

Greater Albany Public Schools

Long-Range Facility Advisory Committee – LRFAC Workshop 4



Welcome

Message from the Superintendent

Agenda

- Welcome
- Schedule Review
- Feedback from Tours
- Review of December Cost Exercises
 - Small Group Discussion

Break

- Project list update and Cost Review
- Site Specific Priorities
- Group Exercise
 - Report Out

Next Steps



Consensus, Polling, Purpose

The committee's purpose: Build a Long Range Facility Plan

We represent the community.

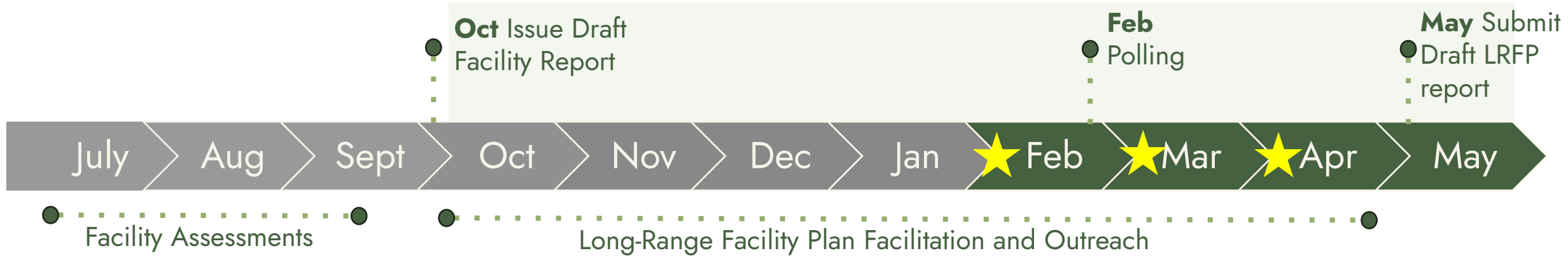
Use of polling can connect us to the community's choices as a whole.

School Closures:

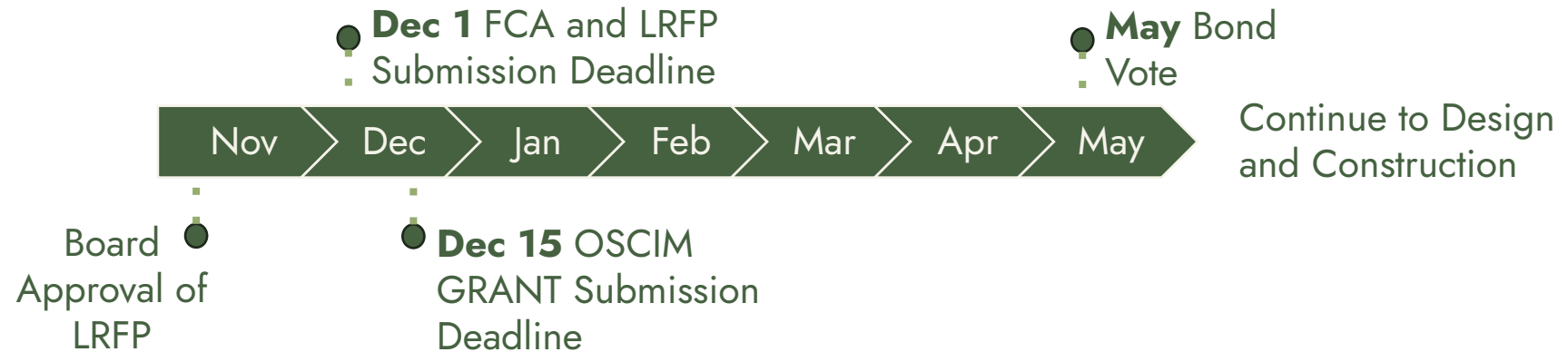
The thinking of this group and resulting recommendations on closing schools is likely something we responsibly must do.

Any given school closure must be the GAPS School Board's decision and must be a process with the community.

The LRFAC Committee must be mindful of how this interrelates with a bond election.



GOING OUT FOR A BOND



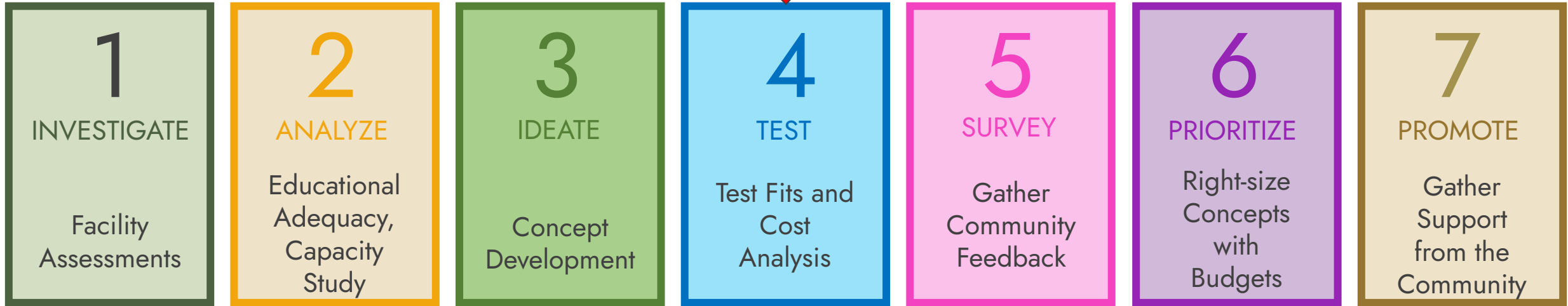
Committee Attendance

The District is committed that the entire committee finishes the work!

Please notify us if you can't attend a meeting, we will work with you to catch you up before the next meeting.

- March - Follow up meeting dates
 - March 5 (Thursday) - 1-2 pm
 - March 6 (Friday) - 12-1
 - March 11 (Wednesday) - 8-9 am
- Email Chris Green (chris.green@albany.k12.or.us)
 - Please indicate all dates you are available
 - Chris will confirm date to attend

How to get to a Long-Range Facility Plan



← STAKEHOLDER ENGAGEMENT →

Wows and Wonders:

What were some observations?
Any Surprises?

LRFAC Visitation Opportunities			
DATE	Day	TIME	SITES
November 6	Thursday	9:00-9:30	Meadow
		9:30-10:00	Timber
		10:00-10:30	South Shore
November 12	Wednesday	5:00-5:30	North Albany Middle
		5:30-6:00	North Albany Elementary
		6:00-6:30	Oak Grove
December 5	Friday	9:00-10:00	West Albany High
		10:00-10:30	Liberty Elementary
December 16	Tuesday	5:00-5:30	Memorial Middle
		5:30-6:00	Central
		6:00-6:30	Waverly
January 8	Thursday	1:00-1:45	South Albany High
		2:00-2:30	Oak Elementary
January 20	Tuesday	5:00-5:30	Periwinkle
		5:30-6:00	Sunrise
		6:00-6:30	AOS
February 2	Monday	1:00-1:30	Calapooia Middle
		1:30-2:00	Lafayette Elementary
		2:00-2:30	Waverly
February 12	Wednesday	3:00-6:00	Open Appointments
February 25	Wednesday	10:30-1:00	Open Appointments
*March 3 Meeting Check-In (Future Visits Discussion)			

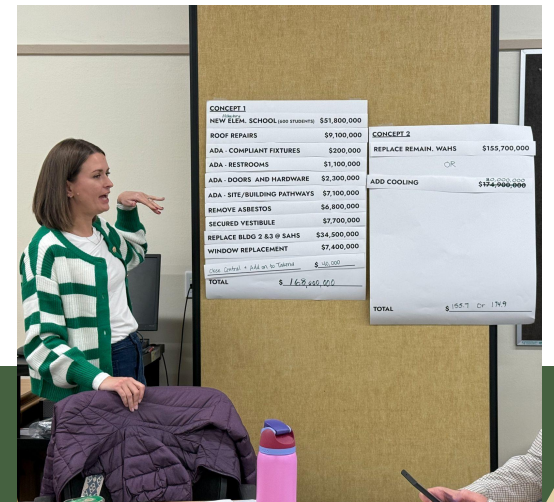
Workshop 3 Recap



IT COSTS HOW MUCH?

