



Finance Buildings and Grounds Joint Governance Meeting

November 10, 2025



Agenda

- Purpose
- Financial Background
- Revenue and Expenditure Summary
- Common Level Ratio Impact
- 2026 - 2027 Projection (\$4.9M Structural Deficit)
- Transportation; Technology; Tuition/Cyber/Charter; Utility Costs (Electric, etc.)
- Purchasing (Joint Purchasing, Consortium Pricing, and Quote/Bid)
- Emerging Recommendations



Purpose

- Refine a strategic approach to address the growing CLR-related structural deficit while preserving educational excellence and community value (i.e., systems perspective and future-focused).





Background

- In support of transparency, there have been numerous public meetings and numerous communications focused on the shift in financial landscape and critical threat to educational excellence at Pine-Richland ([5.6.2024](#); [9.16.2024](#); [10.7.2024](#); [12.16.2024](#); [1.21.2025](#); [2.10.2025](#); [3.17.2025](#); [4.7.2025](#); [5.12.2025](#)).
- This workshop series is designed to continue a systems-view of key areas:
 - September 15, 2025 Finance and Staff Services
 - October 6, 2025 Finance and Student Services
 - October 20, 2025 Finance and Buildings & Grounds
 - November 10, 2025 Finance and Operational Services



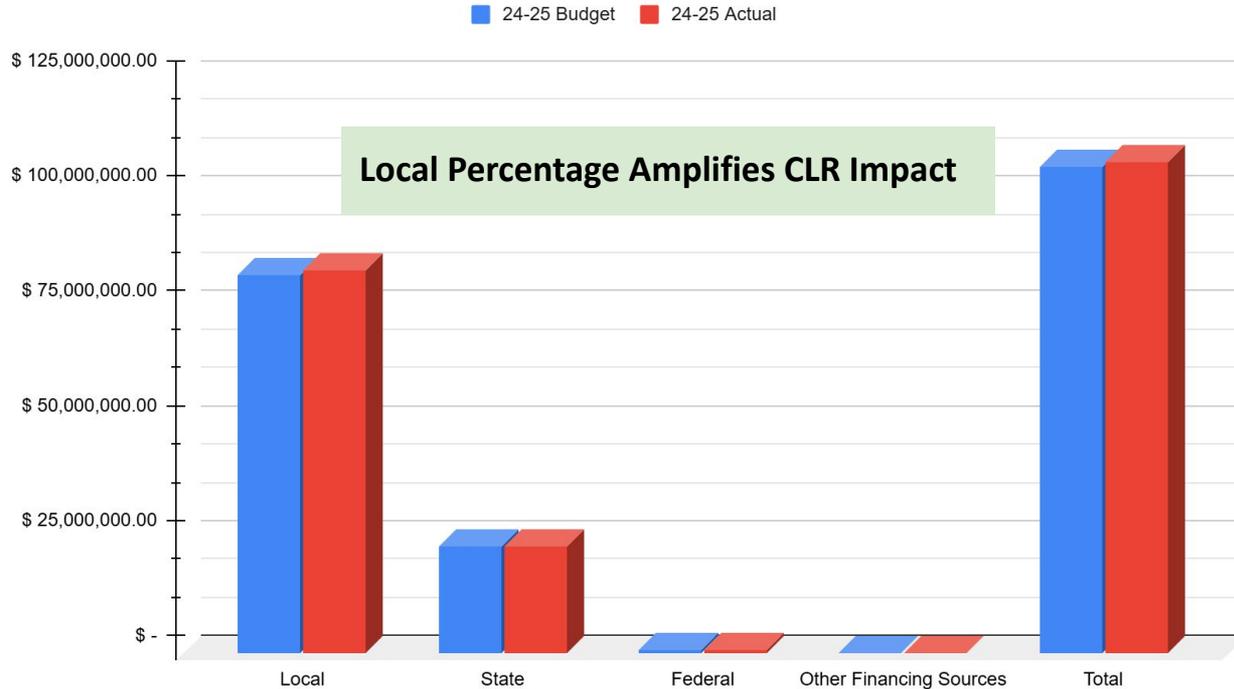
Background

- Strong history of financial management (e.g., Standard & Poors rating upgrade; 3rd lowest millage in county; reducing debt as percent of budget; capital investments)
- Clear evidence of operational efficiency in all aspects of the organization (benchmarking and ratios; contract negotiations; facilities investments)
- Strong levels of current reserves for capital investment (e.g., fund balance levels for one-time expenses and long-lived projects)
- Common level ratio negatively impacting local real estate (i.e., largest segment within overall category responsible for 80% of overall revenue)
- Growing **structural deficit threatens educational excellence** (e.g., class size, program offerings, and resources)



PRSD Revenue Sources (Not Final)

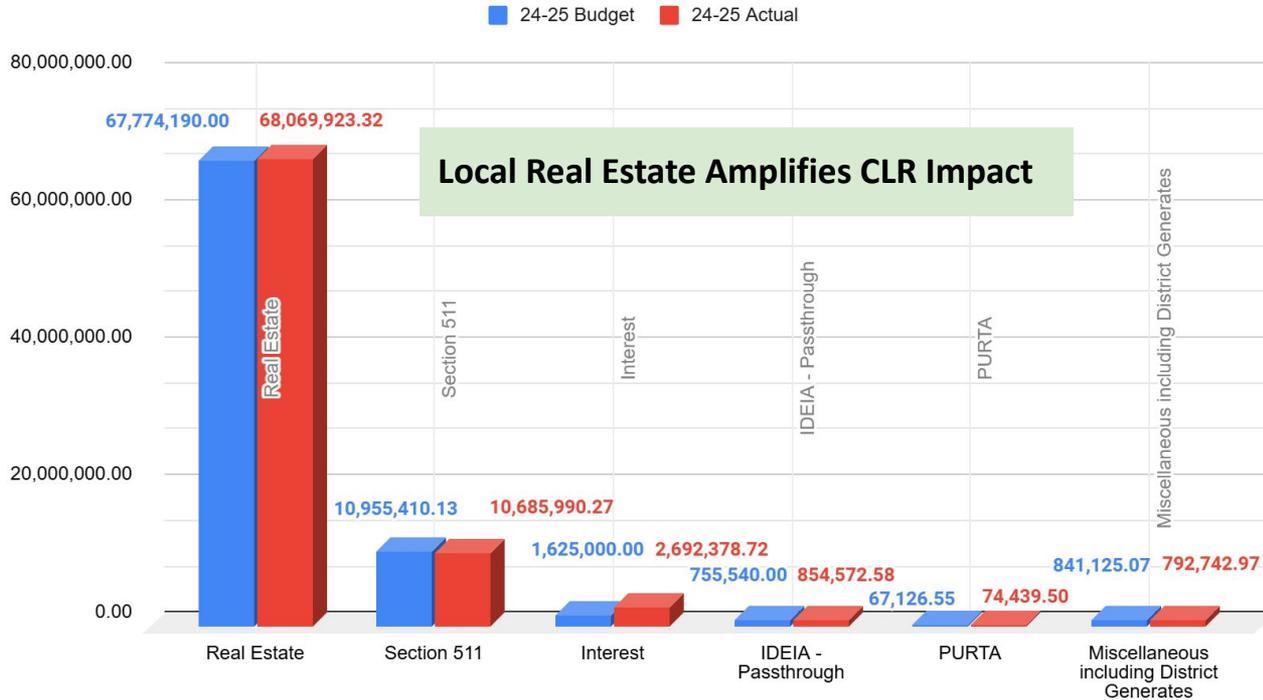
2024-2025 Revenue Budget v. Actual





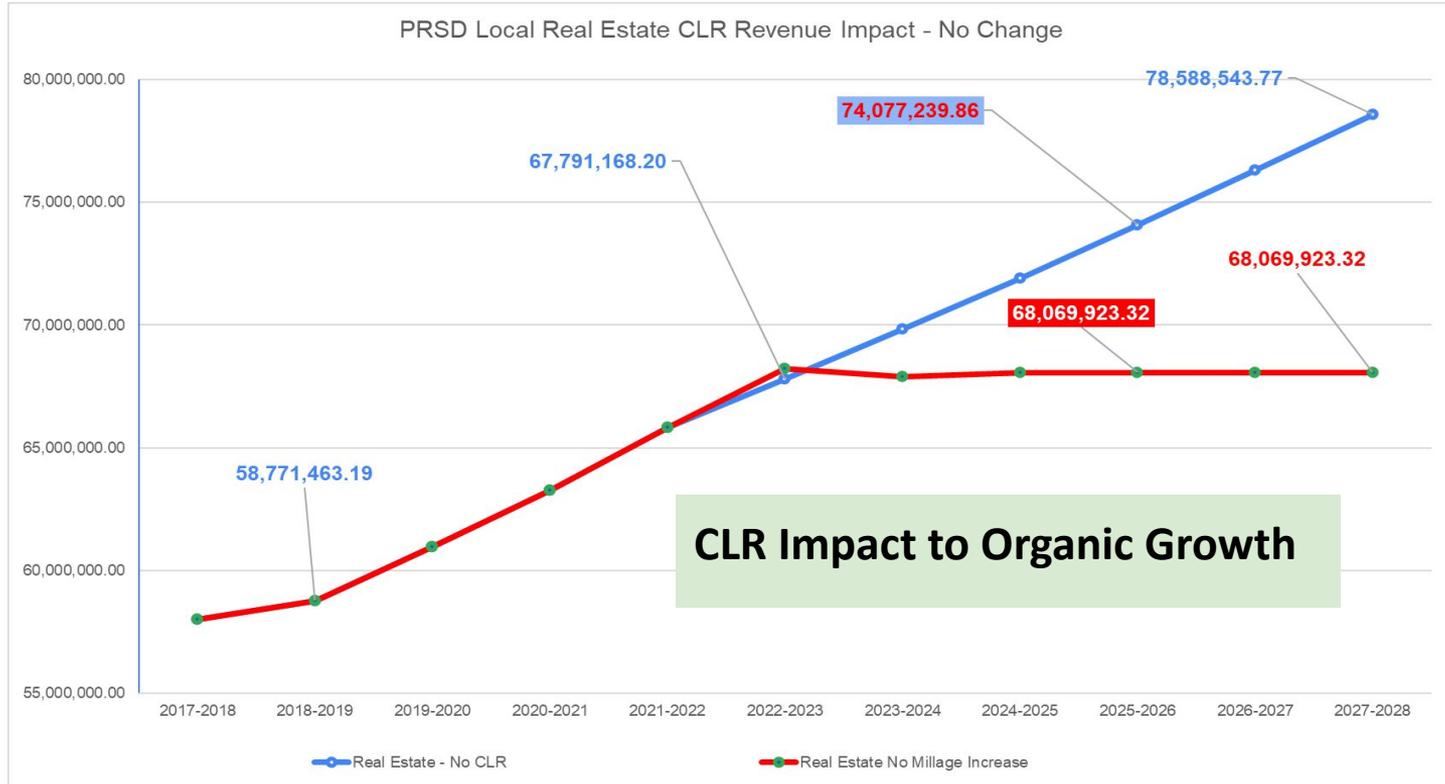
PRSD Local Revenue Breakdown (Not Final)

