committed to forging a better future for each learner.

AGENCY GOALS

To provide exemplary, innovative, and equitable school-based programs that advance achievement for each student and nurtures their cognitive, physical, and emotional well-being in safe, respectful, rigorous, and diverse learning communities.

To provide expertise, leadership, and innovative programs and services that build regional capacities and supports to create equity in education and positive outcomes for each student.

To provide cost-effective, customized organizational and operational services for our member districts, so they can maximize their resources and efforts to provide equitable access and outcomes for each student.

VISION

To ensure that each child has access to high-quality public education and opportunities through equitable systems of education, support, and service.

CORE VALUES

- Student Success
- Relationships
- Service
- Diversity
- Communication
- Integrity
- Innovation
- Creativity

THEORY OF ACTION

INNOVATE
Optimize Potential

Identify, develop, and deliver innovative and customized services, programs, and tools that meet our members' needs.

COLLABORATE
Enhance the Quality of Learning

Cultivate collaborative partnerships, strategic alliances, and relationships to promote regional efficiencies.

SERVE
Meet Member Needs

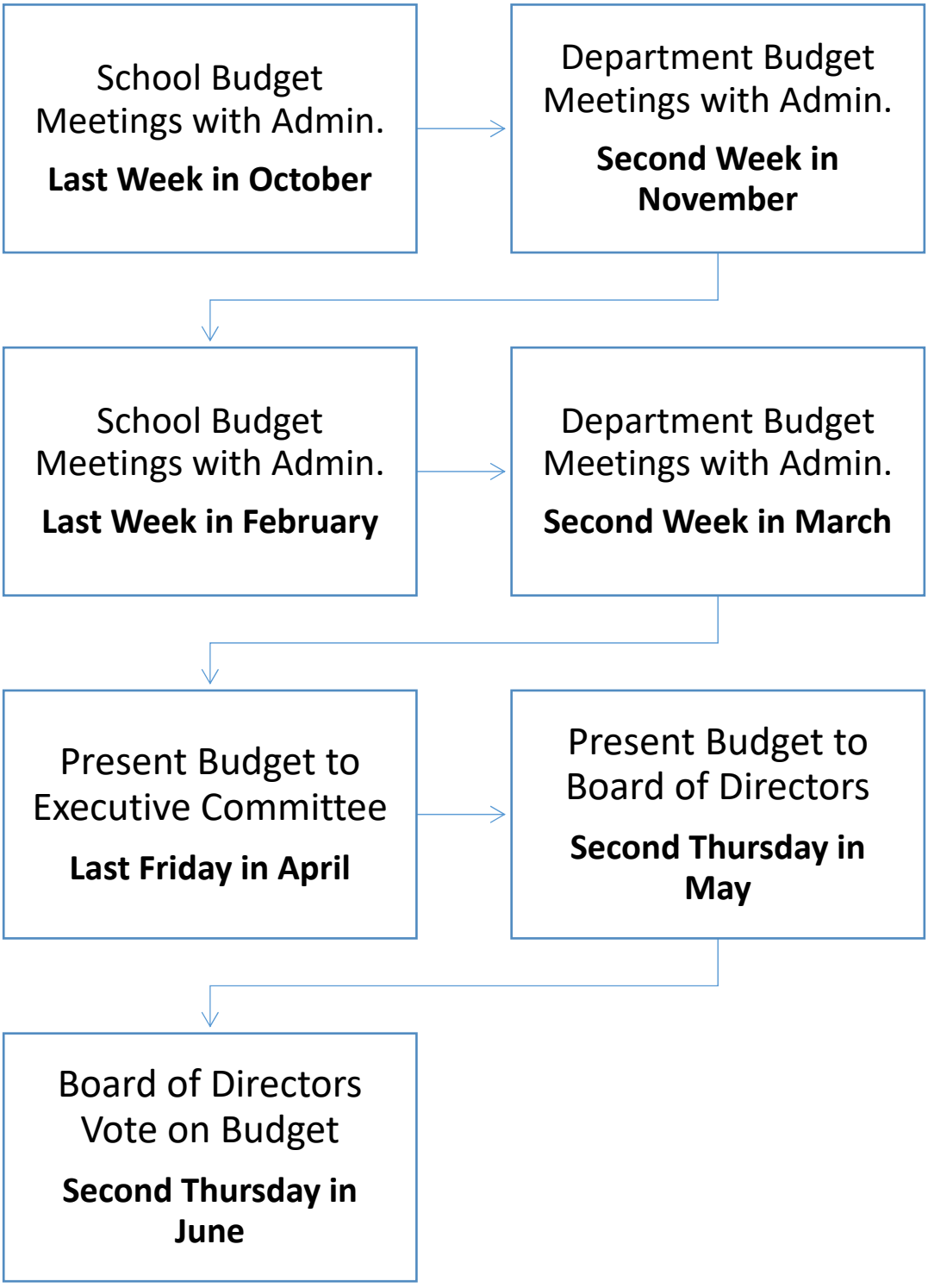
Listen and respond to our stakeholders with respect and responsibility and provide high-quality services.

BOARD OF DIRECTORS

CHAIR	NAME	DISTRICT
CHAIR	Robert Mitchell	Montville
VICE CHAIR	Dale Bernardoni	Chester (Grades K-6)
FISCAL OFFICER	Jennifer Favalora	Haddam & Killingworth (Reg. 17)
SECRETARY	Beverly Washington	Groton
BOARD MEMBER	Vacant	Chester, Deep River, Essex (Reg.4, Grades 7-12)
BOARD MEMBER	Thomas Danehy	Clinton
BOARD MEMBER	Terri Garrity	East Haddam
BOARD MEMBER	Vacant	East Hampton
BOARD MEMBER	Eric Bauman	East Lyme
BOARD MEMBER	Vacant	Guilford
BOARD MEMBER	Mary Harris	Ledyard
BOARD MEMBER	Galen Cawley	Madison
BOARD MEMBER	Scott Garbini	New London
BOARD MEMBER	Chet Stefanowicz	North Stonington
BOARD MEMBER	Gregory Perry	Norwich
BOARD MEMBER	Marijke Kehrhahn	Old Saybrook
BOARD MEMBER	Vacant	Preston
BOARD MEMBER	Nancy Johnston	Essex (Grades K-6)
BOARD MEMBER	Scott Brown	Lyme & Old Lyme (Reg. 18)
BOARD MEMBER	Vacant	Salem
BOARD MEMBER	Katie Gauthier	Stonington
BOARD MEMBER	Laurie Wolfley	Waterford
BOARD MEMBER	Elizabeth Fernandes	Westbrook
EXECUTIVE DIRECTOR	Katherine Ericson	LEARN
		Principal Officials as of April 15, 2026

BUDGET TIMELINE

Below is LEARN's formal budget process timeline. While the timeline below outlines our formal budget process, we remain in regular contact with schools and programs to address needs year-round.



NARRATIVE SUMMARY OF OPERATING DIVISIONS

The 2026-2027 Budget Proposal is designed to outline our planned revenues and expenditures within the framework of LEARN's Mission and Vision (provided in this package). There are three operating divisions: LEARN Magnet Schools, Programs & Services, and Organizational Support. Each division corresponds to our defined agency goals. Below is a concise overview of each division, school, and office.

LEARN Magnet Schools Division

LEARN operates four magnet schools located in Southeastern Connecticut, all of which fall under the Magnet Schools Division.

The Friendship School (TFS): TFS stands out as a premier early childhood institution serving prekindergarten through grade one. The school cultivates a lifelong passion for learning through a museum-based theme that emphasizes exploration, curiosity, and leadership.

The Regional Multicultural Magnet School (RMMS): RMMS continues to uphold its legacy of inclusivity and diversity, proudly standing as the country's inaugural elementary magnet school, serving students in grade 2-7 The RMMS community remains dedicated to honoring cultural diversity, empowering each learner, promoting bilingualism and biliteracy, cultural competence, and nurturing individuals committed to positive societal change.

The Marine Science Magnet High School (MSMHS): MSMHS has evolved into one of Connecticut's most rigorous public educational establishments. Anchored in equity and sustainability, MSMHS has made a significant mark on the field of education. The school's commitment to a progressive and challenging curriculum, combined with a supportive school culture, has garnered attention from the U.S. Department of Education that named MSMHS a 2023 National Blue Ribbon School. Additionally, U.S. News and World Report recognized MSMHS as one of the top high schools in the state. The school, serving Grades 9-12, inspires students to excel academically and contribute meaningfully to the global community, while also building a sense of stewardship for a more sustainable and equitable future.

Three Rivers Middle College (TRMC) Magnet High School: TRMC offers 11th and 12th grade students the unique opportunity for dual enrollment, allowing them to earn college credits while still in high school. TRMC prepares a broad spectrum of students to be college and career ready by fostering a nurturing environment that creates student ownership of their own learning. The TRMC professional learning community is committed to a curriculum of academic rigor, skill acquisition, and character development essential for success in the 21st century.

Programs & Services Division

LEARN's Programs & Services Division encompasses the specialized and tailored initiatives conducted in collaboration with our member districts and the State of Connecticut.

Magnet Schools Assistance Program Grant (MSAP): This budget represents two MSAP grants. In October 2022, we received a 5-year, $9.8 million award from the U.S. Department of Education named MSAP LEAP that will run through September 2028. In October 2024, we received an additional 5-year, $9.1 million award named MSAP SOARS that will run through September 2029. These grants are presented as a standalone entity for operational clarity.

Office of Teaching and Learning (OTL): The OTL Office delivers a suite of professional development services across the region and facilitates various professional networks and roundtables for educators. Furthermore, this Office oversees fiscal agent responsibility for multiple grants benefiting member

districts and sister RESCs. Notably, LEARN has dynamic team of educators who support districts who serve Multilingual Learners.

Student Support Services (SSS): The Office of Student Support Services provides region-wide support services and hosts specialized programs for students with diverse and complex needs. The Ocean Avenue LEARNing Academy and LEARN's Transition Academy serve over 100 students from across Connecticut.

Early Childhood Education (ECE): Positioned within the Student Support Services office, ECE, formerly known as Young Children & Families, offers early care and education programs serving member districts and their communities. ECE collaborates with the Connecticut Office of Early Childhood and various nonprofit organizations to enhance the quality of early care across all educational settings.

- **Creating Connections,** an early LEARNing center operating two classrooms located at the Friendship School.
- **TriShare** is a first-of-its-kind childcare cost-sharing initiative in New London County that makes high quality care affordable for families. LEARN's role in this state plan is a fiscal agent to this program.

Transportation: This budget incorporates operational expenses for mail courier services, van maintenance, the School Choice transportation grant, and external vendor expenses related to transportation services for students at RMMS, TRMC, and MSMHS.

Goodwin University Magnet Schools (GUMS): Effective July 1, 2024, Goodwin University assumed responsibility for all operations related to the GUMS partnership of magnet schools (RMS, CTRA Middle Grades, CTRA).

Organizational Support

Organizational Support encompasses essential functions vital for sustaining and advancing LEARN. These endeavors are primarily financed through inter-departmental administrative fees collected from the other two divisions.

Executive Services: Executive Services encompasses the functions that take place at Hatchetts Hill. Executive Services is comprised of: the Office of the Executive Director, the Offices of the Deputy Executive Director and the Associate Executive Director, the Magnet Office, the Business Office, Human Resources, Fingerprinting, and copy/postage costs related to the central office building at 44 Hatchetts Hill Road.

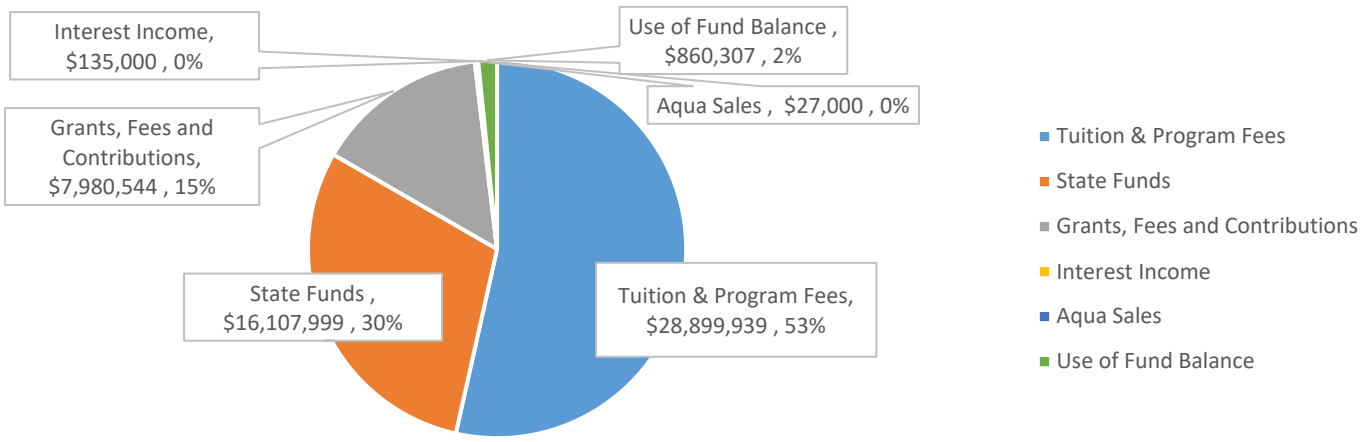
Information Technology (IT): The IT office is responsible for managing the health and capacity of all technology infrastructure and software utilized by LEARN schools and programs. Additionally, this budget includes the revenues and expenditures incurred by the Technology/PowerSchool Regional Services.

LEARN

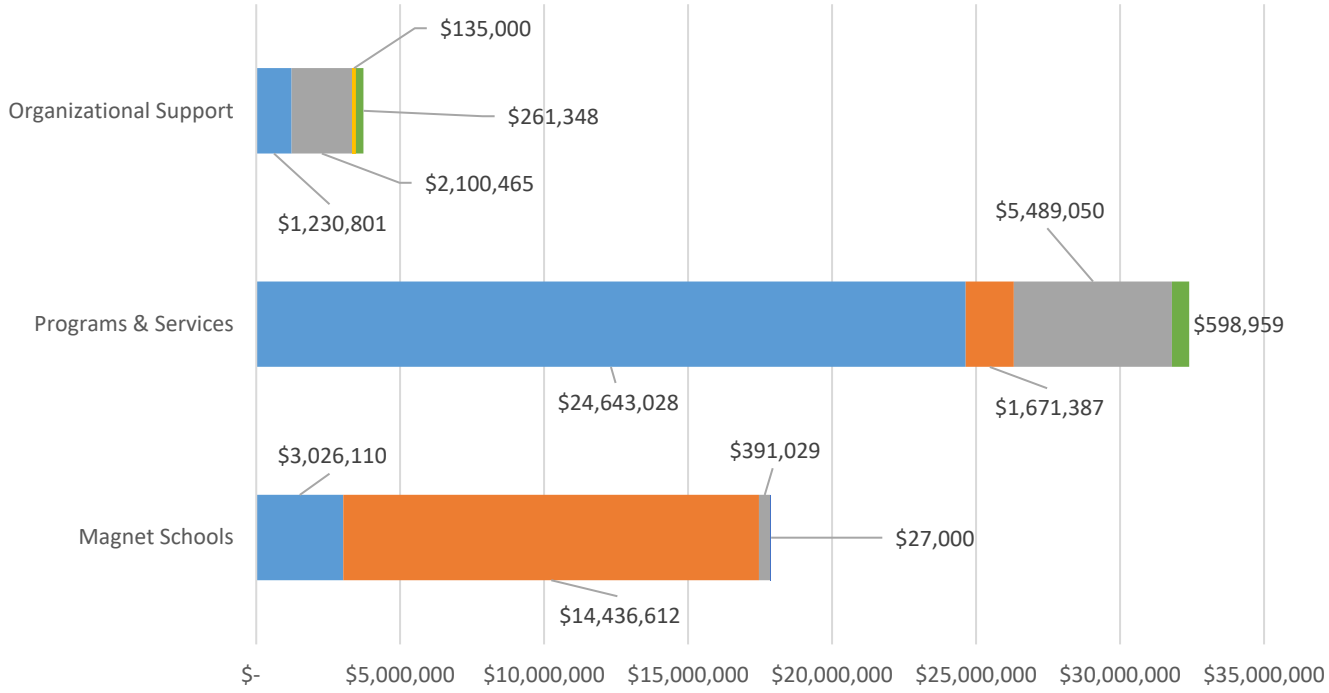
Fiscal Year 2026-2027
Proposed Budget

Agencywide Total Budget:	$146,166,751
Operating Budget:	$54,010,789
Non-Operating Items:	$92,155,962

AGENCYWIDE: 2026-2027 REVENUES



AGENCYWIDE: 2026-2027 REVENUES

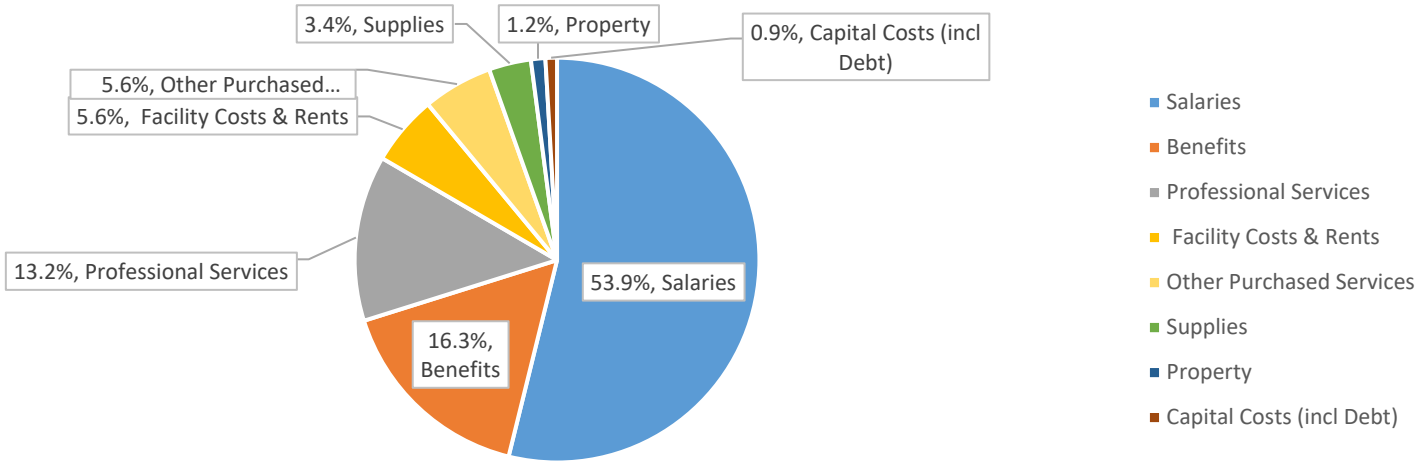


	Magnet Schools	Programs & Services	Organizational Support
Tuition & Program Fees	$3,026,110	$24,643,028	$1,230,801
State Funds	$14,436,612	$1,671,387	
Grants, Fees and Contributions	$391,029	$5,489,050	$2,100,465
Interest Income			$135,000
Aqua Sales	$27,000		
Use of Fund Balance		$598,959	$261,348

OPERATING BUDGET: SUMMARY BY DIVISION

	Magnet Schools	Programs & Services	Organizational Support	TOTAL 2026-2027 PROPOSED
REVENUES:				
Tuition & Program Fees	$ 3,026,110	$ 24,643,028	$ 1,230,801	$ 28,899,939
State Funds	$ 14,436,612	$ 1,671,387	$ -	$ 16,107,999
Grants, Fees and Contributions	$ 391,029	$ 5,489,050	$ 2,100,465	$ 7,980,544
Interest Income	$ -	$ -	$ 135,000	$ 135,000
Aqua Sales	$ 27,000	$ -	$ -	$ 27,000
Use of Fund Balance	$ -	$ 598,959	$ 261,348	$ 860,307
TOTAL REVENUES	**$ 17,880,751**	**$ 32,402,423**	**$ 3,727,614**	**$ 54,010,789**
EXPENDITURES:				
Salaries, Certified	$ 8,327,363	$ 8,281,525	$ 520,588	$ 17,129,476
Salaries, Non-Certified	$ 2,029,979	$ 9,442,075	$ 2,723,216	$ 14,195,270
Employee Benefits	$ 2,159,177	$ 4,701,689	$ 2,625,453	$ 9,486,319
Professional Services	$ 193,746	$ 2,538,017	$ 280,524	$ 3,012,287
Administration/Management	$ 1,615,448	$ 3,073,709	$ -	$ 4,689,157
Property Services	$ 128,850	$ 77,300	$ 32,935	$ 239,085
Maintenance	$ 1,485,770	$ 512,661	$ 562,603	$ 2,561,034
Rent/Internal Rent	$ 1,500	$ 211,047	$ 238,852	$ 451,399
Transportation/Travel	$ 28,202	$ 813,106	$ 30,200	$ 871,508
Advertising	$ 3,000	$ 1,650	$ 41,000	$ 45,650
Other Purchased Services	$ 375,322	$ 1,076,405	$ 4,524	$ 1,456,251
Insurance	$ 164,268	$ 95,628	$ 216,560	$ 476,456
Phone, Postage & Printing	$ 134,981	$ 120,426	$ 133,607	$ 389,014
Books & Supplies	$ 120,138	$ 317,774	$ 30,685	$ 468,597
Other Supplies	$ 75,534	$ 180,275	$ 27,208	$ 283,017
Utilities	$ 831,047	$ 183,750	$ 117,200	$ 1,131,997
Food for Programs	$ 23,500	$ 30,930	$ 24,881	$ 79,311
Software & Equipment	$ 141,836	$ 209,978	$ 285,772	$ 637,586
Capital Set-Aside	$ 32,985	$ -	$ -	$ 32,985
Organizational Dues	$ 8,105	$ 4,000	$ 38,049	$ 50,154
Interest & Principal Payments	$ -	$ -	$ 482,914	$ 482,914
Use of 10%/12% Admin Fee	$ -	$ -	$ (4,689,157)	$ (4,689,157)
Potential Surplus	$ -	$ 530,478	$ -	$ 530,478
TOTAL EXPENDITURES	**$ 17,880,751**	**$ 32,402,423**	**$ 3,727,614**	**$ 54,010,789**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**

AGENCYWIDE: 2026-2027 EXPENSES



	Magnet Schools	Programs & Services	Organizational Support	Total	%
Salaries, Certified	8,327,363	8,281,525	520,588	17,129,476	29.4%
Salaries, Non-Certified	2,029,979	9,442,075	2,723,216	14,195,270	24.4%
Total Salaries	10,357,342	17,723,600	3,243,804	31,324,746	53.9%
Employee Benefits	2,159,177	4,701,689	2,625,453	9,486,319	16.3%
Total Employee Benefits	2,159,177	4,701,689	2,625,453	9,486,319	16.3%
Professional Services	193,746	2,538,017	280,524	3,012,287	5.2%
Administration/Management	1,615,448	3,073,709	-	4,689,157	8.1%
Total Prof. and Tech. Services	1,809,194	5,611,726	280,524	7,701,444	13.2%
Property Services	128,850	77,300	32,935	239,085	0.4%
Maintenance	1,485,770	512,661	562,603	2,561,034	4.4%
Rent/Internal Rent	1,500	211,047	238,852	451,399	0.8%
Total Purch. Property Services	1,616,120	801,008	834,390	3,251,518	5.6%
Transportation/Travel	28,202	813,106	30,200	871,508	1.5%
Advertising	3,000	1,650	41,000	45,650	0.1%
Other Purchased Services	375,322	1,076,405	4,524	1,456,251	2.5%
Insurance	164,268	95,628	216,560	476,456	0.8%
Phone, Postage, & Printing	134,981	120,426	133,607	389,014	0.7%
Total Other Purchased Services	705,773	2,107,215	425,891	3,238,879	5.6%
Books & Supplies	120,138	317,774	30,685	468,597	0.8%
Other Supplies	75,534	180,275	27,208	283,017	0.5%
Utilities	831,047	183,750	117,200	1,131,997	1.9%
Food For Programs	23,500	30,930	24,881	79,311	0.1%
Total Supplies	1,050,219	712,729	199,974	1,962,922	3.4%
Software & Equipment	141,836	209,978	285,772	637,586	1.1%
Capital Set-Aside	32,985	-	-	32,985	0.1%
Total Property	174,821	209,978	285,772	670,571	1.2%
Organizational Dues	8,105	4,000	38,049	50,154	0.1%
Interest & Principal Payments	-	-	482,914	482,914	0.8%
Total Capital Costs (incl Debt)	8,105	4,000	520,963	533,068	0.9%

