

MONTICELLO HIGH SCHOOL

SCHOOL STRATEGIC PLAN

2025-26

Vision for Albemarle County Public Schools: Our learners are engaged in authentic, challenging, and relevant learning experiences, becoming lifelong contributors and leaders in our dynamic and diverse society.

Mission for Albemarle County Public Schools: Working together as a team, we will end the predictive value of race, class, gender, and special capacities for our children's success through high-quality teaching and learning for all. We seek to build relationships with families and communities to ensure that every student succeeds.

Overview of Options for Priorities by Focus Area

Strand I: Thriving Students	Strand II: Affirming and Empowering Communities
1. Guaranteed and viable curriculum	4. Creating positive learning environments for students and staff
Guaranteed and Viable Curriculum with Integrity	<i>Employee Engagement</i>
Rigorous Instructional Tasks for All Learners	Student Sense of Belonging
Culturally Responsive Education in Practice	Strategic Alignment Between Roles/Levels
2. On-going assessment & analysis of student progress	Social-Emotional Learning with Integrity
Processes for Data Collection, Analysis, and Decision Making	
PLC Implementation with Integrity	
Accountability to the Theory of Change	

High-Quality Assessments and Data Sources	
3. Professional Learning	5. Family engagement
<i>CRE Micro-credential</i>	Engaged Families Around Learning, including
Professional Learning that Supports Transfer into Practice	• <i>Parent Conferences</i>
Culturally Responsive Education/Policies ACC & JBA	• <i>Academic Events (4)</i>
Teacher Leadership Capacity	• <i>Two-way communication</i>
Coaching Practices	Community Partnerships Around Learning
Principal and AP Leadership	Stakeholder Communication and Engagement
Department-Based Leadership	
Teacher Leadership Capacity	
Technology to Transform Learning	

Note. *Italicized Priorities are division-determined/required.* All others are options for schools to choose based on their context.

Definitions

Strand I: Thriving Students

1. Guaranteed and viable curriculum

Guaranteed and Viable Curriculum with Integrity: All students will have access to a guaranteed, viable, and inclusive curriculum, implemented with integrity to ensure equitable outcomes across the division. (Strategic Plan Goal 1 Objective 1 Strategy 1: CRE 1.3, and Bellwether)

Rigorous Instructional Tasks for All Learners: All educators will organize instruction around rigorous tasks that allow all students—including Black and Latinx students—to deeply engage with challenging, standards-aligned content and demonstrate learning in authentic ways. (Bellwether)

Culturally Responsive Education in Practice: All instructional staff will be responsive to students' culture as they create inclusive environments, ensure the curriculum reflects students' diverse identities, foster authentic relationships, and promote equity in everyday actions. (CRE Framework)

2. On-going assessment and analysis of student progress

Processes for Data Collection, Analysis, and Decision Making: Educators will implement data analysis and decision-making protocols with integrity in alignment with a valid, reliable, and balanced assessment system (FQL, CRE 2.1)

PLC Implementation with Integrity: All licensed staff will participate in Professional Learning Communities (PLCs) with integrity, engaging in collaborative data analysis and instructional decision making to enhance teaching and learning practices. (Strategic Plan Goal 1 Obj 1)

Accountability to the Theory of Change: All stakeholders will utilize the Theory of Change to hold each other accountable for intermediate outcomes and assess our collective effectiveness at improving student outcomes (Bellwether)

High-Quality Assessments and Data Sources: Assessments and data sources used for instructional decision making support a valid, reliable, and balanced assessment system (e.g. Quarterly, VALLS, Common Inst. Tasks, HMH, Formative, etc.) (FQL)

3. Professional Learning

CRE Micro-credential: District staff will collaborate with school leaders in developing, implementing, and monitoring a plan for meeting the division expectation of 100% principals and teachers obtaining the CRE micro credential by 2026.

Professional Learning that Supports Transfer into Practice: Schools and departments will engage in a systematic approach to adult learning that combines workshop-based PD, job-embedded coaching, and PLCs to support staff, at all levels, to develop the skills to continuously improve instruction. (Bellwether)

Culturally Responsive Education/Policies ACC & JBA: School leadership teams, Equity Coordinators, and DRTs will collaborate to determine a plan that includes identifying and implementing professional learning needed to support staff with the use of CRE Strategies.

Teacher Leadership Capacity: Identified teacher leaders have the necessary capacity to support teacher professional learning (Bellwether)

Coaching Practices: Job-embedded PL supports (e.g. Instructional Coaches, LTIs, etc) target support with the schools and/or teachers that need it most, with a focus on transforming instructional practices and teacher actions (Bellwether)

Principal and AP Leadership: Principals and APs have the necessary capacity to serve as instructional leaders such that they can pair instructional vision with their ability to serve as a coach to their teachers and instructional staff (Bellwether)

Department-Based Leadership: Identified central staff / department members have the necessary capacity to support educator professional learning (Bellwether)

Technology to Transform Learning: Equitably accessible technology resources and aligned professional learning transform learning experiences and opportunities for all students (Strategic Plan: Goal 3, Obj 3)

Strand II: Affirming and Empowering Communities

4. Creating positive learning environments for students and staff

Employee Engagement: 24-25 Gallup item or cluster that they think will be most impactful to increase engagement in 25-26.

