Killingly Public Schools

Great Things Happen Here!

2026-2027
BOE Budget
April 9, 2026

FY 2026-27 Budget Development

- Department/School Level Budget Development: October-November
- District Level Budget Development: November-December
- Preliminary Budget: January 14
- Budget Workshops: 1/26, 1/28, 2/4, 2/5
- Board Approval: March 11
- BOE Presentation to Town Council: March 31 @ 7:00
- Public Hearing: April 9 @ 7:00
- Annual Town Meeting: May 4 @ 7:00
- Budget Referendum: May 12

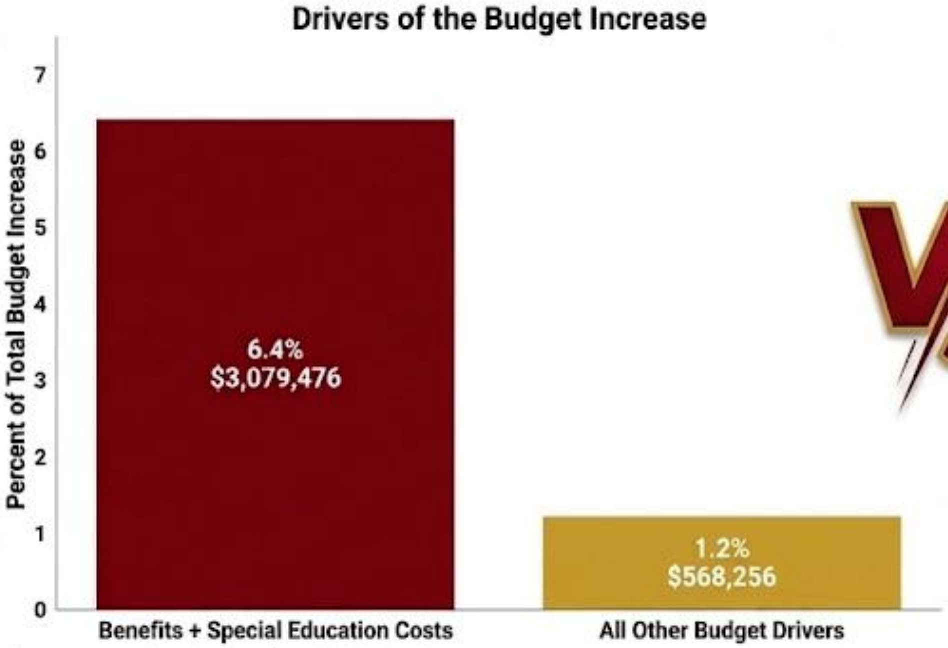
6/2025	2nd Town - Wide Vote	After a second referendum vote the BOE 25-26 budget passes which represents a reduction of **$1.8 million**, or a **1.24% increase over the previous year's budget**. This results in **14 eliminated positions, 8 reduced** positions and **$446K reduced from other lines**.
1/14/26	BOE Meeting	The Superintendent presents her 26-27 budget **without health insurance renewal information.** The proposal shows a **4.84% increase** with a disclaimer that insurance rates will increase. The budget includes **staff reductions due to enrollment decline** and several other line adjustments.
Jan - Feb	Budget Workshops	A series of **workshops convene for the BOE to review the budget line by line and examine decision packages.**
2/11/26	BOE Meeting	The BOE unanimously votes to **accept all decision packages**. These packages add **$424K to the budget**.
2/19/26		Health insurance renewal information is received.
Feb 23-27		The insurance consultant and business office complete the rate calculations for health insurance across the different union contracts and plans.
3/5/26	BOE Meeting	A special meeting is held. The BOE is presented with the updated insurance costs, which raises the budget to a **7.61% increase**.
3/11/26	BOE Meeting	BOE adopts a **$51,586,549 (7.61% increase)**

Hybrid Zero-Based Budgeting with Hard Caps

- All discretionary lines starts at zero
- Every expense is justified from scratch
- No assumptions; all spending must be revalidated annually
- No auto-increases; last year's *actual spending* = the cap*
- Anything not fully expended last year was reexamined
- Budget lines are capped at 0% increase* unless separate requests are approved (decision packages)

* does not include salaries, benefits, utilities, some contracted maintenance etc.

