

Welcome to the RFQ Informational Meeting for

Design Services for 2025 Capital Projects

Please sign-in to this meeting by emailing your name, company name, preferred email address and phone number to:

bbronston@columbus.k12.oh.us

Please mute your microphone; we will be muting everyone before the presentation begins.

Please direct all your questions through the chat feature.

You can access chat at the top right corner of your screen.

Questions will be addressed at the end of the presentation.

If you are unable to submit your questions via chat, please email them as a Request for Information (RFI) using the contact information provided in the presentation.

The meeting agenda is posted on the district website and will be updated with any notes from the meeting. Solicitations can be found at www.columbus.k12.oh.us/rfp Navigate to the appropriate solicitation.

Introduction to Project Team

Brandie Bronston Houpe, Construction Contract Manager – Columbus City Schools bbronston@columbus.k12.oh.us

Dan Cline, Project Manager – Columbus City Schools dcline@columbus.k12.oh.us

Kurt Keaton, Project Manager – Columbus City Schools kkeaton@columbus.k12.oh.us

Lori Seeger, Project Manager – Columbus City Schools lseeger@columbus.k12.oh.us

Annslee Stevenson, Project Manager – Columbus City Schools astevenson@columbus.k12.oh.us

Alex Trevino, Facility Director – Columbus City Schools atrevino3260@columbus.k12.oh.us

General Project Information

Responding firms must submit a separate statement of qualifications for each project it wishes to be considered for. Due to the quantity of projects being announced simultaneously and the amount of time it will take to process the responses, and schedule interviews with the shortlisted firms, responses to this Request for Qualifications will be received in two phases:

- Phase 1 projects are items **A-F**: Responses are due ***February 29, 2024 at 10:00 AM***
- Phase 2 projects are items **G-L**: Responses are due ***March 28, 2024 at 10:00 AM***

General Project Information

Submittals will be evaluated pursuant to ORC 153.65-691 based on the following criteria: professional qualifications of key members of design team, relevant past work of prospective firms, other applicable consultants, quality control procedures, response to CCS Community Inclusion Policy (Local Economically Disadvantaged Enterprise goal is 20% participation), and location of primary firm relative to project locations. Fees will be negotiated (unless noted otherwise). The district reserves the right to reject any and all statements of qualifications and to waive any informality, irregularity, or failure to conform to the instructions contained in this public announcement. Firms are not to contact any schools. All projects are funded from the District's permanent improvement funds and prevailing wage rates **WILL NOT** apply to these projects

******Responding firms must submit a separate statement of qualifications for each project for which they wish to be considered******

Responding firms are to submit (1) electronic copy in PDF format of Parts I and II of the [OFCC F110-330](#) Statement of Qualifications form (most recent version). Part I is limited to 25 pages (unless noted otherwise). EDGE requirements do not apply to this RFQ. Responding firms should delete Section H, items 34c and 34d (EDGE participation) from the OFCC F110-330 form but include LEDE forms A & B in their place. These forms will be available on the website for this RFQ. Address submittals to Brandie Bronston Houpe - Capital Improvements, bbronston@columbus.k12.oh.us

General questions may be directed to Alex Trevino, Director of Capital Improvements, at atrevino3260@columbus.k12.oh.us Contact information is provided for the assigned project manager for any project specific questions you may have. Revisions to this document will be posted with any significant changes that result from questions.

General Project Information

Again, address submittals to Brandie Bronston Houpe - Capital Improvements,
bbronston@columbus.k12.oh.us

It is up to the submitting firm to verify that their Statement of Qualifications was received. You will receive a response email noting “Received”. If you do not, please reach out to Brandie via email or at 380-997-7471.

We strongly recommend compressing your pdf to make sure it is less 10MB.

