ANNUAL COMPREHENSIVE FINANCIAL REPORT



MATANUSKA SUSITNA BOROUGH SCHOOL DISTRICT

For the fiscal year ended June 30

2025

A Component Unit of the
Matanuska-Susitna Borough,
Palmer, Alaska

ANNUAL COMPREHENSIVE FINANCIAL REPORT

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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

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Superintendent of Schools

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Deputy Superintendent of Business & Operations

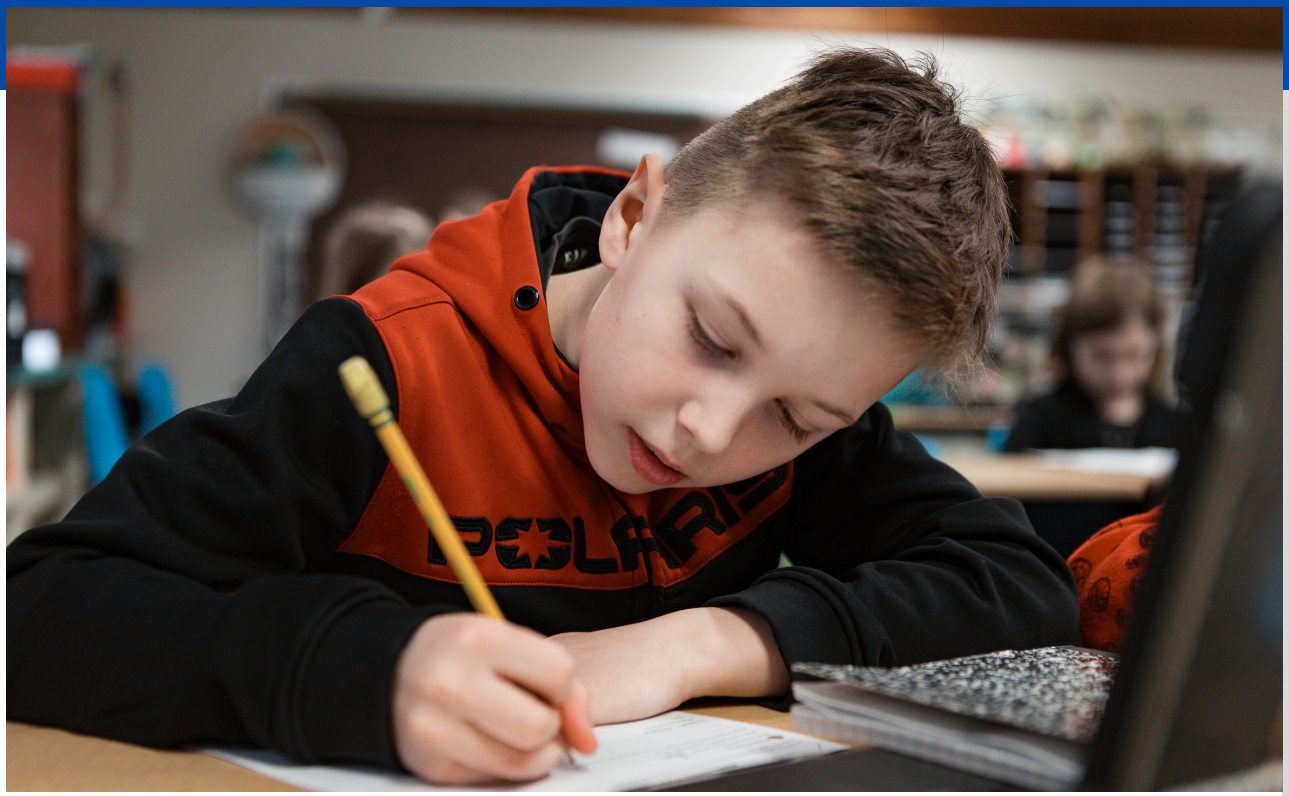
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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

A Component Unit of the Matanuska-Susitna Borough,
Palmer, Alaska


MAT-SU BOROUGH SCHOOL DISTRICT
MSBSD



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December 31, 2025

Members of the Board of Education and
Residents of the Matanuska-Susitna Borough School District
Palmer, Alaska

The Annual Comprehensive Financial Report (ACFR) of the Matanuska-Susitna Borough School District (District), for the fiscal year ended June 30, 2025 is submitted herewith. This report was prepared by the District's Business Services department in accordance with generally accepted accounting principles (GAAP) as defined by the Governmental Accounting Standards Board, and the guidelines recommended by the Association of School Business Officials International. The statutes of the State of Alaska require that the School Board provide for an audit by an independent certified public accountant of all school accounts within ninety days following the close of a fiscal year.

Responsibility for the completeness and fairness of the presentation as well as the accuracy of the presented data and disclosures rests with the District. The data, as presented, is based upon a comprehensive framework of internal controls that have been established for this purpose. Because the cost of internal controls should not exceed the anticipated benefits, the objective is to provide reasonable assurance that the financial statements are free of material misstatements. We believe the information is accurate in all aspects and is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured by the financial activity within its various funds. All disclosures necessary to enable the reader to gain the maximum understanding of the District's financial affairs have been included.

The District's accounts and financial records have been audited by Altman, Rogers & Co., a firm of independent certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2025 are free of material misstatements. Based upon the audit, the independent auditors concluded that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2025, are presented fairly and in conformance with Generally Accepted Accounting Principles. The independent auditor's report is presented as the first component of the financial section of this report.

As a recipient of more than $750,000 in Federal grant awards, the District is required to undergo an audit in accordance with the provisions of the U.S. Office of Management and Budget's (OMB) Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and associated Compliance Supplement. A Schedule of Expenditures of Federal Awards, the Independent Auditor's Reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included in accordance with the Uniform Guidance as required.

As a recipient of more than $750,000 in State grant awards, the District is also required to undergo an audit in accordance with the provisions of Alaska State Regulation 2 AAC 45.010 and Audit Guide and Compliance Supplement for State Single Audits. A schedule of State Financial Assistance, the Independent Auditor's Reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included in

accordance with the State of Alaska Audit Guide and Compliance Supplement for State Single Audits.

Along with the basic financial statements, GAAP requires that management provide a narrative introduction, overview, and analysis in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

Annual Comprehensive Financial Report (ACFR)

The District's ACFR consists of four parts:

1. The introductory section includes this transmittal letter, a list of the elected officials of the School Board of Education (Board) and their offices held, a list of selected administration officials, and the District's administrative organizational chart.
2. The financial section consists of the Independent Auditor's Report, Management's Discussion and Analysis (MD&A), the basic financial statements, required supplementary information, and combining and individual fund statements and schedules. Combining statements are presented when the District has at least one non-major fund of a given fund category. Various combining statements are also presented to demonstrate compliance with the Alaska Department of Education and Early Development's *Uniform Chart of Accounts and Account Code Descriptions for Public School Districts.*
3. The statistical section provides trend data and non-financial information which is useful for assessing the financial condition of the District. It also includes demographic and other miscellaneous information. Some tables present District data that has been combined with data provided by the Matanuska-Susitna Borough (primary government) to give a consolidated overview of the District's financial status.
4. The Single Audit Section includes the Independent Auditor's Reports, as well as a Schedule of Findings and Questioned Costs.

The Reporting Entity

All funds of the District are included in this report. The District is a component unit of the Matanuska-Susitna Borough (Borough), and therefore its financial data are also required to be reported in the Annual Comprehensive Financial Report of the Borough. Audited financial statements for the Borough are available upon request from its administrative offices. Pursuant to AS 29.35.160, the Borough has delegated the responsibility of establishing, maintaining, and operating a system of public schools to the District. Governing authority has been delegated to the District's School Board, which is comprised of an elected seven-member voting board.

Relationship with Matanuska-Susitna Borough
Pursuant to Alaska Statute 14.12.020(c), the Borough Assembly is responsible for providing the funding that must be raised from local sources to maintain and operate the District. Alaska Statute 14.14.060 states that a borough can establish a centralized treasury and shall provide for all major rehabilitation, all construction, and major repair of school buildings. Since the Borough is responsible for all construction and the related debt service, expenditures for debt service and the taxing authority necessary to repay the debt are reported in the Borough financial reports. Outstanding debt obligations for Fronteras Spanish Immersion Charter School are recorded on the District's financial statements based on agreements with the Borough outlining debt repayment terms.

Included in the Financial Report are numerous statistical tables presenting a financial and statistical history of the District for the last ten years. Some tables present District data that has been combined with data provided by the Matanuska-Susitna Borough to give a consolidated overview of the District's financial status.

Board of Education – Governance of the School District
Alaska Statutes sections 14.12.030-180 provide for the creation of school districts in the State of Alaska and establishes a school board as the governing body for each district. The seven voting members of the Board determine policy for operation and management of the District. Each member is elected for overlapping terms and serves for three years. The daily operations of the District are under the general supervision of the Superintendent.

Profile of the District

The Matanuska-Susitna Borough (Borough) is situated within Southcentral Alaska and encompasses an area more than 25,000 square miles in size. The vast topography of the area includes mountain ranges, valleys, glaciers, rivers, lakes, wetlands, tundra, boreal forest, farms, and majestic stretches of pristine wilderness. The Borough includes portions of the Alaska Range to the north, the Chugach Mountain Range to the south, and most of the Talkeetna and Clearwater Ranges towards the interior of the Borough. The three incorporated cities located within the Borough include Wasilla, Palmer, and Houston. The Borough's core area, where a majority of the population lives, is commonly referred to as the "Mat-Su Valley". Aptly named, the Mat-Su Valley is bordered to the east by the Matanuska River and on the west by the Susitna River. More than 100,000 people currently reside within the Borough, which is located just 35 miles north of Anchorage.

In FY 2025, the Matanuska-Susitna Borough School District (District) served 19,067 students at 48 school locations. The District provides educational programs to students in pre-kindergarten through 12th grade and strives to put students and their families first by providing school choice with 17 elementary schools, five middle schools, six high schools, seven small attendance area schools, and one comprehensive correspondence/home school program. Additionally, the District hosts seven charter schools and five alternative education schools, which offer a range of specialized programs including other correspondence/home school options.

The Borough is the fastest growing area within the State of Alaska, and new schools have been approved in recent years. In FY 2023, the Knik Charter School opened and offers both in-person and correspondence delivery to students in kindergarten through 12th grade.

District Vision, Mission, Beliefs, Goals and Guiding Principles

The School Board is an elected body consisting of seven members. As the governing body responsible for the stewardship of public funds for education within the Borough, the School Board determines policy for the operation and management of the District and sets priorities. The School Board establishes a vision, mission, beliefs, goals, guiding principles, and objectives that provide a framework under which the Superintendent operates.

Vision
Mat-Su Borough School District will be a model of excellence in teaching, learning, and engaging all students.

Mission
Mat-Su Borough School District prepares all students for success.

Beliefs

- We believe that the needs and best interests of students drive all decisions.
- All students can and want to learn.
- Educational choices and community participation are essential to student success.

Goals

1. Improve student success, achievement, and performance.
2. Develop excellent educators and leaders.
3. Use innovative practices to improve the education system.
4. Include families and community members in the education of our students.
5. Promote safe and healthy environments for all.

Guiding Principles

These Guiding Principles will drive our decisions in our responsibility to our students, families, and community:

- Stewardship
- Accountability
- Empathy
- Quality
- Integrity
- Respect
- Collaboration
- Commitment

Long-Term Strategic Plan

As an established best practice in government finance, the District utilizes a long-term strategic plan that includes five key strategic priorities and spans five fiscal years. These strategic priorities align with School Board Goals above.

- Student Achievement
- Reading Proficiency
- Staff Alignment
- High Expectations
- Parent Engagement

Nested within each strategic priority are annual objectives intended to support advancement towards the goals of the School Board. While each priority area is distinct in its nature, they work cohesively to meet the District's mission to "*prepare all students for success"*.

Accountability

The District uses many tools to measure and understand the level of learning that is occurring at a district-wide level, a school-wide level, and at the individual student level. These assessments help teachers and staff understand how programs, curriculum and schools are performing. Needs are identified through this process, and plans can be made for improvement.

Student data also helps ensure that there is equity in education. Each day, educators make decisions for how to ensure students learn Alaska's standards. Assessments provide a measure of how well students learn both in terms of grade level performance as well as year for year growth. Both are important indicators of performance for a school system. The information provided is the most recent reporting available.

State Standards & Assessments

In FY 2022 students in Alaska began taking Alaska's new connected interim and summative assessment known as the Alaska System of Academic Readiness or AK STAR. The assessment is administered to students in Grades 3-9 in English language arts (ELA) and mathematics. Beginning in FY 2022 students took MAP ELA and Mathematics in the fall and winter and the summative assessment in the spring.

The District has shown impressive results on the AK STAR summative assessment recently. Chart 1 and 2 present the District's standing on AK STAR testing in relation to the State. While the District out performs in comparison to the 5 largest school districts in Alaska, it also performs better than the State average in both ELA (Chart 1) and Math (Chart 2).

Chart 1

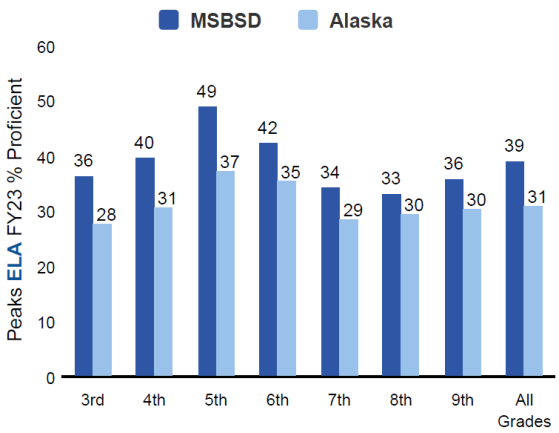
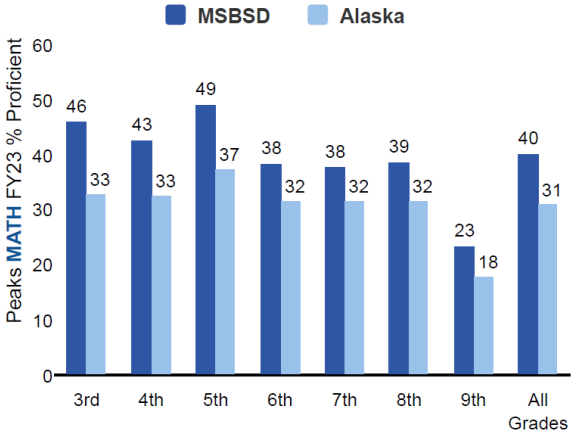


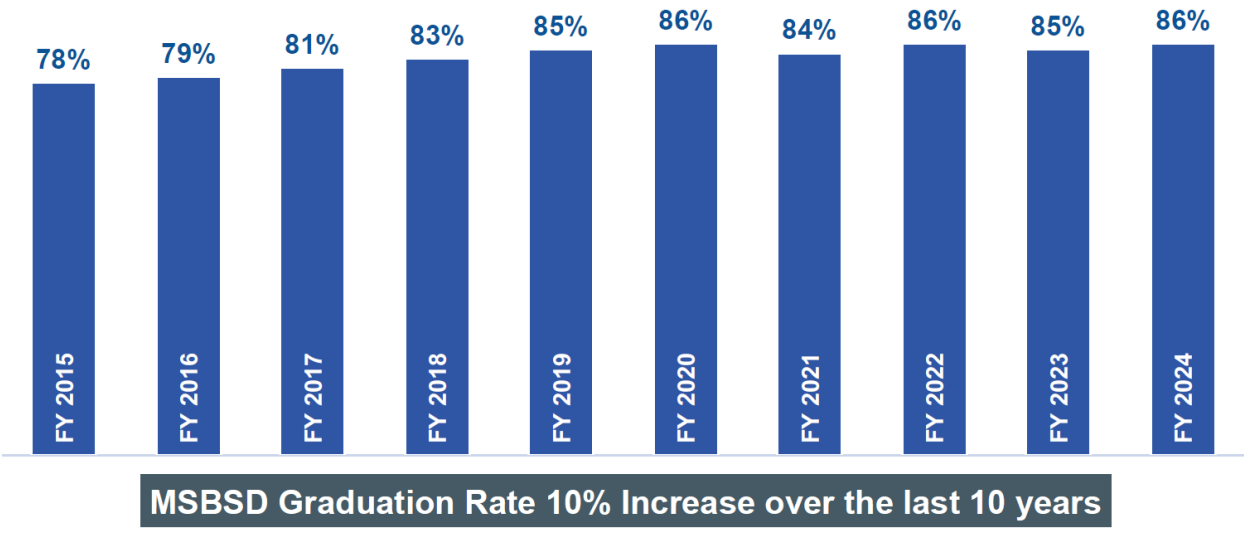
Chart 2



Graduation Rate

The graduation rate is the final measure of student success. Over the past ten years, the District's graduation rate has increased from 78% to 86%. For FY 2024, the State had an average graduation rate of 78.3%. In comparison, the District's graduation rate was 86.1%. The District's Graduation rate continues to be one of the highest of the "Big-5" and the average over the last three years is the highest average graduation rate in the District's history. Data has shown that students who take at least two career and technical education courses in a row have a 99% graduation rate.

Chart 3



Budget Process

Board Policy 3100 directs that the District budget be prepared annually to form the best possible estimates of enrollment, revenues, and expenditures. The budget development process begins in October with the 20-day student count, as administered by the State of Alaska Department of Education and Early Development (DEED). Immediately after the count period takes place, DEED requires that each district submit their projected enrollment for the upcoming fiscal year by November 5th. The projected enrollment for the Mat-Su Borough School District is based on a modified cohort-survival analysis.

The next step in the budget development process is a comprehensive examination of current revenues and expenditures to determine an estimated beginning fund balance for the upcoming fiscal year. Using the projected enrollment and the most current data available from the State Legislature, revenues for the budget year are projected.

To create an early estimate for expenditures, the District must make various assumptions for the upcoming year. For instance, from one year to the next the District may need to assume negotiated salary schedule increases; predict the rate at which health insurance premiums will increase; and/or come up with an estimate for escalating utility costs. Without having all the information necessary to accurately predict expenditures, the District presents a preliminary budget document in February, with all budgetary assumptions clearly communicated.

In accordance with the DEED Uniform Chart of Accounts, information is presented in the budget by fund, function, and object code in order to help stakeholders understand where expenditures are expected to occur. Adherence to the account code structure also assists the District in allocating at least 70 percent of its school operating expenditures for instructional purposes. While this is no longer a requirement by the State, the District uses this as a measure to ensure adequate funding is designated for instructional purposes.

Public input for the budget is sought through a variety of means including at school board meetings, an online survey, and an online budget balancing tool. The District also posts the budget presentation on the District website, provides informational videos, and prepares a budget handbook.

General Fund revenue is finalized towards the end of the budget process. The School Board deliberates over the preliminary budget from January through March, and adjustments are made in order to deliver a balanced budget to the Assembly. After a balanced budget has been adopted by the School Board, the proposed budget is submitted to the Borough Manager on or before the last Tuesday of March, as required by Borough Code 3.04.020(b). The School Board submits an initial local funding request to the Borough Manager in January to assist in the Borough budget development process. The District budget is required to be formally presented to the Borough Assembly by the first day of April each year, along with a message requesting a specific level of local funding. The District rarely knows the full funding picture at the time the budget is required to be submitted to the Assembly because the April 1st deadline is before the State of Alaska's regular legislative session is scheduled to adjourn in May.

The Borough Assembly prepares its own budget and holds public budget deliberations and hearings during April and May. Within 30 days of when the District has submitted its preliminary budget to the Assembly, the Borough is required to approve a minimum amount to be apportioned for school operations, as required by AS 14.14.060. The Assembly adopts a budget that includes an appropriation for the School District by May 31st. After both State and local funding have been

determined, the School Board takes action to adopt its final budget in May or June. The final budget is due to DEED by July 15th.

As required by Title 4 of Alaska Administrative Code, Chapter 9, Article 120, Budget Review, DEED will either approve the budget or may reject the District budget if it:

- Is not in the form required by the State;
- Is not balanced; or
- Does not meet the local effort provisions of AS 14.17.

If rejected by the State, a revised budget must be submitted within thirty days of the notice of rejection. If the budget includes the use of fund balance and the annual audit shows the fund balance to be less than projected, the budget must be revised and resubmitted.

By July 1st of each year, the budget is in place for the fiscal year that runs through June 30th. While the budget is approved prior to July 1st, staffing needs are adjusted almost immediately following the registration process, which precedes the twenty-day student count period in October. There is also one major budget revision that is used primarily to make the estimated carryover from prior year available to the charter schools. This fall revision is brought before the Board for approval in August or September. After the count period in October, revenue is recalculated based on enrollment, and budgeted expenditures are adjusted to reflect the updated staffing adjustments, to arrive at the winter budget revision. This budget revision is presented to the Board for approval in December or January.

The School Board recognizes that budget revisions may be necessary to ensure that the District maintains a balanced budget. Line-item revisions may be requested by unit administrators based upon educational or non-instructional support needs. Per Board Policy 3110, the following provisions apply to budget revision authority within the District:

- Budget revisions within a site location can be made by the budget manager without approval.
- The Deputy Superintendent of Business and Operations, Director of Finance, or designee shall be authorized to approve budget revisions between budget locations that do not exceed $100,000.
- The Superintendent or designee shall be authorized to approve budget revisions between site locations that do not exceed $250,000.
- Revenue adjustments, which increase or decrease the School District's total adopted budget, shall be submitted to the School Board for ratification.

Additional internal controls, approved by administration, have been established with regard to approval limits for budget transfer requests. While site administrators have responsibility for monitoring and approving how their budgets are expended, additional monitoring occurs at the District level. Once budget transfer requests reach $25,000, the budget transfer must be approved by the Budget Supervisor. If approved, an internal control exists within the Enterprise Resource Planning's (ERP) system that sends a notification to the Deputy Superintendent of Business and Operations, indicating that a budget transfer in an amount greater than $25,000 has been approved. For budget transfer approvals greater than $75,000, a similar notification is sent to the Superintendent. These notifications keep administration informed of significant transactions to ensure proper oversight.

Budget revisions are entered using the District's ERP system and online workflow process. Administrative personnel enter budget transfer requests into the ERP system to be routed for the site administrator's approval and additional approvals as needed. Entry into the District's ERP

system allows each budget transfer to immediately effect available funds. The District uses budget roll up codes within the ERP system to ensure that schools and departments have flexibility in spending funds, while still maintaining internal controls that help ensure administrators stay within acceptable budget expenditure parameters. All budget revisions are reported to the Board in a reading file.

These internal controls are part of the District's larger comprehensive risk management plan, which also includes IT backups and disaster recovery processes. The disaster recovery plan was developed utilizing the District's financial management system functionality to switch the data load, processes, and workflow to alternate servers outside the State of Alaska. If the unexpected should occur, key staff have been identified to assist with carrying out critical functions as a part of the District's disaster recovery and business continuity plan.

School and department budgets, budget process, and workflow are integrated into the ERP system. The system is designed with integrated modules, each to assist the end user in specific critical business functions. The system provides for streamlined functions in payroll, procurement, receiving, employee expense, accounts payable, and accounting that work hand-in-hand with the District's budget functions.

As funds are expended later into the fiscal year, the District begins monitoring fund balance. Board Policy 3470 establishes goals and provides guidance concerning the desired level of year-end fund balance to be maintained by the District. The District's Annual Comprehensive Financial Reports (ACFR) presents fund balance as non-spendable, restricted, committed, assigned, and unassigned, based on the relative strength of the restrictions that control the purposes for which these resources can be spent. When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, then unrestricted resources – committed, assigned, and unassigned – in order as needed.

The entire budget process, internal controls, and Board Policy are designed and implemented to ensure financial stability for program continuity; instill public confidence; maintain budget and financial compliance with government authorities and assist the District in building and maintaining adequate fund balance to offset unexpected increases in costs.

Factors Affecting Financial Condition

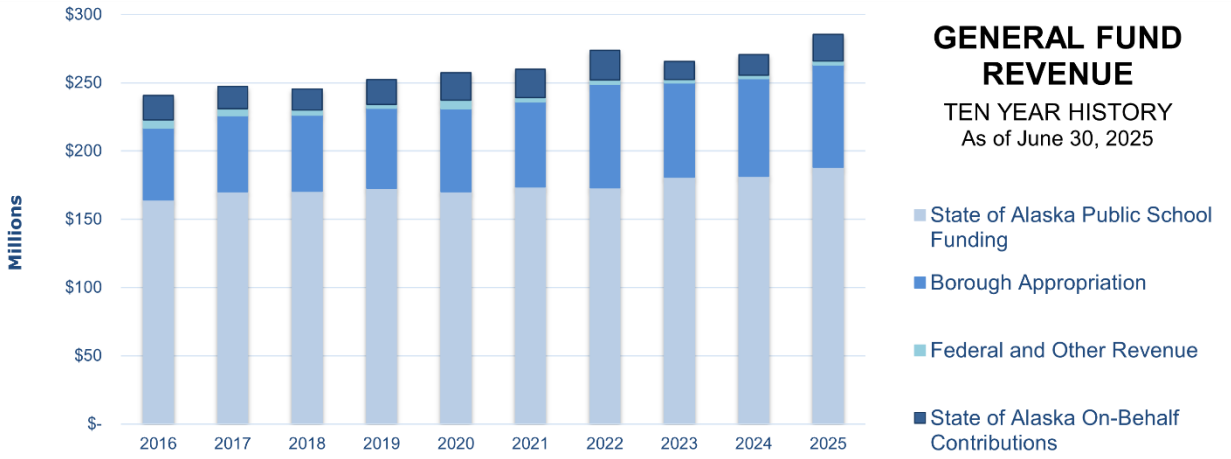
The District is largely dependent upon revenue from the State of Alaska. Approximately 73% of the District's General Fund revenue comes directly from the State through the State Foundation Formula and State allocated one-time funding. The State's public-school funding program sets the amount of general school funding the District will receive from the State, and it sets the limit of the amount to be raised from local sources under an equalization section of the formula.

Effective July 1, 2014, HB 278 adjusted the Base Student Allocation (BSA) to increase from $5,680 to $5,830 in FY 2015, $5,880 in FY 2016, and $5,930 in FY 2017. Funding outside the BSA was also established (to also be distributed through the formula) at $43M in FY 2015, $32.5M in FY 2016, and $20M in FY 2017. Due to State fiscal constraints, the funding outside the BSA was not distributed for FY 2016 and FY 2017. The passage of HB278 also led to a change in funding for correspondence study programs. The correspondence factor within the Foundation Program was adjusted from 80% to 90%, and unspent student allotments are restricted and carry over from year-to-year if students remain enrolled in the District's correspondence program. The rate of $5,960 set forth in statute was then maintained through FY 2023. HB 281 was passed in 2022 and increased the BSA by $30 to $5,960 for FY 2024. Additional one-time funding of $340

per AADM were also provided in FY 2024. In FY 2025, one-time funding of $680 per AADM was provided, as well as an increase in transportation funding of $104 per student per HB 268.

Chart 4 represents the historical revenue sources for the School District.

Chart 4

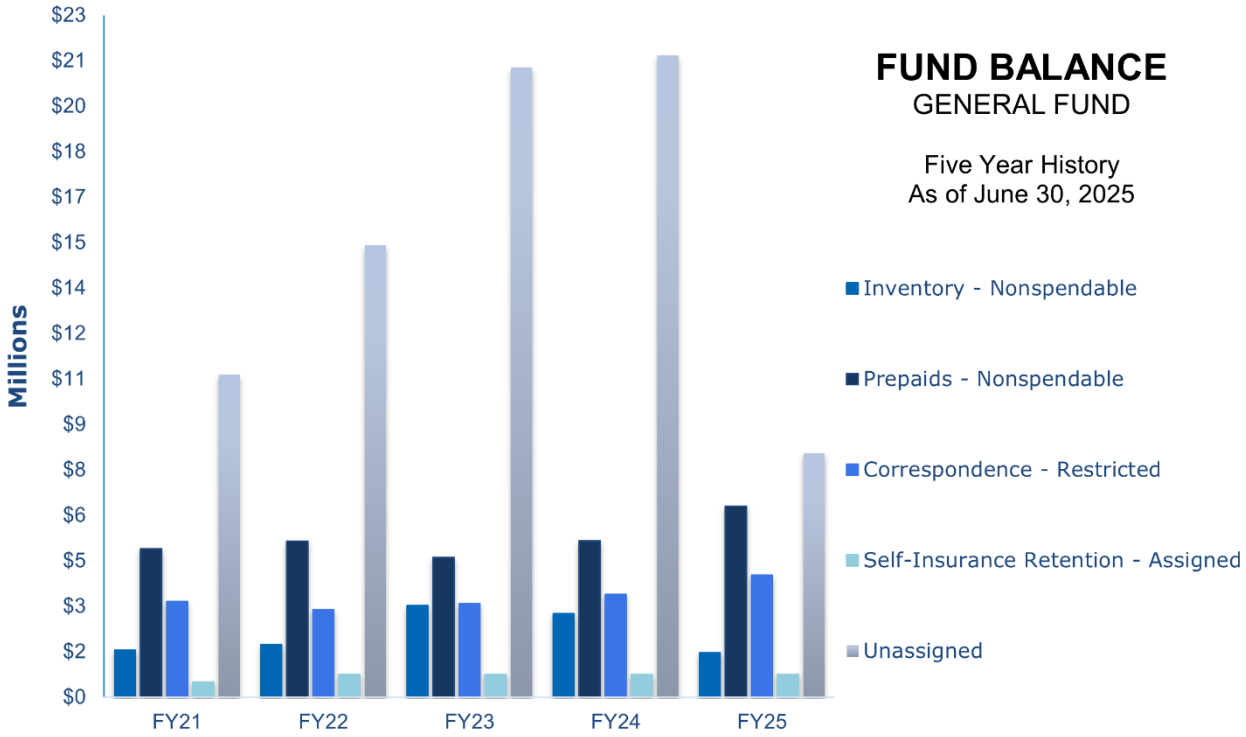


The total revenue in the School District General Fund increased by 5.41% between FY 2024 and FY 2025. State funding from the Foundation Program was $5,356,747 lower due to a significant increase in the required local contribution. The State also provided one-time funds in the amount of $680 per AADM in addition to revenues from the Permanent Fund Dividend Raffle totaling together $24,102,880. The Borough appropriation to the general fund increased by $3,492,264 in FY 2025 primarily due to the large increase in the assessed values in the Borough. However, taking into account appropriations to the Renewal and Replacement Special Revenue Fund, the total Borough appropriations increased by $2,185,394.

In FY 2020, the District experienced an increase of unassigned fund balance of $3,009,929. With the onset of the COVID-19 pandemic, the District transitioned to remote delivery of instruction in March 2020 as a result of a statewide closure of all in-person activities. The District's response to COVID-19 resulted in a number of operational adjustments which limited spending in a variety of functional areas. During FY 2021, unassigned fund balance was reduced by $12,994,106. The reduction in unassigned fund balance was a result of increased spending in salary and benefits line items, due to the ratification of the MSEA and CEA collective bargaining agreements, and a $6,000,000 commitment to the Mat-Su Borough for the Houston Middle School replacement. In FY 2022, unassigned fund balance increased by $4,280,414 to $14,911,463. Although revenues were $13,774,181 higher in FY 2022 than in FY 2021, much of the increase in unassigned fund balance was from a $12,280,446 reduction in expenditures. In FY 2023 unassigned fund balance in the General Fund increased by $5,863,680 to $20,775,143. While expenditures did increase in FY 2023 a large portion of this was due to the transfer of $10.5 million to the Borough for the construction of a new Mat-Su Central School. Expenditure increases were also largely offset by the availability of resources for COVID-19 relief to address learning loss and to keep schools open and safe. In FY 2024, unassigned fund balance increased by $408,999 to $21,184,142. This relatively minimal increase in fund balance was also due to the significant availability of COVID-19 relief funds which were no longer an option in FY 2025. In FY 2025, unassigned fund balance decreased by $13,131,511. This reduction was largely the result of the expiration of COVID-19 relief funds without sufficient revenue replacement from other sources, a decline in student enrollment, and unplanned expenditures related to new school construction.

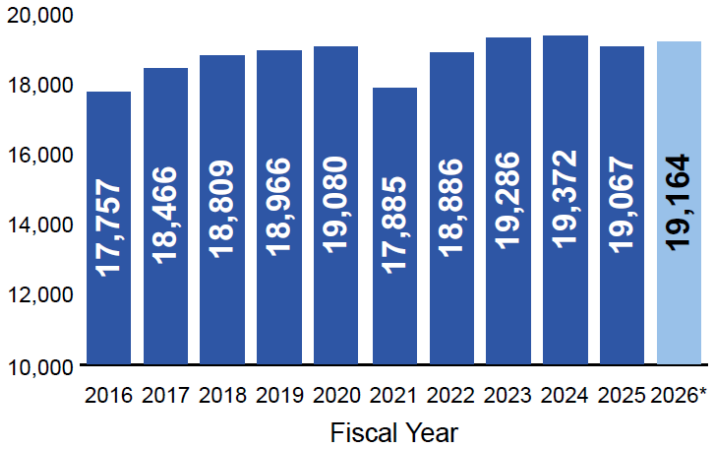
Chart 5 depicts the fund balances in the District's General Fund over the last five years classified as required by GASB 54 as nonspendable, restricted, committed, assigned or unassigned.

Chart 5



Over the past decade, the District has experienced sustained growth until recently. From FY 2016-2024, enrollment increased by 1,615 students. The Matanuska-Susitna Borough School District was one of only a few districts in the State of Alaska that recovered to pre-pandemic levels of enrollment and continued to show growth. However, enrollment in FY 2025 declined by 305 students. As this was an unexpected decrease, as shown in Chart 6, the FY 2026 projected student enrollment is 19,164, a modest increase compared to enrollment changes in prior years.

Chart 6

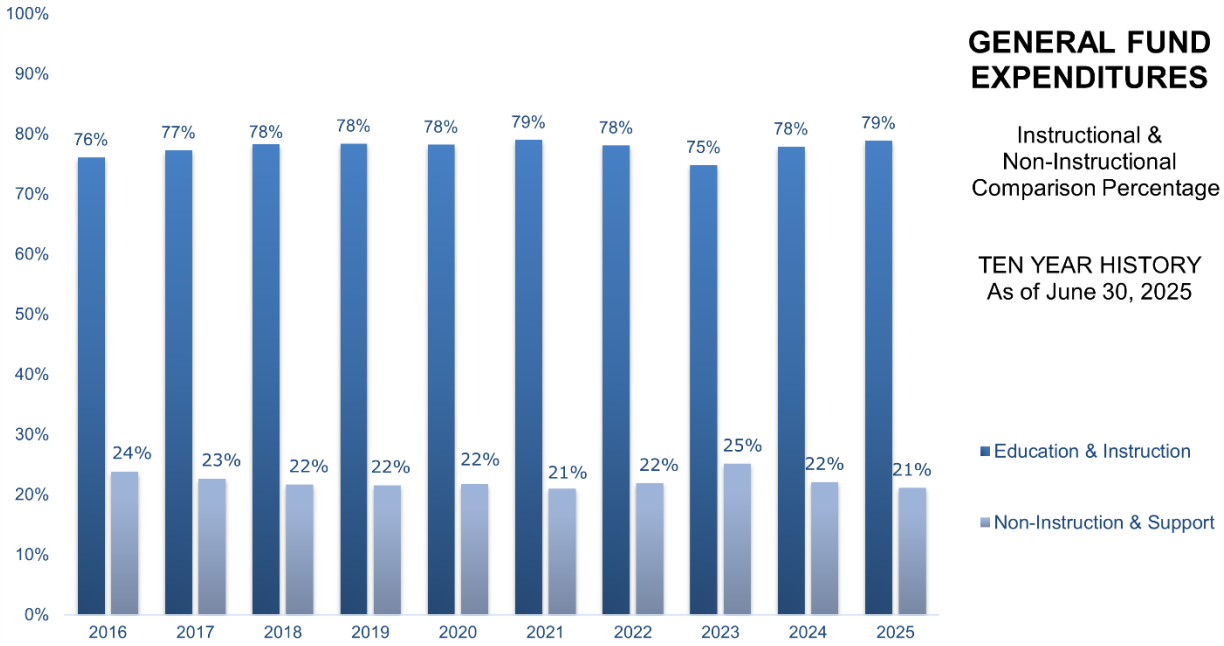


Under Alaska Statute 14.14.060, the Borough is responsible for providing for new school construction, debt service, and major maintenance and rehabilitation of buildings for the District.

The Borough retains the titles to most of the land and buildings used by the District. Currently, the District leases 5 of the 48 school buildings. 51% of the Borough owned school buildings are 30 years or older. 7 school buildings are 50 years or older.

Instructional Spending
The District is committed to preparing all students for success and focuses its spending on the instructional area. Prior to 2016, Alaska Statute 14.17.520 stated, "A district shall budget for and spend a minimum of 70 percent of its school operating expenditures in each fiscal year on the instructional component of the district budget." Although this law was repealed in July 2016 and is no longer a State mandate, it is still a measure that may be used to compare educational spending throughout the State. The District's FY 2025 audited expenditures exceed the State of Alaska's mandate, with 79% of its operating fund spending within the instructional component and 21% spent in instructional support or non-instruction, as shown in Chart 7 below. In FY 2025, the proportion of resources expended from the General Fund towards the instructional component closely aligned with the historical expenditure proportions.

Chart 7



Financial Forecast

As the District attempts to forecast financial conditions beyond FY 2025, anticipated expenses outpace projected revenue. The District prepared a long-term forecast that extends through FY 2030 and includes three scenarios. The moderate scenario is reflected below and shown in Chart 8.

Revenue Assumptions
Local Funding

- Borough funding and the tax base have an annual increase of 3.5% from FY 2026-FY 2030.
    - $150,000 is allocated to the Renewal and Replacement Fund.
- Other revenue maintained with no increase or decrease.

State Funding

- Base Student Allocation (BSA) maintained at $6,660, with no increase from FY 2026-FY 2030.
- Intensive count is maintained at 646.
- No One-time grant is anticipated from the State.
- PFD Lottery maintained at $1.85 per AADM
- On-behalf revenue is excluded.
- Other revenue maintained with no increase or decrease.

Federal Funding

- Federal revenue maintained with no change.

Use of Fund Balance

- No use of fund balance after FY 2026.

Expenditure Assumptions

Personnel

- In FY 2026, salary schedules increase according to the negotiated agreement for each employee group as outlined below:
    - MSPA and MLMA increased by 3% annually through FY 2027.
    - MSEA and CEA increased by 3% annually through FY 2026.
    - All other employee groups are maintained with no increase.
- Salary schedules are maintained according to the negotiated agreement for each employee group with no increase to the schedules after the dates listed above.
    - Total certificated salaries increase by 4.6% annually for regular movement on the salary schedule.
    - Total non-certificated salaries increase by 3.5% annually for regular movement on the salary schedule.

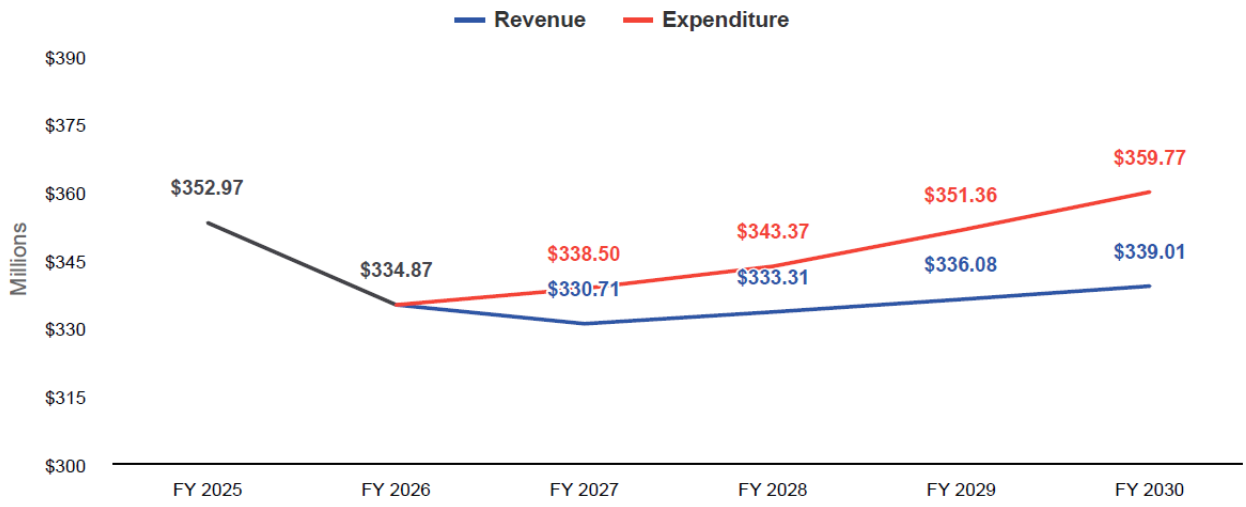
Benefits

- Health insurance increases at an annual rate of 8%.
- All other deduction factors are maintained with any increase due to changes in salary factors.
- Includes a reserve in the amount of 1.00% of total compensation and benefits for payroll contingencies, which has been adjusted for vacancies, attrition, leave without pay, and column movements.
- On-behalf contributions are excluded.

Non-Personnel

- Rates for utilities are applied to the annual average usage from FY 2020-2021, and 2024, and are increased at:
    - 1% for Water and Sewer.
    - 4% for Refuse.
    - 7% for Communications and Energy
- Property and liability insurance increases at an annual rate of 15.0%.
- Transfers to other funds include a transfer to subsidize the Student Transportation Fund, a transfer to the Borough for the new Mat–Su Central building, and a transfer to the Debt Service Fund for Fronteras Spanish Immersion Charter School lease payment.
- All other planned non-personnel expenditures are maintained with no increase or decrease.

