Montgomery Township School District

2026-2027 Tentative School Budget

Maintaining Excellence

March 24, 2026

Montgomery Township School District

Board of Education

- Mr. Patrick Todd, Board President
- Ms. Maria Spina, Board Vice President
- Ms. Victoria Franco-Herman
- Ms. Christina Harris
- Ms. Vanita Nargund
- Mr. Julius A. Nunez
- Ms. Francine Pfeffer
- Dr. Ting Wang
- Ms. Kathryn Worland
- Mrs. Mary E. McLoughlin, Superintendent of Schools
- Mr. Andrew Italiano, School Business Administrator/Board Secretary

Montgomery Township School District

Goals

Goal 1: The Student Experience: Student Achievement, Teaching and Learning

MTSD will advance student learning and engagement by integrating UDL principles and personalized instruction, fostering authentic, real-world experiences driven by a revised Portrait of a Graduate. We will continue our work expanding community partnerships, refining core curricula through content analysis, and strategically building internal capacity for professional development.

Montgomery Township School District

Goals

Goal 2: Communication, Community Engagement, and Outreach

MTSD is dedicated to enhancing district-community communication to foster stronger relationships essential for student success. Based on survey data and stakeholder feedback, we will prioritize refining communication tools while maintaining a strong connection with our township partners.

Montgomery Township School District

Goals

Goal 3: Climate and Culture (Social-Emotional Learning (SEL) - Cultural Sensitivity, Health and Wellness, Resilience)

MTSD is committed to nurturing a healthy school climate and supporting student well-being through proactive programming, responsive interventions, and an inclusive curriculum. We will maintain our focus on addressing the potential risks of technology and social media, administer an annual climate survey to highlight areas of strength and growth, and intentionally recognize students who exemplify the core values we uphold.

Montgomery Township School District

2026-2027 Budget Development Process

The budget development process is always ongoing with the board, administration and community.

- **October:** Budget Managers informed of the budget development process.
- **December:** Budget requests due from all budget managers. Administrative review of budget requests and meetings with budget managers in an ongoing process through the receipt of state aid.
- **January/February:** Development of budget by Administration.

Montgomery Township School District

2026-2027 Budget Development Process

Key Milestones

- **March 10, 2026 –** Discussion of Recommended Budget with the Operations, Finance and Facilities Committee (OFF).
- **March 12, 2026 -** Received State Aid amounts.
- **March 24, 2026 –** Presentation of Recommended Budget and Tentative Adoption of the 2026-2027 Budget.
- **March 27, 2026 –** Due Date for Budget Submission to the Executive County Superintendent for Review and Approval.
- **Between March 27, 2026 and April 28, 2026** - The tentative budget can be changed during this period.
- **April 28, 2026 –** Public Hearing on the 2026-2027 Budget and Final Adoption.

Montgomery Township School District

2026-2027 Budget Timeline



Montgomery Township School District

Where are we with our budgetary spending?

2023-2024 Total Spending Per Pupil

District Name	2023 24 Total Spending Per Pupil	Revenue: State %	Revenue: Local Taxes %	Revenue: Federal %	Revenue: Tuition %	Revenue: Use of Fund Balance %	Revenue: Other %	Student/ Teacher Ratio	Student/ Support Staff Ratio	Student/ Admin Ratio
Hillsborough Twp	25,006	32.40%	64.20%	3.00%	0.40%	0.00%	0.00%	11.5	72.3	224.1
Hamilton Twp	25,912	50.20%	40.10%	4.10%	0.10%	0.00%	5.50%	12.3	65	183.1
W Windsor- Plainsboro Reg	28,755	23.50%	70.20%	2.20%	0.20%	3.90%	0.00%	11.3	67.4	171.5
Lawrence Twp	29,805	26.00%	70.10%	3.00%	0.10%	0.00%	0.80%	11.1	52.3	136.4
Bridgewater-Raritan Reg	30,130	25.90%	72.30%	1.80%	0.10%	0.00%	0.00%	10.9	57.8	175.1
Montgomery Twp	**30,391**	**25.40%**	**72.10%**	**2.30%**	**0.20%**	**0.00%**	**0.00%**	**11.4**	**55.1**	**121.6**
Bernards Twp	32,108	27.10%	69.30%	2.70%	0.50%	0.40%	0.00%	11.5	36.5	150.6
Princeton Public Schools	33,741	26.20%	68.10%	1.60%	3.80%*	0.00%	0.30%	10.4	53.6	108.2

Data from the NJDOE 2025 Taxpayers' Guide to Education Spending - comparison of Enrollment Group G and neighbors in the surrounding Greater Princeton area.

