



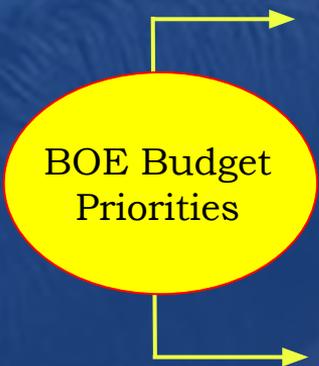
Board of Education's Proposed 2026-2027 Operating Budget

*Creating unprecedented success through
dedication, commitment, and fiscal responsibility,
working together in the best interest of children*



BOE Operating Budget FY27

Passed with bi-partisan support Dec. 18, 2025 (7-1)



BOE Budget Priorities

Keep GPS on track with instructional needs

Acknowledges two distinct areas of increased costs

Meets legal mandates

Continues implementation of Special Education Action Plan

Meets contractual obligations



Preparation Work

Examined academic needs - Strategic Plan

Reviewed previous & current budgets

Analyzed enrollment projection data

Evaluated staffing adjustments

Reviewed estimated fixed costs

Gathered local, state & federal funding information

**Starting with
a zero base &
working our
way up**



Demographics & Enrollment



Town of Greenwich

School-Age Children	
Elementary School	4,949
Middle School	2,643
High School	3,756
Total	11,348

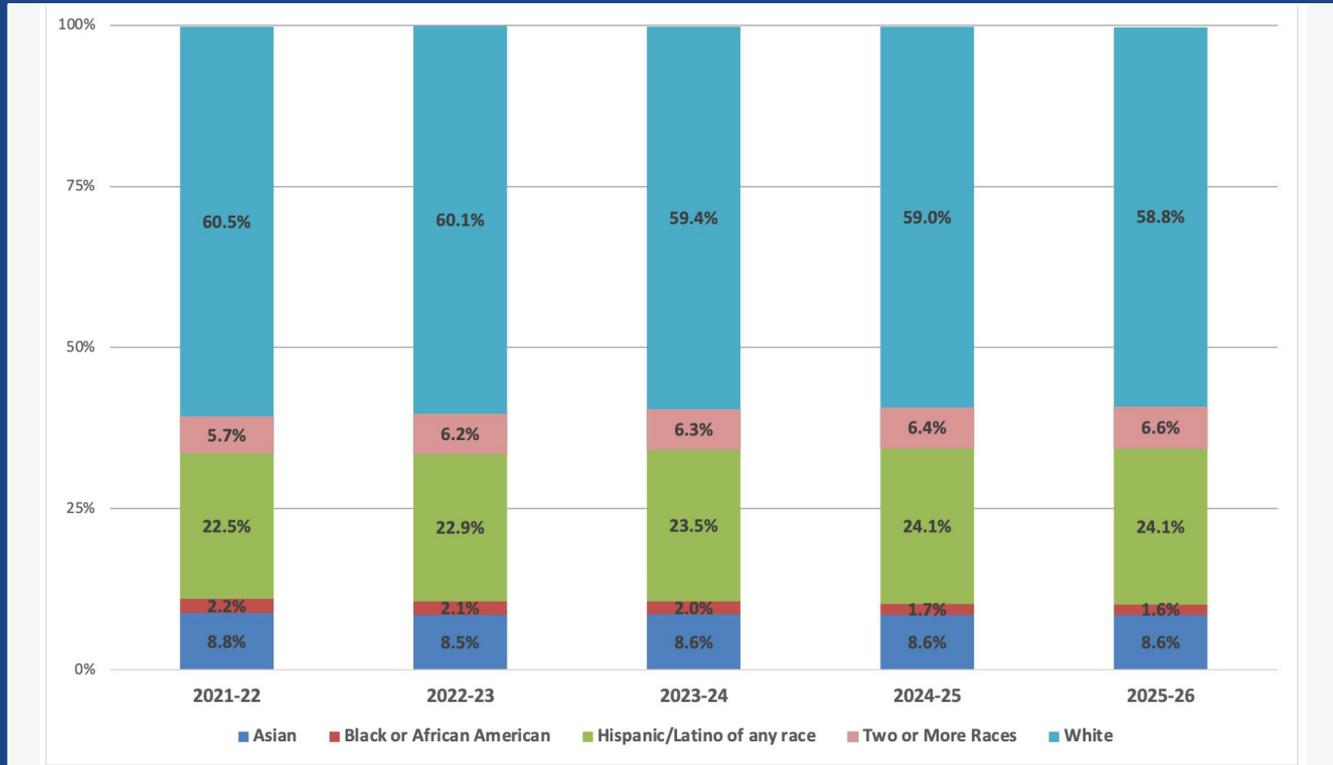
Children Attending Private	
Elementary School	1,192 (24.1%)
Middle School	727 (27.5%)
High School	1,046 (27.8%)
Total	2,965 (26.1%)

* 2023-2024

On any given year,
approximately 75% of Greenwich children
attend Greenwich Public Schools



Student Enrollment by Race & Ethnicity



Increased Diversity Over Time

GPS Enrollment	
1980	6.0%
1989	16.5%
2006-2007	24.5%
2015-2016	35.6%
2025-2026	41.2%

The State of Connecticut tracks race/ethnicity of students with categories: American Indian or Alaska Native, Asian, Black or African American, Hispanic or Latino; Native Hawaiian or Other Pacific Islander, Two or More Races, and White.



Regional District Comparisons

District	District Reference Demographics	Special Education	English Language Learners	Free/Reduced Lunch
New Canaan	A	13.5%	0.5%	0.0%
Darien	A	20.8%	1.4%	2.3%
Weston	A	15.2%	1.4%	1.9%
Westport	A	14.7%	1.1%	2.8%
Wilton	A	18.2%	2.1%	5.7%
Greenwich	B	16.0%	5.4%	20.0%
Trumbull	B	15.2%	4.7%	20.1%
Fairfield	B	19.6%	3.8%	17.7%
State Average		18.5%	11.3%	44.8%



2025-2026 Actual vs. Projected Enrollment

	PreK	K-5	6-8	9-12	Total
Projection	270	3,768	1,796	2,631	8,465
Actual	270	3,680	1,770	2,599	8,319
Variance	0	-88	-26	-32	-146
Accuracy	100%	97.6%	98.5%	98.8%	98.3%