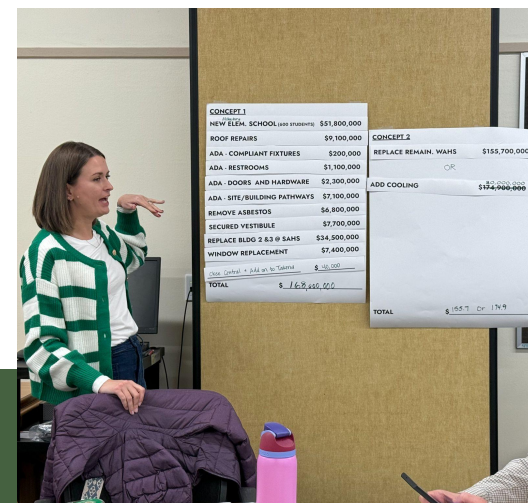
FROM COST ESTIMATOR	Square Foot	Cost / SF	Total cost (W/ GC OHP, GR & Cont)	With Escalation to 2028 (18%)	Soft Costs (35% of 2028 Costs)	Total (Round.)
New outdoor covered play area	3,000	\$330	\$990,000	\$178,200	\$408,870	\$1,600,000
6 classroom addition at Elementary School	7,500	\$590	\$4,425,000	\$796,500	\$1,827,525	\$7,100,000
New 600 Student Elementary School	70,000	\$570	\$39,900,000	\$7,182,000	\$16,478,700	\$63,600,000
New 500 Student Elementary School	65,000	\$570	\$37,050,000	\$6,669,000	\$15,301,650	\$59,100,000
Replace remaining WAHS	125,000	\$675	\$84,375,000	\$15,187,500	\$34,846,875	\$134,500,000
Replace remaining WAHS - keep gym	105,000	\$675	\$70,875,000	\$12,757,500	\$29,271,375	\$113,000,000
Replace Buildings 2 & 3 for SAHS	35,000	\$725	\$25,375,000	\$4,567,500	\$10,479,875	\$40,500,000
New Secured vestibule at existing schools	200	\$1,150	\$230,000	\$41,400	\$94,990	\$400,000
New Competition Gym at WAHS - 1200 seat with locker	20,000	\$400	\$8,000,000	\$1,440,000	\$3,304,000	\$12,800,000
New 700 Seat Auditorium at SAHS	18,000	\$365	\$6,570,000	\$1,182,600	\$2,713,410	\$10,500,000
New turf fields for football, Softball and Baseball	215,000	\$20.50	\$4,407,500	\$793,350	\$1,820,298	\$7,100,000
Track resurfacing	55,000	\$22.25	\$1,223,750	\$220,275	\$505,409	\$2,000,000
SAHS Pool Repairs	17,490	-	\$4,619,360	\$831,485	\$817,627	\$6,300,000

GROUP 1		SECENARIO 1		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
New Elementary School	\$39,900,000	\$7,182,000	\$16,478,700	\$63,560,700
Roof Repairs	\$14,661,692	\$2,639,105	\$2,595,119	\$19,895,916
ADA Fixtures	\$2,483	\$447	\$1,025	\$3,955
ADA Restrooms	\$614,852	\$110,673	\$253,934	\$979,459
ADA Doors & Hardware	\$1,266,739	\$228,013	\$523,163	\$2,017,915
ADA Site/Building Pathways	\$3,975,169	\$715,530	\$1,641,745	\$6,332,444
Remove Asbestos	\$4,226,190	\$760,714	\$1,745,416	\$6,732,321
Secured Vestibules	\$4,600,000	\$828,000	\$1,899,800	\$7,327,800
Replace Building 2 & 3 at SAHS	\$25,375,000	\$4,567,500	\$10,479,875	\$40,422,375
Window Replacement	\$3,768,031	\$678,246	\$1,556,197	\$6,002,473
Close Central & Add to Takena (6 class)	\$5,425,000	\$976,500	\$2,240,525	\$8,642,025
Total	\$103,815,156	\$18,686,728	\$39,415,500	\$161,917,385
Target Bond Amount Over/Under	\$168,000,000			\$6,082,615



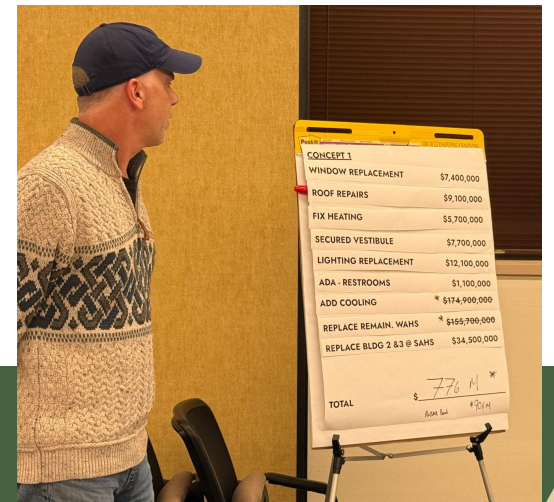
Concepts - Group 1

GROUP 1		SECENARIO 2		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Replace Remaining WAHS (rev to 105,000sf)	\$71,550,000	\$12,879,000	\$29,550,150	\$113,979,150
Add Cooling - District Wide	\$35,000,000	\$6,300,000	\$14,455,000	\$55,755,000
Total	\$106,550,000	\$19,179,000	\$44,005,150	\$169,734,150
Target Bond Amount Over/Under	\$168,000,000			-\$1,734,150



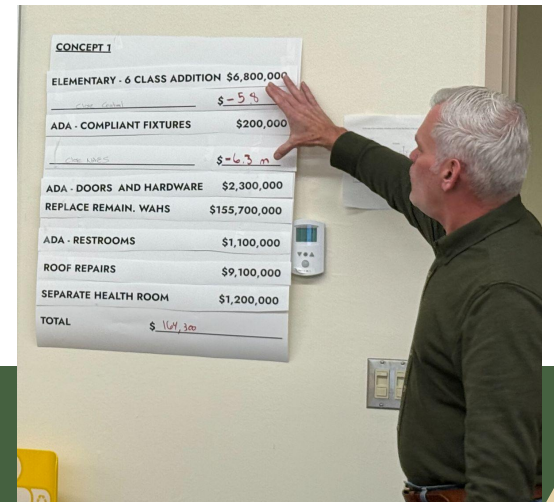
Concepts - Group 1

GROUP 2		SECENARIO 1		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Window Replacement	\$4,435,112	\$798,320	\$1,831,701	\$7,065,133
Roof Repairs	\$15,695,529	\$2,825,195	\$2,778,109	\$21,298,833
Fix Heating	\$3,557,170	\$640,291	\$1,469,111	\$5,666,572
Secured Vestibules	\$4,830,000	\$869,400	\$1,994,790	\$7,694,190
Lighting Replacement	\$6,632,378	\$1,193,828	\$2,739,172	\$10,565,378
ADA Restrooms	\$631,630	\$113,693	\$260,863	\$1,006,187
Replace Building 2 & 3 at SAHS	\$25,375,000	\$4,567,500	\$10,479,875	\$40,422,375
Add Cooling**	\$11,600,000	\$2,088,000	\$4,790,800	\$18,478,800
Repair/Replace WAHS**	\$35,000,000	\$6,300,000	\$14,455,000	\$55,755,000
Total	\$107,756,819	\$19,396,227	\$40,799,421	\$167,952,468
Target Bond Amount Over/Under	\$168,000,000			\$47,532