AGENCYWIDE OPERATING BUDGET

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 22,657,883	$ 20,367,833	$ 26,118,726	$ 25,375,789	$ 28,899,939	$ 2,781,213	10.6%
State Funds	$ 14,065,795	$ 16,564,410	$ 17,349,704	$ 15,709,271	$ 16,107,999	$ (1,241,705)	(7.2%)
Grants, Fees and Contributions	$ 19,752,255	$ 5,546,912	$ 6,566,495	$ 8,007,845	$ 7,980,544	$ 1,414,049	21.5%
Interest Income	$ 656,656	$ 438,860	$ 525,000	$ 170,000	$ 135,000	$ (390,000)	(74.3%)
Aqua Sales	$ 22,619	$ 21,354	$ 27,000	$ 27,000	$ 27,000	$ -	-
Use of Fund Balance	$ -	$ -	$ 2,893,857	$ 2,591,435	$ 860,307	$ (2,033,550)	(70.3%)
TOTAL REVENUES	**$ 57,155,208**	**$ 42,939,369**	**$ 53,480,782**	**$ 51,881,340**	**$ 54,010,789**	**$ 530,007**	**1.0%**
EXPENDITURES:							
Salaries, Certified	$ 25,428,933	$ 14,582,892	$ 17,266,838	$ 15,861,452	$ 17,129,476	$ (137,362)	(0.8%)
Salaries, Non-Certified	$ 12,868,409	$ 11,409,630	$ 14,046,720	$ 14,146,504	$ 14,195,270	$ 148,550	1.1%
Employee Benefits	$ 9,011,672	$ 6,575,728	$ 8,898,993	$ 8,134,193	$ 9,486,319	$ 587,326	6.6%
Professional Services	$ 1,325,706	$ 2,690,948	$ 2,276,891	$ 3,691,445	$ 3,012,287	$ 735,396	32.3%
Administration/Management	$ 3,105,131	$ 3,369,931	$ 4,422,987	$ 4,277,888	$ 4,689,157	$ 266,170	6.0%
Property Services	$ 233,632	$ 274,322	$ 269,316	$ 224,898	$ 239,085	$ (30,231)	(11.2%)
Maintenance	$ 2,197,102	$ 2,204,962	$ 2,400,066	$ 2,492,163	$ 2,561,034	$ 160,968	6.7%
Rent/Internal Rent	$ 369,344	$ 368,161	$ 471,567	$ 442,737	$ 451,399	$ (20,168)	(4.3%)
Transportation/Travel	$ 673,785	$ 814,897	$ 786,720	$ 1,049,671	$ 871,508	$ 84,788	10.8%
Advertising	$ 20,760	$ 38,228	$ 15,965	$ 152,164	$ 45,650	$ 29,685	185.9%
Other Purchased Services	$ 1,806,352	$ 3,184,136	$ 2,351,177	$ 1,053,334	$ 1,456,251	$ (894,926)	(38.1%)
Insurance	$ 349,017	$ 346,821	$ 374,297	$ 421,828	$ 476,456	$ 102,159	27.3%
Phone, Postage & Printing	$ 325,546	$ 331,043	$ 391,975	$ 395,688	$ 389,014	$ (2,961)	(0.8%)
Books & Supplies	$ 369,689	$ 410,801	$ 678,503	$ 483,160	$ 468,597	$ (209,906)	(30.9%)
Other Supplies	$ 189,607	$ 239,261	$ 186,756	$ 375,376	$ 283,017	$ 96,261	51.5%
Utilities	$ 573,296	$ 943,582	$ 1,172,770	$ 1,082,435	$ 1,131,997	$ (40,773)	(3.5%)
Food for Programs	$ 88,773	$ 91,077	$ 82,550	$ 85,333	$ 79,311	$ (3,239)	(3.9%)
Software & Equipment	$ 497,465	$ 488,523	$ 819,940	$ 809,057	$ 637,586	$ (182,354)	(22.2%)
Capital Set-Aside	$ 19,635	$ 22,050	$ 25,000	$ 219,154	$ 32,985	$ 7,985	31.9%
Organizational Dues	$ 30,800	$ 87,497	$ 49,760	$ 50,854	$ 50,154	$ 394	0.8%
Interest & Principal Payments	$ 379,535	$ 379,535	$ 589,535	$ 394,535	$ 482,914	$ (106,621)	(18.1%)
	$ -	$ -	$ -	$ -	$ -		
Use of 10%/12% Admin Fee	(3,110,853)	(4,634,819)	(4,422,987)	(4,330,735)	(4,689,157)	$ (266,170)	-
Potential Surplus	$ -	$ -	**$ 325,443**	**$ 368,205**	**$ 530,478**	$ 205,035	-
TOTAL EXPENDITURES	**$ 56,753,336**	**$ 44,219,204**	**$ 53,480,782**	**$ 51,881,340**	**$ 54,010,789**	**$ 530,007**	**1.0%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 401,872**	**$ (1,279,835)**	**$ -**	**$ -**	**$ -**		

LEARN TOTAL AGENCYWIDE	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**
TOTAL OPERATING BUDGET:	$ 57,155,208	$ 42,939,369	$ 53,480,782	$ 51,881,340	$ 54,010,789
NON-OPERATING ITEMS:					
Eastern CT Health & Medical Cooperative (ECHMC)	$ 27,901,786	$ 33,991,319	$ 38,246,751	$ 38,651,353	$ 44,449,056
School Lunch Program	$ 1,604,701	$ 857,269	$ 1,028,458	$ 1,078,458	$ 1,079,881
Capital Projects	$ 1,548,238	$ 4,867,292	$ 19,141,955	$ 19,461,566	$ 46,627,025
TOTAL NON-OPERATING:	$ 31,054,725	$ 39,715,881	$ 58,417,164	$ 59,191,377	$ 92,155,962
TOTAL AGENCYWIDE BUDGET:	**$ 88,209,933**	**$ 82,655,250**	**$ 111,897,946**	**$ 111,072,717**	**$ 146,166,751**

NON-OPERATING ITEMS

The non-operating budget includes three primary sources: Eastern Connecticut Health and Medical Cooperative (ECHMC), capital projects, and food service.

Eastern Connecticut Health and Medical Cooperative (ECHMC)

- **Eastern CT Health and Medical Cooperative (ECHMC):** ECHMC is a health and medical consortium designed to mitigate health care costs. LEARN serves as the fiscal agent. For 2025-2026 the consortium includes Old Saybrook, North Stonington, Westbrook Town and Board, Region 17, Region 18, East Haddam Town and Board, Goodwin University, and LEARN.
- As of June 30, 2025, the consortium's net position was $171,971.
- As of February 28, 2026, the consortium's net position was $1,394,746.

Capital Projects

Capital Projects: As LEARN does not have the authority to levy taxes for substantial repairs and enhancements, the agency has instituted a Capital Improvement line within the budget. A comprehensive 5-year Capital Improvement Plan, with a detailed list of completed and future capital plan expenditures, is in Appendix C.

- Planned for 2026-2027 are technology replacements for students and staff at all locations and IT infrastructure.
- Additionally, in 2026–2027, LEARN estimates $46,000,000 in project expenses for the Early LEARNing Magnet School, with a 95% state reimbursement rate. included in the Organizational Support budget.

Food Service

Food Service: LEARN provides food services for its four magnet schools and outplacement programs. In 2023-2024, LEARN chose Whitsons Culinary Group as a food service management company through the RFP process. In 2025-2026, LEARN provided Food Service for 1,400 LEARN students.

NON-OPERATING ITEMS

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Premiums Paid (ECHMC)	$ 27,901,786	$ 33,991,319	$ 38,246,751	$ 38,651,353	$ 44,449,056	$ 6,202,305	16.2%
Transfers In - Schools & Programs	$ -	$ 1,946,689	$ 25,000	$ 219,154	$ 32,985	$ 7,985	31.9%
Transfers In - Board Approved	$ -	$ -	$ -	$ -	$ -	$ -	-
Intergovernmental Revenues	$ 2,022,635	$ 1,522,587	$ 18,800,565	$ 18,940,590	$ 42,495,906	$ 23,695,341	126.%
Breakfast/Lunch Fees Collected	$ 176,800	$ 143,761	$ 180,000	$ 180,000	$ 189,000	$ 9,000	5.%
M&T Borrowing	$ -		$ -	$ -	$ 4,485,000	$ 4,485,000	-
Use of Fund Balance	$ 953,504	$ 2,111,525	$ 1,164,848	$ 1,200,280	$ 504,015	$ (660,833)	(56.7%)
TOTAL REVENUES	**$ 31,054,725**	**$ 39,715,881**	**$ 58,417,164**	**$ 59,191,377**	**$ 92,155,962**	**$ 33,738,798**	**57.8%**
EXPENDITURES:							
Salaries, Certified	$ -	$ -	$ -	$ -	$ -	$ -	-
Salaries, Non-Certified	$ 282,586	$ 99,932	$ 105,061	$ 105,061	$ 108,213	$ 3,152	3.%
Employee Benefits	$ 20,452	$ 22,418	$ 23,970	$ 23,970	$ 26,367	$ 2,397	10.%
Professional Services	$ 31,378,151	$ 35,863,856	$ 38,146,751	$ 38,549,780	$ 44,249,056	$ 6,102,305	16.%
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 1,119	$ 296	$ 315	$ 315	$ 1,000	$ 685	217.5%
Other Purchased Services	$ 6,793	$ 10,148	$ 1,155	$ 1,155	$ 1,201	$ 46	4.%
Phone, Postage & Printing	$ 1,632	$ 194	$ 210	$ 210	$ 220	$ 10	4.8%
Books & Supplies	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Supplies	$ 9,973	$ 7,128	$ 4,951	$ 4,951	$ 5,199	$ 248	5.%
Utilities	$ 421,093	$ -	$ 110,000	$ 110,000	$ 121,000	$ 11,000	10.%
Food for Programs	$ 1,352,027	$ 797,915	$ 659,188	$ 659,188	$ 692,147	$ 32,959	5.%
Software & Equipment	$ 91,660	$ -	$ -	$ -	$ -	$ -	-
Capital Projects	$ 2,018,701	$ 5,046,230	$ 19,216,955	$ 19,586,566	$ 46,722,025	$ 27,505,070	143.1%
Potential Surplus	$ -	$ -	$ 129,708	$ 131,281	$ 208,744	$ 79,036	60.9%
TOTAL EXPENDITURES	**$ 32,140,500**	**$ 39,993,551**	**$ 58,417,164**	**$ 59,191,377**	**$ 92,155,962**	**$ 33,738,798**	**57.8%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (1,085,775)**	**$ (277,671)**	**$ -**	**$ -**	**$ -**		

NON-OPERATING ITEMS: SUMMARY BY PROGRAM	ECHMC	Capital Projects	Food Service	**TOTAL 2026-2027 PROPOSED**
REVENUES:				
Premiums Paid (ECHMC)	$ 44,449,056	$ -	$ -	$ 44,449,056
Transfers In - Programs	$ -	$ 32,985	$ -	$ 32,985
Transfers In - Fund Balance	$ -	$ 504,015	$ -	$ 504,015
Intergovernmental Revenues	$ -	$ 41,605,025	$ 890,881	$ 42,495,906
Breakfast/Lunch Fees Collected	$ -	$ -	$ 189,000	$ 189,000
M&T Borrowing	$ -	$ 4,485,000	$ -	$ 4,485,000
TOTAL REVENUES	**$ 44,449,056**	**$ 46,627,025**	**$ 1,079,881**	**$ 92,155,962**
EXPENDITURES:				
CURRENT:				
Salaries, Non Certified	$ -	$ -	$ 108,213	$ 108,213
Employee Benefits	$ -	$ -	$ 26,367	$ 26,367
Professional Services	$ 44,249,056	$ -	$ -	$ 44,249,056
Maintenance	$ -	$ -	$ 16,170	$ 16,170
Transportation/Travel	$ -	$ -	$ 1,000	$ 1,000
Other Purchased Services	$ -	$ -	$ 1,201	$ 1,201
Insurance	$ -	$ -	$ 4,620	$ 4,620
Phone, Postage & Printing	$ -	$ -	$ 220	$ 220
Other Supplies	$ -	$ -	$ 5,199	$ 5,199
Utilities	$ -	$ -	$ 121,000	$ 121,000
Food For Programs	$ -	$ -	$ 692,147	$ 692,147
Capital Projects	$ -	$ 46,627,025	$ 95,000	$ 46,722,025
Potential Surplus	$ 200,000	$ -	$ 8,744	$ 208,744
TOTAL EXPENDITURES	**$ 44,449,056**	**$ 46,627,025**	**$ 1,079,881**	**$ 92,155,962**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**

SERIES DESCRIPTIONS

100 SERIES: SALARIES

Description & Expenses

The 100 series consists of wages paid to employees of LEARN. Certified salaries include wages for teachers, administrators, coaches, and any certified staff, including roles at central office. Non-certified salaries include wages for instructional staff, secretaries, office managers, and any non-certified staff, including roles at central office. Both certified and non-certified categories include pay for sick leave, vacation, professional days.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Salaries, Certified	8,327,363	8,281,525	520,588	17,129,476
Salaries, Non-Certified	2,029,979	9,442,075	2,723,216	14,195,270
100's Total:	10,357,342	17,723,600	3,243,804	31,324,746

2026-2027 Updates

- The total salaries have increased from $31,313,558 budgeted for 2025-20265 to $31,324,746 proposed for 2026-2027.
- LEARN's contracts with The LEARN Administrators Organization (LAO) and LEARN Educational Association (LEA) began on July 1, 2024, and extend through June 30, 2027.
- The staffing in Student Support Services increased from 224.95 FTE budgeted for 2025-2026 to 243.1 FTE budgeted for 2026-2027.

SERIES DESCRIPTIONS

200 SERIES: BENEFITS

Description & Expenses

The 200 series consists of amounts paid by LEARN on behalf of employees. These payments constitute fringe benefits not directly received by employees but integral to the overall cost of personnel services. Expenses in this category include taxes, workers' compensation, health and life insurance, social security contributions (for applicable employees), employer contributions to retirement plans, and employee tuition reimbursement.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Employee Benefits	2,159,177	4,701,689	2,625,453	9,486,319
200's Total:	2,159,177	4,701,689	2,625,453	9,486,319

2026-2027 Updates

- For 2026-2027, workers' compensation and unemployment were 0.25% each, total of 0.5%. LEARN's proprietary fund as of June 30, 2025, is $1,292,762. This reduction to 0.5% strategically decreases this fund balance to the optimal range level of $300,000 to $400,000.
- LEARN aggregated the total insurance related costs and charged schools and offices an amount based on eligible employees. For 2026-2027, the cost per eligible employee is $11,000. Below please find a historical record of the insurance allocation rate:

	2023-2024	2024-2025	2025-2026	Proposed 2026-2027
Insurance Allocation	$8,400	$9,300	$10,100	$11,000
Percent Change	17.4% decrease	10.7% increase	8.6% increase	8.9% increase

- For 2026-2027, LEARN will contribute 4.00% of the annual base salary to all non-TRB eligible employees. This amount will be determined using the base salary earned for 2026-2027. The only restriction to the LEARN employer contribution is that the employee must open a 403(b) account prior to June 30, 2027.
- Organizational Support includes the total insurance cost of $6,231,761, offset by a cost of $11,000 per eligible employee. The net amount of $1,292,762, which is paid through employee contributions, is presented under Benefits within Organizational Support. A more detailed description can be found on the Organizational Support pages

SERIES DESCRIPTIONS

300 SERIES: PROFESSIONAL AND TECHNICAL SERVICES

Description & Expenses

The 300 series consists of services that can only be performed by people or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. This series also includes LEARN's administration fee charged to magnet schools, programs, and services.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Professional Services	193,746	2,538,017	280,524	3,012,287
Administration/Management	1,615,448	3,073,709	-	4,689,157
300's Total:	1,809,194	5,611,726	280,524	7,701,444

2026-2027 Updates

- Professional Services highlights include:
  - College Board Testing
  - Medical Advisor and Behavioral Consultants
  - Professional development for staff (Magnet Schools of America Conferences, Association of Educational Service Agencies Conference, Tyler Technologies Conference, and various local and national conferences)
  - Professional services providing enrichment opportunities for students (Project Oceanology and New England Science and Sailing)
  - Consultants in specialized professional industries such as architects, auditors, engineers, lawyers, and medical doctors
- For 2026-2027, due to the lack of increase in state and local tuition funding, LEARN will continue to charge Magnet Schools a reduced administrative fee of 10%. The fee for Programs & Services will remain at 12%.

SERIES DESCRIPTIONS

400 SERIES: PURCHASED PROPERTY SERVICES

Description & Expenses

The 400 series consists of services performed (sometimes including products delivered) by contractors/vendors to operate, repair, maintain, and rent property, as well as general services to support academic programs.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Property Services	128,850	77,300	32,935	239,085
Maintenance	1,485,770	512,661	562,603	2,561,034
Rent/Internal Rent	1,500	211,047	238,852	451,399
400's Total:	1,616,120	801,008	834,390	3,251,518

2026-2027 Updates

- Professional Services are services purchased to operate property owned and property used by LEARN. Expenses include, but are not limited to pest control, grease trap pumping, and elevator inspections.
- Included in Maintenance is the SSC Services for Education contract for the maintenance and custodial services of all LEARN buildings. The 2026-2027 budget includes an estimated 4% increase over the prior year. Other costs included as part of Maintenance are external vendors for plumbing, playscape, elevator, and electrical maintenance.
- Programs & Services' rent costs include the expense of rental space for the LEARN Transition Academy located in Niantic, CT. Additionally, Programs & Services also includes the per FTE rent fee charged to programs located within the central office building. This rent fee supports the cost of building expenses, including utilities.

SERIES DESCRIPTIONS

500 SERIES: OTHER PURCHASED SERVICES

Description & Expenses

The 500 series consists of services performed (sometimes including products delivered) by contractors/vendors that are not categorized as professional or property services.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Transportation/Travel	28,202	813,106	30,200	871,508
Advertising	3,000	1,650	41,000	45,650
Other Purchased Services	375,322	1,076,405	4,524	1,456,251
Insurance	164,268	95,628	216,560	476,456
Phone, Postage & Printing	134,981	120,426	133,607	389,014
500's Total:	705,773	2,107,215	425,891	3,238,879

2026-2027 Updates

- Transportation for Programs & Services includes the expense of transporting students to LEARN schools. This transportation expense is offset by the School Choice Transportation Grant. Both revenue and expenses are included in the Transportation budget.
- Other Purchased Services include: Student tuition paid by Three Rivers Middle College Magnet High School (TRMC) to Three Rivers Community College (TRMCC). For 2026-2027 tuition is estimated to be $299,012.
- Other Purchased Services under Programs & Services primarily reflect days worked by Early Childhood Education coordinators to fulfill Local Governance Partner (LGP) responsibilities. These costs are reported under Other Purchased Services in accordance with grant funding guidelines.
- LEARN's agencywide advertising budget is included under Organizational Support. Magnet Schools have a small advertising budget for school specific marketing.

SERIES DESCRIPTIONS

600 SERIES: SUPPLIES

Description & Expenses

The 600 series consists of amounts paid for consumable products used in the operation of educational programs and facilities.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Books & Supplies	120,138	317,774	30,685	468,597
Other Supplies	75,534	180,275	27,208	283,017
Utilities	831,047	183,750	117,200	1,131,997
Food For Programs	23,500	30,930	24,881	79,311
600's Total:	1,050,219	712,729	199,974	1,962,922

2026-2027 Updates

- There is a decrease in Magnet Schools Books & Supplies from $154,655 in 2025-2026 to $120,138 in 2026-2027. Books & Supplies include instructional supplies, administrative supplies, textbooks, and technology supplies.
- Other Supplies include maintenance supplies, nursing supplies, and instructional materials used for hands-on activities and to reinforce classroom learning. The Other Supplies budget for 2026–2027 is $283,017, an increase from $186,756 in 2025–2026. This increase is primarily attributable to the Early Childhood Education budget and reflects Local Governance Partner (LGP) funding and additional supplies needed to support early childhood programs.
- Food for Programs at the Organizational Support level includes food for meetings and events hosted at central office.

SERIES DESCRIPTIONS

700 SERIES: PROPERTY

Description & Expenses

The 700 series consists of amounts paid for consumable products used in the operation of educational programs and facilities.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Software & Equipment	141,836	209,978	285,772	637,586
Capital Set-Aside	32,985	-	-	32,985
700's Total:	174,821	209,978	285,772	670,571

2026-2027 Updates

- Software includes initial costs, additional costs for new modules, replacement, maintenance and/or support agreements, and modification costs associated with LEARN's purchased tangible software. At the Magnet Schools these costs include PowerSchool, School Links, library management software, and various instructional software programs. Organizational Support costs include Enterprise ERP (accounting software), TimeClock, and employee training software, among other tools.
- Equipment purchases outside of the 5-Year Capital Improvement Plan are charged to the school or program. Equipment includes large technology, furniture, and/or permanent fixtures.
- Capital Set-Aside is a contribution to the 5-Year Capital Improvement Plan by the Magnet Schools. For 2026-2027, the contributions are less than prior years due to the lack of an increase in local and state tuition funding. RMMS is budgeting to contribute $32,985.

SERIES DESCRIPTIONS

800 SERIES: MISCELLANEOUS/ OTHER

Description & Expenses

The 800 series consist of goods, services, and items not otherwise classified.

	Magnet Schools	Programs & Services	Organizational Support	Total 2026-2027
Organizational Dues	8,105	4,000	38,049	50,154
Interest & Principal Payments	-	-	482,914	482,914
800's Total:	8,105	4,000	520,963	533,068

2026-2027 Updates

- Organizational Support pays the full principal and interest on the Ocean Avenue LEARNing Academy loan. The total payment for 2026–2027 will be $379,534, which includes both principal and interest, resulting in a monthly payment of $31,628. The final payment on this loan is due July 1, 2028.
- For 2026-2027, we are also estimating paying $75,000 for short term borrowings for the Danielson Avenue project.
- Organizational Dues includes membership to professional organizations, e.g., Magnet Schools of America (MSA), Connecticut Association of School Business Officials (CASBO), Connecticut Association of Boards of Education (CABE), Connecticut Association of Public School Superintendents (CAPSS), Association of Educational Service Agencies (AESA) and various other local and national organizations.

LEARN

Fiscal Year 2026-2027
Proposed Budget

LEARN Magnet Schools	
Total Budget:	$17,880,751

LEARN MAGNET SCHOOLS

LEARN Magnet Schools

LEARN operates four magnet schools in Southeastern Connecticut:

The Friendship School (TFS): TFS stands out as a premier early childhood institution serving prekindergarten through grade one. The school cultivates a lifelong passion for learning through a museum-based theme that emphasizes exploration, curiosity, and leadership.

The Regional Multicultural Magnet School (RMMS): RMMS continues to uphold its legacy of inclusivity and diversity, proudly standing as the country's inaugural elementary magnet school, serving students in grade 2-7 The RMMS community remains dedicated to honoring cultural diversity, empowering each learner, promoting bilingualism and biliteracy, cultural competence, and nurturing individuals committed to positive societal change.

The Marine Science Magnet High School (MSMHS): MSMHS has evolved into one of Connecticut's most rigorous public educational establishments. Anchored in equity and sustainability, MSMHS has made a significant mark on the field of education. The school's commitment to a progressive and challenging curriculum, combined with a supportive school culture, has garnered attention from the U.S. Department of Education that named MSMHS a 2023 National Blue Ribbon School. Additionally, U.S. News and World Report recognized MSMHS as one of the top high schools in the state. The school, serving Grades 9-12, inspires students to excel academically and contribute meaningfully to the global community, while also building a sense of stewardship for a more sustainable and equitable future.

Three Rivers Middle College (TRMC) Magnet High School: TRMC offers 11th and 12th grade students the unique opportunity for dual enrollment, allowing them to earn college credits while still in high school. TRMC prepares a broad spectrum of students to be college and career ready by fostering a nurturing environment that creates student ownership of their own learning. The TRMC professional learning community is committed to a curriculum of academic rigor, skill acquisition, and character development essential for success in the 21st century.

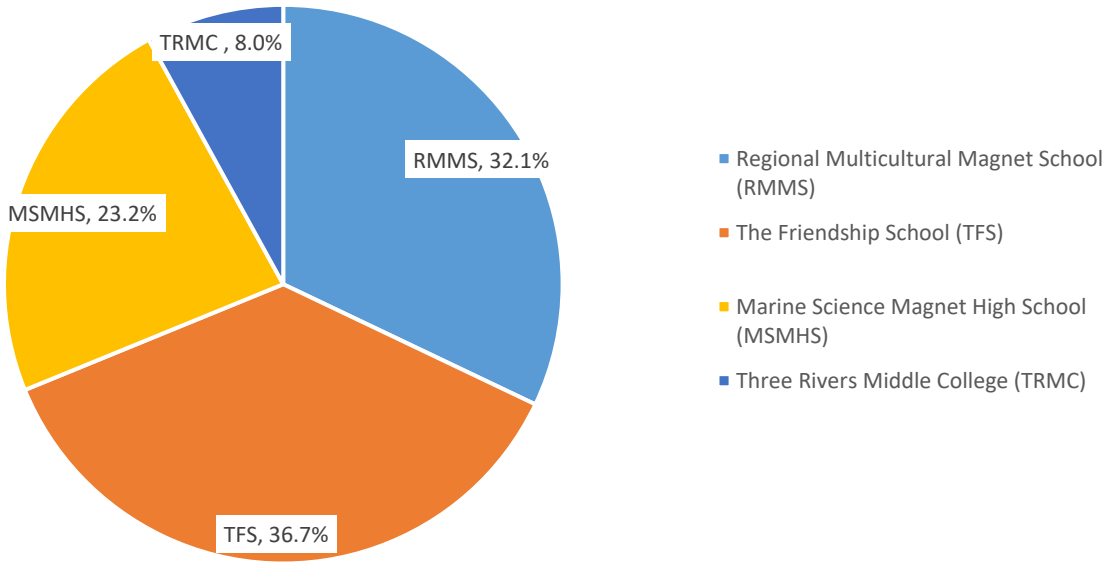
Updates for 2026-2027

- Due to pending state legislation focused on local tuition for magnet schools, LEARN was unable to increase tuition for the 2026–2027 school year for the second consecutive year. At the time this budget book was prepared, LEARN remains uncertain about the final funding structure for magnet schools in 2026–2027. Accordingly, this budget assumes funding levels consistent with the 2025–2026 school year.
- As part of reimagining LEARN's Family of Schools, the agency will transition from operating two separate elementary magnet school programs to a prekindergarten through grade 8 magnet pathway. Not only will this move address concerns of families about lack of a LEARN middle school magnet option, but it will also strengthen sustainability plans by addressing the grade level shift in state funding. Additionally, reducing the number of available prekindergarten seats in LEARN magnet schools will alleviate the strain on budgets created by the required prekindergarten staffing ratios.
- For 2026-2027, due to the continued lack of increase in state and local tuition funding, LEARN will continue to charge a reduced administration fee to 10% (from 12%) for all LEARN magnet schools.

