

Fort Worth

INDEPENDENT SCHOOL DISTRICT

Special Meeting

Notice is hereby given that on Tuesday, January 13, 2026, the Board of Education of the Fort Worth Independent School District will hold a Special Meeting beginning at 5:30 PM at the Fort Worth Independent School District Service Center 7060 Camp Bowie Boulevard. This meeting will be streamed and archived on Fort Worth ISD's Live YouTube channel, and on the FWISD Video on Demand. An electronic copy of the agenda is attached to this online notice. The subjects to be discussed or considered or upon which any formal action may be taken are listed on the agenda which is made a part of this notice. Items do not have to be taken in the order shown on this special meeting notice. Members of the public may make a public comment in-person or by written statement.

The Guidelines for Public Comment were revised on the Board of Education Webpage and now include information regarding meeting decorum. Those individuals desiring to make a public comment may sign-up by calling 817-814-1920 by 4:00 PM the day of the special meeting and may sign-up at the special meeting location until 5:20 PM. Individuals desiring to make a public comment by written statement may email boardmeetings-publiccomment@fwisd.org by 12:00 PM the day of the special meeting. Written statements will be shared with the Board of Trustees prior to the special meeting and will not be read aloud during the special meeting. Per policy [BED\(LOCAL\)](#) at all Special Board meetings, public comment shall be limited to items on the agenda posted with notice of the meeting.

Those who need a sign language interpreter, please call 817-814-1920 by 12 PM Monday, January 12, 2026.

FORT WORTH INDEPENDENT SCHOOL DISTRICT SPECIAL MEETING

- | | Page |
|--|--------|
| 1. 5:30 PM - CALL SPECIAL MEETING TO ORDER - BOARD ROOM | |
| 2. PUBLIC COMMENT | |
| 3. PRESENTATIONS | |
| A. Facility Master Planning
Facility Master Plan Update.pdf  | 3 - 19 |
| 4. LONE STAR GOVERNANCE | |
| A. Board Operating Procedures | |

- B. Board Self-Constraints
- C. Board Monitoring Training
- D. Board Self-Evaluation Q4

5. LEVEL III GRIEVANCE

- A. Consider the Level III Grievance of Kimberly Jenkins (Convene in Closed Session, if Necessary)
 - A. Presentation by Complainant(s) and/or Representative(s)
 - B. Presentation by District Representative
 - C. Questions from Board Members

6. EXECUTIVE SESSION

The Board will convene in closed session as authorized by the Texas Government Code Chapter §551.

- A. Seek the Advice of Attorneys (Texas Government Code §551.071)
 - 1. TEA Commissioner's Letter Regarding Appointment of Board of Managers and Conservator Due to Campus Performance Ratings and Possible Actions
- B. Hear a Complaint or Charge Against an Officer or Employee (Texas Government Code §551.074)

7. ACTION AGENDA ITEMS

- A. Board Deliberation and Render Decision, if any, on the Level III Grievance of Kimberly Jenkins (In Open Session)

8. ADJOURN

Facility Master Plan

Strategic Plan Progress Update

January 13, 2026

Resolution on Facilities Planning

On September 26, 2023, the Board approved a resolution calling for a facility master plan study. This included:

- **Educational programming**
- **Facility & property condition**
- **Enrollment trends**
- **Rightsizing opportunities**

Adoption of Strategic Plan - January 21, 2025

Priority 4:

Operational Alignment & Efficiency

Strategy 4.2:

Develop a comprehensive facility master plan that utilizes data to address operational efficiencies throughout the District.