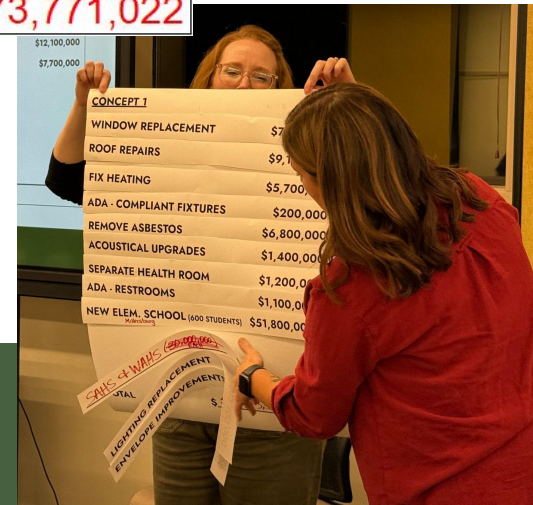
Concepts - Group 2

GROUP 3		SECENARIO 1		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Elementary School - 6 Classroom Addition	\$4,425,000	\$796,500	\$1,827,525	\$7,049,025
Close Central	\$1,000,000	\$180,000	\$413,000	\$1,593,000
ADA Fixtures	\$24,950	\$4,491	\$10,304	\$39,745
ADA Doors & Hardware	\$1,199,419	\$215,895	\$495,360	\$1,910,675
Replace Remaining WAHS	\$84,375,000	\$15,187,500	\$34,846,875	\$134,409,375
ADA Restrooms	\$609,717	\$109,749	\$251,813	\$971,279
Roof Repairs	\$15,270,198	\$2,748,636	\$6,306,592	\$24,325,425
Separate Health Room	\$602,021	\$108,364	\$248,635	\$959,019
Total	\$107,506,304	\$19,351,135	\$44,400,104	\$171,257,543
Target Bond Amount Over/Under	\$168,000,000			-\$3,257,543



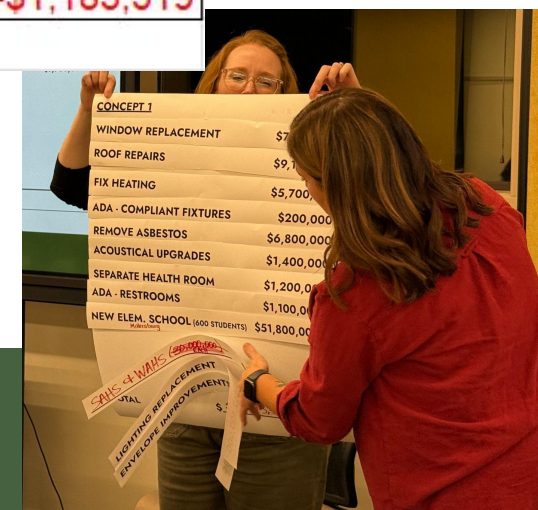
Concepts - Group 3

GROUP 4		SECENARIO 1		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Window Replacement	\$4,425,000	\$796,500	\$1,827,525	\$7,049,025
Roof Repairs	\$15,747,042	\$2,834,468	\$2,787,226	\$21,368,736
Fix Heating	\$3,557,170	\$640,291	\$1,469,111	\$5,666,572
ADA Fixtures	\$53,575	\$9,644	\$22,127	\$85,345
Remove Asbestos	\$2,948,430	\$530,717	\$1,217,702	\$4,696,849
Acoustical Upgrades	\$185,328	\$33,359	\$76,540	\$295,228
Separate Health Room	\$722,425	\$130,037	\$298,362	\$1,150,823
ADA Restrooms	\$631,630	\$113,693	\$260,863	\$1,006,187
New Elementary School (Millersburg)	\$39,900,000	\$7,182,000	\$16,478,700	\$63,560,700
Envelope Improvements	\$4,000,803	\$720,145	\$1,652,332	\$6,373,279
Lighting Replacement	\$6,632,378	\$1,193,828	\$2,739,172	\$10,565,378
Replace/Repair SAHS**	\$37,650,000	\$6,777,000	\$15,549,450	\$59,976,450
Replace/Repair WAHS**	\$37,650,000	\$6,777,000	\$15,549,450	\$59,976,450
Total	\$154,103,781	\$27,738,681	\$59,928,560	\$241,771,022
Target Bond Amount Over/Under	\$168,000,000			-\$73,771,022



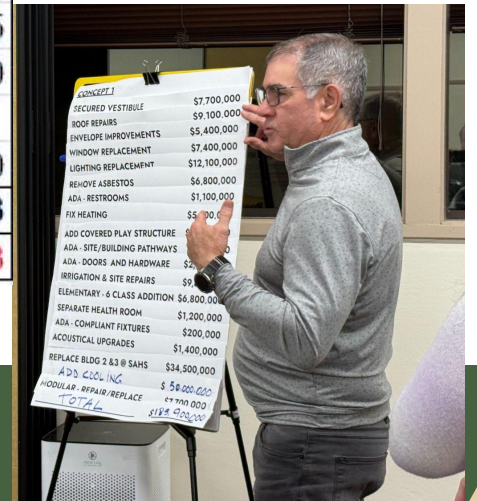
Concepts - Group 4

GROUP 4		SECENARIO 2		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Close Central	\$1,000,000	\$180,000	\$413,000	\$1,593,000
Add 6 Classrooms to Tadena	\$4,425,000	\$796,500	\$1,827,525	\$7,049,025
Close NAE	\$1,000,000	\$180,000	\$413,000	\$1,593,000
Add (6) Classrooms to Oak Grove	\$4,425,000	\$796,500	\$1,827,525	\$7,049,025
ADA Site/Path Upgrades	\$3,878,049	\$698,049	\$1,601,634	\$6,177,732
Modulars - Replace w/ Permanent Structures	\$14,809,000	\$2,665,620	\$6,116,117	\$23,590,737
Add Separate Gym Spaces	\$5,869,424	\$1,056,496	\$2,424,072	\$9,349,993
Irrigation & Site Repairs - MS & HS	\$5,022,870	\$904,117	\$2,074,445	\$8,001,432
Add Covered Play Structures	\$3,900,000	\$702,000	\$1,610,700	\$6,212,700
Replace Building 2 & 3 at SAHS	\$25,375,000	\$4,567,500	\$10,479,875	\$40,422,375
Replace Remaining WAHS (rev to 105,000sf)**	\$36,500,000	\$6,570,000	\$15,074,500	\$58,144,500
Add Cooling**	\$0.00			\$0
Total	\$106,204,343	\$19,116,782	\$43,862,394	\$169,183,519
Target Bond Amount Over/Under	\$168,000,000			-\$1,183,519
**Amount revised on sheet				