*Tuition Revenue inclusive of Cranbury Sending Agreement

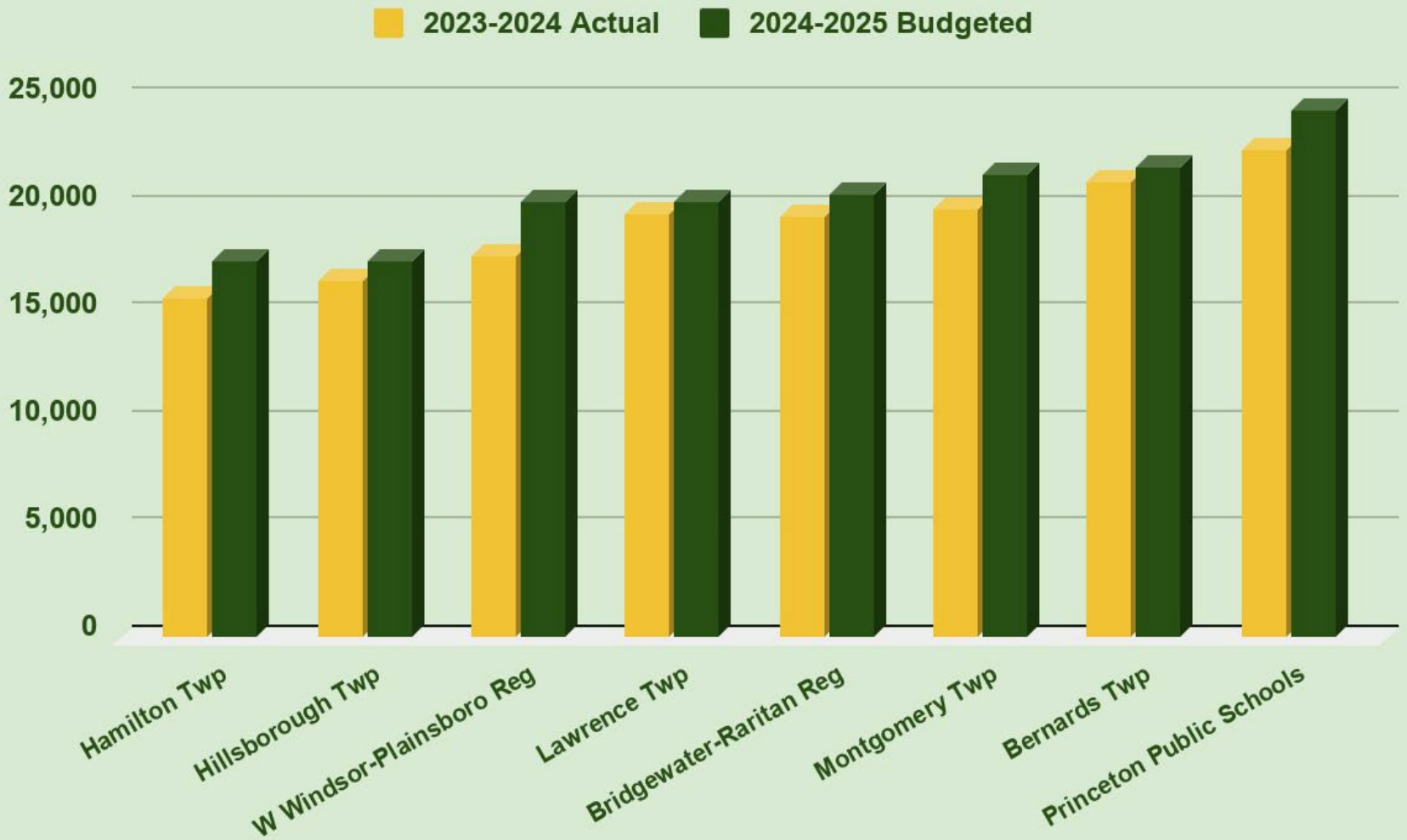
Montgomery Township School District
Where are we with our budgetary spending?