24-25 Local Revenue Budget v. Actual





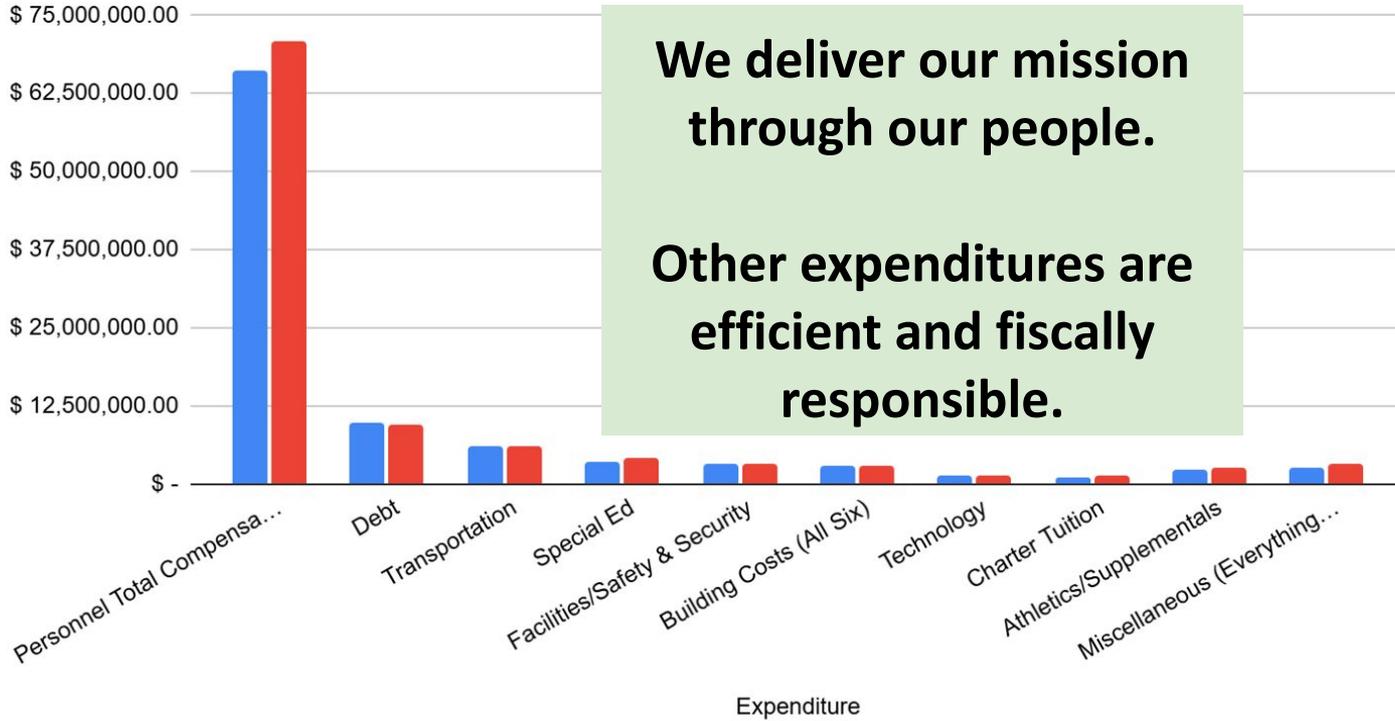
Common Level Ratio Structural Effect





Expenditures

2023-24 Actual 2024-25 Projected

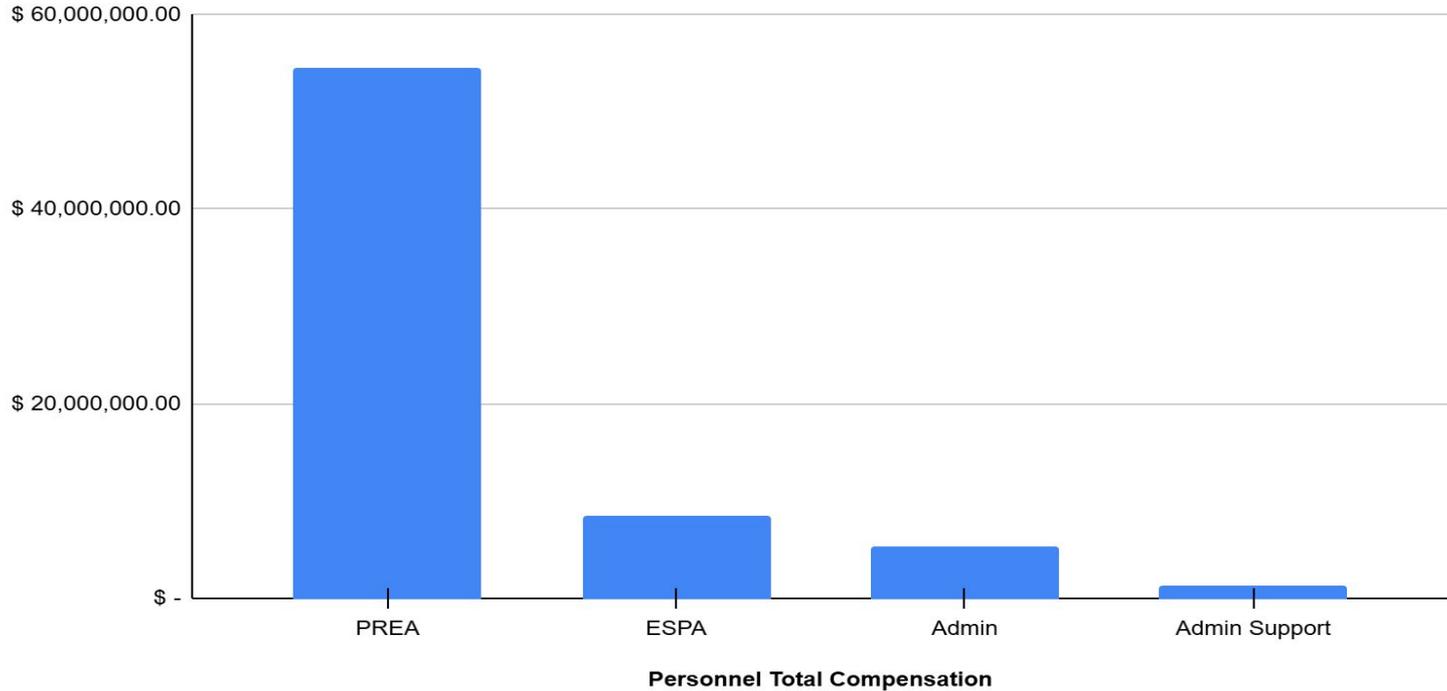


We deliver our mission through our people.
Other expenditures are efficient and fiscally responsible.



Personnel Total Compensation by Workforce Group

2024-25 Personnel Total Compensation Per Unit





Projected Deficit (Two-Year)

Future-Focused Financial Comparison Chart (10.13.25)				
Close-to-Actual Total Reserves on June 30, 2025 (Combined Fund Balance and Capital Reserve Fund)				\$39,200,000
Current Operating Deficit on May 12, 2025 for Proposed Final Budget				\$1,225,334
Millage Adjustment for 2025 - 2026				0%
2025 - 2026				
Use/Addition of Reserves (Fund Balance Use for Operations)				-\$1,225,334
Additional Millage Revenue				\$0
Use of Reserves (Capital Funding Plan Projects)				-\$6,921,832
Total Use of Reserves (Combined Fund Balance and Capital Reserve Fund)				-\$8,147,166
Projected Total Reserves on June 30, 2026 (Combined Fund Balance and Capital Reserve Fund)				31,052,834
2026 - 2027				
Projected Total Reserves on June 30, 2026 (Combined Fund Balance and Capital Reserve Fund)	\$31,052,834	\$31,052,834	\$31,052,834	\$31,052,834
Future Millage Adjustment	3.5% (Index)	2%	1%	0%
Projected Starting Operating Deficit (9% Healthcare Increase and Stable FTEs)	\$4,866,319	\$4,866,319	\$4,866,319	\$4,866,319
Additional Millage Revenue	\$2,268,514	\$1,287,829	\$643,914	\$0
Use/Addition of Reserves (Fund Balance Use for Operations)	-\$2,597,805	-\$3,578,490	-\$4,222,404	-\$4,866,319
Use of Reserves (Capital Funding Plan Projects)	-\$5,804,193	-\$5,804,193	-\$5,804,193	-\$5,804,193
Total Use of Reserves (Combined Fund Balance and Capital Reserve Fund)	-\$8,401,998	-\$9,382,683	-\$10,026,597	-\$10,670,512
Total Reserve Balance Projection (Combined Fund Balance and Capital Reserve Fund)	22,650,836	21,670,151	21,026,237	20,382,322
2027 - 2028				
Future Millage Adjustment (Held at 0% in Future to Illustrate Impact of Current Decision)	0%	0%	0%	0%
Projected Starting Operating Deficit (9% Healthcare Increase and Stable FTEs)	\$4,329,835	\$7,628,287	\$8,272,201	\$8,916,116
Additional Millage Revenue	\$0	\$0	\$0	\$0
Use/Addition of Reserves (Fund Balance Use for Operations)	-\$4,329,835	-\$7,628,287	-\$8,272,201	-\$8,916,116
Use of Reserves (Capital Funding Plan Projects)	-\$7,388,040	-\$7,388,040	-\$7,388,040	-\$7,388,040
Total Use of Reserves (Combined Fund Balance and Capital Reserve Fund)	-\$11,717,875	-\$15,016,327	-\$15,660,241	-\$16,304,156
Total Reserve Balance Projection (Combined Fund Balance and Capital Reserve Fund)	10,932,961	6,653,824	5,365,995	4,078,166