Drivers vs Goals



VS

Board of Education Goals
Approved: 3/27/2019

Goal #1: Academic Achievement

Create proficiency-based systems.
KPS Portrait of a Graduate.

Goal #2: Talent Development

Recruit and retain effective, collaborative, and reflective professionals.

Goal #3: Organizational Systems

Update facilities for student-centered learning. Provide PreK-12 digital tools.

Goal #4: School Culture & Climate

Ensure safe, healthy, and supportive environment. Cultivate positive partnerships.

Innovative Practices to Offset Budget Constraints

THE PYRAMID MODEL CONSORTIUM
Supporting Early Childhood PBIS

Grow-Your-Own Pipeline with CCSU

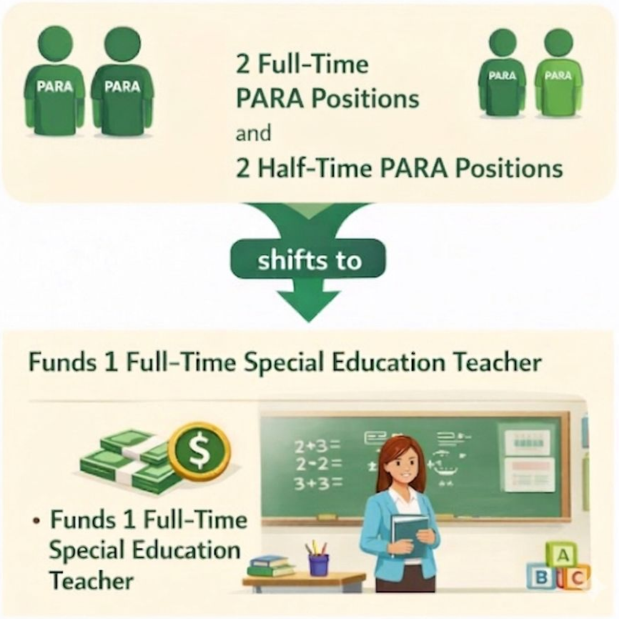
CENTRAL CONNECTICUT STATE UNIVERSITY

CCSU offers a 14-month master's program in special education for individuals who already hold a bachelor's degree in any field.Participants work in our special education settings during the day and complete coursework in the summer, evenings and on weekends.

We will be advertising paraeducator positions for next year targeted to candidates with bachelor's degrees who aspire to become special education teachers but face financial barriers.

Killingly Public Schools will assist with **tuition support** using our existing **tuition reimbursement** line, covering approximately half the cost—about $11,000. In return, participants will commit to four years of employment with the district.

Reallocate Staff Positions



2026-2027 Board of Education Budget Overview

7.61%

OVERALL INCREASE

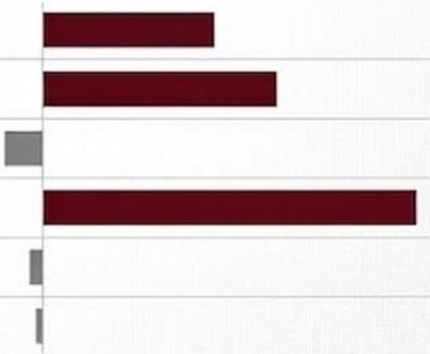
+$3,647,733

BUDGET SUMMARY

Proposed Budget (26-27):	Increase from 25-26:	Adopted Budget (25-26):
$51,586,550	**$3,647,733**	**$47,938,817**

KEY BUDGET DRIVERS (DIFFERENCE)