LEARN MAGNET SCHOOLS - BY SCHOOL

	The Friendship School	Regional Multicultural Magnet School	Marine Science Magnet High School	Three Rivers Middle College	**MAGNET SCHOOLS 2026-2027 PROPOSED**
REVENUES:					
Tuition & Program Fees	$ 588,070	$ 1,045,875	$ 1,040,760	$ 351,405	$ 3,026,110
State Funds	$ 5,723,710	$ 4,596,865	$ 3,076,072	$ 1,039,965	$ 14,436,612
Grants, Fees, & Contributions	$ 256,017	$ 94,620	$ -	$ 40,392	$ 391,029
Aqua Sales	$ -	$ -	$ 27,000	$ -	$ 27,000
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -
TOTAL REVENUES	**$ 6,567,797**	**$ 5,737,360**	**$ 4,143,832**	**$ 1,431,762**	**$ 17,880,751**
EXPENDITURES:					
Salaries, Certified	$ 2,977,605	$ 2,594,729	$ 2,114,707	$ 640,322	$ 8,327,363
Salaries, Non-Certified	$ 1,014,581	$ 674,503	$ 257,568	$ 83,327	$ 2,029,979
Employee Benefits	$ 905,802	$ 692,546	$ 434,151	$ 126,678	$ 2,159,177
Professional Services	$ 55,257	$ 69,132	$ 40,554	$ 28,803	$ 193,746
Administration/Management	$ 601,673	$ 513,589	$ 371,108	$ 129,078	$ 1,615,448
Property Services	$ 18,371	$ 47,800	$ 26,679	$ 36,000	$ 128,850
Maintenance	$ 508,597	$ 528,872	$ 447,300	$ 1,001	$ 1,485,770
Rent/Internal Rent	$ -	$ 1,500	$ -	$ -	$ 1,500
Transportation/Travel	$ 200	$ 8,100	$ 10,000	$ 9,902	$ 28,202
Advertising	$ -	$ -	$ 1,000	$ 2,000	$ 3,000
Other Purchased Services	$ 20,668	$ 27,473	$ 22,075	$ 305,106	$ 375,322
Insurance	$ 28,000	$ 62,473	$ 65,416	$ 8,379	$ 164,268
Phone, Postage, & Printing	$ 24,400	$ 53,532	$ 52,461	$ 4,588	$ 134,981
Books & Supplies	$ 26,000	$ 26,109	$ 35,000	$ 33,029	$ 120,138
Other Supplies	$ 12,870	$ 30,000	$ 28,407	$ 4,257	$ 75,534
Utilities	$ 337,900	$ 312,647	$ 180,500	$ -	$ 831,047
Food for Programs	$ 5,000	$ 6,000	$ 6,000	$ 6,500	$ 23,500
Software & Equipment	$ 30,398	$ 54,895	$ 44,641	$ 11,902	$ 141,836
Capital Set-Aside	$ -	$ 32,985	$ -	$ -	$ 32,985
Organizational Dues	$ 475	$ 475	$ 6,265	$ 890	$ 8,105
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -
Deferred Revenue	$ -	$ -	$ -	$ -	$ -
Potential Surplus	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES	**$ 6,567,797**	**$ 5,737,360**	**$ 4,143,832**	**$ 1,431,762**	**$ 17,880,751**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

LEARN MAGNET SCHOOLS: 2026-2027 REVENUES



	RMMS	TFS	MSMHS	TRMC	Total	%
Tuition & Program Fees	1,045,875	588,070	1,040,760	351,405	3,026,110	16.92%
State Funds	4,596,865	5,723,710	3,076,072	1,039,965	14,436,612	80.74%
Grants, Fees, & Contributions	94,620	256,017	-	40,392	391,029	2.19%
Aqua Sales	-	-	27,000	-	27,000	0.15%
Use of Fund Balance	-	-	-	-	-	.00%

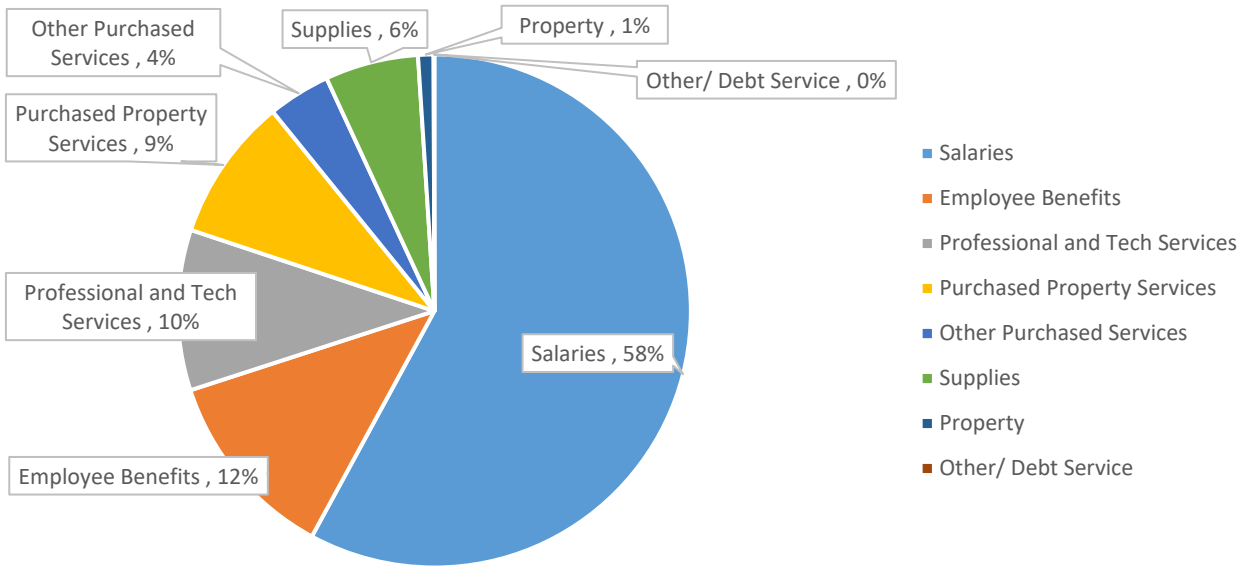
Total Revenue	5,737,360	6,567,797	4,143,832	1,431,762	17,880,751	
Percentage	32.1%	36.7%	23.2%	8.0%	100.0%	

2025-2026 Enrollment Estimate	455	500	280	95	1,330	

LEARN MAGNET SCHOOLS

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 4,449,367	$ 2,645,025	$ 2,859,448	$ 3,322,476	$ 3,026,110	$ 166,662	5.8%
State Funds	$ 11,968,815	$ 14,447,137	$ 14,483,970	$ 13,892,188	$ 14,436,612	$ (47,358)	(0.3%)
Grants, Fees, & Contributions	$ 177,236	$ 272,134	$ 322,621	$ 424,883	$ 391,029	$ 68,408	21.2%
Aqua Sales	$ 22,619	$ 21,354	$ 27,000	$ 27,000	$ 27,000	$ -	-
Use of Fund Balance	$ -	$ -	$ 522,961	$ 39,945	$ -	$ (522,961)	(100.0%)
TOTAL REVENUES	**$ 16,618,036**	**$ 17,385,650**	**$ 18,216,000**	**$ 17,706,492**	**$ 17,880,751**	**$ (335,249)**	**(1.8%)**
EXPENDITURES:							
Salaries, Certified	$ 7,582,226	$ 7,897,521	$ 8,238,043	$ 8,046,825	$ 8,327,363	$ 89,320	1.1%
Salaries, Non-Certified	$ 2,071,545	$ 2,186,536	$ 2,294,329	$ 2,152,944	$ 2,029,979	$ (264,350)	(11.5%)
Employee Benefits	$ 1,706,071	$ 1,873,269	$ 2,147,996	$ 2,032,745	$ 2,159,177	$ 11,181	0.5%
Professional Services	$ 204,979	$ 306,402	$ 269,596	$ 195,715	$ 193,746	$ (75,850)	(28.1%)
Administration/Management	$ 1,277,749	$ 1,472,636	$ 1,634,767	$ 1,576,844	$ 1,615,448	$ (19,319)	(1.2%)
Property Services	$ 66,446	$ 97,778	$ 136,016	$ 132,663	$ 128,850	$ (7,166)	(5.3%)
Maintenance	$ 1,279,871	$ 1,293,700	$ 1,449,428	$ 1,466,653	$ 1,485,770	$ 36,342	2.5%
Rent/Internal Rent	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	-
Transportation/Travel	$ 18,715	$ 38,791	$ 30,503	$ 25,996	$ 28,202	$ (2,301)	(7.5%)
Advertising	$ 6,740	$ 5,782	$ 9,740	$ 4,000	$ 3,000	$ (6,740)	(69.2%)
Other Purchased Services	$ 262,972	$ 1,431,709	$ 340,658	$ 374,568	$ 375,322	$ 34,664	10.2%
Insurance	$ 111,968	$ 125,672	$ 127,442	$ 157,779	$ 164,268	$ 36,826	28.9%
Phone, Postage, & Printing	$ 108,885	$ 138,547	$ 118,458	$ 147,391	$ 134,981	$ 16,523	13.9%
Books & Supplies	$ 183,566	$ 139,235	$ 154,655	$ 138,918	$ 120,138	$ (34,517)	(22.3%)
Other Supplies	$ 67,892	$ 62,965	$ 67,570	$ 75,877	$ 75,534	$ 7,964	11.8%
Utilities	$ 358,270	$ 752,809	$ 881,770	$ 796,235	$ 831,047	$ (50,723)	(5.8%)
Food for Programs	$ 25,693	$ 27,928	$ 22,000	$ 25,000	$ 23,500	$ 1,500	6.8%
Software & Equipment	$ 115,076	$ 89,558	$ 148,549	$ 128,090	$ 141,836	$ (6,713)	(4.5%)
Capital Set-Aside	$ 19,635	$ 22,050	$ 25,000	$ 219,154	$ 32,985	$ 7,985	31.9%
Organizational Dues	$ 17,354	$ 33,890	$ 7,473	$ 7,595	$ 8,105	$ 632	8.5%
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ 112,007	$ -	$ -	$ (112,007)	-
TOTAL EXPENDITURES	**$ 15,485,654**	**$ 17,996,779**	**$ 18,216,000**	**$ 17,706,492**	**$ 17,880,751**	**$ (335,249)**	**(1.8%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 1,132,382**	**$ (611,128)**	**$ -**	**$ -**	**$ -**		

LEARN MAGNET SCHOOLS: 2026-2027 EXPENSES



	RMMS	TFS	MSMHS	TRMC	Total	%
Salaries, Certified	2,594,729	2,977,605	2,114,707	640,322	8,327,363	46.6%
Salaries, Non-Certified	674,503	1,014,581	257,568	83,327	2,029,979	11.4%
Total Salaries	3,269,232	3,992,186	2,372,275	723,649	10,357,342	57.9%
Employee Benefits	692,546	905,802	434,151	126,678	2,159,177	12.1%
Total Employee Benefits	692,546	905,802	434,151	126,678	2,159,177	12.1%
Professional Services	69,132	55,257	40,554	28,803	193,746	1.1%
Administration/Management	513,589	601,673	371,108	129,078	1,615,448	9.0%
Total Prof. and Tech. Services	582,721	656,930	411,662	157,881	1,809,194	10.1%
Property Services	47,800	18,371	26,679	36,000	128,850	0.7%
Maintenance	528,872	508,597	447,300	1,001	1,485,770	8.3%
Total Purch. Property Services	578,172	526,968	473,979	37,001	1,616,120	9.0%
Transportation/Travel	26,591	18,715	30,503	25,996	28,202	0.2%
Advertising	17,205	6,740	9,740	4,000	3,000	0.0%
Other Purchased Services	224,105	262,972	340,658	374,568	375,322	2.1%
Insurance	108,705	111,968	127,442	157,779	164,268	0.9%
Phone, Postage, & Printing	90,508	108,885	118,458	147,391	134,981	0.8%
Total Other Purchased Services	467,114	509,280	626,801	709,734	705,773	3.9%
Books & Supplies	26,109	26,000	35,000	33,029	120,138	0.7%
Other Supplies	30,000	12,870	28,407	4,257	75,534	0.4%
Utilities	312,647	337,900	180,500	-	831,047	4.6%
Food For Programs	6,000	5,000	6,000	6,500	23,500	0.1%
Total Supplies	374,756	381,770	249,907	43,786	1,050,219	5.9%
Software & Equipment	54,895	30,398	44,641	11,902	141,836	0.8%
Capital Set-Aside	32,985	-	-	-	32,985	0.2%
Total Property	87,880	30,398	44,641	11,902	174,821	1.0%
Organizational Dues	475	475	6,265	890	8,105	0.0%
Total Other/Debt Service	475	475	6,265	890	8,105	0.0%

HISTORICAL TUITION RATES & STUDENT POPULATION

LEARN Magnet Tuitions	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	$ 3,120 1.5% increase	$ 3,167 1.51% increase	$ 3,230 1.99% increase	$ 3,319 Additional 2.76%	$ 1,925 42% decrease	$ 1,925 No change	$ 1,925 No change
Marine Science Magnet High School	$ 6,070 1.5% increase	$ 6,131 1.0% increase	$ 6,253 2.0% increase	$ 6,409 Additional 2.49%	$ 3,717 42% decrease	$ 3,717 No change	$ 3,717 No change
Three Rivers Middle College Magnet High School	$ 6,070 1.5% increase	$ 6,131 1.0% increase	$ 6,253 2.0% increase	$ 6,378 Additional 2.00%	$ 3,699 42% decrease	$ 3,699 No change	$ 3,699 No change
The Friendship School	$ 4,053 2.3% increase	$ 4,053	$ 4,053	$ 4,053	$ 2,351 42% decrease	$2,351 (PreK) $1,925 (K)	$2,351 (PreK) $1,925 (K)
State contribution to each school	$ 8,058	$ 8,058	$ 8,058	$ 8,058	$ 10,631 Average	$ 10,624 Average	$ 10,624 Average

Total Per-Pupil Tuitions	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	$ 11,178	$ 11,225	$ 11,288	$ 11,377	$ 12,028	$ 12,208	$ 12,028
Marine Science Magnet High School	$ 14,128	$ 14,189	$ 14,311	$ 14,467	$ 14,716	$ 14,703	$ 14,703
Three Rivers Middle College Magnet High School	$ 14,128	$ 14,189	$ 14,311	$ 14,436	$ 14,658	$ 14,646	$ 14,646
The Friendship School	$ 12,111	$ 12,111	$ 12,111	$ 12,111	$ 12,811	$12,811 (PreK) $12,385 (K)	$12,811 (PreK) $12,385 (K)

STUDENT COUNT @ 10/1	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	463 of 488	500 of 502	495 of 501	494 of 495	469	436	455
** shows number of tuition paying students vs full student count (difference due to tuition caps)*							
Marine Science Magnet High School	271	271	271	271	274	283	280
Three Rivers Middle College Magnet High School	67	67	79	81	92	95	95
The Friendship School	451 plus 2 1076-E	503	484	459	460	489	500
Magnet Student Total	1,277	1,343	1,335	1,306	1,295	1,303	1,330

LEARN MAGNET SCHOOLS

THE FRIENDSHIP SCHOOL (TFS)

School Demographics & Tuition

- **Grades Served:** Prekindergarten - Grade 1
- **2026-2027 Enrollment Estimate:** 500
- **2025-2026 Number of Towns Served:** 20 towns
- **2026-2027 Staff FTE Estimate:** 68.10 FTE
- **2026-2027 Tuition:**
  - **Local Tuition Prekindergarten:** $2,351, **Local Tuition Kindergarten and Grade 1:** $1,925
  - **Estimated State Tuition:** $10,460
  - **Total Prekindergarten:** $12,811 **Total Kindergarten and Grade 1**: $12,385

2026-2027 Revenue Sources

- **Tuition and Program Fees: $588,070**
  - $164,570 Tuition paid by families for prekindergarten (70 students at $2,351)
  - $423,500 Tuition for Kindergarten and Grade 1 paid by town (220 students at $1,925)
- **State Funds: $5,723,710**
  - $5,230,000 State Tuition for all students (500 students at $10,460)
  - $493,710 Tuition paid by state for prekindergarten (210 students at $2,351)
- **Grants, Fees, and Other Contributions: $256,017**
  - $245,817 Title I (estimate)
  - $10,200 Carelot Clubhouse at The Friendship School

Budget Narrative

- **For the 2026-2027 school year** TFS will continue the transition to a Prekindergarten through Grade 2. In 2026-2027, TFS will add Grade 1.
- **Tuition:** For prekindergarten students, local tuition is paid by families. Prekindergarten special education charges are the responsibility of the sending district. If a family is below the state's income threshold, they are eligible for a tuition waiver, and tuition will then be paid by the state. Historically, approximately 25% of Prekindergarten families pay tuition, and 75% of Prekindergarten families qualify for a waiver. This same allocation is used for the 2026-2027 budget.
- **Magnet Schools Assistance Program LEAP (MSAP LEAP):** TFS was the recipient of the MSAP LEAP grant, which supports thematic and systemic revisions at the school as well as student enrollment goals. These funds will support the school's ongoing development of a museum theme and introduction of a dual language immersion option for students. This federal grant is awarded for a five-year period, beginning in October 2022 through September 2028. The MSAP LEAP budget is presented under "Programs & Services" in the budget package; no amounts related to MSAP are included above.
- **74.6% of funds in the TFS budget are allocated to salaries and benefits.** Early childhood classrooms require a 1:10 adult-to-student ratio to ensure safety and supervision throughout the day. For 2026-2027 TFS will enroll 18 prekindergarten classrooms (5 PK3 and 9 PK4), five kindergarten classrooms, and five grade 1 classrooms. The addition of higher grades will allow TFS to reduce staffing needs over time.
- **Class Size:** To support a balanced budget, class sizes are set at 20 students per classroom in prekindergarten and 22 students per classroom in kindergarten and grade 1.

THE FRIENDSHIP SCHOOL (excludes MSAP LEAP grant)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 386,634	$ 240,293	$ 423,340	$ 879,860	$ 588,070	$ 164,730	38.9%
State Funds	$ 5,335,583	$ 5,686,338	$ 5,550,970	$ 5,338,285	$ 5,723,710	$ 172,740	3.1%
Grants, Fees, & Contributions	$ 142,915	$ 140,560	$ 163,562	$ 322,858	$ 256,017	$ 92,455	56.5%
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ 381,334	$ 39,945	$ -	$ (381,334)	(100.0%)
TOTAL REVENUES	**$ 5,865,132**	**$ 6,067,191**	**$ 6,519,206**	**$ 6,580,948**	**$ 6,567,797**	**$ 48,591**	**0.7%**
EXPENDITURES:							
Salaries, Certified	$ 2,298,324	$ 2,478,053	$ 2,745,990	$ 2,909,111	$ 2,977,605	$ 231,615	8.4%
Salaries, Non-Certified	$ 1,099,343	$ 1,130,778	$ 1,187,009	$ 1,142,402	$ 1,014,581	$ (172,428)	(14.5%)
Employee Benefits	$ 722,528	$ 798,008	$ 917,098	$ 885,272	$ 905,802	$ (11,296)	(1.2%)
Professional Services	$ 50,558	$ 134,801	$ 66,725	$ 55,815	$ 55,257	$ (11,468)	(17.2%)
Administration/Management	$ 463,745	$ 523,218	$ 596,749	$ 596,400	$ 601,673	$ 4,924	0.8%
Property Services	$ 8,797	$ 9,906	$ 21,271	$ 21,371	$ 18,371	$ (2,900)	(13.6%)
Maintenance	$ 448,203	$ 459,790	$ 496,263	$ 505,486	$ 508,597	$ 12,334	2.5%
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 6	$ 8,203	$ 200	$ 2,048	$ 200	$ -	-
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ 12,121	$ 323,220	$ 33,493	$ 20,028	$ 20,668	$ (12,825)	(38.3%)
Insurance	$ 19,733	$ 22,099	$ 20,000	$ 28,000	$ 28,000	$ 8,000	40.0%
Phone, Postage, & Printing	$ 28,457	$ 24,036	$ 18,226	$ 24,400	$ 24,400	$ 6,174	33.9%
Books & Supplies	$ 27,316	$ 33,745	$ 26,000	$ 24,152	$ 26,000	$ -	-
Other Supplies	$ 14,273	$ 13,192	$ 17,370	$ 12,870	$ 12,870	$ (4,500)	(25.9%)
Utilities	$ 124,885	$ 310,104	$ 331,370	$ 325,000	$ 337,900	$ 6,530	2.0%
Food for Programs	$ 3,842	$ 5,750	$ 5,000	$ 5,000	$ 5,000	$ -	-
Software & Equipment	$ 15,440	$ 11,455	$ 35,967	$ 23,593	$ 30,398	$ (5,569)	(15.5%)
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ 1,185	$ 2,150	$ 475	$ -	$ 475	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 5,338,756**	**$ 6,288,507**	**$ 6,519,206**	**$ 6,580,948**	**$ 6,567,797**	**$ 48,591**	**0.7%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 526,375**	**$ (221,316)**	**$ -**	**$ -**	**$ -**		

LEARN MAGNET SCHOOLS

REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)

School Demographics & Tuition

- **Grades Served:** 2-7
- **2026-2027 Enrollment Estimate:** 455 students
- **2025-2026 Number of Towns Served:** 12 towns
- **2026-2027 Staff FTE Estimate:** 49.0 FTE
- **2026-2027 Tuition:**
  - **Local Tuition** $1,925
  - **Estimated State Tuition** $10,103
  - **Total** $12,028

2026-2027 Revenue Sources

- **Tuition and Program Fees: $1,045,875**
  - $875,875 Local Tuition
  - $170,000 Magnet Kingdom Revenue
- **State Funds: $4,596,865**
  - $4,596,865 State Tuition
- **Grants, Fees, and Other Contributions: $94,620**
  - $94,620 Title I (estimate)

Budget Narrative

- **Enrollment:** For the 2025-2026 school year, RMMS did not reach its enrollment goal of 485. By October 1st, the total enrollment for the school had capped at 436. New marketing and recruitment strategies were implemented to reach the enrollment target of 455 by October 1st, 2026.
- **For the 2025-2026 school year** RMMS will begin the transition to a Grade 3-8 school. In 2026-2027, RMMS will add grade 7 and eliminate grade 1.
  - **2024-2025:** Kindergarten – Grade 5
  - **2025-2026:** Grade 1 – Grade 6
  - **2026-2027:** Grade 2 – Grade 7
  - **2027-2028:** Grade 3 – Grade 8
- **Magnet Schools Assistance Program (MSAP SOARS):** RMMS was the recipient of the MSAP SOARS grant, which supports thematic and systemic revisions at the school as well as student enrollment goals. These funds will support the school's instructional transformation to a project-based learning approach with a thematic focus on multicultural education featuring a dual language immersion option for students. This federal grant is awarded for a five-year period, beginning in October 2024 through September 2029. The MSAP SOARS budget is presented under "Programs & Services" in the budget package; no amounts related to MSAP are included above.