Project Notification Schedule

Notification to Shortlisted Vendors

- 25002 – HVAC Improvements – Criteria Engineer – **March 8th**
- 25003 – Roof Replacements – Architect of Record – **March 8th**
- 25004 – Building Envelope – Criteria Architect or Landscape Architect of Record – **March 8th**
- 25005 – Auditorium & Gymnasium Upgrades – Architect of Record – **March 8th**
- 25006 – School Safety Assessment Project – Architect of Record – **March 8th**
- 25007A – Outdoor Athletics – Architect, Landscape Architect of Record or Civil Engineer – **March 8th**
- 25007B – Outdoor Athletics – Construction Manager – **April 5th**
- 25008 – Playground & Site Improvements – Landscape Architect of Record – **April 5th**
- 25009 – Graphics Package – Graphic Designer – **April 5th**
- 25010 – Academic Facilities Assessment – Architect of Record – **April 5th**
- 25011 – Fire Alarm Upgrades – Engineer of Record – **April 5th**
- 25012 – Independent Testing Service – Engineer of Record – **April 5th**

Interview Schedule

- 25002 – HVAC Improvements – Criteria Engineer – **March 15th**
- 25003 – Roof Replacements – Architect of Record – **March 15th**
- 25004 – Building Envelope – Criteria Architect or Landscape Architect of Record – **March 18th**
- 25005 – Auditorium & Gymnasium Upgrades – Architect of Record – **March 18th**
- 25006 – School Safety Assessment Project – Architect of Record – **March 19th**
- 25007A – Outdoor Athletics – Architect, Landscape Architect of Record or Civil Engineer – **March 19th**
- 25007B – Outdoor Athletics – Construction Manager – **May 7th**
- 25008 – Playground & Site Improvements – Landscape Architect of Record – **April 12th**
- 25009 – Graphics Package – Graphic Designer – **April 15th**
- 25010 – Academic Facilities Assessment – Architect of Record – **April 12th**
- 25011 – Fire Alarm Upgrades – Engineer of Record – **April 15th**
- 25012 – Independent Testing Service – Engineer of Record – **April 16th**

Board Approval of Contracts

- 25002 – HVAC Improvements – Criteria Engineer – **April 2nd**
- 25003 – Roof Replacements – Architect of Record – **April 2nd**
- 25004 – Building Envelope – Criteria Architect or Landscape Architect of Record – **April 2nd**
- 25005 – Auditorium & Gymnasium Upgrades – Architect of Record – **April 2nd**
- 25006 – School Safety Assessment Project – Architect of Record – **April 2nd**
- 25007A – Outdoor Athletics – Architect, Landscape Architect of Record or Civil Engineer – **April 2nd**
- 25007B – Outdoor Athletics – Construction Manager – **June 4th**
- 25008 – Playground & Site Improvements – Landscape Architect of Record – **May 7th**
- 25009 – Graphics Package – Graphic Designer – **May 7th**
- 25010 – Academic Facilities Assessment – Architect of Record – **May 7th**
- 25011 – Fire Alarm Upgrades – Engineer of Record – **May 7th**
- 25012 – Independent Testing Service – Engineer of Record – **May 7th**

Budget & Schedule

Funding for the projects will come from the district's Permanent Improvement Fund.

1. HVAC Improvements anticipated construction costs are estimated at \$8M - \$10M
2. Roof Replacements anticipated construction costs are estimated at \$2M - \$2.5M
3. Building Envelope anticipated construction costs are estimated at \$2.5M - \$3M
4. Auditorium & Gymnasium Upgrades anticipated construction costs are estimated at \$3.5M - \$4.0M
5. School Safety Assessment Project anticipated construction costs are estimated at \$500k - \$750k
6. Outdoor Athletics anticipated construction costs are estimated at \$8M - \$11.0M
7. Playground Upgrades anticipated construction costs (excluding equipment) are estimated at \$2.0 - \$2.75M & \$4.2- \$5.0M (including equipment).
8. Graphics Package anticipated construction costs are estimated at \$500k - \$750k
9. Academic Facilities Assessment anticipated construction costs are estimated at \$500k - \$1M
10. Fire Alarm Upgrades anticipated construction costs are estimated at \$2 - \$2.75M
11. Independent Testing Services anticipated construction costs are estimated at \$250k

Again, prevailing wage requirements **DO NOT** apply to these projects.

Project schedules will need to be coordinated for each specific project. Dependent upon the scope of the work, some activities may be able to commence during the school year if they are not disruptive to the educational environment, but most construction activity should be anticipated to occur over summer break of 2025.