**STRATEGIC
PLAN** 2025 - 2029

Fort Worth
INDEPENDENT SCHOOL DISTRICT

Facility Master Plan Progress Check

School Year	Closure Date	Loc #	Campus Name	Status
2024-2025	June 2025	123	S.S. Dillow ES	Permanently retired, MOU to utilize land for community park
		125	Eastern Hills ES	Demolition in progress, new construction opening fall 2028
2025-2026	June 2026	139	Milton L. Kirkpatrick ES	Permanent facility retirement
		148	Charles E. Nash ES	Surplus for possible teacher housing
		190	Riverside ALC	Maintain for swing space
		209	Edward J. Briscoe ES	District use and community programming
		221	Western Hills Primary	Newly approved consolidation supporting ACE model at Western Hills ES

Board Approved on May 20, 2025

Facility Master Plan Upcoming Actions

School Year	Closure Date	Loc #	Campus Name
2026-2027	June 2027	121	De Zavala ES
		153	A.M. Pate ES
		187	J.T. Stevens ES
		188	Atwood McDonald ES
2027-2028	June 2028	069	McLean 6th Grade
		105	West Handley ES
		130	Harlean Beal ES
		138	H.V. Helbing ES
		169	Sunrise-McMillan ES
2028-2029	June 2029	049	Kirkpatrick MS
		054	Morningside MS
		137	Hubbard Heights ES

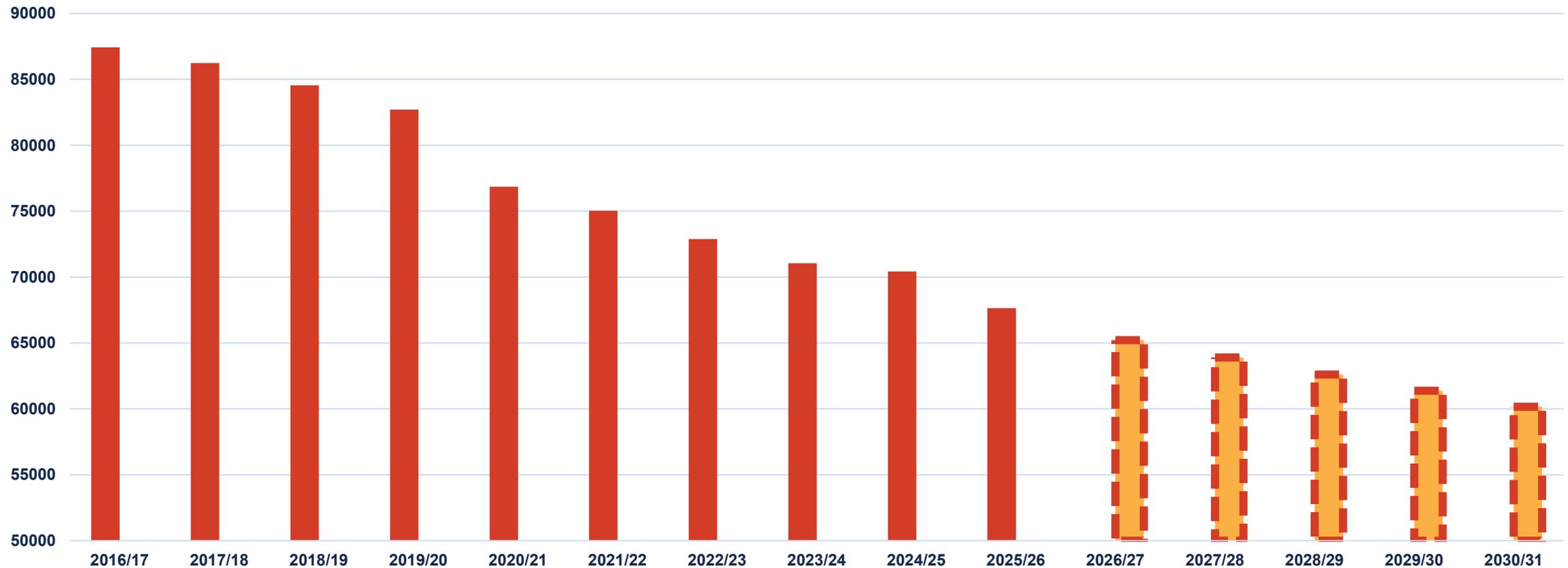
Notes:

- Enrollment trends will continue to be monitored throughout the implementation of the facility master plan.
- Additional recommendations or revisions will be made as needed based on actual enrollment.