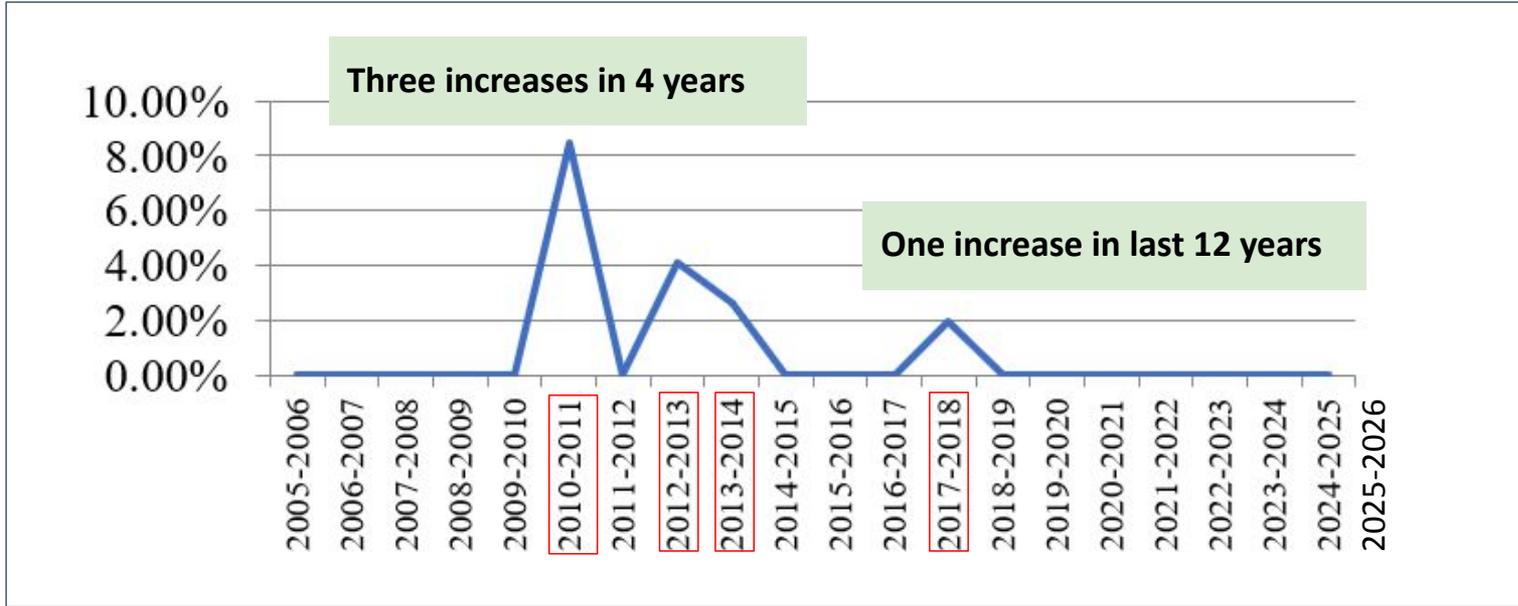
Shifted capital expenditures for 2026 - 2027 to following two years.

Total capital expenses through 2030 - 2031 projected at \$25,214,000





Millage Rate History





Millage Impact on Median Home (\$250K)

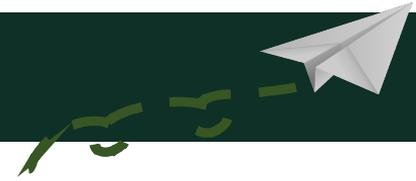
Tax Year	Millage Rate	Tax Obligation	2% Discount if paid by 8/31	Homestead Exclusion	Final Tax Bill with Discount
2013	19.2083	\$4,802.08	\$4,706.03	\$192.08	\$4,513.95
2014	19.2083	\$4,802.08	\$4,706.03	\$193.77	\$4,512.26
2015	19.2083	\$4,802.08	\$4,706.03	\$189.87	\$4,516.16
2016	19.2083	\$4,802.08	\$4,706.03	\$188.20	\$4,517.83
2017	19.5867	\$4,896.68	\$4,798.74	\$186.00	\$4,612.74
2018	19.5867	\$4,896.68	\$4,798.74	\$184.62	\$4,614.12
2019	19.5867	\$4,896.68	\$4,798.74	\$179.53	\$4,619.21
2020	19.5867	\$4,896.68	\$4,798.74	\$177.77	\$4,620.97
2021	19.5867	\$4,896.68	\$4,798.74	\$177.01	\$4,621.73
2022	19.5867	\$4,896.68	\$4,798.74	\$221.82	\$4,576.92
2023	19.5867	\$4,896.68	\$4,798.74	\$217.32	\$4,581.42
2024	19.5867	\$4,896.68	\$4,798.74	\$256.27	\$4,542.47
2025	19.5867	\$4,896.68	\$4,798.74	\$293.00	\$4,505.74

Educational Excellence

Community Value



Operations Questions



- Operational efficiency is a critical part of managing expenses.
- PRSD has implemented a disciplined and strategic approach to managing operational costs.
- The next set of slides provide data and information about costs in transportation, technology, cyber-charter costs, utilities, and maintenance.
- A brief overview of purchasing - to ensure lowest responsible prices - will also be provided.

Educational Excellence
Community Value



Transportation Locations

With the primary goals of **safety and efficiency**, 2025-26 locations include:

- **All six Pine-Richland school buildings**
- **18 Private/Parochial Schools**
 - 10 road miles from all parts of the district border
- **15 Placements**
 - Based on student need; no mile limit
- **2 Vocational**

***Rideshares when possible (neighboring schools)**



Transportation Fleet Inventory

School Year	STA Vehicles	Additional Contractors*
2020–21	86	0
2021–22	84	0
2022–23	84	1
2023–24	83	2
2024–25	81	3
2025–26	80	2

*When necessary, additional contractors are needed for shorter durations.



Transportation Cost

State Reimbursement, as a Percentage of Total Expense



Total Cost of Transportation, by Category



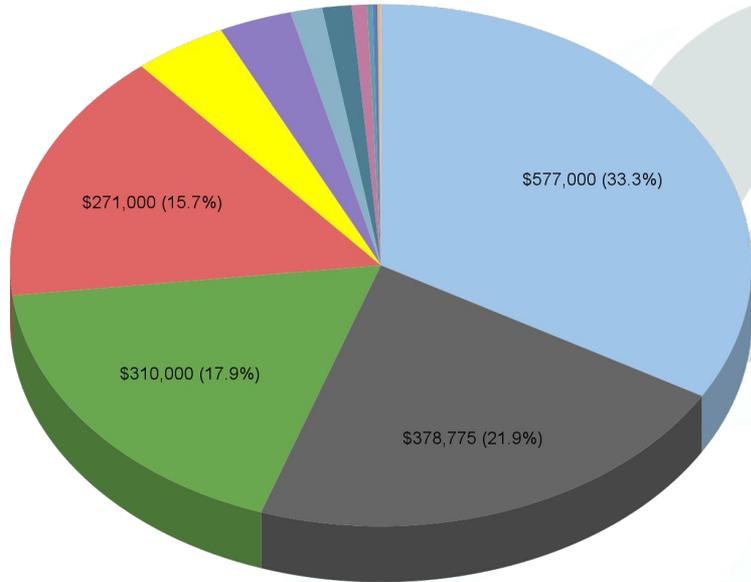
Cost Control

- contract and rate increases (STA 2.5%)
- number of routes and route efficiency
- reimbursable miles and hazardous routes



Technology (Budget Overview)

2026-2027 Budget



- End User Devices (assets)
- Copier (Lease) and Copy Center
- Contracted Support (Non-District)
- Software
- Services (Internet WAN Phone)
- Technology Repair and Supplies/Device Break Fix
- Technology Repair and Supplies/Server Break Fix
- SW TECH SERV OTH INSURANCES
- SW TECH SERV NON-CAPITAL ASSETS
- SW TECH SERV GNRL SUPPLIES
- SW TECH SERV CAPITAL REPL TECH HARDWAR
- SW TECH SERV CAPITAL NEW SOFTWARE
- SW TECH SERV DUES &

Historic Annual	
2026-2027 Budget	1,730,256.74
2025-2026 Budget	1,876,453.77
2024-2025 Budget	1,469,149.41
2023-2024 Actual	1,778,881.62
2022-2023 Actual	1,645,996.49



Technology (Assets and Asset Refresh)

2026 Capital Funding Plan	
Visual Display Boards	\$150,000
Network Infrastructure	\$140,000
Security Camera System	\$15,000
Tricaster/Camera Replacement	\$13,000 (odd years)

Infrastructure

(Capital Funding Plan \$140,000)

Firewalls, Routers, Core Switch, Edge Switch*, Wifi*, Structured Cabling, Servers, Some Security related items

*** 2025 (E-Rate) \$500,000 ([boarddocs](#))**





Technology (Assets and Asset Refresh)

2026-2027 End User Devices

1,080 Chromebooks	\$378,000
100-150 Staff PCs	\$150,000
130 Other PC's	<u>\$150,000</u> →
Total (annual)	\$678,000

Current Fleet End User Devices *(All District Assets)*

- ↑ 80% Chromebook (5,000 2:1 Tablets) @ \$350-500
- ↓ 15% Windows (900 Staff PC/IWB/Labs) @ \$800-1,600
- ↓ 3.6% iPads (226 iPads) @ \$400-800
- <1% MacBooks (54 Macs) @ \$1,300-2,500

Asset Refresh

IWB PCs & HS Engineering/PRTV Lab	2026-2027
IWB PCs HS Art Department Apple Lab	2027-2028
HS Engineering/Robotics Lab	2027-2028 or 2028-2029
HS Engineering/CAD Lab	2027-2028 or 2028-2029
HS Music Dept Apple (partial)	2027-2028 or 2028-2029



Technology (Software & Services)

Software	2026-2027
Sapphire (SIS)	\$ 103,000
GoGuardian	\$ 74,552
Microsoft**	\$ 53,000
Google Apps for Education**	\$ 32,100
Kami**	\$ 13,000
HelpDesk/Inventory**	\$ 12,847
KnowBe4	\$ 12,635
Adobe**	\$ 10,000
Apple	\$ 9,000
Screencastify	\$ 7,560
Kurzweil	\$ 4,000
**Cost Increased	

Services	
AIU:RWAN(Primary)*	Flat Cost Increased bandwidth and security
WAN (Armstrong)*	\$27,840/year savings
Secondary Internet (Armstrong)	
Telephony	2022 Consolidated Phone Service \$44,900.69/year 2024 Flowroute IP Phone Service \$3,595.20/year \$41,305/year savings

* Portions Paid by E-Rate (cat1)



Tuition/Cyber/Charter

- The PRSD cyber-charter costs* for 2025 - 2026 are:
 - General Education - \$15,731 per student
 - Special Education - \$34,143 per student
- It is important to note that cyber-charter costs have been an area of concern for decades. There are 1,000 different rates charged for general and special education students in Pennsylvania. These costs were again the subject of an [Auditor General's Report](#) in Pennsylvania. In June 2025, the PRSD School Board unanimously passed a [resolution](#) to address this specific topic.