Chart 8



	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Revenue	352,970,940	334,870,965	330,707,319	333,305,248	336,084,364	339,009,199
Expenditure	352,970,940	334,870,965	338,499,383	343,370,425	351,359,031	359,773,424
Excess (Deficit)	-	-	**(7,792,064)**	**(10,065,177)**	**(15,274,667)**	**(20,764,225)**

In the District's long-term forecasts, expenditures are expected to outpace projected revenues in subsequent years. The projected deficits in FY 2027, FY 2028, FY 2029 and FY 2030, are $7.8M, $10.1M, $15.3M and $20.8M respectively. This trend of expenditures outpacing revenues is referred to as a structural deficit because operations cannot be sustained and may require a change to the organizational structure, educational programs, and/or service offerings. If increased revenues do not become available, it will be necessary for District Administration to take action to curtail expenditures.

Awards and Acknowledgments

The Association of School Business Officials International (ASBO) has awarded the Certificate of Excellence (COE) in Financial Reporting to the District for its Annual Comprehensive Financial Report for the period ended June 30, 2024. This was the sixteenth consecutive year the District has received this prestigious award, and we believe that the Annual Comprehensive Financial Report for the current fiscal year continues to meet the requirements of the Certificate of Excellence program and intend to submit it for consideration.

The preparation of this report was accomplished through the commitment, dedication, and tireless efforts of Matanuska-Susitna Borough School District employees. We would like to express our appreciation to all the people who contributed to the preparation of this report, including our primary government, the Matanuska-Susitna Borough. Their expertise and partnership in data collection has been tremendously helpful. We would also like to thank the members of the School Board for their support in maintaining the highest standards of professionalism in the management of the District's finances.

Respectfully submitted,

Dr. Randy Trani
Superintendent of Schools

Katherine Gardner,
Deputy Superintendent of
Business and Operations

Sunshine Hunsaker
Director of Finance

Jayme DeHart
Accounting Supervisor

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
PRINCIPAL OFFICIALS

As of July 1, 2025

MSBSD SCHOOL BOARD



Kathy McCollum
President



Andrew Shane
Vice-President



Kendal Kruse
Clerk



Tom Bergey
Member



Ole Larson
Member



Brooks Pitcher
Member



Ted Swanson
Member

MSBSD ADMINISTRATION

Office of the Superintendent

Dr. Randy Trani, Superintendent

Office of Teaching and Learning

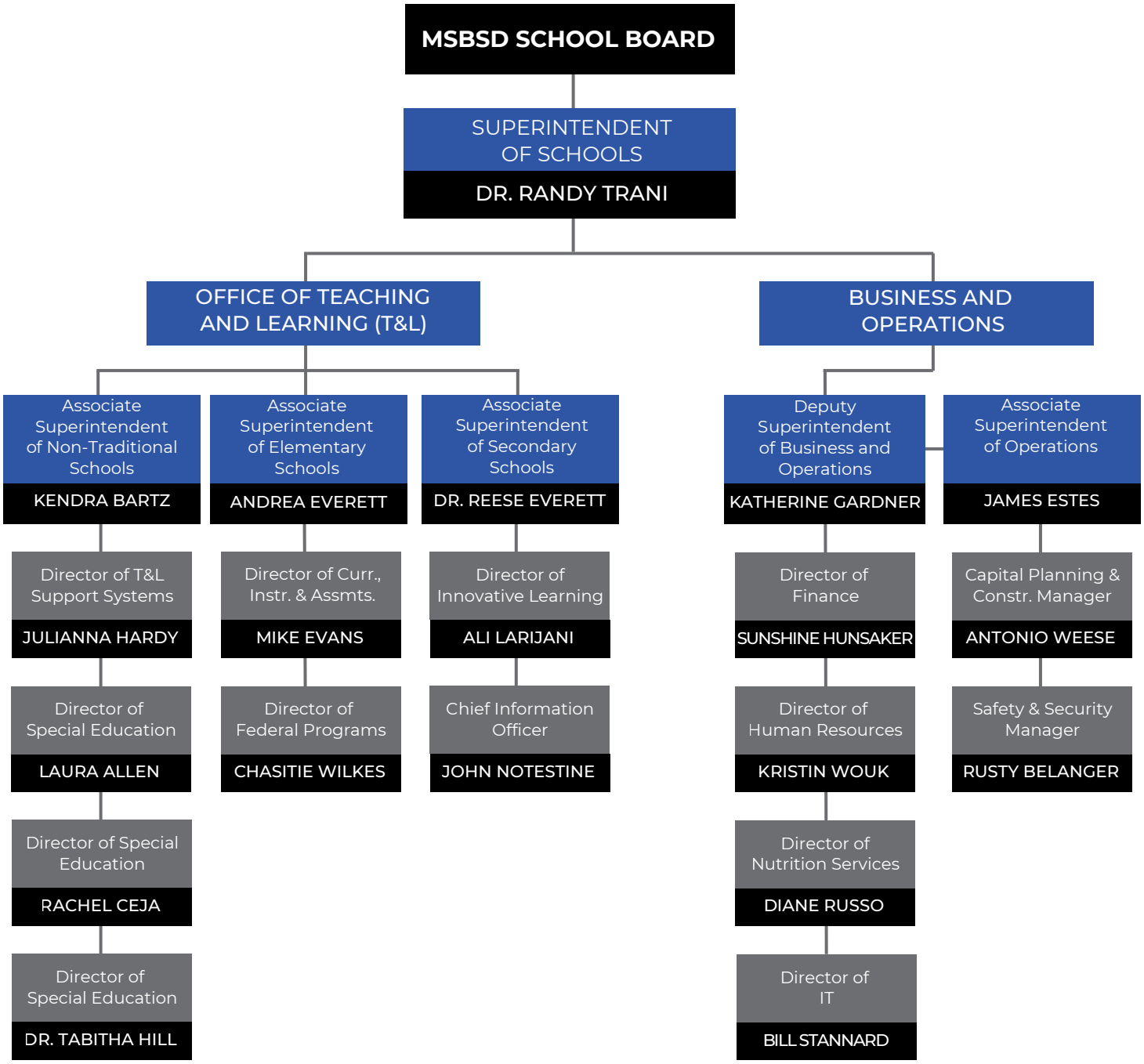
Kendra Bartz, Associate Superintendent of Teaching & Learning
Andrea Everett, Associate Superintendent of Teaching & Learning
Dr. Reese Everett, Associate Superintendent of Teaching & Learning
Julianna Hardy, Director of Support Systems
Rachel Ceja, Director of Special Education
Laura Allen, Director of Special Education
Dr. Tabitha Hill, Director of Special Education
Mike Evans, Director of Curriculum, Instruction & Assessments
Chasitie Wilkes, Director of Federal Programs
Alireza Larijani, Director of Innovative Learning
John Notestine, Chief Information Officer

Business and Operations

Katherine Gardner, Deputy Superintendent of Business & Operations
James Estes, Associate Superintendent of Operations
Sunshine Hunsaker, Director of Finance
Diane Russo, Director of Nutrition Services
Kristin Wouk, Director of Human Resources
Antonio Weese, Capital Planning & Construction Manager
Rusty Belanger, Safety & Security Manager

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

ORGANIZATIONAL CHART



CERTIFICATE OF EXCELLENCE AWARD

The Association of School Business Officials International (ASBO) presented the District with the Certificate of Excellence in Financial Reporting Award for the fiscal year ending June 30, 2024. This program promotes and recognizes excellence and high standards for financial reporting and transparency. This award is valid for a period of one year. We believe our current report continues to conform to program requirements.



ASSOCIATION OF SCHOOL BUSINESS OFFICIALS INTERNATIONAL

The Certificate of Excellence in Financial Reporting is presented to

Matanuska-Susitna Borough School District

for its Annual Comprehensive Financial Report for the Fiscal Year Ended June 30, 2024.

The district report meets the criteria established for ASBO International's Certificate of Excellence in Financial Reporting.

CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING

Ryan S. Stechschulte

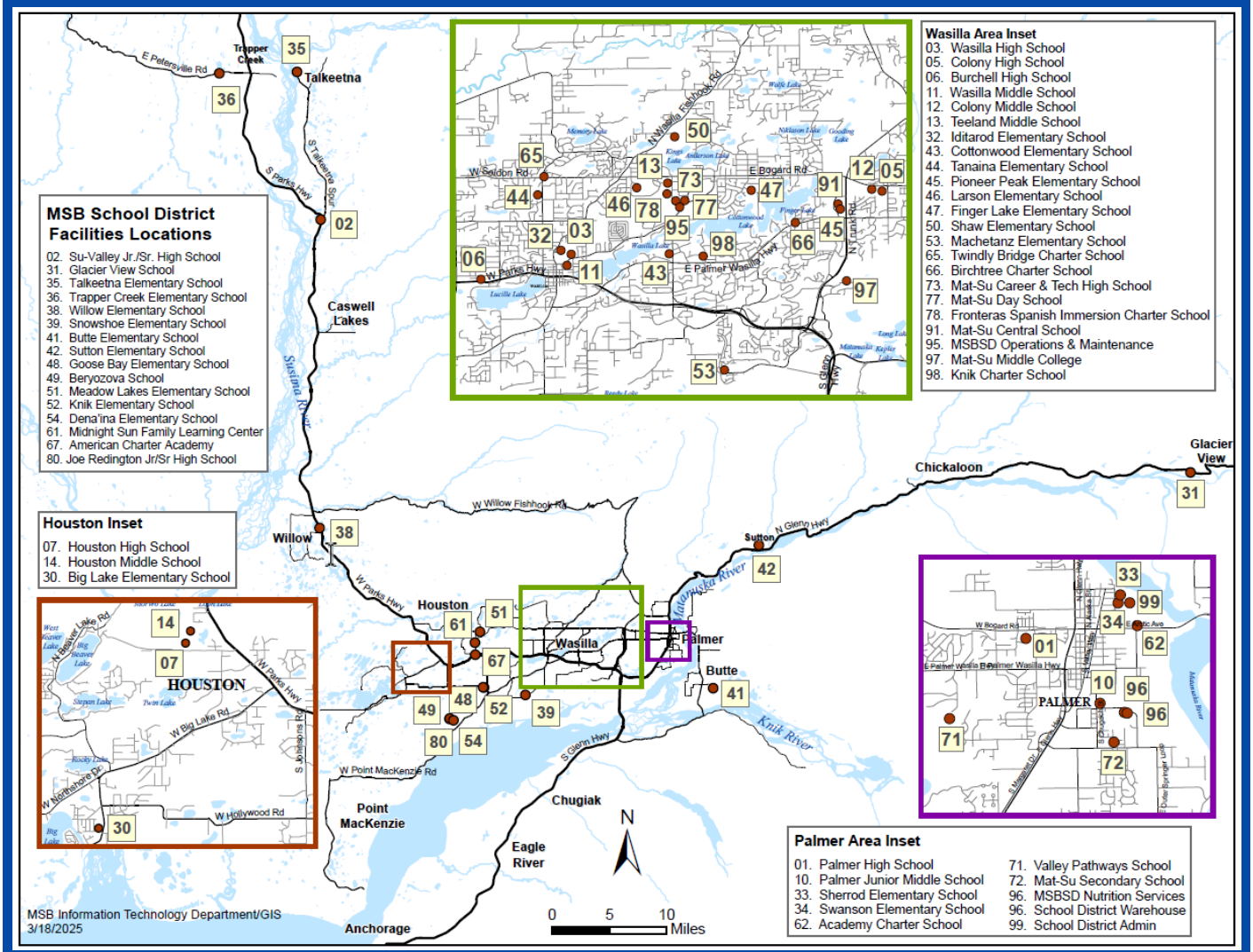
Ryan S. Stechschulte
President

James M. Rowan, CAE, SFO
CEO/Executive Director

MATANUSKA-SUSITNA
BOROUGH SCHOOL DISTRICT

DISTRICT MAP

School Locations by Area



Second Largest School District in the State:

48
SCHOOLS

19,067
STUDENT POPULATION FY 2025

25,258
SQUARE MILES

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FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

Altman, Rogers & Co. | CERTIFIED PUBLIC ACCOUNTANTS

Independent Auditor's Report

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District (the District), a component unit of the Matanuska-Susitna Borough, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District, as of June 30, 2025, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (Government Auditing Standards). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Matanuska-Susitna Borough School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Change in Accounting Principle

As discussed in Note III. E. to the financial statements, in 2025, the District implemented GASB Statement No. 101, *Compensated Absences*, which established standards of accounting and financial reporting for compensated absences. The requirements of this Statement apply to financial statements of all state and local governments.

3000 C Street N. Suite 201 Anchorage, Alaska 99503 Phone 907-274-2992 Fax 907-274-2993
Offices in Juneau and Soldotna A Professional Corporation

The unified recognition and measurement model in this Statement will result in a liability for compensated absences that more appropriately reflects when a government incurs an obligation. In addition, the model can be applied consistently to any type of compensated absence and will eliminate potential comparability issues between governments that offer different types of leave.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Matanuska-Susitna Borough School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Matanuska-Susitna Borough School District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Matanuska-Susitna Borough School District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis on pages 6-21, Budgetary Comparison Schedules, Schedules of the District's Proportionate Share of the Net Pension and OPEB Liabilities (Assets) and Contributions for the Public Employees' Retirement System and the Teachers' Retirement System, and Notes to Required Supplementary Information on pages 66-78 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The information listed in the table of contents as "Supplementary Information," which includes Major Governmental Funds: Comparative Balance Sheets – General (School Operating) Fund; Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual; Other Governmental Funds: Combining Balance Sheet and Combining Statement of Revenues, Expenditures and Changes in Fund Balances; Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual (where applicable); Schedule of Revenues, Expenditures and Changes in Find Balance – Debt Service Fund and Capital Project Funds; Schedule of Compliance – AS 14.17.505; Schedule of Expenditures of Federal Awards and accompanying notes, as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards;* and Schedule of State Financial Assistance and accompanying notes, as required by the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits,* are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the "Supplementary Information" is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Report on Prior Year Supplementary Information

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Matanuska-Susitna Borough School District as of and for the year ended June 30, 2024 (not presented herein), and have issued our report thereon dated November 8, 2024 which contained unmodified opinions on the respective financial statements of the governmental activities, each major fund, and the aggregate remaining fund information. The Comparative Balance Sheets – General Fund and Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund and the Renewal and Replacement Special Revenue Fund for the year ended June 30, 2024, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2024 basic financial statements. The information was subjected to the audit procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2024 “Supplementary Information”, noted above is fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor’s report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 25, 2025 on our consideration of the Matanuska-Susitna Borough School District’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Matanuska-Susitna Borough School District’s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Matanuska-Susitna Borough School District’s internal control over financial reporting and compliance.

Altman, Rogers & Co.

Anchorage, Alaska
November 25, 2025



MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the annual comprehensive financial report for the Matanuska-Susitna Borough School District (the School District) presents discussion and analysis from the financial managers about the financial performance of the School District over the fiscal year ended June 30, 2025 (FY 2025). Readers are encouraged to consider the information presented here in conjunction with the information furnished in the letter of transmittal at the front of this report and also the basic financial statements for the School District, which immediately follow this section.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information (RSI) prescribed by the Governmental Accounting Standards Board (GASB) within Statement No. 34, *Basic Financial Statements–and Management's Discussion and Analysis–for State and Local Governments*.

Financial Statements

Key financial highlights for the fiscal year ended June 30, 2025, include the following:

The School District's total governmental funds reported a combined fund balance of $41,687,391, a decrease of $19,159,696 from the prior year. Fund balance in the General Fund decreased by $12,648,310, the Renewal and Replacement special revenue fund decreased by $2,778,375 while the fund balance for other governmental funds decreased by $3,733,011.

Governmental fund revenues were $3,692,371 less than the prior year, and expenditures increased by $13,425,930, transfers totaling $4,083,393 also occurred from the General Fund to the other governmental funds. Use of fund balance is what allowed for the increase in expenditures and made the transfers possible.

Transfers from the General Fund to other governmental funds included $280,000 to the Capital Improvement Plan Fund, $593,600 to the Debt Service Fund, $12,317 to the Student Activities Fund, and $3,197,476 to the Student Transportation Fund.

Fund balances of the School District's governmental funds are segregated into the classifications of nonspendable, restricted, committed, assigned, and unassigned.

The $41,687,391 in fund balances include $9,110,567 classified as nonspendable, with $2,811,717 invested in inventory and $6,298,850 reserved for prepaid items.

Restricted fund balance totaled $4,026,909, which was set aside for unspent student allotments for correspondence schools.

Committed fund balances totaled $18,549,545, which included $3,335,643 in the Capital Improvement Projects Fund, $9,793,201 in the Renewal and Replacement Fund, $3,979,397 in the Student Activities Fund, and $1,441,304 in the Debt Service Fund.

Assigned fund balance totaled $1,947,739 and was comprised of $750,000 in the General Fund assigned for self-insured retentions on insurance policies and the remaining $1,197,739 was in other governmental funds. Assigned balances in the other governmental funds included $937,547

in the Food Service Fund, $102,178 in the Mat-Su Construction Trades Fund, $155,986 in Nutritional Alaskan Foods, and $46,679 in other special revenue funds.

Unassigned fund balance in the governmental funds totaled $8,052,631 and is all in the General Fund.

The total fund balance in the General Fund was $20,594,497 and of this, $7,764,957 was considered nonspendable and was comprised of $1,468,107 invested in inventory and $6,296,850 reserved for prepaid items.

Unassigned fund balance for the General Fund was $8,052,631 and was a decrease of $13,131,511 from the prior year.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the School District's basic financial statements and supplement the information contained within them. The basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements include two types of statements which present different views of the School District:

- The first type of basic financial statements are the government-wide financial statements, which provide both short-term and long-term information about the School District's overall financial status.
- The second type of basic financial statements are the fund financial statements, which focus on individual activities of the School District and report the operations in greater detail than the government-wide statements.
- Governmental fund financial statements present how basic services such as regular and special education were financed in the past fiscal year, as well as the amount of resources which remain for expenditures in future years.
- The proprietary fund financial statements display information about the School Districts internal service fund, which is used to assess costs for Workers' Compensation costs across the appropriate departments and funds.

Notes which provide additional information to further explain the data presented in the basic financial statements can be found following the statements. After the notes is a section of required supplemental information, which supports and further explains the information contained within the financial statements and includes a comparison of the School District's General (School-Operating) Fund and the Renewal and Replacement Special Revenue Fund budgets to actual results for the year. The required supplemental information also includes information about the Public Employees' and Teachers' Retirement System pension/OPEB liabilities (assets) and contributions.

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Government-wide Financial Statements

The government-wide financial statements incorporate all the School Districts' governmental activities and is intended to provide readers with both short-term and long-term information about the School District's overall financial status.

The Statement of Net Position presents information on the School District's assets and deferred outflows of resources, as well as liabilities and deferred inflows of resources, with the remainder being net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial condition of the School District is improving or deteriorating.

The Statement of Activities presents information revealing how the School District's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event occurs, regardless of the timing of any related cash flows. Some of the cash flows related to revenues and expenses reported on the Statement of Activities will occur in a future fiscal period.

Both government-wide financial statements present functions of the School District as governmental activities, that is, functions principally supported by taxes and unrestricted intergovernmental revenues. The governmental activities of the School District include instruction, administration, student transportation, and food services, among others. The government-wide financial statements are found in exhibit A-1 and B-1 of this report.

Fund Financial Statements

A fund is a fiscal and accounting entity with a self-balancing set of accounts that is created for the purpose of tracking the financial transactions related to a specific activity or activities. The School District uses fund accounting to demonstrate accountability and to ensure compliance with finance-related legal requirements. The fund financial statements focus on the School District's most significant or "major" funds. All funds are classified into two categories: governmental funds and proprietary funds.

Governmental Funds

Governmental funds account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as balances of spendable resources available at the end of the fiscal year. Governmental fund information helps the reader determine whether there are more (or less) financial resources that can be spent in the next fiscal year to finance the School District's programs.

Governmental funds of the School District include the General Fund, special revenue funds, a debt service fund, and a capital projects fund. The General Fund is used to track resources not required to be accounted for within another fund. Special revenue funds track revenue sources which have been restricted, committed, or assigned to specific uses other than debt service or capital projects, and exclusive of any resources held in trust. The Debt Service Fund is used to account for accumulations of resources that are restricted, committed, or assigned to expenditure

for principal and interest. The Capital Improvement Plan Fund is a capital projects fund used to account for resources that are restricted, committed, or assigned to expend for the acquisition or construction of capital facilities and other capital assets.

The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in the reconciliation accompanying the Governmental Funds Balance Sheet and Statement of Revenues, Expenditures and Changes in Fund Balances. The governmental funds financial statements can be found in exhibit C-1 through D-2 of this report.

Proprietary Funds

Although proprietary funds are not governmental funds, they are accounted for as governmental activities within the government-wide statements because their use falls within the general educational mission of the School District.

Proprietary funds are used to track business-type activities for which customers are charged a fee in return for goods or services. There are two types of proprietary funds - enterprise funds and internal service funds.

Enterprise funds are used to account for business-type activities for which external uses are charged a fee for goods or services. The School District does not currently have any enterprise funds.

Internal service funds are used to track activities that provide goods or services to other agencies, funds, or programs within the School District. The School District uses an internal service fund to account for revenues needed to cover the costs of Workers' Compensation Self-Insurance.

The Proprietary Fund financial statements provide the same type of information as government-wide financial statements, only in greater detail. The basic proprietary fund financial statements can be found in exhibit E-1 through E-3 of this report.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential for understanding the data provided within the government-wide and fund financial statements. The note disclosures can be found immediately following exhibit E-3 of this report.

Other Information

Combining and individual fund statements and schedules can be found in the Additional Supplementary Information section.

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Government-wide Financial Analysis

Net Position

Over time, net position may serve as a useful indicator of a government's overall financial condition.

For the fiscal year ended June 30, 2025, the School District's total liabilities and deferred inflows exceeded assets and deferred outflows of resources by $19,277,762. Of this amount, $1,960,033 (net of the related debt) is invested in capital assets, including land, buildings, equipment, intangible assets such as right-to-use lease assets, and software. Because these capital assets are necessary for the School District to continue to fulfill its educational mission, the resources invested in them are not available to be used for future spending. Net position restricted for correspondence school student allotments totaled $ 4,026,909, and the remaining unrestricted net position is $ (25,264,704).

The current assets experienced a large decrease of $19,903,453 and the noncurrent assets decreased by $9,457,658. This decrease substantially resulted from a decrease in net other postemployment benefit of $3,830,034, largely due to the postemployment benefit plan's fiduciary net position decreasing. The deferred outflows of resources related to the pension and other postemployment benefits decreased by $5,086,570 over the prior year.

Current liabilities include accounts payable, accrued payroll and related liabilities, unearned revenue, claims payable within one year, compensated absences, lease liabilities, and subscription liabilities. These items increased by $3,779,625 from the prior year. This significant increase is mainly attributed to the implementation of GASB 101, pertaining to compensated absences.

The actuarial assumptions used in the actuarial valuation changes slightly for the current period. The changes of assumptions from the latest experience study reduced deferred inflows of resources attributable to the District. Deferred inflows of resources decreased by $1,274,229.

The analysis on the following page focuses on net position (Table 1). The change in net position for the School District is shown on the subsequent page in the Statement of Activities (Table 2).

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Table 1
Net Position of Governmental Activities

June 30,	2025	2024
Assets		
Current and other assets	$ 54,705,834	$ 74,609,287
Capital Assets	13,123,235	15,739,641
Noncurrent assets	81,337,285	90,794,943
Total Assets	149,166,354	181,143,871
Total Deferred Outflows of Resources	19,608,967	24,695,537
Total Assets and Deferred Outflows of Resources	168,775,321	205,839,408
Liabilities		
Current liabilities	23,608,032	19,828,407
Noncurrent liabilities	161,719,540	160,450,021
Total Liabilities	185,327,572	180,278,428
Total Deferred Inflows of Resources	2,725,511	3,999,740
Net Position		
Net investment in capital assets	1,960,033	9,026,204
Restricted for correspondence program	4,026,909	3,389,851
Unrestricted (deficit)	(25,264,704)	9,145,185
Total Net Position	$ (19,277,762)	$ 21,561,240

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Governmental Activities

The following condensed table of changes in net position displays the revenues and expenses for the current year. The results of this year's operations for the School District as a whole are reported in the Statement of Activities in exhibit B-1 of this report. Table 2 provides condensed information from the Statement of Activities.

Table 2
Statement of Activities

Year Ended June 30,	2025	2024
Revenues		
Program revenues:		
Charges for services	$ 1,219,022	$ 1,080,092
Operating grants and contributions	80,773,734	77,393,799
Capital grants and contributions	220,672	1,175,874.00
General revenues:		
Borough district appropriations	74,881,853	71,389,589
Federal and state grants not restricted	188,345,352	181,652,002
E-rate	1,124,801	635,411
Medicaid and other	754,397	1,825,399
Total Revenues	347,319,831	335,152,166
Expenses		
Instruction	145,773,741	120,716,917
Special education instruction	50,297,702	41,522,611
Special education support services - students	25,815,348	20,839,052
Support services - students	16,297,475	11,894,154
Support services - instruction	18,527,812	16,166,941
School administration	13,975,920	10,651,285
School administration support services	12,627,768	10,658,866
District administration	1,711,495	1,379,591
District administration support services	20,600,694	15,844,825
Operations and maintenance of plant	38,140,388	32,918,517
Student activities	7,745,793	6,565,901
Student transportation - other transportation services	440,268	417,014
Student transportation - to and from school	20,302,744	20,004,324
Community services	89,499	347,998
Food services	10,134,613	9,055,647
Total Expenses	382,481,260	318,983,643
Change in net position	(35,161,429)	16,168,523
Net Position, beginning of year, as originally stated	21,561,240	5,392,717
Change in accounting principal	(5,677,573)	0
Net Position, beginning of year, as restated	15,883,667	5,392,717
Net Position, end of year	$ (19,277,762)	$ 21,561,240

The cost of all governmental activities in FY 2025 was $382,481,260. Users of the School District's programs paid some of the cost of programs ($1,219,022). The Federal Government and State of Alaska subsidized certain programs with grants and contributions ($80,773,734). Revenues in the amount of $163,509,641 were provided by the State of Alaska Foundation Program, which made up 61.68% of the $265,106,403 total general revenues that funded the School Districts' operating expenses. This amount does not include the $565,808 funding for Quality Schools, On-Behalf Retirement Contributions from the State of Alaska in the amount of $19,305,603, Other State Revenue of $24,102,880 which includes $64,703 in Dividend Raffle proceed, and one-time payments allocated by the State Legislature.

The Borough Appropriation of $74,881,853 was derived from local property tax assessments. The Statement of Activities is in exhibit B-1 of this report and provides additional information about expenses and the program and general revenues of the School District.

Table 3 presents the total cost of services for each of the School District's primary functional activities. The Net Cost of Services represents the Total Cost of Services less charges for services and revenue from operating grants and contributions. The net cost shows the financial burden placed on the School District's General Fund to provide each of these functions.

Table 3
Net Cost of Governmental Activities

	Fiscal Year 2025		Fiscal Year 2024	
Governmental Activities	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
Expenses:				
Instruction	$ 196,071,443	$ 167,101,131	$ 162,239,528	$ 128,988,310
Support services - school	60,640,635	43,132,407	48,900,147	36,783,618
School administration	26,603,688	24,122,340	21,310,151	20,169,745
District administration	22,312,189	19,811,950	17,224,416	14,510,201
Operations and maintenance	38,140,388	36,836,799	32,918,517	30,581,137
Student activities	7,745,793	3,958,966	6,565,901	3,192,142
Student transportation	20,743,012	3,156,105	20,421,338	4,003,695
Community services	89,499	77,021	347,998	341,882
Food services	10,134,613	2,071,113	9,055,647	763,148
Construction and facilities acquisition	-	-	-	-
Total	$ 382,481,260	$ 300,267,832	$ 318,983,643	$ 239,333,878

As noted earlier, the School District uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. The information provided assists the reader by providing insight into the School District's overall financial health and helps them form an opinion on whether the School District is fiscally responsible with the resources provided by the State, Borough, and others.

Governmental Funds

The focus of the School District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful for assessing the School District's net resources available for expenditure at the end of the fiscal year. The School District's governmental funds reported combined fund balances at the end of the fiscal year of $41,687,391 as reported in exhibit C-1.

The Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances can be found in exhibit D-1.

Table 4 reconciles total ending balances for the governmental funds on the government-wide balance sheet.

Table 4
Reconciliation of Total Fund Balances for Governmental Funds
to Net Position for Governmental Activities

June 30,	2025	2024
Total fund balance - governmental funds	$ 41,687,391	$ 60,847,087
Cost of capital assets (net of accumulated depreciation/amortization)	13,123,235	21,367,265
Other postemployment benefits assets	81,337,285	85,167,319
Long-term liabilities	(172,368,239)	(166,635,361)
Deferred outflows and inflows of resources - pension and OPEB related	16,883,456	20,695,797
Internal service fund net position	59,110	119,133
Net Position	$ (19,277,762)	$ 21,561,240

A major fund is defined as a governmental or enterprise fund for which the revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) total at least 10 percent of the total for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Funds that do not meet those criteria may also be designated as major funds if they are considered by the School District to be important to the readers of its financial statements. In addition to the General Fund, the School District had one special revenue fund that qualified as major governmental funds in FY 2025.

The General Fund qualifies as a major fund and is the principal operating fund for the School District. The General Fund had a fund balance of $20,594,497, which included $7,764,957 of nonspendable, $4,026,909 of restricted, $750,000 of assigned, and $8,052,631 of unassigned funds. Even though these resources are presented as unassigned, the School District has long-term lease obligations and has compiled a Long-Term Strategic Plan, Technology Plan, Facilities Blueprint, and a Keeping Schools Safe plan – all of which will require outflows of resources in a future fiscal period to carry out the actions planned. The total fund balance as of June 30, 2025, was $12,648,310 less than the prior fiscal year.

The Renewal and Replacement Fund had revenues of $276,011. Fund balance decreased by $2,778,375 during the year. Future resource flows are expected to come almost exclusively from

facility use fees committed by the School Board for renewal and replacement projects and recognized as revenues within this fund.

The Governmental Fund Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance, which are located in exhibit C-1 and D-1 of this report, provide information for the major funds, the nonmajor Funds, and Total Governmental Funds. Additional information about the major funds can be found in exhibit H-2 through H-4.

Table 5 presents a summary of General Fund revenue, comparing current year with the previous year, and shows the increase or (decrease) and percentage change.

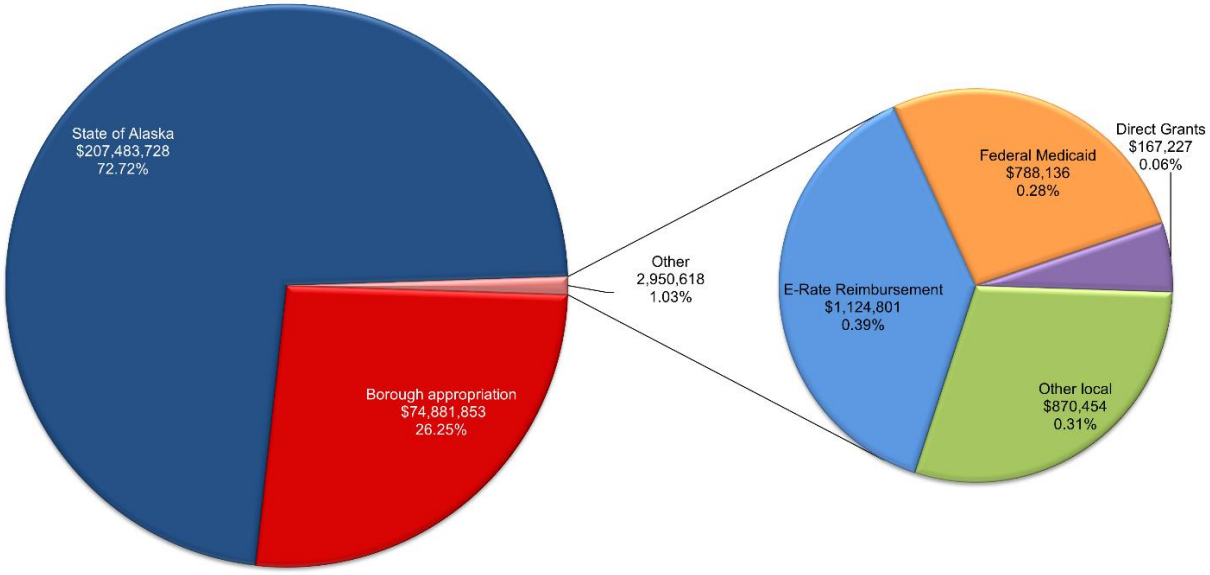
Table 5
General Fund Revenue

	2025	2024	Increase (Decrease)	Percentage Increase (Decrease)
Borough appropriation	$ 74,881,853	$ 71,389,589	$ 3,492,264	4.89%
Other local	870,454	928,337	(57,883)	-6.24%
State of Alaska	207,483,728	196,704,921	10,778,807	5.48%
E-Rate Reimbursement	1,124,801	635,411	489,390	77.02%
Federal Medicaid	788,136	897,062	(108,926)	-12.14%
Direct Grants	167,227	121,977	45,250	37.10%
Grants passed through State	-	-	-	100.00%
Total Revenue	$ 285,316,199	$ 270,677,297	$ 14,638,902	5.41%

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Figure A presents a chart of General Fund revenue by source for the fiscal year ended June 30, 2025.

Figure A - General Fund Revenue



The School District General Fund experienced an increase in revenue of $14,638,902, or 5.41%. The Borough appropriation increase of $3,492,264 and the funding from the State of Alaska increase of $10,778,807 were the primary reasons for the increase overall. The local appropriation increase was primarily due to the large increase in the assessed values in the Borough and the increase in the funding from the State was primarily due to the increase in the one-time funds that were provided in FY 2025. Operating grants and contributions increased by $3,379,935, while Charges for Services increased by $138,930. Federal E-rate funding was $489,390 higher and Federal Medicaid funding was $108,926 lower than in FY 2024. Other local revenue, which consisted of facility use and other local revenues, decreased from the prior year by $57,883.

Table 6 presents a summary of the General Fund expenditures by function and reflects the change compared to the prior fiscal year in terms of both dollars and as a percentage. There was an increase in expenditures of $30,429,685 or 11.58% in FY 2025. The primary reason for this significant increase was due to the expiration of COVID-19 Relief Funds which led to numerous positions being supported by the General Fund.

Table 6
General Fund Expenditures

	2025	2024	Increase (Decrease)	Percentage Increase (Decrease)
Instruction	$ 173,198,102	$ 149,135,553	$ 24,062,549	16.13%
Support services - school	45,268,739	43,874,549	1,394,190	3.18%
School administration	24,764,987	23,016,730	1,748,257	7.60%
District administration	16,633,547	13,978,336	2,655,211	19.00%
Operations and maintenance	25,156,419	24,780,819	375,600	1.52%
Student activities	4,163,652	3,950,356	213,296	5.40%
Student transportation	(110)	(1,232)	1,122	-91.07%
Community services	77,021	340,222	(263,201)	-77.36%
Food services	(1,093)	(15,018)	13,925	-92.72%
Debt service	3,838,559	3,609,823	228,736	100.00%
Construction facilities and acquisition	-	-	-	100.00%
Total Expenditures	$ 293,099,823	$ 262,670,138	$ 30,429,685	11.58%

Figure B presents a chart of General Fund expenditures by function for the fiscal year ended June 30, 2025.

Figure B - General Fund Expenditures

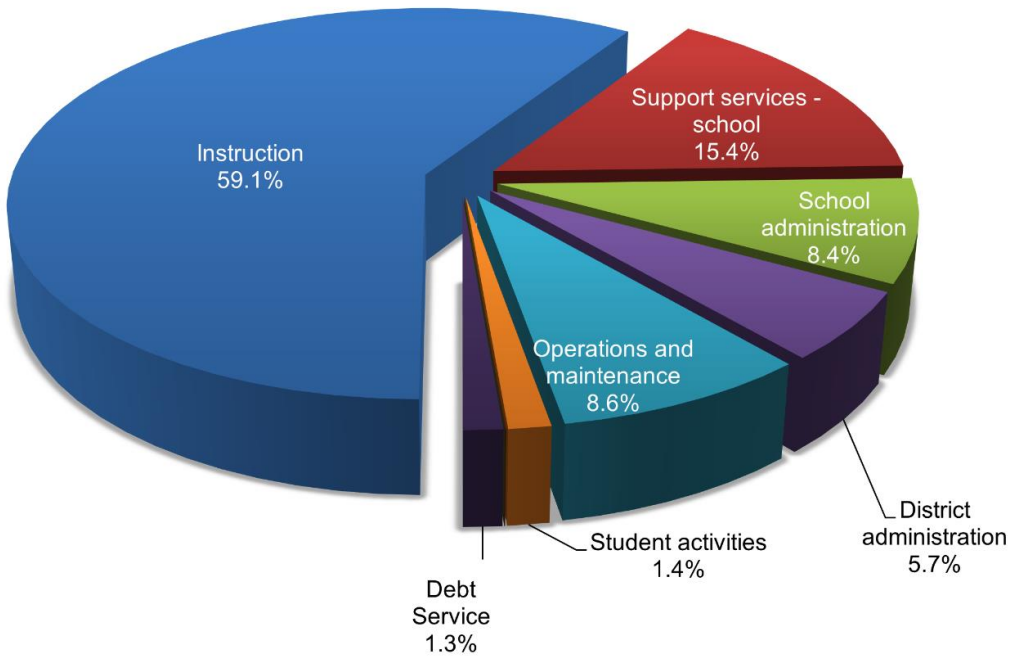


Table 6.1 has been provided for a comparative view of increases and decreases over the prior year. However, unlike Table 6, this table excludes on-behalf retirement payments from both years.

Table 6.1
General Fund Expenditures

	2025 With On-behalf Amounts	TRS On-behalf Amounts	PERS On-behalf Amounts	2025	2024	Increase (Decrease)	Percentage Increase (Decrease)
Instruction	$ 173,198,102	$ 12,283,405	$ 577,166	$ 160,337,531	$ 138,870,742	$ 21,466,789	15.46%
Support services - school	45,268,739	3,642,427	379,233	41,247,079	40,731,791	515,287	1.27%
School administration	24,764,987	1,240,379	252,673	23,271,935	21,882,439	1,389,496	6.35%
District administration	16,633,547	106,112	256,446	16,270,989	13,745,547	2,525,442	18.37%
Operations and maintenance	25,156,419	-	300,819	24,855,600	24,591,175	264,425	1.08%
Student activities	4,163,652	266,943	-	3,896,709	3,739,753	156,956	4.20%
Community services	77,021	-	-	77,021	(1,232)	78,253	-6351.70%
Student transportation	(110)	-	-	(110)	340,222	(340,332)	-100.03%
Food services	(1,093)	-	-	(1,093)	(15,018)	13,925	-92.72%
Debt service	3,838,559	-	-	$ 3,838,559	3,609,823	$ 228,736	6.34%
Construction facilities and acquisition	-	-	-	-	-	-	100.00%
Total Expenditures	$ 293,099,823	$ 17,539,265	$ 1,766,338	$ 273,794,219	$ 247,495,242	$ 26,298,977	10.63%

Capital Projects Fund

Transfers into the capital improvement fund totaled $680,000. Outlays for construction and facilities acquisition were $2,316,939.

Most of the outlays from the fund were improvements to capital assets already recorded in the financial statements of the Matanuska-Susitna Borough and were the continuation of projects that had already been started in the previous fiscal year. The fund balance at the end of the fiscal year was $3,335,643.

Proprietary Funds

The School District's proprietary fund financial statements provide the same type of information found in the government-wide financial statements, but in greater detail.

The Workers' Compensation Self-Insurance Internal Service Fund was the only proprietary fund at the end of the fiscal year. The fund had operating revenues of $2,011,391, and operating expenditures of $2,071,414, leaving a $60,023 decrease in net position.

General Fund Budgetary Highlights

The School District Board of Education holds public hearings and recommends the School District budget. The Matanuska-Susitna Borough Assembly then considers the budget and appropriates funds for the School District budget. Once a budget has been approved, state law requires the District to submit its budget to the State of Alaska Department of Education and Early Development (DEED).

The ending difference between the final amended budget and actual revenues, expenditures, and transfers in the General Fund totaled a negative variance of $12,648,310 from the budget.

Actual revenues were $22,595,361 less than budgeted. Expenditures were $9,150,142 less than budgeted. The top three functional areas that underspent resources allocated within the budget included instruction ($5,230,852), district administration support services ($2,801,418), and operations and maintenance of plant ($2,158,007). The remaining difference is spread among other functional areas.

The difference between the original and amended budgets is primarily budget revisions made that were requested by schools, departments, and School District Administration to accommodate needs that were identified after the beginning of the fiscal year. Major reasons for the variances between the actuals and amended budgets include, but are not limited to:

- Charter schools are accounted for within the General Fund, and significant assumptions must be made about charter school expenditures. Unspent charter school resources that do not exceed the allowable fund balance are generally made available for the next fiscal year. At the end of the current fiscal year, charter schools underspent their available budgets by $3,728,486. A portion of these savings was intentional to save resources for construction projects.
- Correspondence student allotments are accounted for within the General Fund, and because these allotments are expended in accordance with each student's individual learning plan, the District has to make significant assumptions for expenditure budgets so that there is sufficient budget available for possible correspondence program student allotment expenditures. The resources are generally budgeted for in supplies, materials and media. Unspent allotments totaled $4,026,909 at the end of the fiscal year.
- Salaries and Benefits see fluctuations throughout the year due to attrition and individual employee elections, salary placements, and eligibility for step and collum movement. These budgets are modified to align with actual expenditures.

Capital Projects Fund Budgetary Highlights

The School District Administration provides a prioritized list of capital project needs to the School District Board of Education for future project needs. The Board of Education then approves an appropriation of funds from the General Fund to be transferred to the Capital Projects Fund. Once funding has been approved, the Facilities Department coordinates scheduling completion of the projects.