Board Approved on May 20, 2025

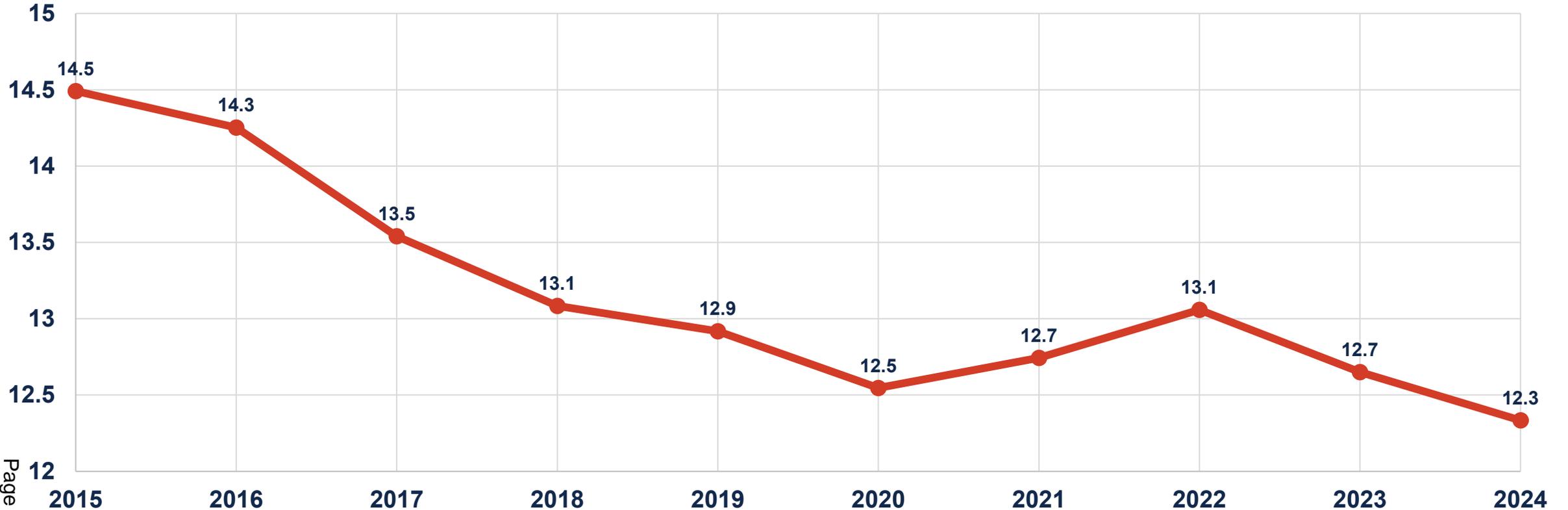
Monitoring Student Enrollment Trends

Historical and Forecasted Enrollment



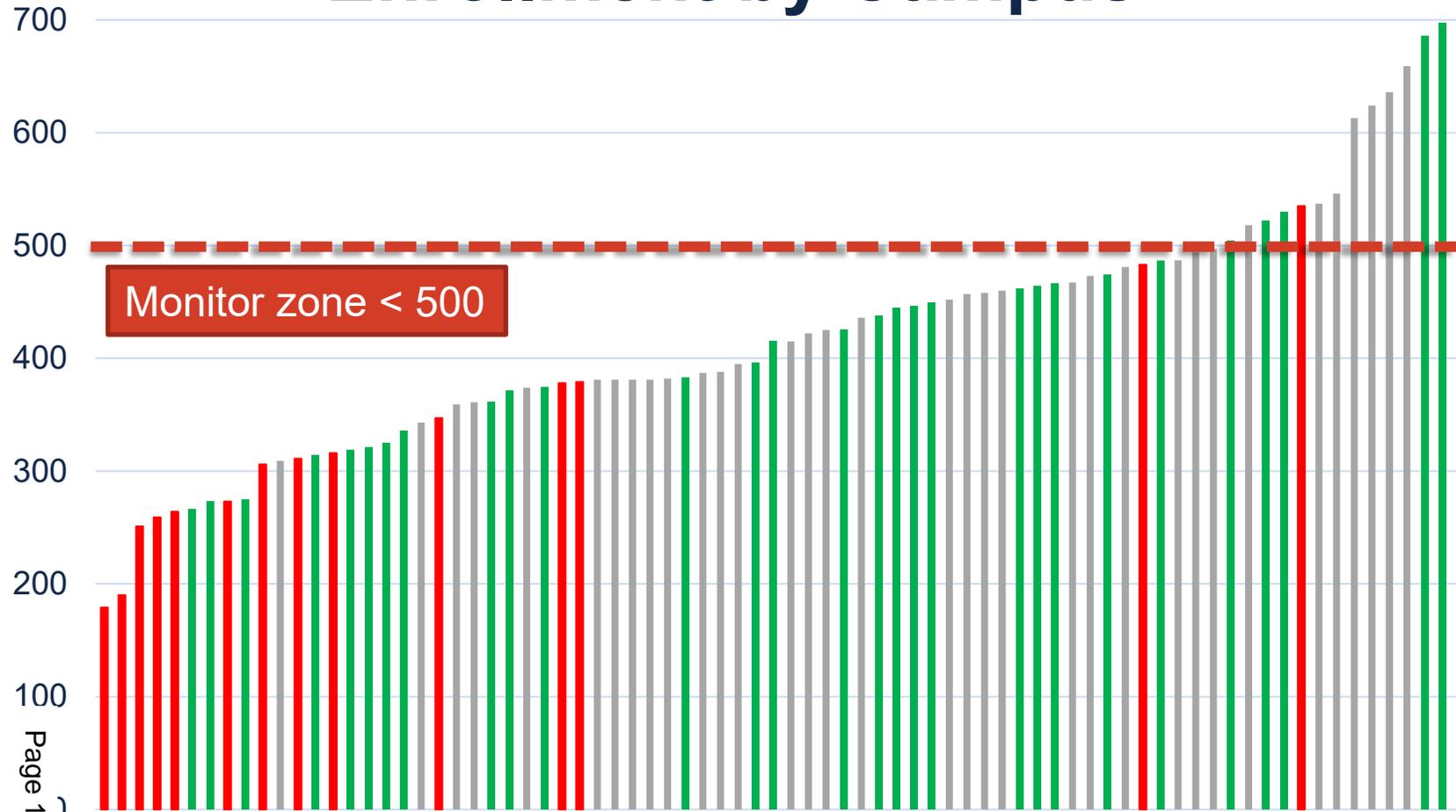
Monitoring Birth Rate Trends

Tarrant County Birth Rate (Live Births per 1000 Residents)



Elementary Facility Master Plan 2025-29

Enrollment by Campus



Elementary Net Change

420: 2025-26 average enrollment

507: 2029-30 average enrollment

14: closing schools

29: receiving schools

Tarrant County Middle School Analysis

District	# Schools	Avg % Economically Disadvantaged	Total Enrollment	Average Enrollment
WHITE SETTLEMENT ISD	1	62.87%	1,500	1,500
NORTHWEST ISD	7	27.86%	7,243	1,035
KELLER ISD*	5	37.31%	4,568	914
EAGLE MT-SAGINAW ISD	6	50.48%	5,440	907
CROWLEY ISD	4	77.16%	3,587	897
LAKE WORTH ISD*	1	90.34%	735	735
BIRDVILLE ISD	7	61.49%	4,936	705
GRAPEVINE-COLLEYVILLE ISD*	4	28.72%	2,789	697
CARROLL ISD*	2	NR	1,282	641
FORT WORTH ISD	19	86.00%	11,780	620
AZLE ISD	2	48.04%	1,099	550

Source: Forecast5 Comparative Analytics (SY 2024-2025)

*Campus closures already approved or in consideration.

