MOUNTAIN VIEW ELEMENTARY SCHOOL

SCHOOL STRATEGIC PLAN

2025-26

Vision for Albemarle County Public Schools: Our learners are engaged in authentic, challenging, and relevant learning experiences, becoming lifelong contributors and leaders in our dynamic and diverse society.

Mission for Albemarle County Public Schools: Working together as a team, we will end the predictive value of race, class, gender, and special capacities for our children's success through high-quality teaching and learning for all. We seek to build relationships with families and communities to ensure that every student succeeds.

School Statement: At Mountain View Elementary School we want our students to have safe, predictable, joyful and rigorous learning opportunities. Our school's vision and mission is aligned with ACPS' Strategic Plan, "Learning for All". All our students learn Spanish during the day, with the goal of biliteracy. We are one beautiful, inclusive, and diverse school family.

Overview of Options for Priorities by Focus Area

Strand I: **Thriving Students**	**Strand II:** **Affirming and Empowering Communities**
1. Guaranteed and viable curriculum	**4. Creating positive learning environments for students and staff**
Guaranteed and Viable Curriculum with Integrity	*Employee Engagement*
Rigorous Instructional Tasks for All Learners	Student Sense of Belonging
Culturally Responsive Education in Practice	Strategic Alignment Between Roles/Levels
2. On-going assessment & analysis of student progress	Social-Emotional Learning with Integrity
Processes for Data Collection, Analysis, and Decision Making	
PLC Implementation with Integrity	
Accountability to the Theory of Change	
High-Quality Assessments and Data Sources	
3. Professional Learning	**5. Family engagement**
CRE Micro-credential	Engaged Families Around Learning, including
Professional Learning that Supports Transfer into Practice	• *Parent Conferences*
Culturally Responsive Education/Policies ACC & JBA	• *Academic Events (4)*
Teacher Leadership Capacity	• *Two-way communication*
Coaching Practices	Community Partnerships Around Learning
Principal and AP Leadership	Stakeholder Communication and Engagement
Department-Based Leadership	

Teacher Leadership Capacity	
Technology to Transform Learning	

Note. ***Italicized Priorities are division-determined/required.*** **All others are options for schools to choose based on their context.**

Definitions

Strand I: Thriving Students

1. **Guaranteed and viable curriculum**

Guaranteed and Viable Curriculum with Integrity: All students will have access to a guaranteed, viable, and inclusive curriculum, implemented with integrity to ensure equitable outcomes across the division. (Strategic Plan Goal 1 Objective 1 Strategy 1: CRE 1.3, and Bellwether)

Rigorous Instructional Tasks for All Learners: All educators will organize instruction around rigorous tasks that allow all students—including Black and Latinx students—to deeply engage with challenging, standards-aligned content and demonstrate learning in authentic ways. (Bellwether)

Culturally Responsive Education in Practice: All instructional staff will be responsive to students' culture as they create inclusive environments, ensure the curriculum reflects students' diverse identities, foster authentic relationships, and promote equity in everyday actions. (CRE Framework)

2. **On-going assessment and analysis of student progress**

Processes for Data Collection, Analysis, and Decision Making: Educators will implement data analysis and decision-making protocols with integrity in alignment with a valid, reliable, and balanced assessment system (FQL, CRE 2.1)

PLC Implementation with Integrity: All licensed staff will participate in Professional Learning Communities (PLCs) with integrity, engaging in collaborative data analysis and instructional decision making to enhance teaching and learning practices. (Strategic Plan Goal 1 Obj 1)

Accountability to the Theory of Change: All stakeholders will utilize the Theory of Change to hold each other accountable for intermediate outcomes and assess our collective effectiveness at improving student outcomes (Bellwether)

High-Quality Assessments and Data Sources: Assessments and data sources used for instructional decision making support a valid, reliable, and balanced assessment system (e.g. Quarterly, VALLS, Common Inst. Tasks, HMH, Formative, etc.) (FQL)

3. **Professional Learning**

CRE Micro-credential: District staff will collaborate with school leaders in developing, implementing, and monitoring a plan for meeting the division expectation of 100% principals and teachers obtaining the CRE micro credential by 2026.

Professional Learning that Supports Transfer into Practice: Schools and departments will engage in a systematic approach to adult learning that combines workshop-based PD, job-embedded coaching, and PLCs to support staff, at all levels, to develop the skills to continuously improve instruction. (Bellwether)

Culturally Responsive Education/Policies ACC & JBA: School leadership teams, Equity Coordinators, and DRTs will collaborate to determine a plan that includes identifying and implementing professional learning needed to support staff with the use of CRE Strategies.