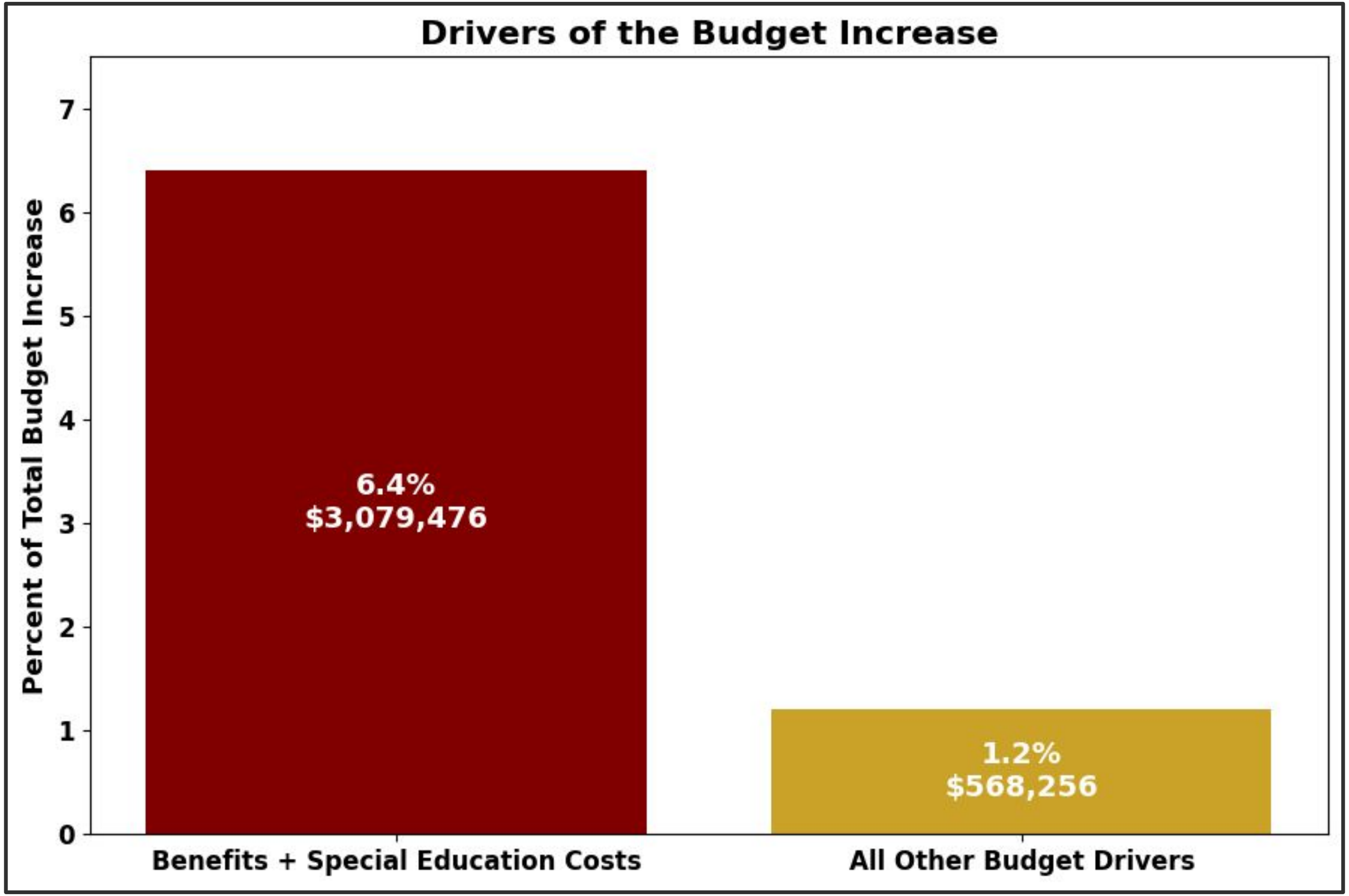
- Salaries: **+$775,927**
- Benefits: **+$1,119,030**
- Prof./Tech. Services: **-$110,216**
- Other Purch. Services: **+$1,960,448**
- Supplies: **-$35,528**
- Equipment: **-$15,772**



26-27 BOARD OF EDUCATION BUDGET

3/5/2026

Object / Description	24-25 Actual Expenditures 7/1/24 - 6/30/25	25-26 Adopted Budget 7/1/25 - 6/30/26	26-27 Budget Requests 7/1/26 - 6/30/27	Difference 25-26 to 26-27	Overall Budget % Increase
100 SALARIES	$ 28,549,030.89	$ 29,483,109.03	$ 30,259,035.61	$ 775,926.58	
200 BENEFITS	6,409,372.99	7,011,005.50	8,130,035.25	1,119,029.75	
300 PROFESSIONAL/TECHNICAL SERVICES	1,307,746.66	1,842,865.00	1,732,649.00	(110,216.00)	
400 UTILITIES/CONTRACTED SERVICES	2,984,431.05	3,016,218.86	2,958,006.86	(58,212.00)	
500 OTHER PURCHASED SERVICES	6,128,880.01	5,045,536.86	7,005,984.61	1,960,447.75	
600 SUPPLIES	829,255.31	1,073,193.88	1,037,665.62	(35,528.26)	
700 EQUIPMENT	86,515.33	171,120.37	155,348.78	(15,771.59)	
800 DUES & FEES/OTHER OBJECTS	235,745.73	295,767.50	307,824.10	12,056.60	
GRAND TOTAL:	**$ 46,530,977.97**	**$ 47,938,817.00**	**$ 51,586,549.83**	**$ 3,647,732.83**	**7.61%**