Average Middle School Enrollment = 836

FORT WORTH ISD

Urban Middle School Analysis

District	# Schools	Avg % Economically Disadvantaged	Total Enrollment	Average Enrollment
NORTHSIDE ISD (BEXAR COUNTY)	22	52.47%	21,600	982
YSLETA ISD*	7	85.10%	6,784	969
NORTH EAST ISD*	15	54.49%	12,707	847
SOCORRO ISD	11	73.59%	8,222	747
ARLINGTON ISD	10	73.93%	7,209	721
AUSTIN ISD*	19	61.06%	13,636	718
EL PASO ISD*	9	75.15%	6,305	701
HOUSTON ISD*	41	86.28%	27,073	660
FORT WORTH ISD	19	86.00%	11,780	620
DALLAS ISD	34	94.32%	20,202	594
SAN ANTONIO ISD*	12	93.46%	4,792	399

Source: Forecast5 Comparative Analytics (SY 2024-2025)

*Campus closures already approved or in consideration.

Average Middle School Enrollment = 724

Similar Size ISD Middle School Analysis

District	# Schools	Avg % Economically Disadvantaged	Total Enrollment	Average Enrollment
CONROE ISD	7	46.28%	10,924	1,561
FORT BEND ISD	15	50.94%	18,240	1,216
KLEIN ISD	10	54.37%	11,847	1,185
GARLAND ISD	12	75.33%	10,938	912
ALDINE ISD	13	86.83%	11,299	869
FRISCO ISD	18	13.94%	15,450	858
PLANO ISD	13	39.50%	10,454	804
FORT WORTH ISD	19	86.00%	11,780	620

Source: Forecast5 Comparative Analytics (SY 2024-2025)

*Campus closures already approved or in consideration.

Average Middle School Enrollment = 1,003

Fort Worth ISD Pyramid Structures

Pyramids w/1 Middle School

- Benbrook
- Carter-Riverside
- Diamond Hill
- Dunbar
- South Hills
- Southwest
- O.D. Wyatt
- Western Hills