Preschool Growth

services mandated
by law

Students Identified Through Child Find
for Special Needs Preschool



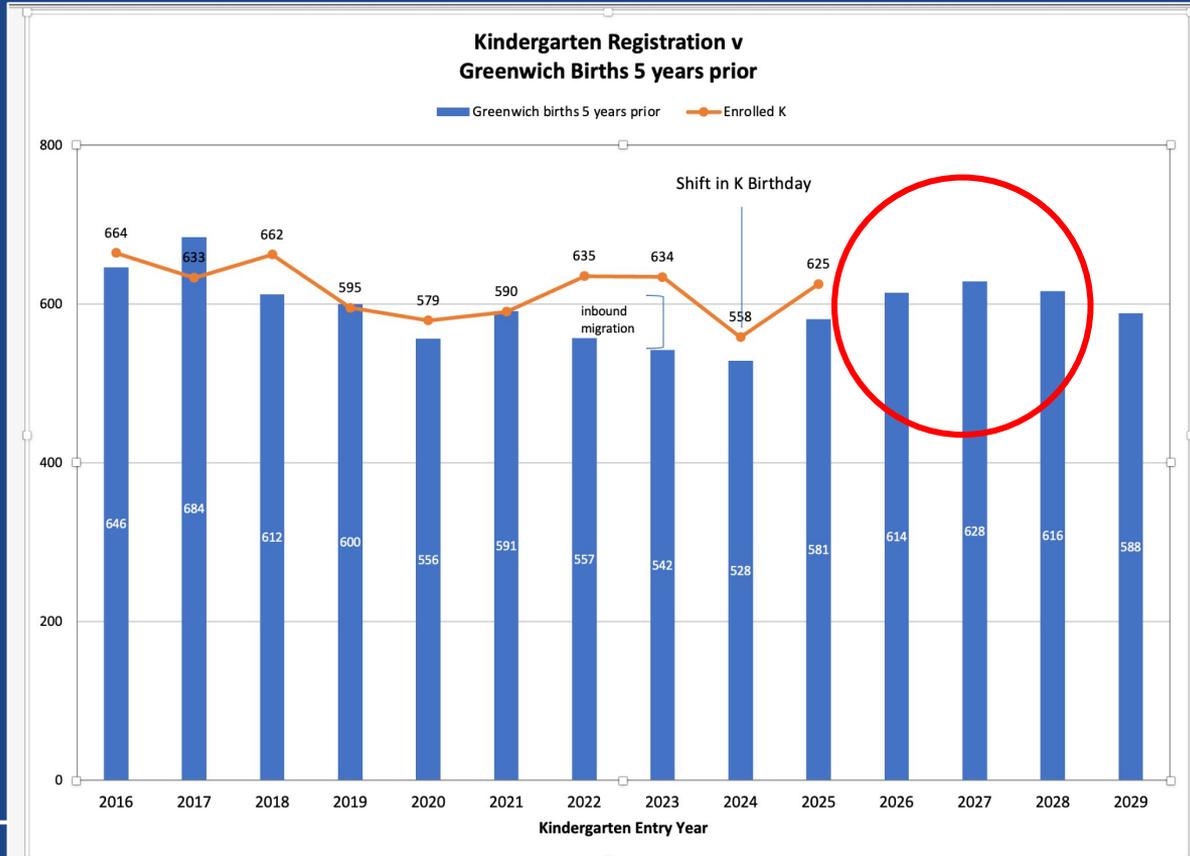
K-5 Enrollment

2019-2020	3,944
2025-2026	3,747
2027-2028 ^P	3,907

+160
** potential budget risk*



Kindergarten & Births



6-8 Enrollment

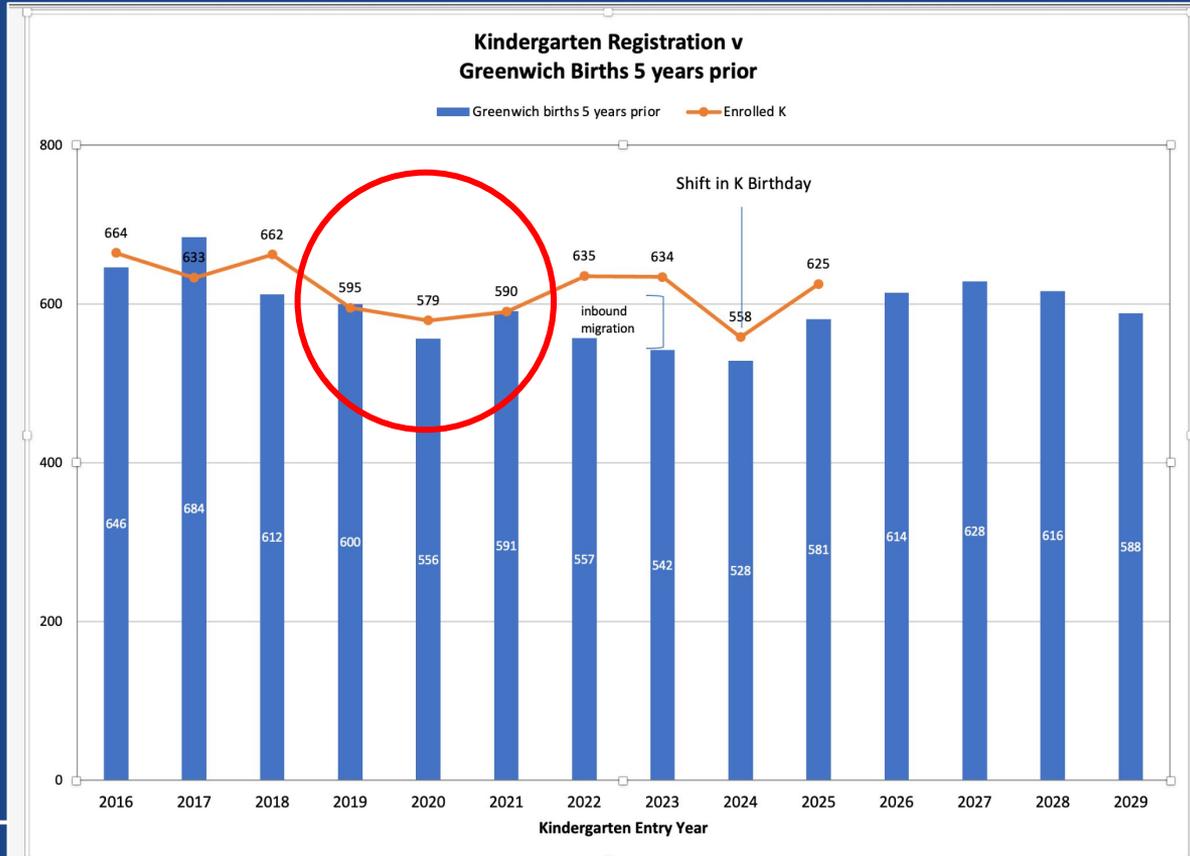
2019-2020	2,081
2025-2026	1,784
2027-2028 ^P	1,706



Trending down as small cohorts enter middle school for the next few years
creating data driven decisions