Concepts - Group 4

GROUP 5		SECENARIO 1		
Item	Base Amount	Escalation + 18%	Soft Costs +35%	Total
Secured Vestibules	\$4,830,000	\$869,400	\$1,994,790	\$7,694,190
Roof Repairs	\$15,747,042	\$2,834,468	\$2,787,226	\$21,368,736
Envelope Improvements	\$4,000,803	\$720,145	\$1,652,332	\$6,373,279
Window Replacement	\$4,604,031	\$828,726	\$1,901,465	\$7,334,221
Lighting Replacement	\$7,394,816	\$1,331,067	\$3,054,059	\$11,779,942
Remove Asbestos	\$4,226,190	\$760,714	\$1,745,416	\$6,732,321
ADA Restrooms	\$642,803	\$115,705	\$265,478	\$1,023,985
Fix Heating	\$3,557,170	\$640,291	\$1,469,111	\$5,666,572
Add Covered Play Structure	\$4,209,375	\$757,688	\$1,738,472	\$6,705,534
ADA Site/Path Upgrades	\$4,377,350	\$787,923	\$1,807,846	\$6,973,119
ADA Doors & Hardware	\$1,383,151	\$248,967	\$571,241	\$2,203,359
Irrigation & Site Repairs	\$8,254,631	\$1,485,834	\$3,409,163	\$13,149,627
Elementary - (6) Classroom Addition	\$4,425,000	\$796,500	\$1,827,525	\$7,049,025
Separate Health Room	\$722,425	\$130,037	\$298,362	\$1,150,823
ADA Compliant Fixtures	\$67,060	\$12,071	\$27,696	\$106,827
Acoustical Upgrades	\$185,328	\$33,359	\$76,540	\$295,228
Replace Building 2 & 3 at SAHS	\$25,375,000	\$4,567,500	\$10,479,875	\$40,422,375
Modular- Repair/Replace	\$4,795,229	\$863,141	\$1,980,430	\$7,638,800
Add Cooling**	\$12,000,000	\$2,160,000	\$1,800,000	\$15,960,000
Total	\$110,797,404	\$19,943,533	\$38,887,026	\$169,627,963
Target Bond Amount Over/Under	\$168,000,000			-\$1,627,963



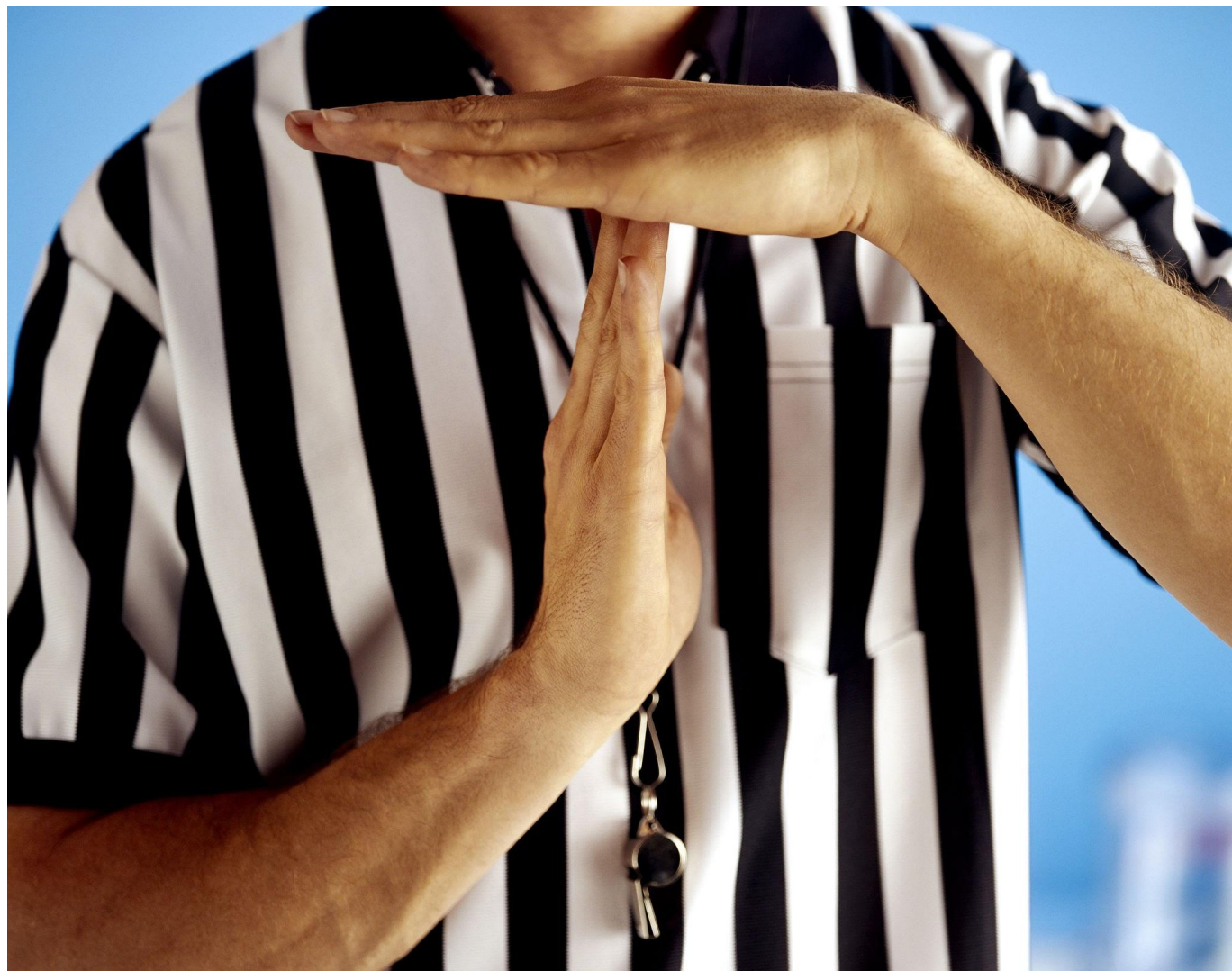
Concepts - Group 5



Wows and Wonders:

What were some observations?
Any Surprises?