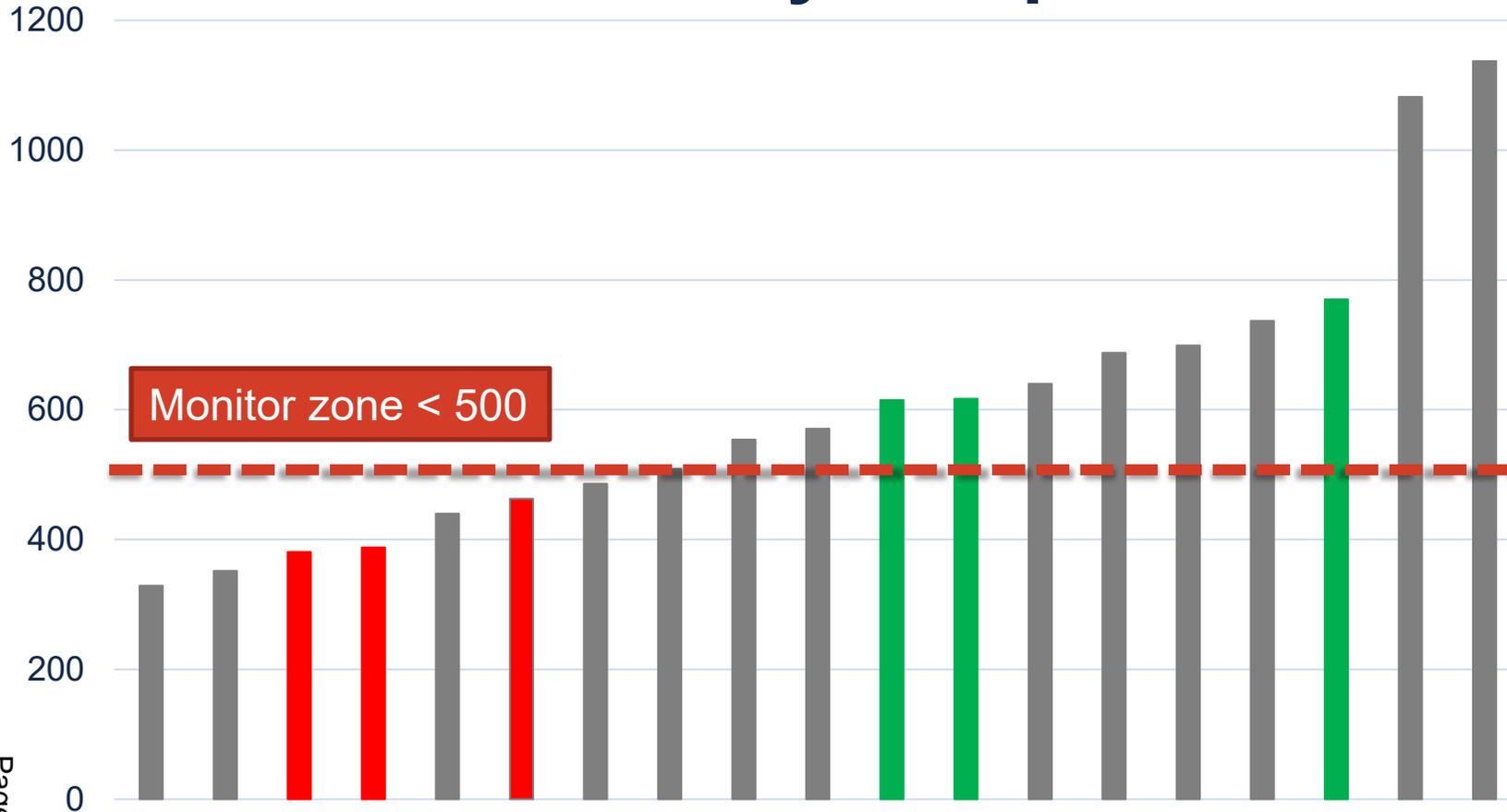
Pyramids w/2 Middle Schools

- Arlington Heights
- Eastern Hills
- North Side*
- Paschal
- Polytechnic*

**Consolidation to 1 MS approved in
Facility Master Plan*

Middle Schools - Facility Master Plan 2025-29

Enrollment by Campus



Middle School Net Change

603: 2025-26 average enrollment

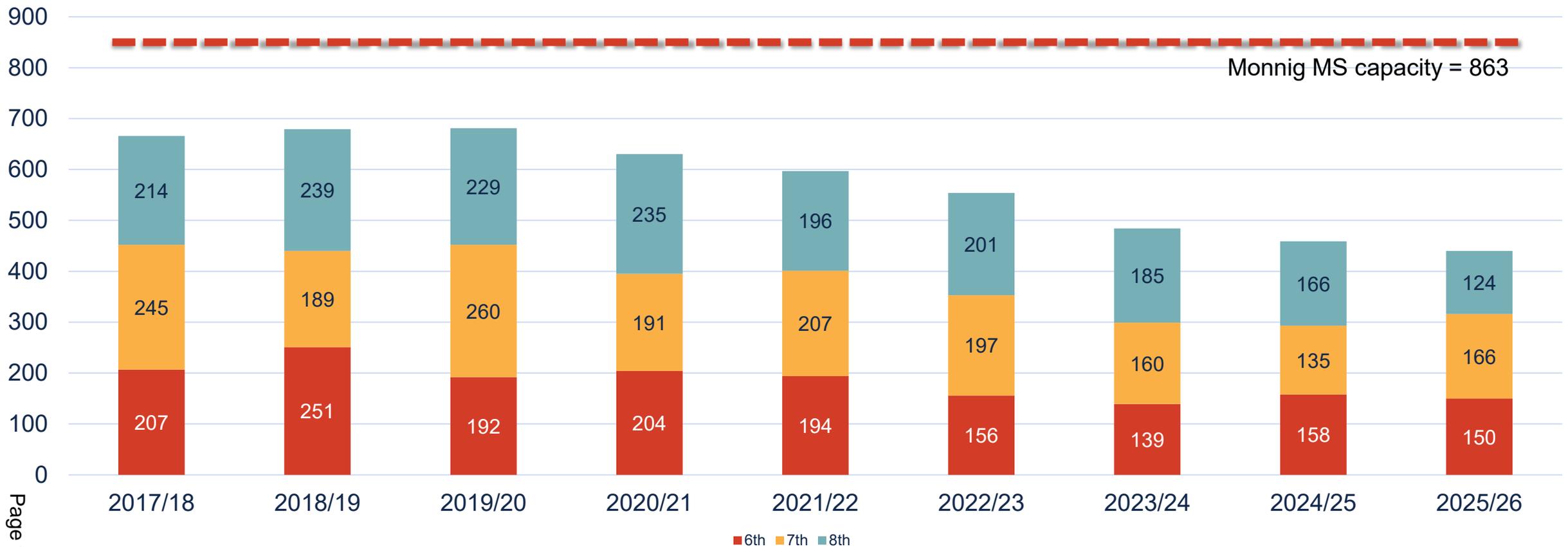
680: 2029-30 average enrollment

3: closing schools

3: replacement/receiving schools