Various scenarios are being considered by the legislature for revisions to the cyber-charter cost formula that may have potential savings for PRSD of \$500,000 or more.



Utilities and Maintenance

- Utility Costs (Electric, Gas, Water) Negotiated Through AIU Energy Consortium for Most Competitive Pricing
 - Analyze Utility Consumption Monthly to Mitigate Potential Issues
- LED Replacement (Interior and Exterior) Including Third-Party Grants
- Replaced HVAC Systems for Increased Efficiency and Improved Controls
 - Adjusted and Monitoring Set Points for Heating and Cooling to Manage Usage (During Use and Unoccupied)
- Replaced Roofs at PRHS and RES (portion) with Upgrade to R30 Insulation
- Participate in the NRG Demand Response Program
- Replaced Windows at RES with Upgrading Glazing
- Self-Performed Maintenance Where Possible
- Six-School Club Increases Awareness in Energy Consumption and the Use of the Green Ribbon Framework to help Control Costs/Footprint



Purchasing

- AIU Joint Purchasing
 - Fuel, Paper, Energy, and some Software
- COSTARS, PEPPM and Keystone or Other (Joint Purchasing)
 - Pre-Negotiated Low Prices
 - PRSD Further Negotiates Pricing with Multiple Quotes
- Bulk Purchasing
- Small Purchases (< \$12,900)
 - Multiple Vendors (e.g., Amazon, Office Depot, Lowes, etc.)
- Quotes (\$12,900 to \$23,800)
 - Need Three
- Bids (> \$23,800)
- Long-Term Contracts (RFP)
 - Transportation and Managed Print-Copy



Emerging Administrative Recommendations



- Follow a budgetary process and timeline to request special education exceptions from PDE that may allow the district to increase the millage rate higher than the 3.5% Act 1 Index.
- To address the **\$4.9M projected deficit**, the Superintendent and Director of Finance & Operations recommend - at a minimum - a millage increase of 3.5%.
- Beyond the evaluation of individual positions that may become open due to resignation or retirement, we believe staffing levels are appropriate at the current time. Attrition will be considered for each and every position (i.e., no furlough for 2026 - 2027 based on a commitment to an index increase).



Closing the Deficit: “And” not “Or”



Expenditures

- Attrition (Case-by-Case Where Possible)
- Cyber-Charter Cost Structure
- Athletic Structure (Exp and Rev)
- Text(s)/Resource(s)
- Buildings (Combined)
- Technology Hardware
- Safety and Security
- AFJROTC Cost Sharing (Exp and Rev)
- Substitutes
- Budgetary Reserve
- Outside Testing
- Utilities (Contain)
- Transportation (Contain)

Revenue

- Millage
- Athletic Structure (Exp and Rev)
- AFJROTC Cost Sharing (Exp and Rev)
- Cellular Tower
- Naming Rights
- Parking

Educational Excellence

Community Value



PINE-RICHLAND SCHOOL DISTRICT

Additional Discussion/Questions





Reference Slides

September 15, 2025

October 6, 2025



PINE-RICHLAND SCHOOL DISTRICT

Focused on Learning

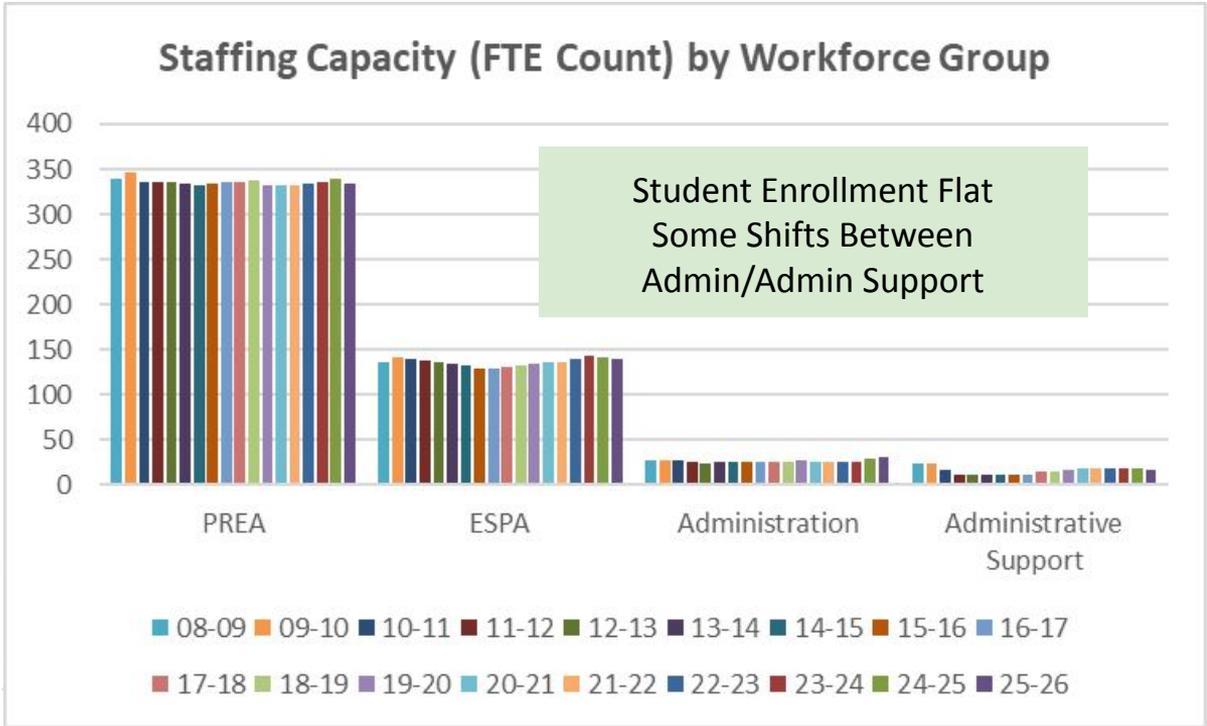


29 "Focused on learning for every student every day."

702 WARRENDALE RD., GIBSONIA, PA 15044



Staffing Levels and Student Enrollment



**Note: In order to preserve historical comparisons, the ESPA staffing capacity values for 2023-24 through 2025-26 do not include individuals serving in the following positions: Media & Communications Coordinator, Safety & Security Technologist, Cafeteria Monitors, Recess Monitors, Cafeteria/Recess Monitors, or Kindergarten Aides. Two positions were reclassified from Administrative Support to Administration in the past two years (i.e., Transportation/Facilities/Assistant Athletic Director and Assistant Business Manager).*



2024 - 2025 Staffing Levels by Building/Department

Building/ Department	PREA	ESPA	Admin	Admin Support	Totals
Pine-Richland High School	110.5	41.5	4	2	158
Pine-Richland Middle School	57	19	2	0	78
Eden Hall Upper Elementary School	81	30	3	0	114
Hance Elementary School	30	13	1	1	45
Richland Elementary School	32	20	1	1	54
Wexford Elementary School	29	13.5	1	1	44.5
District Office/Pupil Services/ Athletics/Comms/Technology/Facilities	0	6	17	13	36
Totals*	339.5	143	29	18	529.5

**All FTE values are rounded to the nearest .5 FTE*



Current Staffing Levels and Class Sizes (K-6)

Grade Level	Hance	Richland	Wexford	Total
Kindergarten	5 @ 18.4	6 @ 19	5 @ 18.8	16 @ 18.4 - 19
First Grade	5 @ 18.3	5 @ 22.8*	5 @ 23.4*	15 @ 18.3 - 23.4
Second Grade	5 @ 22.2	6 @ 19.8	5 @ 23.4*	16 @ 19.8 - 23.4
Third Grade	5 @ 20	7 @ 20.3	5 @ 20.6	17 @ 20 - 20.6
	Eden Hall	*Reflects higher-than-historic average class sizes. Kindergarten is at the target levels and balanced. Third grade is balanced and a bit lower than historic averages.		
Fourth Grade	14 @ 26*			
Fifth Grade	15 @ 25.5*			
Sixth Grade	13 @ 27*			



Current Staffing Levels and Class Sizes (7-12)

- Based on the middle school model and five-person interdisciplinary teams, there are three teams / fifteen sections @ 23.7.
- At the high school level, class sizes vary by department and course. Certain courses generally have higher class sizes than other courses (e.g., social studies versus lab science).
- The number of teachers in a department determine the number of sections and/or courses that may be offered. For example, the entire Business and Computer Science Department has four teachers who deliver all courses in that program area.