REGIONAL MULTICULTURAL MAGNET SCHOOL (excludes MSAP SOARS grant)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 1,809,276	$ 1,045,966	$ 1,073,625	$ 1,039,300	$ 1,045,875	$ (27,750)	(2.6%)
State Funds	$ 3,888,710	$ 4,738,587	$ 4,899,955	$ 4,404,908	$ 4,596,865	$ (303,090)	(6.2%)
Grants, Fees, & Contributions	$ 8,486	$ 110,490	$ 125,082	$ 61,633	$ 94,620	$ (30,462)	(24.4%)
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 5,706,472**	**$ 5,895,043**	**$ 6,048,500**	**$ 5,505,841**	**$ 5,737,360**	**$ (311,140)**	**(5.1%)**
EXPENDITURES:							
Salaries, Certified	$ 2,763,066	$ 2,658,079	$ 2,690,572	$ 2,432,536	$ 2,594,729	$ (95,843)	(3.6%)
Salaries, Non-Certified	$ 728,260	$ 775,342	$ 794,492	$ 668,772	$ 674,503	$ (119,989)	(15.1%)
Employee Benefits	$ 566,964	$ 602,555	$ 706,590	$ 619,111	$ 692,546	$ (14,044)	(2.0%)
Professional Services	$ 88,272	$ 89,447	$ 73,202	$ 68,245	$ 69,132	$ (4,070)	(5.6%)
Administration/Management	$ 410,794	$ 490,652	$ 536,799	$ 487,290	$ 513,589	$ (23,210)	(4.3%)
Property Services	$ 38,347	$ 29,347	$ 41,492	$ 46,492	$ 47,800	$ 6,308	15.2%
Maintenance	$ 474,086	$ 435,805	$ 519,346	$ 527,346	$ 528,872	$ 9,526	1.8%
Rent/Internal Rent	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	-
Transportation/Travel	$ 5,880	$ 21,490	$ 4,001	$ 8,100	$ 8,100	$ 4,099	102.4%
Advertising	$ -	$ 542	$ 1,500	$ 1,000	$ -	$ (1,500)	(100.0%)
Other Purchased Services	$ 20,128	$ 372,897	$ 9,665	$ 27,558	$ 27,473	$ 17,808	184.3%
Insurance	$ 41,020	$ 47,632	$ 48,498	$ 59,498	$ 62,473	$ 13,975	28.8%
Phone, Postage, & Printing	$ 38,941	$ 53,812	$ 45,532	$ 53,532	$ 53,532	$ 8,000	17.6%
Books & Supplies	$ 55,690	$ 39,194	$ 50,126	$ 24,501	$ 26,109	$ (24,017)	(47.9%)
Other Supplies	$ 33,098	$ 25,395	$ 27,100	$ 30,000	$ 30,000	$ 2,900	10.7%
Utilities	$ 167,912	$ 283,119	$ 351,400	$ 298,235	$ 312,647	$ (38,753)	(11.0%)
Food for Programs	$ 8,342	$ 9,930	$ 6,000	$ 6,000	$ 6,000	$ -	-
Software & Equipment	$ 24,016	$ 34,647	$ 54,865	$ 49,358	$ 54,895	$ 30	0.1%
Capital Set-Aside	$ -	$ -	$ 25,000	$ 96,292	$ 32,985	$ 7,985	31.9%
Organizational Dues	$ 8,946	$ 475	$ 475	$ 475	$ 475	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ 112,007	$ -	$ -	$ (112,007)	-
TOTAL EXPENDITURES	**$ 5,473,763**	**$ 5,970,360**	**$ 6,048,500**	**$ 5,505,841**	**$ 5,737,360**	**$ (311,140)**	**(5.1%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 232,710**	**$ (75,317)**	**$ -**	**$ -**	**$ -**		

LEARN MAGNET SCHOOLS

MARINE SCIENCE MAGNET HIGH SCHOOL (MSMHS)

School Demographics & Tuition

- **Grades Served:** 9-12
- **2026-2027 Enrollment Estimate:** 280 students
- **2025-2026 Number of Towns Served:** 29 towns
- **2026-2027 Staff FTE Estimate:** 30.90 FTE
- **2026-2027 Tuition:**
  - **Local Tuition:** $3,717
  - **State Tuition:** $10,986
  - **Total:** $14,703

2026-2027 Revenue Sources

- **Tuition and Program Fees: $1,040,760**
  - $1,040,760 Local Tuition
- **State Funds: $3,076,072**
  - $3,076,072 State Tuition
- **Aqua Sales: $27,000**
  - $27,000 (estimate)

Budget Narrative

- **Enrollment:** For 2026-2027, we are budgeting a total student enrollment of 280.
- **Magnet Schools Assistance Program LEAP (MSAP LEAP):** MSMHS was the recipient of the MSAP LEAP grant, which supports thematic and systemic revisions at the school as well as student enrollment goals. These funds will support the school's continued thematic expansion to broaden the definition of "Marine Science" to include learning pathways in policy, fieldwork, and business/entrepreneurship. Funds also support curriculum and instructional revision that promotes student voice/agency as well as the school's development as a project-based learning school. This federal grant is awarded for a five-year period, beginning in October 2022 through September 2028. The MSAP LEAP budget is presented under "Programs & Services" in the budget package; no amounts related to MSAP are included above.
- **Coral Sales**: MSMHS created a business enterprise fund with the sale of coral. Revenue and expenses of this business enterprise are included in the MSMHS budget beginning in 2021-2022. We estimate about $27,000 in revenue for 2026-2027. Expenses include an hourly intern, supplies, equipment, and scholarships. In 2023-2024, LEARN contracted with EM Aquaculture to support the expansion of the coral sales program. A portion of the profits will be retained by LEARN to be used for educational purposes.

MARINE SCIENCE MAGNET HIGH SCHOOL (excludes MSAP LEAP grant)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 1,736,839	$ 1,018,458	$ 1,022,175	$ 1,051,911	$ 1,040,760	$ 18,585	1.8%
State Funds	$ 2,111,613	$ 3,013,905	$ 3,024,725	$ 3,109,030	$ 3,076,072	$ 51,347	1.7%
Grants, Fees, & Contributions	$ -	$ -	$ -	$ -	$ -	$ -	-
Aqua Sales	$ 22,619	$ 21,354	$ 27,000	$ 27,000	$ 27,000	$ -	-
Use of Fund Balance	$ -	$ -	$ 141,627	$ -	$ -	$ (141,627)	-
TOTAL REVENUES	**$ 3,871,071**	**$ 4,053,717**	**$ 4,215,527**	**$ 4,187,941**	**$ 4,143,832**	**$ (71,695)**	**(1.7%)**
EXPENDITURES:							
Salaries, Certified	$ 1,979,881	$ 2,150,782	$ 2,181,003	$ 2,087,496	$ 2,114,707	$ (66,296)	(3.0%)
Salaries, Non-Certified	$ 176,795	$ 210,976	$ 240,989	$ 249,541	$ 257,568	$ 16,579	6.9%
Employee Benefits	$ 325,278	$ 366,256	$ 406,636	$ 404,594	$ 434,151	$ 27,515	6.8%
Professional Services	$ 50,209	$ 55,425	$ 95,850	$ 42,852	$ 40,554	$ (55,296)	(57.7%)
Administration/Management	$ 302,230	$ 342,292	$ 377,273	$ 364,427	$ 371,108	$ (6,165)	(1.6%)
Property Services	$ 17,802	$ 25,463	$ 36,253	$ 28,800	$ 26,679	$ (9,574)	(26.4%)
Maintenance	$ 356,654	$ 397,176	$ 431,268	$ 431,270	$ 447,300	$ 16,032	3.7%
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 5,461	$ 3,400	$ 16,200	$ 5,445	$ 10,000	$ (6,200)	(38.3%)
Advertising	$ -	$ -	$ 1,000	$ 1,000	$ 1,000	$ -	-
Other Purchased Services	$ 8,697	$ 372,399	$ 11,500	$ 21,876	$ 22,075	$ 10,575	92.0%
Insurance	$ 45,764	$ 50,133	$ 52,244	$ 62,301	$ 65,416	$ 13,172	25.2%
Phone, Postage, & Printing	$ 38,974	$ 56,350	$ 51,000	$ 57,461	$ 52,461	$ 1,461	2.9%
Books & Supplies	$ 73,629	$ 36,401	$ 46,000	$ 54,000	$ 35,000	$ (11,000)	(23.9%)
Other Supplies	$ 18,510	$ 20,177	$ 21,550	$ 28,407	$ 28,407	$ 6,857	31.8%
Utilities	$ 65,474	$ 159,586	$ 199,000	$ 173,000	$ 180,500	$ (18,500)	(9.3%)
Food for Programs	$ 7,419	$ 6,678	$ 4,000	$ 7,000	$ 6,000	$ 2,000	50.0%
Software & Equipment	$ 51,980	$ 31,076	$ 38,520	$ 39,379	$ 44,641	$ 6,121	15.9%
Capital Set-Aside	$ 19,635	$ -	$ -	$ 122,862	$ -	$ -	-
Organizational Dues	$ 6,363	$ 31,076	$ 5,241	$ 6,230	$ 6,265	$ 1,024	19.5%
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 3,550,755**	**$ 4,315,647**	**$ 4,215,527**	**$ 4,187,941**	**$ 4,143,832**	**$ (71,695)**	**(1.7%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 320,316**	**$ (261,930)**	**$ -**	**$ -**	**$ -**		

LEARN MAGNET SCHOOLS

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)

School Demographics & Tuition

- **Grades Served:** 11-12
- **2026-2027 Enrollment Estimate:** 95 students
- **2025-2026 Number of Towns Served:** 21 towns
- **2026-2027 Staff FTE Estimate:** 9.10 FTE
- **2026-2027 Tuition:**
  - **Local Tuition:** $3,699
  - **State Tuition:** $10,947
  - **Total:** $14,646

2026-2027 Revenue Sources

- **Tuition and Program Fees: $351,405**
  - $351,405 Local Tuition
- **State Funds: $1,039,965**
  - $1,039,965 State Tuition
- **Grants, Fees, and Other Contributions: $40,392**
  - $40,392 Title I (estimate)

Budget Narrative

- **For the 2026-2027 school year** TRMC will maintain enrollment at 95 students.
- **Professional learning in collaboration with Corwin** will continue to support TRMC's evolution into a Visible Learning School. This professional learning will further shape the school's instructional model and inform curriculum and assessment practices in all classrooms.
- **Three Rivers Community College (TRCC):** TRMC partners with Three Rivers Community College to deliver coursework. This model keeps certain costs down (facilities and staffing costs), while adding the cost of TRCC tuition. Students take classes directly with TRCC, which are supplemented with "contract" classes where TRMC purchases instructional services for the entire student body. TRCC tuition costs are included in "Other Purchased Services."
  - Due to TRCC becoming part of the CT State Community College System, LEARN and TRCC have a lease arrangement from January 1, 2025 though June 30, 2028.
  - For 2026-2027 the student tuition paid by Three Rivers Middle College Magnet High School (TRMC) to Three Rivers Community College (TRMCC) is estimated to be $299,012.

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 516,618	$ 340,308	$ 340,308	$ 351,405	$ 351,405	$ 11,097	3.3%
State Funds	$ 632,908	$ 1,008,307	$ 1,008,320	$ 1,039,965	$ 1,039,965	$ 31,645	3.1%
Grants, Fees, & Contributions	$ 25,835	$ 21,083	$ 33,977	$ 40,392	$ 40,392	$ 6,415	18.9%
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 1,175,361**	**$ 1,369,698**	**$ 1,382,605**	**$ 1,431,762**	**$ 1,431,762**	**$ 49,157**	**3.6%**
EXPENDITURES:							
Salaries, Certified	$ 540,955	$ 610,607	$ 620,478	$ 617,682	$ 640,322	$ 19,844	3.2%
Salaries, Non-Certified	$ 67,148	$ 69,440	$ 71,839	$ 92,229	$ 83,327	$ 11,488	16.0%
Employee Benefits	$ 91,301	$ 106,451	$ 117,672	$ 123,768	$ 126,678	$ 9,006	7.7%
Professional Services	$ 15,940	$ 26,730	$ 33,819	$ 28,803	$ 28,803	$ (5,016)	(14.8%)
Administration/Management	$ 100,980	$ 116,473	$ 123,946	$ 128,727	$ 129,078	$ 5,132	4.1%
Property Services	$ 1,500	$ 33,062	$ 37,000	$ 36,000	$ 36,000	$ (1,000)	(2.7%)
Maintenance	$ 928	$ 928	$ 2,551	$ 2,551	$ 1,001	$ (1,550)	(60.8%)
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 7,367	$ 5,699	$ 10,102	$ 10,403	$ 9,902	$ (200)	(2.0%)
Advertising	$ 6,740	$ 5,240	$ 7,240	$ 2,000	$ 2,000	$ (5,240)	(72.4%)
Other Purchased Services	$ 222,026	$ 363,193	$ 286,000	$ 305,106	$ 305,106	$ 19,106	6.7%
Insurance	$ 5,451	$ 5,807	$ 6,700	$ 7,980	$ 8,379	$ 1,679	25.1%
Phone, Postage, & Printing	$ 2,513	$ 4,349	$ 3,700	$ 11,998	$ 4,588	$ 888	24.0%
Books & Supplies	$ 26,930	$ 29,896	$ 32,529	$ 36,265	$ 33,029	$ 500	1.5%
Other Supplies	$ 2,011	$ 4,201	$ 1,550	$ 4,600	$ 4,257	$ 2,707	174.6%
Utilities	$ -	$ -	$ -	$ -	$ -	$ -	-
Food for Programs	$ 6,091	$ 5,570	$ 7,000	$ 7,000	$ 6,500	$ (500)	(7.1%)
Software & Equipment	$ 23,639	$ 12,379	$ 19,197	$ 15,760	$ 11,902	$ (7,295)	(38.0%)
Capital Set-Aside	$ -	$ 22,050		$ -	$ -	$ -	-
Organizational Dues	$ 860	$ 189	$ 1,282	$ 890	$ 890	$ (392)	(30.6%)
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
				$ -	$ -		
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 1,122,380**	**$ 1,422,264**	**$ 1,382,605**	**$ 1,431,762**	**$ 1,431,762**	**$ 49,157**	**3.6%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 52,981**	**$ (52,565)**	**$ -**	**$ -**	**$ -**		

LEARN

Fiscal Year 2026-2027
Proposed Budget

Programs & Services	
Total Budget:	$32,402,423

PROGRAMS & SERVICES

Programs & Services

Magnet Schools Assistance Program Grants (MSAP): This budget represents two MSAP grants. In October 2022, we received a 5-year, $9.8 million award from the U.S. Department of Education named MSAP LEAP that will run through September 2028. In October 2024, we received an additional 5-year, $9.1 million award named MSAP SOARS that will run through September 2029. These grants are presented as a standalone entity for operational clarity.

Office of Teaching and Learning (OTL): The OTL Office delivers a suite of professional development services across the region and facilitates various professional networks and roundtables for educators. Furthermore, this Office oversees fiscal agent responsibility for multiple grants benefiting member districts and sister RESCs.

Student Support Services (SSS): The Office of Student Support Services provides region-wide support services and hosts specialized programs for students with diverse and complex needs. It is the largest office of LEARN and includes our early childhood education work.

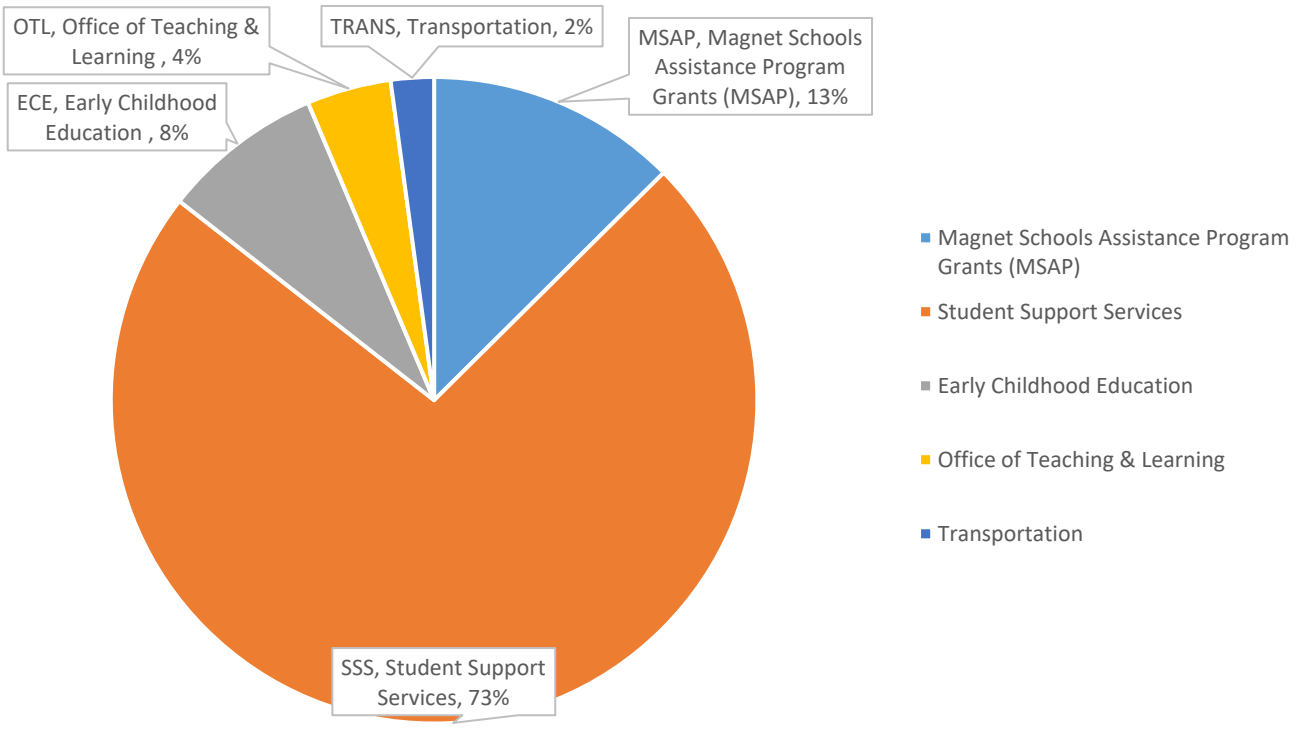
Early Childhood Education (ECE): Positioned within the Student Support Services office, ECE, formerly known as Young Children & Families, offers early care and education programs serving member districts and their communities. ECE collaborates with the Connecticut Office of Early Childhood and various nonprofit organizations to enhance the quality of early care across all educational settings.

- **Creating Connections,** an early LEARNing center operating two classrooms located at the Friendship School.
- **TriShare** is a first-of-its-kind childcare cost-sharing initiative in New London County that makes high quality care affordable for families. LEARN's role in this state plan is a fiscal agent to this program.

Transportation: This budget incorporates operational expenses for mail courier services, van maintenance, the School Choice transportation grant, and external vendor expenses related to transportation services for students at RMMS, TRMC, and MSMHS.

Goodwin University Magnet Schools (GUMS): Effective July 1, 2024, Goodwin University assumed responsibility for all operations related to the GUMS partnership of magnet schools (RMS, CTRA Middle Grades, CTRA).

PROGRAMS & SERVICES: 2026-2027 REVENUE

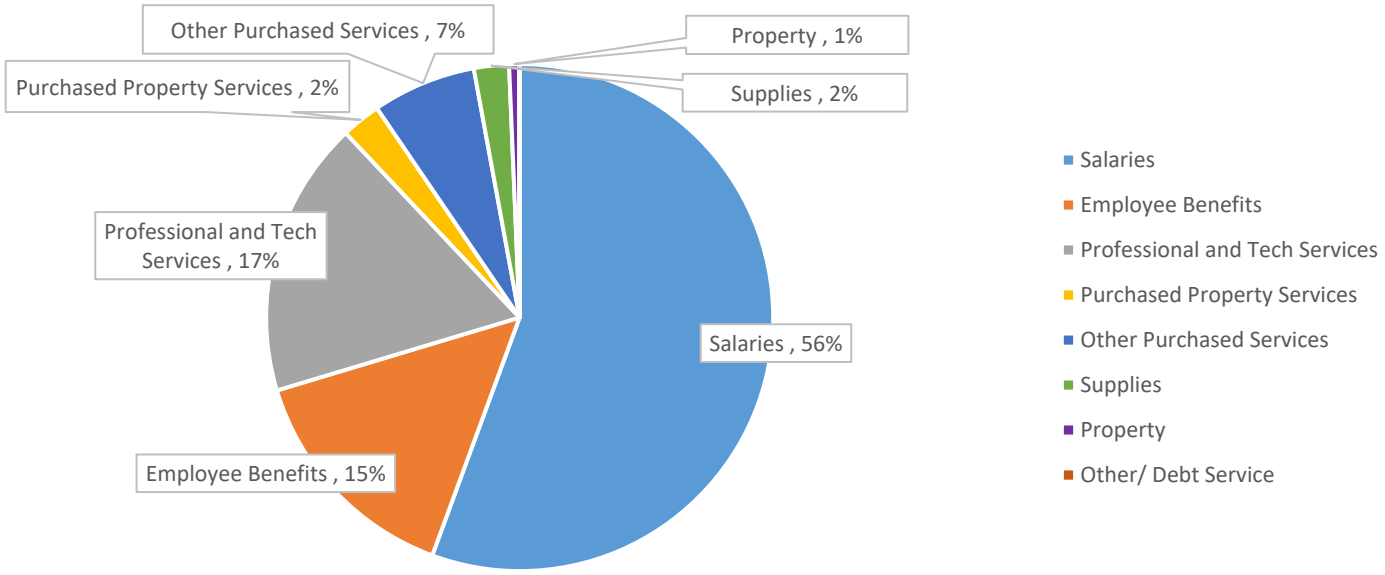


	Magnet Schools Assistance Program Grants	Student Support Services	Early Childhood Education	Office of Teaching & Learning	Transpor-tation	**Total**	**%**
Tuition & Program Fees		23,650,511	189,881	802,636		24,643,028	76.1%
State Funds	4,072,788		1,188,737		482,650	5,744,175	17.7%
Grants, Fees, & Contributions			1,234,313	181,949		1,416,262	4.4%
Use of Fund Balance				383,732	215,227	598,959	1.8%
Total Revenue	4,072,788	23,650,511	2,612,931	1,368,316	697,877	32,402,423	
Percentage	12.6%	73.0%	8.1%	4.2%	2.2%	100%	

PROGRAMS AND SERVICES - BY DEPARTMENT

	Magnet Schools Assistance Program Grants (MSAP)	Student Support Services	Early Childhood Education	Office of Teaching & Learning	Transportation	PROGRAMS & SERVICES 2026-2027 PROPOSED
REVENUES:						
Tuition & Program Fees	$ -	$ 23,650,511	$ 189,881	$ 802,636	$ -	$ 24,643,028
State Funds	$ 4,072,788	$ -	$ 1,188,737	$ -	$ 482,650	$ 5,744,175
Grants, Fees, and Contributions	$ -	$ -	$ 1,234,313	$ 181,949	$ -	$ 1,416,262
Interest Income	$ -	$ -	$ -	$ -	$ -	$ -
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -
Use of Fund Balance	$ -	$ -	$ -	$ 383,732	$ 215,227	$ 598,959
TOTAL REVENUES	**$ 4,072,788**	**$ 23,650,511**	**$ 2,612,931**	**$ 1,368,316**	**$ 697,877**	**$ 32,402,423**
EXPENDITURES:						
Salaries, Certified	$ 1,213,475	$ 6,269,723	$ 19,766	$ 778,561	$ -	$ 8,281,525
Salaries, Non-Certified	$ -	$ 8,484,957	$ 856,153	$ 72,381	$ 28,584	$ 9,442,075
Employee Benefits	$ 236,243	$ 4,089,804	$ 250,977	$ 110,368	$ 14,297	$ 4,701,689
Professional Services	$ 1,964,894	$ 372,900	$ 120,962	$ 79,261	$ -	$ 2,538,017
Administration/Management	$ 349,226	$ 2,448,755	$ 146,251	$ 122,522	$ 6,956	$ 3,073,709
Property Services	$ -	$ 56,300	$ 21,000	$ -	$ -	$ 77,300
Maintenance	$ -	$ 506,661	$ 500	$ -	$ 5,500	$ 512,661
Rent/Internal Rent	$ -	$ 140,148	$ 34,500	$ 36,399	$ -	$ 211,047
Transportation/Travel	$ 67,100	$ 49,500	$ 21,393	$ 42,161	$ 632,952	$ 813,106
Advertising	$ -	$ 1,500	$ 150	$ -	$ -	$ 1,650
Other Purchased Services	$ -	$ 51,100	$ 999,155	$ 26,150	$ -	$ 1,076,405
Insurance	$ -	$ 91,440	$ -	$ -	$ 4,188	$ 95,628
Phone, Postage, & Printing	$ -	$ 106,250	$ 7,004	$ 6,772	$ 400	$ 120,426
Books & Supplies	$ 204,100	$ 32,860	$ 17,500	$ 62,814	$ 500	$ 317,774
Other Supplies	$ -	$ 76,835	$ 98,840	$ 100	$ 4,500	$ 180,275
Utilities	$ -	$ 183,750	$ -	$ -	$ -	$ 183,750
Food for Programs	$ -	$ 21,450	$ 7,280	$ 2,200	$ -	$ 30,930
Software & Equipment	$ 37,750	$ 132,600	$ 11,500	$ 28,128	$ -	$ 209,978
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -
Organizational Dues	$ -	$ 3,500	$ -	$ 500	$ -	$ 4,000
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -
Potential Surplus	$ -	$ 530,478	$ -	$ -	$ -	$ 530,478
TOTAL EXPENDITURES	**$ 4,072,788**	**$ 23,650,511**	**$ 2,612,931**	**$ 1,368,316**	**$ 697,877**	**$ 32,402,423**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