Projects

HVAC & Mechanical Improvements #25002

A. HVAC & Mechanical Improvements Package #25002: This project will consist of various HVAC equipment and mechanical system replacements/upgrades at multiple sites across the district's facilities. The selected consultant should expect that the work may involve work at 10 or more separate sites and may involve replacing existing boilers, chillers, pumps, controls, air handling equipment, domestic plumbing, and related systems. The work will focus on simplification of existing systems and focus on reliability, occupant comfort, ease of maintenance, and efficiency. This contract will also incorporate acceptance testing as part of the base contract with an option to incorporate functional testing and commissioning services.

- i. Project Manager: Dan Cline
dcline@columbus.k12.oh.us
- ii. Construction Delivery Model: Design-Build
- iii. Budget: \$8.0 – 10.0 M
- iv. Lead Design Consultant: Criteria Engineer (Licensed Engineer)
- v. Interview Schedule: Friday, March 15, 2024 @ 9:00 - 11:00 am
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Establishing criteria documentation for the project
 - d. Design-builder procurement support
 - e. Construction administration and closeout services
 - f. Acceptance Testing
 - g. Functional Testing
 - h. Commissioning

Projects

Roof Replacement #25003

B. Roof Replacement Package #25003: This project will consist of replacing the roof (or a potential roof overlay) on two or more district facilities. Projects will need to pay particular attention to continuity of operations of the facility and to current supply chain issues in the materials market.

- i. Project Manager: Lori Seeger
lseeger@columbus.k12.oh.us
 - ii. Construction Delivery Model: Design-Bid -Build
 - iii. Budget: \$2.0 – 2.5 M
 - iv. Lead Design Consultant: Licensed Architect
 - v. Interview Schedule: Friday, March 15, 2024 @ 1:30 - 3:30 pm
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- a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Building Envelope, Exterior Doors & Window Package #25004

- C. Building Envelope, Exterior Doors, and Windows Package #25004: This project will consist of making upgrades and repairs to the building envelope at 4 or more sites and is anticipated to consist of the following scopes of work:
- Replacement of exterior entry doors (limited)
 - Replacement of exterior windows (limited)
 - Masonry repairs, including brick replacement, repointing, control joint repair, and lintel repair/replacement
- i. Project Manager: Kurt Keaton
kkeaton@columbus.k12.oh.us
- ii. Construction Delivery Model: Design-Bid-Build
- iii. Budget: \$2.5 - 3.0M
- iv. Lead Design Consultant: Licensed Architect
- v. Interview Schedule: Monday, March 18, 2024 @ 9:00 - 11:00 am
- a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Auditorium & Gymnasium Upgrades Package #25005

D. Auditorium & Gymnasium Upgrades Package #25005: This project will consist of the following upgrades at two or more of the district's facilities:

- Auditoria (2 sites)
 - New seating, flooring, and stage curtains (including ADA accommodations)
 - Upgrade/replace audio, visual, and theater lighting systems
 - Acoustic upgrades to control sound reflection and reverberation
 - Other improvements as recommended
- Gymnasias (2 sites)
 - New retractable bleacher seating
 - New basketball backstops, dividing curtains, scoreboards, wrestling mat hoists and protective mats
 - New or refinished gymnasium floor
 - Other improvements as recommended

- i. Project Manager: Dan Cline
dcline@columbus.k12.oh.us
- ii. Construction Delivery Model: Design-Bid-Build
- iii. Budget: \$3.5 – 4.0M
- iv. Lead Design Consultant: Licensed Architect
- v. Interview Schedule: Monday, March 18, 2024 @ 1:30 - 3:30 pm
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