Current Middle School Students



9-12 Enrollment

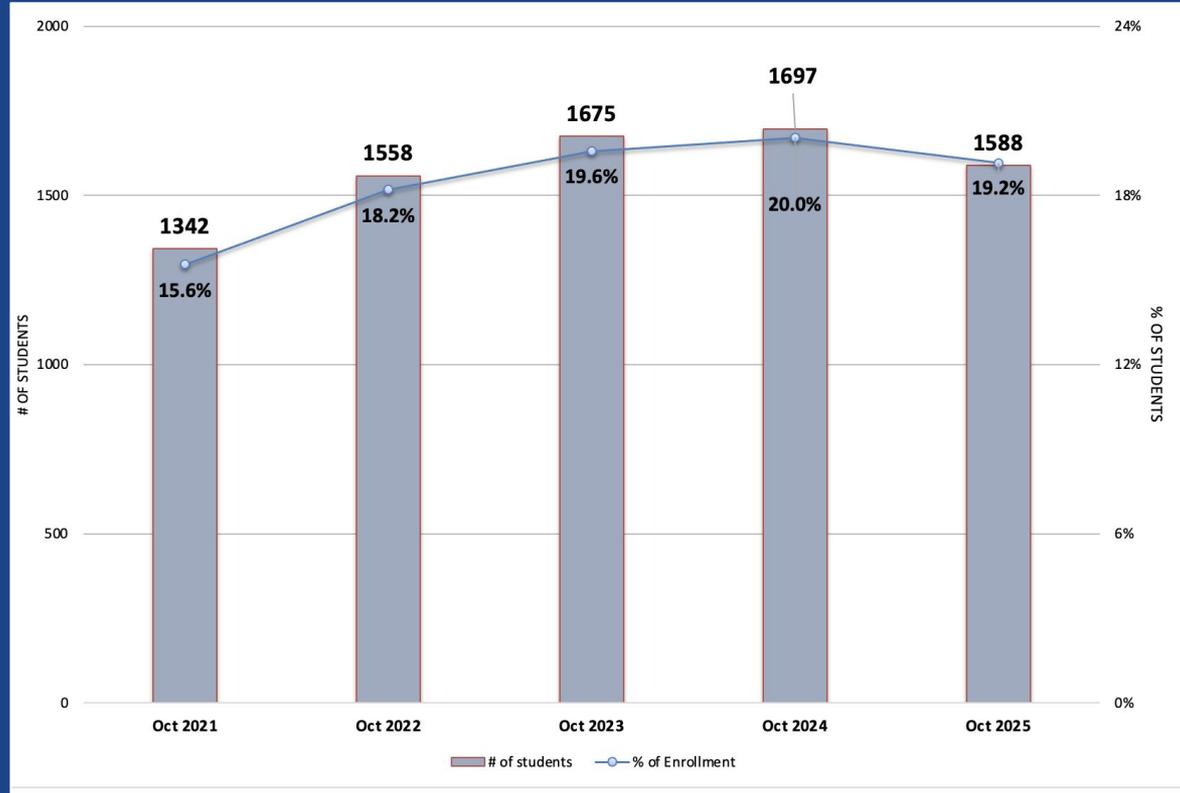
2019-2020	2,797
2025-2026	2,599
2027-2028 ^P	2,398



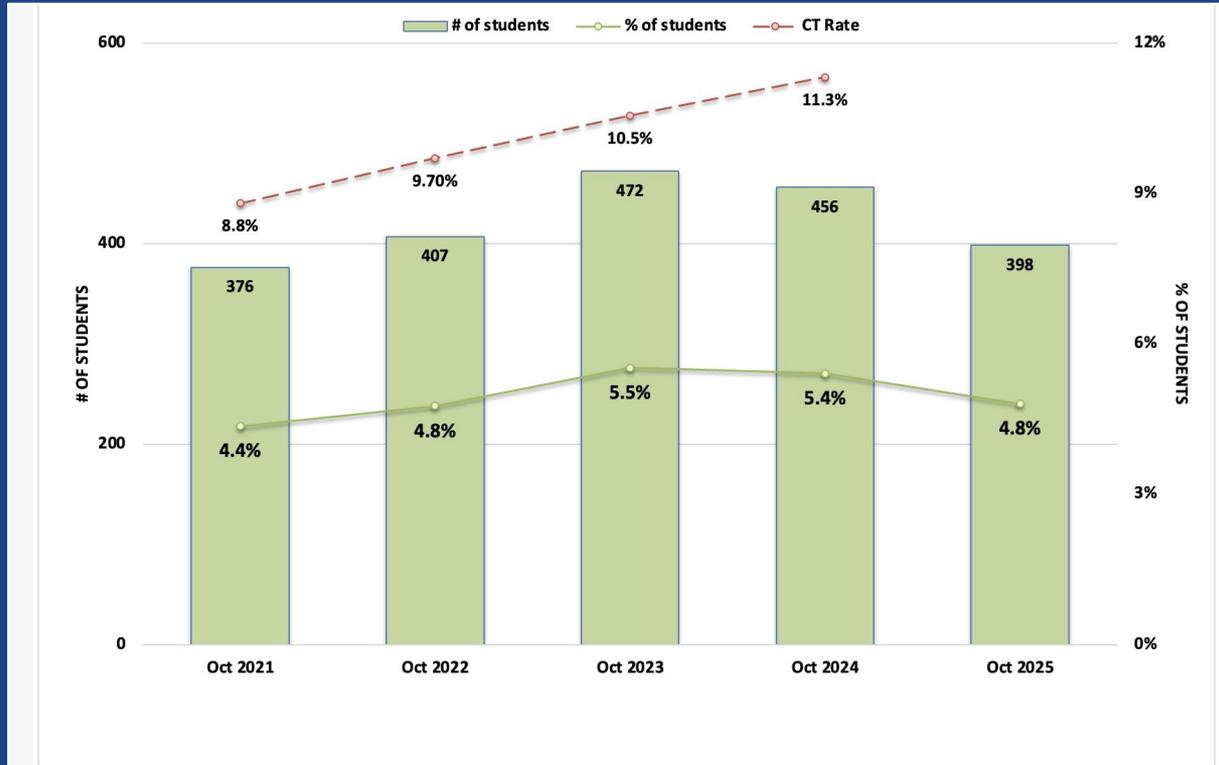
Trending down as small cohorts move through middle school
creating data driven decisions