PROGRAMS & SERVICES: EXPENSES



	Programs & Services Totals	%
Salaries, Certified	8,281,525	26.0%
Salaries, Non Certified	9,442,075	29.6%
Total Salaries	17,723,600	55.6%
Employee Benefits	4,701,689	14.8%
Total Employee Benefits	4,701,689	14.8%
Professional Services	2,602,861	8.2%
Administration/Management	3,008,865	9.4%
Total Professional and Tech Services	5,611,726	17.6%
Property Services	77,300	0.2%
Maintenance	512,661	1.6%
Rent/Internal Rent	211,047	0.7%
Total Purchased Property Services	801,008	2.5%
Transportation/Travel	813,106	2.6%
Advertising	1,650	0.0%
Other Purchased Services	1,076,405	3.4%
Insurance	95,628	0.3%
Phone, Postage, & Printing	120,426	0.4%
Total Other Purchased Services	2,107,215	6.6%
Books & Supplies	317,774	1.0%
Other Supplies	180,275	0.6%
Utilities	183,750	0.6%
Food For Programs	30,930	0.1%
Total Supplies	712,729	2.2%
Software & Equipment	209,978	0.7%
Capital Set-Aside	-	0.0%
Total Property	209,978	0.7%
Organizational Dues	4,000	0.0%
Total Other/ Debt Service	4,000	0.0%

PROGRAMS AND SERVICES

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 16,807,033	$ 16,830,781	$ 22,299,504	$ 20,948,379	$ 24,643,028	$ 2,343,524	10.5%
State Funds	$ 3,128,942	$ 4,696,788	$ 6,967,728	$ 6,367,164	$ 5,744,175	$ (1,223,553)	(17.6%)
Grants, Fees and Contributions	$ 15,963,452	$ 956,820	$ 174,100	$ 1,097,709	$ 1,416,262	$ 1,242,162	713.5%
Interest Income	$ -	$ -	$ -	$ -	$ -	$ -	#DIV/0!
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ 1,121,827	$ 1,079,442	$ 598,959	$ (522,868)	-
TOTAL REVENUES	**$ 35,899,427**	**$ 22,484,389**	**$ 30,563,159**	**$ 29,492,694**	**$ 32,402,423**	**$ 2,909,730**	**6.0%**
EXPENDITURES:							
Salaries, Certified	$ 17,231,867	$ 6,151,775	$ 8,522,007	$ 7,312,838	$ 8,281,525	$ (240,482)	(2.8%)
Salaries, Non-Certified	$ 8,370,610	$ 6,335,868	$ 8,393,387	$ 8,655,475	$ 9,442,075	$ 1,048,688	12.5%
Employee Benefits	$ 4,484,567	$ 2,451,729	$ 4,267,239	$ 3,578,898	$ 4,701,689	$ 434,450	10.2%
Professional Services	$ 771,314	$ 1,747,998	$ 1,663,237	$ 3,114,251	$ 2,538,017	$ 874,780	52.6%
Administration/Management	$ 1,827,382	$ 1,897,295	$ 2,788,220	$ 2,701,044	$ 3,073,709	$ 285,489	10.2%
Property Services	$ 138,271	$ 131,826	$ 88,300	$ 59,300	$ 77,300	$ (11,000)	(12.5%)
Maintenance	$ 333,885	$ 347,915	$ 386,871	$ 462,907	$ 512,661	$ 125,790	32.5%
Rent/Internal Rent	$ 130,319	$ 135,935	$ 219,097	$ 206,625	$ 211,047	$ (8,050)	(3.7%)
Transportation/Travel	$ 622,601	$ 725,762	$ 699,727	$ 973,485	$ 813,106	$ 113,379	16.2%
Advertising	$ 11,730	$ 27,375	$ 1,650	$ 87,164	$ 1,650	$ -	-
Other Purchased Services	$ 1,515,056	$ 1,469,183	$ 1,947,033	$ 642,861	$ 1,076,405	$ (870,628)	(44.7%)
Insurance	$ 57,666	$ 53,706	$ 60,500	$ 78,489	$ 95,628	$ 35,128	58.1%
Phone, Postage, & Printing	$ 84,562	$ 80,840	$ 121,446	$ 113,026	$ 120,426	$ (1,020)	(0.8%)
Books & Supplies	$ 170,331	$ 252,753	$ 495,733	$ 313,457	$ 317,774	$ (177,959)	(35.9%)
Other Supplies	$ 103,490	$ 97,845	$ 82,550	$ 267,239	$ 180,275	$ 97,725	118.4%
Utilities	$ 94,163	$ 85,854	$ 138,500	$ 169,000	$ 183,750	$ 45,250	32.7%
Food for Programs	$ 18,834	$ 16,406	$ 23,950	$ 27,652	$ 30,930	$ 6,980	29.1%
Software & Equipment	$ 207,797	$ 181,914	$ 445,776	$ 355,567	$ 209,978	$ (235,798)	(52.9%)
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ 3,015	$ 3,208	$ 4,500	$ 5,210	$ 4,000	$ (500)	(11.1%)
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ 213,436	$ 368,205	$ 530,478	$ 317,042	148.5%
TOTAL EXPENDITURES	**$ 36,177,460**	**$ 22,195,189**	**$ 30,563,159**	**$ 29,492,694**	**$ 32,402,423**	**$ 1,839,265**	**6.0%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (278,033)**	**$ 289,200**	**$ -**	**$ -**	**$ -**		

PROGRAMS & SERVICES

MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)

MSAP Grants

- **Sustainable Outcomes by Advancing Regional Solutions (SOARS):**
  - Award Period: October 1, 2024 through September 30, 2029
  - Award Amount: $9,125,042

- **Leaders for Equity & Achievement through Partnerships (LEAP)**:
  - Award Period: October 1,2022 through September 30, 2027
  - Award Amount: $9,820,260

- **Equity, eXcellence & Pride across Eastern Connecticut (EXPECT):**
  - Award Period: October 1,2017 through March 30, 2023
  - Award Amount: $14,991,098
  - Total Amount Spent/Requested: $14,944,786

Budget Narrative

- In October 2022, LEARN was awarded the **MSAP LEAP** grant, a five-year $9.8 million grant including schools from LEARN (The Friendship School and Marine Science Magnet High School) and Goodwin University Magnet Schools (Magnet Industry 5.0 High School).
- In October 2024, LEARN was awarded the **MSAP SOARS** grant, a five-year $9.1 million grant including one LEARN school (Regional Multicultural Magnet School) and one New London school (Jennings International Education Elementary Magnet School).
- **The MSAP budget**, activities, and results are closely monitored. The budget amount shown reflects federally approved yearly expenditures as of the award date, which are revised over time through communication with federal staff. In addition, unspent amounts may be carried forward and applied differently than originally planned. Therefore, actual expenditures may vary significantly in comparison to original budget amounts.
- The Magnet Schools Assistance Program grant operates on a **federal fiscal year** (Oct 1- Sept 30) and may therefore make purchases over the summer which might not fall into LEARN's fiscal year. Funds which are not expended in the budget year are generally allowed to carry-forward, at the discretion of the federal agency overseeing the grant.
- Since LEARN is reimbursed only for actual expenditures, there will be no surplus or deficit to this budget.

MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ -	$ -	$ -	$ -	$ -	$ -	-
State Funds	$ 1,031,961	$ 2,579,515	$ 4,101,994	$ 4,550,081	$ 4,072,788	$ (29,206)	(0.7%)
Grants, Fees, & Contributions	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 1,031,961**	**$ 2,579,515**	**$ 4,101,994**	**$ 4,550,081**	**$ 4,072,788**	**$ (29,206)**	**(0.7%)**
EXPENDITURES:							
Salaries, Certified	$ 393,209	$ 577,664	$ 1,486,781	$ 955,729	$ 1,213,475	$ (273,306)	(18.4%)
Salaries, Non-Certified	$ 47,250	$ 172,720	$ -	$ 131,260	$ -	$ -	-
Employee Benefits	$ 47,796	$ 88,336	$ 379,133	$ 150,855	$ 236,243	$ (142,890)	(37.7%)
Professional Services	$ 218,299	$ 1,287,075	$ 1,201,380	$ 2,362,304	$ 1,964,894	$ 763,514	63.6%
Administration/Management	$ 60,506	$ 96,268	$ 298,275	$ 280,344	$ 349,226	$ 50,951	17.1%
Property Services	$ -		$ -	$ -	$ -	$ -	-
Maintenance	$ -		$ -	$ -	$ -	$ -	-
Rent/Internal Rent	$ -		$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 109,848	$ 139,612	$ 99,100	$ 198,481	$ 67,100	$ (32,000)	(32.3%)
Advertising	$ 10,831	$ 26,792	$ -	$ 85,514	$ -	$ -	-
Other Purchased Services	$ 125		$ -	$ -	$ -	$ -	-
Insurance	$ -		$ -	$ -	$ -	$ -	-
Phone, Postage, & Printing	$ -	$ 806	$ -	$ -	$ -	$ -	-
Books & Supplies	$ 81,596	$ 160,406	$ 382,575	$ 207,247	$ 204,100	$ (178,475)	(46.7%)
Other Supplies	$ 22,961	$ 8,360	$ -	$ 15,500	$ -	$ -	-
Utilities	$ -		$ -	$ -	$ -	$ -	-
Food for Programs	$ -		$ -	$ -	$ -	$ -	-
Software & Equipment	$ 39,541	$ 37,751	$ 254,750	$ 161,636	$ 37,750	$ (217,000)	(85.2%)
Capital Set-Aside	$ -		$ -	$ -	$ -	$ -	-
Organizational Dues	$ -	$ 350	$ -	$ 1,210	$ -	$ -	-
Interest & Principal Payments	$ -		$ -	$ -	$ -	$ -	-
Potential Surplus	$ -		$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 1,031,961**	**$ 2,596,139**	**$ 4,101,994**	**$ 4,550,081**	**$ 4,072,788**	**$ (29,206)**	**(0.7%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ (16,624)**	**$ -**	**$ -**	**$ -**		

PROGRAMS & SERVICES

OFFICE OF TEACHING & LEARNING (OTL)

2026-2027 Revenue Sources

- **Tuition and Program Fees: $802,636**
  - $756,636 Estimated revenue from contracts and workshops
  - $46,000 Online learning revenue
- **Grants, Fees, and Other Contributions: $181,949**
  - $15,000 Title I McKinney-Vento set-aside (estimate)
  - $32,605 Title II (estimate)
  - $22,893 Title III (estimate)
  - $25,728 Title IV (estimate)
  - $9,503 Bilingual (estimate)
  - $76,220 Pekins (estimate)
- **Use of Fund Balance: $383,732**
  - $383,732 Use of fund Balance

Budget Narrative

- Through professional development and direct consultation, the **Office of Teaching & Learning (OTL)** supports the improvement of teaching skills and the exploration of new insights in the learning environment. OTL enables LEARN to work closely with professional networks, roundtables, and communities of practice that better inform our professional development programs within the region and in our own schools.
- OTL provides workshops and learning options for area school districts as well as for LEARN staff. Newly hired OTL staff are currently creating new offerings and developing additional partnerships with school districts and other agencies. Areas of expertise include but are not limited to Multi Language Learners, Instructional Technology, and Equity in Education.
- OTL manages several larger consortium grants such as Perkins and Title III.

OFFICE OF TEACHING & LEARNING (OTL)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 521,214	$ 547,038	$ 686,605	$ 660,470	$ 802,636	$ 116,031	16.9%
State Funds	$ -	$ -	$ -	$ -	$ -	$ -	-
Grants, Fees, & Contributions	$ 416,157	$ 328,611	$ 174,100	$ 197,335	$ 181,949	$ 7,849	4.5%
Use of Fund Balance	$ -	$ -	$ 713,888	$ 759,160	$ 383,732	$ (330,156)	(46.2%)
TOTAL REVENUES	**$ 937,371**	**$ 875,648**	**$ 1,716,629**	**$ 1,616,965**	**$ 1,368,316**	**$ (348,313)**	**(20.3%)**
EXPENDITURES:							
Salaries, Certified	$ 712,966	$ 811,689	$ 841,827	$ 881,554	$ 778,561	$ (63,266)	(7.5%)
Salaries, Non-Certified	$ 160,687	$ 148,080	$ 140,675	$ 142,061	$ 72,381	$ (68,294)	(48.5%)
Employee Benefits	$ 106,233	$ 115,596	$ 157,339	$ 126,955	$ 110,368	$ (46,971)	(29.9%)
Professional Services	$ 171,120	$ 63,752	$ 44,749	$ 85,868	$ 79,261	$ 34,512	77.1%
Administration/Management	$ 111,597	$ 138,764	$ 150,020	$ 152,410	$ 122,522	$ (27,498)	(18.3%)
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Maintenance	$ 1,046	$ 1,172	$ -	$ -	$ -	$ -	-
Rent/Internal Rent	$ 37,182	$ 35,339	$ 48,871	$ 36,399	$ 36,399	$ (12,472)	(25.5%)
Transportation/Travel	$ 43,440	$ 38,587	$ 34,986	$ 42,161	$ 42,161	$ 7,175	20.5%
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ 29,477	$ 15,873	$ 18,150	$ 26,150	$ 26,150	$ 8,000	44.1%
Insurance	$ -	$ -	$ -	$ -	$ -	$ -	-
Phone, Postage, & Printing	$ 5,408	$ 4,560	$ 6,772	$ 6,772	$ 6,772	$ -	-
Books & Supplies	$ 64,766	$ 75,163	$ 64,978	$ 62,814	$ 62,814	$ (2,164)	(3.3%)
Other Supplies	$ 638	$ 166	$ 100	$ 100	$ 100	$ -	-
Utilities	$ -	$ -	$ -	$ -	$ -	$ -	-
Food for Programs	$ 3,870	$ 1,192	$ 1,000	$ 2,200	$ 2,200	$ 1,200	120.0%
Software & Equipment	$ 75,403	$ 49,273	$ 64,126	$ 51,021	$ 28,128	$ (35,998)	(56.1%)
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ 157	$ -	$ 1,000	$ 500	$ 500	$ (500)	(50.0%)
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 1,523,989**	**$ 1,499,205**	**$ 1,716,629**	**$ 1,616,965**	**$ 1,368,316**	**$ (348,313)**	**(20.3%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (586,619)**	**$ (623,557)**	**$ -**	**$ -**	**$ -**		

PROGRAMS & SERVICES

STUDENT SUPPORT SERVICES (SSS)

2026-2027 Revenue Sources

- **Tuition and Program Fees: $23,650,511**
  - $11,138,545 Estimated revenue for Ocean Avenue LEARNing Academy
  - $2,707,468 Estimated revenue for LEARN Transition Academy
  - $478,363 Estimated revenue for Early Learning Intensive Program
  - $1,198,095 Estimated revenue for Extended School Year
  - $5,774,622 Estimated revenue from Magnet School Special Education Programs
  - $1,553,718 Estimated revenue from district service contracts
  - $799,700 Estimated revenue from state contract work

Budget Narrative

- **Student Support Services** stands as LEARN's largest sector with an employee count of 243.1 (projected for 2026-2027). SSS shows consistent expansion, responding to the needs of our member schools districts and LEARN's magnet schools. These dedicated staff may be allocated to various roles, including outplacement, magnet schools, or regional services. The LEARN Student Support Services team consists of experts from a variety of fields, including psychiatry, psychology, nursing, special education, early childhood education, speech and language pathology, and occupational and physical therapy.

- The RESC Alliance special education team continues to partner with the Bureau of Special Education at the Connecticut State Department. The scope of work ranges from supporting Individualized Education Program (IEP) quality to providing technical assistance to districts in building high-quality transition programs.

- OALA has been operating for over six years, with enrollment ranging between 70 and 80 students over the past two years. For the 2026-2027 budget, we are projecting enrollment of 88 students at OALA and 24 students at LTA.

- Another portion of this budget is the special education provided throughout the magnet programs. The special education costs are charged back to districts. Students receive services based on an IEP developed by staff, families, and sending districts. For 2026-2027, we estimate servicing 169 students across the LEARN magnet schools.

- Due to this department's complexity and scope, additional detailed information is provided on the pages following the SSS budgets.

STUDENT SUPPORT SERVICES (SSS)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 16,090,235	$ 16,145,113	$ 21,197,959	$ 20,141,337	$ 23,650,511	$ 2,452,552	11.6%
State Funds	$ 20,588	$ -	$ -	$ 41,617	$ -	$ -	-
Grants, Fees, & Contributions	$ -	$ 4,590	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 16,110,824**	**$ 16,149,703**	**$ 16,184,812**	**$ 20,182,954**	**$ 23,650,511**	**$ 7,465,699**	**46.1%**
EXPENDITURES:							
Salaries, Certified	$ 4,754,972	$ 4,754,972	$ 6,193,399	$ 5,475,555	$ 6,269,723	$ 76,324	1.2%
Salaries, Non-Certified	$ 5,646,229	$ 5,646,229	$ 7,484,744	$ 7,501,584	$ 8,484,957	$ 1,000,213	13.4%
Employee Benefits	$ 2,169,678	$ 2,169,678	$ 3,506,902	$ 3,073,117	$ 4,089,804	$ 582,902	16.6%
Professional Services	$ 359,636	$ 359,636	$ 368,500	$ 347,050	$ 372,900	$ 4,400	1.2%
Administration/Management	$ 1,625,555	$ 1,625,555	$ 2,214,151	$ 2,099,894	$ 2,448,755	$ 234,604	10.6%
Property Services	$ 138,271	$ 131,826	$ 88,300	$ 48,300	$ 56,300	$ (32,000)	(36.2%)
Maintenance	$ 328,640	$ 341,493	$ 386,371	$ 456,907	$ 506,661	$ 120,290	31.1%
Rent/Internal Rent	$ 53,148	$ 53,148	$ 136,226	$ 136,226	$ 140,148	$ 3,922	2.9%
Transportation/Travel	$ 39,148	$ 37,748	$ 44,100	$ 44,978	$ 49,500	$ 5,400	12.2%
Advertising	$ 583	$ 583	$ 1,500	$ 1,500	$ 1,500	$ -	-
Other Purchased Services	$ 13,667	$ 15,067	$ 19,500	$ 41,941	$ 51,100	$ 31,600	162.1%
Insurance	$ 50,756	$ 50,756	$ 52,500	$ 74,500	$ 91,440	$ 38,940	74.2%
Phone, Postage, & Printing	$ 71,974	$ 71,974	$ 105,350	$ 98,600	$ 106,250	$ 900	0.9%
Books & Supplies	$ 15,277	$ 7,065	$ 28,480	$ 26,220	$ 32,860	$ 4,380	15.4%
Other Supplies	$ 73,001	$ 81,212	$ 66,950	$ 65,095	$ 76,835	$ 9,885	14.8%
Utilities	$ 92,263	$ 85,854	$ 138,500	$ 169,000	$ 183,750	$ 45,250	32.7%
Food for Programs	$ 14,964	$ 14,964	$ 19,650	$ 19,372	$ 21,450	$ 1,800	9.2%
Software & Equipment	$ 89,134	$ 89,134	$ 125,900	$ 131,410	$ 132,600	$ 6,700	5.3%
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ 2,858	$ 2,858	$ 3,500	$ 3,500	$ 3,500	$ -	-
Interest & Principal Payments	$ -		$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ 213,436	$ 368,205	$ 530,478	$ 317,042	148.5%
TOTAL EXPENDITURES	**$ 15,539,753**	**$ 15,539,752**	**$ 16,184,812**	**$ 20,182,954**	**$ 23,650,511**	**$ 7,465,699**	**46.1%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ 571,070**	**$ 609,951**	**$ -**	**$ -**	**$ -**		

STUDENT SUPPORT SERVICES (SSS)

Student Counts

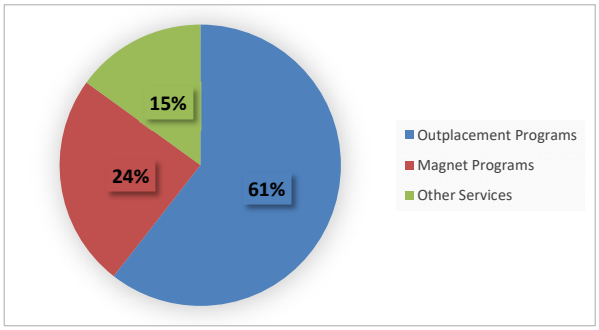
Outplacement Programs	2025-2026 PROJECTED	2026-2027 PROPOSED
Autism/Developmental Delay @ Ocean Ave	65.0	69.0
Emotional/Behavioral Disability @ Ocean Ave	16.0	19.0
LTA Niantic	17.0	24.0
TFS ELIP Program	3.0	4.0
Total Students	**101.0**	**116.0**

Magnet Programs	2025-2026 PROJECTED	2026-2027 PROPOSED
The Friendship School	44	44
Marine Science Magnet High School	39	39
Regional Multicultural Magnet School	74	74
Three Rivers Middle College	12	12
Total Students	**169**	**169**

Staff Counts

Position	2025-2026 PROJECTED	2026-2027 PROPOSED
Accounting Coordinator	1	1
Assistant Directors/Supervisor	4.6	6.6
Board Cert. Behavioral Analysts (BCBA)	13	13
Coordinators	5.2	5.9
Director	3.55	3.55
Intervention Specialists	81.1	90.6
Job Coach	9	9
Medical Assistant Specialist	7	7
Nurses/Health Aids	7	7
Occupational Therapists	11.5	11.7
Office Manager	4	4
Operations Assistant	1	1
Physical Therapists2	2.1	2.1
Psychologists	3.6	3.65
Registered Behavior Technician (RBT)	13	13
School Counselor	1.4	1.4
Social Workers	5	4.95
Special Education Teacher	32.9	37.45
Speech Language Pathologists	9.2	10.2
Speech Language Pathologists Asst.	6	6
Tutor	2	2
Grand Total	**225.15**	**243.1**

Funding Sources



STUDENT SUPPORT SERVICES (SSS)

	2026-2027 Proposed Budget			
	Outplacement Programs	Magnet Programs	Other Services	**Total**
REVENUES				
Participation & Program Fees	$ 14,324,376	$ 5,774,622	$ 3,551,513	$ 23,650,511
State Funds	$ -	$ -	$ -	$ -
Grants, Fees, & Contributions	$ -	$ -	$ -	$ -
Use of Fund Balance	$ -	$ -	$ -	$ -
TOTAL REVENUES	**$ 14,324,376**	**$ 5,774,622**	**$ 3,551,513**	**$ 23,650,511**
EXPENDITURES:				
Salaries, Certified	$ 3,241,540	$ 1,679,015	$ 1,349,168	$ 6,269,723
Salaries, Non Certified	$ 4,847,021	$ 1,581,616	$ 2,056,320	$ 8,484,957
Employee Benefits	$ 2,442,966	$ 1,007,733	$ 639,106	$ 4,089,804
Professional Services	$ 94,500	$ 2,550	$ 275,850	$ 372,900
Administration/Management	$ 1,506,334	$ 605,524	$ 336,897	$ 2,448,755
Property Services	$ 56,000	$ -	$ 300	$ 56,300
Maintenance	$ 500,661	$ -	$ 6,000	$ 506,661
Rent/Internal Rent	$ 108,469	$ -	$ 31,679	$ 140,148
Transportation/Travel	$ 18,950	$ 850	$ 29,700	$ 49,500
Advertising	$ -	$ -	$ 1,500	$ 1,500
Other Purchased Services	$ 36,500	$ 12,000	$ 2,600	$ 51,100
Insurance	$ 91,440	$ -	$ -	$ 91,440
Phone, Postage, & Printing	$ 86,300	$ 2,250	$ 17,700	$ 106,250
Books & Supplies	$ 25,860	$ -	$ 7,000	$ 32,860
Other Supplies	$ 814,360	$ 760,025	$ (1,497,550.04)	$ 76,835
Utilities	$ 183,750	$ -	$ -	$ 183,750
Food For Programs	$ 9,700	$ -	$ 11,750	$ 21,450
Software & Equipment	$ 78,600	$ -	$ 54,000	$ 132,600
Capital Set-Aside	$ 25,000	$ -	$ -	$ 25,000
Organizational Dues	$ -	$ -	$ 3,500	$ 3,500
Interest & Principal Payments	$ -	$ -	$ -	$ -
Potential Surplus	**$ 156,425**	**$ 123,060**	**$ 225,994**	**$ 505,478**
TOTAL EXPENDITURES	**$ 14,324,376**	**$ 5,774,622**	**$ 3,551,513**	**$ 23,650,511**
USE OF FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ -**

PROGRAMS & SERVICES

EARLY CHILDHOOD EDUCATION (ECE)

INCLUDING CREATING CONNECTIONS AND TRISHARE

2026-2027 Revenue Sources

- **Tuition and Program Fees: $189,881**
  - $33,610 Estimated revenue for program consultations
  - $156,271 Creating Connections
- **State Funds : $1,188,737**
  - $320,000 QIS Activity 1 (estimate)
  - $70,000 QIS Activity 2 (estimate)
  - $13,800 New London Parent Outreach Program
  - $784,937 Local Governance Partner (LGP)
- **Grants, Fees and Other Contributions: $1,234,313**
  - $1,041,284 TriShare
  - $193,029 Creating Connections

Budget Narrative

- The **Early Childhood Education** team supports contractual work with New London, Groton, and other member districts. The Early Childhood Education team also provides support to public and private prekindergarten programs across Connecticut with the National Association for the Education of Young Children accreditation (NAEYC).
- The Early Childhood Education (ECE) budget reflects the implementation of Early Start CT (ESCT), a comprehensive, state-funded early care and education initiative launched in July 2025 by the Connecticut Office of Early Childhood (OEC). Under this unified funding model, LEARN serves as a regional intermediary, managing approximately $784,937 annually to support high-quality early childhood programs across multiple school districts and community-based providers. LEARN also serves as the fiduciary entity for the **Local Governance Partners (LGPs)**, a critical component of OEC's vision for Connecticut's early childhood system. Unlike the former School Readiness Councils, which focused on funding management, LGPs function as community early childhood hubs, emphasizing the development of trusted partnerships with families, providers, and the broader community.
- **Creating Connections**, an early LEARNing center, a brand new LEARN program dedicated to nurturing young minds. Creating Connections provides high-quality child care and early learning experiences for children six weeks to three years old. Currently operating two classrooms for infant-and toddler-aged children out of The Friendship School. This work will prepare LEARN for the 2027 official opening of Creating Connections at 51 Daniels Avenue.
- **TriShare** is a first-of-its-kind childcare cost-sharing initiative in New London County that makes high quality care affordable for families. LEARN's role in this state plan is a fiscal agent to this program.