Budgetary Cost Per Pupil

District Name	2023–24 Actual Per Pupil Amount	2024–25 Budgeted Per Pupil Amount
Hamilton Twp	15,818	17,503
Hillsborough Twp	16,566	17,560
W Windsor-Plainsboro Reg	17,792	20,249
Lawrence Twp	19,716	20,299
Bridgewater-Raritan Reg	19,529	20,621
Montgomery Twp	**19,958**	**21,567**
Bernards Twp	21,237	21,901
Princeton Public Schools	22,671	24,487

Data from the NJDOE 2025 Taxpayers' Guide to Education Spending - comparison of Enrollment Group G and neighbors in the surrounding Greater Princeton area.

Montgomery Township School District
Budgetary Cost Per Pupil



Montgomery Township School District
General Fund Local Tax Levy Calculation

2026-2027 General Fund Local Tax Levy

2026-2027 Starting Point for Local Tax Levy	$91,602,856
2% Increase Permitted on Base	$1,832,057
Healthcare Waiver + Exp Banked Cap	$4,007,056
2026-2027 Board Supported General Fund Tax Levy	**$97,441,969**

Montgomery Township School District

2026-2027 Revenues

Function	2025-2026*	2026-2027	+/- $	+/-%
General Fund	$110,704,975	$117,514,863	$6,809,888	6.15%
Special Revenue Fund	$1,065,279	$1,171,397	$106,118	9.96%
Debt Service Fund	$5,947,273	$4,916,648	-$1,030,625	-17.33%
Total Recommended Budget	$117,717,527	$123,602,908	$5,885,381	5.00%

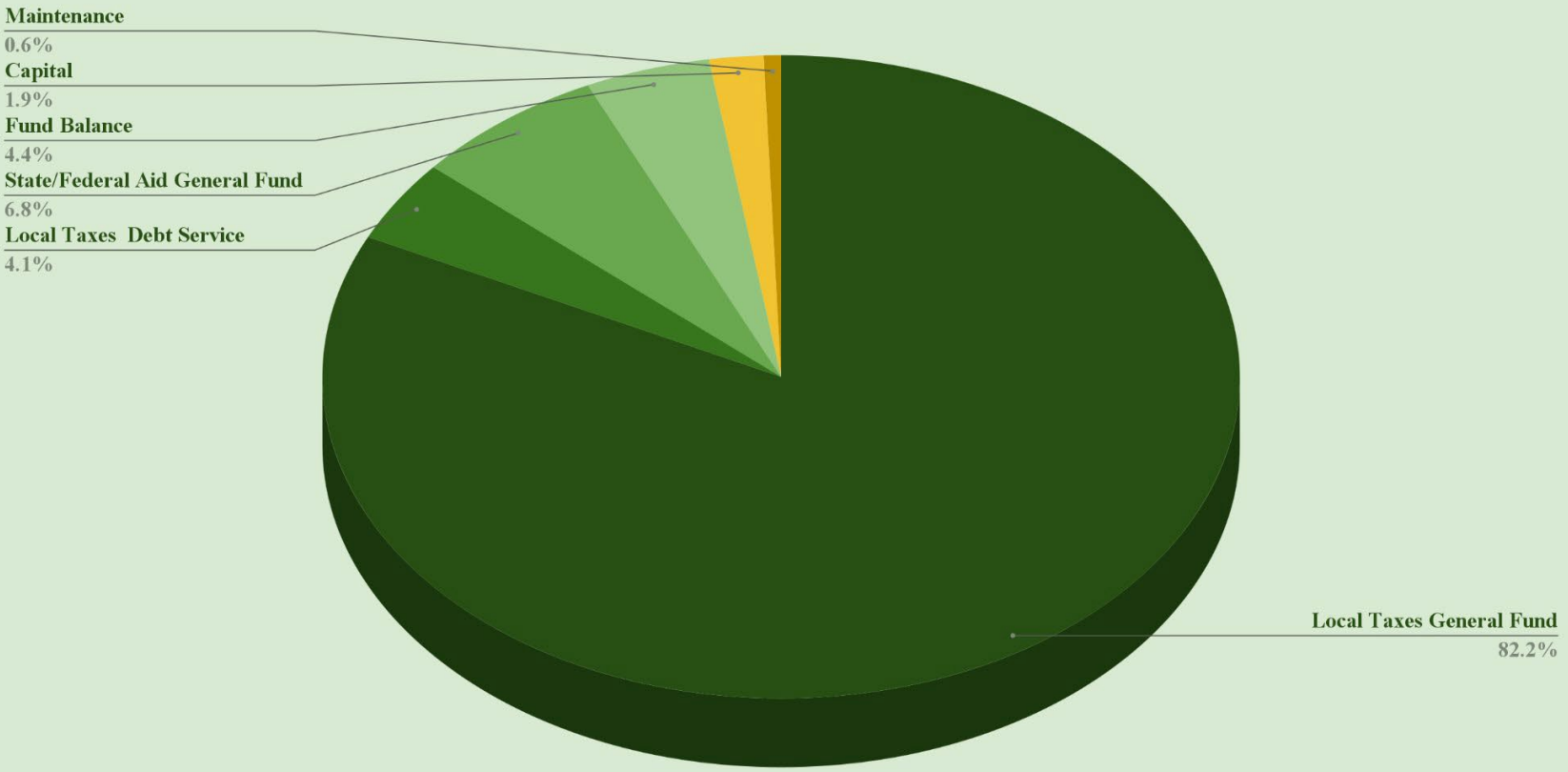
* 2025-2026 figures are based on the Original 2025-2026 Adopted Budget.