School Safety Assessment Package #25006

- E. School Safety Assessment Package #25006: This project will consist of two distinct phases:
- Assessment Phase: review existing district academic and non-academic facilities including but not limited to the following: existing physical conditions, flow of traffic and visitors onto the site and into the facility, visitor management systems, visitor screening systems, CCTV systems, access control systems, procedures, training, and all related systems.
 - Implementation Phase: potential resulting projects include but are not limited to:
 - i. Physical improvements or modifications to facilities, systems and/or sites to recommendations from the assessment phase
 - ii. Upgrades to existing security practices, procedures, training and/or systems
- iii. Project Manager: Lori Seeger
lseeger@columbus.k12.oh.us
- iv. Construction Delivery Model: Design-Bid-Build
- v. Budget: \$500,000 – 750,000
- vi. Lead Consultant: Security Specialist *Note that an Architect or Engineer of Record will be required for the design and construction administration of any implemented recommendations and must be included in the team structure*
- vii. Interview Schedule: Tuesday, March 19, 2024 @ 9:00 - 11:00 am
- i. School safety and security assessments to identify potential vulnerability gaps across all district facilities
 - ii. Recommendations in response to the school safety and security assessments
 - iii. Evaluation and documentation of existing conditions
 - iv. Design phase documentation including construction documents and project manual development.
 - v. Preconstruction services including scheduling and estimating
 - vi. Bid phase and contract award support
 - vii. Construction administration and closeout services

Projects

Outdoor Athletics #25007A

- F. Outdoor Athletics Package #25007 A: This project will consist of a variety of upgrades at one or more of the district's sports complexes that will tackle the following core upgrades:
- Grandstands & Pressbox
 - Baseball field
 - Softball field
 - Tennis courts
 - Running track (if recommended)
 - Stadium Lighting Upgrade (if recommended)
 - Stadium Fencing Upgrades/replacement
 - Field Irrigation Upgrades
 - Related amenities such as restrooms, locker rooms, concessions, fencing, scoreboards, irrigation, drainage, walk paths, ADA accommodations, etc.
- i. Project Manager: Kurt Keaton
kkeaton@columbus.k12.oh.us
- ii. Construction Delivery Model: Construction Manager at Risk
- iii. Budget: \$8.0M – 11.0 M
- iv. Lead Design Consultant: Licensed Architect
- v. Interview Schedule: Tuesday, March 19, 2024 @ 1:30 - 3:30 pm
- a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development (firms should assume that all disciplines will be required, including but not limited to civil, architectural, mechanical, electrical, plumbing, structural, and technology).
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Outdoor Athletics #25007B

G. Outdoor Athletics Package #25007 B: This contract is the companion contract to package #25007 A and will select the Construction Manager at Risk for construction of the project.

- i. Project Manager: Kurt Keaton
kkeaton@columbus.k12.oh.us
- ii. Construction Delivery Model: Construction Manager at Risk
- iii. Budget: \$8.0M – 11.0M
- iv. Lead Firm: Construction Manager
- v. Interview Schedule: Tuesday, May 7, 2024 @ 9:00 - 11:30 am

The successful firm will be selected through a Best Value Selection process initiated with a Request for Qualifications (RFQ), which will be evaluated based on Scoring Rubric C (attached). **For this project, the page limit for responses is 35 pages. Additional information including a more detailed RFQ will be made available at a later date.**

******Additional RFQ for the CMR portion will be posted to District website next week separately******

Projects

Playground & Site Improvements Package #25008

H. Playground & Site Improvement Upgrades Package #25008: This project will consist of upgrading existing elementary and early childhood playgrounds and constructing new early childhood playgrounds where they do not currently exist to support academic programs. Owner intends to purchase play equipment directly from the manufacturer for this project. This project is expected to include the following scopes of work:

- Install 6 new elementary playgrounds (replacements)
- Install 7 new Early Childhood playgrounds (assume a mix of replacements and new installations)
- Reconfigure hardscape/softscape as required to support configurations
- Reconfiguration / redesign of asphalt play surface striping and play equipment
- Infrastructure including stormwater management if required
- Fencing as/where required
- Site furnishings at up to 13 sites – specific sites TBD
- Landscaping
 - i. Project Manager: Annslee Stevenson
astevenson@columbus.k12.oh.us
 - ii. Construction Delivery Model: Design-Bid-Build
 - iii. Budget: \$2.2 - 2.75M
(\$4.2 – 5M including equipment)
 - iv. Lead Design Consultant: Licensed Landscape Architect
 - v. Interview Schedule: Friday, April 12, 2024 @ 9:00 - 11:00 am
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Graphics Package #25009