Debt Service Fund

The Matanuska-Susitna Borough obtained a $6,900,000 loan from the U.S. Department of Agriculture (USDA) in order to fund construction of a building for the Fronteras Spanish Immersion Charter School. A debt service fund was established June 7, 2017 to account for resources accumulated for the repayment of long-term debt obligations. In FY 2025, $593,600 was transferred to the Debt Service Fund. Total transfers exceeded expenditures by $200,360, resulting in an ending fund balance of $1,441,304.

Capital Assets and Long-term Obligations

Capital Assets

The School District's investment in capital assets for its governmental activities as of June 30, 2025, amounted to $13,123,235. This investment in capital assets consists primarily of land, buildings, equipment, and furnishings, but also includes intangible assets such as information technology software and right-to-use lease assets. Additional information is available in footnotes II. A. in the notes to the financial statements.

Long-term Obligations

The School District's long-term obligations total $21,687,319 and include lease liabilities in the amount of $8,331,382, compensated absences in the amount of $10,524,117, and subscription liabilities in the amount of $2,831,820. Additional information about leases and annual leave is available in footnote III. B. and D. of the notes to the financial statements. Additional obligations include the Pension and OPEB liabilities which amount to $150,680,920 and is shown on the Statement of Net Position.

Economic Factors and Next Year's Budgets and Rates

While preparing the budget for FY 2026, the School District considered a number of issues with government-wide impacts, resulting in the following:

- Borough Revenue is expected to increase by 4% or $3,001,274 based on growth in property values. The School Board committed $150,000 to the Renewal and Replacement Special Revenue Fund. The remaining $77,883,127 will be recorded in the General Fund.
- The State increased the Base Student Allocation (BSA) to $6,660 per student. Total Foundation Program funding is expected to increase and is estimated at $188,299,159 in FY 2026.
- The adopted budget for FY 2026 was set with a projected student enrollment of 19,164, which represents an increase of 83.48 students over FY 2025.
- The intensive count was projected to increase to 646 students for FY 2026.
- The State increased student transportation funding by 10%.
- Federal Revenue from the Medicaid and E-rate programs as well as Other Local Revenue are not expected to see major changes in the coming year.
- PERS/TRS cost sharing is maintained in FY 2026. Any adjustment is determined by the Alaska Retirement Management Board based on change in actuarial rates.
- Certificated salaries are expected to decrease by $3,830,667 as a result of a reduction in positions to balance the budget. This amount includes contracted salary increases resulting from collective bargaining increases.
- Non-certificated salaries are expected to increase by $1,054,173 over FY 2025 actuals. This overall increase is a result of regular movement, however it also takes into account a reduction in positions to balance the budget. Non-certificated salaries were budgeted at $51,210,181 for FY 2026.

- Health insurance budgets are projected to increase by approximately 8.0%. While the premium increases are modest, the HDHP option allows for a contribution to a health savings account of $1,500 per member for CEA and MSEA employees. The contributions to a health savings account for Administrators is $2,000 per member.
- All other benefits are adjusted as a percent of estimated salaries.
- Utilities rates are projected to increase for FY 2026 with total costs estimated to be $9,269,789.
- Insurance line items are expected to increase by 15%, based on recent claims experience and adverse market conditions.

Requests for Information

This report is designed to provide borough residents, parents, students, investors, creditors, and other interested parties with a general overview of financial performance and to demonstrate fiscal accountability for the resources that the School District receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Katherine Gardner, Deputy Superintendent of Business and Operations
Matanuska-Susitna Borough School District
501 N. Gulkana St.
Palmer, Alaska 99645
Phone: (907) 761-4001

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BASIC FINANCIAL STATEMENTS

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Net Position

June 30, 2025

	Governmental Activities
Assets and Deferred Outflows of Resources	
Assets:	
Current:	
Cash and cash equivalents	$ 36,085,815
Receivables	9,420,190
Inventory	2,811,717
Prepaids	6,298,850
Other assets	89,262
Total current	54,705,834
Non-current:	
Capital assets, net	13,123,235
Net OPEB assets	81,337,285
Total non-current	94,460,520
Deferred outflows of resources - pension and OPEB deferrals	19,608,967
Total assets and deferred outflows of resources	$ 168,775,321
Liabilities, Deferred Inflows of Resources, and Net Position	
Liabilities:	
Current:	
Accounts payable	$ 3,209,946
Accrued payroll and related liabilities	8,521,879
Unearned revenue	296,933
Claims payable	930,575
Compensated absences	7,462,651
Lease liabilities	2,016,726
Subscription liabilities	1,169,322
Total current	23,608,032
Non-current:	
Compensated absences	3,061,466
Lease liabilities	6,314,656
Subscription liabilities	1,662,498
Pension liabilities	150,680,920
Total non-current	161,719,540
Deferred inflows of resources - pension and OPEB deferrals	2,725,511
Total liabilities and deferred inflows of resources	188,053,083
Net position:	
Net investment in capital assets	1,960,033
Restricted - correspondence program	4,026,909
Unrestricted	(25,264,704)
Total net position	$ (19,277,762)

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Activities

Year Ended June 30, 2025

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position: Total Governmental Activities
Governmental activities:					
Instruction	$ 145,773,741	122,900	24,158,176	-	(121,492,665)
Special education instruction	50,297,702	-	4,689,236	-	(45,608,466)
Special education support services - students	25,815,348	-	7,897,659	-	(17,917,689)
Support services - students	16,297,475	-	3,317,831	-	(12,979,644)
Support services - instruction	18,527,812	-	6,292,738	-	(12,235,074)
School administration	13,975,920	-	1,797,702	-	(12,178,218)
School administration support services	12,627,768	-	683,646	-	(11,944,122)
District administration	1,711,495	-	134,742	-	(1,576,753)
District administration support services	20,600,694	-	2,365,497	-	(18,235,197)
Operations and maintenance of plant	38,140,388	-	1,082,917	220,672	(36,836,799)
Student activities	7,745,793	-	3,786,827	-	(3,958,966)
Student transportation - to and from school	20,302,744	-	17,214,370	-	(3,088,374)
Student transportation - school activities	201	-	170	-	(31)
Student transportation - other	440,067	-	372,367	-	(67,700)
Community services	89,499	-	12,478	-	(77,021)
Food services	10,134,613	1,096,122	6,967,378	-	(2,071,113)
Total governmental activities	$ 382,481,260	1,219,022	80,773,734	220,672	(300,267,832)

General revenues and transfers:	
Borough appropriation	$ 74,881,853
Federal and State grants and entitlements not restricted to a specific purpose	188,345,352
E-rate	1,124,801
Medicaid reimbursement	788,136
Gain on sale of capital assets	68,707
Other	747,554
Transfer to Borough	(850,000)
Total general revenues and transfers	265,106,403
Change in net position	(35,161,429)
Net position, beginning of the year, as originally stated	21,561,240
Change in accounting principle	(5,677,573)
Net position - beginning of year, as restated	15,883,667
Net position, end of year	$ (19,277,762)

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Balance Sheet – Governmental Funds

June 30, 2025

Assets	General (School-Operating) Fund	Renewal and Replacement Special Revenue Fund	Other Governmental Funds	Total Governmental Funds
Cash and cash equivalents	$ 29,412,887	-	8,000	29,420,887
Due from other funds	12,689,013	9,952,476	9,809,333	32,450,822
Receivables	1,622,340	-	7,797,850	9,420,190
Inventory	1,468,107	-	1,343,610	2,811,717
Prepaids	6,296,850	-	2,000	6,298,850
Other assets	89,262	-	-	89,262
Total assets	$ 51,578,459	9,952,476	18,960,793	80,491,728
Liabilities and Fund Balances				
Liabilities:				
Accounts payable	2,700,274	159,275	336,247	3,195,796
Accrued payroll liabilities	8,521,879	-	-	8,521,879
Due to other funds	19,761,809	-	7,027,920	26,789,729
Unearned revenue	-	-	296,933	296,933
Total liabilities	30,983,962	159,275	7,661,100	38,804,337
Fund balances:				
Nonspendable:				
Inventory	1,468,107	-	1,343,610	2,811,717
Prepaids	6,296,850	-	2,000	6,298,850
Restricted	4,026,909	-	-	4,026,909
Committed	-	9,793,201	8,756,344	18,549,545
Assigned	750,000	-	1,197,739	1,947,739
Unassigned	8,052,631	-	-	8,052,631
Total fund balances	20,594,497	9,793,201	11,299,693	41,687,391
Total liabilities and fund balances	$ 51,578,459	9,952,476	18,960,793	80,491,728

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Reconciliation of Governmental Funds Balance Sheet to Statement of Net Position

June 30, 2025

Total fund balance - governmental funds		$ 41,687,391
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities, are not financial resources and, therefore, are not reported in the funds.		13,123,235
Long-term liabilities, including compensated absences are not due and payable in the current period and, therefore, are not reported in the funds:		
Compensated absences	$ (10,524,117)	
Lease liabilities	(8,331,382)	
Subscription liabilities	(2,831,820)	(21,687,319)
Proportionate share of the collective OPEB assets:		
PERS	$ 23,895,577	
TRS	57,441,708	81,337,285
Proportionate share of the collective pension and OPEB liabilities:		
PERS	$ (55,408,700)	
TRS	(95,272,220)	(150,680,920)
Deferred inflows and outflows of resources are the results of timing differences in the actuarial report.		
Deferred outflows of resources:		
PERS	$ 8,105,460	
TRS	11,503,507	19,608,967
Deferred inflows of resources:		
PERS	$ (828,624)	
TRS	(1,896,887)	(2,725,511)
Internal Service Funds are used by management to charge the cost of certain activities to individual funds. The assets and liabilities of the Internal Service Funds are included in the governmental activities statement of net position		59,110
Net position of governmental activities		$ (19,277,762)

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Revenues, Expenditures, and Changes in Fund Balances –Governmental Funds

Year Ended June 30, 2025

	General (School Operating) Fund	Renewal and Replacement Special Revenue Fund	Other Governmental Funds	Total Governmental Funds
Revenues:				
Local sources:				
Matanuska-Susitna Borough:				
Appropriations	$ 74,881,853	150,000	-	75,031,853
Reimbursement	-	-	220,672	220,672
Facility use fees	122,900	-	-	122,900
E-rate reimbursement	1,124,801	-	-	1,124,801
Charges for services	-	-	1,096,122	1,096,122
Other	747,554	126,011	4,827,051	5,700,616
Intergovernmental:				
State of Alaska	207,483,728	-	17,881,610	225,365,338
Federal sources	955,363	-	27,675,686	28,631,049
Total revenues	285,316,199	276,011	51,701,141	337,293,351
Expenditures:				
Current:				
Instruction	126,214,544	1,273,972	8,387,104	135,875,620
Special education instruction	46,983,558	-	309,114	47,292,672
Special education support services - students	18,743,759	-	5,574,134	24,317,893
Support services - students	13,624,019	-	1,265,489	14,889,508
Support services - instruction	12,900,961	-	4,433,631	17,334,592
School administration	12,759,158	-	259,733	13,018,891
School administration support services	12,005,829	-	167,221	12,173,050
District administration	1,596,234	28,207	-	1,624,441
District administration support services	15,037,313	471,088	1,775,873	17,284,274
Operations and maintenance of plant	25,156,419	1,281,119	478,345	26,915,883
Student activities	4,163,652	-	3,329,564	7,493,216
Student transportation - to and from school	(110)	-	20,302,854	20,302,744
Student transportation - school activities	-	-	201	201
Student transportation - other	-	-	440,067	440,067
Community services	77,021	-	12,478	89,499
Food services	(1,093)	-	10,030,297	10,029,204
Debt service:				
Redemption of principal on long-term debt	3,306,257	-	227,639	3,533,896
Interest on long-term debt	532,302	-	206,862	739,164
Construction and facilities acquisition	-	-	2,316,939	2,316,939
Total expenditures	293,099,823	3,054,386	59,517,545	355,671,754
Excess (deficiency) of revenues over expenditures	(7,783,624)	(2,778,375)	(7,816,404)	(18,378,403)
Other financing sources (uses):				
Proceeds from sale of property and equipment	68,707	-	-	68,707
Transfers in	-	-	4,483,393	4,483,393
Transfers out	(4,083,393)	-	(400,000)	(4,483,393)
Transfer to the Borough	(850,000)	-	-	(850,000)
Net other financing sources (uses)	(4,864,686)	-	4,083,393	(781,293)
Net change in fund balances	(12,648,310)	(2,778,375)	(3,733,011)	(19,159,696)
Fund balances, beginning of the year	33,242,807	12,571,576	15,032,704	60,847,087
Fund balances, end of year	$ 20,594,497	9,793,201	11,299,693	41,687,391

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Year Ended June 30, 2025

Net change in fund balances – total governmental funds		$ (19,159,696)
Amounts reported for governmental activities in the statement of activities are different because:		
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Change in unfunded net pension and OPEB assets and liabilities:		
PERS	$ (611,001)	
TRS	(3,992,455)	(4,603,456)
Changes in deferred inflows and outflows of resources are the results of timing differences in the actuarial report and adjustments to reflect employer and non-employer contributions based on the measurement date of the liability.		
PERS	$ (259,217)	
TRS	(3,553,124)	(3,812,341)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
This is the amount by which depreciation and amortization exceeded capital outlay in the current period:		
Capital outlay	$ 2,278,316	
Depreciation and amortization expense	(7,352,059)	
Loss on disposal of capital assets to the Borough	(5,848,296)	(10,922,039)
The issuance of long-term debt (e.g., leases and subscriptions) provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.		
Redemption of principal on lease liabilities	$ 2,029,862	
(Gain) Loss on remeasurement on leases	322,516	
Redemption of principal on subscription liabilities	1,499,041	
(Gain) Loss on remeasurement on subscriptions	4,449	3,855,868
Some expenses reported in the Statement of Activities do not require the use of current financial resources and; therefore, are not reported as expenditures in governmental funds:		
Compensated absences		(459,742)
Amounts reported in the Internal Service Funds of the District are used to support worker's compensation insurance. Their activities are appropriately recorded with governmental activities in the statement of activities.		(60,023)
Change in net position of governmental activities		$ (35,161,429)

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund
Statement of Net Position – Proprietary Fund

June 30, 2025

Assets		
Assets:		
Cash and cash equivalents	$	6,664,928
Liabilities and Net Position		
Liabilities:		
Accounts payable		14,150
Due to other funds		5,661,093
Claims payable		930,575
Total liabilities		6,605,818
Net position:		
Unrestricted		59,110
Total liabilities and net position	$	6,664,928

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund Statement of Revenues, Expenses and Changes in Net Position - Proprietary Fund Year

Ended June 30, 2025

Operating revenues:		
Interfund charges	$	2,011,391
Operating expenses:		
District administration support services		2,071,414
Change in net position		(60,023)
Net position, beginning of year		119,133
Net position, end of year	$	59,110

The notes to the financial statements are an integral part of this statement.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund
Statement of Cash Flows - Proprietary Funds

Year Ended June 30, 2025

Cash flows from operating activities:		
Payments from interfund charges	$	2,011,391
Payments to suppliers		(2,115,301)
Net cash (used) by operating activities		(103,910)
Cash flows from noncapital financing activities:		
Increase in due to other funds		725,019
Net increase in cash and cash equivalents		621,109
Cash and cash equivalents, beginning of year		6,043,819
Cash and cash equivalents, end of year	$	6,664,928
Reconciliation of operating income from net cash flows used for operating activities:		
Operating loss	$	(60,023)
Adjustments to reconcile operating income from net cash flows provided by operating activities:		
Decrease in accounts payable		(1,798)
Decrease in claims payable		(42,089)
Net cash flows used by operating activities	$	(103,910)

The notes to the financial statements are an integral part of this statement.

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Matanuska-Susitna Borough School District (the District) have been prepared in conformity with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District's most significant accounting policies are described below.

A. Reporting Entity

The accompanying financial statements include all the activities of the Matanuska-Susitna Borough School District. The District is a component unit of the Matanuska-Susitna Borough, Alaska.

Pursuant to Alaska Statutes, Title 29.33.050, the Matanuska-Susitna Borough (the Borough) has the responsibility of establishing, maintaining and operating a system of public schools. The Borough has delegated the administrative responsibilities for these functions to the Matanuska-Susitna Borough School District School Board. Members of the School Board are elected by the public. The School Board has delegated responsibility for establishing, maintaining, and operating a system of public schools to the School Board on an area-wide basis. The School Board is required to submit an annual budget to the Borough Assembly for approval, and any bonds must also be issued by the Borough.

The financial statements included in this report are for the Matanuska-Susitna Borough School District only. There are no component units for which the District is financially accountable, nor do any special financial relationships exist between the District and any other entity.

B. Basis of Presentation

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information about the overall government without displaying individual funds or fund types. In general, the effects of interfund activity have been removed from these statements to minimize the double-counting of internal activities. The District reports governmental activities, which are normally supported by intergovernmental revenues.

The statement of net position presents the financial condition of the governmental activities of the District at year-end. The statement of activities presents a comparison between direct expenditures and program revenues for each program or function of the District’s governmental activities. Direct expenditures are those that are specifically associated with a service, program or department and are, therefore, clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the District. The comparison of direct expenditures with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

Fund financial statements are provided for governmental funds and proprietary funds. The focus of the fund financial statements is on major funds which are presented in separate columns. Nonmajor funds are aggregated and presented in a single column.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The Government-wide and Proprietary Fund Financial Statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when transactions occur and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Charges for services, intergovernmental revenues, and investment income associated with the current fiscal period are all considered to be subject to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when collected by the District.

The District reports the following major governmental funds based on the required quantitative criteria:

The *General (School Operating) Fund* is the District's primary operating fund. It accounts for all activities except those required to be accounted for in the other governmental funds, the proprietary funds, or the fiduciary funds.

The *Renewal and Replacement Special Revenue Fund* is a Special Revenue Fund used to account for resources received directly from the Borough or committed by the School Board of Education and transferred from the General (School Operating) Fund that will be used for project outlays aligned with repair or maintenance activities which keep or restore assets to their normal operating condition.

Additionally, the School District reports the following fund types:

The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specific uses.

The Capital Project Funds are used for the construction or acquisition of capital assets.

The Debt Service Funds are used to account for resources accumulated for payments of principal and interest on the long-term debt of governmental funds.

Proprietary funds are used to distinguish activities related to operating revenues and expenses from the Districts' nonoperating activities. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the District's principal ongoing operations. Operating expenses for the enterprise funds include the costs of sales, services, and administrative expenses. All revenues and expenses not meeting this definition that are related to the District's business-type activities are reported as nonoperating revenues and expenses within the proprietary fund.

Internal Service Funds are used to track the business-type activities that provide goods and services within the District. An Internal Service Fund is used to account for the processing of worker's compensation self-insurance transactions provided across all funds. Because this fund directly benefits other governmental funds, it is also classified as governmental activities in the government-wide financial statements.

The District follows the Uniform Chart of Accounts for School Districts as required by the State of Alaska, Department of Education and Early Development. This manual sets guideline for financial reporting and requirements for basic accounting systems, which are uniform throughout Alaska.

Summarized below are the major sources of revenue and the applicable revenue recognition policies:

Intergovernmental Revenue – State of Alaska foundation, tuition, transportation, and federal aid for the school lunch program are all recorded in the year to which they relate, including accrual at year end of final payments due within approximately two months after year end. Borough appropriations are recorded as local source revenue in accordance with the Uniform Chart of Accounts for School Districts.

State of Alaska and federal government cost reimbursable grants and contracts are recorded to the extent of allowable expenditures incurred in that period.

The United States Department of Agriculture provides commodities and food supplies to the School District. These commodities are recorded as revenue and expenditures as utilized.

Local Revenue – Borough appropriations are recorded on the accrual basis in the amount approved by the Matanuska-Susitna Borough Assembly. The School District records payments of certain expenditures by the Borough at the cost incurred by the Borough. Proceeds from the sale of lunches and other miscellaneous revenues are recognized in the year received.

Indirect Costs – The State of Alaska, Department of Education and Early Development annually establishes an approved indirect rate for each School District based on audited financial statements. The rate is based on expenditures recorded per requirements in the Uniform Chart of Accounts for School Districts and as such there is no indirect cost pool. Indirect costs and indirect cost recovery are recorded in the District Administration Support Services function.

D. Budgets

Annual budgets for operations are adopted by the School Board for operating revenues, expenditures, and interfund transfers. Budgets are prepared and presented on the modified accrual basis of accounting for governmental funds. The majority of the district's funds have been budgeted for. The legal level of control (that is, the level at which expenditures cannot legally exceed the appropriation) is at the fund level.

The adopted functional General (School Operating) Fund budget is submitted to the Matanuska-Susitna Borough for review and approval. The approved budget is also submitted to the State of Alaska, Department of Education and Early Development for review to determine compliance with Alaska statutes and Department regulations.

The School Board retains line-item authority once the annual Borough appropriation to the District is approved by the Borough Assembly.

E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded as assigned fund balance in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General (School Operating) Fund and Special Revenue Funds.

F. Cash and Cash Equivalents

The District's cash is considered to be cash on hand, demand deposits, and certificate of deposits with original maturities of three months or less from the date of acquisition. For the Statement of Cash Flows, the District reports these amounts as cash and cash equivalents.

G. Short-Term Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the governmental funds balance sheet and proprietary fund statement of net position.

H. Inventory and Prepaids

Warehouse inventories are valued using the average cost method and fuel inventories are valued using the consumption method that is marked to market value. The Food Service Fund is inventoried on a FIFO (first-in, first-out) basis. Inventory in the General (School Operating) Fund consists of heating fuel for the schools and other buildings, warehouse custodial inventory, and correspondence school shelf stock. Inventory in the Special Revenue Funds consists of expendable supplies held for consumption. The cost is recorded as an expenditure at the time individual inventory items are consumed.

Payments made to vendors for services that will benefit periods beyond June 30, 2025, are recorded as prepaid items. The cost of prepaid items is recorded as expenditures when consumed rather than when purchased. Year-end prepaid and inventory are recorded as assets and are classified as "nonspendable" fund balance, indicating that such amounts do not represent "available spendable resources."

I. Capital Assets

Capital assets result from expenditures in the governmental funds. With the exception of Twindly Bridge Charter School and Fronteras Spanish Immersion Charter School, capital assets are reported in the governmental activities column of the government-wide statement of net position but are not reported on the balance sheet of the fund financial statements.

All purchased capital assets except land are valued at cost. Donated capital assets are valued at acquisition value on the date of donation. Acquisition value is the price that would be paid to acquire an assets with equivalent service potential in an orderly market transaction at the acquisition date. The District maintains an asset capitalization threshold of $25,000 for everything. For the most part, the District does not possess building infrastructure. With the exception of Twindly Bridge Charter School and Fronteras Spanish Immersion Charter School, buildings (and any related debt) are owned by the Borough and are not recorded in these financial statements.

All reported capital assets except for land are depreciated. Depreciation is computed on the straight line basis over the estimated useful life of the assets, generally 3 to 7 years for equipment and vehicles, and 40 years for buildings. Capital assets also includes right to use assets which are depreciated over the shorter of the lease term or the useful life of the underlying assets. Expenditures for maintenance and repairs that do not add to the expected useful life or add functionality to an asset are recognized as operating expenses when incurred and are not capitalized.

J. Compensated Absences

All permanent employees earn and accrue vacation leave. Permanent employees, with the exception of Classified staff, also earn and accrue sick leave. A liability is recognized when it is attributable to services already rendered, it accumulates, and it is more likely than not that the government will compensate an employee (either as paid time off or cash payment). Unused leave is accrued utilizing current salary costs as earned by employees, and recorded as a liability in the government-wide statement of net position.

K. Unearned Revenue

Amounts received from grantor agencies, which are restricted as to use and have not yet been expended for the intended use are shown on the balance sheet and statement of net position as unearned revenue.

L. Pensions and Other Postemployment Benefits (OPEB)

For purposes of measuring the net pension and OPEB liabilities and assets, and related deferred outflows of resources and deferred inflows of resources and pension / OPEB expense, information about the fiduciary net position of the Public Employees' Retirement System (PERS) and the Teachers' Retirement Systems (TRS) and additions to/from PERS/TRS fiduciary net position have been determined on the same basis as they are reported by PERS/TRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

M. Deferred Outflows of Resources and Deferred Inflows of Resources

In addition to assets, the statement of net position may sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expenditure) until then. The District reports certain pension and OPEB related items as deferred outflows of resources. These items are amortized to expense over time.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The District reports certain pension and OPEB related items as deferred inflows of resources. These items are amortized as a reduction to expense over time.

N. Leases

The District is party to multiple leases of nonfinancial assets as a lessee. The District recognizes a lease liability and an intangible right-to-use lease asset (lease asset) in the government-wide financial statements. The District maintains a lease capitalization threshold of $25,000, for life of the lease.

At the commencement of a lease, the District initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to leases include how the District determines (1) the discount rate used to discount the expected lease payments to present value, (2) lease term, and (3) lease payments. The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price that the District is reasonably certain to exercise.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure lease assets and liabilities if certain changes occur that are expected to significantly affect the amount of any lease liability. Lease assets are reported with other capital assets and lease liabilities are reported with long-term debt on the statement of net position.

O. Net Position

Government-wide net position is divided into three components:

- Net investment in capital assets – consists of the historical cost of capital assets less accumulated depreciation and less any debt that remains outstanding that was used to finance those assets plus deferred outflows of resources less deferred inflows of resources related to those assets.
- Restricted net position – consists of assets that are restricted by the District's creditors (for example, through debt covenants), by the state enabling legislation (through restrictions on shared revenues), by grantors (both federal and state), and by other contributors.
- Unrestricted – all other net position is reported in this category.

P. Fund Balances

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of these resources.

Nonspendable fund balance. This classification includes amounts that cannot be spent because they are either (a) not in spendable form—prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balances comprises the remaining four classifications: restricted, committed, assigned, and unassigned.

Restricted fund balance. This classification reflects the external constraints imposed on resources either (a) by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance. These amounts can only be used for specific purposes pursuant to constraints imposed by the District itself, through formal resolutions of the District's Board—the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the District's Board removes the specified use by taking the same type of action imposing the commitment. This classification also includes contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned fund balance. This classification represents the resources the District's intends to use for specific purposes, but are neither restricted nor committed. The District's policy states the Superintendent has the authority to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance. This category of fund balance contains the resources not required to be reported in one of the other categories. It is also used to report negative fund balances in other governmental funds. A negative number indicates that the District spent more for a particular purpose than was available in that fund.

When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, followed by unrestricted resources—committed, assigned, and unassigned—in order as needed.

Q. Management Estimates and Assumptions

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows/inflows of resources and liabilities and disclosure of contingent assets, deferred outflows/inflows of resources and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results may differ from those estimates.

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II. DETAILED NOTES ON ALL FUNDS

A. Capital Assets

The following is a summary of changes in capital assets for the year ended June 30, 2025:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated or amortized:				
Land	$ 119,632	-	-	119,632
Construction in progress - Assets to be contributed	5,627,624	220,672	(5,848,296)	-
Total capital assets not being depreciated and amortized	5,747,256	220,672	(5,848,296)	119,632
Capital assets, being depreciated and amortized:				
Furnishing and equipment	33,416,285	2,057,644	(2,690,979)	32,782,950
Buildings	1,200,000	-	-	1,200,000
Right-to-use assets – building	13,827,128	1,608,818	(754,151)	14,681,795
Right-to-use assets – subscriptions	5,940,194	487,341	(3,596,102)	2,831,433
Total capital assets being depreciated and amortized	54,383,607	4,153,803	(7,041,232)	51,496,178
Less accumulated depreciation and amortization for:				
Furnishing and equipment	(27,467,385)	(1,826,395)	2,690,979	(26,602,801)
Buildings	(330,000)	(40,000)	-	(370,000)
Right-to-use assets – building	(8,845,370)	(2,996,961)	1,336,001	(10,506,330)
Right-to-use assets – subscriptions	(2,120,843)	(2,488,703)	3,596,102	(1,013,444)
Net accumulated depreciation and amortization	(38,763,598)	(7,352,059)	7,623,082	(38,492,575)
Net capital assets	15,620,009	(3,198,256)	581,850	13,003,603
Total net governmental activities capital assets	$ 21,367,265	(2,977,584)	(5,266,446)	13,123,235

Depreciation and amortization expense was charged to the functions as follows:

Instruction	$	57,388
Special education support services – students		5,650
Support services - instruction		8,979
District administration support services		2,848,059
Operations and maintenance of plant		4,323,421
Student activities		3,153
Food services		105,409
Total depreciation and amortization expense	$	7,352,059

B. Leases

The District is party to multiple leases of nonfinancial assets as a lessee. The District recognizes a lease liability and an intangible right-to-use lease asset (lease asset) in the government-wide financial statements.

At the commencement of a lease, the District initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

Key estimates and judgements related to leases include how the District determines (1) the discount rate used to discount the expected lease payments to present value, (2) lease term, and (3) lease payments. The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price that the District is reasonably certain to exercise.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure lease assets and liabilities if certain changes occur that are expected to significantly affect the amount of any lease liability. Lease assets are reported with other capital assets and lease liabilities are reported with long-term debt on the statement of net position.

In order to construct a new facility for the Fronteras Spanish Immersion Charter School, the Borough obtained a $6,900,000 loan at an interest rate of 3.625% from the U.S. Department of Agriculture (USDA) in 2017. The terms of the agreement require the Borough to make monthly principal and interest payments in the amount of $32,775 for a period of 28 years. The District entered into a capital lease agreement with the Borough to use the facility, and the payments made to the Borough are used to pay the USDA loan. In addition, significant debt and related repayment activities relevant to the District are recorded in the financial statements of the Matanuska-Susitna Borough. The lease term ends on July 28, 2045. The building has a 40-year economic life. There are no residual value guarantees or purchase options. As of June 30, 2025, the total outstanding lease payable balance was $8,331,382. The total net value of the related right-to-use assets as of June 30, 2025 was $4,175,465.

The future principal and interest lease payment as of June 30, 2025, were as follows:

Year Ending June 30,	Principal	Interest	Total
2026	$ 2,016,726	$ 359,267	$ 2,375,993
2027	1,048,489	247,931	1,296,420
2028	262,736	189,184	451,920
2029	215,482	177,818	393,300
2030	223,425	169,875	393,300
2031-2035	1,246,890	719,609	1,966,499
2036-2040	1,494,258	472,242	1,966,500
2041-2045	1,790,700	175,800	1,966,500
2046	32,676	99	32,775
Total	$ 8,331,382	$ 2,511,825	$ 10,843,207

C. Subscription-Based Information Technology Arrangements (SBITA) (useful life and threshold)

In 2023, the District implemented GASB Statement No, 96, Subscription-Based Information Technology Arrangements (SBITA), which established standards of accounting and financial reporting. The requirements of this Statement apply to financial statements of all state and local governments.

As of June 30, 2025, $2,831,433 has been recorded as an intangible right-to-use software arrangement, net of accumulated amortization of $1,013,444. Due to the implementation of GASB Statement No. 96, these arrangements for software met the criteria of a SBITA, thus requiring it to be recorded by the District as intangible assets and a SBITA liability. These assets will be amortized over the lease terms. As of June 30, 2025, the subscription liability was $2,831,820.

The future principal and interest payment as of June 30, 2025 for the arrangements, were as follows:

Year Ending June 30,	Principal	Interest	Total
2026	$ 1,169,322	$ 190,333	$ 1,359,655
2027	635,992	112,219	748,211
2028	552,015	69,289	621,304
2029	474,491	32,028	506,519
Total	$ 2,831,820	$ 403,869	$ 3,235,689

D. Long-Term Liabilities

During the year ended June 30, 2025, the following changes occurred in long-term liabilities for governmental activities.

	Balance July 1, 2024	Additions	Reductions	Balance June 30, 2025	Due Within One Year
Governmental activities:					
Compensated absences	$ 10,064,375	459,742	-	10,524,117	7,462,651
Lease liabilities	8493,092	1,868,152	(2,029,862)	8,331,382	2,016,726
Subscription liabilities	3,847,969	482,892	(1,499,041)	2,831,820	1,169,322
Total governmental activities	$ 22,405,436	2,810,786	(3,528,903)	21,687,319	10,648,699

E. Matanuska-Susitna Borough – Annual Appropriation and Central Treasury

The District's cash resources for general operations are maintained in a central treasury shared with the Borough. In addition, the District maintains some of its own accounts for specific purposes such as the Worker's Compensation Fund. Negative cash balances have been reclassified to "due to other funds".

Custodial Credit Risk – Custodial Credit Risk is the risk that in the event of a bank failure, the District's deposits will not be returned to the District. The District is a component unit of the Matanuska-Susitna Borough (Borough). The Borough Assembly has approved an investment policy, which includes the District, under which the Borough may invest only and through United States Banks, credit unions and brokers, investments fully collateralized if the amount is more than insurance provided, and institutions with third-party security agreements for collateral on file with the Borough. The cash deposits in the accounts maintained in the District's name are insured by the Federal Deposit Insurance Corporation or covered by collateralization agreements.

F. Receivables

Receivables as of year-end for the General (School Operating) Fund and other governmental funds are as follows:

		General School Operating Fund	Other Governmental Funds	Total
Grants	$	-	7,797,850	7,797,850
Miscellaneous		1,622,340	-	1,622,340
Total	$	1,622,340	7,797,850	9,420,190

Management has determined that all receivables are collectible; therefore, no allowance for doubtful accounts has been established.

G. Interfund Payables and Receivables

Interfund receivables and payables are shown as "Due From Other Funds" and "Due to Other Funds" in each of the individual funds.

At June 30, 2025, the interfund status of payables and receivables (all current) of the various funds of the School District are as follows:

Receivable Fund	Payable Fund		Amount
General (School Operating) Fund	Other Governmental Funds	$	7,027,920
General (School Operating) Fund	Internal Service Fund		5,661,093
Renewal and Replacement SRF	General (School Operating) Fund		9,952,476
Other Governmental Funds	General (School Operating) Fund		9,809,333
		$	32,450,822

These balances resulted from the time lag between the dates that payments between funds are made. All balances are expected to be settled within the next fiscal year.

H. Interfund Transfers

Payable	Receivable		Amount
General (School Operating) Fund	Other Governmental Funds	$	4,483,393

Transfers are used to move unrestricted General (School Operating) Fund resources to finance various programs that the District must account for in other funds in accordance with budgetary authorizations, including amounts provided as subsidies or matching funds for various funds.

III. OTHER INFORMATION

A. Risk Management

The School District faces a considerable number of risks of loss, including: (a) damage to and loss of property and contents, (b) employee torts, (c) professional liability; i.e., errors and omissions, (d) environmental damage, (e) workers' compensations; i.e., employee injuries, and (f) medical insurance costs for employees. Commercial policies, transferring the risk of loss, except for relatively small deductible amounts, are purchased for damage to and loss of property and contents, general liability, errors and omissions, and student accidents. Worker's compensation is also purchased as required by statute. The School District has no coverage for potential losses from environmental damages. Coverage limits and the deductibles on the commercial policies have stayed relatively constant for the last several years. No settlements in excess of insurance coverage have been realized over the past three years.

For the year-ended June 30, 2025, the District was self-insured for its workers' compensation insurance program. All claims reported under the self-insurance program are paid by the District. Commercial stop-loss coverage limits the liability to $500,000 per individual claim. The District accrues an estimate of claims incurred but not reported at year-end.

For Year Ended at June 30,		2025
Claims Liability at June 30, 2023	$	1,091,797
Claims and administration expenses		1,642,474
Claims and administration expenses paid		(1,761,607)
Claims Liability at June 30, 2024	$	972,664
Claims and administration expenses		2,071,414
Claims and administration expenses paid		(2,113,503)
Claims Liability at June 30, 2025	$	930,575

B. Fund Balances

Fund balances, reported in the District's individual major funds and nonmajor funds in the aggregate on the governmental funds balance sheet are subject to the following constraints at June 30, 2025:

	General School Operating Fund	Renewal and Replacement Special Revenue Fund	Other Governmental Funds	Totals
Nonspendable:				
Inventory	$ 1,468,107	-	1,343,610	2,811,717
Prepaid Items	6,296,850	-	2,000	6,298,850
Total Nonspendable	7,764,957	-	1,345,610	9,110,567
Restricted:				
Correspondence Program	4,026,909	-	-	4,026,909
Committed:				
Renewal and Replacement	-	9,793,201	-	9,793,201
Student Activities	-	-	3,979,397	3,979,397
Debt Service	-	-	1,441,304	1,441,304
Capital Improvement Plan				
Capital Project Fund	-	-	3,335,643	3,335,643
Total Committed	-	9,793,201	8,756,344	18,549,545
Assigned:				
Insurance Reserves	750,000	-	-	750,000
Nutritional Alaskan Foods	-	-	102,178	102,178
Food Services	-	-	937,547	937,547
Title I-C Migrant Education	-	-	750	750
Contributions from Local Sources	-	-	23,442	23,442
Trapper Creek Community Enrichment	-	-	5,732	5,732
Talkeetna Community Enrichment	-	-	663	663
Cultural Program	-	-	8,704	8,704
River Rangers	-	-	4,883	4,883
Mat-Su Construction Trade	-	-	111,335	111,335
Mat-Su Health Foundation	-	-	2,505	2,505
Total Assigned	750,000	-	1,197,739	1,947,739
Unassigned -	8,052,631	-	-	8,052,631
Total Fund Balances	$ 20,594,497	9,793,201	11,299,693	41,687,391

C. Employee Retirement Systems and Plans

The District follows *Governmental Accounting Standards Board (GASB) Codification P20*, Accounting for Pensions by State and Local Governmental Employees and *GASB Codification P50*, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions. *GASB Codification P20* and *GASB Codification P50* establish uniform standards for the measurement, recognition, and display of pension and other post-employment benefits other than pensions (healthcare) expenditures/expense and related liabilities, assets, note disclosure and applicable required supplementary information in the financial reports of state and local governmental employers.

All full-time employees and certain permanent part-time employees of the District participate in either the State of Alaska Public Employees' Retirement System (PERS) or the State of Alaska Teacher's Retirement System (TRS). In addition to the pension plan, both systems also administer other post-employment benefit (OPEB) plans.

The system is governed by the Alaska Retirement Management Board (ARMB). The benefit and contribution provisions are established by State law and may be amended only by the State legislature. The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee.

Summary of Significant Accounting Policies. The financial statements for PERS and TRS are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. The District's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. All plan investments are reported at fair value.

PERS and TRS act as the common investment and administrative agencies for the following multiple-employer plans:

Plan Name	Type of Plan
Defined Benefit Pension Plan (DB)	Cost-sharing, Defined Benefit Pension
Defined Contribution Pension Plan (DC)	Defined Contribution Pension
Defined Benefit Other Postemployment Benefits (OPEB):	
Occupational Death and Disability Plan	Cost-sharing, Defined Benefit OPEB
Alaska Retiree Healthcare Trust Plan	Cost-sharing, Defined Benefit OPEB
Retiree Medical Plan	Cost-sharing, Defined Benefit OPEB
Defined Contribution Other Postemployment Benefits (DC):	
Healthcare Reimbursement Arrangement Plan	Defined Contribution OPEB

Plan Memberships

The table below includes the plan membership counts from the separately issued financial statements for the various plans:

	PERS	TRS
Retired plan members or beneficiaries currently receiving benefits	36,198	13,236
Inactive plan members entitled to but not yet receiving benefits	4,516	751
Inactive plan members not entitled to benefits	9,790	1,504
Active plan members	7,963	2,555
Total plan memberships	58,467	18,046

Other Postemployment Benefit Plans (OPEB)

Alaska Retiree Healthcare Trust Plan (ARHCT)

Beginning July 1, 2007, the Alaska Retiree Healthcare Trust Plan (ARHCT), a Healthcare Trust Fund of the State, was established. The ARHCT is self-funded and provides major medical coverage to retirees of the System. The System retains the risk of loss of allowable claims for eligible members. The ARHCT began paying member healthcare claims on March 1, 2008. Prior to that, healthcare claims were paid for by the Retiree Health Fund (RHF). For the year ended June 30, 2025, employer contributions were 0.00% for PERS and 0.00% for TRS.

Occupational Death and Disability Plan (ODD)

The Occupational Death and Disability Plan provides death benefits for beneficiaries of plan participants and long-term disability benefits to all active members within the System. For the year ended June 30, 2025, the employer contribution rates were 0.24% for PERS and 0.08% for TRS.

Retiree Medical Plan (RMP)

The retiree medical plan provides major medical coverage to retirees of the DC plan. The plan is self-insured Members are not eligible to use this plan until they have at least 10 years of service and are Medicare age eligible. For the year ended, June 30, 2025, employer contributions were 0.83% for PERS and 0.68% for TRS.

Health Reimbursement Arrangement Plan (HRA)

The Health Reimbursement Arrangement Plan was established to allow medical expenses to be reimbursed from individual savings accounts established for eligible participants. Employer contributions are 3.00% of the average annual compensation of all employees in the PERS and TRS plans.

Investments

The Board is the investment oversight authority of the system's investments. As the fiduciary, the Board has the statutory authority to invest the assets under the Prudent Investor Rule. Fiduciary responsibility for the Board's invested assets is pursuant to AS 37.10.210.390.

State of Alaska Department of Treasury provides staff for the Board. Treasury has created a pooled environment by which it manages investments of the Board. Additionally, Treasury manages a mix of Pooled Investment Funds and Collective Investment Funds for the DC Participant-directed Pension plans under the Board's fiduciary responsibility.

Rate of Return

The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested. The annual money-weighted rate of return, net of investment expense, for the year ended June 30, 2024 for PERS and TRS for the DB Pension Plan were 8.75% and 8.74%, the ARHCT Plan were 8.89% and 8.90%, the ODD Plan were 9.01% and 8.84%, and the RMP were 9.02% and 8.90%, respectively.

For additional information on securities lending, interest rates, credit risks, foreign exchange, derivatives, fair value, and counterparty credit risks, see the separately issued report on the Invested Assets of the State of Alaska Retirement and Benefits Plans at:

http://treasury.dor.alaska.gov/armb/Reports-and-Policies/Annual-Audited-Financial-Schedules.aspx.