Montgomery Township School District
2026-2027 Budget Major Sources of Revenue

Source		2026-2027	+/-$	+/-%
Local Taxes page 1 line 100	**General Fund**	**$97,411,969**	**$5,839,113**	**6.37%**
page 2 lines 885+890	**Debt Service**	**$4,916,648**	**-$1,030,625**	**-17.33%**
State Aid NJ state aid lines 420-470 pg1	**General Fund**	**$8,028,399**	**($248,302)**	**-3.0%**
Reserves line 580,600,620,630 pg 1	**Fund Balance**	**$5,215,677**	**$669,629**	**14.73%**
	Capital	**$2,267,610**	**$834,690**	**58.25%**
	Maintenance	**$725,000**	**$169,500**	**30.51%**

Montgomery Township School District

2026-2027 Budget Major Sources of Revenue

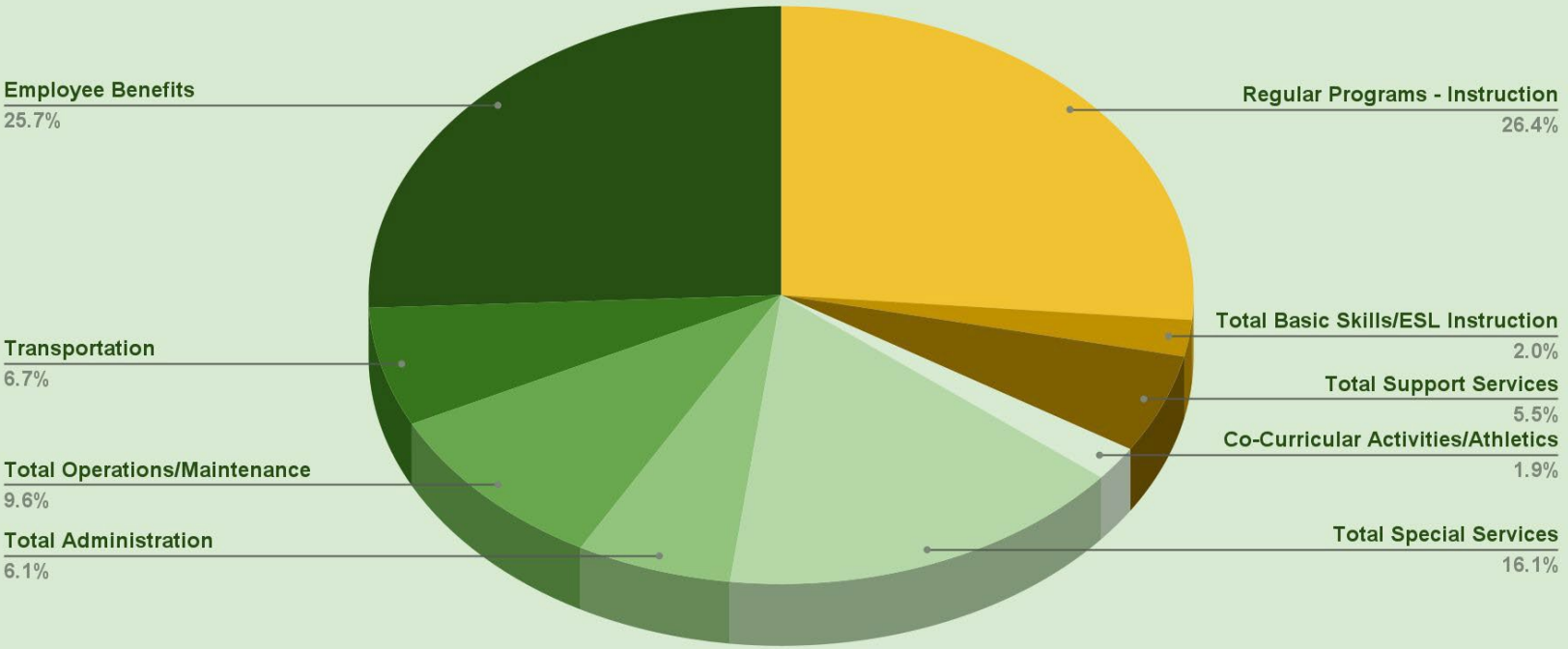


Montgomery Township School District
2026-2027 Appropriations

Function	2026-2027	+/-$	+/-%
Regular Programs - Instruction	$30,208,220	$21,707	0.07%
Total Basic Skills/ESL Instruction	$2,335,538	83,429	3.70%
Total Support Services	$6,337,672	$608,271	10.62%
Co-Curricular Activities/Athletics	$2,197,227	261,764	13.52%
Total Special Services	$18,455,624	-$357,223	-1.90%
Total Administration	$6,979,600	$228,485	3.38%
Total Operations/Maintenance	$10,957,216	$895,657	9.66%
Transportation	$7,619,040	$649,757	9.32%
Employee Benefits	$29,442,951	$4,042,277	15.91%
Miscellaneous Interest Deposit	$302		
Current Expense Fund Other Funds	**$114,533,390**	**$6,434,124**	**7.14%**
Transfer to Charter Schools	$17,968	-$50,658	-73.82%
Capital Outlay	$2,963,505	$356,610	13.68%
Special Revenue	$1,171,397	$106,118	9.96%