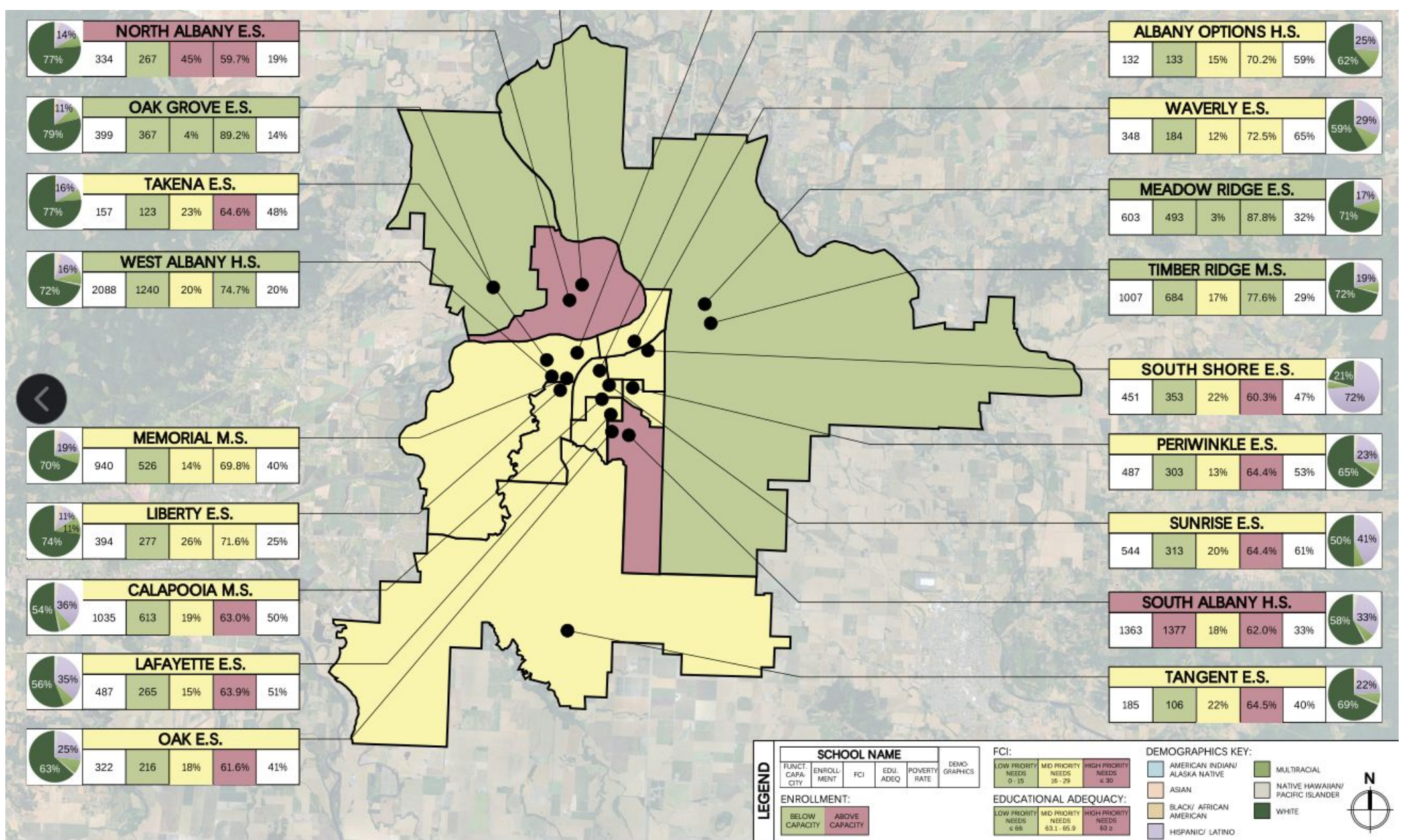
5 Minute Break



Priority Packages and Options

Needs	Central ES	Lafayette ES	Liberty ES	Meadow Ridge ES	North Albany ES	Oak ES	Oak Grove ES	Periwinkle ES	South Shore ES	Sunrise ES	Takena ES	Tangent ES	Waverly ES	Calapooia MS	Memorial MS	North Albany MS	Timber Ridge MS	Albany Options	South Albany HS	West Albany HS
Educational Adequacy Items																				
Separate Health Room	X	X	-	-	X	X	-	X	-	-	X	-	-	-	-	-	-	-	-	-
Secured Vestibule	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	-	X	X	-
Itinerant/Admin Offices	-	X	-	-	X	X	-	X	X	-	X	X	-	X	X	-	-	-	X	-
Separate Gym Space	-	-	-	-	X	-	-	-	-	-	-	X	-	-	-	-	-	-	-	-
Modulars - Replace or Repair	-	-	X	-	X	X	-	-	-	X	X	-	X	X	X	-	-	-	-	-
Modulars - Replace w/ Classrooms	-	-	X	-	X	X	-	X	-	X	X	-	X	X	X	-	-	-	-	-
Facility Items																				
Envelope Improvements	X	X	X	-	X	-	-	-	X	X	-	X	X	X	X	X	X	-	X	-
Roofing Upgrade	X	-	-	-	X	X	-	X	X	-	X	X	-	-	X	X	X	-	X	-
Replace Windows	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	-	-	X	X
Replace Lighting and Controls	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	-	-	X	X
Mechanical Repairs	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	X	-	X	X
Add Cooling	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	-	-	X	X
Replace Door Hardware	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	-	X	X	X
Asbestos Removal	-	X	X	-	X	-	-	-	X	X	-	X	X	X	X	X	-	-	-	X
Site/Playground Irrigation	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	x	-	X	X
Covered Play Needed	X	-	-	-	-	X	-	-	-	-	X	X	X	X	X	X	-	-	-	-
Replace radios at all sites	X	X	X	X	X	X	-	X	X	X	X	X	X	X	X	X	X	X	X	X
Replace Intercom and master clock system	X	X	X	-	X	X	-	X	X	X	X	X	X	X	X	X	X	X	X	X
ADA Items																				
ADA Upgrades	X	X	X	X	X	X	-	X	X	X	X	X	X	X	X	X	X	X	X	X

# Schools w/ Need	% of Schools	Total cost (w/ GC OHP, GR & Cont)	With Escalation to 2028 (18%)	Soft Costs (35% of 2028 Costs)	Total (Round.)
20					
6	30%	\$722,425	\$130,037	\$298,362	\$1,200,000
16	80%	\$4,830,000	\$869,400	\$1,994,790	\$7,700,000
10	50%	\$2,391,969	\$430,554	\$987,883	\$3,900,000
2	10%	\$11,738,849	\$2,112,993	\$4,848,144	\$18,700,000
8	40%	\$4,795,229	\$863,141	\$1,980,430	\$7,700,000
9	45%	\$17,051,000	\$3,069,180	\$7,042,063	\$27,200,000
13	65%	\$4,211,848	\$758,133	\$1,739,493	\$6,800,000
11	55%	\$16,355,211	\$2,943,938	\$6,754,702	\$22,200,000
16	80%	\$4,606,927	\$829,247	\$1,902,661	\$7,400,000
16	80%	\$7,591,635	\$1,366,494	\$3,135,345	\$12,100,000
17	85%	\$15,438,020	\$2,778,844	\$6,375,902	\$24,600,000
16	80%	-	-	-	\$115,800,000
17	85%	\$2,006,250	\$361,125	\$828,581	\$3,200,000
11	55%	\$4,226,190	\$760,714	\$1,745,416	\$6,800,000
17	85%	\$8,551,484	\$1,539,267	\$3,531,763	\$13,700,000
8	40%	\$5,109,375	\$919,688	\$2,110,172	\$8,200,000
19	95%				
18	90%	\$4,764,900	\$857,682	\$1,967,904	\$7,600,000
19	95%	\$6,524,886	\$1,174,480	\$2,694,778	\$10,400,000