The long-term expected rate of return on pension and OPEB plan investments was determined using the building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and adding expected inflation. The best estimates of arithmetic real rates of return for each major asset class are summarized below for the PERS and TRS plans (rates shown below exclude an annual inflation component of 2.39%):

Asset Class	Long-Term Expected Real Rate of Return
Broad Domestic Equity	5.48%
Global Equity (ex-U.S.)	7.14%
Global Equity	5.79%
Aggregate Bonds	2.10%
Real Assets	4.63%
Private Equity	8.84%
Cash Equivalents	0.77%

Discount Rate: The discount rate used to measure the total pension and OPEB liabilities and assets is 7.25%. The projection of the cash flows used to determine the discount rate assumes that Employer and State contributions will continue to follow the current funding policy, which meets State statutes. Based on those assumptions, the net pension and OPEB plans fiduciary net pension and OPEB liabilities and assets were projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension and OPEB plan investments were applied to all periods of projected benefit payments to determine the total pension and OPEB liabilities and assets. In the event benefit payments are not covered by the plan's fiduciary net position, a municipal bond rate would be used to discount the benefits not covered by the plan's fiduciary net position. The S&P Municipal Bond 20-Year High Grade Index rate was 4.21% as of June 30, 2024.

Employer and Other Contribution Rates. There are several contribution rates associated with the pension and healthcare contributions and related liabilities. These amounts are calculated on an annual basis.

Employer Effective Rate: This is the actual employer pay-in rate. Under current legislation, these rates are statutorily capped at 22.00% for PERS and 12.56% for TRS of eligible wages, subject to the salary floor, and other termination costs as described below. This rate is calculated on all PERS or TRS participating wages, including those wages attributable to employees in the defined benefit plan.

ARM Board Adopted Rate: This is the rate formally adopted by the Alaska Retirement Management Board. This rate is actuarially determined and used to calculate annual Plan funding requirements, without regard to the statutory rate cap or the GASB accounting rate. Prior to July 1, 2015, there were no constraints or restrictions on the actuarial cost method or other assumptions used in the ARM Board valuation. Starting on June 30, 2014, the State of Alaska requires the ARM Board to adopt employer contribution rates for past service liabilities using a level percent of pay method over a closed 25 year term. Effective June 30, 2018, each future year's unfunded service liability is separately amortized on a level percent of pay basis over 25 years.

On-behalf Contribution Rate: This is the rate paid in by the State as an on-behalf payment as mandated under current statute. Under state law, subject to annual appropriation, the state will contribute an on-behalf payment into the plan in an amount equal to the difference between the ARM Board Rate and the Employer Effective Rate. On-behalf contribution amounts have been recognized in these financial statements as both revenue and expenditures.

GASB Rate: This is the rate used to determine the long-term pension and healthcare liability for plan accounting purposes. Certain actuarial methods and assumptions for this rate calculation are mandated by the *Governmental Accounting Standards Board* (GASB). Medicare Part D subsidies are not reflected in this rate. The rate uses a 7.25% discount rate.

Employer Contribution rates for the fiscal year 2025 are as follows:

	Employer Effective Rate	ARM Board Adopted Rate	State Contribution Rate
PERS:			
Pension	22.00%	26.76%	4.76%
OPEB	0.00%	0.00%	0.00%
Total PERS contribution rates	22.00%	26.76%	4.76%
TRS:			
Pension	12.56%	28.59%	16.03%
OPEB	0.00%	0.00%	0.00%
Total TRS contribution rates	12.56%	28.59%	16.03%

Termination Costs: If the District decides to terminate coverage for a department, group, or other classification of members, even if that termination results from the decision to divest of a particular District function, all affected employees in that department, group, or other classification of members become immediately vested in the plan. The District must pay to have a termination study completed. The purpose of the study is to calculate the District's one-time termination costs. The costs represent the amount necessary to fully fund the costs of plan members who become vested through this process and for other changes in actuarial assumptions, such as, earlier than expected retirement, that arise from the act of termination of coverage. The District must pay a lump sum within 60 days of termination or arrange a payment plan that is acceptable to the PERS and TRS Administrator. For the fiscal year 2025, the past service rate for PERS and TRS is 17.88%.

Actuarial Assumptions: The total pension and OPEB liabilities on June 30, 2024 (latest available) were determined by an actuarial valuation as of June 30, 2023 which was rolled forward to the measurement date June 30, 2024. These actuarial assumptions were based on the results of an actuarial experience study for the period from July 1, 2017 to June 30, 2021.

Inflation	2.50% per year.
Salary Increases	Increases range from 2.85% to 8.50% based on service.
Investment return / discount rate	7.25%, net of expenses based on average inflation of 2.50% and a real return of 4.75%.
Mortality	Based upon 2017-2021 actual experience study and applicable tables contained in Pub-2010, projected with MP-2021 generational improvement.
Healthcare cost trend rates	Pre-65 medical: 6.4% grading down to 4.5% Post-65 medical: 5.4% grading down to 4.5% Rx/EGWP: 6.9% grading down to 4.5%. Initial trend rates are for FY2025. Ultimate trend rates reached in FY2050.

The actuarial assumptions used in the June 30, 2023 actuarial valuation were based on the results of an actuarial experience study for the period from July 1, 2017 to June 30, 2021. The new demographic and economic assumptions were adopted by the Board at the June 2022 meeting to better reflect expected future experience and were effective for the June 30, 2022 actuarial valuation. For the ARHCT and RM plan, the per capita claims costs were updated to reflect recent experience for the June 30, 2023 actuarial valuation.

The changes of assumptions from the latest experience study significantly reduced deferred inflows of resources attributable to the District, as well as a net OPEB benefit recognized by the District for the State's proportionate share of OPEB plan expense attributable to the District. In some instances, the reduction of revenues and expenses reported for the State's proportionate share of OPEB plan expense attributable to the District creates a net negative Pension/OPEB expense (net pension/OPEB benefit) which results in negative operating grants and contributions for certain functions reported on the Statement of Activities.

Alaska Public Employees' Retirement System (PERS) – Defined Benefit Plan (DB)

Plan Description. The District participates in the Alaska Public Employees' Retirement System (PERS), a cost sharing multiple employer defined benefit pension plan. PERS provides retirement benefits, disability and death benefits, and post-employment healthcare to plan members and beneficiaries. The Plan was established and is administered by the State of Alaska, Department of Administration. The Public Employee's Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for PERS. This report may be obtained from the system at Pouch C, Juneau, Alaska 99811 or online at: http://doa.alaska.gov/drb/pers.

Pension Benefits. All tier employee benefits vest with five years of credited service. There are three tiers of employees based on entry date. Tier I employees enrolled prior to July 1, 1986, with five or more years of credited service are entitled to annual pension benefits beginning at normal retirement age 55 or early retirement age 50. For Tier II and III employees enrolled after June 30, 1986, but before July 1, 2006, the normal and early retirement ages are 60 and 55, respectively. All tier employees with 30 or more years of credited service may retire at any age and receive a normal benefit.

The PERS defined benefit plan is closed to new hires enrolled on or after July 1, 2006. New hires after this date participate in the PERS defined contribution plan (DC) described later in these notes.

Currently there are 150 employers participating in PERS defined benefit plan and 151 participating in PERS defined contribution and OPEB plans.

Retirement benefits are calculated by multiplying the average monthly compensation (AMC) times credited PERS service times the percentage multiplier. The AMC is determined by averaging the salaries earned during the five highest (three highest for peace officers/firefighters members or members hired prior to July 1, 1996) consecutive payroll years. Members must earn at least 115 days of credit in the last year worked to include it in the AMC calculation. The PERS pays a minimum benefit of $25 per month for each year of service when the calculated benefit is less.

The percentage multipliers for peace officers/firefighters are 2% for the first ten years of service and 2.5% for all service over 10 years. The percentage multipliers for all other participants are 2% for the first ten years, 2.25% for the next ten years, and 2.5% for all remaining service earned on or after July 1, 1986. All service before that date is calculated at 2%.

Post-employment healthcare benefits are provided without cost to all members first enrolled before July 1, 1986. Members first enrolled after June 30, 1986, but before July 1, 2006, and who have not reached age 60 may elect to pay for major medical benefits.

Post Retirement Pension Adjustments. The plan has two types of postretirement pension adjustments (PRPA). The automatic PRPA is issued annually to all eligible benefit recipients, when the cost of living increases in the previous calendar year. The discretionary PRPA may be granted to eligible recipients by the DB Plan's administrator if the funding ratio of the DB Plan meets or exceeds 105%. If both an automatic and discretionary PRPA are granted, the retiree is eligible for both adjustments, the one that provides the retiree with the greatest benefit will be paid.

Funding Policy. In April 2008 the Alaska Legislature passed legislation which statutorily capped the employer contribution, established a state funded "on-behalf" contribution, and required that employer contributions be calculated against all PERS eligible wages, including wages paid to participants of the PERS Tier IV defined contribution plan (DC) described later in these footnotes. The state legislature capped the rate at 22%, with the State contributing an on-behalf payment for the difference between the actuarial contribution and the cap.

Salary Floor. During the 25th legislation session, Senate Bill 125 passed, which established a June 30, 2008 salary floor under AS 39.35.255(a)(2). The salary floor is the total base salaries paid by an employer to active employees of the system as of the fiscal year ending June 30, 2008. The statute requires the Division of Retirement and Benefits (Division) to collect employer contributions at a minimum based on FY 2008 base salaries.

Employee Contribution Rate. PERS active members are required to contribute 6.75%, 7.50% for peace officers and firefighters, and 9.60% for certain school district employees.

Employer contributions for the year ended June 30, 2025, were:

	Pensions (DB)	Other Post-Employment Benefits (DB)	Total
$	5,480,579	365,839	5,846,418

Public Employees' Retirement Plans

For the year ended June 30, 2025 the State of Alaska contributed $1,766,338 (100% pension cost) on-behalf of the District, which has been recorded in the fund financial statements under the modified-accrual basis of accounting. In the government-wide financial statements the on-behalf contribution has been adjusted as of the measurement date June 30, 2024 to a total of $3,656,077 to represent the pension/OPEB expense attributable to the State under the full accrual basis of accounting.

Pension and OPEB Liabilities and Assets, Pension and OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions and OPEB: At June 30, 2025, the District reported liabilities and assets that reflected a reduction for State pension and OPEB support provided to the District. The amount recognized by the District as its proportionate share of net pension and OPEB liabilities (assets), the related State support, and the total portion of the net pension and OPEB liabilities (assets) that were associated with the District were as follows:

Defined Benefit:	Pension
District's proportionate share of the net pension liability	$ 55,408,700
State's proportionate share of the net pension liability	20,718,910
Total	$ 76,127,610

	OPEB
District's proportionate share of the ARHCT OPEB liability (asset)	$ (22,295,010)
State's proportionate share of the ARHCT OPEB liability (asset)	(8,281,428)
Total	$ (30,576,438)
District's proportionate share of the ODD OPEB liability (asset)	$ (826,025)
District's proportionate share of the RMP OPEB liability (asset)	$ (774,542)
Total District's share of net pension and OPEB liabilities and assets	$ 31,513,123

The net pension and OPEB liabilities and assets were determined by an actuarial valuation as of June 30, 2023, rolled forward to the measurement date of June 30, 2024 and adjusted to reflect updated assumptions. The District's proportion of the net pension and OPEB liabilities and assets were based on the present value of contributions for the fiscal years ending FY2025 to FY2039, as determined by projections based on the June 30, 2023 valuation.

The District's proportionate share and changes in the pension and OPEB liabilities and assets were as follows:

	June 30, 2024 Measurement	June 30, 2023 Measurement	Change
Pension	1.01028%	1.12093%	(0.11065%)
OPEB:			
ARHCT	1.01242%	1.11850%	(0.10608%)
ODD	1.38363%	1.37185%	0.01178%
RMP	1.66157%	1.64247%	0.01910%

Based on the measurement date of June 30, 2024, the District recognized pension and OPEB expense (revenue) of $7,071,776 and $3,514,217, respectively, for the year ended June 30, 2025. At June 30, 2025, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Pension	
Defined Benefit:	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ -	-
Changes of assumptions	-	-
Net difference between projected and actual earnings on pension plan investments	533,391	-
Changes in proportion and differences between District contributions and proportionate share of contributions	-	-
District contributions subsequent to the measurement date	5,480,579	-
Total	$ 6,013,970	-

	OPEB ARHCT	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ 12,077	-
Changes of assumptions	598,588	-
Net difference between projected and actual earnings on OPEB plan investments	339,512	-
Changes in proportion and differences between District contributions and proportionate share of contributions	432,916	-
District contributions subsequent to the measurement date	-	-
Total	$ 1,383,093	-

	OPEB ODD	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ -	(193,504)
Changes of assumptions	-	(2,045)
Net difference between projected and actual earnings on OPEB plan investments	2,637	-
Changes in proportion and differences between District contributions and proportionate share of contributions	37,225	(21,330)
District contributions subsequent to the measurement date	82,066	-
Total	$ 121,928	(216,879)

	OPEB RMP	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ 19,495	(86,078)
Changes of assumptions	262,096	(520,683)
Net difference between projected and actual earnings on OPEB plan investments	10,930	-
Changes in proportion and differences between District contributions and proportionate share of contributions	10,175	(4,984)
District contributions subsequent to the measurement date	283,773	-
Total	$ 586,469	(611,745)

$5,480,579 and $365,839 are reported as deferred outflows of resources related to pension and OPEB resulting from District contributions subsequent to the8 measurement date and will be recognized as a reduction of the net pension and OPEB liabilities and as an increase to the net pension and OPEB assets in the year ended June 30, 2025, respectively. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension and OPEB will be recognized in pension and OPEB expense as follows:

Year Ended June 30,	Pension	OPEB ARHCT	OPEB ODD	OPEB RMP
2025	$ (1,485,054)	(209,693)	(52,890)	(106,942)
2026	2,764,679	2,247,713	(23,040)	3,715
2027	(408,101)	(360,420)	(38,514)	(111,870)
2028	(338,133)	(295,507)	(32,662)	(77,679)
2029	-	-	(18,150)	(43,769)
Thereafter	-	-	(11,761)	27,496
Total	$ 533,391	1,383,093	(177,017)	(309,049)

For the year ended June 30, 2025, the District recognized ($5,165,199) and $2,240,452 of pension and OPEB amortization of the net deferred outflows and inflows of resources, respectively.

Sensitivity of the Net Pension and OPEB Liabilities and Assets to Changes in the Discount Rate: The following presents the net pension and OPEB liabilities and assets of the plan calculated using the discount rate of 7.25%, as well as what the Plans' net pension and OPEB liabilities and assets would be if they were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

		1% Decrease (6.25%)	Current Rate (7.25%)	1% Increase (8.25%)
Net pension liability	$	73,809,604	55,408,700	39,837,124
Net OPEB ARHCT liability (asset)	$	(14,116,858)	(22,295,010)	(29,177,100)
Net OPEB ODD liability (asset)	$	(775,869)	(826,025)	(865,334)
Net OPEB RMP liability (asset)	$	134,172	(774,542)	(1,469,097)

Sensitivity of the District's Proportionate Share of the Net OPEB Liability and Assets to Changes in the Healthcare Cost Trend Rates. The following present the District's proportionate share of the net OPEB liability (asset), as well as what the District's proportionate share of the net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		1% Decrease	Current Rate	1% Increase
Net OPEB ARHCT liability (asset)	$	(29,962,800)	(22,295,010)	(13,186,199)
Net OPEB ODD liability (asset)	$	N/A	(826,025)	N/A
Net OPEB RMP liability (asset)	$	(1,560,766)	(774,542)	280,407

Alaska Public Employees' Retirement System (PERS) – Defined Contribution Plan (DC)

Plan Description and Funding Requirements. Districts and Public Employers in the State of Alaska have a defined contribution retirement plan (PERS Tier IV) for new hires first enrolled on or after July 1, 2006. This Plan is administered by the State of Alaska, Department of Administration in conjunction with the defined benefit plan noted above. The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee. Plan members make mandatory contributions of 8.00% of gross eligible compensation. This amount goes directly to the individual's account. State statutes require the employer to contribute 5.00% of employees' eligible compensation. Additionally, employers are required to contribute to OPEB (DB): 0.83% for the retiree medical plan (DB), 0.24% for occupational and death and disability benefits (DB) and 3.00% of employers' average annual employee compensation to the health reimbursement arrangement (HRA DC). The effective employer contribution is capped at 22.00% with anything in excess of the previously listed rates being contributed to the Defined Benefit Unfunded Liability (DBUL).

Plan members are 100% vested with their contributions.

Members become vested in employers' contributions as follows:

2 years of service – 25%
3 years of service – 50%
4 years of service – 75%
5 years of service – 100%

The District contributed $3,316,142 for the year ended June 30, 2025, which included forfeitures of $135,829 which have been applied as employer contributions.

Alaska Teachers' Retirement System (TRS) – Defined Benefit Plan (DB)

Plan Description. The District participates in the Alaska Teachers' Retirement System (TRS), a cost sharing multiple-employer defined benefit plan. Currently, there are 57 employers participating in TRS, including 53 school districts. TRS provides retirement benefits, disability and death benefits, and post-employment healthcare to plan members and beneficiaries. The system is governed by the Alaska Retirement Management Board (ARMB). The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee. The benefit and contribution provisions are established by State law and may be amended only by the State legislature. The Teachers' Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for TRS. This report may be obtained from the system at Pouch C, Juneau, Alaska 99811 or online at http://doa.alaska.gov/drb/trs.

Pension Benefits. Employees hired prior to July 1, 1990, are entitled to annual pension benefits beginning at normal retirement age 55, or early retirement age 50. For employees hired after June 30, 1990 but before July 1, 2006, the normal and early retirement ages are 60 and 55, respectively. Employees may also retire at any age and receive a normal benefit when they accumulate the required credited service. The benefit related to all years of credited service prior to July 1, 1990 and for years of service through a total of 20 years is equal to 2% of their highest three-year average annual compensation for each year of service. The benefit for each year over 20 years of service subsequent to June 30, 1990, is equal to 2.5% of their highest three-year average annual compensation for each year of service. Employees may elect to receive their pension benefits in the form of a joint or survivor annuity. Effective January 1, 1987, a married member who retires must receive his or her benefit in the form of a joint and survivor annuity unless the member's spouse consents to another form of benefit.

Minimum benefits for employees eligible for retirement are $25 per month for each year of credited service.

Post Retirement Pension Adjustments. Effective in fiscal year 1991, automatic post retirement pension adjustment (PRPA) was granted to all current and future retirees. The PRPA amount may not exceed the lesser of (a) the actual cost of living increase (percentage) from the date of retirement until the effective date of the PRPA; or (b) 4.00% of the base benefits for each full year that the member has been retired and a prorated percentage for each partial year. However, the PRPA percentage is offset by the percentage of all prior PRPAs that have been granted. TRS members receiving a retirement, disability or survivor benefit, who remain in Alaska, are eligible for an additional allowance equal to 10.00% of the base benefit.

Employee Contribution Rate. The District's active TRS members are required to contribute 8.65% of their annual covered salary.

Employer contributions for the year ended June 30, 2025, were:

	Pensions (DB)	Other Post-Employment Benefits (DB)	Total
$	6,923,106	609,568	7,532,674

Teachers' Retirement Plans

For the year ended June 30, 2025 the State of Alaska contributed $17,539,265 (100% pension cost) on-behalf of the District, which has been recorded in the fund financial statements under the modified-accrual basis of accounting. In the government-wide financial statements the on-behalf contribution has been adjusted as of the measurement date June 30, 2024 to a total of $26,457,299 to represent the pension/OPEB expense attributable to the State under the full accrual basis of accounting.

Pension and OPEB Liabilities and Assets, Pension and OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions and OPEB: At June 30, 2025, the District reported liabilities and assets that reflected a reduction for State pension and OPEB support provided to the District. The amount recognized by the District as its proportionate share of net pension and OPEB liabilities (assets), the related State support, and the total portion of the net pension and OPEB liabilities (assets) that were associated with the District were as follows:

Defined Benefit:	Pension
District's proportionate share of the net pension liability	$ 95,272,220
State's proportionate share of the net pension liability	163,759,968
Total	$ 259,032,188
	OPEB
District's proportionate share of the ARHCT OPEB liability (asset)	$ (53,313,551)
State's proportionate share of the ARHCT OPEB liability (asset)	(86,390,228)
Total	$ (139,703,779)
District's proportionate share of the ODD OPEB liability (asset)	$ (1,080,375)
District's proportionate share of the RMP OPEB liability (asset)	$ (3,047,782)
Total District's share of net pension and OPEB liabilities and assets	$ 37,830,512

The net pension and OPEB liabilities and assets were determined by an actuarial valuation as of June 30, 2023, rolled forward to the measurement date of June 30, 2024 and adjusted to reflect updated assumptions. The District's proportion of the net pension and OPEB liabilities and assets were based on the present value of contributions for the fiscal years ending FY2025 to FY2039, as determined by projections based on the June 30, 2023 valuation.

The District's proportionate share and changes in the pension and OPEB liabilities and assets were as follows:

	June 30, 2024 Measurement	June 30, 2023 Measurement	Change
Pension	5.15026%	5.21966%	(0.0694%)
OPEB:			
ARHCT	5.34375%	5.36862%	(0.02487%)
ODD	13.55893%	12.66522%	0.89371%
RMP	13.55413%	12.69965%	0.85448%

Based on the measurement date of June 30, 2024, the District recognized pension and OPEB expense (revenue) of $37,754,511 and $4,059,987, respectively, for the year ended June 30, 2025. At June 30, 2025, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Pension	
Defined Benefit:	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ -	-
Changes of assumptions	-	-
Net difference between projected and actual earnings on pension plan investments	1,588,454	-
Changes in proportion and differences between District contributions and proportionate share of contributions	-	-
District contributions subsequent to the measurement date	6,923,106	-
Total	$ 8,511,560	-

	OPEB ARHCT	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ -	(13,068)
Changes of assumptions	629,523	-
Net difference between projected and actual earnings on OPEB plan investments	675,461	-
Changes in proportion and differences between District contributions and proportionate share of contributions	22,919	-
District contributions subsequent to the measurement date	-	-
Total	$ 1,327,903	(13,068)

	OPEB ODD	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ -	(170,725)
Changes of assumptions	-	(1,538)
Net difference between projected and actual earnings on OPEB plan investments	4,583	-
Changes in proportion and differences between District contributions and proportionate share of contributions	4,229	(98,500)
District contributions subsequent to the measurement date	64,138	-
Total	$ 72,950	(270,763)

	OPEB RMP	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ 425,477	(207,577)
Changes of assumptions	568,629	(1,182,652)
Net difference between projected and actual earnings on OPEB plan investments	43,373	-
Changes in proportion and differences between District contributions and proportionate share of contributions	8,185	(222,827)
District contributions subsequent to the measurement date	545,430	-
Total	$ 1,591,094	(1,613,056)

$6,923,106 and $609,568 are reported as deferred outflows of resources related to pension and OPEB resulting from District contributions subsequent to the measurement date and will be recognized as a reduction of the net pension and OPEB liabilities and as an increase to the net pension and OPEB assets in the year ended June 30, 2025, respectively. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension and OPEB will be recognized in pension and OPEB expense as follows:

Year Ended June 30,		Pension	OPEB ARHCT	OPEB ODD	OPEB RMP
2025	$	(4,379,742)	(1,846,016)	(56,857)	(235,654)
2026		7,984,513	4,513,825	(26,947)	66,061
2027		(1,090,001)	(743,359)	(51,438)	(188,806)
2028		(926,316)	(609,615)	(42,681)	(170,839)
2029		-	-	(36,779)	(56,891)
Thereafter		-	-	(47,249)	18,737
Total	$	1,588,454	1,314,835	(261,951)	(567,392)

For the year ended June 30, 2025, the District recognized (1,334,725) and $1,209,127 of pension and OPEB amortization of the net deferred outflows and inflows of resources, respectively.

Sensitivity of the Net Pension and OPEB Liabilities and Assets to Changes in the Discount Rate: The following presents the net pension and OPEB liabilities and assets of the plan calculated using the discount rate of 7.25%, as well as what the Plans' net pension and OPEB liabilities and assets would be if they were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

		1% Decrease (6.25%)	Current Rate (7.25%)	1% Increase (8.25%)
Net pension liability	$	138,214,433	95,272,220	58,921,312
Net OPEB ARHCT liability (asset)	$	(36,743,697)	(53,313,551)	(67,179,681)
Net OPEB ODD liability (asset)	$	(1,083,901)	(1,080,375)	(1,078,206)
Net OPEB RMP liability (asset)	$	(804,438)	(3,047,782)	(4,741,777)

Sensitivity of the District's Proportionate Share of the Net OPEB Liability and Assets to Changes in the Healthcare Cost Trend Rates. The following present the District's proportionate share of the net OPEB liability (asset), as well as what the District's proportionate share of the net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		1% Decrease	Current Rate	1% Increase
Net OPEB ARHCT liability (asset)	$	(68,693,566)	(53,313,551)	(34,938,523)
Net OPEB ODD liability (asset)	$	N/A	(1,080,375)	N/A
Net OPEB RMP liability (asset)	$	(4,946,445)	(3,047,782)	(477,241)

Alaska Teachers' Retirement System (TRS) – Defined Contribution Plan (DC)

Plan Description and Funding Requirements. Districts and Public Employers in the State of Alaska have a defined contribution retirement plan for new hires first enrolled on or after July 1, 2006. The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee. Plan members make mandatory contributions of 8.00% of their base salaries. State statutes require the employer to contribute 7.00% of employees' eligible compensation. Additionally, employers are required to contribute to other post-employment benefits (DB): 0.68% for the retiree medical plan, 0.08% for occupational death and disability, and 3.00% of employers' average annual employee compensation to the health reimbursement arrangement (HRA DC). The employer effective contribution rate is 12.56%. Additionally, there is a defined benefit unfunded liability (DBUL) amount levied against the DC plan and allocated to the DB Plan's pension and OPEB contribution.

Plan members are 100% vested with their contributions.

Members become vested in employers' contributions as follows:

2 years of service – 25%
3 years of service – 50%
4 years of service – 75%
5 years of service – 100%

The District contributed $7,886,357 for the year ended June 30, 2025, which included forfeitures of $165,953 which have been applied as employer contributions.

D. Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by the grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, may constitute a liability of the General Fund.

The District receives a substantial portion of its revenue from state and local grants and the Matanuska-Susitna Borough. Significant changes in these revenue sources could have a material effect on the operation of the District.

The District provides services solely to those residents of the Matanuska-Susitna Borough, Alaska and near-by communities as within the State defined District boundaries. Changes in the local environment or economy could directly affect the District's enrollment. Significant changes in enrollment could have a material effect on the District's funding and operations.

From time to time, the District may be a participant in legal proceedings related to the conduct of its business. In the normal course of business, it also has various commitments and contingent liabilities, which are not reflected in the accompanying financial statements. In the opinion of the management, any current legal proceedings, commitments or contingent liabilities will not materially affect the financial position of the District.

A lawsuit brought by the parents of an elementary school student in the District challenging the enforcement of School Board Policy 5134, Restroom/Changing Area Use. The student's parents are seeking recovery of their attorneys' fees and costs. The outcome is unknown currently.

A student's parents filed a complaint in U.S. District Court to end the District's practice of using alleged excessive and unjustified restraint and seclusion on disabled students. The parties are in early negotiation regarding pending resolution, while continuing with discovery.

A student allegedly suffered bodily injury while being pulled on a scooter by another classmate during PE. No suit has been filed and the outcome is unknown currently.

A student allegedly sustained injuries when another student pulled out the chair from under him in an unsupervised classroom. The claimant allegedly sustained an injury to their lower back. A suit has been filed in July 2025. A settlement has not been reached, but settlement or judgement could be in excess of $100,000.

E. Implementation of New Accounting Standard GASB Statement No. 101

Effective July 1, 2024, the School District implemented GASB Statement No. 101, Compensated Absences. This Statement modifies the recognition and measurement of the compensated absences liability. Prior to the implementation of GASB Statement No. 101, the School District did not include certain balances related to sick leave. Under GASB Statement No. 101, all earned, accumulating leave that is more likely than not to be paid or settled, is included in the measurement of compensated absences. The School District restated its long-term liabilities to recognize that portion of leave in the compensated absences balance as of June 30, 2024. This resulted in a restatement of previously reported net position, as follows:

		Governmental Activities
Net position, as of June 30, 2024	$	21,561,240
Change in accounting principle		(5,677,573)
Net position, beginning of year, as restated	$	15,883,667

F. Subsequent Accounting Pronouncements

The Governmental Accounting Standards Board has passed several new accounting standards with upcoming implementation dates covering several topics as follows:

- GASB 103 *Financial Reporting Model Improvements:* Effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter.
- GASB 104 *Disclosure of Certain Capital Assets:* Effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter.

GASB Statement No. 103 will improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government’s accountability. The changes primarily include updates to three key areas: management's discussion and analysis, presentation of proprietary fund financial statements, and budgetary comparison information. This Statement also addresses certain application issues.

GASB Statement No. 104 establishes requirements for certain types of capital assets to be disclosed separately in the capital assets note disclosures. The Statement also establishes requirements for capital assets held for sale and requires additional disclosures for those capital assets. Under the guidance, a capital asset is a capital asset held for sale if: (a) the government has decided to pursue the sale of the asset, and (b) it is probable the sale will be finalized within a year of the financial statement date. A government should disclose the historical cost and accumulated depreciation of capital assets held for sale, by major class of asset.

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REQUIRED SUPPLEMENTARY INFORMATION

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance - Original and Final Budget and Actual

Year Ended June 30, 2025

	Budgeted Amounts		Actual Amounts	Variance with Final Budget – Positive (Negative)
	Original	Final		
Revenues:				
Local sources:				
Borough appropriations	$ 74,881,853	74,881,853	74,881,853	-
Facility use fees	120,885	120,885	122,900	2,015
E-rate reimbursements	635,411	1,434,309	1,124,801	(309,508)
Other	10,867,908	21,630,253	747,554	(20,882,699)
Intergovernmental:				
State of Alaska	211,137,495	208,891,766	207,483,728	(1,408,038)
Federal sources	500,000	952,494	955,363	2,869
Total revenues	298,143,552	307,911,560	285,316,199	(22,595,361)
Expenditures:				
Current:				
Instruction	126,011,702	131,445,396	126,214,544	5,230,852
Special education instruction	45,463,274	47,394,059	46,983,558	410,501
Special education support services - students	21,735,603	18,561,895	18,743,759	(181,864)
Support services - students	13,326,812	13,443,150	13,624,019	(180,869)
Support services - instruction	12,849,012	13,271,658	12,900,961	370,697
School administration	11,995,977	12,518,847	12,759,158	(240,311)
School administration support services	11,984,625	12,273,570	12,005,829	267,741
District administration	1,420,898	1,953,284	1,596,234	357,050
District administration support services	15,554,366	17,838,731	15,037,313	2,801,418
Operations and maintenance of plant	26,652,750	27,314,426	25,156,419	2,158,007
Student activities	4,884,629	4,253,882	4,163,652	90,230
Student transportation - to and from school	-	-	(110)	110
Community services	54,314	93,055	77,021	16,034
Food services	-	-	(1,093)	1,093
Debt service:				
Redemption of principal on long-term debt	1,881,517	1,727,468	3,306,257	(1,578,789)
Interest on long-term debt	184,059	160,544	532,302	(371,758)
Total expenditures	293,999,538	302,249,965	293,099,823	9,150,142
Excess (deficiency) of revenues over expenditures	4,144,014	5,661,595	(7,783,624)	(13,445,219)
Other financing sources (uses):				
Sale of capital asset	-	25,879	68,707	42,828
Transfers in	-	-	-	-
Transfers out	(4,144,014)	(5,687,474)	(4,933,393)	754,081
Net other financing sources (uses)	(4,144,014)	(5,661,595)	(4,864,686)	796,909
Net change in fund balance	$ -	-	(12,648,310)	(12,648,310)
Fund balance, beginning of year			33,242,807	
Fund balance, end of year			$ 20,594,497	

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Renewal and Replacement Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Budgeted Amounts		Actual	Variance with Final Budget- Positive
	Original	Final	Amounts	(Negative)
Revenues:				
Local sources:				
Borough appropriations	$ 4,507,485	5,011,063	150,000	(4,861,063)
Other	440	440	126,011	125,571
Total revenues	4,507,925	5,011,503	276,011	(4,735,492)
Expenditures:				
Current:				
Instruction	1,217,594	1,217,594	1,273,972	(56,378)
District administration	28,210	28,210	28,207	3
District administration support services	1,360,717	1,360,717	471,088	889,629
Operations and maintenance of plant	1,901,404	2,404,982	1,281,119	1,123,863
Total expenditures	4,507,925	5,011,503	3,054,386	1,957,117
Excess of revenues over expenditures	$ -	-	(2,778,375)	(2,778,375)
Fund balance, beginning of year			12,571,576	
Fund balance, end of year			$ 9,793,201	

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Proportionate Share of the Net Pension Liability

Public Employees' Retirement System (PERS)

June 30, 2025

Year	District's Proportion of the Net Pension Liability	District's Proportionate Share of the Net Pension Liability	State of Alaska Proportionate Share of the Net Pension Liability	Total Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2016	1.2835%	$ 62,250,192	$ 16,671,606	$ 78,921,798	$ 30,298,959	205.45%	63.96%
2017	1.2636%	$ 70,627,690	$ 8,900,517	$ 79,528,207	$ 32,540,635	217.04%	59.55%
2018	1.0967%	$ 56,692,527	$ 21,123,351	$ 77,815,878	$ 37,767,975	150.11%	63.37%
2019	1.5455%	$ 57,370,051	$ 16,619,476	$ 73,989,527	$ 35,206,733	162.95%	65.19%
2020	1.0450%	$ 57,206,105	$ 22,718,504	$ 79,924,609	$ 36,736,470	155.72%	63.42%
2021	1.0126%	$ 59,753,834	$ 24,726,498	$ 84,480,332	$ 38,338,301	155.86%	61.61%
2022	1.2983%	$ 47,629,122	$ 6,453,428	$ 54,082,550	$ 38,238,576	124.56%	76.46%
2023	1.1476%	$ 58,489,909	$ 16,187,482	$ 74,677,391	$ 36,514,807	160.18%	67.97%
2024	1.1209%	$ 58,122,754	$ 19,376,816	$ 77,499,570	$ 36,353,395	159.88%	68.23%
2025	1.0103%	$ 55,408,700	$ 20,718,910	$ 76,127,610	$ 39,674,068	139.66%	67.81%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Proportionate Share of the Net OPEB Liability (Asset)

Public Employees' Retirement System (PERS)

June 30, 2025

Year	District's Proportion of the Net OPEB Liability (Asset)	District's Proportionate Share of the Net OPEB Liability (Asset)	State of Alaska Proportionate Share of the Net OPEB Liability (Asset)	Total Net OPEB Liability (Asset)	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability (Asset)
Alaska Retiree Healthcare Trust Plan (ARHCT):							
2018	1.0967%	$ 9,264,516	$ 3,454,993	$ 12,719,509	$ 37,767,975	24.53%	89.68%
2019	1.1544%	$ 11,847,667	$ 3,439,441	$ 15,287,108	$ 35,206,733	33.65%	88.12%
2020	1.0450%	$ 1,550,562	$ 616,486	$ 2,167,048	$ 36,736,470	4.22%	98.13%
2021	1.0120%	$ (4,583,043)	$ (1,901,438)	$ (6,484,481)	$ 38,338,301	-11.95%	106.15%
2022	1.3038%	$ (33,447,114)	$ (4,380,681)	$ (37,827,795)	$ 38,238,576	-87.47%	135.54%
2023	1.1397%	$ (22,423,846)	$ (6,408,818)	$ (28,832,664)	$ 36,514,807	-61.41%	128.51%
2024	1.1185%	$ (25,736,910)	$ (8,663,738)	$ (34,400,648)	$ 36,353,395	-70.80%	133.96%
2025	1.0124%	$ (22,295,010)	$ (8,281,428)	$ (30,576,438)	$ 39,674,068	-56.20%	130.59%
Occupational Death and Disability (ODD):							
2018	1.7458%	$ (247,965)	$ -	$ (247,965)	$ 37,767,975	-0.66%	212.97%
2019	1.6841%	$ (327,092)	$ -	$ (327,092)	$ 35,206,733	-0.93%	270.62%
2020	1.3298%	$ (322,418)	$ -	$ (322,418)	$ 36,736,470	-0.88%	297.43%
2021	1.3262%	$ (361,529)	$ -	$ (361,529)	$ 38,338,301	-0.94%	283.80%
2022	1.4635%	$ (645,027)	$ -	$ (645,027)	$ 38,238,576	-1.69%	374.22%
2023	1.4771%	$ (647,510)	$ -	$ (647,510)	$ 36,514,807	-1.77%	348.80%
2024	1.3719%	$ (703,813)	$ -	$ (703,813)	$ 36,353,395	-1.94%	349.24%
2025	1.3836%	$ (826,025)	$ -	$ (826,025)	$ 39,674,068	-2.08%	346.81%
Retiree Medical Plan (RMP):							
2018	1.7476%	$ 91,137	$ -	$ 91,137	$ 35,206,733	0.26%	93.98%
2019	1.6841%	$ 214,306	$ -	$ 214,306	$ 19,115,128	1.12%	88.71%
2020	1.6749%	$ 400,693	$ -	$ 400,693	$ 20,895,087	1.92%	83.17%
2021	1.6541%	$ 117,324	$ -	$ 117,324	$ 22,655,510	0.52%	92.23%
2022	1.7278%	$ (463,777)	$ -	$ (463,777)	$ 24,906,802	-1.86%	115.10%
2023	1.7396%	$ (604,149)	$ -	$ (604,149)	$ 27,663,904	-2.18%	120.08%
2024	1.6425%	$ (779,909)	$ -	$ (779,909)	$ 13,009,109	-6.00%	124.29%
2025	1.6616%	$ (774,542)	$ -	$ (774,542)	$ 13,153,695	-5.89%	119.87%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Contributions (Pensions)

Public Employees' Retirement System (PERS)

June 30, 2025

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2016	$ 3,169,854	$ (3,169,854)	$ -	$ 32,540,635	9.74%
2017	$ 3,549,967	$ (3,549,967)	$ -	$ 37,767,975	9.40%
2018	$ 3,832,125	$ (3,832,125)	$ -	$ 35,206,733	10.88%
2019	$ 3,714,194	$ (3,714,194)	$ -	$ 36,736,470	10.11%
2020	$ 3,464,212	$ (3,464,212)	$ -	$ 38,338,301	9.04%
2021	$ 4,067,247	$ (4,067,247)	$ -	$ 38,238,576	10.64%
2022	$ 4,360,675	$ (4,360,675)	$ -	$ 36,514,807	11.94%
2023	$ 4,731,788	$ (4,741,669)	$ (9,881)	$ 36,353,395	13.02%
2024	$ 5,435,312	$ (5,415,064)	$ 20,248	$ 39,674,068	13.70%
2025	$ 5,441,611	$ (5,480,580)	$ (38,969)	$ 41,648,009	13.07%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Contributions (OPEB)

Public Employees' Retirement System (PERS)

June 30, 2025

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
Alaska Retiree Healthcare Trust Plan (ARHCT):					
2018	$ 1,088,076	$ (1,088,076)	$ -	$ 35,206,733	3.09%
2019	$ 1,350,296	$ (1,350,296)	$ -	$ 36,736,470	3.68%
2020	$ 1,383,317	$ (1,383,317)	$ -	$ 38,338,301	3.61%
2021	$ 726,378	$ (726,378)	$ -	$ 38,238,576	1.90%
2022	$ 570,222	$ (570,222)	$ -	$ 36,514,807	1.56%
2023	$ 2,051	$ (2,051)	$ -	$ 36,353,395	0.01%
2024	$ 4,710	$ (4,710)	$ -	$ 39,674,068	0.01%
2025	$ -	$ -	$ -	$ 41,648,009	0.00%
Occupational Death and Disability (ODD):					
2018	$ 30,494	$ (30,494)	$ -	$ 35,206,733	0.09%
2019	$ 54,296	$ (54,296)	$ -	$ 36,736,470	0.15%
2020	$ 58,967	$ (58,967)	$ -	$ 38,338,301	0.15%
2021	$ 77,256	$ (77,256)	$ -	$ 38,238,576	0.20%
2022	$ 85,217	$ (85,217)	$ -	$ 36,514,807	0.23%
2023	$ 84,037	$ (84,037)	$ -	$ 36,353,395	0.23%
2024	$ 94,945	$ (94,945)	$ -	$ 39,674,068	0.24%
2025	$ 82,066	$ (82,066)	$ -	$ 41,648,009	0.20%
Retiree Medical Plan (RMP):					
2018	$ 196,328	$ (196,328)	$ -	$ 19,115,128	1.03%
2019	$ 196,550	$ (196,550)	$ -	$ 20,895,087	0.94%
2020	$ 299,159	$ (299,159)	$ -	$ 22,655,510	1.32%
2021	$ 316,565	$ (316,565)	$ -	$ 24,906,802	1.27%
2022	$ 294,331	$ (294,331)	$ -	$ 27,663,904	1.06%
2023	$ 307,985	$ (307,985)	$ -	$ 13,009,109	2.37%
2024	$ 319,763	$ (319,763)	$ -	$ 13,153,695	2.43%
2025	$ 283,773	$ (283,773)	$ -	$ 15,073,377	1.88%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Proportionate Share of the Net Pension Liability

Teachers' Retirement System (TRS)