Debt Service	$4,916,648	-$1,030,625	-17.33%
Total Budget	**$123,602,908**	**$5,885,381**	**5.00%**

Montgomery Township School District

2026-2027 Appropriations



Montgomery Township School District

Enrollment Trend



Data from 2024-2025 ACFR - Schedule J-17, based on ASSA Reports

2026's figure is based on an anticipated 2% decrease in enrollment.

Montgomery Township School District

2026-2027 Major Budget Cuts
Total Budget Cuts: $4,422,581

Function	2026-2027
Position reductions for 2026-2027	$1,402,446
Facilities/Equipment	$2,464,748
Services/Supplies	$445,354
Professional Development	$110,033

Montgomery Township School District

2026-2027 Dollars to Know

- ❑ Healthcare adjustments = $3,131,093
- ❑ 2% Tax Levy Increase = $1,832,057
- ❑ Banked Capital (due to expire 2025-2026) = $875,963

Montgomery Township School District

2026-27 Major Drivers of Cost

Driver	Percentage of Current Expense
Salaries	56.5%
Benefits	**25.7%**
Total	82.2%

Note: Except in rare situations most school budgets in the State have the salaries and benefits make-up 80-85% of the total budget.

Montgomery Township School District
2026-2027 Major Capital/Maintenance Projects
Funded Through Reserves

Project	Amount
ROD Grant - MHS HVAC Upgrades	$1,790,250
ROD Grant - LMS HVAC Upgrades	$1,989,100

Montgomery Township School District

Thank you for continued support in the education of our children.

If you have additional questions, feel free to reach out to Andrew Italiano at aitaliano@mtsd.us