- I. Graphics Package #25009: This project will consist of the following upgrades at two or more of the district's academic facilities:
 - Building signage
 - Wayfinding signage
 - Branding (interior and exterior)
 - Site furnishings to aid in wayfinding

- i. Project Manager: Annslee Stevenson
astevenson@columbus.k12.oh.us
- ii. Construction Delivery Model: Design-Bid-Build
- iii. Budget: \$500k - \$750k
- iv. Lead Design Consultant: Graphic Designer
- v. Interview Schedule: Monday, April 15, 2024 @ 9:00 - 11:00 am
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Creation of vector graphics
 - d. Design phase documentation including construction documents and project manual development
 - e. Obtaining signage approval through applicable Authority Having Jurisdiction
 - f. Preconstruction services including scheduling and estimating
 - g. Bid phase and contract award support
 - h. Construction administration and closeout services

Projects

Academic Facilities Assessment #25010

J. Academic Facilities Assessment #25010: This project will consist of a detailed assessment of one academic facility to identify deficiencies, recommend upgrades, and design improvements that can be reasonably implemented to bring a legacy facility into compliance with modern code requirements. This work may include any of the following:

- Americans with Disabilities Act (ADA) compliance
 - Location and configurations of handrails and guardrails
 - Fire separations, fire dampers, fire glazing, etc.
 - Door hardware, grab bars, and other miscellaneous hardware
 - Drinking fountains, lavatory, and other fixture improvements
 - Note that while improvements to existing elevators may be considered, adding them where they do not currently exist is not contemplated
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- i. Project Manager: Dan Cline
dcline@columbus.k12.oh.us
 - ii. Construction Delivery Model: Design-Bid-Build
 - iii. Budget: \$500,000 – 1.0 M
 - iv. Lead Design Consultant: Licensed Architect
 - v. Interview Schedule: Friday, April 12, 2024 @ 1:30 - 3:30 pm
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development.
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Fire Alarm Upgrades #25011

- K. Fire Alarm Upgrades Package #25011: This project will consist of fire alarm upgrades at 5 academic facilities with existing systems that are at the end of their anticipated useful life. Existing systems are operational but do not comply with current requirements for voice annunciation and will be expected to have that capacity after upgrades. Upgraded systems will incorporate carbon monoxide detection where applicable. Additionally, some facilities (elementary schools in particular) will be studied for the removal of non-egress exterior doors which might appear in classrooms, and student restrooms; these doors will be removed as part of the project.
- i. Project Manager: Lori Seeger
lseeger@columbus.k12.oh.us
 - ii. Construction Delivery Model: Design-Bid-Build
 - iii. Budget: \$2.0 – 2.75 M
 - iv. Lead Design Consultant: Licensed Engineer
 - v. Interview Schedule: Monday, April 15, 2024 @ 1:30 - 3:30 pm
 - a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Evaluation of existing conditions
 - c. Design phase documentation including construction documents and project manual development. Architectural consultant services should be anticipated.
 - d. Preconstruction services including scheduling and estimating
 - e. Bid phase and contract award support
 - f. Construction administration and closeout services

Projects

Independent Testing Services #25012

- L. Independent Testing Services: This contract is envisioned to incorporate the following scopes of services:
- Hazardous materials testing, documentation and recommendations (asbestos and other identified hazards)
 - Third party testing services as required by the local Authority Having Jurisdiction (most typically for structural components and modifications)
 - And optionally, materials testing for compliance with bid documents and compaction testing where applicable
 - Note: ***The lead firm will include Licensed Engineers with the appropriate qualifications***
- i. Project Manager: Lori Seeger
lseeger@columbus.k12.oh.us
- ii. Construction Delivery Model: NA / Team will provide testing services as required to support construction projects as required
- iii. Budget: \$250K
- iv. Lead Consultant: Licensed Engineer
- v. Interview Schedule: Tuesday, April 16, 2024 @ 9:00 - 11:00 am
- a. Working with CCS staff, confirm one or more sites where this work will be executed
 - b. Hazardous materials survey, testing and report (NESHAP) prior to bidding
 - c. Code required 3rd party testing as required by Authority Having Jurisdiction (City of Columbus Building Department)
 - d. Materials testing for compliance with bid documents

Questions?