EARLY CHILDHOOD EDUCATION (ECE)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 195,584	$ 138,630	$ 414,940	$ 146,572	$ 189,881	$ (225,059)	(54.2%)
State Funds	$ 1,716,293	$ 1,622,773	$ 2,479,384	$ 1,292,816	$ 1,188,737	$ (1,290,647)	(52.1%)
Grants, Fees, & Contributions	$ -	$ 623,619	$ -	$ 900,374	$ 1,234,313	$ 1,234,313	-
Use of Fund Balance	$ -		$ 226,016	$ 80,535	$ -	$ (226,016)	(100.0%)
TOTAL REVENUES	**$ 1,911,877**	**$ 2,385,022**	**$ 3,120,340**	**$ 2,420,297**	**$ 2,612,931**	**$ (507,409)**	**(16.3%)**
EXPENDITURES:							
Salaries, Certified	$ 56,252	$ 7,451	$ -	$ -	$ 19,766	$ 19,766	-
Salaries, Non-Certified	$ 274,065	$ 343,517	$ 741,066	$ 853,090	$ 856,153	$ 115,087	15.5%
Employee Benefits	$ 65,935	$ 65,942	$ 211,572	$ 214,737	$ 250,977	$ 39,405	18.6%
Professional Services	$ 22,259	$ 37,536	$ 45,108	$ 319,029	$ 120,962	$ 75,854	168.2%
Administration/Management	$ 24,648	$ 30,371	$ 119,387	$ 161,714	$ 146,251	$ 26,864	22.5%
Property Services	$ -	$ -	$ -	$ 11,000	$ 21,000	$ 21,000	-
Maintenance	$ 892	$ -	$ 500	$ 500	$ 500	$ -	-
Rent/Internal Rent	$ 39,989	$ 47,448	$ 34,000	$ 34,000	$ 34,500	$ 500	1.5%
Transportation/Travel	$ 6,829	$ 12,345	$ 16,350	$ 27,753	$ 21,393	$ 5,043	30.8%
Advertising	$ 316	$ -	$ 150	$ 150	$ 150	$ -	-
Other Purchased Services	$ 1,465,419	$ 1,425,149	$ 1,909,383	$ 574,770	$ 999,155	$ (910,228)	(47.7%)
Insurance	$ -	$ -	$ -	$ -	$ -	$ -	-
Phone, Postage, & Printing	$ 5,435	$ 3,071	$ 8,324	$ 7,254	$ 7,004	$ (1,320)	(15.9%)
Books & Supplies	$ 8,529	$ 9,899	$ 19,700	$ 16,676	$ 17,500	$ (2,200)	(11.2%)
Other Supplies	$ 2,811	$ 1,957	$ 10,500	$ 182,044	$ 98,840	$ 88,340	841.3%
Utilities	$ 1,900	$ -	$ -	$ -	$ -	$ -	-
Food for Programs	$ -	$ 250	$ 3,300	$ 6,080	$ 7,280	$ 3,980	120.6%
Software & Equipment	$ 3,720	$ 5,756	$ 1,000	$ 11,500	$ 11,500	$ 10,500	1050.0%
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ -	$ -	$ -	$ -	$ -	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 1,979,000**	**$ 1,990,693**	**$ 3,120,340**	**$ 2,420,297**	**$ 2,612,931**	**$ (507,409)**	**(16.3%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (67,123)**	**$ 394,329**	**$ -**	**$ -**	**$ -**		

TRANSPORTATION

Budget Narrative

- **The Transportation budget** includes funding under the magnet transportation grant (School Choice), which allows for transportation to magnet schools. M&J Bus provides transportation for students attending RMMS, MSMHS, and TRMC.
- For 2026-2027, we are estimating the **School Choice grant** to be $482,650 We estimate the expense of transporting students to be $632,952 resulting in a use of fund balance of $150,302.
- Included in this budget are operational costs of a mail courier, maintenance of vans, and M&J Bus transportation for students at RMMS, MSMHS and TRMC.

TRANSPORTATION (incl TRANSPORTATION CHOICE)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ -	$ -	$ -	$ -	$ -	$ -	-
State Funds	$ 360,100	$ 494,500	$ 386,350	$ 482,650	$ 482,650	$ 96,300	24.9%
Grants, Fees, & Contributions	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ 181,923	$ 239,747	$ 215,227	$ 33,304	18.3%
TOTAL REVENUES	**$ 360,100**	**$ 494,500**	**$ 568,273**	**$ 722,397**	**$ 697,877**	**$ 129,604**	**22.8%**
EXPENDITURES:							
Salaries, Certified	$ -	$ -	$ -	$ -	$ -	$ -	-
Salaries, Non-Certified	$ 25,268	$ 25,323	$ 26,902	$ 27,480	$ 28,584	$ 1,682	6.3%
Employee Benefits	$ 10,642	$ 12,177	$ 12,293	$ 13,234	$ 14,297	$ 2,004	16.3%
Professional Services	$ -	$ -	$ 3,500	$ -	$ -	$ (3,500)	(100.0%)
Administration/Management	$ 5,076	$ 6,337	$ 6,387	$ 6,682	$ 6,956	$ 569	8.9%
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Maintenance	$ 3,307	$ 5,251	$ -	$ 5,500	$ 5,500	$ 5,500	-
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 423,336	$ 497,470	$ 505,191	$ 660,112	$ 632,952	$ 127,761	25.3%
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ -	$ 13,094	$ -	$ -	$ -	$ -	-
Insurance	$ 6,910	$ 2,950	$ 8,000	$ 3,989	$ 4,188	$ (3,812)	(47.7%)
Phone, Postage, & Printing	$ 409	$ 428	$ 1,000	$ 400	$ 400	$ (600)	(60.0%)
Books & Supplies	$ 162	$ 221	$ -	$ 500	$ 500	$ 500	-
Other Supplies	$ 4,011	$ 6,150	$ 5,000	$ 4,500	$ 4,500	$ (500)	(10.0%)
Utilities	$ -	$ -	$ -	$ -	$ -	$ -	-
Food for Programs	$ -	$ -	$ -	$ -	$ -	$ -	-
Software & Equipment	$ -	$ -	$ -	$ -	$ -	$ -	-
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ -	$ -	$ -	$ -	$ -	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 479,121**	**$ 569,400**	**$ 568,273**	**$ 722,397**	**$ 697,877**	**$ 129,604**	**22.8%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (119,021)**	**$ (74,900)**	**$ -**	**$ -**	**$ -**		

PROGRAMS & SERVICES

GOODWIN UNIVERSITY MAGNET SCHOOLS (GUMS)

2023-2024 was the last year of LEARN's contract with Goodwin University Magnet Schools (GUMS).

Goodwin University Magnet Schools Demographics

- **Grades Served:**
  - Connecticut River Academy: 9-12
  - Connecticut River Middle Grades: 6-8
  - Riverside Magnet School: PreK – 5

Budget Narrative

- The GUMS budget page represents the reduction of LEARN's magnet school operations services over time.
- In October 2022, a new MSAP LEAP grant was awarded to LEARN. The federal grant will provide approximately
  $2.0 million to Goodwin University Magnet Schools over the next five-years, beginning in October 2022 through September 2028. GUMS has been and continues to be a recipient under our MSAP grant. The 2017 EXPECT grant provided approximately $2 million to CT River Academy over a five-year period, as well. This grant ended in March 2023. The grant budget is shown under "Programs & Services" in the budget package; no amounts related to MSAP are included above.

GOODWIN UNIVERSITY MAGNET SCHOOLS

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ -	$ -	$ -	$ -	$ -	$ -	-
State Funds	$ -	$ -	$ -	$ -	$ -	$ -	-
Grants, Fees, & Contributions	$ 15,547,295	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 15,547,295**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**-**
EXPENDITURES:							
Salaries, Certified	$ 11,314,469	$ -	$ -	$ -	$ -	$ -	-
Salaries, Non-Certified	$ 2,217,111	$ -	$ -	$ -	$ -	$ -	-
Employee Benefits	$ 2,084,283	$ -	$ -	$ -	$ -	$ -	-
Professional Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Administration/Management	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Maintenance	$ -	$ -	$ -	$ -	$ -	$ -	-
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ -	$ -	$ -	$ -	$ -	$ -	-
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ 6,369	$ -	$ -	$ -	$ -	$ -	-
Insurance	$ -	$ -	$ -	$ -	$ -	$ -	-
Phone, Postage, & Printing	$ 1,335	$ -	$ -	$ -	$ -	$ -	-
Books & Supplies	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Supplies	$ 68	$ -	$ -	$ -	$ -	$ -	-
Utilities	$ -	$ -	$ -	$ -	$ -	$ -	-
Food for Programs	$ -	$ -	$ -	$ -	$ -	$ -	-
Software & Equipment	$ -	$ -	$ -	$ -	$ -	$ -	
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ -	$ -	$ -	$ -	$ -	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 15,623,634**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**-**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (76,340)**	**$ -**	**$ -**	**$ -**	**$ -**		

Contract between LEARN and Goodwin University Magnet Schools ended June 30, 2024.

LEARN

Fiscal Year 2026-2027
Proposed Budget

Organizational Support Total Budget:	$3,727,614
**Expenditures funded through administrative fees:*	*$4,689,157*

ORGANIZATIONAL SUPPORT

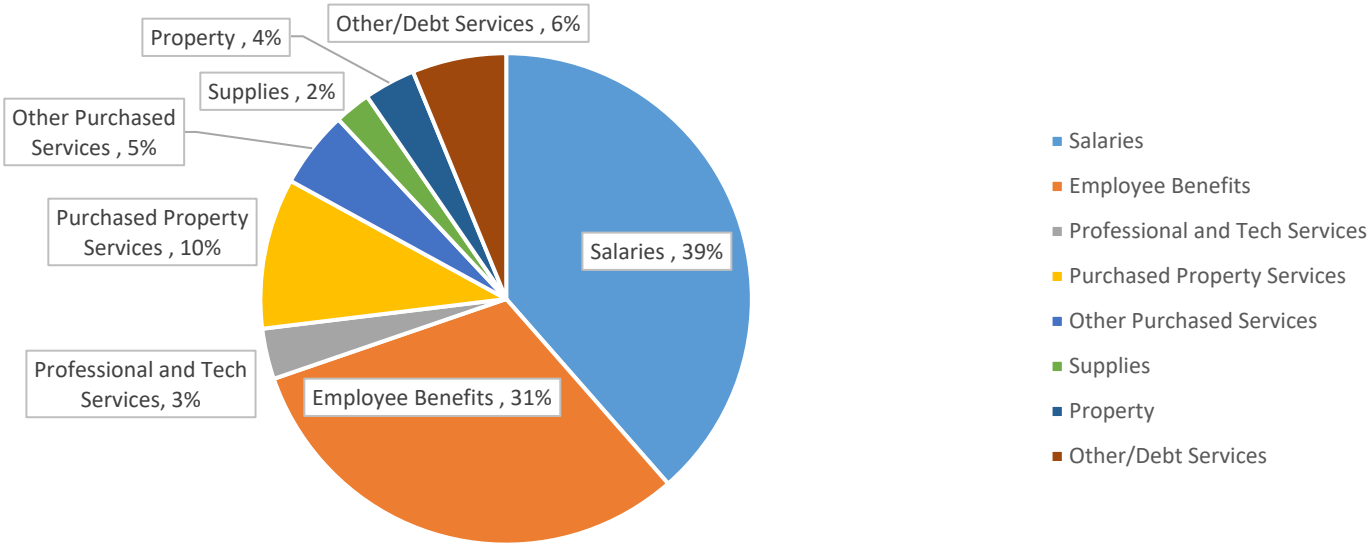
About Organizational Support

- **Executive Services**: Executive Services encompasses the functions that take place at Hatchetts Hill. Executive Services is comprised of: the Office of the Executive Director, the Offices of the Deputy Executive Director and the Associate Executive Director, the Magnet Office, the Business Office, Human Resources, Fingerprinting, and copy/postage costs related to the central office building at 44 Hatchetts Hill Road.
- **Information Technology (IT):** IT provides the backbone of the technology infrastructure of LEARN. The unit provides support not only to the central office building but also to LEARN schools and programs.
    - Additionally, this budget includes the revenues and expenditures incurred by LEARN's Technology/PowerSchool Regional Services. LEARN's Technology/PowerSchool Regional Services provides IT support to districts throughout Eastern Connecticut.
- Expenses related to Organizational Support are charged back to schools, programs, and grants through administrative or management fees/costs. For 2026-2027 , we continue to charge schools a reduced administration fee of 10% and 12% to programs.

ORGANIZATIONAL SUPPORT

	Executive Services	Information Technology	ORGANIZATIONAL SUPPORT 2026-2027 PROPOSED
REVENUES:			
Tuition & Program Fees	$ 644,225	$ 586,576	$ 1,230,801
State Funds	$ -	$ -	$ -
Grants, Fees, & Contributions	$ 1,958,865	$ 141,600	$ 2,100,465
Interest Income	$ 135,000	$ -	$ 135,000
Use of Fund Balance/ Proprietary Fund Transfer	$ 261,348	$ -	$ 261,348
TOTAL REVENUES	**$ 2,999,438**	**$ 728,176**	**$ 3,727,614**
EXPENDITURES:			
Salaries, Certified	$ 520,588	$ -	$ 520,588
Salaries, Non-Certified	$ 1,655,351	$ 1,067,865	$ 2,723,216
Employee Benefits	$ 2,356,783	$ 268,670	$ 2,625,453
Professional Services	$ 273,524	$ 7,000	$ 280,524
Administration/Management	$ -	$ -	$ -
Property Services	$ 32,935	$ -	$ 32,935
Maintenance	$ 562,603	$ -	$ 562,603
Rent/Internal Rent	$ 169,800	$ 69,052	$ 238,852
Transportation/Travel	$ 17,700	$ 12,500	$ 30,200
Advertising	$ 41,000	$ -	$ 41,000
Other Purchased Services	$ 3,900	$ 624	$ 4,524
Insurance	$ 186,000	$ 30,560	$ 216,560
Phone, Postage & Printing	$ 128,300	$ 5,307	$ 133,607
Books & Supplies	$ 24,685	$ 6,000	$ 30,685
Other Supplies	$ 26,608	$ 600	$ 27,208
Utilities	$ 116,700	$ 500	$ 117,200
Food for Programs	$ 24,881	$ -	$ 24,881
Software & Equipment	$ 125,235	$ 160,537	$ 285,772
Capital Set-Aside	$ -	$ -	$ -
Organizational Dues	$ 37,794	$ 255	$ 38,049
Interest & Principal Payments	$ 482,914	$ -	$ 482,914
Use of 12% Admin Fee	$ (3,787,863)	$ (901,294)	$ (4,689,157)
Potential Surplus	$ -	$ -	$ -
TOTAL EXPENDITURES	**$ 2,999,438**	**$ 728,176**	**$ 3,727,614**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**

ORGANIZATIONAL SUPPORT: 2026-2027 EXPENSES



	Information Technology	Executive Services	Totals	%
Salaries, Certified	-	520,588	520,588	6.2%
Salaries, Non Certified	1,067,865	1,655,351	2,723,216	32.4%
Total Salaries	1,067,865	2,175,939	3,243,804	38.5%
Employee Benefits	268,670	2,356,783	2,625,453	31.2%
Total Employee Benefits	268,670	2,356,783	2,625,453	31.2%
Professional Services	7,000	273,524	280,524	3.3%
Total Prof. and Tech. Services	7,000	273,524	280,524	3.3%
Property Services	-	32,935	32,935	0.4%
Maintenance	-	562,603	562,603	6.7%
Rent/Internal Rent	69,052	169,800	238,852	2.8%
Total Purch. Property Services	69,052	765,338	834,390	9.9%
Transportation/Travel	12,500	17,700	30,200	0.4%
Advertising	-	41,000	41,000	0.5%
Other Purchased Services	624	3,900	4,524	0.1%
Insurance	30,560	186,000	216,560	2.6%
Phone, Postage & Printing	5,307	128,300	133,607	1.6%
Total Other Purchased Services	48,991	376,900	425,891	5.1%
Books & Supplies	6,000	24,685	30,685	0.4%
Other Supplies	600	26,608	27,208	0.3%
Utilities	500	116,700	117,200	1.4%
Food For Programs	-	24,881	24,881	0.3%
Total Supplies	7,100	192,874	199,974	2.4%
Software & Equipment	160,537	125,235	285,772	3.4%
Total Property	160,537	125,235	285,772	3.4%
Organizational Dues	255	37,794	38,049	0.5%
Interest & Principal Payments	-	482,914	482,914	5.7%
Total Other/Debt Services	255	520,708	520,963	6.2%

ORGANIZATIONAL SUPPORT

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 1,401,483	$ 892,027	$ 959,774	$ 1,104,934	$ 1,230,801	$ 125,867	28.2%
State Funds	$ -	$ -	$ -	$ -	$ -	$ -	-
Grants, Fees, & Contributions	$ 2,579,606	$ 1,738,443	$ 1,967,780	$ 1,935,172	$ 2,100,465	$ 165,293	6.7%
Interest Income	$ 656,656	$ 438,860	$ 525,000	$ 170,000	$ 135,000	$ (35,000)	(74.3%)
Aqua Sales	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of Fund Balance/ Proprietary Fund Transfer	$ -	$ -	$ 1,249,069	$ 1,472,048	$ 261,348	$ (1,210,700)	(79.1%)
TOTAL REVENUES	**$ 4,637,745**	**$ 3,069,330**	**$ 4,701,623**	**$ 4,682,154**	**$ 3,727,614**	**$ (974,009)**	**(20.7%)**
EXPENDITURES:							
Salaries, Certified	$ 614,839	$ 533,596	$ 506,788	$ 501,788	$ 520,588	$ 13,800	2.7%
Salaries, Non-Certified	$ 2,426,254	$ 2,887,226	$ 3,359,004	$ 3,338,085	$ 2,723,216	$ (635,788)	(18.9%)
Employee Benefits	$ 2,821,033	$ 2,250,730	$ 2,483,758	$ 2,522,550	$ 2,625,453	$ 141,695	5.7%
Professional Services	$ 349,414	$ 636,547	$ 344,058	$ 381,479	$ 280,524	$ (63,534)	(18.5%)
Administration/Management	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Services	$ 28,914	$ 44,718	$ 45,000	$ 32,935	$ 32,935	$ (12,065)	(26.8%)
Maintenance	$ 583,346	$ 563,347	$ 563,767	$ 562,603	$ 562,603	$ (1,164)	(0.2%)
Rent/Internal Rent	$ 239,025	$ 232,226	$ 252,470	$ 234,612	$ 238,852	$ (13,618)	(5.4%)
Transportation/Travel	$ 32,469	$ 50,344	$ 56,490	$ 50,190	$ 30,200	$ (26,290)	(46.5%)
Advertising	$ 2,290	$ 5,071	$ 4,575	$ 61,000	$ 41,000	$ 36,425	796.2%
Other Purchased Services	$ 28,324	$ 283,243	$ 63,486	$ 35,905	$ 4,524	$ (58,962)	(92.9%)
Insurance	$ 179,383	$ 167,443	$ 186,355	$ 185,560	$ 216,560	$ 30,205	16.2%
Phone, Postage & Printing	$ 132,099	$ 111,656	$ 152,071	$ 135,271	$ 133,607	$ (18,464)	(12.1%)
Books & Supplies	$ 15,792	$ 18,813	$ 28,115	$ 30,785	$ 30,685	$ 2,570	9.1%
Other Supplies	$ 18,224	$ 78,450	$ 36,636	$ 32,260	$ 27,208	$ (9,428)	(25.7%)
Utilities	$ 120,863	$ 104,919	$ 152,500	$ 117,200	$ 117,200	$ (35,300)	(23.1%)
Food for Programs	$ 44,246	$ 46,743	$ 36,600	$ 32,681	$ 24,881	$ (11,719)	(32.0%)
Software & Equipment	$ 174,592	$ 217,051	$ 225,615	$ 325,401	$ 285,772	$ 60,157	26.7%
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ 10,431	$ 50,398	$ 37,787	$ 38,049	$ 38,049	$ 262	0.7%
Interest & Principal Payments	$ 379,535	$ 379,535	$ 589,535	$ 394,535	$ 482,914	$ (106,621)	(18.1%)
	$ -	$ -	$ -	$ -	$ -		
Use of 12% Admin Fee	$ (3,110,853)	$ (4,634,819)	$ (4,422,987)	$ (4,330,735)	$ (4,689,157)	$ (266,170)	6.0%
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 5,090,222**	**$ 4,027,236**	**$ 4,701,623**	**$ 4,682,154**	**$ 3,727,614**	**$ (974,009)**	**(20.7%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (452,478)**	**$ (957,906)**	**$ -**	**$ -**	**$ -**		

ORGANIZATIONAL SUPPORT

EXECUTIVE SERVICES

Executive Services encompasses the functions that take place at Hatchetts Hill. Executive Services is comprised of: the Office of the Executive Director, the Offices of the Deputy Executive Director and the Associate Executive Director, the Magnet Office, the Business Office, Human Resources, Fingerprinting, and copy/postage costs related to the central office building at 44 Hatchetts Hill Road.

2026-2027 Revenue Sources

- **Tuition & Program Fees: $644,225**
  - $526,750 Business Office sale of service
  - $99,625 Human Resources sale of service
  - $2,500 Other sale of service (including Fingerprinting and ParaPro)
  - $9,850 Membership fees & dues
- **Grants, Fees, and Other Contributions: $1,958,865**
  - $297,856 Internal rent revenue, $50,000 Internal copy/postage revenue
  - $5,000 Hatchetts Hill internal food revenue
  - $313,248 Estimated internal revenue of Worker's Compensation and Unemployment from school, program and organizational support budgets
  - $1,292,762 Estimated contribution from employees towards their health and life insurance
- **Interest Income: $135,000**
  - $135,000 Interest income
- **Use of Fund Balance $261,348**
  - $261,348 Use of Proprietary Fund Balance (Worker's Compensation and Unemployment Fund)

Budget Narrative

- **Admin Fee:** Each magnet school and LEARN office is charged an administrative fee to cover the costs of Organizational Support. The admin fee is shown as an expense in the respective school and office budgets, and as a credit in Executive Services. Continued in 2026-2027, due to the lack of increase in state and local tuition funding, LEARN made the decision to reduce the administration fee for all schools from 12% to 10%. Programs continue with a 12% admin fee.
- **Regional Support:** In 2020 - 2021, LEARN's Business Office began to provide back-office support to school districts and other educational partners. We anticipate this work will continue to grow in 2026-2027 with the support of the Regional Performance Incentive Program (RPIP) grant. The RPIP grant, awarded by the Office of Policy and Management, is intended to encourage municipalities to participate in regional shared services that have the potential to lower the costs and tax burdens. At LEARN, this includes back-office support by the Business Office, Human Resources, and Information Technology.
- **Principal Payment**: In 2022-2023, Organizational Support began to pay the full interest and principal of the Ocean Avenue LEARNing Academy loan. The payment for 2026-2027 will be $379,534 for principal and interest, a monthly payment of $31,628. The last payment of this loan is July 1, 2028. For 2026-2027, we are also estimating paying $75,000 for short term borrowings for the 51 Daniels Avenue project.
- **Interest Income**: Interest rates significantly increased in the past year. LEARN worked with our lead bank to maximize safety security risk. Due to the increase in rates, interest earned is budgeted at $135,000 for 2026-2027. Appendix B contains a historical chart of federal interest rate fluctuations.