Drivers of the Budget Increase
Percent of Total Budget Increase
0
1
2
3
4
5
6
7
6.4%
$3,079,476
1.2%
$568,256
Benefits + Special Education Costs
All Other Budget Drivers

Health Insurance: Major Cost Driver # 1

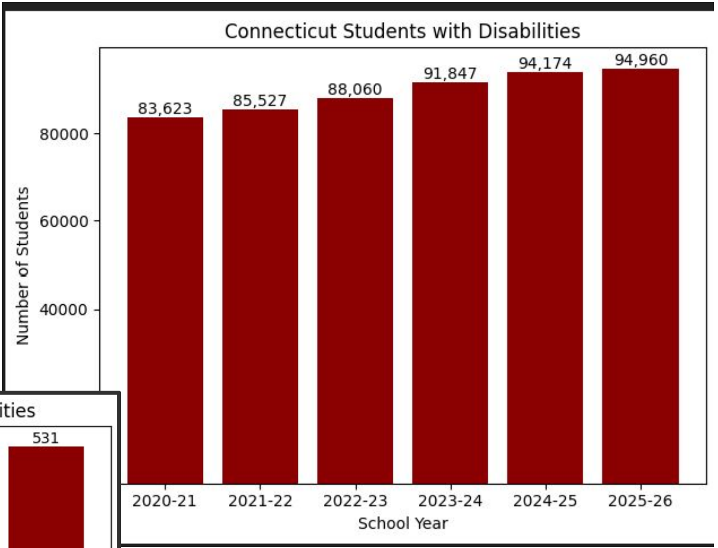
What We Cannot Control

- Rising medical and prescription drug costs
- Contractually required

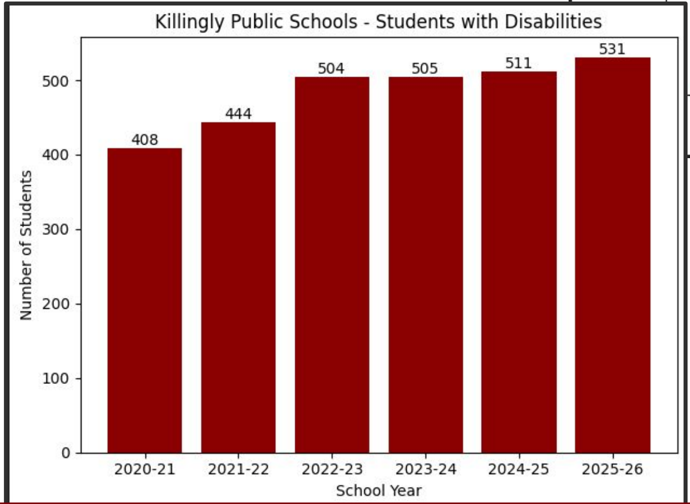
Special Education: Major Cost Driver # 2