1. Can you clarify the criteria engineers role in a design build project. **Ohio Revised Code (ORC) requires us to issue a criteria when we procure using Design-Build. We intend to issue a criteria that will describe the intended improvements and provide basic guidance and minimum requirements for any intended improvements. The contract will incorporate acceptance testing, functional testing and optional commissioning services. Additionally, this contract will incorporate extended services to supplement CCS staff including construction observation. Dan Curt, what fundamentally goes in to criteria. Projects you should see are more system related and not wholesale replacement. Typically look at criteria as the framework or guardrail.**
2. Does the overall budget for 25006 cover installation of recommended mitigations by the PSS , or is it for the assessments only? **The published budget is the currently available budget for the entire project including the assessment. We will hire based on qualifications and negotiate the scope of services and fees. Once we've completed the assessment phase, we will reevaluate the available budget and consider adjustments based on the needs, recommendations, and available funding (and potentially other sources of funding such as grants).**
3. Are you open to a landscape architecture lead for #25007A - Outdoor Athletics Package. **No. Should CCS change direction, you will see that change published in a future revision to the RFQ that would be posted to our webpage.**
4. Have the sites or number of sites been identified for the Outdoor Athletics package? **No. The desire for this project is to contain the work substantially to one site to maximize impact.**
5. A Licensed Architect was mentioned as the Lead Design Consultant for Outdoor Athletics. Would CCS consider a Licensed Landscape Architect as prime for this project? See response to question 3.
6. Clarification on required submissions - With the limitation of 25 pages, is this submission formatted as a SF330? Or only provide Statement of Qualifications Part 1 & 2, and other supporting materials are freeform? Are the Statement of Qualifications included in the 25 page limitation? **This question is answered in the RFQ. Please carefully review the directions that have already been issued with the RFQ available on the CCS website [here](#).**
7. A Licensed Architect is listed as the Lead Design Consultant for J - Academic Facilities Assessment. Would you consider a Licensed Engineering firm for this? **No. Should CCS change direction, you will see that change published in a future revision to the RFQ that would be posted to our webpage.**
8. Has the buildings been identified for the security assessment? **CCS anticipates the deliverable should encompass every district building, including academic and administrative.**
9. Is there a published list of current LEDE firms that can be shared? Yes. **Submit this request to Brandie at bbronston@columbus.k12.oh.us**
10. Which portions were mentioned should not be included from Section H of the SF330? **This question is answered in the RFQ. Please carefully review the directions that have already been issued with the RFQ available on the CCS website [here](#).**
11. For Outdoor Athletics Package #25007 A - as a licensed architect, can we suggest/offer potential Construction Managers on our team? Or should we encourage to submit for Part B to be considered? **Under the Construction Manager at Risk (CMR) delivery model, CCS expects to have a design team under contract independent from the construction management (CMR) team. It is the intention to have the CMR under contract shortly after the design team so that we will be able to develop the design with accurate**

constructability and estimating services at each phase of design provided by the CMR. Having said that, the design team will need to have basic constructability and estimating functions within their team. How to structure a highly qualified team is up to each submitting firm.

12. I understand that Parts I and II of the OFCC F110-330 are to be used. Part I is only limited to 25 pages which needs to include items A-E. For F which is example projects, how many would you expect to see here? Is the Relevant Project Matrix required and if so, what are the scope of work items to list across the top? I assume section G is also then required? ***Each statement of qualifications is expected to follow the directions included within the F110-330 document unless specifically directed otherwise. It is at each team's discretion to determine how to best demonstrate their qualifications based on the various sections of the F110-330 form and within the stipulated page limits. The relevant project matrix should be filled out based on the project descriptions provided on the CCS RFQ document.***
13. I understand that section H is to be deleted. However, the scoring rubric allocates points towards items that would go in Section H typically such as 4a and 4b. How should these be documented in the proposal if not in a Section H? Can these be in addition to the 25-page limit that is Part I? ***This question is answered in the RFQ. Please carefully review the directions that have already been issued with the RFQ available on the CCS website [here](#).***