English and Business & Computer Science

English Department		2025-2026			
Course	Rec. Cap	Sec	tot req	Sec Size	
English 9	28	7	166	24.0	
English 10	28	6	141	24.0	
English 11	28	4	95	24.0	
English 12	28	4	102	26.0	
Honors English 9	28	8	178	23.0	
Honors English 10	28	8	206	26.0	
Honors English 11	28	3	64	22.0	
Honors English 12	28	4	107	27.0	
AP English 11	28	8	196	25.0	
AP English 12	28	5	126	26.0	

Business & Computer Science Department		2025-2026			
Courses	Course t	Rec. Cap	Sec	tot req	Sec Size
Microsoft Applications/Busin	S	28	2	44	22.0
Bus Com & Pres	S	28	3	63	21.0
Photoshop	S	28	4	89	23.0
Web Page Design	S	26	2	43	22.0
Career & Professional Development	S	26	1	24	24.0
Personal Finance	S	26	6	139	24.0
Honors Finance & Investment	S	26	2	43	22.0
Marketing	S	28	4	91	23.0
International Business/Ethics	S	26	1	23	23.0
Entrepreneurship	S	28	3	55	19.0
Sports & Entertainment Management	S	28	3	68	23.0
Accounting 1	YR	26	3	55	19.0
Honors Accounting 2	YR	26	1	12	12.0
HTML/JAVA Script	S	24	2	37	19.0
Hn Computer Programming	YR	24	2	34	17.0
AP Computer Science	YR	24	1	16	16.0

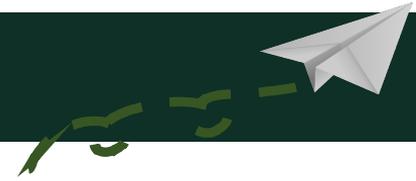


Emerging Recommendations

- To address the **\$4.9M projected deficit**, the Superintendent and Director of Finance & Operations recommend - at a minimum - a millage increase of 3.5% (i.e., projected Act 1 Index). That increase will generate approximately \$2.3M in revenue.
- Given the growing CLR-related structural deficit balanced with the desire to preserve educational excellence and community value, the administration will refine a series of recommendations to close the remaining \$2.6M deficit for **sustainable changes to BOTH revenue and expenditures** for public discussion.
 - **Revenue** - Investment Earnings; Fees (**Participation**, Parking, and Facility Use); **AFJROTC Cost Sharing**; Booster Support; Cell Tower; Naming Rights)
 - **Expenditure** - **Staffing Level Reductions through Attrition (where possible)**; **Reduced Supplementals**; Reduced Supplies (Buildings, Athletics, Textbooks/Resources, and Technology); Bond Refunding; **Reduce Budgetary Reserve**; and Legislative Advocacy for Cyber-Charter Costs.



Special Education Requirements



Federal Law Requirements

The **Individuals with Disabilities Education Act (IDEA)** is a law that makes available a free appropriate public education to eligible children with disabilities throughout the nation and ensures special education and related services to those children.

State Law Requirements

Chapter 14 (IEP) - Public schools must provide free and appropriate public education in the least restrictive environment consistent with IDEA. Key requirements include providing an multidisciplinary evaluation, individualized education plan, and a continuum of placement options (IEP).

Chapter 15 (504) - Public schools must provide appropriate accommodations and services to eligible protected handicapped students

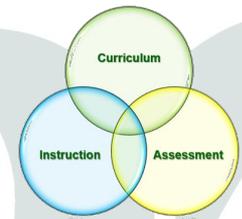
Chapter 16 (GIEP) - Public schools are required to provide specially designed instruction for students identified as gifted including appropriate educational opportunities .



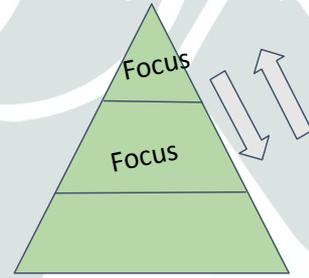
Learning System



Model for Teaching & Learning

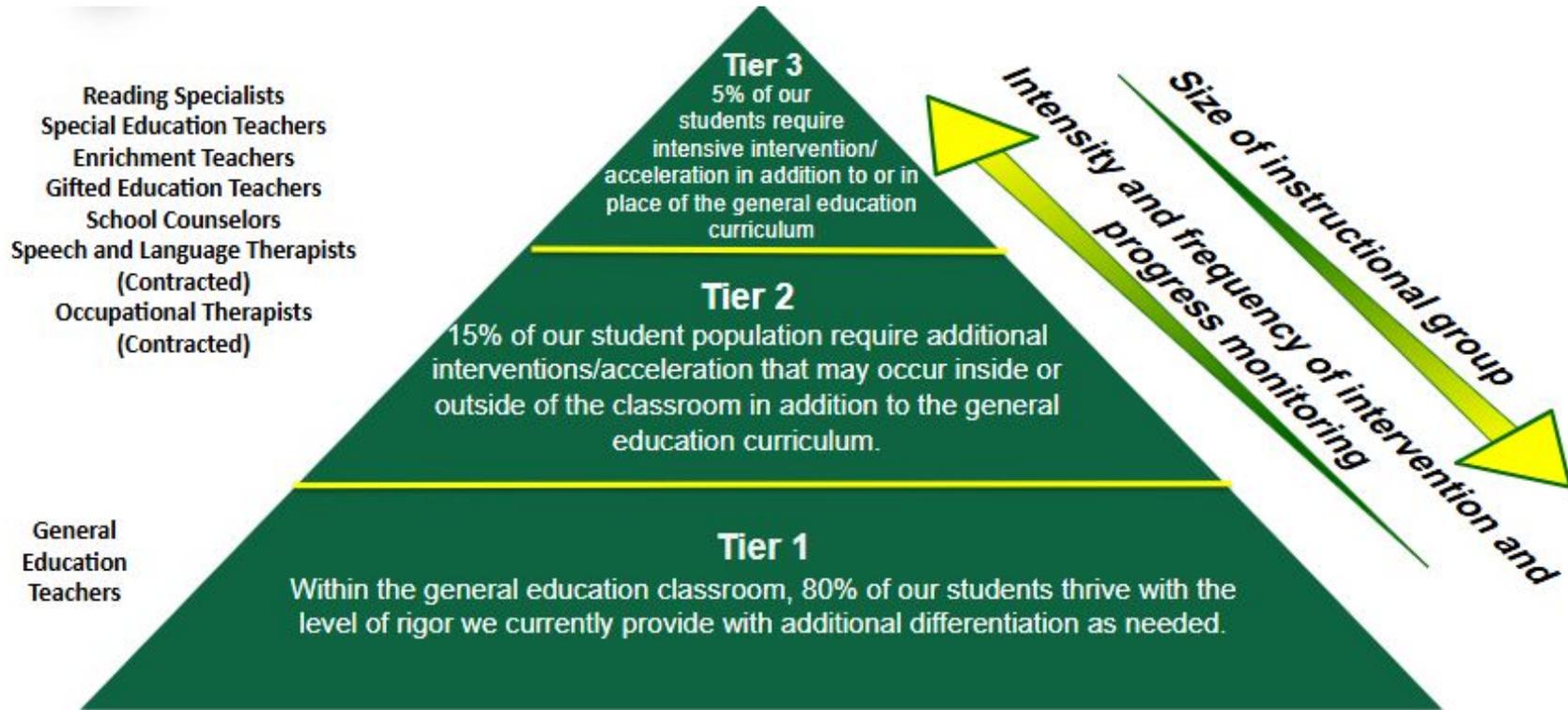


Multi-Tiered System of Support





MTSS Delivery



Continuum of Services Recommendation for OOD

Least Restrictive

Most Restrictive

Home School

General Education

Home School and District, **In-Class Supports**

Home School and District, *K-3 Hubs within PR*

Out of District Placement, Residential, Homebound or Hospital

Specialized Placement



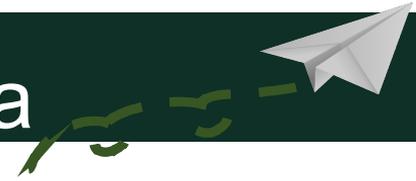
Increased services = increased expenditures needed to meet needs

Student is making limited or no progress with current services. Schedule IEP team meeting to explore options.

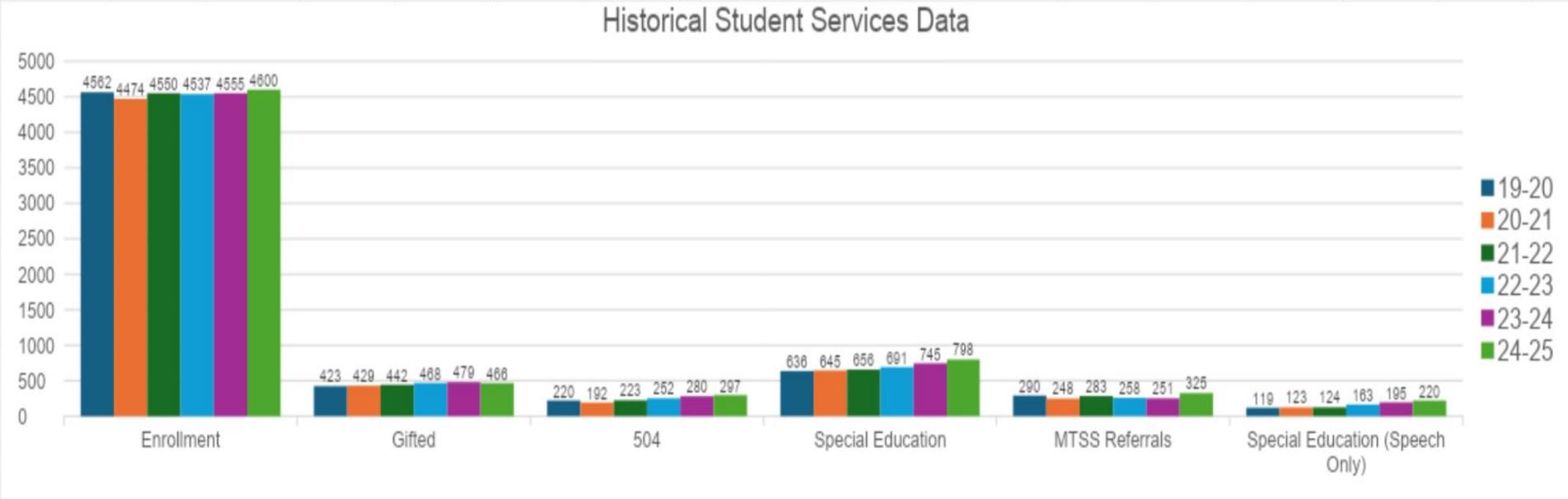
The law and our ethical responsibility is to educate in the least restrictive environment.



Historical Students Services Data



Historical Student Services Data



We have child find responsibilities and utilize universal screeners to proactively identify students that may be in need of services.