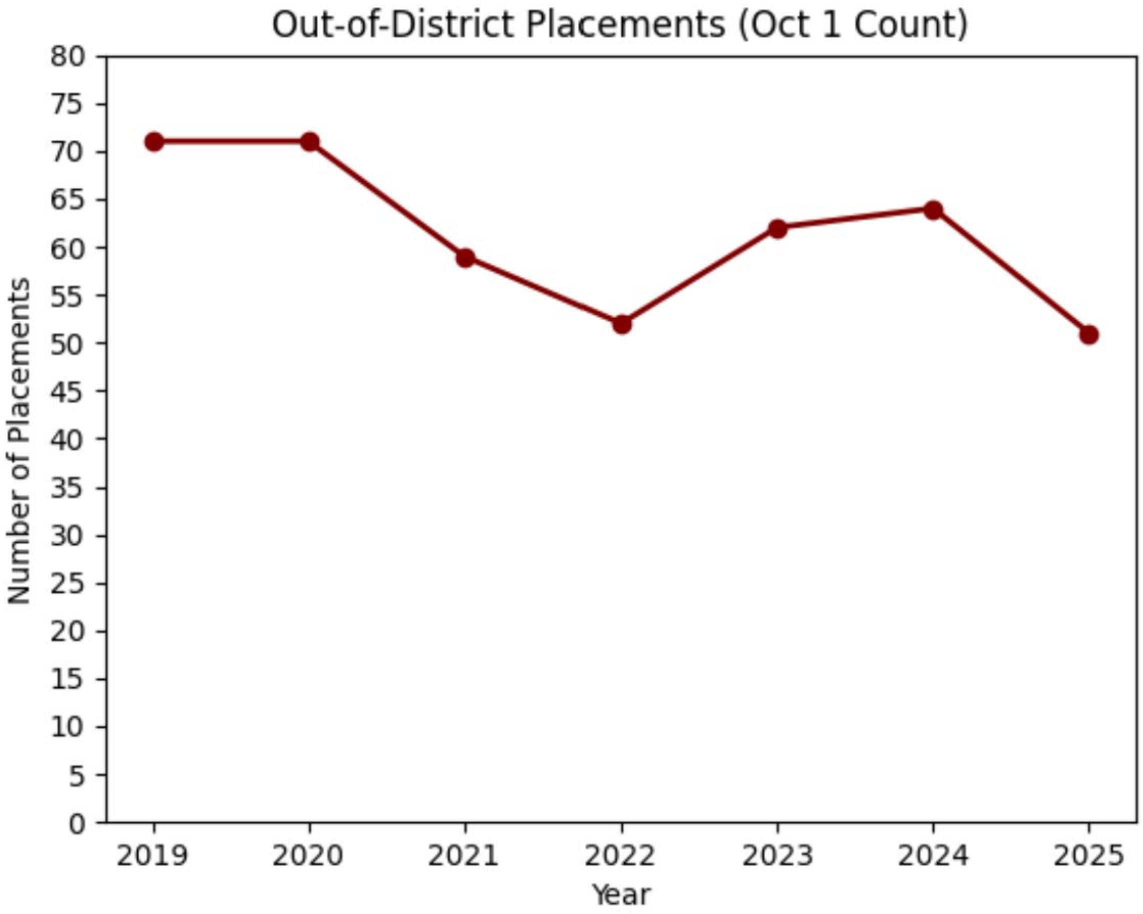
Why Costs Are Rising

- Increased number of students requiring services
- Increased student needs and service intensity
- Rising tuition for out-of-district placements
- Higher transportation and provider costs



IDEA (federal law) requires individualized services regardless of budget





Out-of-District Placements (Oct 1 Count)
Number of Placements
80
75
70
65
60
55
50
45
40
35
30
25
20
15
10
5
0
2019
2020
2021
2022
2023
2024
2025
Year

Excess Cost Reimbursement

Explanation of Excess Cost Grant Reimbursement

The Excess Cost grant is provided by the State to school districts to <u>assist them in paying for special education expenses for students with extraordinary needs</u>.

Connecticut General Statutes § 10-76g that relates to **Excess Cost reimbursement** :

> *"…the State Board of Education shall, **within available appropriations**, pay on a current basis **any** costs in excess of the local or regional board's basic contribution paid by such board in accordance with the provisions of this subsection."*

What if the state fully funds Excess Cost Reimbursement?

3/1/26 SEECG filing	70% reimbursement rate	100% reimbursement rate
$1.9 M (estimated)	$1,334,608	↑ +$571,975
		↑ $1,906,583