June 30, 2025

Year	District's Proportion of the Net Pension Liability	District's Proportionate Share of the Net Pension Liability	State of Alaska Proportionate Share of the Net Pension Liability	Total Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2016	4.7495%	$ 88,361,932	$ 141,230,415	$ 229,592,347	$ 92,055,028	95.99%	73.82%
2017	5.7456%	$ 131,191,382	$ 155,927,205	$ 287,118,587	$ 95,217,509	137.78%	68.40%
2018	4.6931%	$ 95,109,945	$ 165,981,415	$ 261,091,360	$ 101,197,628	93.98%	72.39%
2019	5.1709%	$ 98,987,466	$ 147,157,295	$ 246,144,761	$ 98,511,549	100.48%	74.09%
2020	5.1419%	$ 96,079,327	$ 142,489,557	$ 238,568,884	$ 100,787,471	95.33%	74.68%
2021	4.7711%	$ 97,001,062	$ 168,325,663	$ 265,326,725	$ 100,739,471	96.29%	72.81%
2022	7.0045%	$ 55,753,751	$ 47,315,032	$ 103,068,783	$ 109,227,037	51.04%	89.43%
2023	5.9324%	$ 98,886,590	$ 131,782,280	$ 230,668,870	$ 108,264,496	91.34%	78.33%
2024	5.2197%	$ 91,784,744	$ 145,062,911	$ 236,847,655	$ 69,801,632	131.49%	77.62%
2025	5.1503%	$ 95,272,220	$ 163,759,968	$ 259,032,188	$ 118,670,565	80.28%	77.07%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Proportionate Share of the Net OPEB Liability (Asset)

Teachers' Retirement System (TRS)

June 30, 2025

Year	District's Proportion of the Net OPEB Liability (Asset)	District's Proportionate Share of the Net OPEB Liability (Asset)	State of Alaska Proportionate Share of the Net OPEB Liability (Asset)	Total Net OPEB Liability (Asset)	District's Covered Payroll	District's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability (Asset)
Alaska Retiree Healthcare Trust Plan (ARHCT):							
2018	4.6782%	$ 8,604,759	$ 15,091,607	$ 23,696,366	$ 101,197,628	8.50%	93.75%
2019	5.1592%	$ 16,041,813	$ -	$ 16,041,813	$ 98,511,549	16.28%	90.23%
2020	5.1315%	$ (7,841,984)	$ (11,669,016)	$ (19,511,000)	$ 100,787,471	-7.78%	105.50%
2021	4.7580%	$ (17,021,412)	$ (29,666,243)	$ (46,687,655)	$ 100,739,471	-16.90%	113.78%
2022	7.2798%	$ (84,640,669)	$ (65,909,478)	$ (150,550,147)	$ 109,227,037	-77.49%	145.41%
2023	6.0553%	$ (53,052,156)	$ (68,231,289)	$ (121,283,445)	$ 108,264,496	-49.00%	134.84%
2024	5.3686%	$ (54,257,280)	$ (81,874,494)	$ (136,131,774)	$ 69,801,632	-77.73%	140.49%
2025	5.3438%	$ (53,313,551)	$ (86,390,228)	$ (139,703,779)	$ 118,670,565	-44.93%	137.40%
Occupational Death and Disability (ODD):							
2018	11.0255%	$ (360,315)	$ -	$ (360,315)	$ 101,197,628	-0.36%	1342.59%
2019	10.9616%	$ (384,312)	$ -	$ (384,312)	$ 98,511,549	-0.39%	1304.81%
2020	11.2620%	$ (452,845)	$ -	$ (452,845)	$ 100,787,471	-0.45%	1409.77%
2021	11.3000%	$ (486,465)	$ -	$ (486,465)	$ 100,739,471	-0.48%	931.08%
2022	12.0983%	$ (737,390)	$ -	$ (737,390)	$ 109,227,037	-0.68%	1254.36%
2023	11.9767%	$ (723,393)	$ -	$ (723,393)	$ 108,264,496	-0.67%	1268.28%
2024	12.6652%	$ (876,307)	$ -	$ (876,307)	$ 69,801,632	-1.26%	1410.42%
2025	13.5589%	$ (1,080,375)	$ -	$ (1,080,375)	$ 118,670,565	-0.91%	1600.56%
Retiree Medical Plan (RMP):							
2018	11.2620%	$ (522,610)	$ -	$ (522,610)	$ 101,197,628	-0.52%	118.16%
2019	10.9616%	$ 350,550	$ -	$ 350,550	$ 39,473,069	0.89%	109.56%
2020	11.5749%	$ (432,506)	$ -	$ (432,506)	$ 44,005,500	-0.98%	110.03%
2021	11.3345%	$ (1,118,149)	$ -	$ (1,118,149)	$ 46,506,279	-2.40%	125.59%
2022	12.0811%	$ (2,425,879)	$ -	$ (2,425,879)	$ 54,622,769	-4.44%	142.54%
2023	11.9574%	$ (2,315,662)	$ -	$ (2,315,662)	$ 59,199,984	-3.91%	140.73%
2024	12.6997%	$ (2,813,100)	$ -	$ (2,813,100)	$ 54,253,973	-5.19%	140.71%
2025	13.5541%	$ (3,047,782)	$ -	$ (3,047,782)	$ 56,388,049	-5.41%	134.72%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Contributions (Pensions)

Teachers' Retirement System (TRS)

June 30, 2025

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2016	$ 4,448,917	$ (4,448,917)	$ -	$ 95,217,509	4.67%
2017	$ 4,891,948	$ (4,891,948)	$ -	$ 101,197,628	4.83%
2018	$ 5,272,973	$ (5,272,973)	$ -	$ 98,511,549	5.35%
2019	$ 5,076,868	$ (5,076,868)	$ -	$ 100,787,471	5.04%
2020	$ 4,529,984	$ (4,529,984)	$ -	$ 100,739,471	4.50%
2021	$ 3,754,610	$ (3,754,610)	$ -	$ 109,227,037	3.44%
2022	$ 3,975,121	$ (3,975,121)	$ -	$ 108,264,496	3.67%
2023	$ 1,327,500	$ (1,319,073)	$ 8,427	$ 69,801,632	1.90%
2024	$ 7,134,257	$ (7,143,381)	$ (9,124)	$ 118,670,565	6.01%
2025	$ 6,880,995	$ (6,923,106)	$ (42,111)	$ 122,762,986	5.61%

See accompanying notes to Required Supplementary Information.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of District's Contributions (OPEB)

Teachers' Retirement System (TRS)

June 30, 2025

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
Alaska Retiree Healthcare Trust Plan (ARHCT):					
2018	$ 2,563,074	$ (2,563,074)	$ -	$ 98,511,549	2.60%
2019	$ 2,509,478	$ (2,509,478)	$ -	$ 100,787,471	2.49%
2020	$ 2,555,022	$ (2,555,022)	$ -	$ 100,739,471	2.54%
2021	$ 3,559,031	$ (3,559,031)	$ -	$ 109,227,037	3.26%
2022	$ 3,171,807	$ (3,171,807)	$ -	$ 108,264,496	2.93%
2023	$ 14,375	$ (14,375)	$ -	$ 69,801,632	0.02%
2024	$ 816	$ (816)	$ -	$ 118,670,565	0.00%
2025	$ -	$ -	$ -	$ 122,762,986	0.00%
Occupational Death and Disability (ODD):					
2018	$ -	$ -	$ -	$ 98,511,549	0.00%
2019	$ 35,154	$ (35,154)	$ -	$ 100,787,471	0.03%
2020	$ 37,204	$ (37,204)	$ -	$ 100,739,471	0.04%
2021	$ 43,714	$ (43,714)	$ -	$ 109,227,037	0.04%
2022	$ 47,082	$ (47,082)	$ -	$ 108,264,496	0.04%
2023	$ 52,062	$ (52,062)	$ -	$ 69,801,632	0.07%
2024	$ 60,296	$ (60,296)	$ -	$ 118,670,565	0.05%
2025	$ 64,138	$ (64,138)	$ -	$ 122,762,986	0.05%
Retiree Medical Plan (RMP):					
2018	$ 358,541	$ (358,541)	$ -	$ 39,473,069	0.91%
2019	$ 347,826	$ (347,826)	$ -	$ 44,005,500	0.79%
2020	$ 506,768	$ (506,768)	$ -	$ 46,506,279	1.09%
2021	$ 508,308	$ (508,308)	$ -	$ 54,622,769	0.93%
2022	$ 488,601	$ (488,601)	$ -	$ 59,199,984	0.83%
2023	$ 567,274	$ (567,274)	$ -	$ 54,253,973	1.05%
2024	$ 618,191	$ (618,191)	$ -	$ 56,388,049	1.10%
2025	$ 545,430	$ (545,430)	$ -	$ 62,789,467	0.87%

See accompanying notes to Required Supplementary Information.

1. Stewardship, Compliance and Accountability

A. Budgets and Budgetary Accounting

Annual budgets are adopted by the School Board for all revenues, expenditures, and interfund transfers of the General (School Operating) Fund. Budgets are prepared and presented on the modified accrual basis of accounting. Pursuant to Alaska Statutes, the adopted General (School Operating) Fund budget is submitted to the Borough Assembly for review and approval. The approved budget is also submitted to the State of Alaska, Department of Education and Early Development, for review to determine compliance with Alaska Statutes and Department regulations. The legal level of control (that is, the level of which expenditures cannot legally exceed the appropriation) is at the fund level.

Budgets for the various Special Revenue Funds are prepared on a modified accrual basis of accounting in connection with the application for the special program's funding and are reviewed and approved by the School Board. Expenditure authority for Special Revenue Fund programs is limited to actual combined revenues and transfers from other funds. Unexpended balances of grants from State and federal governments for Special Revenue Funds lapse at June 30 with the exception of certain federal programs which lapse at various month ends of July, August, and September.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Encumbrances outstanding at year end are reported as assigned fund balances since they do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year. There were no outstanding encumbrances for the year ended June 30, 2025.

B. Excess of Expenditures over Appropriations

Excess of expenditures over appropriations of $12,648,310 was funded through available fund balances.

2. Public Employees' Retirement System

Schedule of District's Proportionate Share of Net Pension and OPEB Liability (Asset)

The table is presented based on the Plan measurement date which is one year prior to fiscal year end for all years presented.

Changes in Actuarial Assumptions, Methods, and Benefits Since the Prior Valuation

Defined Benefit Pension and Postemployment Healthcare Benefit Plan

a) Changes in Methods Since the Prior Valuation – June 30, 2022 to June 30, 2023

There were no changes in asset and valuation methods since the prior valuation.

b) Changes in Assumptions Since the Prior Valuation – June 30, 2022 to June 30, 2023

Healthcare claim costs are updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets. There were no other changes in actuarial assumptions since the prior valuation.

c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2022 to June 30, 2023

There have been no changes in benefit provisions valued since the prior valuation.

Defined Contribution Occupational Death and Disability and Retiree Medical Benefits Plan

a) Changes in Methods Since the Prior Valuation – June 30, 2022 to June 30, 2023

There were no changes in asset and valuation methods since the prior valuation.

b) Changes in Assumptions Since the Prior Valuation – June 30, 2022 to June 30, 2023

Healthcare claim costs are updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets. There were no other changes in actuarial assumptions since the prior valuation.

c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2022 to June 30, 2023

There have been no changes in benefit provisions valued since the prior valuation.

The GASB requires ten years of information be presented. However, until a full ten years of information is available, the District will present only those years for which information is available.

Schedule of District Contributions (Pension) and (OPEB)

The table valuation date is June 30, 2023 which was rolled forward to June 30, 2024. Actuarially determined contribution rates are calculated as of June 30th, two years prior to the fiscal year in which contributions are reported.

3. Teachers' Retirement System

Schedule of District's Proportionate Share of Net Pension and OPEB Liability (Asset)

The table is presented based on the Plan measurement date which is one year prior to fiscal year end for all years presented.

Changes in Actuarial Assumptions, Methods, and Benefits Since the Prior Valuation

Defined Benefit Pension and Postemployment Healthcare Benefit Plan

a) Changes in Methods Since the Prior Valuation – June 30, 2022 to June 30, 2023

There were no changes in asset and valuation methods since the prior valuation.

b) Changes in Assumptions Since the Prior Valuation – June 30, 2022 to June 30, 2023

Healthcare claim costs are updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets. There were no other changes in actuarial assumptions since the prior valuation.

c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2022 to June 30, 2023

There have been no changes in benefit provisions valued since the prior valuation.

Defined Contribution Occupational Death and Disability and Retiree Medical Benefits Plans

a) Changes in Methods Since the Prior Valuation – June 30, 2022 to June 30, 2023

There were no changes in asset and valuation methods since the prior valuation.

b) Changes in Assumptions Since the Prior Valuation – June 30, 2022 to June 30, 2023

Healthcare claim costs are updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets. There were no other changes in actuarial assumptions since the prior valuation.

c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2022 to June 30, 2023

There have been no changes in benefit provisions valued since the prior valuation.

The GASB requires ten years of information be presented. However, until a full ten years of information is available, the District will present only those years for which information is available.

Schedule of District Contributions (Pension) and (OPEB)

The table valuation date is June 30, 2023 which was rolled forward to June 30, 2024. Actuarially determined contribution rates are calculated as of June 30th, two years prior to the fiscal year in which contributions are reported.



GENERAL FUND



ADDITIONAL SUPPLEMENTARY INFORMATION

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Comparative Balance Sheets

June 30, 2025
(With financial information at June 30, 2024)

Assets		2025	2024
Assets:			
Cash and cash equivalents	$	29,412,887	42,265,040
Due from other funds		12,689,013	18,905,056
Receivables		1,622,340	1,142,245
Inventory		1,468,107	2,755,056
Prepaids		6,296,850	5,163,758
Other assets		89,262	89,262
Total assets	$	51,578,459	70,320,417
Liabilities and Fund Balance			
Liabilities:			
Accounts payable		2,700,274	2,450,976
Accrued payroll liabilities		8,521,879	9,266,991
Due to other funds		19,761,809	25,359,643
Total liabilities		30,983,962	37,077,610
Fund balance:			
Nonspendable:			
Inventory		1,468,107	2,755,056
Prepaids		6,296,850	5,163,758
Restricted		4,026,909	3,389,851
Assigned		750,000	750,000
Unassigned		8,052,631	21,184,142
Total fund balance		20,594,497	33,242,807
Total liabilities and fund balance	$	51,578,459	70,320,417

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year ended June 30, 2025
(With financial information for year ended June 30, 2024)

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget – Positive (Negative)	Actual Amounts
Revenues:				
Local sources:				
Borough appropriations	$ 74,881,853	74,881,853	-	71,389,589
Facility use fees	120,885	122,900	2,015	90,326
E-rate reimbursement	1,434,309	1,124,801	(309,508)	635,411
Other	21,630,253	747,554	(20,882,699)	838,011
Total local sources	98,067,300	76,877,108	(21,190,192)	72,953,337
Intergovernmental:				
State of Alaska:				
Foundation	163,585,406	163,509,641	(75,765)	168,866,388
Quality schools	565,808	565,604	(204)	568,427
TRS on-behalf	18,670,920	17,539,265	(1,131,655)	14,047,733
PERS on-behalf	1,957,390	1,766,338	(191,052)	1,127,163
Other state revenue	24,112,242	24,102,880	(9,362)	12,095,210
Total State of Alaska	208,891,766	207,483,728	(1,408,038)	196,704,921
Federal sources passed through the State of Alaska:				
Medicaid	836,489	788,136	(48,353)	897,062
Federal direct sources	116,005	167,227	51,222	121,977
Total revenues	307,911,560	285,316,199	(22,595,361)	270,677,297
Expenditures:				
Current:				
Instruction:				
Certificated salaries	68,388,326	68,431,615	(43,289)	58,957,372
Non-certificated salaries	4,444,061	4,789,372	(345,311)	4,427,990
Employee benefits	39,830,569	39,800,517	30,052	32,951,082
Professional and technical services	5,285,893	4,821,120	464,773	4,569,840
Staff travel	48,956	43,914	5,042	43,363
Student travel	403,020	375,054	27,966	442,144
Utility services	723,081	696,225	26,856	686,833
Other purchased services	193,734	110,380	83,354	162,968
Supplies, materials and media	9,954,887	5,180,532	4,774,355	5,123,711
Tuition-students and stipends	140,970	138,450	2,520	139,511
Other	2,007,570	1,827,365	180,205	1,519,923
Equipment	24,329	-	24,329	18,940
Total instruction	131,445,396	126,214,544	5,230,852	109,043,677

(continued)

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual, Continued

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget – Positive (Negative)	Actual Amounts
Expenditures, continued:				
Current:				
Special education instruction:				
Certificated salaries	$ 16,446,446	16,424,680	21,766	14,478,418
Non-certificated salaries	12,245,187	12,391,238	(146,051)	10,444,772
Employee benefits	18,469,364	18,002,207	467,157	15,046,331
Professional and technical services	54,781	35,678	19,103	13,674
Staff travel	4,398	4,632	(234)	6,052
Student travel	5,179	412	4,767	1,298
Utility services	309	292	17	340
Other purchased services	-	-	-	285
Supplies, materials and media	164,904	112,049	52,855	96,888
Other	3,491	12,370	(8,879)	3,818
Total special education instruction	47,394,059	46,983,558	410,501	40,091,876
Special education support services – students:				
Certificated salaries	6,173,106	6,407,120	(234,014)	9,542,265
Non-certificated salaries	2,376,518	2,233,353	143,165	1,765,851
Employee benefits	5,523,292	5,400,262	123,030	5,958,156
Professional and technical services	3,926,809	4,152,872	(226,063)	2,625,329
Staff travel	81,046	109,983	(28,937)	117,180
Student travel	1,500	2,398	(898)	3,297
Utility services	-	7	(7)	135
Other purchased services	69,221	26,413	42,808	79,992
Supplies, materials and media	407,377	333,296	74,081	410,930
Tuition-students and stipends	-	64,920	(64,920)	-
Other	3,026	13,135	(10,109)	44,673
Total special education support services – students	18,561,895	18,743,759	(181,864)	20,547,808
Support services – students:				
Certificated salaries	6,215,001	6,288,629	(73,628)	5,278,541
Non-certificated salaries	2,139,999	2,219,704	(79,705)	1,916,350
Employee benefits	4,225,027	4,418,233	(193,206)	3,764,765
Professional and technical services	486,665	478,632	8,033	363,870
Staff travel	3,571	3,134	437	4,977
Student travel	-	-	-	1,376
Other purchased services	38,565	24,434	14,131	7,378
Supplies, materials and media	242,773	191,044	51,729	79,040
Other	905	209	696	1,106
Equipment	90,644	-	90,644	-
Total support services – students	13,443,150	13,624,019	(180,869)	11,417,403

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual, Continued

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget – Positive (Negative)	Actual Amounts
Expenditures, continued:				
Current:				
Support services – instruction:				
Certificated salaries	$ 5,897,948	5,997,685	(99,737)	5,072,210
Non-certificated salaries	908,550	784,319	124,231	799,815
Employee benefits	3,625,205	3,810,605	(185,400)	3,044,835
Professional and technical services	450,633	561,679	(111,046)	1,111,497
Staff travel	210,935	128,253	82,682	277,409
Student travel	-	31	(31)	-
Utility services	1,046,473	905,844	140,629	909,985
Other purchased services	122,666	88,340	34,326	98,710
Supplies, materials and media	926,402	594,122	332,280	524,029
Other	54,015	7,253	46,762	20,106
Equipment	28,831	22,830	6,001	50,742
Total support services – instruction	13,271,658	12,900,961	370,697	11,909,338
School administration:				
Certificated salaries	8,310,019	8,589,027	(279,008)	8,140,218
Non-certificated salaries	17,534	20,190	(2,656)	15,436
Employee benefits	4,125,946	4,105,129	20,817	3,409,635
Professional and technical services	7,450	2,650	4,800	3,800
Staff travel	24,685	14,902	9,783	48,634
Student travel	374	374	-	3,526
Other purchased services	2,500	575	1,925	893
Supplies, materials and media	23,752	21,956	1,796	24,877
Other	6,587	4,355	2,232	9,702
Total school administration	12,518,847	12,759,158	(240,311)	11,656,721
School administration support services:				
Non-certificated salaries	6,547,558	6,535,699	11,859	6,337,313
Employee benefits	4,727,855	4,617,874	109,981	4,223,177
Staff travel	11,554	8,990	2,564	3,284
Utility services	52,372	30,364	22,008	37,212
Other purchased services	626,597	563,342	63,255	506,594
Supplies, materials and media	284,533	227,707	56,826	247,554
Other	23,101	21,853	1,248	4,875
Total school administration support services	12,273,570	12,005,829	267,741	11,360,009

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual, Continued

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget – Positive (Negative)	Actual Amounts
Expenditures, continued:				
Current:				
District administration:				
Certificated salaries	$ 675,868	569,959	105,909	427,996
Non-certificated salaries	405,117	312,096	93,021	473,582
Employee benefits	560,763	478,647	82,116	401,608
Professional and technical services	6,030	3,048	2,982	-
Staff travel	36,099	12,771	23,328	16,953
Student travel	1,000	1,290	(290)	-
Other purchased services	216,481	174,921	41,560	129,725
Insurance and bond premiums	-	-	-	50
Supplies, materials and media	43,508	38,099	5,409	20,754
Other	8,418	5,403	3,015	5,673
Total district administration	1,953,284	1,596,234	357,050	1,476,341
District administration support services:				
Certificated salaries	169,695	160,955	8,740	110,068
Non-certificated salaries	5,726,024	5,991,342	(265,318)	5,638,741
Employee benefits	3,374,944	3,551,281	(176,337)	3,259,113
Professional and technical services	1,600,195	1,233,246	366,949	1,091,711
Staff travel	98,553	64,284	34,269	60,412
Utility services	22,723	17,149	5,574	17,012
Other purchased services	1,149,554	727,064	422,490	800,358
Insurance and bond premiums	1,670,852	1,660,679	10,173	1,529,232
Supplies, materials and media	3,958,629	2,303,766	1,654,863	1,642,599
Other	61,222	50,954	10,268	175,999
Indirect costs	(866,465)	(1,195,201)	328,736	(1,993,387)
Equipment	872,805	471,794	401,011	170,137
Total district administration support services	17,838,731	15,037,313	2,801,418	12,501,995
Operations and maintenance of plant:				
Non-certificated salaries	7,886,624	7,865,529	21,095	7,515,346
Employee benefits	4,972,505	4,913,520	58,985	4,530,869
Professional and technical services	24,142	17,800	6,342	47,099
Staff travel	1,297	-	1,297	289
Utility services	1,227,567	959,306	268,261	772,662
Energy	6,760,477	6,418,714	341,763	6,160,814
Other purchased services	2,136,651	1,166,526	970,125	1,705,979
Insurance and bond premiums	2,362,762	2,251,503	111,259	2,520,997
Supplies, materials and media	1,885,108	1,508,597	376,511	1,524,241
Other	46,725	44,356	2,369	2,523
Equipment	10,568	10,568	-	-
Total operations and maintenance of plant	27,314,426	25,156,419	2,158,007	24,780,819

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

General (School Operating) Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual, Continued

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget – Positive (Negative)	Actual Amounts
Expenditures, continued:				
Current:				
Student activities:				
Certificated salaries	$ 1,590,902	1,650,480	(59,578)	1,544,966
Non-certificated salaries	671,008	953,115	(282,107)	881,703
Employee benefits	867,535	647,485	220,050	553,551
Staff travel	147	147	-	2,196
Student travel	730,330	596,657	133,673	664,303
Other purchased services	211,534	217,834	(6,300)	176,351
Supplies, materials and media	81,906	10,611	71,295	43,354
Other	100,520	87,323	13,197	83,932
Total student activities	4,253,882	4,163,652	90,230	3,950,356
Student transportation - to and from school:				
Employee benefits	-	(110)	110	(1,232)
Community services:				
Certificated salaries	-	527	(527)	-
Non-certificated salaries	35,855	35,407	448	98,435
Employee benefits	20,067	19,074	993	33,646
Staff travel	-	-	-	912
Other purchased services	11,272	11,272	-	6,250
Supplies, materials and media	25,416	10,296	15,120	200,979
Other	445	445	-	-
Total community services	93,055	77,021	16,034	340,222
Food services:				
Employee benefits	-	(1,093)	1,093	(15,018)
Debt service:				
Redemption of principal on long-term debt	1,727,468	3,306,257	(1,578,789)	3,247,812
Interest on long-term debt	160,544	532,302	(371,758)	362,011
Total debt service	1,888,012	3,838,559	(1,950,547)	3,609,823
Total expenditures	302,249,965	293,099,823	9,150,142	262,670,138
Excess (deficiency) of revenues over expenditures	5,661,595	(7,783,624)	(13,445,219)	8,007,159
Other financing sources (uses):				
Proceeds from sale of property and equipment	25,879	68,707	42,828	37,531
Transfers in	-	-	-	-
Transfers out:				
Student transportation Special Revenue Fund	(3,951,557)	(3,197,476)	754,081	(3,188,352)
Renewal and Replacement Special Revenue Fund	-	-	-	(1,650,000)
Debt Service Fund	(593,600)	(593,600)	-	(393,600)
Student Activities Special Revenue Fund	(12,317)	(12,317)	-	(10,458)
Capital Improvement Plan Capital Project Fund	(280,000)	(280,000)	-	(1,816,240)
Transfer to Borough	(850,000)	(850,000)	-	-
Total other financing sources (uses)	(5,661,595)	(4,864,686)	796,909	(7,021,119)
Net change in fund balance	$ -	(12,648,310)	(12,648,310)	986,040
Fund balance, beginning of year		33,242,807		32,256,767
Fund balance, end of year		$ 20,594,497		33,242,807

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Renewal and Replacement Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025
(With financial information for the year ended June 30, 2024)

	2025			2024
	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)	Actual Amounts
Revenues:				
Local sources:				
Borough appropriations	$ 5,011,063	150,000	(4,861,063)	1,383,831
Other	440	126,011	125,571	22,035
Total revenues	5,011,503	276,011	(4,735,492)	1,405,866
Expenditures:				
Instruction:				
Certificated salaries	-	5,371	(5,371)	17,857
Employee benefits	-	838	(838)	2,732
Supplies, materials and media	1,217,594	1,267,763	(50,169)	2,634,537
Total instruction	1,217,594	1,273,972	(56,378)	2,655,126
District administration:				
Supplies, materials and media	28,210	28,207	3	24,678
District administration support services:				
Supplies, materials and media	560,717	-	560,717	-
Equipment	800,000	471,088	328,912	-
Total district administration support services	1,360,717	471,088	889,629	-
Operations and maintenance of plant:				
Certificated salaries	101,371	-	101,371	-
Non-certificated salaries	220,209	243,176	(22,967)	132,996
Employee benefits	32,048	19,275	12,773	11,551
Professional and technical services	65,836	43,482	22,354	110,639
Other purchased services	1,665,697	775,615	890,082	1,127,704
Supplies, materials and media	270,021	156,703	113,318	527,823
Other	-	655	(655)	2,446
Equipment	49,800	42,213	7,587	61,379
Total operations and maintenance of plant	2,404,982	1,281,119	1,123,863	1,974,538
Total expenditures	5,011,503	3,054,386	1,957,117	4,654,342
Excess (deficiency) of revenues over expenditures	-	(2,778,375)	(2,778,375)	(3,248,476)
Other financing sources (uses):				
Transfers in -				
General (School Operating) Fund	-	-	-	1,650,000
Capital Improvement Plan Capital Project Fund	-	-	-	13,700
Transfers out -				
Capital Improvement Plan Capital Project Fund	-	-	-	(140,158)
Total other financing sources (uses)	-	-	-	1,523,542
Net change in fund balance	$ -	(2,778,375)	(2,778,375)	(1,724,934)
Fund balance, beginning of year		12,571,576		14,296,510
Fund balance, end of year		$ 9,793,201		12,571,576

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds

June 30, 2025

	Special Revenue Funds						
Assets	Student Transportation	Staff Development	Suicide Awareness and Prevention	Student Life Skills Programs	Nutritional Alaskan Foods	Food Service Fund	Title I-D Delinquent
Cash and cash equivalents	$ -	-	-	-	-	-	-
Due from other funds	82,988	31	-	-	102,178	503,055	-
Receivables	13,333	-	9,691	55,772	-	671,268	16,777
Inventory	-	-	-	-	-	1,315,264	-
Prepaids	-	-	-	-	-	-	-
Total assets	96,321	31	9,691	55,772	102,178	2,489,587	16,777
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	96,321	31	-	-	-	56,242	-
Due to other funds	-	-	9,691	55,772	-	-	16,777
Unearned revenue	-	-	-	-	-	180,534	-
Total liabilities	96,321	31	9,691	55,772	-	236,776	16,777
Fund balances:							
Nonspendable	-	-	-	-	-	1,315,264	-
Committed	-	-	-	-	-	-	-
Assigned	-	-	-	-	102,178	937,547	-
Total fund balances	-	-	-	-	102,178	2,252,811	-
Total liabilities and fund balances	$ 96,321	31	9,691	55,772	102,178	2,489,587	16,777

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds, Continued

	Special Revenue Funds						
Assets	McKinney Homeless	Alternative Schools Grants	Title II - A Training and Recruitment	Carl Perkins	Title III - A English Language	Title I - A Consolidated Administration	Title I-A Regular School Fund
Cash and cash equivalents	$ -	-	-	-	-	-	-
Due from other funds	-	-	-	-	-	-	-
Receivables	14,927	20,782	291,396	390,610	9,695	441,078	1,819,828
Inventory	-	-	-	-	-	-	-
Prepaids	-	-	-	-	-	-	-
Total assets	14,927	20,782	291,396	390,610	9,695	441,078	1,819,828
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	181	-	-	18,250	-	-	195
Due to other funds	14,746	20,782	291,396	372,360	9,695	441,078	1,819,633
Unearned revenue	-	-	-	-	-	-	-
Total liabilities	14,927	20,782	291,396	390,610	9,695	441,078	1,819,828
Fund balances:							
Nonspendable	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	-
Assigned	-	-	-	-	-	-	-
Total fund balances	-	-	-	-	-	-	-
Total liabilities and fund balances	$ 14,927	20,782	291,396	390,610	9,695	441,078	1,819,828

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds, Continued

	Special Revenue Funds						
Assets	Title VI-B IDEA	21st Century Assisted Community Learning Center	Title I-C Migrant Education	Migrant Education Book Program	Preschool Disabled Section 619	Title IV-A Student Support and Academic	Title I-D Neglected and Delinquent
Cash and cash equivalents	$ -	-	-	-	-	-	-
Due from other funds	-	-	-	-	-	-	-
Receivables	1,771,754	156,172	755,947	16,085	84,824	300,151	56,254
Inventory	-	-	-	-	-	-	-
Prepaids	-	-	-	-	-	-	-
Total assets	1,771,754	156,172	755,947	16,085	84,824	300,151	56,254
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	-	10,003	213	413	-	34,120	-
Due to other funds	1,771,754	146,169	754,984	15,672	84,824	266,031	56,254
Unearned revenue	-	-	-	-	-	-	-
Total liabilities	1,771,754	156,172	755,197	16,085	84,824	300,151	56,254
Fund balances:							
Nonspendable	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	-
Assigned	-	-	750	-	-	-	-
Total fund balances	-	-	750	-	-	-	-
Total liabilities and fund balances	$ 1,771,754	156,172	755,947	16,085	84,824	300,151	56,254

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds, Continued

Assets	Special Revenue Funds: Comprehensive St. Literacy Development	Title I-A School Improvement	Hazard Mitigation	FEMA Wind FY22	IEA Regular Fund	Contributions From Local Sources
Cash and cash equivalents	$ -	-	-	-	-	-
Due from other funds	-	-	-	-	-	49,756
Receivables	73,695	126,125	70,544	289,615	214,443	-
Inventory	-	-	-	-	-	-
Prepaids	-	-	-	-	-	-
Total assets	73,695	126,125	70,544	289,615	214,443	49,756
Liabilities and Fund Balances						
Liabilities:						
Accounts payable	-	-	-	-	2,353	129
Due to other funds	73,695	126,125	70,544	289,615	212,090	-
Unearned revenue	-	-	-	-	-	26,185
Total liabilities	73,695	126,125	70,544	289,615	214,443	26,314
Fund balances:						
Nonspendable	-	-	-	-	-	-
Committed	-	-	-	-	-	-
Assigned	-	-	-	-	-	23,442
Total fund balances	-	-	-	-	-	23,442
Total liabilities and fund balances	$ 73,695	126,125	70,544	289,615	214,443	49,756

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds, Continued

	Special Revenue Funds						
Assets	Trapper Creek Community Enrichment	Refugee Impact Grant	Talkeetna Community Enrichment	Knik Tribal Council Local	Cultural Program	Alaska Healthcare Workforce Pipeline	Student Activities
Cash and cash equivalents	$ -	-	-	-	-	-	5,500
Due from other funds	5,732	-	663	-	8,704	-	4,009,014
Receivables	-	29,427	-	90,074	-	7,583	-
Inventory	-	-	-	-	-	-	-
Prepaids	-	-	-	-	-	-	-
Total assets	5,732	29,427	663	90,074	8,704	7,583	4,014,514
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	-	-	-	-	-	-	35,117
Due to other funds	-	29,427	-	71,223	-	7,583	-
Unearned revenue	-	-	-	18,851	-	-	-
Total liabilities	-	29,427	-	90,074	-	7,583	35,117
Fund balances:							
Nonspendable	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	3,979,397
Assigned	5,732	-	663	-	8,704	-	-
Total fund balances	5,732	-	663	-	8,704	-	3,979,397
Total liabilities and fund balances	$ 5,732	29,427	663	90,074	8,704	7,583	4,014,514

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Balance Sheet – Other Governmental Funds, Continued

Assets	Special Revenue Funds: River Rangers	Special Revenue Funds: Mat-Su Construction Trades	Special Revenue Funds: Mat-Su Health Foundation	Special Revenue Funds: Total Special Revenue Funds	Debt Service Fund	Capital Improvement Plan Capital Project Fund	Total Other Governmental Funds
Cash and cash equivalents	$ -	-	-	5,500	2,500	-	8,000
Due from other funds	4,883	111,335	76,747	4,955,086	1,438,804	3,415,443	9,809,333
Receivables	-	-	-	7,797,850	-	-	7,797,850
Inventory	-	28,346	-	1,343,610	-	-	1,343,610
Prepaids	-	2,000	-	2,000	-	-	2,000
Total assets	4,883	141,681	76,747	14,104,046	1,441,304	3,415,443	18,960,793
Liabilities and Fund Balances							
Liabilities:							
Accounts payable	-	-	2,879	256,447	-	79,800	336,247
Due to other funds	-	-	-	7,027,920	-	-	7,027,920
Unearned revenue	-	-	71,363	296,933	-	-	296,933
Total liabilities	-	-	74,242	7,581,300	-	79,800	7,661,100
Fund balances:							
Nonspendable	-	30,346	-	1,345,610	-	-	1,345,610
Committed	-	-	-	3,979,397	1,441,304	3,335,643	8,756,344
Assigned	4,883	111,335	2,505	1,197,739	-	-	1,197,739
Total fund balances	4,883	141,681	2,505	6,522,746	1,441,304	3,335,643	11,299,693
Total liabilities and fund balances	$ 4,883	141,681	76,747	14,104,046	1,441,304	3,415,443	18,960,793

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds

Year Ended June 30, 2025

	Special Revenue Funds					
	Student Transportation	Suicide Awareness and Prevention	Youth In Detention	Student Life Skills Program	Nutritional Alaskan Foods	Fresh Fruit and Vegetable Program
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Other	-	-	-	-	-	-
Intergovernmental:						
State of Alaska	17,586,907	24,539	119,249	87,338	-	-
Federal sources	-	-	-	-	-	381,041
Total revenues	17,586,907	24,539	119,249	87,338	-	381,041
Expenditures:						
Current:						
Instruction	-	5,972	-	-	-	-
Special education instruction	-	-	94,785	158,339	-	-
Special education support services - students	-	-	17,470	-	-	-
Support services - students	-	-	-	-	-	-
Support services - instruction	-	15,508	-	-	-	-
School administration	-	-	-	-	-	-
School administration support services	-	-	-	-	-	-
District administration support services	-	1,439	6,994	-	-	-
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	1,620	-	-	-	-
Student transportation - to and from school	20,302,854	-	-	-	-	-
Student transportation - school activities	201	-	-	-	-	-
Student transportation - other	440,067	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	-	-	-	53,808	381,041
Debt service	41,261	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	20,784,383	24,539	119,249	158,339	53,808	381,041
Excess (deficiency) of revenues over expenditures	(3,197,476)	-	-	(71,001)	(53,808)	-
Other financing sources (uses):						
Transfers in	3,197,476	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	3,197,476	-	-	-	-	-
Net change in fund balances	-	-	-	(71,001)	(53,808)	-
Fund balances, beginning of year	-	-	-	71,001	155,986	-
Fund balances, end of year	$ -	-	-	-	102,178	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds					
	NSLP Equipment Assistance	Food Service Fund	Title I-D Delinquent	McKinney Homeless	Alternative Schools Grant	Title II - A Training and Recruitment
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	1,096,122	-	-	-	-
Other	-	109,304	-	-	-	-
Intergovernmental:						
State of Alaska	-	-	-	-	35,942	-
Federal sources	9,909	6,714,712	35,193	71,953	-	1,000,419
Total revenues	9,909	7,920,138	35,193	71,953	35,942	1,000,419
Expenditures:						
Current:						
Instruction	-	-	10,000	47,668	33,834	-
Special education instruction	-	-	145	-	-	-
Special education support services - students	-	-	-	-	-	636
Support services - students	-	-	-	5,429	-	-
Support services - instruction	-	-	22,984	2,025	-	919,786
School administration	-	-	-	-	-	-
School administration support services	-	-	-	-	-	-
District administration support services	-	3,905	2,064	4,205	2,108	79,997
Operations and maintenance of plant	-	356,969	-	-	-	-
Student activities	-	-	-	2,146	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-
Community services	-	-	-	10,480	-	-
Food services	9,909	9,585,539	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	9,909	9,946,413	35,193	71,953	35,942	1,000,419
Excess (deficiency) of revenues over expenditures	-	(2,026,275)	-	-	-	-
Other financing sources (uses):						
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-
Net change in fund balances	-	(2,026,275)	-	-	-	-
Fund balances, beginning of year	-	4,279,086	-	-	-	-
Fund balances, end of year	$ -	2,252,811	-	-	-	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds					
	Carl Perkins	ARP - Homeless I	ARP - Homeless II	Title III - A English Language	Title I-A Consolidated Administration	Title I-A Regular School Fund
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Other	-	-	-	-	-	-
Intergovernmental:						
State of Alaska	-	-	-	-	-	-
Federal sources	772,349	8,946	1,367	50,166	1,439,985	5,454,727
Total revenues	772,349	8,946	1,367	50,166	1,439,985	5,454,727
Expenditures:						
Current:						
Instruction	700,957	8,421	583	43,486	-	2,660,160
Special education instruction	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-
Support services - students	-	-	704	-	-	567,312
Support services - instruction	37,048	-	-	3,738	1,070,090	1,627,595
School administration	-	-	-	-	-	-
School administration support services	-	-	-	-	-	119,468
District administration support services	34,344	525	80	2,942	369,895	319,900
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	-	-	-	-	158,294
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-
Community services	-	-	-	-	-	1,998
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	772,349	8,946	1,367	50,166	1,439,985	5,454,727
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources (uses):						
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund balances, beginning of the year	-	-	-	-	-	-
Fund balances, end of year	$ -	-	-	-	-	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds					
	Title VI-B IDEA	21st Century Assisted Community Learning Center	Title I-C Migrant Education	Migrant Education Book Program	Preschool Disabled Section 619	Title IV-A Student Support and Academic
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Other	-	-	-	-	-	-
Intergovernmental:						
State of Alaska	-	-	-	-	-	-
Federal sources	5,917,934	507,365	2,727,944	44,147	212,153	864,692
Total revenues	5,917,934	507,365	2,727,944	44,147	212,153	864,692
Expenditures:						
Current:						
Instruction	-	315,570	2,165,828	35,220	-	286,843
Special education instruction	-	-	-	-	19,733	-
Special education support services - students	5,375,751	-	-	-	179,978	-
Support services - students	53,458	-	204,303	-	-	300,000
Support services - instruction	-	23,193	-	6,338	-	215,738
School administration	141,660	95,178	-	-	-	-
School administration support services	-	43,669	-	-	-	-
District administration support services	347,065	29,755	355,838	2,589	12,442	62,111
Operations and maintenance of plant	-	-	1,975	-	-	-
Student activities	-	-	-	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	5,917,934	507,365	2,727,944	44,147	212,153	864,692
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources (uses):						
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund balances, beginning of the year	-	-	750	-	-	-
Fund balances, end of year	$ -	-	750	-	-	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

	Special Revenue Funds					
	Title I-D Neglected and Delinquent	Comprehensive St. Literacy Development	Advancing Agriculture	Title I-A School Improvement	COVID Relief	Hazard Mitigation
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Other	-	-	-	-	-	-
Intergovernmental:						
State of Alaska	-	-	-	-	-	27,635
Federal sources	133,251	217,781	45,370	212,146	8,975	82,905
Total revenues	133,251	217,781	45,370	212,146	8,975	110,540
Expenditures:						
Current:						
Instruction	-	76,339	43,486	137,270	8,449	-
Special education instruction	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-
Support services - students	115,162	-	-	-	-	-
Support services - instruction	10,274	128,670	-	39,923	-	-
School administration	-	-	-	22,511	-	-
School administration support services	-	-	-	-	-	-
District administration support services	7,815	12,772	-	12,442	526	-
Operations and maintenance of plant	-	-	-	-	-	110,540
Student activities	-	-	1,884	-	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	133,251	217,781	45,370	212,146	8,975	110,540
Excess (deficiency) of revenues over expenditures	-	-	-	-	-	-
Other financing sources (uses):						
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-
Net change in fund balances	-	-	-	-	-	-
Fund balances, beginning of the year	-	-	-	-	-	-
Fund balances, end of year	$ -	-	-	-	-	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds					
	JROTC Wings	IEA Regular Fund	Region 16 Comprehensive Center	Contributions From Local Sources	Trapper Creek Community Enrichment	Refugee Impact Grant
Revenues:						
Local sources:						
Borough reimbursement	$ -	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Other	-	-	-	28,586	-	-
Intergovernmental:						
State of Alaska	-	-	-	-	-	-
Federal sources	74	632,968	51	600	-	51,245
Total revenues	74	632,968	51	29,186	-	51,245
Expenditures:						
Current:						
Instruction	74	515,941	-	23,187	-	47,144
Special education instruction	-	-	-	-	-	-
Special education support services - students	-	-	-	-	-	-
Support services - students	-	-	-	-	-	-
Support services - instruction	-	7,602	51	11,652	-	4,101
School administration	-	-	-	-	-	-
School administration support services	-	-	-	-	-	-
District administration support services	-	99,830	-	-	-	-
Operations and maintenance of plant	-	-	-	-	-	-
Student activities	-	9,595	-	9,075	-	-
Student transportation - to and from school	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-
Community services	-	-	-	-	-	-
Food services	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-
Total expenditures	74	632,968	51	43,914	-	51,245
Excess (deficiency) of revenues over expenditures	-	-	-	(14,728)	-	-
Other financing sources (uses):						
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-
Net change in fund balances	-	-	-	(14,728)	-	-
Fund balances, beginning of the year	-	-	-	38,170	5,732	-
Fund balances, end of year	$ -	-	-	23,442	5,732	-