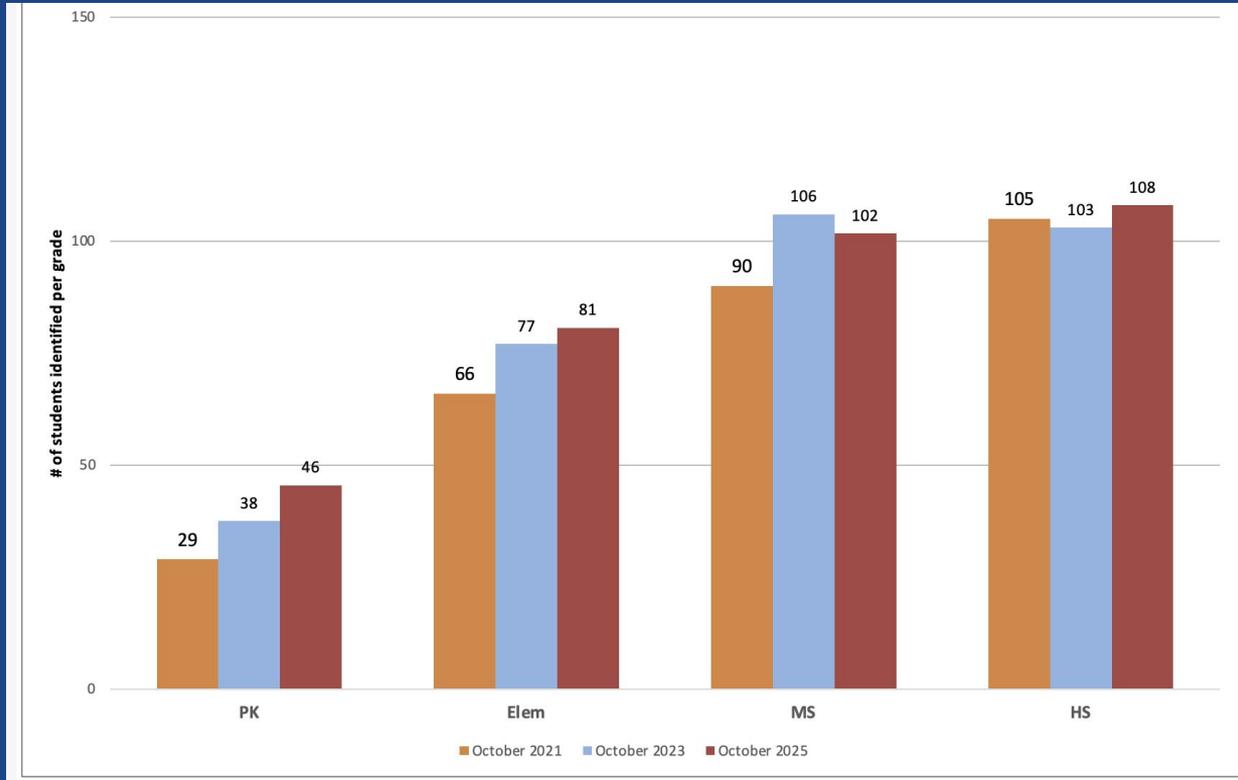
Free or Reduced Lunch Benefits



English Language Learners



Special Education Student Trends



Student Trends

Enrollment PreK-12	Total Student	Students w/out Disabilities	Students with Disabilities	Disabilities %
2015-2016	8,825	7,889	936	10.6%
2016-2017	8,971	8,001	970	10.8%
2017-2018	9,042	8,018	1,024	11.3%
2018-2019	9,099	8,032	1,067	11.7%
2019-2020	9,048	7,924	1,124	12.4%
2020-2021	8,796	7,660	1,136	12.9%
2021-2022	8,630	7,446	1,184	13.7%
2022-2023	8,560	7,281	1,279	14.9%
2023-2024	8,589	7,270	1,319	15.4%
2024-2025	8,465	7,112	1,353	16.0%
2025-2026*	8,319	7,014	1,305	15.7%
<i>Change from 2015-2016</i>	-506	-875	369	
<i>% change 2015-2016</i>	-6%	-11%	+39%	

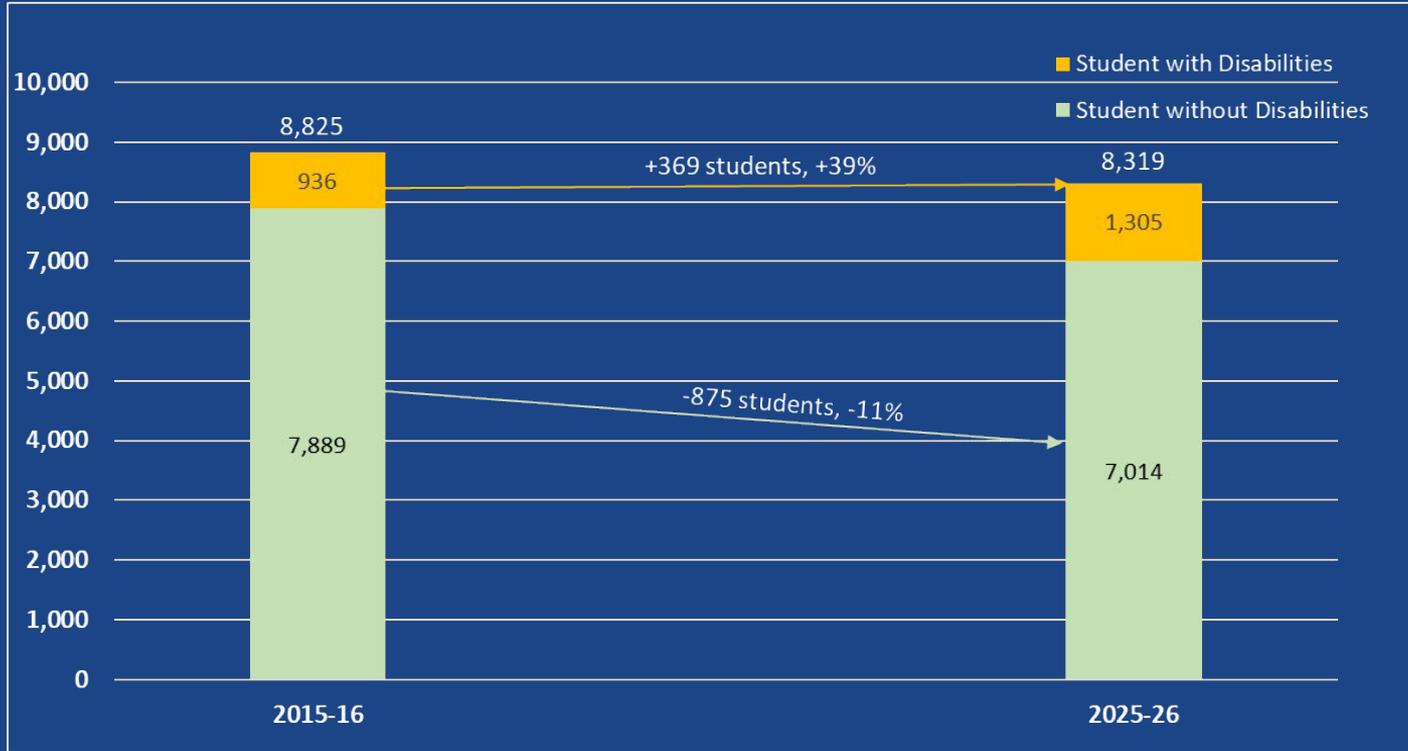
+3.1%

state avg.
18.5%

* Actual enrollment data as at October 1, 2025
Data source: EdSight Enrollment Export