- **Insurance Costs**: The total estimated insurance cost for LEARN for 2026–2027 is $6,231,761. Included in this budget under grants, fees, and contributions is $1,292,762 in employee contributions toward health and life insurance. In addition, LEARN aggregates total insurance-related costs and allocates them to schools and offices based on the number of eligible employees. For 2026–2027, the cost per eligible employee is $11,000. This per-employee charge offsets the insurance expenses reflected under employee benefits.
- **Worker's Compensation and Unemployment**: To reduce the Workers' Compensation and Unemployment (Proprietary) fund balance of $1,149,238 as of June 30, 2025, the 2026–2027 budget anticipates revenues of $313,247 and expenditures of $574,595, resulting in a projected fund balance decrease of $261,348. The revenue estimate is based on charging 0.25% of total salaries for Workers' Compensation and 0.25% for Unemployment, for a combined rate of 0.50%.

EXECUTIVE SERVICES

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 1,114,347	$ 436,163	$ 513,500	$ 583,975	$ 644,225	$ 130,725	25.5%
State Funds	$ -	$ -	$ -	$ -	$ -	$ -	-
Grants, Fees, & Contributions	$ 2,440,806	$ 1,599,443	$ 1,827,080	$ 1,795,272	$ 1,958,865	$ 131,785	7.2%
Interest Income	$ 656,656	$ 438,860	$ 525,000	$ 170,000	$ 135,000	$ (390,000)	(74.3%)
Use of Fund Balance/ Proprietary Fund Transfer	$ -	$ -	$ 1,249,069	$ 1,472,048	$ 261,348	$ (987,721)	(79.1%)
TOTAL REVENUES	**$ 4,211,809**	**$ 2,474,465**	**$ 2,436,250**	**$ 4,021,295**	**$ 2,999,438**	**$ 563,188**	**23.1%**
EXPENDITURES:							
Salaries, Certified	$ 614,839	$ 533,596	$ 506,788	$ 501,788	$ 520,588	$ 13,800	2.7%
Salaries, Non-Certified	$ 1,505,200	$ 1,788,077	$ 2,161,449	$ 2,082,380	$ 1,655,351	$ (506,098)	(23.4%)
Employee Benefits	$ 2,631,059	$ 2,012,288	$ 2,204,568	$ 2,238,647	$ 2,356,783	$ 152,215	6.9%
Professional Services	$ 346,127	$ 629,526	$ 337,058	$ 374,479	$ 273,524	$ (63,534)	(18.8%)
Administration/Management	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Services	$ 28,914	$ 44,718	$ 45,000	$ 32,935	$ 32,935	$ (12,065)	(26.8%)
Maintenance	$ 582,216	$ 562,487	$ 563,767	$ 562,603	$ 562,603	$ (1,164)	(0.2%)
Rent/Internal Rent	$ 169,974	$ 166,597	$ 183,418	$ 165,560	$ 169,800	$ (13,618)	(7.4%)
Transportation/Travel	$ 28,128	$ 35,147	$ 43,990	$ 37,690	$ 17,700	$ (26,290)	(59.8%)
Advertising	$ 2,290	$ 5,071	$ 4,575	$ 61,000	$ 41,000	$ 36,425	796.2%
Other Purchased Services	$ 27,884	$ 282,848	$ 62,862	$ 35,281	$ 3,900	$ (58,962)	(93.8%)
Insurance	$ 152,262	$ 136,882	$ 155,795	$ 155,000	$ 186,000	$ 30,205	19.4%
Phone, Postage & Printing	$ 127,659	$ 107,339	$ 145,499	$ 129,964	$ 128,300	$ (17,199)	(11.8%)
Books & Supplies	$ 10,654	$ 14,025	$ 22,115	$ 24,785	$ 24,685	$ 2,570	11.6%
Other Supplies	$ 18,224	$ 78,314	$ 36,036	$ 31,660	$ 26,608	$ (9,428)	(26.2%)
Utilities	$ 120,863	$ 104,919	$ 152,000	$ 116,700	$ 116,700	$ (35,300)	(23.2%)
Food for Programs	$ 43,598	$ 46,153	$ 36,600	$ 32,681	$ 24,881	$ (11,719)	(32.0%)
Software & Equipment	$ 130,461	$ 99,853	$ 110,757	$ 140,073	$ 125,235	$ 14,478	13.1%
Capital Set-Aside	$ -		$ -				
Organizational Dues	$ 10,431	$ 50,398	$ 37,532	$ 37,794	$ 37,794	$ 262	0.7%
Interest & Principal Payments	$ 379,535	$ 379,535	$ 589,535	$ 394,535	$ 482,914	$ (106,621)	(18.1%)
	$ -		$ -				
Use of 12% Admin Fee	$ (2,266,031)	$ (3,645,401)	$ (3,284,695)	$ (3,134,261)	$ (3,787,863)	$ (503,168)	15.3%
Potential Surplus			$ -				
TOTAL EXPENDITURES	**$ 4,664,287**	**$ 3,432,372**	**$ 4,114,649**	**$ 4,021,295**	**$ 2,999,438**	**$ (1,115,211)**	**(27.1%)**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (452,478)**	**$ (957,906)**	**$ -**	**$ -**	**$ -**		

ORGANIZATIONAL SUPPORT

INFORMATION TECHNOLOGY (IT)

Information Technology – The IT Office oversees the infrastructure and software of all LEARN's schools and programs. Since 2023-2024, this office also includes revenues and expenditures for LEARN's Technology/PowerSchool Regional Services.

2026-2027 Revenue Sources

- **Tuition & Program Fees: $586,576**
  - $551,960 Technology Regional Services
  - $34,616 PowerSchool Regional Services
- **Grants, Fees, and Other Contributions: $141,600**
  - $141,600 per student fee paid by schools

Budget Narrative

- **Support**: Information Technology provides support to LEARN magnet schools, programs, and departments.
- **Per student fee**: Information Technology receives internal funding from LEARN magnet schools and Student Support Services for dedicated on-site tech. support. Magnet schools pay $100 per student based on October 1 enrollment. This internal funding is included in Grants, Fees, and Other Contributions for 2025-2026.
- **Technology and PowerSchool Regional Services**: For 2026-2027, the revenues and expenses for LEARN's Technology/PowerSchool Regional Services are presented in this budget. LEARN's Technology/ PowerSchool Regional Services provides IT support to Eastern Connecticut. We currently have contracts with Bozrah, North Stonington, Preston, New London, Voluntown, and Integrated Day Charter School (IDCS). Through the PowerSchool Consortium, LEARN can provide a cost-effective solution for PowerSchool support. We currently have contracts with six districts including Ledyard, Putnam, and Voluntown.

INFORMATION TECHNOLOGY

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Tuition & Program Fees	$ 287,135	$ 455,865	$ 446,274	$ 520,959	$ 586,576	$ 140,302	31.4%
State Funds	$ -		$ -	$ -	$ -	$ -	-
Grants, Fees, & Contributions	$ 138,800	$ 139,000	$ 140,700	$ 139,900	$ 141,600	$ 900	0.6%
Interest Income	$ -		$ -	$ -	$ -		
Use of Fund Balance/ Proprietary Fund Transfer	$ -		$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 425,935**	**$ 594,865**	**$ 586,974**	**$ 660,859**	**$ 728,176**	**$ 141,202**	**24.1%**
EXPENDITURES:							
Salaries, Certified	$ -	$ -	$ -	$ -	$ -	$ -	-
Salaries, Non-Certified	$ 921,054	$ 1,099,149	$ 1,197,555	$ 1,255,705	$ 1,067,865	$ (129,690)	(10.8%)
Employee Benefits	$ 189,974	$ 238,442	$ 279,190	$ 283,903	$ 268,670	$ (10,520)	(3.8%)
Professional Services	$ 3,287	$ 7,021	$ 7,000	$ 7,000	$ 7,000	$ -	-
Administration/Management	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Maintenance	$ 1,130	$ 860	$ -	$ -	$ -	$ -	-
Rent/Internal Rent	$ 69,052	$ 65,629	$ 69,052	$ 69,052	$ 69,052	$ 0	0.%
Transportation/Travel	$ 4,342	$ 15,197	$ 12,500	$ 12,500	$ 12,500	$ -	-
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ 440	$ 396	$ 624	$ 624	$ 624	$ -	-
Insurance	$ 27,121	$ 30,561	$ 30,560	$ 30,560	$ 30,560	$ -	-
Phone, Postage, & Printing	$ 4,441	$ 4,316	$ 6,572	$ 5,307	$ 5,307	$ (1,265)	(19.2%)
Books & Supplies	$ 5,139	$ 4,788	$ 6,000	$ 6,000	$ 6,000	$ -	-
Other Supplies	$ -	$ 136	$ 600	$ 600	$ 600	$ -	-
Utilities	$ -	$ -	$ 500	$ 500	$ 500	$ -	-
Food for Programs	$ 648	$ 590	$ -	$ -	$ -	$ -	-
Software & Equipment	$ 44,131	$ 117,198	$ 114,858	$ 185,328	$ 160,537	$ 45,679	39.8%
Capital Set-Aside	$ -	$ -	$ -	$ -	$ -	$ -	-
Organizational Dues	$ -	$ -	$ 255	$ 255	$ 255	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Use of 12% Admin Fee	$ (844,822)	$ (989,418)	$ (1,138,292)	$ (1,196,474)	$ (901,294)	$ 236,998	(20.8%)
Potential Surplus	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL EXPENDITURES	**$ 425,935**	**$ 594,865**	**$ 586,974**	**$ 660,859**	**$ 728,176**	**$ 141,202**	**24.1%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		

LEARN

Fiscal Year 2026-2027
Proposed Budget

Non-Operating Items	
Total Budget:	$92,155,962

NON-OPERATING ITEMS

Non-operating items include monies that are not considered to be part of LEARN's operating expenses. These funds must be reported separately for auditing purposes. LEARN staff manage these monies. Additional information on each is included in the following pages.

Non-Operating Items include:

- Eastern CT Health and Medical Cooperative (ECHMC)
- Capital Projects
- Food Service

NON-OPERATING ITEMS: SUMMARY BY PROGRAM

	ECHMC	Capital Projects	Food Service	TOTAL 2026-2027 PROPOSED
REVENUES:				
Premiums Paid (ECHMC)	$ 44,449,056	$ -	$ -	$ 44,449,056
Transfers In - Schools & Programs	$ -	$ 32,985	$ -	$ 32,985
Intergovernmental Revenues	$ -	$ 41,605,025	$ 890,881	$ 42,495,906
Breakfast/Lunch Fees Collected	$ -	$ -	$ 189,000	$ 189,000
M&T Borrowing	$ -	$ 4,485,000	$ -	$ 4,485,000
Use of Fund Balance	$ -	$ 504,015	$ -	$ 504,015
TOTAL REVENUES	**$ 44,449,056**	**$ 46,627,025**	**$ 1,079,881**	**$ 92,155,962**
EXPENDITURES:				
Salaries, Certified	$ -	$ -	$ -	$ -
Salaries, Non-Certified	$ -	$ -	$ 108,213	$ 108,213
Employee Benefits	$ -	$ -	$ 26,367	$ 26,367
Professional Services	$ 44,249,056	$ -	$ -	$ 44,249,056
Administration/Management	$ -	$ -	$ -	$ -
Property Services	$ -	$ -	$ -	$ -
Maintenance	$ -	$ -	$ 16,170	$ 16,170
Rent/Internal Rent	$ -	$ -	$ -	$ -
Transportation/Travel	$ -	$ -	$ 1,000	$ 1,000
Advertising	$ -	$ -	$ -	$ -
Other Purchased Services	$ -	$ -	$ 1,201	$ 1,201
Insurance	$ -	$ -	$ 4,620	$ 4,620
Phone, Postage & Printing	$ -	$ -	$ 220	$ 220
Books & Supplies	$ -	$ -	$ -	$ -
Other Supplies	$ -	$ -	$ 5,199	$ 5,199
Utilities	$ -	$ -	$ 121,000	$ 121,000
Food for Programs	$ -	$ -	$ 692,147	$ 692,147
Software & Equipment	$ -	$ -	$ -	$ -
Capital Projects	$ -	$ 46,627,025	$ 95,000	$ 46,722,025
Organizational Dues	$ -	$ -	$ -	$ -
Interest & Principal Payments	$ -	$ -	$ -	$ -
Potential Surplus	**$ 200,000**	$ -	**$ 8,744**	**$ 208,744**
	$ 44,449,056	**$ 46,627,025**	**$ 1,079,881**	**$ 92,155,962**
EXCESS OF REVENUE OVER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**

NON-OPERATING ITEMS

EASTERN CT HEALTH AND MEDICAL COOPERATIVE (ECHMC)

Budget Narrative

- **Eastern CT Health and Medical Cooperative (ECHMC):** ECHMC is a health and medical consortium designed to mitigate health care costs. LEARN serves as the fiscal agent. For 2025-2026, the consortium includes Old Saybrook, North Stonington, Westbrook Town and Board, Region 17, Region 18, East Haddam Town and Board, Goodwin University, and LEARN.
- As of June 30, 2025, the consortium's net position was $171,971.
- As of February 28, 2026, the consortium's net position was $1,394,746.
- See the chart below for allocation rate changes:

Summary of Medical and Dental Allocation Rates

Fiscal Year	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
LEARN Medical % Change	5.00%	-15.0%	-10.0%	5.0%	8.0%	9.0%	15.0% Estimated
LEARN Dental % Change	5.00%	-15.0%	0.0%	5.0%	8.0%	9.0%	15.0% Estimated

EASTERN CT HEALTH & MEDICAL COOPERATIVE (ECHMC)

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
Cash Inflows (Premiums Paid)	$ 27,901,786	$ 33,991,319	$ 38,246,751	$ 38,651,353	$ 44,449,056	$ 6,202,305	16.2%
Cash Outlays (Expenses)	$ 31,345,473	$ 35,863,856	$ 38,146,751	$ 38,549,780	$ 44,249,056	$ 6,102,305	16.%
Potential Surplus	$ -	$ -	**$ 100,000**	**$ 101,573**	**$ 200,000**	$ 100,000	100.%
Potential Deficit	$ -	$ -	$ -	$ -	$ -	$ -	-
Net Addition/(Deduction)	$ (3,443,687)	$ (1,872,537)	**$ -**	**$ -**	**$ -**		

* ECHMC's net position as of June, 30, 2025, is $171,971

NON-OPERATING ITEMS

CAPITAL PROJECTS

2026-2027 Revenue Sources

- **Cash Inflows (Loans/Grants): $41,605,025**
  - $41,515,000 Estimated 95% State reimbursement for Early LEARNing Magnet School building project, minus 5% hold back received at the completion of the project
  - $90,025 DRIP Grant
- **Transfers In: $32,985**
  - $32,985 Regional Multicultural Magnet School

Budget Narrative

- **Capital Projects:** As LEARN does not have taxing authority to fund major repairs and upgrades, the agency established a Capital Improvement line in the budget.
  - **2024-2025:** Technology replacements for students and staff at all locations across all locations. In addition, renovations to the first and second floors of the LEARN central office-including new flowing, updated bathrooms, and reconfigured office spaces.
  - **2025-2026:** Beginning renovation of RMMS to support change in grades, elevator repairs at MSMHS, and Technology replacements for students and staff at all locations.
  - **2026-2027**: Technology replacements for students and staff at all locations and IT infrastructure. Estimated cost of $537,000.
  - A detailed list of completed and future capital plan expenditures is included in Appendix C.
- **DRIP:** The Connecticut District Repair and Improvement Project (DRIP) program provides grants to public school operators for capital repairs, renovations, and school infrastructure improvements. LEARN was awarded $90,025 for 2025-2026 and an additional $90,025 for 2026-2027. LEARN plans to use these funds to replace a boiler and make necessary repairs to the elevator at RMMS.
- **Early LEARNing Magnet School**: In 2026–2027, LEARN estimates $46,000,000 in project expenses for the Early LEARNing Magnet School, with a 95% state reimbursement rate. An estimated $41,515,000 is expected to be reimbursed by the State. To meet cash flow needs and account for the State's 5% holdback, which is refunded at the completion of the project, LEARN plans to utilize short-term borrowing through M&T Bank. The interest cost associated with this short-term borrowing is included in the Organizational Support budget.

CAPITAL PROJECTS

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 PROJECTED	2026-2027 PROPOSED	DOLLAR VARIANCE	% VARIANCE
Cash Inflows (Loans/Grants)	$ 594,734	$ 809,078	$ 17,952,107	$ 18,042,132	$ 41,605,025	$ 23,652,918	131.8%
Transfers In - Schools & Programs	$ -	$ 1,946,689	$ 25,000	$ 219,154	$ 32,985	$ 7,985	31.9%
Transfers In - Board Approved	$ -	$ -	$ -	$ -	$ -	$ -	-
						$ -	-
Expenses*	$ (1,548,238)	$ (4,867,292)	$ (19,141,955)	$ (19,461,566)	$ (46,627,025)	$ (27,485,070)	143.6%
						$ -	-
Use of Fund Balance	$ 953,504	$ 2,111,525	$ 1,164,848	$ 1,200,280	$ 504,015	$ (660,833)	(56.7%)
M&T Borrowing					$ 4,485,000		
Net Addition/(Deduction)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	$ -	-

NON-OPERATING ITEMS

FOOD SERVICE

Budget Narrative

- **Food Service**: LEARN provides food services for its four magnet schools and outplacement programs. The current contract with Whitsons Culinary Group, selected through the RFP process as the food service management company, began in the 2024–2025 school year.
- For 2021-2022, participation and revenue dramatically increased due to the Federal Government providing free meals for all students. In 2022-2023, LEARN received a SMART food grant in the amount of $135,790.50 that provided free meals for all students through November 2022. Starting December 1, 2022, we collected lunch and breakfast payment by status until February 28, 2023. On March 1, 2023, through the end of the 2022-2023 school year, the Federal Government provided additional funds for free meals for all students. For 2023-2024, free breakfast continued, and students that were eligible for reduced lunch meals received free meals. For 2025-2026, our budget reflects students will be charged for all meals according to lunch status.
- For 2024-2025, LEARN requested approval to have all negative lunch balances be paid using the food service fund balance.
- Continued in 2025-2026, a portion of LEARN staff has been allocated through the food service budget to support food service operations.
- In 2025-2026, LEARN will continue to strengthen relationships with local farmers through our partnership with Healthy PlanEat.
- In 2023-2024, LEARN provided Food Service for 1,395 LEARN students and 1,214 Goodwin University Magnet School students.
- In 2024-2025, LEARN provided Food Service for 1,390 LEARN students.
- In 2025-2026, LEARN provided Food Service for 1,400 LEARN students.

Lunch Prices

2025-2026 Lunch Prices

	MSMHS	TRMC	OALA	RMMS	TFS
Breakfast	$ 1.50	$ 1.50	$ 1.45	$ 1.45	$ 1.45
Lunch	$ 3.00	$ 3.00	$ 2.85	$ 2.85	$ 2.85
Reduced - Breakfast *	$ 0.30	$ 0.30	$ 0.30	$ 0.30	$ 0.30
Reduced – Lunch *	$ 0.40	$ 0.40	$ 0.40	$ 0.40	$ 0.40
Milk Only	$ 0.50	$ 0.50	$ 0.50	$ 0.50	$ 0.50

* For 2024-2025, all students who qualified for reduced meal prices received free meals.

FOOD SERVICE

	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 BUDGET	**2025-2026 PROJECTED**	**2026-2027 PROPOSED**	**DOLLAR VARIANCE**	**% VARIANCE**
REVENUES:							
Intergovernmental Revenues	$ 1,427,901	$ 713,508	$ 848,458	$ 898,458	$ 890,881	$ 42,423	5.%
Breakfast/Lunch Fees Collected	$ 176,800	$ 143,761	$ 180,000	$ 180,000	$ 189,000	$ 9,000	5.%
Service Fees	$ -	$ -	$ -	$ -	$ -	$ -	-
TOTAL REVENUES	**$ 1,604,701**	**$ 857,269**	**$ 1,028,458**	**$ 1,078,458**	**$ 1,079,881**	**$ 51,423**	**5.%**
EXPENDITURES:							
Salaries, Certified	$ -	$ -	$ -	$ -	$ -	$ -	-
Salaries, Non-Certified	$ 282,586	$ 99,932	$ 105,061	$ 105,061	$ 108,213	$ 3,152	3.%
Employee Benefits	$ 20,452	$ 22,418	$ 23,970	$ 23,970	$ 26,367	$ 2,397	10.%
Professional Services	$ 32,678	$ -	$ -	$ -	$ -	$ -	-
Administration/Management	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Services	$ -	$ -	$ -	$ -	$ -	$ -	-
Maintenance	$ -	$ 14,675	$ 14,700	$ 14,700	$ 16,170	$ 1,470	10.%
Rent/Internal Rent	$ -	$ -	$ -	$ -	$ -	$ -	-
Transportation/Travel	$ 1,119	$ 296	$ 315	$ 315	$ 1,000	$ 685	217.5%
Advertising	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Purchased Services	$ 6,793	$ 10,148	$ 1,155	$ 1,155	$ 1,201	$ 46	4.%
Insurance	$ -	$ 3,295	$ 4,200	$ 4,200	$ 4,620	$ 420	10.%
Phone, Postage & Printing	$ 1,632	$ 194	$ 210	$ 210	$ 220	$ 10	4.8%
Books & Supplies	$ -	$ -	$ -	$ -	$ -	$ -	-
Other Supplies	$ 9,973	$ 7,128	$ 4,951	$ 4,951	$ 5,199	$ 248	5.%
Utilities	$ 421,093	$ -	$ 110,000	$ 110,000	$ 121,000	$ 11,000	10.%
Food for Programs	$ 1,352,027	$ 797,915	$ 659,188	$ 659,188	$ 692,147	$ 32,959	5.%
Software & Equipment	$ 91,660	$ -	$ -	$ -	$ -	$ -	-
Capital Set-Aside	$ 470,462	$ 178,938	$ 75,000	$ 125,000	$ 95,000	$ 20,000	26.7%
Organizational Dues	$ -	$ -	$ -	$ -	$ -	$ -	-
Interest & Principal Payments	$ -	$ -	$ -	$ -	$ -	$ -	-
Potential Surplus	$ -	$ -	$ 29,708	$ 29,708	$ 8,744	$ (20,964)	(70.6%)
TOTAL EXPENDITURES	**$ 2,690,475**	**$ 1,134,940**	**$ 1,028,458**	**$ 1,078,458**	**$ 1,079,881**	**$ 51,423**	**5.%**
EXCESS OF REVENUE OVER EXPENDITURES	**$ (1,085,775)**	**$ (277,671)**	**$ -**	**$ -**	**$ -**	**$ -**	

LEARN

Fiscal Year 2026-2027
Proposed Budget

Appendices

A: Fund Balance Information
B: Interest Rate Information
C: Capital Plan
D: Tuition Rates: Schools
E: Tuition Rates: Student Support Services

APPENDIX A: GOVERNMENTAL FUND BALANCES

	Fiscal Year Ending June 30, 2025	2024	Increase (Decrease)
General Fund	$ 19,842,232	$ 22,973,501	$ (3,131,269)
Special Revenue Fund	(140,913)	(497,142)	356,229
Capital Projects Fund	(7,136,837)	(4,372,532)	(2,764,305)
Nonmajor Governmental Funds:			
Special Revenue Funds	45,236	24,764	20,472
Student Activities	224,343	147,142	77,201
School Lunch Fund	646,933	924,604	(277,671)
Total	$ 13,480,994	$ 19,200,337	$ (5,719,343)

Fund Balance Detail

The General Fund decreased the fund balance by $3,131,269.

The Capital Projects Fund decreased $2,764,305.

The School Lunch Fund decreased the fund balance by $277,671.