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds						
	Talkeetna Community Enrichment	Knik Tribal Council Local	Cultural Program	Alaska Healthcare Workforce Pipeline	Student Activities	River Rangers	Mat-Su Construction Trades
Revenues:							
Local sources:							
Borough reimbursement	$ -	-	-	-	-	-	-
Charges for services	-	-	-	-	-	-	-
Other	-	210,000	1,631	-	4,286,187	-	-
Intergovernmental:							
State of Alaska	-	-	-	-	-	-	-
Federal sources	-	-	-	75,318	-	-	-
Total revenues	-	210,000	1,631	75,318	4,286,187	-	-
Expenditures:							
Current:							
Instruction	-	50,001	-	71,028	933,424	-	45,790
Special education instruction	-	-	-	-	36,112	-	-
Special education support services - students	-	-	-	-	299	-	-
Support services - students	-	12,849	-	-	1,272	-	-
Support services - instruction	-	147,150	-	-	120,165	-	-
School administration	-	-	-	-	384	-	-
School administration support services	-	-	-	-	4,084	-	-
District administration support services	-	-	-	4,290	-	-	-
Operations and maintenance of plant	-	-	-	-	8,861	-	-
Student activities	-	-	1,068	-	3,102,473	-	-
Student transportation - to and from school	-	-	-	-	-	-	-
Student transportation - school activities	-	-	-	-	-	-	-
Student transportation - other	-	-	-	-	-	-	-
Community services	-	-	-	-	-	-	-
Food services	-	-	-	-	-	-	-
Debt service	-	-	-	-	-	-	-
Construction and facilities acquisition	-	-	-	-	-	-	-
Total expenditures	-	210,000	1,068	75,318	4,207,074	-	45,790
Excess (deficiency) of revenues over expenditures	-	-	563	-	79,113	-	(45,790)
Other financing sources (uses):							
Transfers in	-	-	-	-	12,317	-	-
Transfers out	-	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	12,317	-	-
Net change in fund balances	-	-	563	-	91,430	-	(45,790)
Fund balances, beginning of the year	663	-	8,141	-	3,887,967	4,883	187,471
Fund balances, end of year	$ 663	-	8,704	-	3,979,397	4,883	141,681

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –Other Governmental Funds, Continued

	Special Revenue Funds			Capital Project Funds			
	Mat-Su Health Foundation	Total Special Revenue Funds	Debt Service Fund	Capital Improvement Plan	Legislative Grants	Total Capital Project Funds	Total Other Governmental Funds
Revenues:							
Local sources:							
Borough reimbursement	$ -	-	-	-	220,672	220,672	220,672
Charges for services	-	1,096,122	-	-	-	-	1,096,122
Other	191,343	4,827,051	-	-	-	-	4,827,051
Intergovernmental:						-	
State of Alaska	-	17,881,610	-	-	-	-	17,881,610
Federal sources	-	27,675,686	-	-	-	-	27,675,686
Total revenues	191,343	51,480,469	-	-	220,672	220,672	51,701,141
Expenditures:							
Current:							
Instruction	120,429	8,387,104	-	-	-	-	8,387,104
Special education instruction	-	309,114	-	-	-	-	309,114
Special education support services - students	-	5,574,134	-	-	-	-	5,574,134
Support services - students	5,000	1,265,489	-	-	-	-	1,265,489
Support services - instruction	20,000	4,433,631	-	-	-	-	4,433,631
School administration	-	259,733	-	-	-	-	259,733
School administration support services	-	167,221	-	-	-	-	167,221
District administration support services	-	1,775,873	-	-	-	-	1,775,873
Operations and maintenance of plant	-	478,345	-	-	-	-	478,345
Student activities	43,409	3,329,564	-	-	-	-	3,329,564
Student transportation - to and from school	-	20,302,854	-	-	-	-	20,302,854
Student transportation - school activities	-	201	-	-	-	-	201
Student transportation - other	-	440,067	-	-	-	-	440,067
Community services	-	12,478	-	-	-	-	12,478
Food services	-	10,030,297	-	-	-	-	10,030,297
Debt service	-	41,261	393,240	-	-	-	434,501
Construction and facilities Acquisition	-	-	-	2,096,267	220,672	2,316,939	2,316,939
Total expenditures	188,838	56,807,366	393,240	2,096,267	220,672	2,316,939	59,517,545
Excess (deficiency) of revenues over expenditures	2,505	(5,326,897)	(393,240)	(2,096,267)	-	(2,096,267)	(7,816,404)
Other financing sources (uses):							
Transfers in	-	3,209,793	593,600	680,000	-	680,000	4,483,393
Transfers out	-	-	-	(400,000)	-	(400,000)	(400,000)
Total other financing sources (uses)	-	3,209,793	593,600	280,000	-	280,000	4,083,393
Net change in fund balances	2,505	(2,117,104)	200,360	(1,816,267)	-	(1,816,267)	(3,733,011)
Fund balances, beginning of the year	-	8,639,850	1,240,944	5,151,910	-	5,151,910	15,032,704
Fund balances, end of year	$ 2,505	6,522,746	1,441,304	3,335,643	-	3,335,643	11,299,693

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SPECIAL REVENUE FUNDS

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Student Transportation Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 17,547,850	17,586,907	39,057
Expenditures:			
Student transportation - to and from school:			
Non-certificated salaries	345,518	351,540	(6,022)
Employee benefits	214,337	212,937	1,400
Professional and technical services	2,200	1,199	1,001
Staff travel	6,121	4,377	1,744
Utility services	150	-	150
Other purchased services	19,756,592	19,729,470	27,122
Supplies, materials and media	6,632	3,078	3,554
Student transportation - in-lieu-of agreement	5,000	-	5,000
Other	700	253	447
Total student transportation - to and from school	20,337,250	20,302,854	34,396
Student transportation - school activities:			
Student travel	202	201	1
Student transportation - other:			
Other purchased services	965,619	440,067	525,552
Debt service:			
Interest on long-term debt	-	5,053	(5,053)
Redemption of principal on long-term debt	-	36,208	(36,208)
Total debt service	-	41,261	(41,261)
Total expenditures	21,303,071	20,784,383	518,688
Excess (deficiency) of revenues over expenditures	(3,755,221)	(3,197,476)	557,745
Other financing sources:			
Transfers in - General (School Operating) Fund	3,755,221	3,197,476	(557,745)
Net change in fund balance	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Suicide Awareness and Prevention Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 26,500	24,539	(1,961)
Expenditures:			
Instruction:			
Student travel	1,984	1,984	-
Supplies, materials and media	4,772	3,988	784
Total instruction	6,756	5,972	784
Support services - instruction:			
Non-certificated salaries	645	645	-
Employee benefits	123	59	64
Professional and technical services	13,225	13,225	-
Staff travel	155	155	-
Supplies, materials and media	2,222	1,224	998
Other	200	200	-
Total support services - instruction	16,570	15,508	1,062
District administration support services:			
Indirect costs	1,554	1,439	115
Student activities:			
Certificated salaries	977	977	-
Non-certificated salaries	467	467	-
Employee benefits	176	176	-
Total student activities	1,620	1,620	-
Total expenditures	26,500	24,539	1,961
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Youth in Detention Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 119,249	119,249	-
Expenditures:			
Special education instruction:			
Certificated salaries	70,875	68,941	1,934
Employee benefits	26,192	23,917	2,275
Other purchased services	9,109	-	9,109
Supplies, materials and media	13,073	1,927	11,146
Total special education instruction	119,249	94,785	24,464
Special education support services - students:			
Certificated salaries	-	14,559	(14,559)
Employee benefits	-	2,911	(2,911)
Total special education support services - students	-	17,470	(17,470)
District administration support services:			
Indirect costs	-	6,994	(6,994)
Total expenditures	119,249	119,249	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Student Life Skills Program Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 47,259	87,338	40,079
Expenditures:			
Special education instruction:			
Certificated salaries	1,559	62,860	(61,301)
Non-certificated salaries	42,012	68,544	(26,532)
Employee benefits	3,688	26,935	(23,247)
Total expenditures	47,259	158,339	(111,080)
Excess (deficiency) of revenues over expenditures	$ -	(71,001)	(71,001)
Fund balance, beginning of year		71,001	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Nutritional Alaskan Foods Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 185,000	-	(185,000)
Expenditures:			
Food services:			
Supplies, materials and media	185,000	53,808	131,192
Excess (deficiency) of revenues over expenditures	$ -	(53,808)	(53,808)
Fund balance, beginning of year		155,986	
Fund balance, end of year		$ 102,178	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Fresh Fruit and Vegetable Program Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 389,625	381,041	(8,584)
Expenditures:			
Food services:			
Non-certificated salaries	24,532	21,285	3,247
Employee benefits	15,309	13,612	1,697
Supplies, materials and media	349,784	346,144	3,640
Total expenditures	389,625	381,041	8,584
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

NSLP Equipment Assistance Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 9,909	9,909	-
Expenditures:			
Food services:			
Supplies, materials and media	4,988	4,988	-
Equipment	4,921	4,921	-
Total expenditures	9,909	9,909	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Food Service Fund Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources:			
Charges for services - lunch sales	$ 1,073,912	1,096,122	22,210
Other local revenues	59,688	109,304	49,616
Intergovernmental:			
Federal sources passed through the State of Alaska	8,258,349	6,714,712	(1,543,637)
Total revenues	9,391,949	7,920,138	(1,471,811)
Expenditures:			
District administration support services:			
Other purchased services	3,916	3,905	11
Operations and maintenance of plant:			
Utility services	29,286	26,733	2,553
Energy	257,024	249,718	7,306
Other purchased services	20,000	21,107	(1,107)
Insurance and bond premiums	59,414	37,509	21,905
Supplies, materials and media	67,500	21,902	45,598
Total operations and maintenance of plant	433,224	356,969	76,255
Food services:			
Non-certificated salaries	3,382,281	3,362,107	20,174
Employee benefits	1,348,025	1,351,625	(3,600)
Professional and technical services	4,000	-	4,000
Staff travel	16,000	14,037	1,963
Utility services	339	127	212
Other purchased services	79,000	69,305	9,695
Supplies, materials and media	3,671,442	4,025,410	(353,968)
Other	3,000	161,880	(158,880)
Equipment	450,722	601,048	(150,326)
Total food services	8,954,809	9,585,539	(630,730)
Total expenditures	9,391,949	9,946,413	(554,464)
Excess (deficiency) of revenues over expenditures	$ -	(2,026,275)	(2,026,275)
Fund balance, beginning of year		4,279,086	
Fund balance, end of year		$ 2,252,811	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-D Delinquent Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 69,726	35,193	(34,533)
Expenditures:			
Instruction:			
Professional and technical services	-	10,000	(10,000)
Supplies, materials and media	21,000	-	21,000
Total instruction	21,000	10,000	11,000
Special education instruction:			
Supplies, materials and media	2,000	145	1,855
Support services - instruction:			
Non-certificated salaries	15,000	11,154	3,846
Employee benefits	10,000	9,385	615
Supplies, materials and media	17,637	2,445	15,192
Total support services - instruction	42,637	22,984	19,653
District administration support services:			
Indirect costs	4,089	2,064	2,025
Total expenditures	69,726	35,193	34,533
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

McKinney Homeless Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 91,354	71,953	(19,401)
Expenditures:			
Instruction:			
Certificated salaries	6,886	5,172	1,714
Employee benefits	1,462	758	704
Student travel	4,020	1,458	2,562
Utility services	10,500	5,606	4,894
Supplies, materials and media	34,999	32,453	2,546
Tuition - students and stipends	250	250	-
Other	1,971	1,971	-
Total instruction	60,088	47,668	12,420
Support services - students:			
Professional and technical services	35	35	-
Supplies, materials and media	5,394	5,394	-
Total support services - students	5,429	5,429	-
Support services - instruction:			
Professional and technical services	1,790	1,050	740
Staff travel	1,765	975	790
Total support services - instruction	3,555	2,025	1,530
District administration support services:			
Indirect costs	6,531	4,205	2,326
Student activities:			
Other purchased services	150	150	-
Other	1,996	1,996	-
Total student activities	2,146	2,146	-
Community services:			
Professional and technical services	210	210	-
Other purchased services	13,021	9,895	3,126
Supplies, materials and media	374	375	(1)
Total community services	13,605	10,480	3,125
Total expenditures	91,354	71,953	19,401
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Alternative Schools Grant Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 41,600	35,942	(5,658)
Expenditures:			
Instruction:			
Student travel	1,000	170	830
Other purchased services	1,000	1,000	-
Supplies, materials and media	32,910	32,079	831
Other	1,750	585	1,165
Total instruction	36,660	33,834	2,826
Support services - instruction:			
Professional and technical services	2,000	-	2,000
Staff travel	500	-	500
Total support services - instruction	2,500	-	2,500
District administration support services:			
Indirect costs	2,440	2,108	332
Total expenditures	41,600	35,942	5,658
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title II-A Training and Recruitment Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 1,234,427	1,000,419	(234,008)
Expenditures:			
Special education support services - students:			
Certificated salaries	625	625	-
Employee benefits	11	11	-
Total special education support services - students	636	636	-
Support services - instruction:			
Certificated salaries	443,734	373,733	70,001
Non-certificated salaries	87,615	24,844	62,771
Employee benefits	122,701	109,122	13,579
Professional and technical services	396,245	365,057	31,188
Supplies, materials and media	65,576	39,030	26,546
Other	8,000	8,000	-
Total support services - instruction	1,123,871	919,786	204,085
District administration support services:			
Certificated salaries	22,724	20,000	2,724
Employee benefits	2,762	1,326	1,436
Indirect costs	84,434	58,671	25,763
Total district administration support services	109,920	79,997	29,923
Total expenditures	1,234,427	1,000,419	234,008
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Carl Perkins Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 775,146	772,349	(2,797)
Expenditures:			
Instruction:			
Certificated salaries	215,472	222,025	(6,553)
Non-certificated salaries	1,860	5,354	(3,494)
Employee benefits	61,345	82,692	(21,347)
Professional and technical services	6,669	20,817	(14,148)
Staff travel	15,119	3,239	11,880
Student travel	19,000	2,271	16,729
Other purchased services	28,900	37,363	(8,463)
Supplies, materials and media	271,182	273,740	(2,558)
Tuition-students and stipends	1,800	3,501	(1,701)
Other	2,340	2,334	6
Equipment	43,761	47,621	(3,860)
Total instruction	667,448	700,957	(33,509)
Support services - instruction:			
Certificated salaries	2,089	2,089	-
Employee benefits	325	326	(1)
Professional and technical services	24,973	13,465	11,508
Staff travel	45,569	21,059	24,510
Supplies, materials and media	-	109	(109)
Total support services - instruction	72,956	37,048	35,908
District administration support services:			
Indirect costs	34,742	34,344	398
Total expenditures	775,146	772,349	2,797
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

ARP-Homeless I Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 8,946	8,946	-
Expenditures:			
Instruction:			
Supplies, materials and media	8,421	8,421	-
District administration support services:			
Indirect costs	525	525	-
Total expenditures	8,946	8,946	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

ARP-Homeless II Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 2,748	1,367	(1,381)
Expenditures:			
Instruction:			
Staff travel	1,883	583	1,300
Support services - students:			
Supplies, materials and media	704	704	-
District administration support services:			
Indirect costs	161	80	81
Total expenditures	2,748	1,367	1,381
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title III-A English Language Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 68,244	50,166	(18,078)
Expenditures:			
Instruction:			
Certificated salaries	17,648	12,923	4,725
Employee benefits	2,640	1,938	702
Supplies, materials and media	36,715	28,090	8,625
Other	1,500	535	965
Total instruction	58,503	43,486	15,017
Support services - instruction:	.		
Certificated salaries	930	930	-
Employee benefits	133	133	-
Professional and technical services	1,227	1,227	-
Staff travel	2,000	-	2,000
Supplies, materials and media	1,448	1,448	-
Total support services - instruction	5,738	3,738	2,000
District administration support services:			
Indirect costs	4,003	2,942	1,061
Total expenditures	68,244	50,166	18,078
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-A Consolidated Administration Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 1,454,472	1,439,985	(14,487)
Expenditures:			
Support services - instruction:			
Certificated salaries	809,511	798,640	10,871
Employee benefits	263,623	261,139	2,484
Professional and technical services	385	385	-
Staff travel	7,248	7,248	-
Supplies, materials and media	2,854	2,678	176
Total support services - instruction	1,083,621	1,070,090	13,531
District administration support services:			
Non-certificated salaries	196,697	195,662	1,035
Employee benefits	90,179	89,783	396
Indirect costs	83,975	84,450	(475)
Total district administration support services	370,851	369,895	956
Total expenditures	1,454,472	1,439,985	14,487
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-A Regular School Fund Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 5,937,385	5,454,727	(482,658)
Expenditures:			
Instruction:			
Certificated salaries	670,879	652,289	18,590
Non-certificated salaries	866,424	813,693	52,731
Employee benefits	580,790	558,002	22,788
Professional and technical services	10,850	10,350	500
Staff travel	7,849	5,331	2,518
Student travel	36,577	30,819	5,758
Utility services	1,432	954	478
Other purchased services	9,501	3,845	5,656
Supplies, materials and media	882,798	576,528	306,270
Other	9,424	8,349	1,075
Total instruction	3,076,524	2,660,160	416,364
Support services - students:			
Certificated salaries	386,739	384,874	1,865
Non-certificated salaries	16,130	13,171	2,959
Employee benefits	165,866	161,799	4,067
Staff travel	749	749	-
Supplies, materials and media	6,894	6,719	175
Total support services - students	576,378	567,312	9,066
Support services - instruction:			
Certificated salaries	1,100,717	1,083,438	17,279
Non-certificated salaries	1,799	1,799	-
Employee benefits	424,469	422,411	2,058
Professional and technical services	87,484	85,117	2,367
Staff travel	20,813	17,423	3,390
Supplies, materials and media	17,777	17,407	370
Total support services - instruction	1,653,059	1,627,595	25,464
School administration support services:			
Non-certificated salaries	91,799	91,615	184
Employee benefits	27,911	27,853	58
Total school administration support services	119,710	119,468	242
District administration support services:			
Indirect costs	347,884	319,900	27,984
Student activities:			
Certificated salaries	113,006	111,287	1,719
Non-certificated salaries	26,776	26,513	263
Employee benefits	20,033	19,114	919
Other	2,015	1,380	635
Total student activities	161,830	158,294	3,536
Community services:			
Other purchased services	2,000	1,998	2
Total expenditures	5,937,385	5,454,727	482,658
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title VI-B IDEA Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 5,925,964	5,917,934	(8,030)
Expenditures:			
Special education support services - students:			
Certificated salaries	3,834,888	3,834,888	-
Employee benefits	1,548,422	1,540,863	7,559
Total special education support services - students	5,383,310	5,375,751	7,559
Support services - students:			
Certificated salaries	35,178	35,178	-
Employee benefits	18,280	18,280	-
Total support services - students	53,458	53,458	-
School administration:			
Certificated salaries	118,008	118,008	-
Employee benefits	23,652	23,652	-
Total school administration	141,660	141,660	-
District administration support services:			
Indirect costs	347,536	347,065	471
Total expenditures	5,925,964	5,917,934	8,030
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

21st Century Assisted Community Learning Center Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 538,227	507,365	(30,862)
Expenditures:			
Instruction:			
Certificated salaries	124,879	124,879	-
Non-certificated salaries	52,077	49,604	2,473
Employee benefits	34,956	33,598	1,358
Professional and technical services	42,900	42,886	14
Staff travel	13,043	6,011	7,032
Student travel	32,424	32,025	399
Supplies, materials and media	34,351	26,567	7,784
Total instruction	334,630	315,570	19,060
Support services - instruction:			
Professional and technical services	25,850	22,886	2,964
Staff travel	307	307	-
Total support services - instruction	26,157	23,193	2,964
School administration:			
Certificated salaries	72,312	72,312	-
Employee benefits	27,021	22,866	4,155
Total school administration	99,333	95,178	4,155
School administration support services:			
Non-certificated salaries	35,606	33,357	2,249
Employee benefits	10,936	10,312	624
Total school administration support services	46,542	43,669	2,873
District administration support services:			
Indirect costs	31,565	29,755	1,810
Total expenditures	538,227	507,365	30,862
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, year end		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-C Migrant Education Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 2,897,237	2,727,944	(169,293)
Expenditures:			
Instruction:			
Certificated salaries	613,516	614,625	(1,109)
Non-certificated salaries	820,186	793,902	26,284
Employee benefits	754,082	693,863	60,219
Professional and technical services	22,973	14,852	8,121
Staff travel	500	103	397
Utility services	3	3	-
Other purchased services	200	49	151
Supplies, materials and media	100,157	48,431	51,726
Other	1,000	-	1,000
Total instruction	2,312,617	2,165,828	146,789
Support services - students:			
Certificated salaries	141,596	141,139	457
Employee benefits	67,318	63,164	4,154
Total support services - students	208,914	204,303	4,611
Support services - instruction:			
Employee benefits	1,669	-	1,669
School administration:			
Certificated salaries	803	-	803
Employee benefits	1,958	-	1,958
Total school administration	2,761	-	2,761
District administration support services:			
Non-certificated salaries	124,837	124,873	(36)
Employee benefits	73,667	70,981	2,686
Indirect costs	170,625	159,984	10,641
Total district administration support services	369,129	355,838	13,291
Operations and maintenance of plant:			
Utility services	2,147	1,975	172
Total expenditures	2,897,237	2,727,944	169,293
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		750	
Fund balance, end of year		$ 750	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Migrant Education Book Program Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 53,800	44,147	(9,653)
Expenditures:			
Instruction:			
Professional and technical services	1,000	1,000	-
Supplies, materials and media	38,349	34,220	4,129
Total instruction	39,349	35,220	4,129
Support services - instruction:			
Staff travel	11,296	6,338	4,958
District administration support services:			
Indirect costs	3,155	2,589	566
Total expenditures	53,800	44,147	9,653
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Preschool Disabled Section 619 Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 212,671	212,153	(518)
Expenditures:			
Special education instruction:			
Supplies, materials and media	19,734	19,733	1
Special education support services - students:			
Certificated salaries	105,903	127,382	(21,479)
Employee benefits	50,796	45,755	5,041
Other purchased services	1,600	1,593	7
Supplies, materials and media	22,166	5,248	16,918
Total special education support services - students	180,465	179,978	487
District administration support services:			
Indirect costs	12,472	12,442	30
Total expenditures	212,671	212,153	518
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title IV-A Student Support and Academic Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 1,011,725	864,692	(147,033)
Expenditures:			
Instruction:			
Certificated salaries	131,364	103,753	27,611
Non-certificated salaries	70,644	64,090	6,554
Employee benefits	53,430	43,080	10,350
Professional and technical services	72,000	72,000	-
Student travel	1,196	1,196	-
Supplies, materials and media	2,704	2,424	280
Tuition-students and stipends	300	300	-
Total instruction	331,638	286,843	44,795
Support services - students:			
Professional and technical services	300,000	300,000	-
Support services - instruction:			
Certificated salaries	128,760	128,760	-
Non-certificated salaries	5,625	3,750	1,875
Employee benefits	4,703	3,808	895
Professional and technical services	133,898	57,720	76,178
Staff travel	21,974	21,700	274
Other purchased services	1,700	-	1,700
Supplies, materials and media	7,077	-	7,077
Total support services - instruction	303,737	215,738	87,999
District administration support services:			
Non-certificated salaries	6,812	6,812	-
Employee benefits	9,370	4,606	4,764
Indirect costs	60,168	50,693	9,475
Total district administration support services	76,350	62,111	14,239
Total expenditures	1,011,725	864,692	147,033
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-D Neglected and Delinquent Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 133,251	133,251	-
Expenditures:			
Special education - instruction:			
Other purchased services	10,000	-	10,000
Supplies, materials and media	16,248	-	16,248
Total special education - instruction	26,248	-	26,248
Support services - students:			
Certificated salaries	65,015	79,303	(14,288)
Employee benefits	30,936	35,859	(4,923)
Total support services - students	95,951	115,162	(19,211)
Support services - instruction:			
Non-certificated salaries	6,151	5,580	571
Employee benefits	4,901	4,694	207
Total support services - instruction	11,052	10,274	778
District administration support services:			
Indirect costs	-	7,815	(7,815)
Total expenditures	133,251	133,251	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Comprehensive St. Literacy Development Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 220,225	217,781	(2,444)
Expenditures:			
Instruction:			
Non-certificated salaries	42,317	41,342	975
Employee benefits	15,618	14,756	862
Professional and technical services	675	675	-
Supplies, materials and media	19,566	19,566	-
Total instruction	78,176	76,339	1,837
Support services - instruction:			
Certificated salaries	86,994	86,994	-
Employee benefits	42,140	41,676	464
Other	5	-	5
Total support services - instruction	129,139	128,670	469
District administration support services:			
Indirect costs	12,910	12,772	138
Total expenditures	220,225	217,781	2,444
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Advancing Agriculture Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska Division of Agriculture	$ 74,804	45,370	(29,434)
Expenditures:			
Instruction:			
Certificated salaries	-	3,803	(3,803)
Employee benefits	-	593	(593)
Student travel	6,025	9,310	(3,285)
Supplies, materials and media	60,758	27,165	33,593
Other	8,021	2,615	5,406
Total instruction	74,804	43,486	31,318
Student activities:			
Certificated salaries	-	1,630	(1,630)
Employee benefits	-	254	(254)
Total student activities	-	1,884	(1,884)
Total expenditures	74,804	45,370	29,434
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Title I-A School Improvement Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 220,000	212,146	(7,854)
Expenditures:			
Instruction:			
Certificated salaries	55,822	58,831	(3,009)
Non-certificated salaries	28,670	26,798	1,872
Employee benefits	36,220	30,563	5,657
Supplies, materials and media	34,651	21,078	13,573
Total instruction	155,363	137,270	18,093
Support services - instruction:			
Certificated salaries	16,226	16,226	-
Non-certificated salaries	1,218	1,218	-
Employee benefits	2,773	2,728	45
Professional and technical services	10,519	10,519	-
Staff travel	9,232	9,232	-
Supplies, materials and media	205	-	205
Total support services - instruction	40,173	39,923	250
School administration:			
Certificated salaries	9,260	19,695	(10,435)
Employee benefits	3,328	2,816	512
Total school administration	12,588	22,511	(9,923)
District administration support services:			
Indirect costs	11,876	12,442	(566)
Total expenditures	220,000	212,146	7,854
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

COVID Relief Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Special Revenue Fund

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through the State of Alaska	$ 8,975	8,975	-
Expenditures:			
Instruction:			
Supplies, materials and media	8,449	8,449	-
District administration support services:			
Indirect costs	526	526	-
Total expenditures	8,975	8,975	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Hazard Mitigation Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Special Revenue Fund

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
State of Alaska	$ 27,635	27,635	-
Federal sources passed through the State of Alaska	82,905	82,905	-
Total revenue	110,540	110,540	-
Expenditures:			
Operations and maintenance of plant:			
Professional and technical services	110,540	110,540	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

JROTC Wings Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental - direct			
Federal sources	$ 15,400	74	(15,326)
Expenditures:			
Instruction:			
Professional and technical services	74	74	-
Supplies, materials and media	15,326	-	15,326
Total expenditures	15,400	74	15,326
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

IEA Regular Fund Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental - direct			
Federal sources	$ 632,968	632,968	-
Expenditures:			
Instruction:			
Certificated salaries	124,454	124,454	-
Non-certificated salaries	189,116	189,116	-
Employee benefits	134,756	134,440	316
Professional and technical services	2,000	2,000	-
Student travel	2,266	2,266	-
Utility services	402	402	-
Other purchased services	725	725	-
Supplies, materials and media	36,187	36,187	-
Tuition - students and stipends	250	250	-
Other	26,102	26,101	1
Total instruction	516,258	515,941	317
Support services - instruction:			
Staff travel	1,676	1,676	-
Other	5,926	5,926	-
Total support services - instruction	7,602	7,602	-
District administration support services:			
Non-certificated salaries	36,568	36,568	-
Employee benefits	26,155	26,155	-
Indirect costs	37,107	37,107	-
Total district administration support services	99,830	99,830	-
Student activities:			
Student travel	1,514	1,514	-
Supplies, materials and media	4,509	4,824	(315)
Other	3,255	3,257	(2)
Total student activities	9,278	9,595	(317)
Total expenditures	632,968	632,968	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Region 16 Comprehensive Center Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through Southeast Regional Resource Center	$ 51	51	-
Expenditures:			
Support services - instruction:			
Supplies, materials and media	51	51	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Contributions From Local Sources Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources - other	$ 83,388	28,586	(54,802)
Intergovernmental -			
Federal sources passed through the State of Alaska	600	600	-
Total revenue	83,988	29,186	(54,802)
Expenditures:			
Instruction:			
Professional and technical services	3,200	3,200	-
Supplies, materials and media	33,444	19,987	13,457
Equipment	16,799	-	16,799
Total Instruction	53,443	23,187	30,256
Support services - instruction:			
Staff travel	2,500	2,500	-
Supplies, materials and media	14,600	9,152	5,448
Total support services - instruction	17,100	11,652	5,448
Student activities:			
Student travel	427	1,377	(950)
Supplies, materials and media	12,918	7,598	5,320
Other	100	100	-
Total student activities	13,445	9,075	4,370
Total expenditures	83,988	43,914	40,074
Excess (deficiency) of revenues over expenditures	$ -	(14,728)	14,728
Fund balance, beginning of year		38,170	
Fund balance, end of year		$ 23,442	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Trapper Creek Community Enrichment Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues	$ -	-	-
Expenditures	-	-	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		5,732	
Fund balance, end of year		$ 5,732	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Refugee Impact Grant Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues - intergovernmental:			
Federal sources passed through Catholic Social Services	$ 116,552	51,245	(65,307)
Expenditures:			
Instruction:			
Certificated salaries	22,978	3,082	19,896
Employee benefits	2,701	482	2,219
Professional and technical services	16,418	-	16,418
Staff travel	234	234	-
Student travel	30,131	15,974	14,157
Other purchased services	3,555	1,115	2,440
Supplies, materials and media	19,825	9,918	9,907
Other	16,336	16,339	(3)
Total instruction	112,178	47,144	65,034
Support services - instruction:			
Non-certificated salaries	2,363	3,780	(1,417)
Employee benefits	2,011	321	1,690
Total support services - instruction	4,374	4,101	273
Total expenditures	116,552	51,245	65,307
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Talkeetna Community Enrichment Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues	$ -	-	-
Expenditures	-	-	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		663	
Fund balance, end of year		$ 663	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Knik Tribal Council Local Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources - other	$ 210,000	210,000	-
Expenditures:			
Instruction:			
Certificated salaries	43,152	43,152	-
Employee benefits	6,460	6,460	-
Supplies, materials and media	389	389	-
Total instruction	50,001	50,001	-
Support services - students:			
Certificated salaries	12,512	12,512	-
Employee benefits	337	337	-
Total support services - students	12,849	12,849	-
Support services - instruction:			
Non-certificated salaries	93,456	93,456	-
Employee benefits	53,694	53,694	-
Total support services - instruction	147,150	147,150	-
Total expenditures	210,000	210,000	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Cultural Program Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget- Positive (Negative)
Revenues:			
Local sources - other	$ 6,141	1,631	(4,510)
Expenditures:			
Instruction:			
Student travel	1,750	-	1,750
Operations and maintenance of plant:			
Other purchased services	1,075	-	1,075
Student activities:			
Non-certificated salaries	1,155	-	1,155
Employee benefits	106	-	106
Supplies, materials and media	2,055	693	1,362
Other	-	375	(375)
Total student activities	3,316	1,068	2,248
Total expenditures	6,141	1,068	5,073
Excess of revenues over expenditures	$ -	563	563
Fund balance, beginning of year		8,141	
Fund balance, end of year		$ 8,704	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Alaska Healthcare Workforce Pipeline Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Intergovernmental - federal sources passed through Alaska Primary Care Association	$ 104,016	75,318	(28,698)
Expenditures:			
Instruction:			
Certificated salaries	46,873	31,192	15,681
Employee benefits	16,693	16,500	193
Staff travel	500	-	500
Student travel	2,500	-	2,500
Other purchased services	-	3,151	(3,151)
Supplies, materials and media	25,000	9,948	15,052
Tuition-students and stipends	7,500	5,837	1,663
Other	-	4,400	(4,400)
Total instruction	99,066	71,028	28,038
District administration support services:			
Indirect costs	4,950	4,290	660
Total expenditures	104,016	75,318	28,698
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		-	
Fund balance, end of year		$ -	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources - other	$ 4,100,000	4,286,187	186,187
Expenditures:			
Instruction:			
Professional and technical services	-	340	(340)
Staff travel	-	1,916	(1,916)
Student travel	-	200,202	(200,202)
Other purchased services	-	19,289	(19,289)
Supplies, materials and media	-	557,904	(557,904)
Other	-	153,773	(153,773)
Total instruction	-	933,424	(933,424)
Special education instruction:			
Professional and technical services	-	20	(20)
Student travel	-	875	(875)
Supplies, materials and media	-	27,989	(27,989)
Other	-	7,228	(7,228)
Total special education instruction	-	36,112	(36,112)
Special education support services - students:			
Other purchased services	-	144	(144)
Supplies, materials and media	-	155	(155)
Total special education support services: students	-	299	(299)
Support services - students:			
Supplies, materials and media	-	1,272	(1,272)
Support services - instruction:			
Certificated salaries	-	1,138	(1,138)
Employee benefits	-	163	(163)
Student travel	-	136	(136)
Supplies, materials and media	-	118,478	(118,478)
Other	-	250	(250)
Total support services - instruction	-	120,165	(120,165)

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Student Activities Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual, Continued

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Expenditures, Continued:			
School administration:			
Supplies, materials and media	$ -	284	(284)
Other	-	100	(100)
Total school administration	-	384	(384)
School administration support services:			
Other purchased services	-	142	(142)
Supplies, materials and media	-	3,942	(3,942)
Total school administration support services	-	4,084	(4,084)
Operations and maintenance of plant:			
Supplies, materials and media	-	8,861	(8,861)
Student activities:			
Certificated salaries	-	122,929	(122,929)
Non-certificated salaries	-	136,356	(136,356)
Employee benefits	-	30,537	(30,537)
Professional and technical services	-	1,973	(1,973)
Staff travel	-	13,008	(13,008)
Student travel	-	625,024	(625,024)
Utility services	-	58	(58)
Other purchased services	-	565,222	(565,222)
Supplies, materials and media	4,100,000	1,381,752	2,718,248
Other	-	197,927	(197,927)
Equipment	-	27,687	(27,687)
Total student activities	4,100,000	3,102,473	997,527
Total expenditures	4,100,000	4,207,074	(107,074)
Excess of revenues over expenditures	-	79,113	79,113
Other financing sources:			
Transfers in - General (School Operating) Fund	-	12,317	12,317
Net change in fund balance	$ -	91,430	91,430
Fund balance, beginning of year		3,887,967	
Fund balance, end of year		$ 3,979,397	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

River Rangers Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues	$ -	-	-
Expenditures	-	-	-
Excess of revenues over expenditures	$ -	-	-
Fund balance, beginning of year		4,883	
Fund balance, end of year		$ 4,883	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Mat-Su Construction Trades Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources - other	$ 187,471	-	(187,471)
Expenditures:			
Instruction:			
Other purchased services	350	350	-
Supplies, materials and media	187,121	45,440	141,681
Total expenditures	187,471	45,790	141,681
Excess (deficiency) of revenues over expenditures	$ -	(45,790)	(45,790)
Fund balance, beginning of year		187,471	
Fund balance, end of year		$ 141,681	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Mat-Su Health Foundation Special Revenue Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual

Year Ended June 30, 2025

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues:			
Local sources - other	$ 252,706	191,343	(61,363)
Expenditures:			
Instruction:			
Certificated salaries	12,506	6,200	6,306
Non-certificated salaries	8,240	8,240	-
Employee benefits	3,108	2,682	426
Professional and technical services	1,860	650	1,210
Student travel	23,373	-	23,373
Supplies, materials and media	43,636	37,062	6,574
Other	11,414	295	11,119
Equipment	65,300	65,300	-
Total instruction	169,437	120,429	49,008
Support services - students:			
Professional and technical services	5,000	5,000	-
Support services - instruction:			
Supplies, materials and media	20,000	20,000	-
Student activities:			
Certificated salaries	5,110	1,225	3,885
Non-certificated salaries	350	175	175
Employee benefits	442	35	407
Student travel	18,219	16,623	1,596
Supplies, materials and media	23,766	17,640	6,126
Other	10,382	7,711	2,671
Total student activities	58,269	43,409	14,860
Total expenditures	252,706	188,838	63,868
Excess of revenues over expenditures	$ -	2,505	2,505
Fund balance, beginning of year		-	
Fund balance, end of year		$ 2,505	



DEBT SERVICE FUND

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Debt Service Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Year Ended June 30, 2024

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget-Positive (Negative)
Revenues	$ -	-	-
Expenditures:			
Debt service:			
Interest on long-term debt	231,689	206,862	24,827
Redemption of principal on long-term debt	161,911	186,378	(24,467)
Total expenditures	393,600	393,240	360
Excess (deficiency) of revenues over expenditures	(393,600)	(393,240)	360
Other financing sources:			
Transfers in General (School Operating) Fund	393,600	593,600	200,000
Net change in fund balance	$ -	200,360	200,360
Fund balance, beginning of year		1,240,944	
Fund balance, end of year		$ 1,441,304	



CAPITAL PROJECTS FUND

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Capital Improvement Plan Capital Project Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

Year Ended June 30, 2025

Revenues	$	-
Expenditures:		
Construction and facilities acquisition:		
Professional and technical services		222,880
Other purchased services		832,906
Supplies, materials and media		918,219
Equipment		122,262
Total expenditures		2,096,267
Excess (deficiency) of revenues over expenditures		(2,096,267)
Other financing sources (uses):		
Transfers in:		
General (School Operating) Fund		680,000
Transfers out - Renewal Replacement Special Revenue Fund		(400,000)
Net other financing sources		280,000
Net change in fund balance		(1,816,267)
Fund balance, beginning of year		5,151,910
Fund balance, end of year	$	3,335,643

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Legislative Grants Capital Project Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

Year Ended June 30, 2025

Revenues:		
Local sources - Borough reimbursement	$	220,672
Expenditures:		
Construction and facilities acquisition:		
Other purchased services		92,436
Supplies, materials and media		35,799
Equipment		92,437
Total expenditures		220,672
Excess of revenues over expenditures		-
Fund balance, beginning of year		-
Fund balance, end of year	$	-

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SCHEDULE OF COMPLIANCE

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of Compliance - AS 14.17.505

Year Ended June 30, 2025

Total fund balance - General (School Operating) Fund	$	20,594,497
less exemptions per 4 AAC 09.60(a):		
Inventory		1,468,107
Prepaids		6,296,850
Insurance reserves		750,000
Correspondence program		4,026,909
Fund balance subject to 10% limitation	$	8,052,631

Nonexempt fund balances as a percentage of current year expenditures:

Fund balance subject to limitations	=	8,052,631	2.75%
Current year expenditures		293,099,823	

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of Expenditures of Federal Awards

Year End June 30, 2025

Federal Grantor	Assistance Listing Number	Federal Grantor/ Pass Through Number	Grant Amount	Current Year Expenditures
U.S. Department of Education:				
Direct Programs:				
Indian Education	84.060A	S060A240070	632,968	632,968
Passed through the State of Alaska, Department of Education and Early Development:				
Migrant Literacy	84.011A	MB 25.MSSD.01	53,800	44,147
Title I-C	84.011A	IP 25.MSSD.01	4,665,505	2,727,944
Consolidated Administration Pool	84.011A	IP 25.MSSD.01	466,753	466,510
Total ALN 84.011			5,186,058	3,238,601
School Improvement	84.010A	SI 25.MSSD.01	220,000	212,146
Neglected and Delinquent	84.010A	ND 25.MSSD.01	133,251	133,251
Title I-A	84.010A	IP 25.MSSD.01	6,506,039	5,454,727
Consolidated Administration Pool	84.010A	IP 25.MSSD.01	568,654	568,357
Total ALN 84.010			7,427,944	6,368,481
Special Education Cluster (IDEA):				
Section 619	84.173A	SE 25.MSSD.01	212,671	212,153
Title VI-B	84.027A	SE 25.MSSD.01	5,925,964	5,917,934
Total Special Education Cluster (IDEA)			6,138,635	6,130,087
Title I-D Delinquent	84.013A	IP 25.MSSD.01	69,726	35,193
Carl Perkins Secondary	84.048A	EK 25.MSSD.01	775,146	772,349
Education for Homeless Children and Youth	84.196A	AH 25.MSSD.01	107,354	71,953
21st CCLC	84.287C	AC 25.MSSD.01	538,227	507,365
Title II-A	84.367A	IP 25.MSSD.01	1,870,025	1,000,419
Consolidated Administration Pool	84.367A	IP 25.MSSD.01	392,612	392,408
Total ALN 84.367			2,262,637	1,392,827
Title III-A English Language Acquisition	84.365A	IP 25.MSSD.01	69,125	50,166
Consolidated Administration Pool	84.365A	IP 25.MSSD.01	632	632
Total ALN 84.365			69,757	50,798
Title IV-A	84.424A	IP 25.MSSD.01	1,281,531	864,692
Consolidated Administration Pool	84.424A	IP 25.MSSD.01	12,084	12,078
Total ALN 84.424			1,293,615	876,770
Education Stabilization Fund:				
COVID-19 ARP - ESSER - Homeless I	84.425W	AH 25.MSSD.01	8,946	8,946
COVID-19 ARP - ESSER - Homeless II	84.425W	AH 25.MSSD.01	2,748	1,367
COVID-19 ARP ACT: ESSER III	84.425U	ER 25.MSSD.01	8,975	8,975
Passed through the State of Alaska, Division of Agriculture:				
COVID-19 ARP GEER	84.425V	S425V21001	90,000	45,370
Total ALN 84.425			110,669	64,658
Alaska Literacy	84.371C	AL 25.MSSD.01	220,225	217,781
Passed through Regional Resources Center - Region 16 Comprehensive Center	84.283	S283B190059	7,640	51
Total U.S. Department of Education			24,840,601	20,359,882

(continued)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of Expenditures of Federal Awards, Continued

Federal Grantor	Assistance Listing Number	Federal Grantor/ Pass Through Number	Grant Amount	Current Year Expenditures
U.S. Department of Commerce:				
Passed through Alaska Primary Care Association:				
Alaska Healthcare Workforce Pipeline Project	11.307	ED22HDQ3070091	$ 306,899	75,318
U.S. National Endowment for the Arts:				
Passed through the State of Alaska,				
Alaska State Council on the Arts:				
Artists in Schools	45.024	FY25AISI0008	600	600
U.S. Department of Health and Human Services:				
Passed through Catholic Social Services:				
Ukrainian Refugee School Impact Grant	93.566	2301AKRSSS	116,552	51,245
U.S. Department of Homeland Security:				
Passed through the State of Alaska, Department of Military and				
Veterans Affairs Division of Homeland Security & Emergency Management:				
Hazard Mitigation	97.039	4413-15R	367,222	82,905
U.S. Department of Agriculture:				
Passed through the State of Alaska, Department of				
Education and Early Development:				
Child Nutrition Cluster:				
National School Breakfast	10.553	None	1,636,320	1,636,320
National School Lunch	10.555	None	4,241,469	4,241,469
National School Lunch Commodities	10.555	None	321,504	321,504
Summer Food Service Program	10.559	None	446,582	446,582
Fresh Fruits and Vegetables	10.582	FF 25.MSSD.01	48,703	40,119
Fresh Fruits and Vegetables	10.582	FF 25.MSSD.02	340,922	340,922
Total Child Nutrition Cluster			7,035,500	7,026,916
Food Distribution Administrative Fee Reimbursement	10.560	FD 25.MSSD.01	30,674	30,674
Child and Adult Care Food Program Meals	10.558	None	38,163	38,163
NSLP Equipment Assistance Grant	10.579	NS 25.MSSD.01	9,909	9,909
Total U.S. Department of Agriculture			7,114,246	7,105,662
Total federal financial assistance			$ 32,746,120	27,675,612

See accompanying notes to the Schedule.