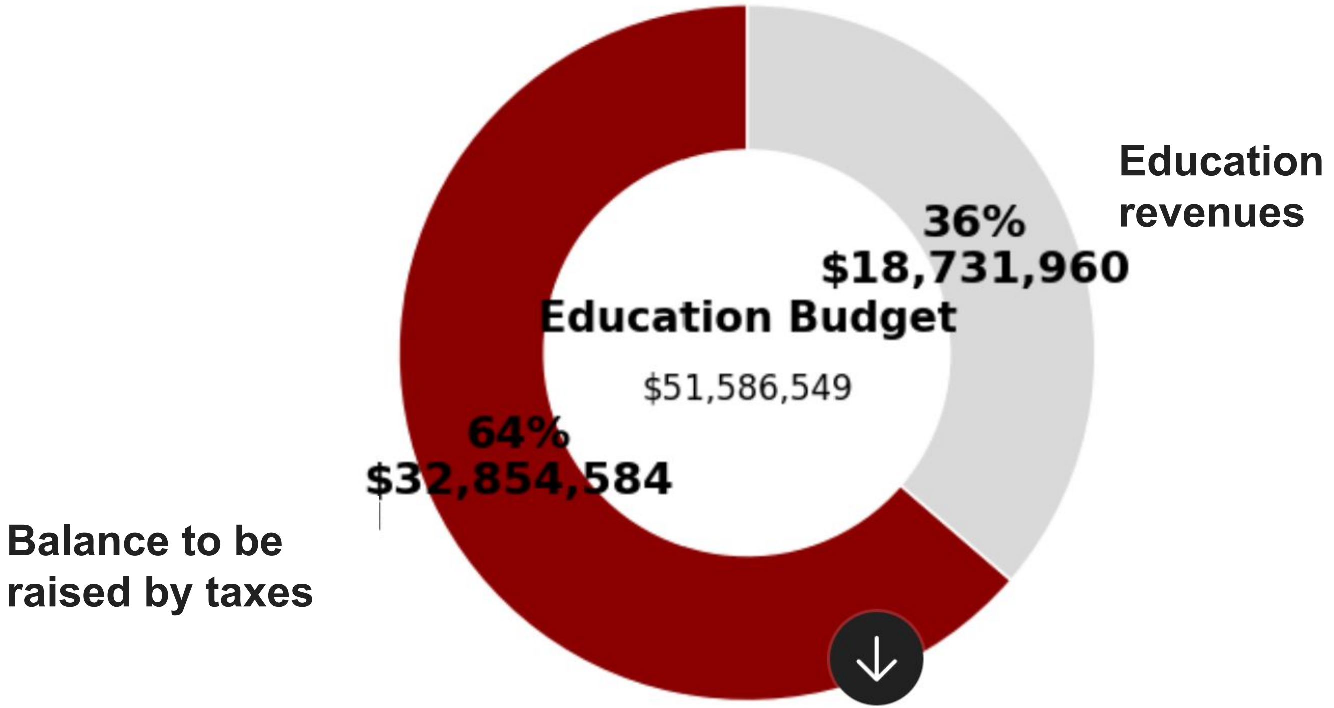
Revenue

ESTIMATED BOE REVENUES 2025-26 AND 2026-27*

TOWN BUDGET BOOK	TOWN BUDGET CODE	TOWN 2025-2026 BUDGET	BOE 2025-2026 PROJECTION JUNE 30, 2026	2025-2026 BUDGET TO PROJECTION	FY 2026-2027 BUDGET ESTIMATE	BUDGET CHANGE 2025-2026 vs. 2026-2027
OTHER REVENUES						
School Capital Contribution	40410	117,469	121,451	3,982	125,748	8,279
TOTAL		**117,469**	**121,451**	**3,982**	**125,748**	**8,279**
SCHOOL REVENUES						
Education Cost Sharing (ECS)	40216	15,245,633	15,245,633	-	15,245,633	-
School Transportation	40217	-	-	-	-	-
Agriculture Science and Tech Ed Operating Cost Grant	40219	816,400	1,154,990	338,590	1,154,990	338,590
Tuition:						
Regular	40411	949,798	1,189,250	239,452	1,452,813	503,015
Special Ed-Voluntary (Other Districts)	40412	250,000	250,000	-	250,000	-
Vocational-Agriculture	40413	462,969	439,227	(23,742)	478,797	15,828
F-1 Student		-	-	-	-	-
Non-Public School-Health	40220	24,710	23,970	(740)	23,981	(729)
Non-Public School-Transportation	40221	-	-	-	-	-
		-	-	-	-	-
TOTAL SCHOOL REVENUES ONLY		**17,749,510**	**18,303,070**	**553,560**	**18,606,214**	**856,704**
TOTAL ALL REVENUES		**17,866,979**	**18,424,521**	**557,542**	**18,731,962**	**864,983**

* Reflects estimates as of March 2, 2026

How the Education Budget is Funded



Doing Our Part

Strategic Steps to Offset Costs

Actions taken over the last two years to strengthen our position.