APPENDIX A: GOVERNMENTAL FUND BALANCES

Governmental Fund Balances as of June 30, 2025

	General Fund	Special Revenue Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Government Funds
Nonspendable for:					
Prepaid Items	$ 28,259	$ 3,730	-	-	**$ 31,989**
Restricted for:					
Learn Projects	-	-	-	$ 45,236	**$ 45,236**
Student Activities	-	-	-	$ 224,343	**$ 224,343**
Committed for					
Salaries, Certified Personnel	-	-	-	-	**$ -**
School Cafereria	-	-	-	$ 646,933	**$ 646,933**
Assigned for:					
Compensated Absences	$ 2,001,307	-	-	-	**$ 2,001,307**
Unasssiged	$ 17,812,666	(144,643)	$ (7,136,837)	-	**$ 10,531,186**
Total Fund Balances	**$ 19,842,232**	**$ (140,913)**	**$ (7,136,837)**	**$ 916,512**	**$ 13,480,994**

Nonspendable
This category presents amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted
This category presents amounts that can be spent only for specific purposes because of enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

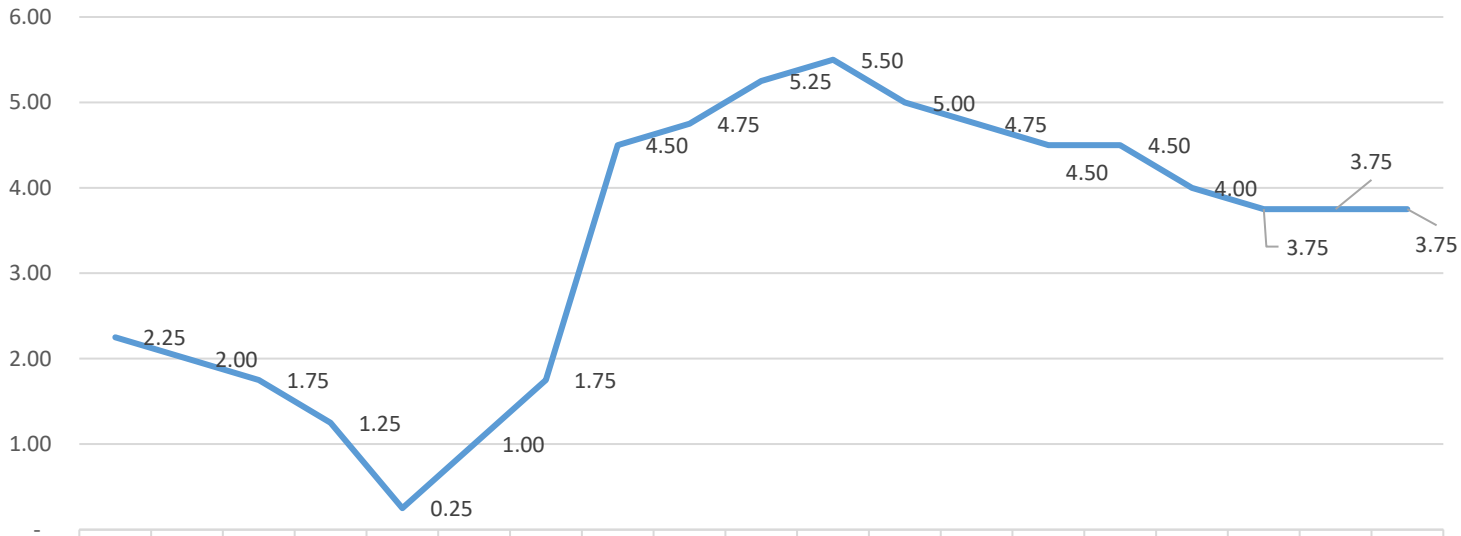
Committed
This category presents amounts that can be used only for specific purposes determined by a formal action of the highest level of decision-making authority for LEARN. Commitments may be established, modified or rescinded only through resolutions approved by the Board of Directors.

Assigned
This category presents amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. Intent can be expressed by the Board of Directors.

Unassigned
This category presents amounts that do not meet the criteria above and are available for any purpose. This category is only reported in the general fund for positive amounts and in any other fund that has a fund balance deficit.

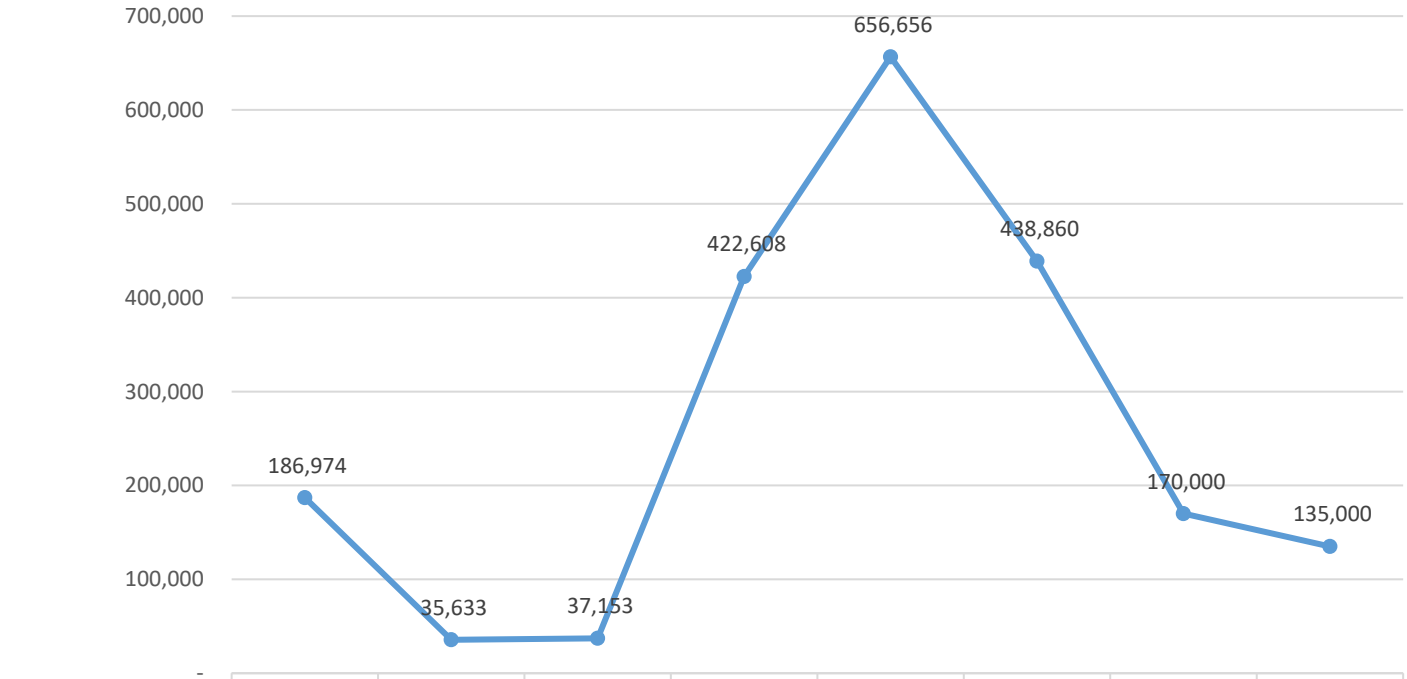
APPENDIX B: INTEREST

Federal Interest Rate (High Range)



	AUG 19	SEP 19	OCT 19	MAR 20	MAR 20	MAY 22	JUN 22	DEC 22	FEB 23	MAY 23	JUL 23	SEP 24	NOV 24	DEC 24	JAN 25	OCT 25	DEC 25	JAN 26	MAR 26
%	2.25	2.00	1.75	1.25	0.25	1.00	1.75	4.50	4.75	5.25	5.50	5.00	4.75	4.50	4.50	4.00	3.75	3.75	3.75

Interest Earned



	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2025-2026	2025-2026 PROJECTED	2026-2027 PROPOSED
Interest Earned	186,974	35,633	37,153	422,608	656,656	438,860	170,000	135,000

APPENDIX C: CAPITAL PROJECTS COMPLETED

Location Key

- **HH** Central Office: 44 Hatchetts Hill, Old Lyme, CT
- **IT** Information Technology: 44 Hatchetts Hill Rd, Old Lyme, CT
- **MSMHS** Marine Science Magnet High School: 130 Shennecossett Rd, Groton, CT
- **RMMS** Regional Multicultural Magnet School: 1 Bulkeley Pl, New London, CT
- **SSS** LEARNing Academy: 660 Ocean Ave, New London, CT
- **TA** LEARN Transition Academy: 58 Pennsylvania Avenue, Niantic, CT
- **TFS** The Friendship School: 24 Rope Ferry Rd, Waterford, CT
- **TRMC** Three Rivers Middle College Magnet High School: 574 New London Turnpike, Norwich, CT

2021-2022		
Location	**Description**	**Total**
HH	Roof project	106,448
HH	HH Desktop/Laptop replacement	31,630
HH	Garden level flooring	26,925
HH	Garden level lounge furniture	20,739
HH	Shed design and build	18,282
HH	Hot water tank replacement	11,451
IT	IT Department furniture	78,738
IT	Technical Equipment Work	24,692
IT	New phone system	17,290
IT	Wireless Controller and Aps	17,055
IT	Fortinet Firewall Renewal	15,374
IT	IT Desktop/Laptop replacement	12,072
RMMS	Boiler/chamber replacement	12,990
RMMS	Electrical replacement	10,208
TFS	Playground shade panels	10,144
	Subtotal 2021-2022	414,038
	Project #2 Expenditures	3,125,870
	Total Expenditures 2021-2022	**3,539,908**

2022-2023		
Location	**Description**	**Total**
HH	Roof project, continued	520,300
HH	Technology replacement for Central Office	18,282
HH	Dumpster Installation	3,076
HH	Asphalt patching and ramp	25,406
HH	Furniture	7,972
IT	Server Replacement	32,226
IT	IT Technology Replacement	17,259
MSMHS	Student and teacher laptop replacements	113,247
RMMS	Cisco Switches	60,902
RMMS	Boiler replacement	30,311
RMMS	Teacher computers replacement	26,534
RMMS	iPad replacement	25,977
RMMS	Smart Boards replacement	22,227
RMMS	Roll Coat Rubber Surface	5,100
SSS	Playground updates	388,257
TFS	Teacher laptop replacements	53,448
TFS	Chiller/Compressor	42,530
TFS	Hot water heater	14,223
TFS	Playground post pads	6,460
TFS	Portable speed bumps	3,403
TRMC	Teacher laptop replacements	10,108
	Subtotal 2022-2023	1,427,245
	Project #2 Expenditures	6,124,270
	Early Childhood Center of Excellence Project	2,902,273
	Total Expenditures 2022-2023	**7,551,515**

2023-2024		
Location	**Description**	**Total**
HH	Hatchetts Hill renovation	17,859
HH	Staff technology replacements	16,201
HH	Uninterruptible Power Supply (UPS)	1,822
HH	Servers	13,416
IT	Technology replacement	2,097
MSMHS	Staff technology replacements	28,144
MSMHS	Phone System	15,896
MSMHS	Asphalt patching and repairs	14,455
MSMHS	Annunciator replacement	39,996
MSMHS	Student technology replacements	53,635
RMMS	SMART Interactive Display*	133,834
RMMS	CISCO Switches*	71,394
RMMS	Phone System*	40,863
RMMS	Painting	24,780
RMMS	Stair and flooring repairs	15,649
RMMS	Upgrades to camera system	28,411
RMMS	Staff technology replacements	23,937
RMMS	Student technology replacements	78,802
SSS	Cloud based technology updates	29,795
TA	Renovation and move to Niantic	263,686
TA	Network improvements	19,918
TA	SMART Interactive Display	7,213
TA	Furniture for new location	63,399
TA	Camera and security system for new location	8,550
TFS	Speed Bumps	1,973
TFS	Boiler replacement	31,809

Subtotal 2023-2024	1,047,533
Project #2 Expenditures	443,029
Early Childhood Center of Excellence Project	57,676
Total Expenditures 2022-2023	**1,548,238**

*Indicates expenses that were partially or fully grant funded

APPENDIX C: CAPITAL PROJECTS COMPLETED

Location Key

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2024-2025		
Location	**Description**	**Total**
TFS	Creating Connections	67,383
HH	Firewall	18,623
HH	Building renovation	1,022,978
IT	Druva	13,000
IT	Fortigate	15,422
HH	Laptop and loaner replacement	23,796
IT	Server	15,935
IT	Switches	20,547
MSMHS	Camera server	14,720
MSMHS	Elevator repairs	49,255
MSMHS	Heat pump	18,208
RMMS	Remodel	211,001
MSMHS	Student laptops	54,145
RMMS	Student laptops	39,865
RMMS	Smart Panels	11,039
RMMS	Staff laptops	23,700
RMMS	Teacher desks	5,515
RMMS	Walkies	13,473
RMMS	Wheelchair lift	19,850
SSS	Fire alarm	64,401
SSS	Roof reapairs	57,150
SSS	Staff Laptops	20,480
SSS	Storage shed	8,550
SSS	Student laptops	17,037
SSS	Wheelchair Van	141,317
SSS	Van	55,451
TFS	Heat actuator	39,233

Subtotal 2024-2025	2,062,075
Early LEARNing Magnet School	2,805,217
Total Expenditures 2024-2025	**4,867,292**

Multi-Year Projects	
LEARNing Academy, Project #2*	
2020-2021	121,818
2021-2022	3,125,870
2022-2023	6,124,270
2023-2024	443,029
Total Cost	9,814,988
State Reimbursement (80%)	7,851,990
Total Cost to LEARN	1,962,998

Early LEARNing Magnet School*	
2022-2023	39,380
2023-2024 Land survey	57,676
2024-2025	2,805,217
Total Cost	2,902,273

APPENDIX C: 5 YEAR CAPITAL PLAN

5 YEAR CAPITAL PLAN

Description	2025-2026 PROJECTED	2026-2027 PROPOSED	2027-2028	2028-2029	2029-2030
HATCHETTS HILL CAMPUS (HH)					
1st and 2nd floor renovations					
Agency-wide HVAC Maintenance		25,000	25,000	25,000	25,000
Boiler #1				90,000	
Boiler #2			85,000		
HH Desktop / Laptop replacement program	18,000	18,000	18,000	18,000	18,000
Parking Lot - Asphalt crack seal, sealcoat, restripe -		25,405			
TOTAL	18,000	68,405	128,000	133,000	43,000
INFORMATION TECHNOLOGY (IT)					
Fortinet Firewall Replacement				15,000	15,000
IT Department and Laptop Replacement Program		5,000			
Loaner Laptop Replacement	3,000	3,000	3,000	3,000	3,000
Rapid Recovery Backup Software					
Server Replacements		16,000			
UPS Battery Backups 2/year	2,000	2,000	2,000	2,000	2,000
Wireless Controller and access points		18,000			
TOTAL	5,000	44,000	5,000	20,000	20,000
REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)					
Asphalt crack seal, sealcoat, restripe			15,000		
Spires Repair	18,840				
Battery Backup (UPS) Replacement		2,000			
Chromebook Replacements	122,850	30,395	30,600	30,600	30,600
Rollcoat of playground surface (every 5 years)				6,000	6,000
Teacher computer replacements				25,500	45,000
Teacher desks - replacement program ($1,000 per desk)	5,000	5,000			
TOTAL	146,690	37,395	45,600	69,950	81,600
THE FRIENDSHIP SCHOOL (TFS)					
None planned					
TOTAL	-	-	-		
THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)					
1: 1 Student Laptops - maintenance Program	27,389	30,000	30,000	30,000	30,000
TOTAL	27,389	30,000	30,000	30,000	30,000

5 YEAR CAPITAL PLAN (CONTINUED)

Description	2025-2026 PROJECTED	2026-2027 PROPOSED	2027-2028	2028-2029	2029-2030
MARINE SCIENCE HIGH SCHOOL (MSMHS)					
Asphalt crack seal, sealcoat, restripe; every three years				22,469	
Basketball Hoop (permenent installation)		3,000			
Elevator Repair	88,006				
HVAC Heat Pump	20,000	50,000	50,000	50,000	50,000
IP Cameras	13,840				
Wireless Controller				41,000	
Switches		10,000		30,000	
Room 128 - additional entrance		15,000			
Library partition		35,000			
Classroom carpeting					32,875
Server Replacements		5,000			
Staff Laptop replacements			52,500		
Student Laptop replacements	48,000	45,000	45,000	45,000	45,000
TV Displays		5,000			
UPS Backup Battery Replacements	1,500	1,500	1,500	1,500	1,500
TOTAL	171,346	169,500	149,000	189,969	129,375
OCEAN AVENUE LEARNING ACADEMY (OALA)					
Firewall Renewal				5,800	
Wireless Aps		36,000			
Switch Replacements		50,000			
UPS Backup Battery Replacements	1,000	1,000		2,000	2,000
iPads - replacement program	35,625				
First floor carpet replacement	60,000	60,000			
Phone system replacement	500	5,000	1,000	1,000	1,000
SMART Panel Replacement	20,000				
Gas Boiler #2				90,000	
Staff Laptop Replacement program	31,500	31,500			
Student Laptop Replacements	19,950	4,200	4,200	4,200	4,200
TOTAL	168,575	187,700	5,200	103,000	7,200
TOTAL ALL LOCATIONS	537,000	537,000	362,800	545,919	311,175

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APPENDIX D: HISTORICAL TUITION RATES & STUDENT POPULATION

LEARN Magnet Tuitions	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	$ 3,120 1.5% increase	$ 3,167 1.51% increase	$ 3,230 1.99% increase	$ 3,319 Additional 2.76%	$ 1,925 42% decrease	$ 1,925 No change	$ 1,925 No change
Marine Science Magnet High School	$ 6,070 1.5% increase	$ 6,131 1.0% increase	$ 6,253 2.0% increase	$ 6,409 Additional 2.49%	$ 3,717 42% decrease	$ 3,717 No change	$ 3,717 No change
Three Rivers Middle College Magnet High School	$ 6,070 1.5% increase	$ 6,131 1.0% increase	$ 6,253 2.0% increase	$ 6,378 Additional 2.00%	$ 3,699 42% decrease	$ 3,699 No change	$ 3,699 No change
The Friendship School	$ 4,053 2.3% increase	$ 4,053	$ 4,053	$ 4,053	$ 2,351 42% decrease	$2,351 (PreK) $1,925 (K)	$2,351 (PreK) $1,925 (K)
State contribution to each school	$ 8,058	$ 8,058	$ 8,058	$ 8,058	$ 10,631 Average	$ 10,624 Average	$ 10,624 Average

Total Per-Pupil Tuitions	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	$ 11,178	$ 11,225	$ 11,288	$ 11,377	$ 12,028	$ 12,208	$ 12,028
Marine Science Magnet High School	$ 14,128	$ 14,189	$ 14,311	$ 14,467	$ 14,716	$ 14,703	$ 14,703
Three Rivers Middle College Magnet High School	$ 14,128	$ 14,189	$ 14,311	$ 14,436	$ 14,658	$ 14,646	$ 14,646
The Friendship School	$ 12,111	$ 12,111	$ 12,111	$ 12,111	$ 12,811	$12,811 (PreK) $12,385 (K)	$12,811 (PreK) $12,385 (K)

STUDENT COUNT @ 10/1	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Regional Multicultural Magnet School	463 of 488	500 of 502	495 of 501	494 of 495	469	436	455
** shows number of tuition paying students vs full student count (difference due to tuition caps)*							
Marine Science Magnet High School	271	271	271	271	274	283	280
Three Rivers Middle College Magnet High School	67	67	79	81	92	95	95
The Friendship School	451 plus 2 1076-E	503	484	459	460	489	500
Magnet Student Total	1,277	1,343	1,335	1,306	1,295	1,303	1,330

LEARN
Student Support Services
SY 2026-2027 Tuition Rates

SERVICE/PROGRAM	2026-2027
Emotional/Behavioral Disability (ED) Programming	
Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Elementary @ ***OALA***	$ 107,271
Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Elementary @ ***OALA***	$ 82,521
Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Secondary @ ***OALA***	$ 105,179
Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Secondary - @ ***OALA***	$ 80,429
Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Secondary @ ***LTA***	$ 105,179
Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Secondary - @ ***LTA***	$ 80,429
Autism/Developmental Delay Programming	
Autism/Developmental Delay (includes 1:1 supports) - Elementary - @ ***OALA***	$ 107,315
Autism/Developmental Delay *(without 1:1 supports)* - Elementary - @ **OALA**	$ 82,565
Autism/Developmental Delay (includes 1:1 supports) - Secondary - @ ***OALA***	$ 109,226
Autism/Developmental Delay *(without 1:1 supports)* - Secondary - @ ***OALA***	$ 84,476
Autism/Developmental Delay (includes 1:1 supports) - Secondary - @ ***LTA***	$ 109,226
Autism/Developmental Delay *(without 1:1 supports)* - Secondary - @ ***LTA***	$ 84,476
Medically Fragile Programming	
Medically Fragile (includes 1:1 supports) - @ ***OALA***	$ 128,061
Medically Fragile *(without 1:1 supports)* - @ ***OALA***	$ 103,311
Transition Programming	
Transition Program (includes 1:1 supports) - EBD - @ ***OALA***	$ 113,374
Transition Program (*without 1:1 supports*) - EBD - @ ***OALA***	$ 88,624
Transition Program (includes 1:1 supports) - ASD/DD - @ ***OALA***	$ 114,673
Transition Program (*without 1:1 supports*) - ASD/DD - @ ***OALA***	$ 89,923
Transition Program (includes 1:1 supports) - EBD - @ ***LTA***	$ 113,374
Transition Program (*without 1:1 supports*) - EBD - @ ***LTA***	$ 88,624
Transition Program (includes 1:1 supports) - ASD/DD - @ ***LTA***	$ 114,673
Transition Program (*without 1:1 supports*) - ASD/DD - @ ***LTA***	$ 89,923
Diagnostic Programming	
Diagnostic 45 day placements (additional services will be billed separately) @ ***OALA***	$ 34,541
Diagnostic 45 day placements (additional services will be billed separately) @ ***LTA***	$ 34,541
Extended School Year (ESY) Programming - 5 week program/5 hours per day	
(ESY) Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Elementary @ ***OALA***	$ 11,002
(ESY) Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Elementary @ ***OALA***	$ 8,464
(ESY) Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Secondary @ ***OALA***	$ 10,788
(ESY) Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Secondary - @ ***OALA***	$ 8,249
(ESY) Emotional/Behavioral Disability (SAILS) (includes 1:1 supports) - Secondary @ ***LTA***	$ 10,788
(ESY) Emotional/Behavioral Disability (SAILS) *(without 1:1 supports)* - Secondary - @ ***LTA***	$ 8,249
(ESY) Autism/Developmental Delay (includes 1:1 supports) - Elementary - @ ***OALA***	$ 11,007
(ESY) Autism/Developmental Delay *(without 1:1 supports)* - Elementary - @ **OALA**	$ 8,468
(ESY) Autism/Developmental Delay (includes 1:1 supports) - Secondary - @ ***OALA***	$ 11,203
(ESY) Autism/Developmental Delay *(without 1:1 supports)* - Secondary - @ ***OALA***	$ 8,664
(ESY) Autism/Developmental Delay (includes 1:1 supports) - Secondary - @ ***LTA***	$ 11,203
(ESY) Autism/Developmental Delay *(without 1:1 supports)* - Secondary - @ ***LTA***	$ 8,664
(ESY) Medically Fragile (includes 1:1 supports) - @ ***OALA***	$ 13,135
(ESY) Medically Fragile *(without 1:1 supports)* - @ ***OALA***	$ 10,596
(ESY) Transition Program (includes 1:1 supports) - EBD - @ ***OALA***	$ 11,628
(ESY) Transition Program (*without 1:1 supports*) - EBD - @ ***OALA***	$ 9,090
(ESY) Transition Program (includes 1:1 supports) - ASD/DD - @ ***OALA***	$ 11,761
(ESY) Transition Program (*without 1:1 supports*) - ASD/DD - @ ***OALA***	$ 9,223
(ESY) Transition Program (includes 1:1 supports) - EBD - @ ***LTA***	$ 11,628
(ESY) Transition Program (*without 1:1 supports*) - EBD - @ ***LTA***	$ 9,090
(ESY) Transition Program (includes 1:1 supports) - ASD/DD - @ ***LTA***	$ 11,761
(ESY) Transition Program (*without 1:1 supports*) - ASD/DD - @ ***LTA***	$ 9,223
Extended School Year (ESY) - 1:1 additional support (not included in tuition)	$ 3,485

LEARN
Student Support Services
SY 2026-2027 Tuition Rates

SERVICE/PROGRAM	2026-2027
1:1 Supports	
1:1 Para Full Time (if not included in tuition) - High School Magnet Schools	$ 48,972
1:1 Para Full Time (if not included in tuition) - Elementary/Middle Magnet Schools	$ 52,890
1:1 Para Full Time (if not included in tuition) - Outplacement programs	$ 56,865
Hourly Rates	
BCBA/Specialist Services per hour	$ 178
Related Services (SLP, COUNS, OT, PT) per hour (group rate of 2 or more = $83.00/hour)	$ 166
Learning & Behavior Team (up to 2 consultants) per hour	$ 251
Tutoring Hourly Rate	$ 54
RN Hourly Rate	$ 102
LPN Hourly Rate	$ 73
Professional Development Rates	
Professional Development (Half Day)	$ 800
Professional Development (Full Day)	$ 1,300
MAGNET-SpecEd TUITION - based on academic hours per week:	
TFS, RMMS, MSMHS, TRMC	
0 to 2 hrs/wk	$ 5,511
2.01-3.99	$ 8,957
4-6.99	$ 12,403
7-9.99	$ 15,842
10-13.99	$ 19,288
14-16.99	$ 22,734
17-19.99	$ 26,180
20 and over	$ 31,691

PLEASE NOTE

Related Services will be separately billed based on monthly service logs.
For 2026-2027, the related services rate is $166/hour ($178 for BCBA and professional staff).

LEARN
Student Support Services
School Year 2026-2027
Magnet Evaluation Fees

Type of Evaluation	***Included in Evaluation***	***Fee @ LEARN Magnet Programs***
PT Evaluation	Comprehensive Evaluation	$880
OT Evaluation	Comprehensive Evaluation	$1,100
OT Evaluation	Area Specific Evaluation	$660
SLP Evaluation	Comprehensive Evaluation	$1,650
SLP Evaluation	Articulation/Intelligibility Evaluation	$770
PSYCH Evaluation	Comprehensive Evaluation	$1,650
PSYCH Evaluation	Area Specific	$990
FBA		$2,310
ADOS		$1,513
AT/AAC Evaluation	Provided by Assistive Tech Specialist for 10-16 hours based on Professional Services hourly rate	$1,780-$2,848
Bilingual SLP Evaluation	10-14 hours based on hourly rate	$1,660-$2,324