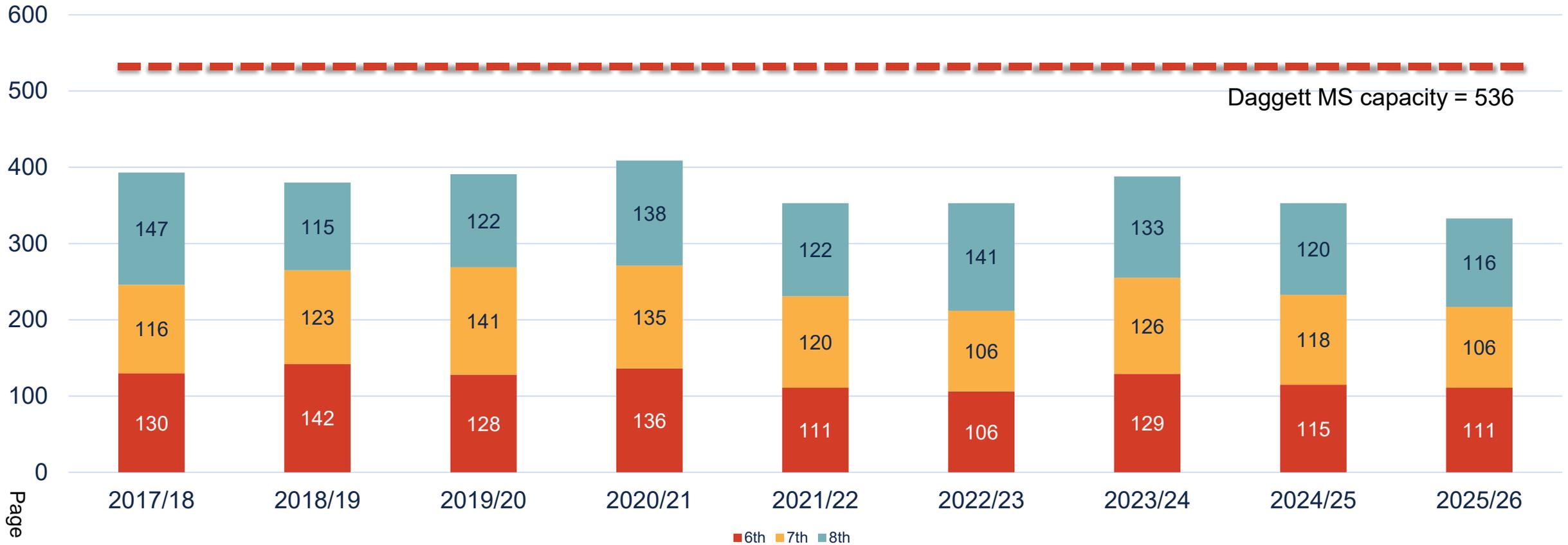
Arlington Heights: Monnig MS Utilization

Total Enrollment – Monnig MS



Paschal: Daggett MS Utilization

Total Enrollment – Daggett MS



Daggett Montessori Bond Project

Recent geotechnical report identified additional structural work required, construction is currently paused.

Options for Next Steps:

- **Correct via construction**
- **Relocate program**



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