Student Sense of Belonging: Schools will analyze data on a regular basis (at least biweekly) to optimize student attendance and sense of belonging, as well as reduce discipline infractions.

Strategic Alignment Between Roles / Levels: What is held "tight" and "loose" across a school, department, and/or division is clearly defined; where structures are "tight," guiding resources provide direction that promotes shared commitment and agency. (Bellwether)

Social-Emotional Learning with Integrity: Educators implement with integrity a social-emotional learning curriculum, including Responsive Classroom and Developmental Designs, in grades K-12 (Strategic Plan: Goal 1 Obj 2)

5. Family engagement

Parent Conferences. Schools will partner with families to stay abreast of individual student progress through holding fall and spring parent-teacher conferences as well as providing progress reports at the midpoint of each nine weeks.

Academic Events. Schools will host 4 academic family events focused on reading, math, and/or content.

Communications. Schools will develop and implement a communications plan to include regular updates from the principal and maintenance of updated websites and social media with consideration for culturally and linguistically diverse families. (CRE 3.2)

Engaged Families Around Learning: Families engage in opportunities for increased visibility into what students are learning, what "on-track" looks like, and what strategies they can use at home to support their students. (Bellwether, CRE Framework 3.2)

Community Partnerships Around Learning: Educators invite the cultural wisdom of the community into the classroom and build on community funds of knowledge to support the education of all students (CRE Framework 3.3)

Stakeholder Communication and Engagement: Effective communications and approaches to community engagement develop asset-based partnerships with stakeholders in our school community (including those without children in our schools) (Strategic Plan Goal 2 Obj 3)

Plan for Operationalizing School Priorities for 2025-26

Strand 1: Thriving Students			
SMART Goal: As measured by SOL results, every enrollment group in the school will meet state accreditation targets or reduce the previous failure rate by 10% (R-10) in all tested subjects.			
Current State: [insert data link]			
School Priority (with Focus Area)	Role(s) Responsible for Implementation	Evidence of Progress/Completion	Role(s) Responsible for Monitoring and Supporting
Our school will implement targeted reading interventions and structured literacy strategies to increase student reading proficiency across all grade levels.	Reading specialists, PLC groups, administration, English teachers, and co-teachers.	Common assessments, SOL reports, and formative and summative assessments.	Assistant principal, department chair, and teachers.
We will enhance students' writing skills by integrating consistent, standards-based writing instruction across content areas with a focus on clarity, coherence, and critical thinking.	Reading specialists, PLC groups, administration, English teachers, and co-teachers.	Common assessments, SOL reports, and formative and summative assessments.	Assistant principal, department chair, and teachers.

Through hands-on investigations and inquiry-based learning, we aim to deepen students' understanding of scientific concepts and improve science achievement scores schoolwide.	Reading specialists, PLC groups, administration, science teachers, and co-teachers.	Common assessments, SOL reports, and formative and summative assessments.	Assistant principal, department chair, and teachers.
CRE Micro-credential (<i>Professional Learning</i>) We aim to get all teachers through the micro credential or certification process by spring 2026. We also want all teachers to develop high expectations for all learners.	DRTs, Equity Specialist, and principals Reading Specialists and DRTs (professional learning) Admin give feedback and work on implementation	Monthly check-ins, mid year evaluation, and final year evaluations Monitor conditions for learning through learning walks. What are students doing? Who is doing the learning work?	Appraiser Equity Specialists DRTs

Strand 2: Affirming and Empowering Communities			
SMART Goal(s): We will foster a positive school climate for students and staff as demonstrated through high levels of engagement and satisfaction on the Gallup survey (staff) and the Panorama survey (students and families).			
Current State: [Link Gallup and Panorama Survey data linked here]			
School Priority (with Focus Area)	Role(s) Responsible for Implementation	Evidence of Progress/Completion	Role(s) Responsible for Monitoring and Supporting
Our school will strengthen partnerships with local organizations and community leaders to support student learning and promote shared responsibility for educational success.	Administration, work-based coordinator, and school leadership.	Increased participation and volunteers for school-based activity during non-school hours, increased support and donations for school based activities, and increased opportunities for students to gain work-based insights after graduation.	Administration
We will foster a collaborative school culture by encouraging active participation from faculty and staff in decision-making processes, professional development, and school events.	Administration, teachers, faculty/staff, and school leadership.	Increased participation and volunteers for school-based activity during school hours, increased support for students in the classroom, and increased opportunities for students to gain work-based insights after graduation.	Administration
We will increase family involvement by creating inclusive, accessible opportunities for parents and guardians to engage in school	Administration, faculty/staff, and school leadership.	Increased participation and volunteers for school-based activity during non-school hours, increased support and donations for school based activities, and increased opportunities for students and families to	Administration

activities, volunteer efforts, and academic support programs.		work with school leadership to improve school climate.	
Employee Engagement (Creating Positive Learning Environments for Students and Staff) We will create strong conditions for learning and deliver high quality and engaging instruction for all learners.			
Engaged Families around Learning: Parent Conferences, Academic Events (4), Communication			