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Matanuska-Susitna Borough School District under programs of the federal government for the year ended June 30, 2025. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*. Because the Schedule presents only a selected portion of the operations of Matanuska-Susitna Borough School District, it is not intended to and does not present the basic financial statements of Matanuska-Susitna Borough School District.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Matanuska-Susitna Borough School District has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.

Note 3. Passed Through Awards

No amounts were passed through to subrecipients.

Note 4. Non-monetary Assistance

Non-monetary assistance is reported on the schedule at fair value of commodities received and disbursed. For the year ended June 30, 2025, the District received $321,504 in commodities.

Note 5. Reconciliation of Federal Expenditures to the Financial Statements

The following programs are reported as Intergovernmental - Federal revenues, however are not subject to compliance in accordance with the Title 2 U.S. Code of Federal Regulations Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*:

Total Schedule of Expenditures of Federal Awards	$	27,675,612
Medicaid Reimbursement		788,136
JROTC Contract Revenue		167,227
JROTC Wings Contract Revenue		74
Total Federal Expenditures	$	28,631,049

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of the Matanuska-Susitna Borough)

Schedule of State Financial Assistance

Year End June 2025

State Grantor	Grant Number	Grant Amount	Current Year Expenditures
Alaska Department of Education and Early Development:			
Direct:			
* Public School Funding - Entitlement	FY25	$ 163,509,641	163,509,641
Quality Schools	FY25	565,604	565,604
Dividend Raffle	FY25	64,703	64,703
* HB268 - Foundation	FY25	24,038,177	24,038,177
Student Transportation	FY25	15,787,324	15,787,324
* HB268 - Student Transportation	FY25	1,679,583	1,679,583
Suicide Awareness, and Prevention	SP 25.MSSD.01	26,500	24,539
Youth in Detention	EY 25.MSSD.01	119,249	119,249
Alternative Schools Grant	BH 25.MSSD.01	41,600	35,942
Total Alaska Department of Education and Early Development		205,832,381	205,824,762
Alaska Department of Military and Veterans Affairs:			
Direct:			
Hazard Mitigation	4413-15R	122,408	27,635
Alaska Division of Vocational Rehabilitation:			
Direct:			
Student Live Skills	AFP 2176, 2197, 2256, 2373	87,338	87,338
Alaska Department of Family and Community Services:			
Direct:			
Foster Care Transportation	FY25	120,000	120,000
Total State financial assistance		$ 206,162,127	206,059,735

See accompanying notes to the Schedule.

Note 1. Basis of Presentation

The accompanying schedule of state financial assistance (the "Schedule") includes the state award activity of Matanuska-Susitna Borough School District under programs of the State of Alaska for the year ended June 30, 2025. The information in this Schedule is presented in accordance with the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Because the Schedule presents only a selected portion of the operations of Matanuska-Susitna Borough School District, it is not intended to and does not present the basic financial statements of Matanuska-Susitna Borough School District.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting, which is described in Note 1 to the District's basic financial statements.

Note 3. Subrecipients

No state funds were passed through to subrecipients.

Note 4. Major Programs

* denotes a major program for compliance audit purposes.

Note 5. Reconciliation of State Expenditures to the Financial Statements

The following programs are reported as Intergovernmental - State of Alaska revenues, however, are not subject to compliance in accordance with the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*:

Total Schedule of State Financial Assistance	$	206,059,735
PERS On-Behalf		1,766,338
TRS On-Behalf		17,539,265
Total State Financial Assistance	$	225,365,338

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STATISTICAL SECTION

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MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 1

Net Position by Component

Last Ten Fiscal Years

(accrual basis of accounting, unaudited)

	Fiscal Year				
	2014-15	**2016-17**	**2017-18**	**2018-19**	**2019-20**
Governmental activities:					
Net investment in capital assets	$ 11,719,917	$ 12,468,508	$ 12,420,350	$ 12,332,307	$ 12,668,332
Restricted					
Endowment & Scholarships	-	-	4,285	4,289	4,290
Correspondence	1,227,235	1,610,912	1,768,396	1,919,998	2,068,724
Unrestricted (deficit)	(101,330,211)	(147,605,306)	(160,442,006)	(143,730,043)	(110,676,134)
Total Net Position	$ (88,383,059)	$ (133,525,886)	$ (146,248,975)	$ (129,473,449)	$ (95,934,788)

	Fiscal Year				
	2020-21	**2021-22**	**2022-23**	**2023-24**	**2024-25**
Governmental activities:					
Net investment in capital assets	$ 11,552,162	$ 10,133,483	$ 10,816,204	$ 9,026,204	$ 1,960,033
Restricted					
Endowment & Scholarships	-	-	-	-	-
Correspondence	3,162,995	2,883,810	3,097,070	3,389,851	4,026,909
Unrestricted (deficit)	(96,605,099)	(39,413,081)	(8,520,557)	9,145,185	(25,264,704)
Total Net Position	$ (81,889,942)	$ (26,395,788)	$ 5,392,717	$ 21,561,240	$ (19,277,762)

Note:

- Beginning with fiscal year 2015, the District adopted the provisions of GASB Statement No. 68 Accounting and Financial Reporting for Pensions, which among other accounting and reporting criteria, requires the District to recognize its proportional share of the Net Pension Liability (and related deferred inflow/outflows of resources), as of the beginning of the District's fiscal year. As a result of the implementation of this statement, the Unrestricted amount of the District's net position is negative as opposed to positive numbers in prior years.
- Beginning with the fiscal year 2021 financial reports, the District adopted GASB Statement No. 84, which caused the reclassification of the Student Activities Fund from an agency fund to a governmental fund.
- Beginning with the fiscal year 2023 financial reports, the District adopted GASB Statement No. 96, which changed the accounting and financial reporting for subscription-based technology related arrangements.
- Beginning with the fiscal year 2025 financial reports, the District adopted GASB Statement No. 101, which changed the accounting and financial reporting for compenstated absences.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 2

Changes in Net Position

Last Ten Fiscal Years

(accrual basis of accounting)

	Fiscal Year			
	2015-16	**2016-17**	**2017-18**	**2018-19**
Expenses				
Governmental activities:				
Instruction	$ 122,469,569	$ 129,211,154	$ 107,165,419	$ 99,898,869
Special education instruction	48,649,106	50,200,983	40,822,523	38,967,635
Special education support svcs - students	16,189,170	20,122,446	17,627,881	16,177,323
Support services - students	12,929,378	13,950,916	9,372,277	8,858,952
Support services - instruction	14,381,217	14,075,318	11,487,186	13,683,946
School administration	11,442,708	12,271,585	10,249,983	9,756,751
School administration support services	12,952,086	13,400,426	10,107,832	9,637,263
District administration	2,676,091	2,666,430	1,540,370	1,375,486
District administration support services	16,529,327	14,864,925	12,205,977	12,501,533
Operations and maintenance of plant	29,164,991	28,816,558	24,384,005	24,523,333
Student activities	3,911,398	4,283,203	3,545,267	3,454,577
Student transportation service - other transportation services	17,055,480	809,345	400,198	228,364
Student transportation service - to and from school	-	18,046,667	17,462,016	17,516,999
Community services	19,978	23,994	22,180	72,538
Food services	6,775,158	7,103,926	6,940,007	6,869,344
Construction and facilities acquisition	731,402	1,945,688	1,926,253	4,113,477
Interest on long-term debt	-	-	401,222	242,811
Total expenses	315,877,059	331,793,564	275,660,596	267,879,201
Program Revenues				
Governmental activities:				
Charges for services:	1,039,643	1,115,178	1,097,620	1,212,213
Operating grants and contributions	62,405,666	54,554,845	52,947,144	49,365,415
Capital grants and contributions	-	-	-	-
Total program revenues	63,445,309	55,670,023	54,044,764	50,577,628
Net expense - governmental activities	(252,431,750)	(276,123,541)	(221,615,832)	(217,301,573)
General Revenues and Other Changes in Net Position				
Governmental activities:				
Grants and contributions not restricted to specific programs:				
Borough direct appropriation	52,665,941	55,841,300	55,841,300	58,374,918
State grants and entitlements not restricted	164,091,360	170,159,334	170,625,841	172,766,647
E-rate	2,437,337	1,349,403	1,280,412	1,276,298
Medicaid	1,066,987	1,090,092	1,356,014	618,220
Special item - transfer to Governmental Units	-	-	-	-
Gain on sale of captital assets	-	-	-	-
Other	2,497,500	2,540,585	961,998	1,041,016
Total general revenue	222,759,125	230,980,714	230,065,565	234,077,099
Change in Net Position	$ (29,672,625)	$ (45,142,827)	$ 8,449,733	$ 16,775,526

Notes:

- Beginning with the fiscal year 2020 financial reports, the District has ceased reporting capital expenditures as a major function.
- Beginning with the fiscal year 2021 financial reports, the District adopted GASB Statement No. 84, which caused the reclassification of the Student Activities Fund from an agency fund to a governmental fund.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
Table 2

Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting), continued

Fiscal Year					
2019-20	**2020-21**	**2021-22**	**2022-23**	**2023-24**	**2024-25**
$ 92,755,961	$ 115,119,822	$ 98,591,847	$ 102,745,854	$ 120,716,917	$ 145,773,741
37,028,459	41,125,803	36,256,023	34,160,025	41,522,611	50,297,702
15,414,844	17,712,718	16,562,402	17,034,219	20,839,052	25,815,348
8,578,659	10,561,849	12,430,892	8,922,654	11,894,154	16,297,475
12,747,063	10,885,288	8,926,362	11,474,782	16,166,941	18,527,812
8,736,248	10,062,860	8,411,607	9,043,937	10,651,285	13,975,920
9,038,902	9,976,951	9,830,788	8,449,655	10,658,866	12,627,768
1,532,869	1,233,605	1,139,373	1,164,548	1,379,591	1,711,495
12,932,866	15,056,835	14,275,024	14,185,969	15,844,825	20,600,694
26,879,109	27,975,549	27,515,774	38,973,546	32,918,517	38,140,388
2,960,185	4,887,911	5,136,018	6,140,622	6,565,901	7,745,793
300,153	249,527		337,726	417,014	440,268
16,520,902	17,600,419	18,237,215	15,445,732	20,004,324	20,302,744
6,353	47,801	26,578	43,191	347,998	89,499
6,685,857	6,826,217	7,587,521	8,560,867	9,055,647	10,134,613
-	-	-	-	-	-
237,264	231,513	413,028	-	-	-
252,355,694	289,554,668	265,340,452	276,683,327	318,983,643	382,481,260
999,167	1,418,138	3,385,069	1,061,347	1,080,092	1,219,022
53,516,040	66,134,075	65,285,661	52,762,840	77,393,799	80,773,734
-	-	27,736	2,547,552	1,175,874	220,672
54,515,207	67,552,213	68,698,466	56,371,739	79,649,765	82,213,428
(197,840,487)	(222,002,455)	(196,641,986)	(220,311,588)	(239,333,878)	(300,267,832)
60,665,932	62,310,148	76,091,806	68,929,199	71,389,589	74,881,853
174,422,821	173,839,797	173,008,326	181,314,034	181,652,002	188,345,352
1,344,024	1,439,607	1,383,260	968,856	635,411	1,124,801
18,384	501,424	681,942	649,320	897,062	788,136
(5,900,000)	(6,000,000)	-	(422,977)	-	(850,000)
-	-	-	65,325	-	68,707
827,987	1,015,490	970,806	596,336	928,337	747,554
231,379,148	233,106,466	252,136,140	252,100,093	255,502,401	265,106,403
$ 33,538,661	$ 11,104,011	$ 55,494,154	$ 31,788,505	$ 16,168,523	$ (35,161,429)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 3

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year			
	2015-16	**2016-17**	**2017-18**	**2018-19**
General Fund				
Nonspendable	$ 1,763,837	$ 2,587,589	$ 2,600,665	$ 2,304,658
Restricted	1,221,455	1,606,630	1,768,396	1,919,998
Committed	-	-	500,000	-
Assigned	500,000	500,000	500,000	500,000
Unassigned	11,230,141	7,088,486	11,623,996	20,615,226
Total general fund	$ 14,715,433	$ 11,782,705	$ 16,993,057	$ 25,339,882
All other governmental funds				
Nonspendable	563,139	879,944	758,689	667,038
Restricted	5,780	4,282	4,285	4,289
Committed	4,857,129	3,053,923	3,735,930	3,013,030
Assigned	1,859,118	1,010,450	775,924	682,624
Unassigned (deficit)	-	(231,610)	(9,393)	82,258
Total all other governmental funds	$ 7,285,166	$ 4,716,989	$ 5,265,435	$ 4,449,239

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 3

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting), continued

	Fiscal Year					
	2019-20	**2020-21**	**2021-22**	**2022-23**	**2023-24**	**2024-25**
	$ 2,332,448	$ 6,447,219	$ 6,892,092	$ 7,634,554	$ 7,918,814	$ 7,764,957
	2,064,434	3,162,995	2,883,810	3,097,070	3,389,851	4,026,909
	-	-	-	-	-	
	500,000	500,000	750,000	750,000	750,000	750,000
	23,625,155	10,631,049	14,911,463	20,775,143	21,184,142	8,052,631
	$ 28,522,037	$ 20,741,263	$ 25,437,365	$ 32,256,767	$ 33,242,807	$ 20,594,497
	1,781,642	1,409,084	1,332,303	1,385,480	1,472,232	1,345,610
	4,290	-	-	-	-	
	3,736,478	6,252,286	28,395,298	23,381,181	10,280,821	8,756,344
	1,326,551	1,368,496	5,592,102	5,046,224	3,279,651	1,197,739
	(1,032,346)	-	-	-	-	-
	$ 5,816,615	$ 9,029,866	$ 35,319,703	$ 29,812,885	$ 27,604,280	$ 21,092,894

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 4

Governmental Funds Revenues

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year			
	2015-16	**2016-17**	**2017-18**	**2018-19**
Revenues from local sources:				
Borough direct appropriation	$ 52,665,941	$ 55,841,300	$ 55,841,300	$ 58,374,918
E-rate reimbursement	2,437,337	1,349,403	1,280,412	1,276,298
Food services	1,039,643	1,115,178	1,097,620	1,180,345
Student activities	-	-	-	-
Other local revenue	8,435,117	6,214,922	1,919,655	3,283,520
Total revenue from local sources	64,578,038	64,520,803	60,138,987	64,115,081
Revenue from state sources:				
Foundation program	163,573,688	169,628,235	169,972,248	169,485,342
School Improvement	517,671	531,101	537,159	541,059
TRS on-behalf	16,045,044	14,735,551	14,396,752	16,208,585
PERS on-behalf	1,875,047	1,507,427	1,047,303	1,966,871
Other state revenue	17,834,064	16,457,713	17,777,841	20,413,336
Total revenue from state sources	199,845,514	202,860,027	203,731,303	208,615,193
Revenue from federal sources:				
Direct	778,384	804,092	629,961	594,830
Medicaid reimbursement	1,066,987	1,090,092	1,356,014	618,220
Through the State of Alaska and other intermediate agencies	17,103,205	17,170,462	19,069,002	21,502,486
Total revenue from federal sources	18,948,576	19,064,646	21,054,977	22,715,536
Total revenues	$ 283,372,128	$ 286,445,476	$ 284,925,267	$ 295,445,810

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 4

Governmental Funds Revenues

Last Ten Fiscal Years

(modified accrual basis of accounting), continued

Fiscal Year					
2019-20	**2020-21**	**2021-22**	**2022-23**	**2023-24**	**2024-25**
$ 60,665,932	$ 62,310,148	$ 77,741,806	$ 70,696,614	$ 72,773,420	$ 75,031,853
1,344,024	1,439,607	1,383,260	968,856	635,411	1,124,801
924,359	117,724	104,621	1,061,347	1,080,092	1,096,122
-	1,300,414	3,280,448	3,841,226	3,978,064	4,286,187
1,570,991	-	872,360	3,751,681	2,700,187	1,758,001
64,505,306	65,167,893	83,382,495	80,319,724	81,167,174	83,296,964
169,667,391	173,028,762	172,390,476	172,640,628	168,866,388	163,509,641
543,865	555,955	558,561	564,256	568,427	565,604
17,889,178	17,841,542	18,654,054	12,218,945	14,047,733	17,539,265
2,338,553	3,022,315	2,954,311	983,112	1,127,163	1,766,338
21,442,490	16,625,163	16,721,264	25,043,278	28,901,812	41,984,490
211,881,477	211,073,737	211,278,666	211,450,219	213,511,523	225,365,338
752,961	834,165	638,853	165,023	825,462	800,320
18,384	501,424	681,942	649,320	897,062	788,136
20,831,288	31,798,224	52,509,729	36,528,691	44,584,506	27,042,593
21,602,633	33,133,813	53,830,524	37,343,034	46,307,030	28,631,049
$ 297,989,416	$ 309,375,443	$ 348,491,685	$ 329,112,977	$ 340,985,727	$ 337,293,351

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 5

Governmental Funds Expenditures

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year				
	2015-16	2016-17	2017-18	2018-19	2019-20
Instruction	$108,132,268	$110,759,936	$107,417,063	$108,758,800	$109,373,711
Special education instruction	39,130,728	42,212,271	41,630,066	42,447,550	42,948,462
Special education support svc. - students	16,183,342	17,240,183	17,795,980	17,547,078	17,876,281
Support services - students	9,853,439	10,599,150	9,684,574	10,320,728	10,905,975
Support services - instruction	13,534,368	12,575,788	11,471,417	14,565,633	14,323,543
School administration	9,911,971	10,212,836	10,256,013	10,866,725	10,628,388
School administration support services	10,699,171	11,344,458	10,522,280	10,355,295	10,091,986
District administration	2,322,675	2,281,051	1,543,480	1,561,093	1,752,654
District administration support services	15,122,521	12,659,529	12,363,490	13,365,885	14,322,826
Operations and maintenance of plant	26,129,500	26,131,547	24,810,971	25,277,087	24,911,300
Student activities	3,534,412	3,770,079	3,622,219	3,718,195	3,441,325
Student transportation service - to and from school	17,051,828	18,040,165	17,452,335	17,519,061	16,524,347
Student transportation service - student activities	-	-		228,364	300,153
Student transportation service - other	-	809,345	400,198	83,800	14,204
Community services	20,854	23,151	22,222	6,870,276	6,687,893
Food services	6,801,723	7,103,929	6,901,329		
Debt Service				150,489	156,036
Principal	-	-	133,244	242,811	237,264
Interest	-	-	401,222	-	-
Construction and facilities acquisition	9,041,458	6,182,963	2,738,366	4,036,311	3,226,660
Total expenditures	$287,470,258	$291,946,381	$279,166,469	$287,915,181	$287,723,008
Debt Service Expenditures to Non-Capital Expenditures	#DIV/0!	-	0.05%	0.14%	0.14%

	Fiscal Year				
	2020-21	2021-22	2022-23	2023-24	2024-25
Instruction	$126,447,541	$125,903,618	$122,801,126	$132,295,949	$135,875,620
Special education instruction	44,875,681	44,732,945	42,900,132	45,551,801	47,292,672
Special education support svc. - students	19,390,806	20,641,383	20,715,841	22,734,416	24,317,893
Support services - students	12,081,601	15,261,533	13,014,907	13,686,992	14,889,508
Support services - instruction	11,801,881	11,316,388	13,701,578	17,637,717	17,334,592
School administration	11,364,012	11,641,507	11,419,008	12,043,092	13,018,891
School administration support services	10,459,825	10,903,071	10,968,699	11,417,656	12,173,050
District administration	1,349,835	1,395,815	1,510,059	1,501,019	1,624,441
District administration support services	15,396,072	15,788,043	14,705,698	15,142,437	17,284,274
Operations and maintenance of plant	26,296,966	24,242,916	25,649,070	27,344,252	26,915,883
Student activities	5,178,609	5,978,507	6,692,602	6,860,040	7,493,216
Student transportation service - to and from school	17,598,692	17,929,959	15,447,852	20,007,402	20,302,744
Student transportation service - other	249,527	351,596	337,726	417,014	440,268
Community services	47,784	26,677	43,191	347,699	89,499
Food services	6,871,697	8,093,495	8,584,646	8,999,771	10,029,204
Debt Service					
Principal	161,787	1,821,993	2,926,128	3,455,222	3,533,896
Interest	231,513	413,028	511,308	575,501	739,164
Other purchased services	-	-	60	-	
Construction and facilities acquisition	1,297,358	1,063,272	15,936,087	2,227,844	2,316,939
Total expenditures	$311,101,187	$317,505,746	$327,865,718	$342,245,824	$355,671,754
Debt Service Expenditures to Non-Capital Expenditures	0.13%	0.71%	1.10%	1.19%	1.21%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 6

Other Financing Sources and Uses and Net Change in Fund Balances of Governmental Funds

Last Ten Fiscal Years

(accrual basis of accounting)

	Fiscal Year				
	2015-16	**2016-17**	**2017-18**	**2018-19**	**2019-20**
Excess (deficiency) of revenues over expenditures	$ (4,098,129)	$ (5,500,905)	$ 5,758,798	$ 7,530,629	$ 10,366,408
Other financing sources (uses):					
Proceeds for sale of property and equipment	-	-	-	-	-
Transfers in	2,646,100	3,192,212	4,392,849	4,120,729	10,978,137
Transfers out	(2,646,100)	(3,192,212)	(4,392,849)	(4,120,729)	(10,895,014)
Total other financing sources (uses)	-	-	-	-	83,123
Transfer to Other Governmental Units	-	-	-	-	(5,900,000)
Net change in fund balances	$ (4,098,129)	$ (5,500,905)	$ 5,758,798	$ 7,530,629	$ 4,549,531

	Fiscal Year				
	2020-21	**2021-22**	**2022-23**	**2023-24**	**2024-25**
Excess (deficiency) of revenues over expenditures	$ (1,725,744)	$ 30,985,939	$ 1,247,259	$ (1,260,096)	$ (18,378,403)
Other financing sources (uses):					
Issuance of capital leases					
Proceeds for sale of property and equipment	-	-	65,325	37,531	68,707
Transfers in	16,323,358	25,728,873	18,373,151	7,212,508	4,483,393
Transfers out	(16,105,972)	(25,728,873)	(18,373,151)	(7,212,508)	(4,483,393)
Total other financing sources (uses)	217,386	-	65,325	37,531	68,707
Transfer to Other Governmental Units	(6,000,000)	-	-	-	(850,000)
Net change in fund balances	$ (7,508,358)	$ 30,985,939	$ 1,312,584	$ (1,222,565)	$ (19,159,696)

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 7

Assessed and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

Fiscal Year of Assessed Value	Real Property	Personal Property	Tax Exempt Property	Total Taxable Assessed Value
2015	10,700,459,143	52,590,547	1,748,972,499	9,004,077,191
2016	11,241,555,014	55,738,480	2,031,032,480	9,266,261,014
2017	11,827,850,040	57,210,951	2,149,070,847	9,735,990,144
2018	12,143,847,289	55,474,108	2,189,734,774	10,009,586,623
2019	12,607,655,917	56,166,810	2,276,424,441	10,387,398,286
2020	13,073,712,851	56,296,592	2,362,963,741	10,767,072,702
2021	13,608,734,168	56,075,491	2,409,835,751	11,254,973,908
2022	16,066,393,001	62,709,094	2,596,453,647	13,532,648,448
2023	17,738,992,674	64,343,296	3,088,161,384	14,715,173,586
2024	18,893,042,739	82,682,383	3,389,343,794	15,586,381,328

	Direct Tax Rate	Less: Estimated Actual Taxable Value	Percentage of Actual Value
2015	9.662	10,268,301,740	87.69%
2016	9.984	10,985,826,830	84.35%
2017	9.984	11,715,012,530	83.11%
2018	10.332	11,715,012,530	85.44%
2019	10.331	12,038,657,130	86.28%
2020	10.386	12,431,946,562	86.61%
2021	10.322	13,037,335,724	86.33%
2022	9.942	13,651,886,897	99.13%
2023	8.901	15,914,525,200	92.46%
2024	8.396	17,802,984,997	87.55%

Note: Property in the Matanuska-Susitna Borough is reassessed annually at the property's true and full value as of January 1 of the tax year per MSB Code 3.15.060(A). Tax rates are per $1,000 of assessed value.

Source: Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the year ended June 30, 2024. This information is for the most recent fiscal year available by the publication date of the School District's ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by Matanuska-Susitna Borough

Table 8

Principal Property Taxpayers

Current Year and Nine Years Ago

	2024			2015		
Taxpayer	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation
Mat-Su Valley Medical Center	$ 168,346,900	1	1.08%	$ 103,713,900	1	1.15%
Enstar Natural Gas (Semco, Alaska Pipeline)	72,564,400	2	0.47%	44,611,600	2	0.51%
Fred Meyer Stores, Inc. (Kroger)	60,575,493	3	0.41%	42,200,411	3	0.48%
Alaska Hotel Properties, Inc.	48,499,800	4	0.33%	41,325,600	4	0.48%
Acer, LLC	43,186,500	5	0.29%	-		-
CATC Alaska Tourism Corp.	33,048,800	6	0.22%	27,707,800	6	0.32%
Wal-Mart Stores, Inc.	31,417,134	7	0.21%	30,851,912	5	0.35%
GCI Cable/Alaska Wireless	-		-	25,613,500	7	0.29%
DBC, LLC/Target	26,462,567	8	0.18%	21,801,555	9	0.25%
Global Finance & Investments S.A./Gary Lundgrer	23,550,600	9	0.16%	24,880,400	8	0.29%
John Schweiger	23,049,800	10	0.16%	-		-
Lowe's HIW Inc.	-		-	16,314,864	10	0.19%
	$ 530,701,994		3.51%	$ 379,021,542		4.31%

Note: Includes real and personal property

Source:

Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the year ended June 30, 2024.
This information is for the most recent fiscal year available by the publication date of the School District's ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
As Reported by the Matanuska-Susitna Borough

Table 9
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(mill levy rate per $1000 of assessed value)

Fiscal Year	Borough Direct Rate	Overlapping Rates							
		Service Area Number							
	Areawide Borough	Non-Areawide Borough	City of Palmer	City of Houston	2	4	7	8	9
2016	9.984	0.517	3.000	3.000	3.430	4.820	1.070	-	2.780
2017	9.984	0.525	3.000	3.000	3.430	4.590	0.910	-	2.780
2018	10.332	0.548	3.000	3.000	3.430	4.590	0.910	-	2.780
2019	10.331	0.548	3.000	3.000	3.430	4.590	0.910	-	2.780
2020	10.386	0.057	3.000	3.000	3.430	4.590	0.910	-	2.780
2021	10.322	0.051	3.000	3.000	3.430	4.590	0.910	-	2.780
2022	9.942	0.432	3.000	3.000	3.430	4.590	1.500	-	2.780
2023	8.901	0.392	3.000	3.000	3.160	4.110	1.500	-	2.640
2024	8.396	0.390	3.000	3.000	3.000	4.113	1.500	-	1.900
2025	8.748	0.387	3.000	3.000	2.912	4.113	1.500	-	1.836

Fiscal Year	Overlapping Rates								
	Service Area Number								
	14	15	16	17	19	20	21	23	24
2016	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	2.040
2017	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	2.040
2018	1.850	4.100	1.500	2.920	2.500	3.500	2.570	4.590	2.040
2019	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	2.040
2020	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	2.040
2021	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	3.040
2022	1.850	4.100	1.500	2.920	2.510	3.500	2.570	4.590	3.040
2023	1.740	4.080	1.370	2.730	2.370	3.370	2.490	4.370	2.910
2024	1.500	4.077	1.342	2.200	2.368	3.370	2.466	4.202	2.914
2025	1.500	4.077	1.315	2.200	2.368	3.370	2.800	4.202	2.914

Note: * The Borough Direct Rate represents a single component which is the Areawide Mill Levy Rate. Also, Fire Service Areas (FSA), Road Service Areas (RSA), and Service Areas (SA) are identified by service area numbers.

Source: Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the year ended June 30, 2024. This information is for the most recent fiscal year available by the publication date of the School District's ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 9

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(mill levy rate per $1,000 of assessed value), continued

Fiscal Year	Overlapping Rates — Service Area Number 25	26	27	28	29	30	31	35
2016	1.730	3.450	3.480	2.000	3.010	4.410	3.680	2.750
2017	1.730	3.450	3.480	1.990	3.010	4.410	3.680	2.750
2018	1.730	3.450	3.480	1.990	3.120	4.410	3.680	2.750
2019	1.730	3.450	3.480	1.990	3.120	4.410	3.680	2.750
2020	1.730	3.450	3.480	1.990	3.120	4.410	3.680	2.750
2021	1.730	3.450	3.480	1.990	3.120	4.410	3.680	2.750
2022	1.730	3.450	3.480	1.990	3.120	4.410	3.680	2.750
2023	1.730	3.210	3.280	1.870	3.040	4.300	3.350	2.750
2024	1.400	2.858	2.900	1.600	3.041	4.301	3.352	2.637
2025	1.400	2.792	2.832	1.700	3.010	4.301	3.352	2.637

Fiscal Year	Overlapping Rates — Service Area Number 69	130	131	132	135	136*	Jimmy's Drive
2016	9.120	1.990	3.240	0.940	3.210	1.880	-
2017	9.400	2.150	3.240	0.960	3.210	2.200	-
2018	9.400	2.150	3.240	0.960	3.210	2.200	-
2019	9.400	2.150	3.240	0.960	3.210	2.200	-
2020	9.400	2.150	3.240	0.960	3.210	2.200	-
2021	9.400	2.150	3.240	0.960	3.210	2.200	5.030
2022	9.400	2.150	3.240	0.960	3.210	2.200	5.030
2023	9.500	1.950	3.060	0.900	3.200	2.060	5.030
2024	9.500	1.900	2.590	0.863	3.196	2.000	5.030
2025	9.500	1.846	2.592	0.863	3.196	1.950	5.030

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 10

Property Tax Levies and Collections

Last Ten Fiscal Years

Fiscal Year	Taxes Levied for the Fiscal Year	Unfunded Senior Citizens and Disabled Veterans Levy	Net Tax Levy	Collected within the Fiscal Year of the Levy	
				Amount	Percentage of Levy
2015	121,650,445	9,906,339	111,744,106	108,285,996	96.91 %
2016	130,590,976	11,295,573	119,295,403	116,527,024	97.68
2017	138,589,875	12,166,401	126,423,474	122,648,889	97.01
2018	146,304,207	13,588,979	132,715,228	126,903,605	95.62
2019	152,062,345	14,943,337	137,119,008	133,194,431	97.14
2020	156,626,653	16,182,950	140,443,703	135,753,457	96.66
2021	162,608,723	16,811,110	145,797,613	142,251,044	97.57
2022	169,441,990	17,680,916	151,761,074	149,328,084	98.40
2023	172,384,353	17,359,707	155,024,646	153,380,196	98.94
2024	178,836,202	17,339,430	161,496,772	160,408,599	99.33

Fiscal Year	Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Net Levy
2015	3,296,725	111,582,721	99.86 %
2016	2,472,386	118,999,410	99.75
2017	3,217,501	125,866,390	99.56
2018	4,557,599	131,461,204	99.06
2019	2,732,639	135,927,070	99.13
2020	2,729,853	138,483,310	98.60
2021	152,392	142,403,436	97.67
2022	721,163	150,049,247	98.87
2023	323,178	153,703,374	99.15
2023	-	160,408,599	99.33

Source: Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the year ended June 30, 2024. This information is for the most recent fiscal year available by the publication date of the School District's ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 11

Significant Own-Sourced Revenue

Last Ten Fiscal Years

Fiscal Year	Food Services Local Revenue	Cost of Full-Priced Meals [a]		Percentage of Students Eligible for Free or Reduced-Price Meals [b]
		Breakfast	Lunch	
2015	1,108,593	1.60	2.95	40.0%
2016	1,039,643	1.60	2.95	40.0%
2017	1,115,178	1.75	3.25	40.4%
2018	1,097,620	2.00	3.50	41.2%
2019	1,212,213	2.00	3.50	44.0%
2020	999,167	2.00	3.50	47.7%
2021	77,915	2.25	3.75	43.6%
2022	112,028	2.25	3.75	33.5%
2023	1,195,056	2.25	3.75	47.1%
2024	1,080,092	2.25	3.75	44.0%

Note:

[a] The cost of full-price meals are for elementary.

[b] Cybersoft Nutrition Services Software - for all sites including non-meal program participants.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 12

Borough Ratios of Outstanding Debt by Type

Last Ten Fiscal Years

	Government Activities									
Fiscal Year	General Obligation Bonds	Certificates of Participation	Notes Payable	Unamortized Bond Premium	Capital Leases	Business-type Activities: General Obligation Bonds	Business-type Activities: Notes Payable	Business-type Activities: Unamortized Bond Premium	Total Primary Government	Percentage of Personal Income	Per Capita
2015	335,920,000	12,195,000	292,721	33,411,389	-	5,250,000	4,395,179	508,184	391,972,473	8.22	3,879
2016	314,755,000	10,885,000	6,781,005	30,910,711	-	4,750,000	6,147,994	449,547	374,679,257	7.95	3,599
2017	313,680,000	20,585,000	7,490,497	36,415,101	-	4,230,000	5,956,722	390,911	388,748,231	8.10	3,659
2018	290,020,000	19,130,000	7,248,163	33,744,998	-	3,690,000	6,857,169	332,274	361,022,604	7.15	3,370
2019	269,440,000	17,610,000	7,759,268	31,129,886	-	3,125,000	10,572,460	273,637	339,910,251	6.48	3,138
2020	255,315,000	16,030,000	14,851,809	22,343,617	-	2,545,000	6,722,723	215,001	318,023,150	5.73	2,949
2021	238,260,000	14,400,000	29,113,528	20,164,302	-	1,940,000	16,316,392	156,364	320,350,586	5.34	2,987
2022	219,460,000	12,690,000	13,837,131	18,014,335	671,249	1,320,000	10,941,591	97,728	276,360,785	4.20	2,540
2023	210,700,000	10,905,000	13,642,216	15,884,517	198,744	675,000	10,599,243	39,097	262,445,073	N/A	2,241
2024	188,620,000	9,580,000	13,440,574	13,898,928	177,210	-	10,252,814	-	235,969,526	N/A	2,071

Source:

Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2024. This information is for the most recent fiscal year available by publication date of the School District ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough School District

Table 13

District Ratios of Outstanding Debt by Type

Last Ten Fiscal Years

Fiscal Year	Government Activities: Notes Payable	Government Activities: Leases	Total Primary Government	Percentage Total Revenues*
2016	-	-	-	-
2017	-	-	-	-
2018	-	-	-	-
2019	-	-	-	-
2020	-	-	-	-
2021	-	6,298,444	6,298,444	2.1%
2022	-	11,166,001	11,166,001	3.5%
2023	2,112,223	9,167,933	11,280,156	3.7%
2024	3,847,969	8,493,092	12,341,061	3.7%
2025	13,355,937	8,331,382	21,687,319	6.2%

Notes:

Beginning with fiscal year 2022, the District implemented GASB 87, including the beginning balance of Lease Liability of $12,987,994.

$6,689,550 was added as a result of the implementation and $6,298,444 that was presented as capital lease liability as of June 30, 2021.

Notes payable represent Subscription Liabilities as a result of the implementation of GASB 96 in 2023.

Notes payable also includes Compensated Absences as a result of the implementation of GASB 101 in 2025.

* See Table 2 for total Governmental Activities General Revenues.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 14

Direct and Overlapping Debt

As of June 30, 2024

Governmental Unit		Debt Outstanding	Percentage Applicable to this Governmental Unit	Share of Direct and Overlapping Debt
Education Debt		$ 143,415,000	100%	$ 143,415,000
Certificates of Participations-Public Safety Building		9,580,000	100%	9,580,000
Notes Payable-AK Clean Water Fund Loans		7,664,158	100%	7,664,158
Notes Payable-USDA		5,776,417	100%	5,776,417
Parks and Recreation		15,675,000	100%	15,675,000
Transportation		29,530,000	100%	29,530,000
	Total	$ 211,640,575		$ 211,640,575
Unamortized bond premiums		$ 13,898,928	100%	$ 13,898,928
	Total	$ 225,539,503		$ 225,539,503
Net Direct and Overlapping Debt				$ 225,539,503

Note: * The laws of the State of Alaska do not establish a debt limit.
* All debt outstanding is related to Matanuska-Susitna Borough's governmental and business-type activities.

Source: Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2024. This information is for the most recent fiscal year available by publication date of the School District ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by Matanuska-Susitna Borough

Table 15

Demographic and Economic Statistics

Last Ten Calendar Years

Year	(1) Population	(2) Personal Income *(thousands of dollars)*	Per Capita Income	(3) School Enrollment	(4) Unemployment Rate
2015	101,062	4,712,798	47,199	17,757	6.4%
2016	104,119	4,658,442	45,378	18,745	6.4%
2017	106,232	4,744,355	45,384	18,935	6.6%
2018	107,115	4,998,190	47,530	19,369	6.4%
2019	108,317	5,317,182	50,101	19,101	5.8%
2020	107,829	5,667,829	52,717	19,609	7.1%
2021	107,305	6,113,659	55,049	18,354	7.5%
2022	108,805	6,578,302	58,048	19,443	5.1%
2023	111,752	6,976,303	60,538	19,719	3.7%
2024	113,920	N/A	N/A	19,372	5.1%

N/A - Not available

Note:

This information is as of the most recent fiscal year available by publication date of the School District ACFR.

Source:

1) Alaska Department of Labor, Research and Analysis Division
2) United States Department of Commerce, Bureau of Economic Analysis
   Has been restated per the Alaska Department of Labor, Research and Analysis Division and Education & Early Development
3) Matanuska-Susitna Borough School District
   Not Average Daily Membership (ADM) Enrollment
4) Alaska Department of Labor, Research and Analysis Division

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

As Reported by the Matanuska-Susitna Borough

Table 16

Total Employment by Type of Employer

Current Year and Nine Years Ago

Employer Type	2024 Employees	2024 Rank	2015 Employees	2015 Rank
Educational and Health Services	5,888	1	4,058	2
Trade, Transportation, and Utilities	5,736	2	4,764	1
Leisure and Hospitality	3,643	3	2,654	4
Local Government	3,536	4	3,278	3
Construction	3,197	5	1,884	5
Professional and Business Services	1,766	6	1,279	7
State Government	1,609	7	1,523	6
Other Services	1,059	8	741	9
Financial Activities	919	9	768	8
Information	465	10	472	10
Manufacturing	458	11	428	11
Natural Resources and Mining	304	12	174	13
Federal Government	277	13	204	12
Unclassified Employers	14	14	58	14
Total	**28,871**		**22,285**	

Source: Matanuska-Susitna Borough Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2024. This information is for the most recent fiscal year available by publication date of the School District ACFR.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
Table 17
Teacher Salary Information
Last Ten Fiscal Years

School Year	Entry Teacher Salary [b]	Maximum Teacher Salary [b]	Average Teacher Salary [c]	Percent of Teachers at Maximum on Column(s) [d]
2016	86,775	86,775	69,275	46%
2017	87,860	87,860	70,098	46%
2018	87,860	87,860	70,480	48%
2019	88,739	88,739	70,671	49%
2020	47,258	88,739	70,708	50%
2021	48,203	88,396	71,059	51%
2022	50,151	94,170	73,345	52%
2023	50,151	94,170	73,680	53%
2024	53,205	102,240	75,312	50%
2025	54,801	105,307	79,839	59%

Notes:

[a] Entry level salary represents a teacher with a bachelor degree and no experience.