- Secured partnerships with Woodstock and Sterling.
- Expanded Agricultural Science program (full capacity).
- Increased students from sending towns.

Total Additional Revenue:
~$503,000

(Helps offset budget & reduce taxpayer burden)

Killingly Therapeutic Academy-

8 students were brought back to district

6 students were kept in district that would otherwise require OOD

4 students moved in OOD

3 tuition

SAVINGS (approx)

$2,700,000

REVENUE (approx)

$207,000

Funds two special education teachers, expulsion program, two full-time paraeducators.

Adult Education Program Success

Established In-House Program

Savings: ~$150,000
(Staff Reallocation)

Thompson BOE Partnership

New Revenue:
$50,000
(Additional Learners)

Non-Lapsing

Status of the Non-Lapsing Account

Uncommitted balance as of 3/2026	**$813,022**
24-25 contribution (pending audit)	**$800,000 est.**
Available balance after 24-25 contribution	**$1,613,000 est.**

Potential needs for non-lapsing funding:

- Current deficit in operating budget $650,000
- Phase 2 Access Road $967,000

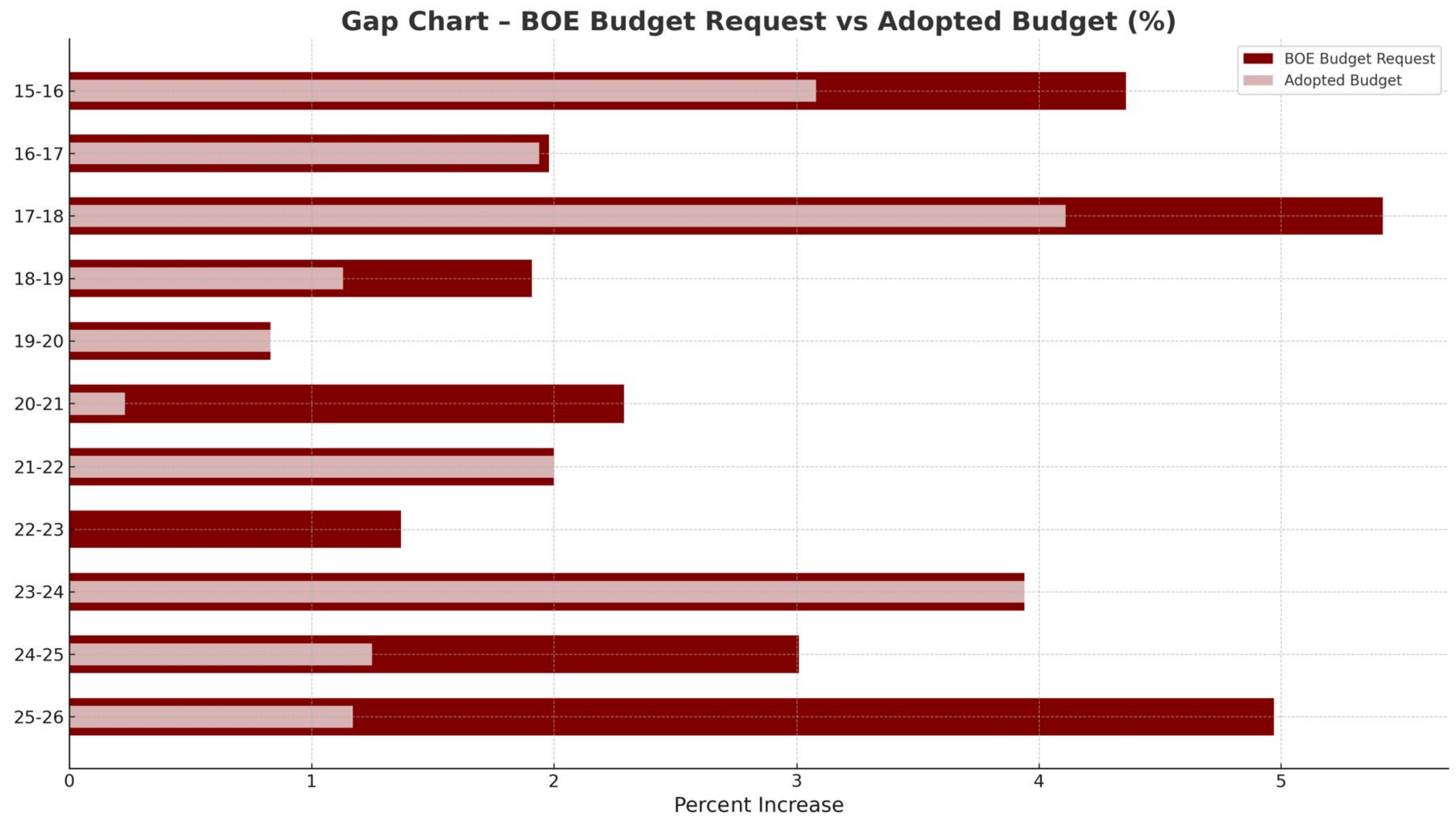
= $1,617,000

Access Road Information

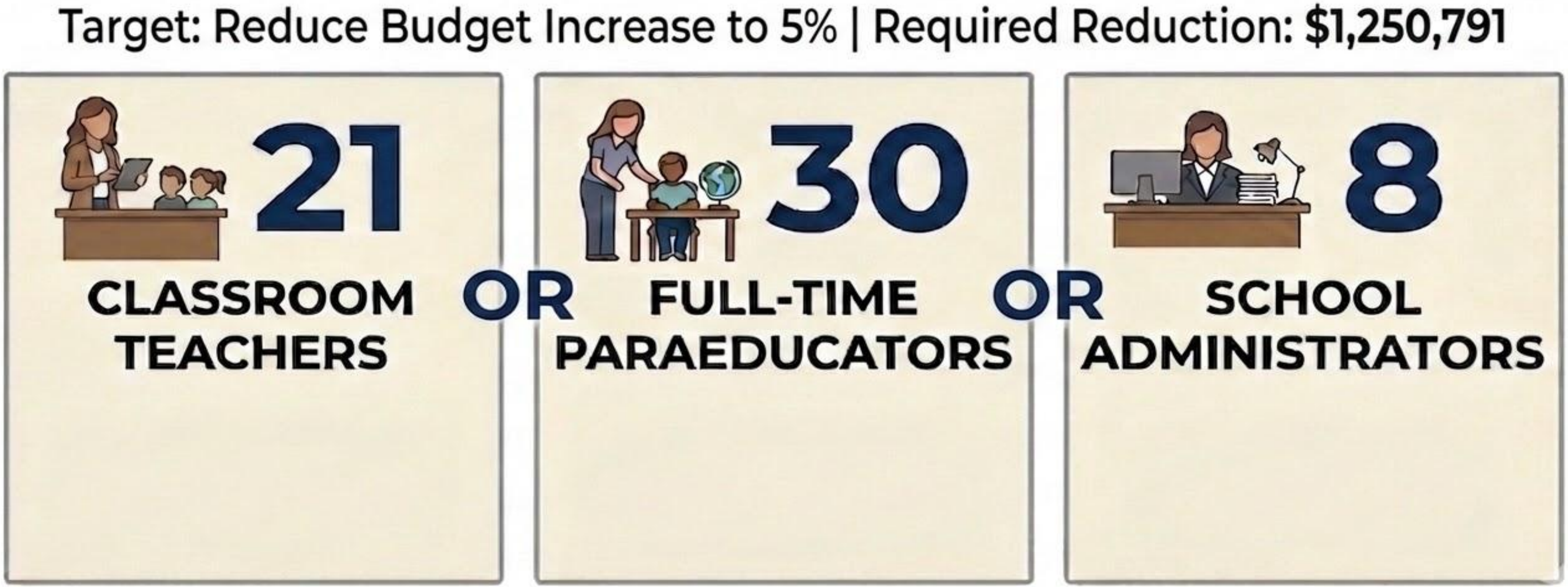
Phase 1	Phase 2
$1,079,827	$967,000

- Two year project
- 1st phase $ approved by BOE - Non-lapsing
- Will have $ for 2nd phase in Non-lapsing
- Will deplete the fund to approx. $646K

Looking Back & Future Implications


Gap Chart – BOE Budget Request vs Adopted Budget (%)
BOE Budget Request
Adopted Budget
15-16
16-17
17-18
18-19
19-20
20-21
21-22
22-23
23-24
24-25
25-26
0
1
2
3
4
5
Percent Increase

Potential Impact of a Budget Reduction



Thank You