Historical Student Services Data (continued)



2023-2024 PSSA/Keystone Testing Highlights

- For both PSSA and Keystone exams, PRSD students in special education with an IEP at levels similar to the state proficiency average of general education students (historically consistent trends).
- Students in **special education met** growth indicators on PSSA math in grades 4, 5, 6, and 8 during the 23-24 school year.
- Students in **special education met** growth indicators on PSSA ELA testing in grades 5, 7, and 8. Students were **well above** growth indicators in grade 4.
- Students in **special education** were **well above** the growth indicators when reviewing Algebra and Biology Keystone tests. Students **met** Keystone Literature growth indicators.
- 100% of special education students graduated during the 24-25 school year (higher than state average).

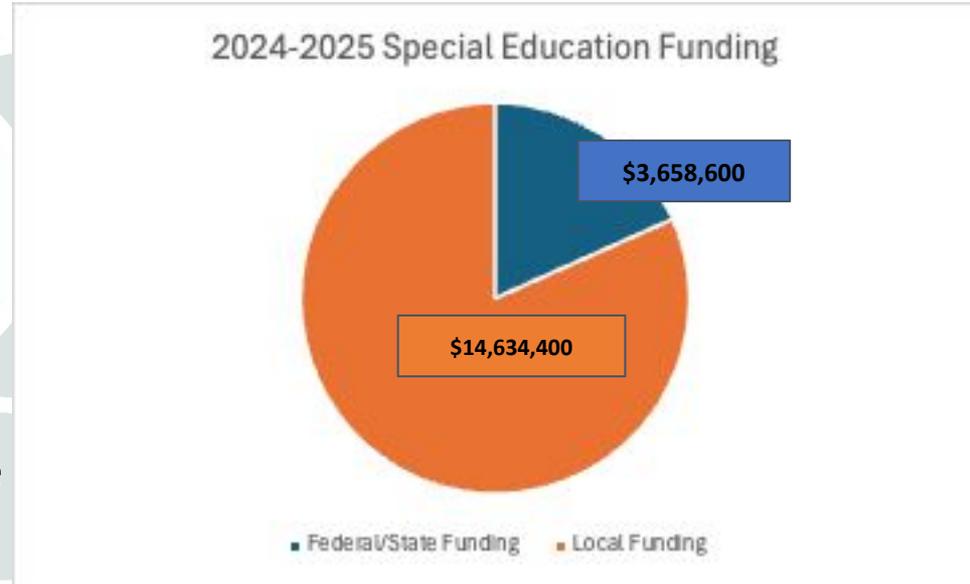
Students with a GIEP are not specifically identified through state testing (i.e., PSSA and Keystone Exams). This [link](#) to the 2024 Academic Achievement and Growth Report demonstrates results with quintile charts in the appendices. This [link](#) reviews recommendation from the Gifted and/or Highly Achieving In-Depth Program Review Report.



Gifted and Special Education Total Costs 24-25

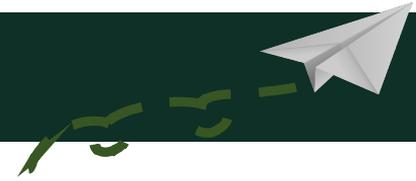


- Required but not largely funded by federal or state government
- 24-25 Total Costs spent for Special Education is projected at **\$18.293 million**. The total spent includes personnel, services, tuition, and transportation. **\$1.179M (6%)** of the **\$18.293M** was allocated toward Gifted Education.





Gifted and Special Education Total Costs

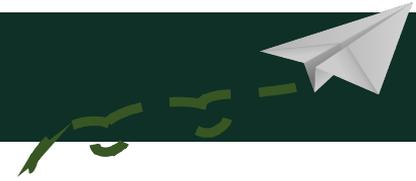


Year	Approximate Cost
2020 - 2021	\$13.201 million
2021 - 2022	\$14.010 million
2022 - 2023	\$14.793 million
2023 - 2024	\$16.214 million
2024 - 2025	\$18.293 million

In 2024-2025, the **district budgeted \$17.7 million in special education expenditures** that include personnel (special and gifted education), services, tuition, and transportation. This total does not include general education expenditures such as personnel, services and supplies that support general education and special education. It does include paraprofessionals and out-of-district costs.



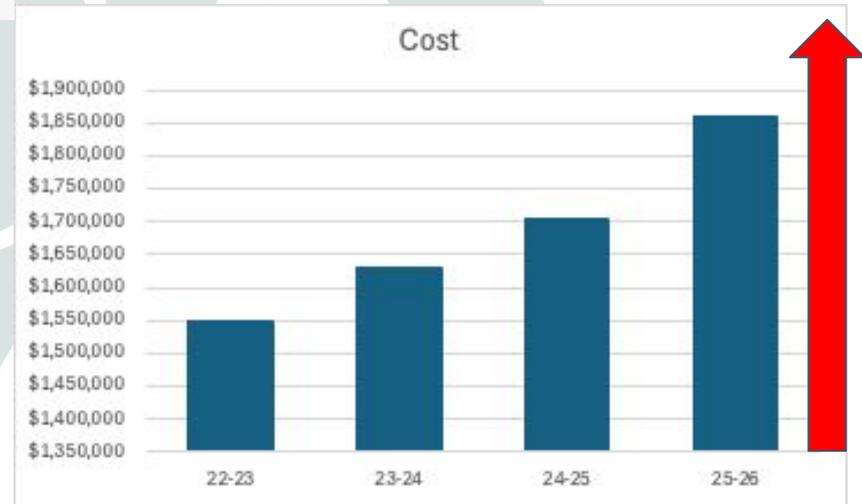
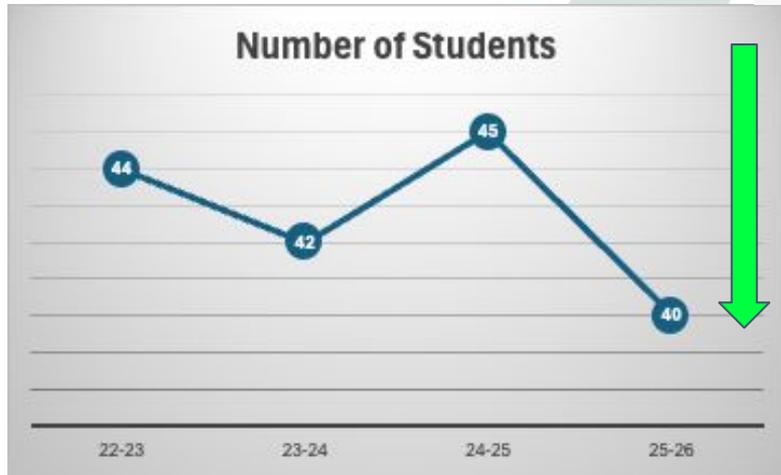
Out of District Placement Costs



The number of students in placement is trending down due to the continuum of services expansions.



Costs for tuition at placements have increased between 5-15% for the 25-26 school year.





Special Education: Efficiency and Transparency

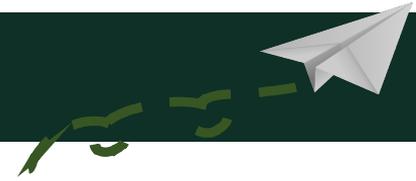


2024-2025 Structure	2025-2026 Structure
39 Special Education Teachers	38 Special Education Teachers
2 Intervention Specialists	1 Intervention Specialist due to resignation
75 Paraprofessionals/Personal Care Assistants	Started with 71 but based on student needs we are now at 72 Paraprofessionals/Personal Care Assistants

- We have an effective and efficient data collection system and process in place for paraprofessional/personal care assistant (PCA) supports.
- While our staffing levels have stayed relatively stable over the last several years, student needs drive our decisions to increase or decrease the levels of support.
- **The number of students identified as needing special education has increased, however last year we were able to have decrease staffing levels based on student needs and efficiency of staffing. At this point, we do not anticipate any further reductions.**



Pupil Services



- **13 PRSD School Counseling Services** (5 PRHS, 2 PRMS, 3 EHUE, 1 per K-3)
- **1 District Social Worker**
- **Director of Student Services** (Dr. Paczan), **Assistant Director of Student Services and Special Education** (Dr. Kuzilla)
- **3 District School Psychologists** (Dr. Kaparakos K–6; Dr. Kimmel K–6; Dr. Ramirez 7–12)
 - 1 Independent Contracted Psychologist (Gifted); 2 Contract Psychologists Overflow
- **PRSD Student Assistance Program**
 - Human Services Administration Organization (HSAO)
- **Third-Party School-Based Mental Health Services**
 - 3 School-Based Mental Health Therapists through Glade Run Lutheran Services
- **Third Party Options**
 - Child & Adolescent Acute Partial Hospital Programs, Child & Adolescent Intensive Outpatient Programs, Services for Teens at Risk (STAR) Center, Central Intake Western
 - UPMC-Western Psychiatric Hospital/ Western Behavioral Health Services Outpatient Services; Allegheny Health Network Intensive Outpatient Program; Wesley Partial; Southwood Children’s Behavioral Healthcare; Children’s STAR Center



Efficiency and Transparency with Gifted Education K-6



Gifted caseloads in grades 4-12 are nearing capacity after the October Universal Screener. Adding just 1-3 students in some cases can put us out-of-state compliance. This will be monitored, and an additional position may be needed.

We have full-time positions at Eden Hall Upper Elementary (2), Pine-Richland Middle School (1), and Pine-Richland High School (1). Other positions are split but full-time at the K-3 buildings (2), while others are part-time at PRMS (2) and PRHS (3) buildings.