[b] Maximum salary represents a teacher with a doctorate degree and at least 13 years of teaching experience.

[c] Average teacher salary is based on a scattergram of contracted certificated salaries for that school year.

[d] The teacher salary schedule has eight columns:

1. Bachelor
2. Bachelor plus 15 credits
3. Bachelor plus 30 credits
4. Bachelor plus 45 credits or Masters
5. Bachelor plus 60 or Masters plus 15 credits
6. Masters plus 30 credits
7. Masters plus 45 credits
8. Doctorate

The percent of teacher FTE at maximum in each column is percentage of total teacher FTE.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 18

Full-Time Equivalent District Employees by Department and Type

(Operating Fund)

Last Ten Fiscal Years

	Actual as of June 30			
	2015-16	**2016-17**	**2017-18**	**2018-19**
Personnel by Department				
a Alternative Learning System	110.98	110.75	100.43	111.69
Board / Superintendent	11.88	11.88	11.88	10.88
Business Services	34.50	33.25	33.25	39.50
Charter Schools	161.22	149.78	155.28	144.64
District-wide	1.49	1.49	1.49	1.49
Education & Instruction	17.92	17.43	17.43	18.99
Elementary	736.27	720.97	736.11	727.90
Federal Programs	16.60	14.60	12.30	13.49
Information Technology	29.18	29.50	28.00	27.75
Middle Schools	266.05	266.19	254.31	269.41
Operations Maint. & Custodial	43.38	43.38	42.38	48.75
Senior High School & JR/SR	367.03	375.09	380.83	392.48
Student Support Services	122.35	114.50	109.26	111.04
Vocational Education	12.49	12.00	5.50	4.25
Total Personnel	1,931.34	1,900.81	1,888.45	1,922.26
Personnel by Employee Type				
Board / Superintendent (s)	8.00	8.00	8.00	8.00
Management - Certified	64.90	64.39	64.19	69.68
Management - Classified	33.00	34.00	34.00	36.75
Certificated Staff	1,170.50	1,151.17	1,172.49	1,174.64
Classified Staff	654.94	643.25	609.77	633.19
Total Personnel	1,931.34	1,900.81	1,888.45	1,922.26

Notes:

School-term employees of the district work between 185 and 202 days at seven and a half hours per day. Most other district employees are based on 260 days at seven and a half to eight hours per day.

[a] Alternative Learning Systems (ALS) include high schools BHS, VPW, Mat-Su Day School, Mat-Su Central (a Correspondence Study School), Mat-Su Middle College School (a dual high school/college credit school) and Mat-Su Secondary School.

[b] Decreases in staffing levels beginning in FY 2021 - FY 2024 are primarily the result of shifting positions to the federal Covid Relief Funds to address the needs of the global pandemic and maintain low class sizes to impact learning loss.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
Table 18

Full-Time Equivalent District Employees by Department and Type
(Operating Fund)
Last Ten Fiscal Years, continued

Actual as of June 30

2019-20	2020-21 [b]	2021-22 [b]	2022-23 [b]	2023-24 [b]	2024-25
103.52	118.79	111.76	106.99	112.88	124.91
10.88	10.88	10.88	11.00	10.00	8.00
39.50	38.50	40.50	43.05	39.50	42.35
145.65	149.68	132.83	155.44	163.89	176.57
1.49	1.49	1.49	2.49	0.99	-
18.57	18.11	24.31	24.19	24.51	35.81
734.79	714.08	645.39	677.61	695.37	768.88
12.24	17.74	12.24	11.49	11.50	14.90
28.50	27.75	25.00	26.75	27.25	28.00
274.75	266.88	252.25	236.06	264.53	298.47
50.25	47.63	44.25	49.75	57.41	56.19
395.48	388.80	376.85	390.11	362.37	392.62
114.01	121.22	129.82	130.00	134.89	104.45
8.25	4.74	4.75	2.75	2.75	1.00
1,937.88	1,926.29	1,812.32	1,867.68	1,907.83	2,052.14
8.00	8.00	8.00	8.00	8.00	8.00
70.99	69.96	69.38	71.47	74.75	76.33
38.00	40.00	40.00	49.00	47.50	46.50
1,183.80	1,201.50	1,059.98	1,066.49	1,099.08	1,172.71
637.09	606.83	634.96	672.72	678.50	748.60
1,937.88	1,926.29	1,812.32	1,867.68	1,907.83	2,052.14

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 19

Operating Statistics

Last Ten Fiscal Years

Fiscal Year	ADM Enrollment	Operating Expenditures[a]	Cost Per Pupil	Percentage Change	Employer's Contribution to PERS / TRS	State of Alaska's Contribution to PERS/TRS on Behalf of the School District
2016	18,465	287,470,258	15,568	-45.27%	19,166,901	17,920,091
2017	18,808	291,946,381	15,523	-0.29%	19,595,619	16,242,978
2018	18,968	279,166,469	14,717	-5.19%	19,060,722	15,444,055
2019	18,932	287,915,181	15,208	3.33%	18,696,674	18,175,456
2020	19,080	287,623,008	15,075	-0.88%	19,639,042	20,227,731
2021	17,885	311,101,187	17,394	15.39%	20,854,645	20,863,857
2022	18,886	317,505,746	16,812	-3.35%	21,385,037	21,608,365
2023	19,286	327,865,718	17,000	1.12%	21,603,929	13,202,057
2024	19,372	318,983,643	16,466	-3.14%	23,536,411	15,174,896
2025	19,067	382,481,260	20,060	21.82%	24,160,955	19,305,603

Notes: [a] Operating expenditures are total expenditures in governmental funds.

[b] Each year the Matanuska-Susitna Borough School District reports the average number of students enrolled in elementary, middle, and high school classes. Average class size reflects the number of students enrolled in all classes throughout the district except correspondence study.

[c] Free and reduced lunch student count data provided by Cybersoft Nutrition Services software. Information for all sites, including non-meal program participants.

Source: Average class size is taken from the Synergy Student Info System processed by IT Department.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 19

Operating Statistics

Last Ten Fiscal Years, continued

Total Cost of Contribution to PERS/TRS Per Pupil	Percentage Change	Average Class Size[b]			Percentage of Students Eligible for Free or Reduced-Price Meals [c]
		Elementary Schools	Middle Schools	Senior High Schools	
2,008	#DIV/0!	25.0	27.1	26.3	40.0%
1,906	-5.13%	23.4	24.8	28.5	40.4%
1,819	-4.54%	21.1	28.4	20.8	41.2%
1,948	7.07%	23.9	25.4	21.2	44.0%
2,089	7.28%	22.4	22.6	20.1	47.7%
2,333	11.64%	20.8	19.7	19.0	43.6%
2,276	-2.41%	23.1	22.4	22.2	33.5%
1,805	-20.72%	24.4	22.3	20.7	46.0%
1,998	10.73%	23.8	25.6	28.3	44.0%
2,280	14.08%	23.2	22.8	22.1	46.7%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 20

Percentage of Students Eligible for Free and Reduced Meals by School

Last Ten Fiscal Years

	FISCAL YEAR									
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
001 Palmer High	27.84	31.77	31.00	37.00	33.16	28.00	29.00	36.02	35.51	36.74
002 Su-Valley JR/SR High	46.50	41.58	48.00	60.00	55.45	45.45	41.83	58.41	52.14	52.28
003 Wasilla High	32.45	34.59	36.00	42.00	38.53	32.59	32.59	37.31	35.76	39.03
005 Colony High	22.51	23.80	25.00	31.00	27.33	37.68	25.57	31.10	31.06	31.78
006 Burchell High School	100.00	100.00	100.00	91.07	91.07	25.90	44.07	50.79	47.96	58.44
007 Houston High	48.04	51.79	58.00	68.90	68.91	45.96	38.78	43.22	49.28	43.56
010 Palmer Middle	37.93	38.68	43.00	48.00	46.78	38.62	39.46	48.17	46.07	47.15
011 Wasilla Middle	44.83	44.90	46.00	52.00	49.93	40.49	40.43	46.27	51.60	50.36
012 Colony Middle	25.44	26.92	25.00	35.00	30.07	25.97	27.36	33.29	30.45	31.34
013 Teeland Middle	35.62	33.55	39.00	41.00	36.26	32.92	37.58	41.09	43.08	42.55
014 Houston Middle	58.33	55.71	74.61	68.93	68.91	41.27	38.78	50.79	50.58	46.52
030 Big Lake Elementary	84.49	84.58	84.51	75.95	75.95	45.71	42.58	54.27	41.31	48.75
031 Glacier View School	48.57	51.52	63.00	71.00	44.44	40.32	38.24	47.06	34.62	30.77
032 Iditarod Elementary	54.08	55.71	68.58	70.91	70.91	38.59	36.67	47.01	48.13	49.31
033 Sherrod Elementary	38.53	46.07	43.00	47.00	48.09	37.75	41.40	56.68	47.45	44.75
034 Swanson Elementary	39.74	40.85	42.00	52.00	46.28	46.48	41.98	50.25	46.45	48.99
035 Talkeetna Elementary	51.91	58.87	49.00	55.00	45.45	76.92	41.24	57.85	56.92	65.60
036 Trapper Creek Elementary	86.96	85.71	87.28	83.02	83.20	39.13	70.59	68.00	64.29	82.35
038 Willow Elementary	49.66	50.69	64.48	46.00	50.60	40.07	32.14	51.82	49.66	47.66
039 Snowshoe Elementary	49.54	45.09	46.00	53.00	45.55	39.02	40.82	52.07	46.94	51.30
041 Butte Elementary	48.85	45.95	48.00	46.00	36.44	46.81	34.07	45.45	44.48	45.66
042 Sutton Elementary	75.00	75.93	62.00	87.06	87.06	37.46	45.45	53.70	47.54	55.74
043 Cottonwood Creek Elementary	28.44	33.52	37.00	39.00	40.34	35.47	33.64	53.28	42.95	41.59
044 Tanaina Elementary	50.10	47.35	61.71	64.14	64.14	28.79	42.66	51.68	45.26	51.21
045 Pioneer Peak Elementary	30.39	29.71	32.00	35.00	31.87	36.59	26.52	39.84	41.26	42.40
046 Larson Elementary	39.51	40.47	43.00	45.00	40.40	33.08	36.62	43.48	46.46	53.16
047 Finger Lake Elementary	33.24	36.68	41.00	39.00	31.56	36.80	28.03	42.15	39.56	43.84
048 Goosebay Elementary	42.99	42.70	49.00	53.00	40.56	12.50	37.93	44.29	40.06	44.72
049 Beryozova School	-	-	-	-	-	28.25	46.67	83.33	81.82	82.05
050 Shaw Elementary	40.70	39.86	40.00	41.00	34.81	37.89	32.78	43.69	41.39	42.86
051 Meadow Lakes Elementary	49.89	52.63	62.78	72.38	72.38	41.70	44.07	50.66	47.93	49.68
052 Knik Elementary	42.05	52.67	46.00	55.00	42.12	20.93	39.39	50.20	46.69	51.53
053 Machetanz Elementary	19.21	20.85	21.00	23.00	20.86	37.74	17.14	24.27	26.80	30.63
054 Dena'ina Elementary	-	47.91	43.00	52.00	55.13	42.31	35.87	36.97	33.25	34.74
063 Knik Charter	-	-	-	-	-	-	-	63.64	58.01	55.94
071 Valley Pathways School	46.40	48.96	51.00	52.00	49.75	16.18	39.50	42.86	49.34	61.03
073 Mat-Su Career & Tech High School	22.88	21.24	24.00	26.00	19.59	39.51	18.07	25.28	24.07	26.62
077 Mat-Su Day School	34.48	40.00	65.06	44.00	40.00	20.85	27.78	45.12	37.97	47.44
079 Mat-Su Middle College School	-	-	-	-	-	-	-	-	22.84	19.61
080 Joe Redington JR/SR High	48.12	49.73	49.00	56.00	49.19	39.78	40.00	37.45	31.76	36.29
	40.02%	40.42%	41.22%	44.00%	47.65%	43.59%	33.46%	45.97%	43.97%	46.65%

Presenting the above information has relevancy for grant application purposes and the ongoing analysis with the Department of Instruction regarding impact of socioeconomic status on student achievement.
Studies have shown an extremely high correlation between socioeconomic status and student performance.

Alaska Department of Education and Early Development Website

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 21

Comparative Results from College Entrance Exams

Last Ten Fiscal Years

School Year		American College Test (ACT)			Scholastic Assessment Test (SAT)		
		Mat-Su	Alaska	Nation	Mat-Su	Alaska	Nation
2014		22.3	21.0	21.0	1,509	1,485	1,497
2015		22.3	21.1	21.0	1,503	1,494	1,490
2016		20.3	20.0	20.8	1,396	1,424	1,484
2017	[a]	20.5	19.8	21.0	1,039	1,080	1,070
2018		22.1	20.8	20.8	1,095	1,106	1,049
2019		19.0	20.1	20.7	1,101	1,096	1,039
2020		19.0	20.1	20.6	1,148	1,098	1,051
2021		23.0	20.6	20.3	1,134	1,119	1,038
2022		21.8	20.4	19.8	1,086	1,109	1,028
2023	[b]	N/A	20.2	19.5	1,018	1,079	1,003
2024	[b]	N/A	19.9	19.4	1,028	1,079	1,034

Source: Results of the ACT are comprised of all grade level students who tested that year. Scores reflect average composite score.

[a] In FY 2017, the SAT format changed from prior years. The new format includes an evidence-based reading and writing section (ERW), a math section, and an optional essay. Scores reflect the combined average ERW and math scores. From FY 2008 through FY 2016 the SAT was comprised of three sections: math, reading, and writing.

[b] ACT Data is no longer available at the District level after FY 2022

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 22

Enrollment History by Grade Level

Last Ten Fiscal Years

Fiscal Year	PK	KG	1	2	3	4	5	Total Elem	6	7
2016	108	1,489	1,490	1,389	1,490	1,508	1,447	**8,921**	1,451	1,314
2017	114	1,420	1,442	1,436	1,442	1,516	1,538	**8,908**	1,474	1,448
2018	116	1,440	1,437	1,532	1,437	1,444	1,517	**8,922**	1,552	1,490
2019	119	1,513	1,520	1,410	1,520	1,478	1,472	**9,032**	1,523	1,530
2020	100	1,444	1,447	1,488	1,447	1,566	1,510	**9,002**	1,519	1,544
2021	92	1,360	1,340	1,367	1,335	1,338	1,401	**8,234**	1,396	1,397
2022	87	1,508	1,451	1,388	1,469	1,425	1,440	**8,768**	1,475	1,429
2023	90	1,413	1,549	1,518	1,450	1,542	1,476	**9,036**	1,484	1,474
2024	81	1,375	1,426	1,584	1,531	1,481	1,568	**9,046**	1,496	1,503
2025	73	1,328	1,346	1,426	1,585	1,518	1,502	**8,778**	1,562	1,480
Projected Enrollment										
2026	81	1,281	1,327	1,371	1,437	1,594	1,547	**8,638**	1,505	1,577

Source: State of Alaska - Department of Education and Early Development
Average daily membership final report for the fiscal year reporting

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 22

Enrollment History by Grade Level

Last Ten Fiscal Years, continued

8	Total JR	9	10	11	12	Total SR	Grand Total	Change	Percentage Change
1,392	**4,158**	1,383	1,416	1,315	1,378	**5,491**	**18,569**	18,569	100.00%
1,340	**4,262**	1,393	1,374	1,411	1,392	**5,570**	**18,739**	170	0.91%
1,454	**4,496**	1,366	1,376	1,349	1,466	**5,557**	**18,975**	236	1.25%
1,469	**4,522**	1,445	1,348	1,303	1,367	**5,463**	**19,017**	42	0.22%
1,529	**4,592**	1,473	1,435	1,282	1,274	**5,464**	**19,058**	41	0.22%
1,420	**4,212**	1,472	1,399	1,363	1,204	**5,438**	**17,885**	(1,173)	-6.56%
1,487	**4,391**	1,473	1,510	1,393	1,352	**5,727**	**18,886**	1,001	5.30%
1,477	**4,435**	1,513	1,469	1,461	1,373	**5,815**	**19,286**	400	2.07%
1,466	**4,465**	1,515	1,526	1,419	1,400	**5,860**	**19,372**	86	0.44%
1,494	**4,536**	1,447	1,497	1,447	1,363	**5,754**	**19,068**	(304)	-1.59%
1,467	**4,549**	1,484	1,466	1,575	1,452	**5,977**	**19,164**	(208)	-1.08%

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 23

Enrollment by School

For the Fiscal Year ended June 30, 2025

	Per DEED Report	
	Average Daily Membership	Official Enrollment Count
Elementary Schools		
Beryozava	39.00	39.00
Big Lake	333.15	333.15
Butte	236.85	236.25
Cottonwood Creek	391.25	390.80
Dena'ina Elementary	363.75	362.75
Finger Lake	406.93	406.93
Fred & Sara Machetanz Elementary	464.90	464.80
Glacier View	24.00	24.00
Goose Bay	256.30	256.30
Iditarod	384.20	384.00
John Shaw Elementary	473.70	473.40
Knik	263.35	263.30
Larson	314.00	313.00
Meadow Lakes	286.00	286.00
Pioneer Peak	452.45	452.45
Sherrod	358.15	358.15
Snowshoe	349.25	349.20
Sutton	42.90	42.90
Swanson	320.65	320.65
Talkeetna	107.83	107.83
Tanaina	318.33	318.33
Trapper Creek	17.20	17.20
Willow	118.75	118.75
Secondary Schools		
Burchell Alternative High School	209.05	203.35
Colony High School	1,048.18	1,048.18
Colony Middle School	773.90	773.45
Houston High School	337.30	336.80
Houston Middle School	317.65	317.65
Joe Redington JR/SR High School	500.36	500.36
Mat-Su Career & Tech High School	710.95	710.95
Mat-Su Middle College School	223.00	223.00
Palmer High School	622.55	622.55
Palmer Middle School	564.15	563.10
Su-Valley High School	233.95	233.80
Teeland Middle School	637.40	637.40
Valley Pathways Alternative	149.15	148.00
Wasilla High School	813.50	813.30
Wasilla Middle School	583.15	582.60
Charter Schools		
Academy Charter	268.00	268.00
American Charter	193.00	193.00
Birchtree Charter	416.25	416.25
Fronteras Charter	335.00	335.00
Knik Charter	187.95	187.95
Midnight Sun Family Learning Center	189.20	189.00
Twindly Bridge Charter	596.75	596.75
Other Schools		
Knik Charter Correspondence	32.30	32.20
Mat-Su Central School	2,733.34	2,729.21
Mat-Su Day School	70.95	70.95
Mat-Su Youth Facility	10.65	15.00
Total	19,080.52	19,066.94

Source:

State of Alaska - Department of Education and Early Development
State of AK average daily membership final report

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 24

School Building Information

Last Ten Fiscal Years

Type of School	Fiscal Year 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Elementary										
Beryozava										
[a] Square Feet	1,920	1,920	1,920	1,920	1,812	2,880	2,880	2,880	2,880	2,880
Capacity	17	17	17	17	17	40	40	40	40	40
Enrollment	22	28	19	28	28	16	30	24	31	39
Big Lake Elementary										
Square Feet	58,200	58,200	58,200	58,200	58,200	57,240	57,240	57,240	57,240	57,240
Capacity	511	511	511	511	511	511	511	511	511	511
Enrollment	449	388	374	419	356	292	336	353	313	333
Butte Elementary										
Square Feet	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550	49,550
Capacity	435	435	435	435	435	435	435	435	435	435
Enrollment	278	274	279	280	292	231	248	248	264	236
Cottonwood Creek Elementary										
Square Feet	49,550	53,390	53,390	53,457	53,174	53,174	53,174	53,174	53,174	53,174
Capacity	435	468	468	469	494	494	494	494	494	494
Enrollment	505	493	456	447	461	348	403	435	423	391
Dena'ina Elementary										
Square Feet	School	46,010	46,010	46,970	46,970	46,970	46,970	46,970	46,970	46,970
Capacity	Opened	403	403	412	412	412	412	430	430	430
Enrollment	7.1.16	401	393	366	369	330	384	398	386	363
Finger Lake Elementary										
Square Feet	54,417	54,417	54,417	54,417	54,417	54,417	54,417	54,417	54,417	54,417
Capacity	477	477	477	477	477	477	477	477	477	477
Enrollment	315	368	384	402	413	352	377	388	396	407
Fred & Sara Machetanz Elementary										
Square Feet	54,479	55,439	55,439	52,960	52,960	52,960	52,960	52,960	52,960	52,960
Capacity	478	486	486	465	465	465	465	465	465	465
Enrollment	462	472	441	447	475	423	451	465	477	465
Glacier View School										
Square Feet	20,343	20,343	20,343	21,343	21,343	21,343	21,343	21,343	21,343	21,343
Capacity	178	178	178	187	187	187	187	187	187	187
Enrollment	31	32	33	40	53	36	34	35	30	24
Goose Bay Elementary										
Square Feet	53,457	53,457	53,457	53,457	53,457	53,457	53,457	53,457	53,457	53,457
Capacity	465	465	465	465	465	465	465	465	465	465
Enrollment	483	319	306	274	273	229	297	282	303	256
Iditarod Elementary										
Square Feet	51,347	52,307	53,267	51,567	51,567	51,567	51,567	51,567	51,567	51,567
Capacity	450	459	459	452	452	452	452	452	452	452
Enrollment	347	382	417	420	401	344	263	397	410	384
John Shaw Elementary										
Square Feet	54,300	54,300	54,300	54,300	57,180	57,180	57,180	57,180	57,180	57,180
Capacity	476	476	476	476	501	501	501	501	501	501
Enrollment	425	407	427	462	482	398	503	497	479	473
Knik Elementary										
Square Feet	53,378	52,418	52,418	51,533	51,533	51,533	51,533	51,533	51,533	51,533
Capacity	468	460	460	452	452	452	452	452	452	452
Enrollment	495	283	282	325	316	222	372	245	268	263
Larson Elementary										
Square Feet	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378	54,378
Capacity	477	477	477	477	477	477	477	477	477	477
Enrollment	390	409	391	402	422	322	378	368	352	313
Meadow Lakes Elementary										
Square Feet	54,378	54,378	54,378	561,190	56,190	56,190	56,190	56,190	56,190	56,190
Capacity	477	477	477	4,923	477	477	477	477	477	477
Enrollment	433	418	398	363	315	256	266	288	281	286
Pioneer Peak Elementary										
Square Feet	50,510	50,510	50,510	49,904	49,904	49,904	50,864	50,864	50,864	50,864
Capacity	443	443	443	438	463	463	483	505	505	505
Enrollment	423	431	431	433	455	393	502	515	471	452
Sherrod Elementary										
Square Feet	54,378	54,378	54,378	54,700	54,700	54,700	54,700	54,700	54,700	54,700
Capacity	477	477	477	480	480	480	480	480	480	480
Enrollment	442	428	436	421	451	368	372	393	371	358
Snowshoe Elementary										
Square Feet	50,510	50,510	50,510	49,550	50,510	50,510	50,510	50,510	50,510	50,510
Capacity	443	443	443	435	435	435	435	435	435	435
Enrollment	418	406	370	388	380	275	318	343	356	349

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 24

School Building Information

Last Ten Fiscal Years

	Fiscal Year									
Type of School	**2015-16**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**2021-22**	**2022-23**	**2023-24**	**2024-25**
Sutton Elementary										
Square Feet	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414	25,414
Capacity	223	223	223	223	223	223	223	223	223	223
Enrollment	55	60	66	59	61	45	44	45	43	43
Swanson Elementary										
Square Feet	51,335	51,335	51,335	51,335	51,335	51,335	51,335	51,335	51,335	51,335
Capacity	450	450	450	450	450	450	450	450	450	450
Enrollment	426	447	451	449	454	345	396	385	345	321
Talkeetna Elementary										
Square Feet	28,595	28,595	28,595	28,125	28,125	28,125	28,125	28,125	28,125	28,125
Capacity	251	251	251	247	247	247	247	247	247	247
Enrollment	105	112	100	107	100	67	86	92	107	108
Tanaina Elementary										
Square Feet	56,337	57,297	57,297	54,417	54,417	54,417	54,417	54,417	54,417	54,417
Capacity	494	503	503	477	477	477	477	477	477	477
Enrollment	462	424	416	393	380	323	349	384	369	318
Trapper Creek Elementary										
Square Feet	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080	16,080
Capacity	141	141	141	141	141	141	141	141	141	141
Enrollment	22	24	22	23	18	13	17	22	25	17
Willow Elementary										
Square Feet	34,757	34,757	34,757	34,757	34,757	34,757	34,757	34,757	34,757	34,757
Capacity	305	305	305	305	305	305	305	305	305	305
Enrollment	134	131	139	146	140	107	125	127	118	119
Middle School										
Colony Middle School										
Square Feet	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Capacity	727	727	727	727	727	727	727	727	727	727
Enrollment	726	743	762	781	799	588	703	729	753	773
Houston Middle School										
Square Feet	93,152	93,152	93,152	93,152	93,152	-	93,152	90,160	90,160	90,160
Capacity	565	565	565	565	-	565	565	535	535	535
Enrollment	307	339	379	383	355	300	316	328	344	318
Palmer Middle School										
Square Feet	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452	128,452
Capacity	778	778	778	778	778	778	778	778	778	778
Enrollment	609	559	570	565	579	496	557	594	569	563
Teeland Middle School										
Square Feet	135,403	135,403	135,403	135,000	135,000	135,000	135,000	135,000	135,000	135,000
Capacity	821	821	821	818	818	818	818	818	818	818
Enrollment	747	746	774	798	796	712	777	717	656	637
Wasilla Middle School										
Square Feet	131,718	129,798	129,798	126,729	126,729	126,729	126,729	126,729	126,729	126,729
Capacity	798	787	787	768	768	768	768	768	768	768
Enrollment	525	583	642	653	670	567	605	609	568	583
Secondary										
Colony High School										
Square Feet	194,960	194,960	194,960	194,000	194,000	194,000	194,000	194,000	194,000	194,000
Capacity	1,182	1,182	1,182	1,176	1,176	1,176	1,176	1,176	1,176	1,176
Enrollment	1,117	1,135	1,121	1,054	1,025	995	1,145	1,121	1,098	1,048
Houston High School										
Square Feet	88,240	88,240	88,240	99,760	99,760	99,760	99,760	96,501	96,501	96,501
Capacity	535	535	535	605	605	605	605	600	600	600
Enrollment	391	389	365	345	330	316	368	358	372	337
Joe Redington Sr Jr/Sr High School										
Square Feet	107,306	107,306	107,306	98,840	98,840	98,840	98,840	98,840	98,840	98,840
Capacity	650	650	650	599	650	650	650	690	690	690
Enrollment	459	521	605	601	597	534	573	556	523	500
Mat-Su Career & Technical High School										
Square Feet	114,085	115,005	116,925	100,280	102,200	100,280	100,280	100,280	100,280	100,280
Capacity	691	697	709	608	658	658	658	700	700	700
Enrollment	540	581	654	700	732	753	765	750	734	711
Palmer High School										
Square Feet	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606	196,606
Capacity	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192
Enrollment	772	807	753	745	729	659	743	731	659	623
Su-Valley Jr/Sr High School										
Square Feet	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578	50,578
Capacity	307	307	307	307	307	307	307	307	307	307
Enrollment	188	189	187	204	202	173	208	220	235	234

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 24

School Building Information

Last Ten Fiscal Years

Type of School	Fiscal Year 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Wasilla High School										
Square Feet	200,326	200,326	200,326	203,206	203,206	203,126	203,126	203,126	203,126	203,126
Capacity	1,214	1,214	1,214	1,232	1,232	1,214	1,214	1,235	1,235	1,235
Enrollment	1,067	1,029	919	886	850	748	817	845	853	813
Burchell Alternative High School										
Square Feet	38,282	38,282	38,282	44,354	33,634	33,634	33,634	33,634	33,634	33,634
Capacity	232	232	232	269	269	269	269	290	290	290
Enrollment	311	253	199	196	213	199	238	210	227	203
Valley Pathways Alternative High School										
Square Feet	47,792	47,792	47,792	47,792	47,792	47,792	47,792	47,792	47,792	47,792
Capacity	290	290	290	290	290	290	290	290	290	290
Enrollment	204	179	183	178	182	156	185	206	152	148
Charter Schools										
Academy Charter										
Square Feet	50,934	50,934	50,934	50,934	50,934	51,934	51,934	51,934	51,934	51,934
Capacity	309	309	309	309	309	309	309	309	309	309
Enrollment	241	244	248	254	254	254	256	261	266	268
American Charter (Formerly MV)										
[a] Square Feet	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	17,200
Capacity	39	39	39	39	80	80	80	80	80	105
Enrollment	174	188	210	195	197	174	192	186	197	193
Birchtree Charter										
[a] Square Feet	43,000	43,000	43,000	44,920	44,920	44,920	44,920	44,920	44,920	44,920
Capacity	261	261	261	272	272	272	272	272	272	359
Enrollment	391	413	412	396	396	354	406	407	407	416
Fronteras Charter										
Square Feet	31,000	34,840	34,840	32,800	32,800	32,800	32,800	32,800	32,800	32,800
Capacity	188	211	211	199	211	211	211	211	211	211
Enrollment	248	289	288	310	325	311	317	323	347	335
Knik Charter										
[a] Square Feet							School	17,280	17,280	17,280
Capacity							Opened	105	105	105
Enrollment							7.1.22	136	186	188
Midnight Sun Family Learning Center										
[a] Square Feet	22,816	22,816	22,816	22,816	22,816	22,816	22,816	22,816	22,816	22,816
Capacity	138	138	138	138	138	138	138	138	138	138
Enrollment	189	184	192	193	205	172	185	188	185	189
Twindly Bridge Charter										
Square Feet	7,294	7,294	7,294	12,620	12,620	12,620	12,620	12,620	12,620	13,520
Capacity	44	44	44	76	76	76	76	76	76	91
Enrollment	394	451	478	478	471	559	558	584	592	597
Other MSBSD Schools										
Mat-Su Middle College School										
[a] Square Feet				31,160	31,160	31,160	31,160	31,160	31,160	31,160
Capacity	100	100	100	189	189	189	189	189	189	189
Enrollment	89	117	160	177	193	209	187	182	204	223
Mat-Su Day School										
Square Feet	23,300	23,300	23,300	21,500	21,500	21,500	21,500	21,500	21,500	21,500
Capacity	141	141	141	130	141	141	141	141	141	141
Enrollment	76	85	88	86	72	78	71	83	81	71
Mat-Su Central School (Formerly Correspondence Study School)										
[a] Square Feet	18,500	18,500	18,500	20,309	20,309	20,309	20,309	20,309	20,309	46,500
Capacity	112	112	112	123	123	123	123	123	123	332
Enrollment	1,561	1,633	1,732	1,645	1,801	2,831	2,151	2,217	2,533	2,729
Mat-Su Youth Facility										
[a] Square Feet	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	15	15	15	15	15	15	15	15	15	15
Enrollment	15	15	15	15	15	15	15	15	15	15
TOTAL ENROLLMENT	18,465	18,809	18,968	18,932	19,080	17,885	18,886	19,286	19,372	15

Notes:

[a] Indicates a use of facility not owned by MSBSD.

Source:

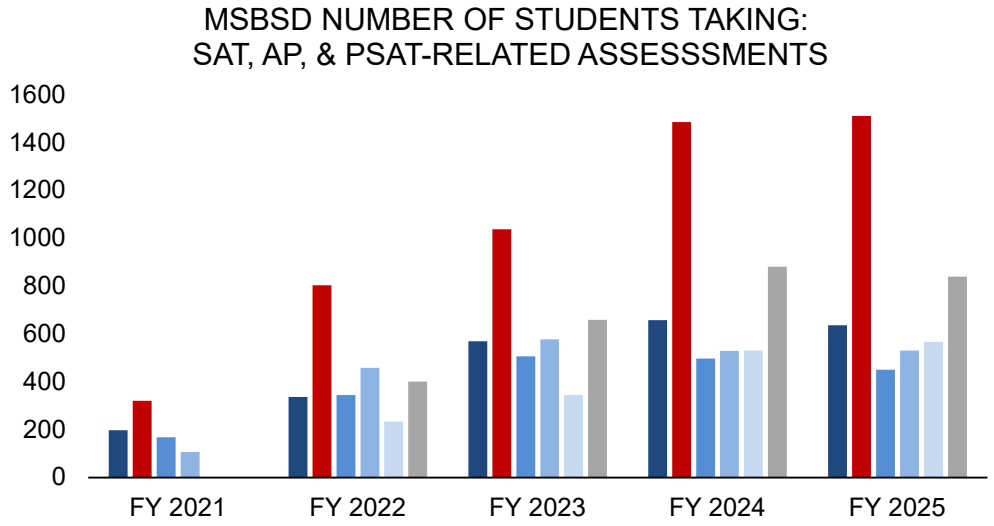
School District Operations & Maintenance Department.

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT

Table 25

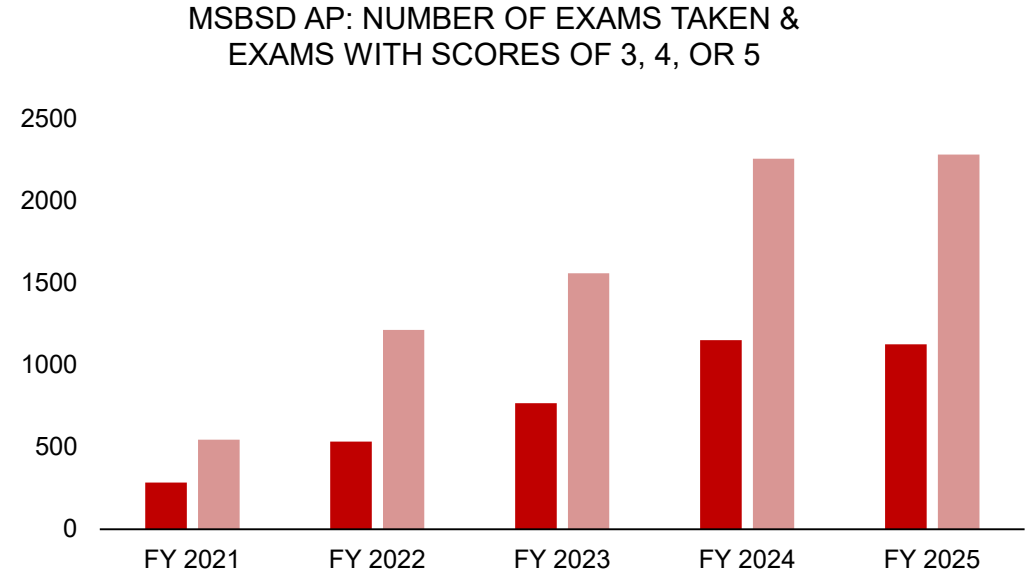
District Wide Assessments & Participation

For the Fiscal Year ended June 30, 2025



ASSESSMENT PARTICIPATION

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
SAT Graduating Seniors	198	337	570	658	636
AP All Students	320	804	1,038	1,487	1,512
PSAT 11th Grade	168	344	507	497	450
PSAT 10th Grade	106	458	577	530	531
PSAT 9th Grade	-	233	345	531	567
PSAT 8th Grade	-	401	659	882	840



	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
AP Scores of 3, 4, or 5	285	533	768	1,153	1,127
Exams Taken	545	1,214	1,559	2,257	2,283



SINGLE AUDIT SECTION

Altman, Rogers & Co. CERTIFIED PUBLIC ACCOUNTANTS

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (Government Auditing Standards), the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough School District, a component unit of the Matanuska-Susitna Borough, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna Borough School District's basic financial statements, and have issued our report thereon dated November 25, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Matanuska-Susitna Borough School District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Matanuska-Susitna Borough School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Altman, Rogers & Co.

Anchorage, Alaska
November 25, 2025

Altman, Rogers & Co. CERTIFIED PUBLIC ACCOUNTANTS

Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the *Uniform Guidance*

Independent Auditor's Report

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Matanuska-Susitna Borough School District's compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of Matanuska-Susitna Borough School District's major federal programs for the year ended June 30, 2025. Matanuska-Susitna Borough School District's major federal programs are identified in the summary of auditor's results section of the accompanying federal schedule of findings and questioned costs.

In our opinion, Matanuska-Susitna Borough School District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Matanuska-Susitna Borough School District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Matanuska-Susitna Borough School District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Matanuska-Susitna Borough School District's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Matanuska-Susitna Borough School District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Matanuska-Susitna Borough School District's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Matanuska-Susitna Borough School District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Matanuska-Susitna Borough School District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Members of the School Board
Matanuska-Susitna Borough School District

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Altman, Rogers & Co.

Anchorage, Alaska
November 25, 2025

Section I - Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements were prepared in accordance with GAAP:	*Unmodified*
Is a going concern emphasis-of-matter paragraph included in the audit report?	____ Yes __X__ No
Internal control over financial reporting:	
Material weakness(es) identified?	____ Yes __X__ No
Significant deficiency(ies) identified?	____ Yes __X__ None Reported
Noncompliance material to financial statements noted?	____ Yes __X__ No

Federal Awards

Internal control over major federal programs (2 CFR 200.516 (a)(1)):	
Material weakness(es) identified?	____ Yes __X__ No
Significant deficiency(ies) identified?	____ Yes __X__ None Reported
Any material noncompliance with provisions of laws, regulations, contracts, or grant agreements related to a major program (2 CFR 200.516 (a)(2))?	_____ Yes __X__ No
Type of auditor's report issued on compliance for major program:	*Unmodified*
Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance, 2 CFR 200.516 (a)(3) or (4)?	_____Yes __X__ No

Identification of major programs:

Assistance Listing Number(s)	Name of Federal Program or Cluster
10.553/10.555/10.559/10.582/10.556	Child Nutrition Cluster
84.048A	Carl Perkins Career and Technical Education
84.424	Student Support and Academic Enrichment

Dollar threshold used to distinguish between Type A and Type B programs:	$ 830,268
Auditee qualified as low-risk auditee?	__X__ Yes _____ No

Section II - Financial Statement Findings

The Matanuska-Susitna Borough School District did not have any findings related to the financial statements.

Section III - Federal Award Findings and Questioned Costs

The Matanuska-Susitna Borough School District did not have any findings related to Federal Awards.

Altman, Rogers & Co. CERTIFIED PUBLIC ACCOUNTANTS

Report on Compliance for Each Major State Program and Report on Internal Control over Compliance Required by the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*

Independent Auditor's Report

Members of the School Board
Matanuska-Susitna Borough School District
Palmer, Alaska

Report on Compliance for Each Major State Program

Opinion on Each Major State Program

We have audited Matanuska-Susitna Borough School District's compliance with the types of compliance requirements identified as subject to audit in the *State of Alaska Audit Guide and Compliance Supplements* that could have a direct and material effect on each of Matanuska-Susitna Borough School District's major state programs for the year ended June 30, 2025. Matanuska-Susitna Borough School District's major state programs are identified on the accompanying Schedule of State Financial Assistance.

In our opinion, Matanuska-Susitna Borough School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2025.

Basis for Opinion on Each Major State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements in the State of Alaska Audit Guide. Our responsibilities under those standards and the State of Alaska Audit Guide are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Matanuska-Susitna Borough School District's and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major state program. Our audit does not provide a legal determination of Matanuska-Susitna Borough School District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Matanuska-Susitna Borough School District's state programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Matanuska-Susitna Borough School District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and State of Alaska Audit Guide requirements will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Matanuska-Susitna Borough School District's compliance with the requirements of each major state program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the State of Alaska Audit Guide, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Matanuska-Susitna Borough School District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Matanuska-Susitna Borough School District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the State of Alaska requirements, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough School District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Members of the School Board
Matanuska-Susitna Borough School District

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of Alaska. Accordingly, this report is not suitable for any other purpose.

Altman, Rogers & Co.

Anchorage, Alaska
November 25, 2025

MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT
(A Component Unit of Matanuska-Susitna Borough)

State Schedule of Findings and Questioned Costs

Year Ended June 30, 2025

Section I – Summary of Auditor's Results

Financial Statements

Type of auditor's report issued:	*Unmodified*			
Internal control over financial reporting:				
Material weakness identified?	____	Yes	X	No
Significant deficiency identified?	____	Yes	X	None reported
Noncompliance material to the financial statements noted?	____	Yes	X	No

State Financial Assistance

Internal control over major programs:				
Material weakness identified?	____	Yes	X	No
Significant deficiency identified?	____	Yes	X	None reported
Type of auditor's report issued on compliance for major programs:	*Unmodified*			
Dollar threshold used to distinguish between Type A and Type B programs:	$3,000,000			
Auditee qualified as low-risk auditee?	X	Yes	_____	No

Section II – Financial Statement Findings

Matanuska-Susitna Borough School District did not have any findings that related to the financial statements.

Section III – State Award Findings and Questioned Costs

Matanuska-Susitna Borough School District did not have any findings related to State awards.

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MATANUSKA SUSITNA BOROUGH SCHOOL DISTRICT

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Palmer, Alaska 99645
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907.746.9200