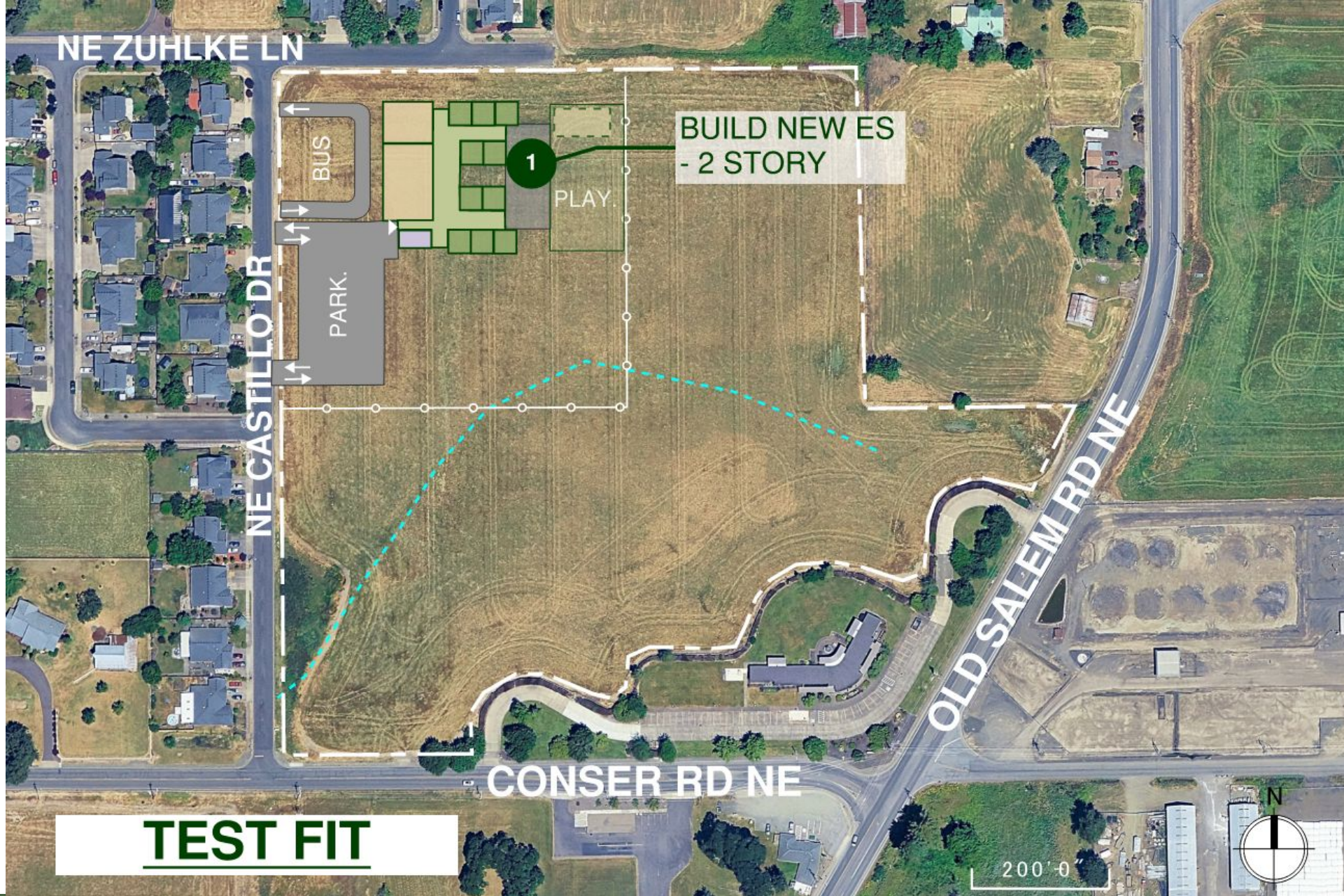


Facility Assessment Reports

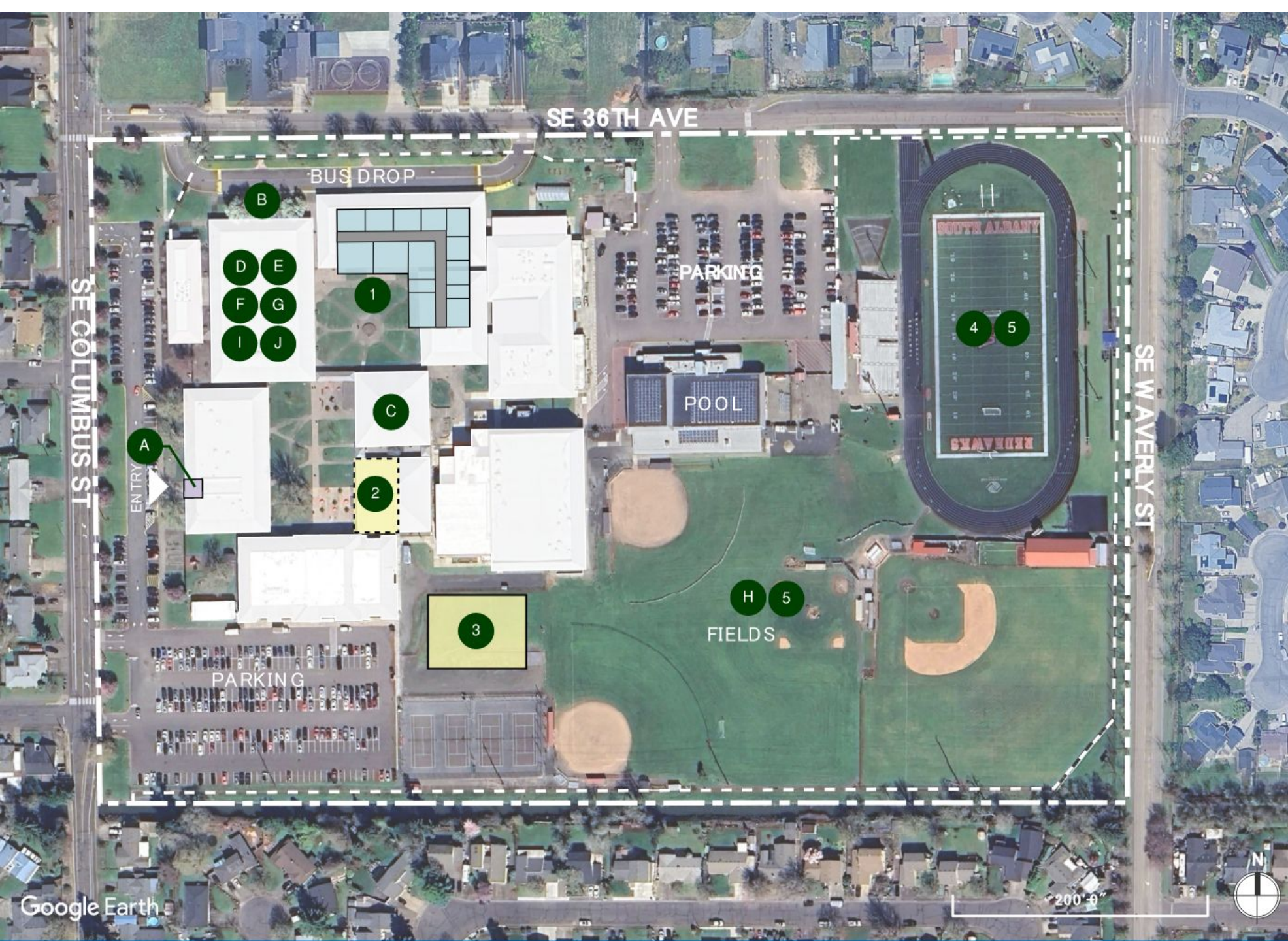
Max Par Amount Structure		\$2.20 Levy		\$2.25 Levy		\$2.30 Levy		\$2.35 Levy	
Par Amount									
Current Interest Bonds		\$	136,595,000	\$	142,560,000	\$	148,510,000	\$	154,445,000
Deferred Interest Bonds			31,311,080		30,935,427		30,572,615		30,219,025
Total Par Amount		\$	167,906,080	\$	173,495,427	\$	179,082,615	\$	184,664,025
% Current Interest Bonds		81%		82%		83%		84%	
% Deferred Interest Bonds		19%		18%		17%		16%	
Dated Date		6/15/2027		6/15/2027		6/15/2027		6/15/2027	
Final Maturity		6/15/2047		6/15/2047		6/15/2047		6/15/2047	
Amortization Period		20 Years		20 Years		20 Years		20 Years	
Projected Average Levy Rates*									
	Prior Debt	New Bonds	Combined	New Bonds	Combined	New Bonds	Combined	New Bonds	Combined
2025.....	\$ 2.16	\$ -	\$ 2.16	\$ -	\$ 2.16	\$ -	\$ 2.16	\$ -	\$ 2.16
2026-2027.....	2.17	-	2.17	-	2.17	-	2.17	-	2.17
2028-2037.....	1.12	1.09	2.20	1.14	2.25	1.19	2.30	1.24	2.35
2038-2047.....	-	2.20	2.20	2.25	2.25	2.30	2.30	2.35	2.35
Interest Estimates									
Cushion over Current Interest Rates		+2.00%		+2.00%		+2.00%		+2.00%	
True Interest Cost (TIC)**		6.67%		6.66%		6.66%		6.65%	
Total Interest		\$198,986,487		\$204,005,342		\$209,020,311		\$214,029,373	
Total Interest as % of Par		119%		118%		117%		116%	