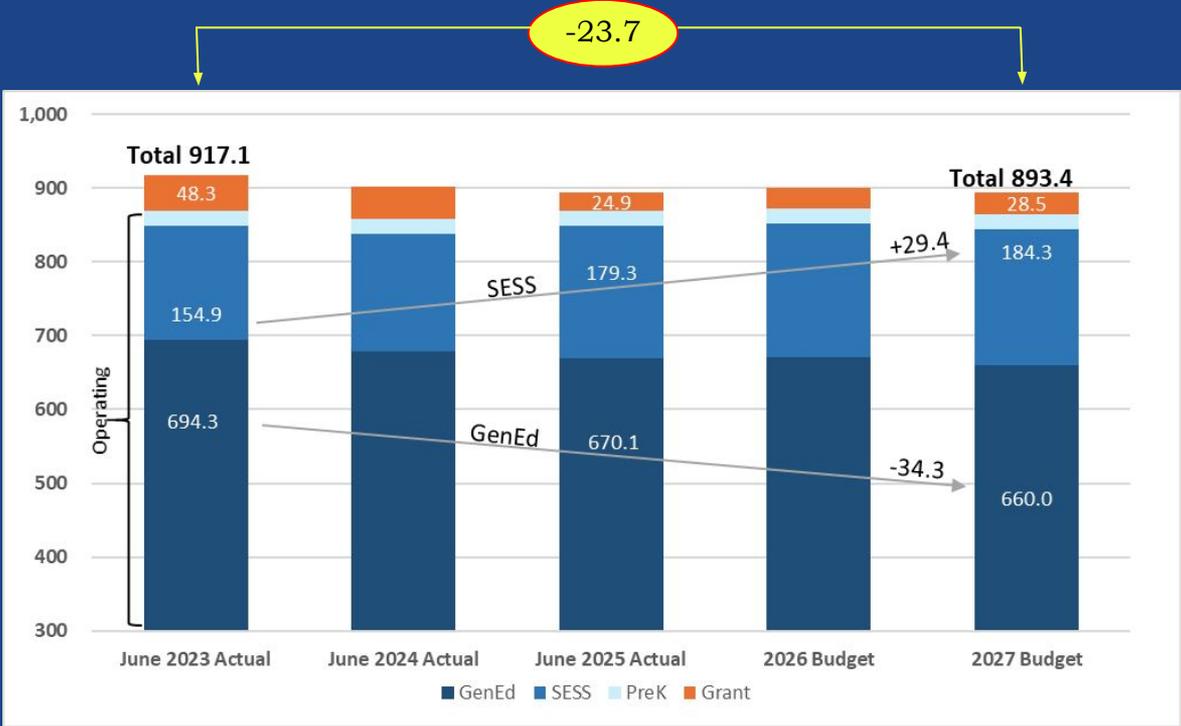
Student Trends



Data source: EdSight Enrollment Export



Teacher FTE Trends



Elementary Capacity Efficiencies

Contracted an Educational Master Planner

Examine building efficiencies for space use

To apply projection analysis

Results in January/February

BOE Guidelines - Max Per Class

K-1 21

2-3 23

4-5 26

Greenwich Public Schools
Elementary Building Utilization
FY 2024-2025

School	Standard Rooms	Less Specials***	Less PreK****	Adjusted Totals	K-5 Capacity*	K-5 Enroll**	Building Utilization
Cos Cob	28	9	2	17	326	319	98%
IS at Dundee	20	3	0	17	326	342	105%
Glenville	27	6	0	21	403	411	102%
Hamilton Ave	30	12	5	13	250	235	94%
Julian Curtiss	22	8	2	12	230	206	89%
New Lebanon	25	5	3	17	326	330	101%
North Mianus	29	7	0	22	422	423	100%
North Street	31	9	3	19	365	372	102%
Old Greenwich	31	10	2	19	365	359	98%
Parkway	25	11	0	14	269	249	93%
Riverside	28	5	0	23	442	440	100%
District	296	85	17	194	3,725	3,686	99%



Achievement



District Performance Index Scores (DPI)

District Name	ELA	Math	Science
New Canaan	86	85	84
Woodbridge	83	83	81
Weston	82	80	83
Wilton	81	81	81
Greenwich	81	80	83
Darien	82	81	79
Westport	81	80	78
Bethany	81	75	84
Madison	80	79	80
Redding	79	79	79

The Performance Index shows the average performance of students in a subject area on the state summative assessments (English language arts, mathematics or science). The Performance Index ranges from 0-100, and the state's target for this indicator for all students and student groups is 75. Around 25 Connecticut districts met or exceeded the state's target of 75 for English, math and science performance.

**CT Insider.com*



GHS Advanced Placement Data



Breaking News

**Greenwich High School Named To
2025 Advanced Placement Program School Honor Roll
Gold Distinction**

	2021	2022	2023	2024	2025
# of students	825	850	878	940	991
# of exams	2,160	2,211	2,391	2,729	2,906

35% Increase from 2021



Five Years of AP Data For Scores 3,4, or 5



Science Achievement Data - Growth

Assessed Year	Grade Level When Assessed		
	5	8	11
20-21	65	63	82
21-22	71	72	80
22-23	73	76	79
23-24	75	76	86
24-25	82	81	88
Growth		5th to 8th +10	8th to 11th +16

Highest achievement yet!
*since NGSS in NGAI in 2019

Note: More difficult to track cohort growth due to testing once every 3 years



Schools of Distinction

unprecedented success

10	High Performance
6	High Performance & High Growth (all students) - ELA & Math
5	High Growth (High Needs Students) - ELA & Math

most in CT!

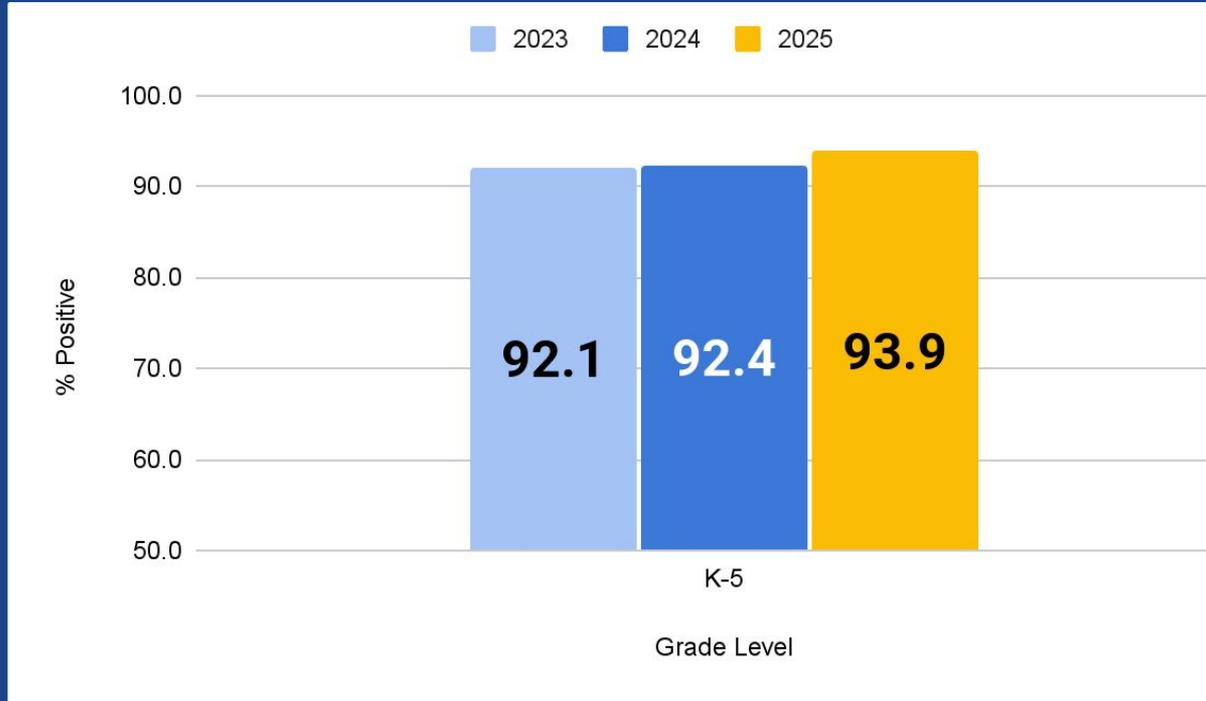
Glenville School	North Mianus School
Hamilton Avenue School	North Street School
International School At Dundee	Old Greenwich School
Julian Curtiss School	Parkway School
New Lebanon School	Riverside School