Teacher Leadership Capacity: Identified teacher leaders have the necessary capacity to support teacher professional learning (Bellwether)

Coaching Practices: Job-embedded PL supports (e.g. Instructional Coaches, LTIs, etc) target support with the schools and/or teachers that need it most, with a focus on transforming instructional practices and teacher actions (Bellwether)

Principal and AP Leadership: Principals and APs have the necessary capacity to serve as instructional leaders such that they can pair instructional vision with their ability to serve as a coach to their teachers and instructional staff (Bellwether)

Department-Based Leadership: Identified central staff / department members have the necessary capacity to support educator professional learning (Bellwether)

Technology to Transform Learning: Equitably accessible technology resources and aligned professional learning transform learning experiences and opportunities for all students (Strategic Plan: Goal 3, Obj 3)

Strand II: Affirming and Empowering Communities

4. Creating positive learning environments for students and staff

Employee Engagement: 24-25 Gallup item or cluster that they think will be most impactful to increase engagement in 25-26.

Student Sense of Belonging: Schools will analyze data on a regular basis (at least biweekly) to optimize student attendance and sense of belonging, as well as reduce discipline infractions.

Strategic Alignment Between Roles / Levels: What is held "tight" and "loose" across a school, department, and/or division is clearly defined; where structures are "tight," guiding resources provide direction that promotes shared commitment and agency. (Bellwether)

Social-Emotional Learning with Integrity: Educators implement with integrity a social-emotional learning curriculum, including Responsive Classroom and Developmental Designs, in grades K-12 (Strategic Plan: Goal 1 Obj 2)

5. Family engagement

Parent Conferences. Schools will partner with families to stay abreast of individual student progress through holding fall and spring parent-teacher conferences as well as providing progress reports at the midpoint of each nine weeks.

Academic Events. Schools will host 4 academic family events focused on reading, math, and/or content.

Communications. Schools will develop and implement a communications plan to include regular updates from the principal and maintenance of updated websites and social media with consideration for culturally and linguistically diverse families. (CRE 3.2)

Engaged Families Around Learning: Families engage in opportunities for increased visibility into what students are learning, what "on-track" looks like, and what strategies they can use at home to support their students. (Bellwether, CRE Framework 3.2)

Community Partnerships Around Learning: Educators invite the cultural wisdom of the community into the classroom and build on community funds of knowledge to support the education of all students (CRE Framework 3.3)
Stakeholder Communication and Engagement: Effective communications and approaches to community engagement develop asset-based partnerships with stakeholders in our school community (including those without children in our schools) (Strategic Plan Goal 2 Obj 3)

Plan for Operationalizing School Priorities for 2025-26

Strand 1: Thriving Students			
SMART Goal: As measured by SOL results, every enrollment group in the school will meet state accreditation targets or reduce the previous failure rate by 10% (R-10) in all tested subjects.			
Current State: Accountability 2024-25			
School Priority (with Focus Area)	**Role(s) Responsible for Implementation**	**Evidence of Progress/Completion**	**Role(s) Responsible for Monitoring and Supporting**
All students K-5 will receive high quality math instruction using the new Kiddom math program. *(Professional Learning, Guaranteed Viable Curriculum*)	All classroom teachers who teach math Katie Gifford, math coach Seth Kennard, principal Christine Peterson, assistant principal Stephanie Provines, assistant principal	Teacher participation in monthly math instruction PD Student achievement on ACPS math assessments	Katie Gifford, math coach Seth Kennard, principal Christine Peterson, assistant principal Stephanie Provines, assistant principal
All K-5 students will receive high-quality literacy instruction through the HMH curriculum, with a focus on student engagement and achievement to guide instructional practices. *(Professional Learning, Guaranteed Viable Curriculum*)	All classroom teachers who teach language arts Sarah Kim, language arts coach Seth Kennard, principal Christine Peterson, assistant principal	Student achievement on HMH module assessments Student growth on VALLSS	Sarah Kim, language arts coach Seth Kennard, principal Christine Peterson, assistant principal

	Stephanie Provines, assistant principal Title I reading specialist team		Stephanie Provines, assistant principal

Strand 2: Affirming and Empowering Communities			
SMART Goal(s): We will foster a positive school climate for students and staff as demonstrated through high levels of engagement and satisfaction on the Gallup survey (staff) and the Panorama survey (students and families).			
Current State: [Link Gallup and Panorama Survey data linked here]			
School Priority (with Focus Area)	**Role(s) Responsible for Implementation**	**Evidence of Progress/Completion**	**Role(s) Responsible for Monitoring and Supporting**
Maintain and improve Gallup Engagement Level with Q12: *This last year, I have had opportunities at work to learn and grow.* *(Creating Positive Learning Environments for Students and Staff)*	School leadership team - grade level and team leaders Seth Kennard, principal Christine Peterson, assistant principal Stephanie Provines, assistant principal	Intentional conversations between school leaders and staff members. Facilitated interactions among staff about goals.	Seth Kennard, principal Christine Peterson, assistant principal Stephanie Provines, assistant principal
Strengthen family and community partnerships by hosting regular events that foster meaningful connections,	All staff	Host events throughout the year, including:	strengthen family and community partnerships by hosting regular events that foster meaningful connections,

celebrate diversity, and support student learning *(Family engagement)*		• Southwood Back to School Bash • Azalea Park Party • Open House • Back to School Night • Hispanic Heritage Night • Black History Month Celebration • Grade level music concerts	celebrate diversity, and support student learning