Bond Levy Rates



Site Specific - Millersburg Elementary

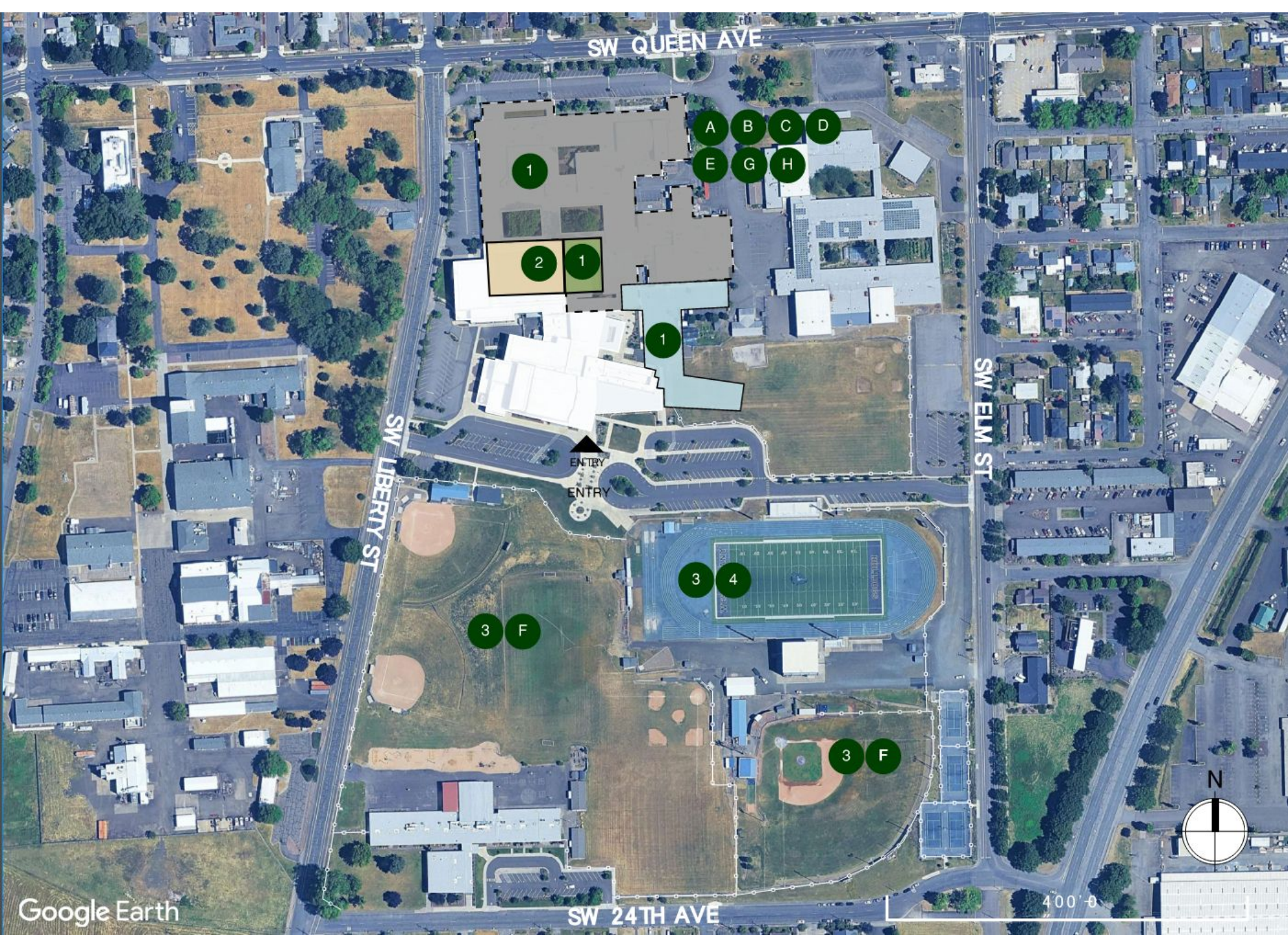


District Wide Priorities

- A Secured Vestibule
- B Envelope Improve.
- C Roof Repairs
- D Lighting Replacement
- E Replace Windows
- F Add Cooling
- G ADA Upgrades
- H Install Irrigation
- I Replace Speaker/Intercom System
- J Door Hardware Upgrades

School Specific Priorities

- 1 Replace Buildings 2 & 3
- 2 Renovate Auditorium
- 3 Replace Auditorium
- 4 Track Resurfacing
- 5 New Turf Fields



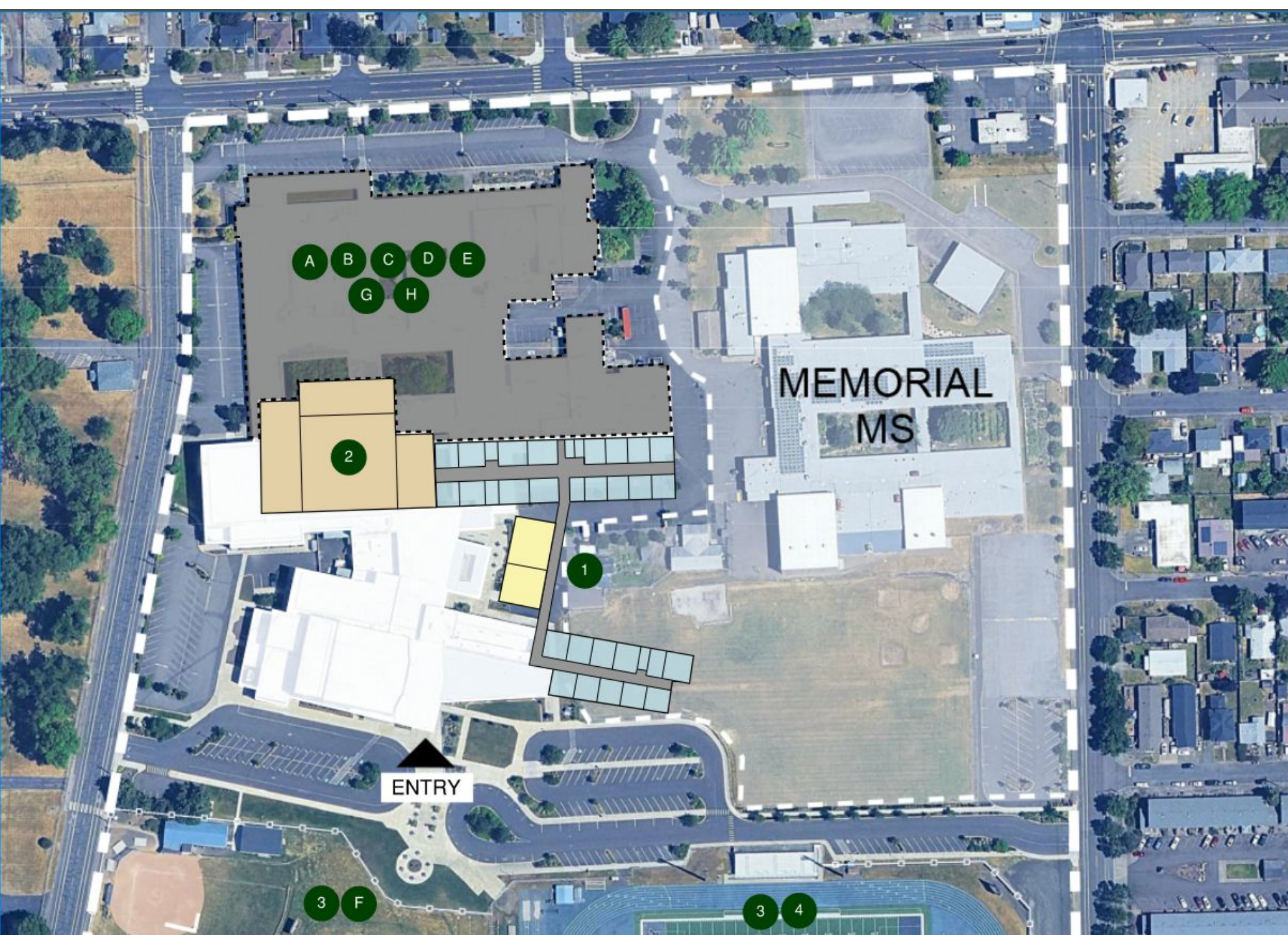
District Wide Priorities

- A** Lighting Replacement
- B** Replace Windows
- C** Add Cooling
- D** Asbestos Removal
- E** ADA Upgrades
- F** Install Irrigation if turf is not installed
- G** Replace Speaker/Intercom System
- H** Door Hardware Upgrades