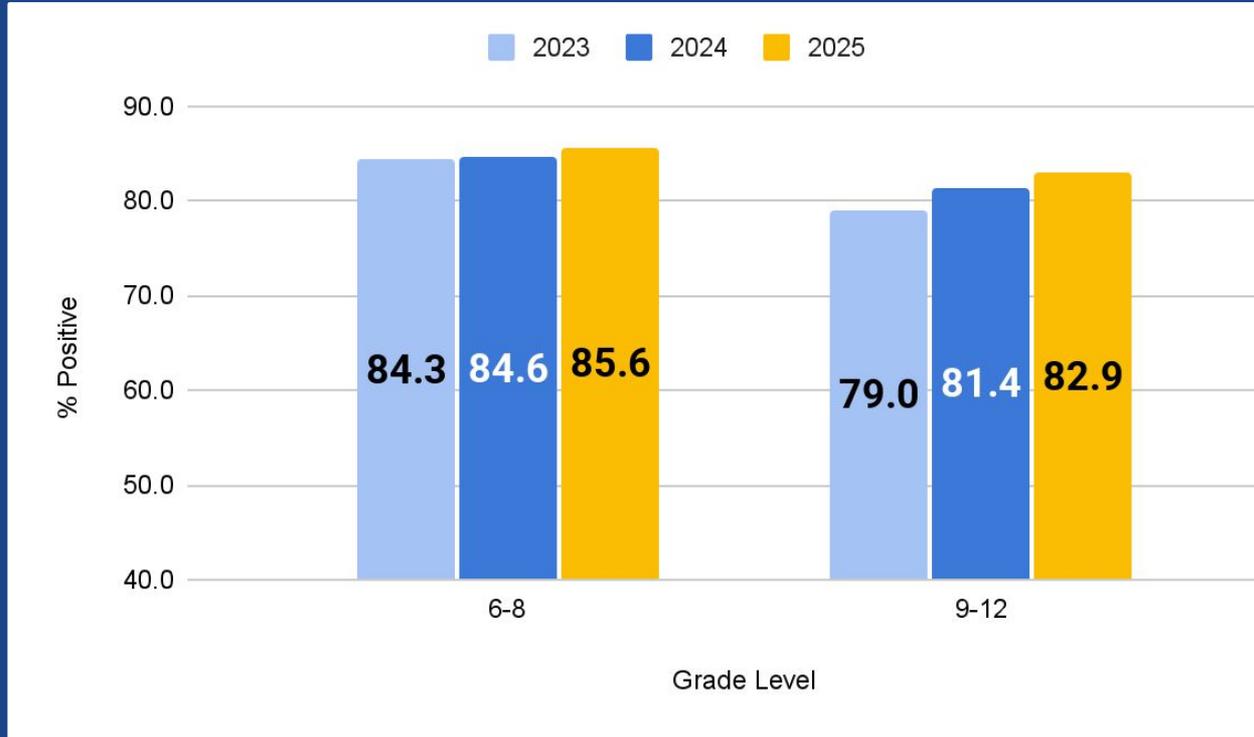
Survey Data



Parent Survey: Elementary Schools



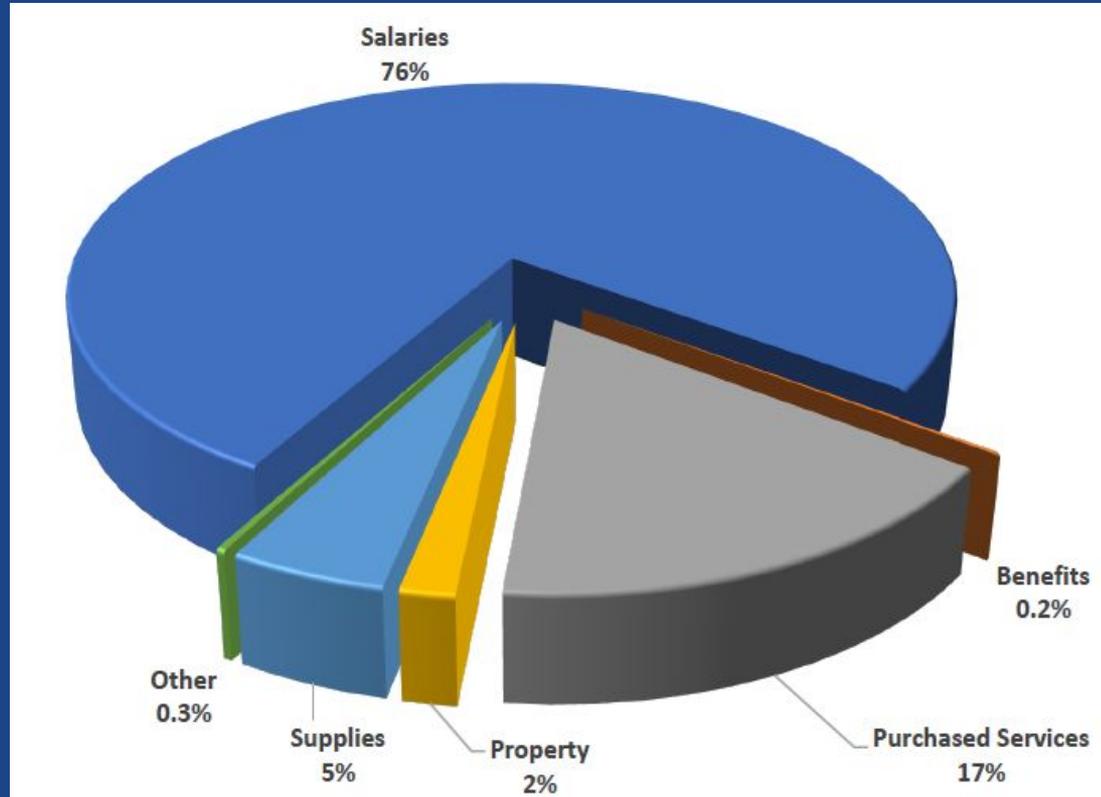
Parent Survey: Secondary Schools



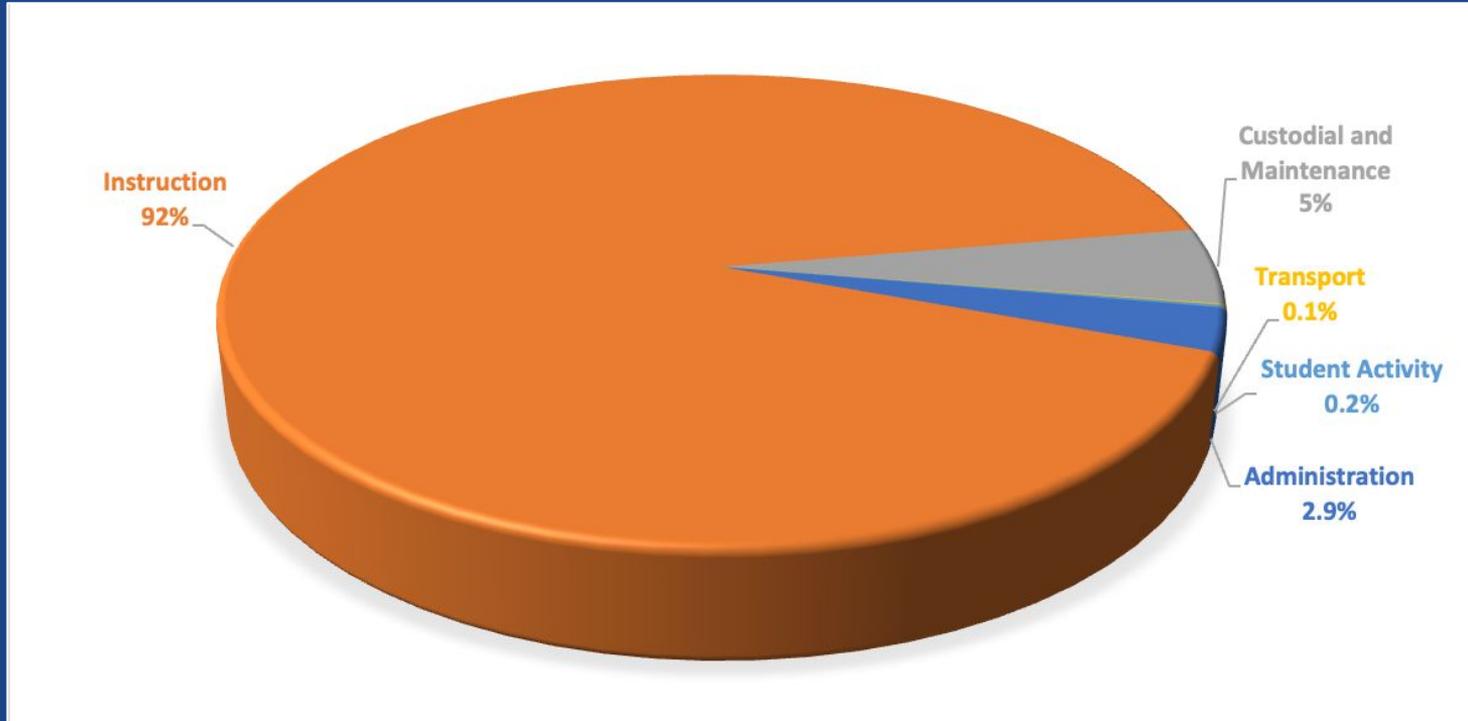
FY27 Budget



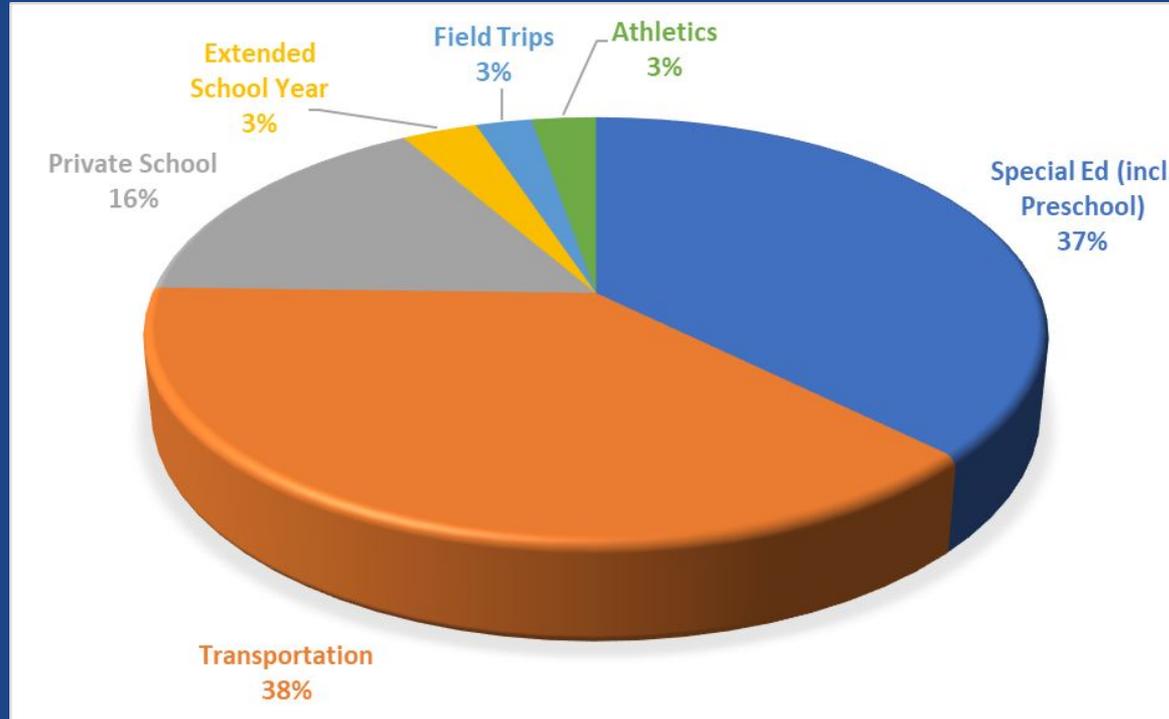
Operating Budget



Salary Expenses



Transportation Expenses



Two Key Challenges

Increases		
Contractual Salaries	\$5,203,779	+3.6%
Transportation	\$2,351,050	+18.0%
Only These Two Items	\$7,554,829	



New Programming

Complete Elem Co-Taught (1.0 FTE)	\$108,000
PreK Class Mid-Year	\$88,000
Special Education Speech	\$108,000
Total New Investments	\$304,000



Operational Refinement

Automated Greenwich HS schedule in Spring 2025

In process of automating middle school schedules for Spring 2026

Providing higher level of data concerning teacher course loads, number of required sections vs. hand calculations, and greater analysis of student requests



Budget Reductions

Positions Based on Analysis/Enrollment (-11.5 FTE)	-\$1,316,000
Summer School	-\$500,000
Utilities	-\$150,000
Per Pupil Allocation	-\$53,663
Accumulated Vacation/Sick	-\$40,000
Print Shop Supplies	-\$25,900
Total	-\$2,085,563



Summer School Innovation

With staffing and program model adjustments, there was a decrease in PreK-12+ staffing in 2025 compared to 2024.