Teacher/Building	Roster Cap Based on Staffing Level and Max Roster Size	Students Identified
Teacher 1/HES	26	21
Teacher 2/HES	10	0
Teacher 1/RES	33	18
Teacher 1/WEX	42	23
Teacher 1/EHUE	65	63
Teacher 2/EHUE	65	61
Teacher 3/EHUE	32	32



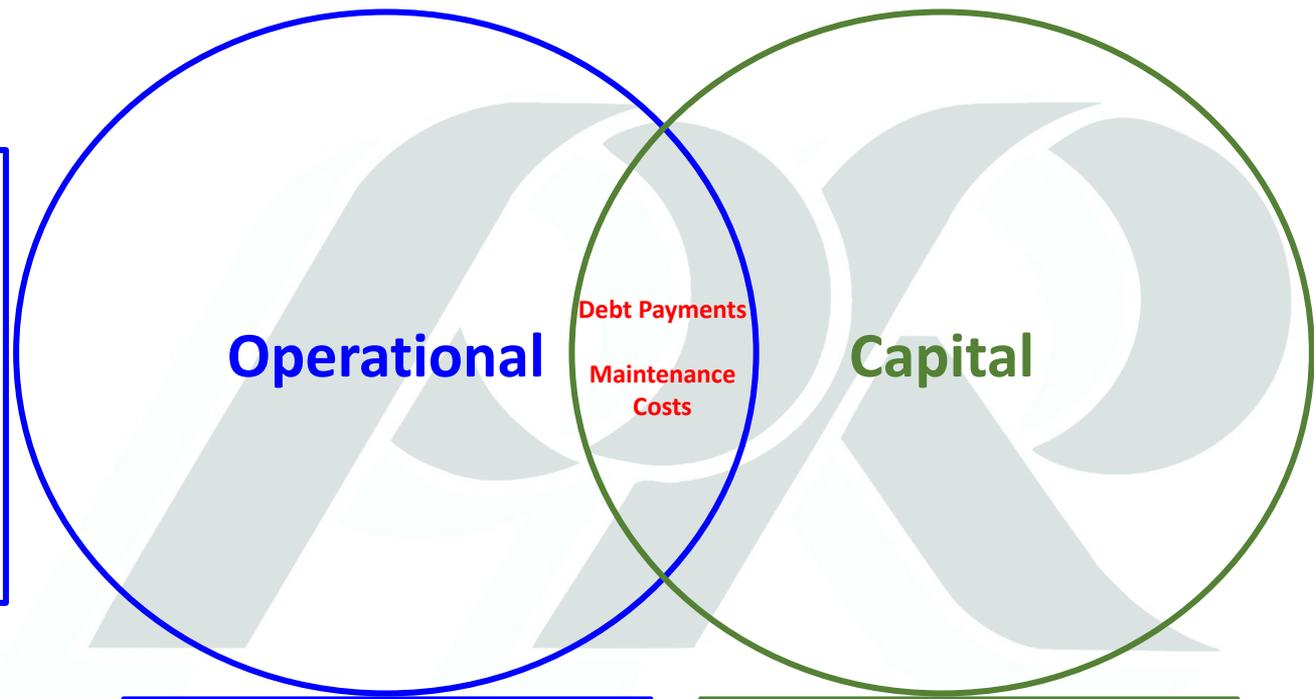
Efficiency and Transparency with Gifted Education



Teacher/Building	Roster Cap Based on Staffing Level and Max Roster Size	Students Identified
Teacher 1/PRMS	65	59
Teacher 2/PRMS	27`	20
Teacher 3/PRMS	21	21
Teacher 1/PRHS	43	41
Teacher 2/PRHS	32	31
Teacher 3/PRHS	32	29
Teacher 4/PRHS	65	63



Operational v. Capital (Simple View)



Funding Sources

- Local Revenue (Real Estate and Earned Income)
- State Revenue
- Federal Revenue

Funding Sources

- Fund Balance
- Capital Reserve Fund
- New Debt/Bond

Annual, Recurring Expenses

One-time, Long-Lived Assets



Overlap Relevance



- After personnel costs discussed at the last two meetings (salary, healthcare, and pension), our **annual debt payment is the next largest expenditure category.**
- PRSD has managed debt in an expert manner as evidenced by a Standard & Poor's rating upgrade, elimination of variable debt, timely refundings to capitalize on low interest rates, and the reduction of debt as a percentage of budget (i.e., from 14.5% in 2013 to approximately 8% today).
- Given the type and scope of projects, our strong reserve position (general fund and capital reserve fund) is ideal for the “pay as you go” approach to using one-time monies for long-lived assets.



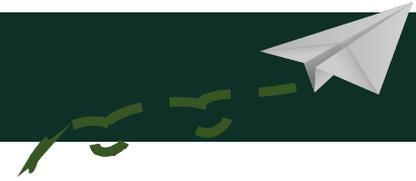
Overlap Relevance



- There is an appropriate time to consider adding new debt. Similar to a mortgage, that decision brings both principal and interest payments which increase the total cost of projects for the community.
- New, additional debt will increase the operational costs by adding to the overall debt burden of the district (i.e., exacerbates structural deficit).
- Delaying necessary projects in the short-term both increases the cost of those eventual projects AND increases maintenance costs in the operational budget (i.e., exacerbates structural deficit). Completing HVAC and roof projects will help control utility costs in the operational budget.



Capital Funding Plan (10.20.25)



Major projects by year

Main Gym/Green Gym MS HVAC	Wexford Elem. HVAC - Split Richland Elem. HVAC - Split	Hance Elem HVAC Split Wexford Elem. Roof Spilt MS Locker Replacement	Richland Elem Roof Split Wexford Elem. Roof Spilt MS Kitchen/Café Impr.	Hance Elem Roof	MS Roof Split
Stadium track/fencing	Planetarium Equipment Stadium Scoreboard	Eden Hall Auto Temp	Hance Elem HVAC Split	Eden Hall HVAC Equip.	Hance Elem Roof
		Wexford Elem. HVAC - Split Richland Elem. HVAC - Split	MS Flooring Wexford Elem. HVAC - Final Payment Richland Elem. - Final Payment	Pool Phase 1 Hance Elem HVAC Split Eden Hall HVAC Equip.	Stadium Roof
		MS Flooring	No Longer in year	Moved from prior	

	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>	<u>2026-2027</u>	<u>2027-2028</u>	<u>2028-2029</u>
Technology - District Wide	\$ 383,155.00	\$ 218,000.00	\$ 352,000.00	\$ 226,000.00	\$ 249,000.00	\$ 354,000.00
Building Systems	\$ 192,100.00	\$ 940,550.00	\$ 913,250.00	\$ 1,560,500.00	\$ 1,952,300.00	\$ 820,000.00
HVAC	\$ 4,999,844.00	\$ 6,033,999.00	\$ 3,102,082.00	\$ 1,124,693.00	\$ 2,975,740.00	\$ 159,200.00
Roofing	\$ -	\$ -	\$ 1,625,000.00	\$ 2,482,000.00	\$ 1,000,000.00	\$ 4,500,000.00
Facilities Department	\$ 283,364.00	\$ 50,000.00	\$ 495,000.00	\$ 335,000.00	\$ 575,000.00	\$ 140,000.00
Athletics - District Wide	\$ 2,445,660.00	\$ 1,146,650.00	\$ 434,500.00	\$ 76,000.00	\$ 636,000.00	\$ 251,000.00
	\$ 8,304,123.00	\$ 8,389,199.00	\$ 6,921,832.00	\$ 5,804,193.00	\$ 7,388,040.00	\$ 6,224,200.00



Shifted approximately \$2.9M from 2026 - 2027



Total Reserve Position (File Drawer Analogy)



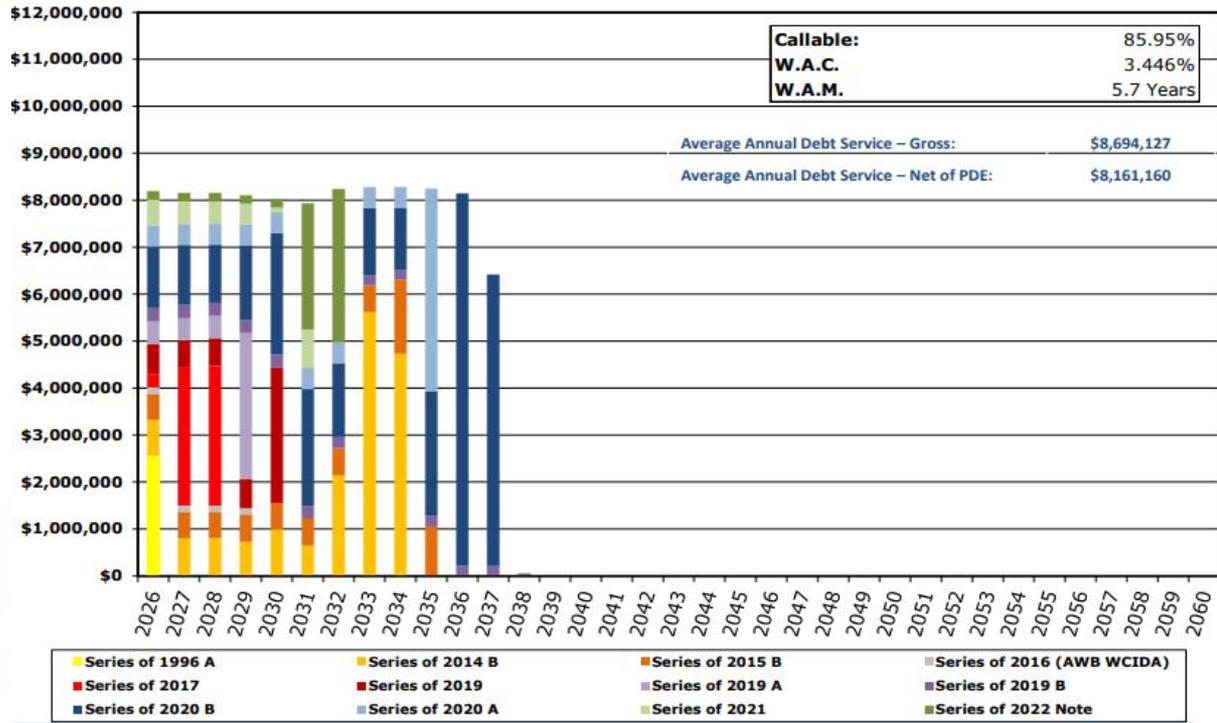
Total Reserves	\$39.2M	Combines General Fund Balance and Capital Reserve Fund
Top Drawer General Fund Balance	 \$29.86M	Categories are like “files” hanging in this drawer for different purposes: Unassigned (5% - 8%); Assigned (various purposes that we control that are clerical only and can shift between years); and Committed (only changed by board action). Savings can shift between “files,” but the money stays in the drawer until used. This is one-time money that has accrued and is best used for one-time expenses. Interest is revenue for the general fund.
Bottom Drawer Capital Reserve Fund 32	 \$9.95M	Money shifted to this fund MUST be used for capital projects consistent with our ten-year plan. There is flexibility in timing to allow spending across budget years. This money can earn interest, but interest earnings remain in this “drawer.”