School Specific Priorities

- 1** Replace Remain WAHS (Classrooms, Wrestling and weight room)
- 2** Replace Main Gym
- 3** New Turf Fields
- 4** Track Resurfacing





District Wide Priorities

- A Lighting Replacement
- B Replace Windows
- C Add Cooling
- D Asbestos Removal
- E ADA Upgrades
- F Install Irrigation
- G Replace Speaker/Intercom System
- H Door Hardware Upgrades

School Specific Priorities

- 1 Replace Remain WAHS Classroom
- 2 Replace WAHS Main Gym
- 3 New Turf Fields
- 4 Track Resurfacing



District Wide Priorities

- A Secured Vestibule
- B Envelope Improve.
- C Roof Repairs
- D Lighting Replacement
- E Replace Windows
- F Add Cooling
- G ADA Upgrades
- H Install Irrigation
- I Replace Speaker/Intercom System
- J Repave Play Area & Update Storm Drains
- K Door Hardware Upgrades

School Specific Priorities

- 1 7 Classroom Addition (Replace Older Modulares, Move Play)
- 2 Add Separate Gym

North Albany ES



Site Specific - North Albany Elementary



District Wide Priorities

- A** Vestibule Remodel
- B** Roof Replacement
- C** Lighting Replacement
- D** Replace Windows
- E** Add Cooling
- F** ADA Upgrades
- G** Install Irrigation
- H** Replace Speaker/Intercom System
- I** Repave Play Area & Update Storm Drains
- J** Door Hardware Upgrades

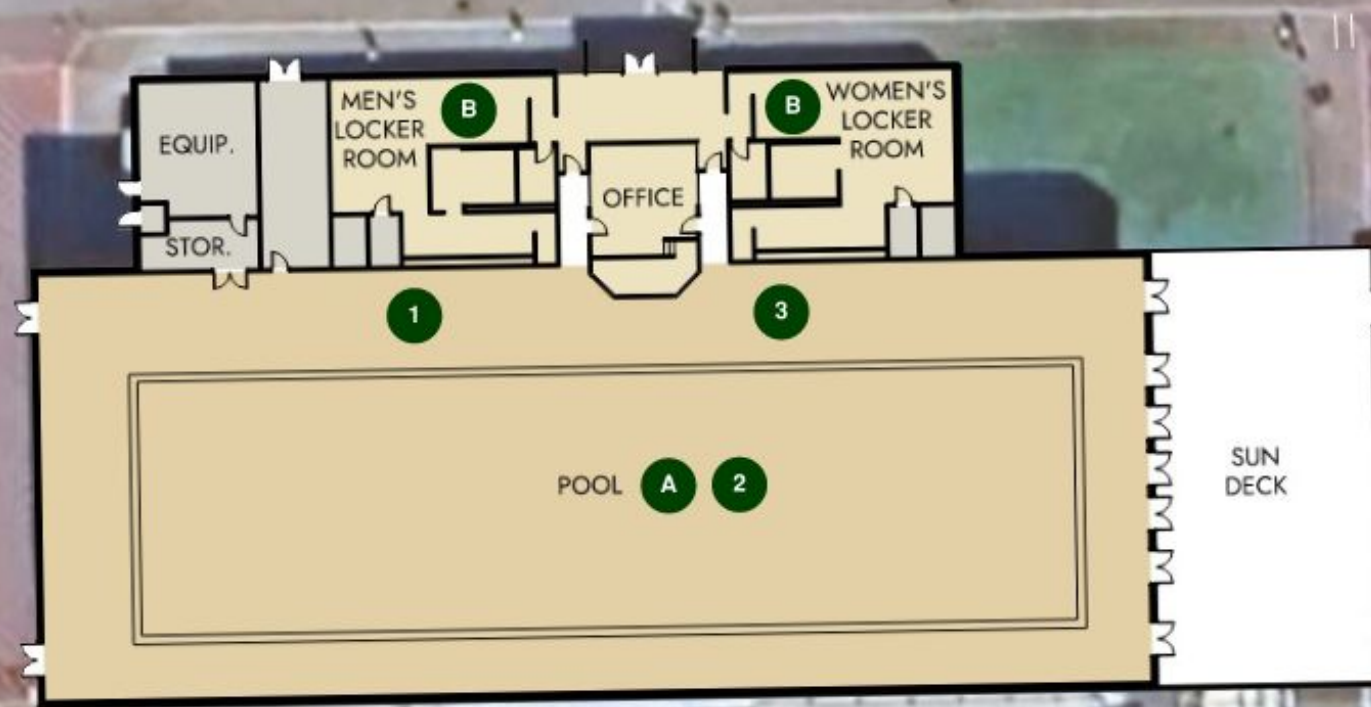
School Specific Priorities

- 1** 6 Classroom Addition (includes parking and play equipment adds)
- 2** Remove Modular
- 3** Add Covered Play

Tadena ES

District Wide Priorities

- A Lighting Replacement
- B ADA Upgrades



Site Specific Priorities

- 1 Replace Spectator Seating
- 2 Replace Acoustic Panels
- 3 Clean Ductwork

Small Group Exercise

Review the updated information:

- Review estimated bond levy rates
- Review cost information for overall district renovation items.
- Review overall needs throughout the district
- Identify at least one different concepts that would provide a potential Bond plan

45 Minutes with a 15 minute report out

Ranking by Mention	Times Mentioned
Replace Buildings 2 & 3 for SAHS	6
Replace remaining WAHS	6
Compliant Restrooms	6
Roofing Upgrade	5
Replace Windows	5
Cooling	5
Secured Vestibule	4
Replace Lighting and Controls	4
Heating	4
Compliant Fixtures (drinking fountain, etc.)	4
6 classroom addition at Elementary School	4
Compliant Doors or Hardware	3
Separate Health Room	3
Asbestos Removal	3
Pathways/Entrances	3
Close School**	3
Acoustical Upgrades	2
Envelope Improvements	2
Site/Playground Irrigation	2
Covered Play Needed	2
New 600 Student Elementary School	2
Separate Gym Space	1
Modulars - Replace or Repair	1
Modulars - Replace w/ Classrooms	1
Itinerant/Admin Offices	0



Small Group Exercise



Wows and Wonders

PICK ONE TO RESPOND TO:

What was the biggest “Ah Ha” moment for you?

What do you want more information on for our next workshop?

NEXT WORKSHOP

March 3 , 2026

Agenda:

- Polling Results
- Review Draft Concept Plans
- Confirm approaches to:
 - Elementary schools
 - Middle schools
 - High schools
- Prioritize concepts



POLLING