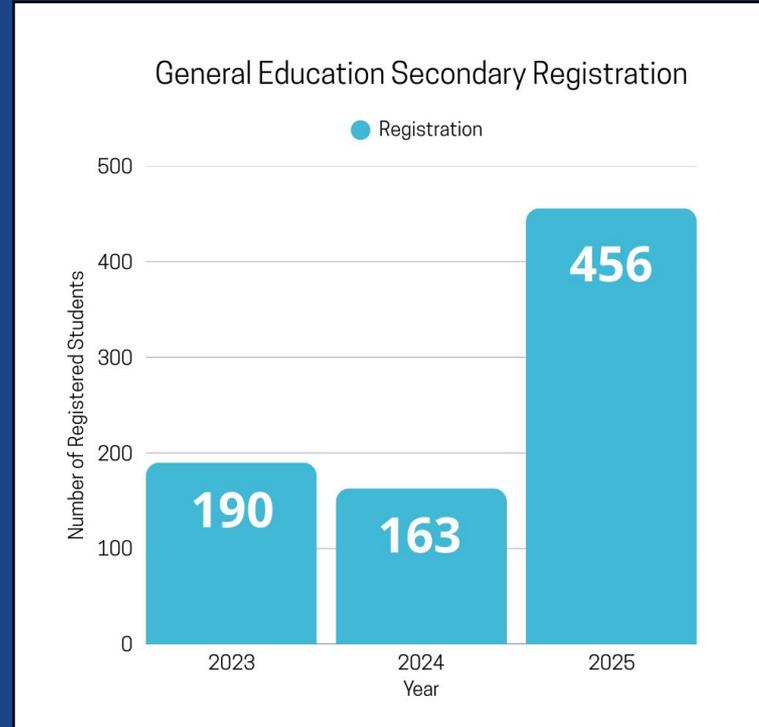
2024	2025
549 students	830 students

**46% Increase in
Student Enrollment**



9-12 Summer School

Number of High School Credits Earned		
	2024	2025
Credits Recovered	62	139
Personal Finance Credits	0	171



BET Guidelines Voted On October 21

Approved Budget FY26	\$198,382,430
Non-Lapsing (used for transportation FY26)	\$2,500,000
Revised Budget FY26	\$200,882,430
Guidelines FY27	\$207,411,109
Growth	\$6,528,679

+3.25%



BOE Approved 2026-2027 Operating Budget

\$207,178,854

Increase Over The Revised
2025-2026 Operating Budget

\$6,296,424
3.13%

\$232,255 Below BET Guidelines



BOE Approved 2026-2027 Operating Budget

Funds the Curriculum Management Plan to Keep Us
On Pace for Excellence

Funds Minimal Additional Programming

Adjusts for Declining Enrollment



2026-2027 Proposed Capital Budget



Current Major Capital Projects

Central Middle School: scheduled to open 2026-2027

Julian Curtiss School: ongoing work

Old Greenwich School: scheduled to start work in April 2026

Riverside School: building committee formed

Plus consistent
maintenance lines
across the district



Five-Year Focus

Board of Education approved Capital Budget in October prior to the Operating Budget discussions

CIP sheets match the Town of Greenwich format

BOE focused on executing open capital projects

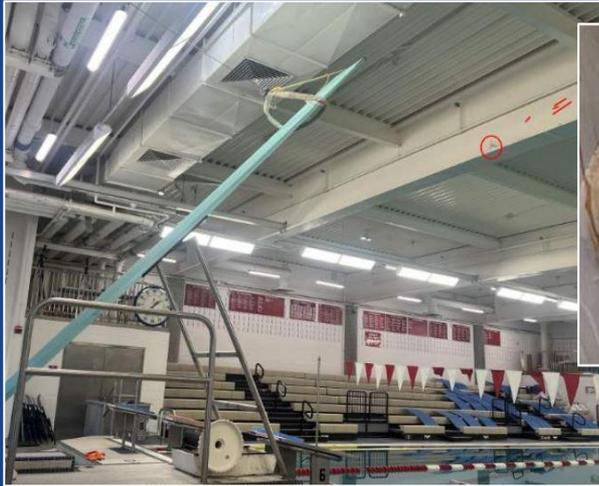
The five-year plan presented is appropriate level of investment

GPS has \$91,622,795 in open capital (as of January 21, 2026)
67% is for Building Committees (CMS, GHS, JC, NL, OG, and RV)



FY27 Major Project Requests

School	Project	Cost
Julian Curtiss School	Cafeteria and ADA	\$3,369,000
Greenwich High School	Pool Replacement	\$4,000,000



Total 2026-2027 Capital Requests

\$17,823,000

Maintenance Capital Upkeep

\$10,454,000

Major Projects

\$7,369,000

TOWN OF GREENWICH



BOARD OF EDUCATION



Capital Improvement Program

Category	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	5-Yr Total
Information Technology	625,000	550,000	76,000	1,406,000	1,756,000	633,000	676,000	4,547,000
Educational Programming	420,000	300,000	930,000	2,875,000	2,850,000	7,455,000	3,025,000	17,135,000
Major Building Renovations	43,450,000	4,756,000	7,369,000	100,100,000	1,000,000	7,600,000	2,400,000	118,469,000
Mech, Elect, Plumb/Utilities	1,867,000	1,475,000	2,230,000	16,955,000	7,025,000	8,725,000	2,250,000	37,185,000
Building Envelope	2,860,000	4,325,000	2,450,000	12,525,000	8,475,000	4,100,000	2,650,000	30,200,000
Interior Building	2,441,000	6,060,000	1,080,000	6,425,000	1,955,000	4,310,000	3,185,000	16,955,000
Exterior Grounds	3,494,000	650,000	3,050,000	1,800,000	545,000	1,255,000	525,000	7,175,000
Food Service	340,000	510,000	638,000	757,000	509,000	511,000	202,000	2,617,000
Capital Improvement Total	55,497,000	18,626,000	17,823,000	142,843,000	24,115,000	34,589,000	14,913,000	234,283,000



Upcoming Budget Schedule

BET Budget Meeting: February 5 at Town Hall

Please forward all of your
follow up questions to Dr. Jones
and we will have them answered for you as quickly as possible.