PNC Capital Markets (Debt Portfolio)



District Debt Portfolio: Aggregate Annual Debt Service – Net of PDE Share





PNC Capital Markets (Candidates)



Current Refunding Summary: Eligible Candidates Calendar 2025 and 2026

Refunding Candidate Monitor - Series-by-Series Summary											Estimated b.p. (0.01%) to 3.00%
Issue	Outstanding Par Amount	Final Maturity	Call Date	90-Day Period	Remaining Avg Rate	Par Amount Refunded / %	Estimated New Yield	NPV Savings in \$	NPV Savings as %	Est. Value of 1 b.p. (0.01%)	
1 Series of 2014 B	\$14,760,000	1-Nov-33	1-Nov-24	Current	3.344%	\$14,760,000 100%	2.908%	\$250,882	1.70%	7,997.05	(30)
2 Series of 2015 B	\$5,930,000	15-Jul-34	15-Jul-25	Current	3.548%	\$5,930,000 100%	3.381%	\$28	0.00%	2,774.81	(70)
3 Series of 2017	\$6,605,000	1-Sep-27	1-Sep-22	Current	2.600%	\$6,605,000 100%	2.616%	(\$91,350)	-1.38%	695.53	(420)
4 Series of 2019 A	\$4,200,000	1-Sep-28	1-Mar-25	Current	2.199%	\$4,200,000 100%	2.606%	(\$117,912)	-2.81%	900.17	(280)
5 Series of 2019 B	\$2,620,000	1-Mar-38	1-Mar-25	Current	2.362%	\$2,620,000 100%	3.014%	(\$213,008)	-8.13%	1,334.95	(220)
6 Series of 2020 A	\$7,375,000	15-Jul-34	15-Jul-25	Current	2.125%	\$7,375,000 100%	3.618%	(\$634,385)	-8.60%	4,157.51	(210)
(Indirect)											
7 WCIDA Series of 2016	\$453,215	15-Oct-28	15-Oct-24	Current	2.127%	\$453,215 100%	2.612%	(\$12,328)	-2.72%	69.32	(380)
Totals	\$41,943,215					\$41,943,215 100%		(\$818,072)	-1.95%	17,929.33	(120)

HYPOTHETICAL 3.00% SAVINGS THRESHOLD - SHOULD PREVAILING MARKETS ACCOMMODATE INTEREST RATE REDUCTIONS DETAILED ABOVE

Issue	Outstanding Par Amount	Final Maturity	Term Remaining	Par Amount Refunded / %	NPV Savings in \$	NPV Savings as %	Annualized Savings
1 Series of 2014 B	\$14,760,000	1-Nov-33	8 Years	\$14,760,000 100%	\$442,800	3.00%	\$55,886
2 Series of 2015 B	\$5,930,000	15-Jul-34	9 Years	\$5,930,000 100%	\$177,900	3.00%	\$20,627
3 Series of 2017	\$6,605,000	1-Sep-27	2 Years	\$6,605,000 100%	\$198,150	3.00%	\$113,184
4 Series of 2019 A	\$4,200,000	1-Sep-28	3 Years	\$4,200,000 100%	\$126,000	3.00%	\$45,761
5 Series of 2019 B	\$2,620,000	1-Mar-38	12 Years	\$2,620,000 100%	\$78,600	3.00%	\$6,414
6 Series of 2020 A	\$7,375,000	15-Jul-34	9 Years	\$7,375,000 100%	\$221,250	3.00%	\$25,653
(Indirect)							
7 WCIDA Series of 2016	\$453,215	15-Oct-28	3 Years	\$453,215 100%	\$13,596	3.00%	\$4,731
Totals	\$41,943,215			\$41,943,215 100%	\$1,258,296	3.00%	\$272,256



PNC Capital Markets (New Debt)



- **New Debt Discussion**

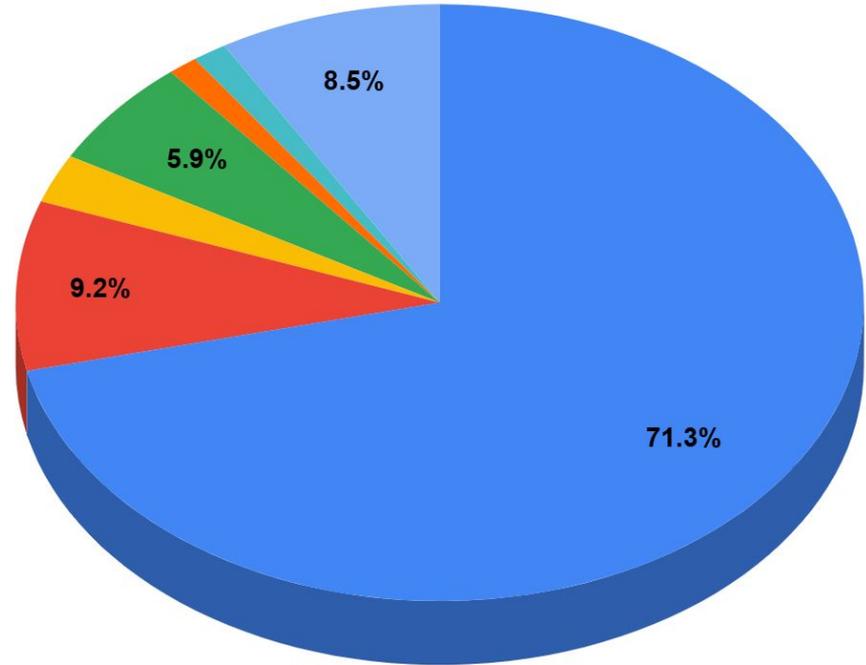
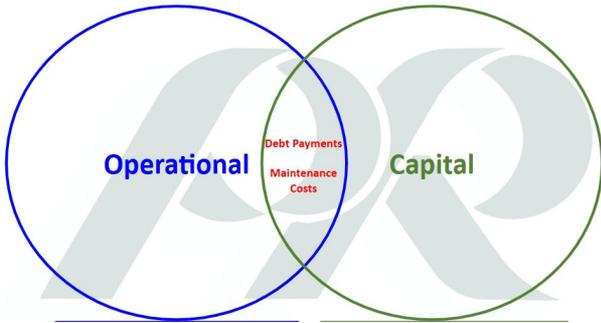
- Consider Current Total Reserve Position
- Consider the Types of Projected Projects and Amounts
- Consider the Cost-Benefit of New Debt (i.e., total cost over time)
 - Long-Term Impact of New Debt (Total \$)
 - Short-Term Impact of New Debt (Operational Expense)





2024 - 2025 Projected Annual Expenses

- Personnel Total Compensation - Sept 15th Special Ed/Gifted - October 6th
- Debt - October 20th meeting
- Facilities & Utilities - November 10th
- Transportation - November 10th
- Technology - November 10th
- Cyber/Charter Tuition - November 10th
- Remaining

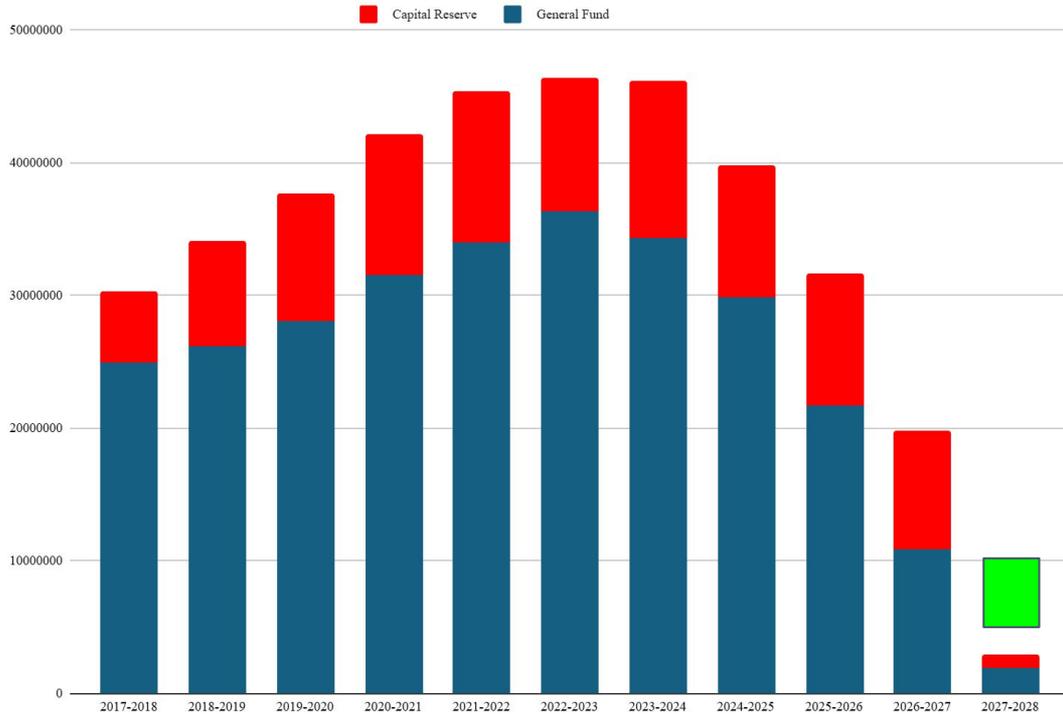




Total Reserve Projection (No Millage)



PRSD Fund Balance and Capital Reserve Fund - No Millage Increase



Fund Balance is a lagging measure. Per Policy 620, “The school district will strive to maintain an unassigned general fund balance of **not less than five percent (5%) and not more than eight percent (8%)** of the budgeted expenditures for that fiscal year. The total fund balance, consisting of several portions including committed, assigned, and unassigned, may exceed eight percent (8%). If the unassigned portion of the fund balance falls below the threshold of five percent (5%), the Board will pursue variations of increasing revenues and decreasing expenditures, or a combination of both until five percent (5%) is attained. If the unassigned portion of the fund balance exceeds eight percent (8%) of budgeted expenditures, the Board may utilize a portion of the fund balance by appropriating excess funds for non recurring expenditures only.”