



Board of Education Meeting

Wednesday, April 3, 2024

Budget Presentation Six: *Revenue and Expenditure Update*

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South Country Central School District

Schedule of Budget Meetings and Presentations



January 31, 2024

- ~~Review of the Budget Process Long Term Planning~~

February 7, 2024

- ~~Tax Cap & Revenue Overview~~

February 28, 2024

- ~~1000 General Support, Operation & Maintenance, Security, Utilities~~
- ~~5000 Transportation~~
- ~~9000 Employee Benefits, Debt Service, Fund Transfers & Capital Expenditures~~

March 6, 2024

- ~~2000 Curriculum & Instruction~~

March 20, 2024

- ~~Staffing Analysis~~

April 3, 2024

- Expenses and Revenues Update

April 17, 2024

- Budget Adoption



May 8, 2024

Budget Hearing

May 21, 2024

BUDGET VOTE & ELECTION



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Budget Process Timeline

November / December

Initiate conversations with administrators regarding the budget process, including but not limited to procedures, considerations, and the identification of program needs.

December

Provide training to stakeholders (administration / clerical) on new budgeting process, including the use of the district's financial software to increase accuracy and efficiency.

January

Building and departmental budgets, staffing tables, and new / special program requests are submitted to district office for review by cabinet members.

February

Staffing counts as FTEs, (Full Time Equivalent), are due to district office and meetings are held with the administration to discuss staffing and program requests. (Wants versus Needs)

March

Staffing requests are verified through projected enrollment (Elementary and Middle Schools)

April

School budget is finalized, presented to BOE, and adopted.

May

Budget Hearing and vote is held

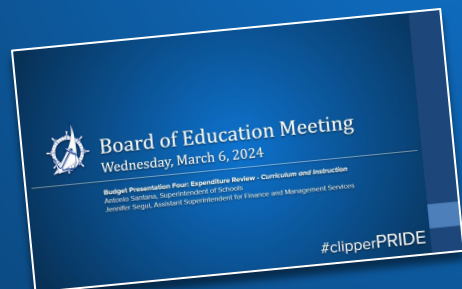
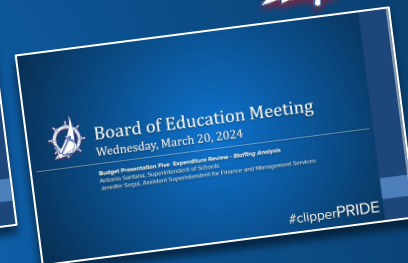
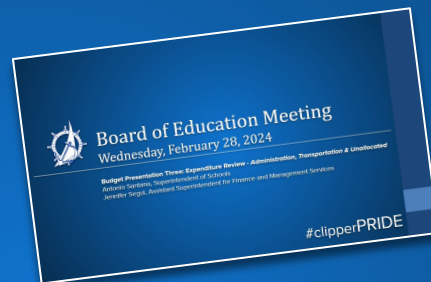
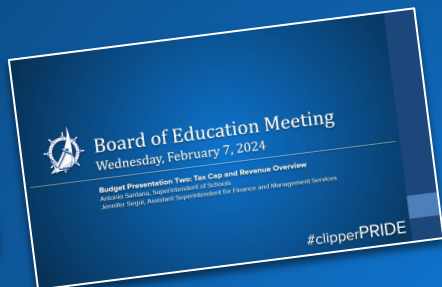
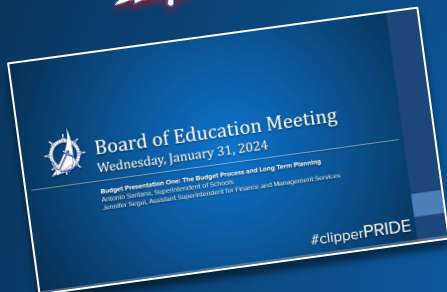


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South Country Central School District

Budget Process Recap - All Presentations are Available on the SCCSD Website



Ongoing review of programs to reduce expenditures.

Ongoing exploration of alternative revenue sources. (Donations, Grants, etc)

Considerations for both cuts to foundation aid, end for federal funds, and a drop in building aid may involve the strategic use of reserves.

Engage in ongoing capital improvement projects, generating revenue in the form of building aid.

- Capital Reserve Votes (\$2.6 and \$2.2 Million)
- Energy Performance Contract (\$9 Million)
- Capital Transfer Budget Line
- Future Bond Proposals
- **May Capital Reserve Vote**

Based on the state formula, the tax levy limit for the South Country Central School District will be **2.70%**.

The final tax levy will be presented at the April 17 BOE meeting.

Administration (1000 Code) represents all costs associated with the general administration and operation of the school district.

Transportation (5000 Code) represents all costs associated with transportation, including field trips and athletics.

Unallocated (9000 Code) represents all costs associated with employee entitlements and benefits, debt and governmental obligations.

Curriculum and Instruction (2000 Code) represents all costs associated with both what is taught and how it is delivered, including staff, supplies, and other miscellaneous expenses.

South Country is looking to enhance our instructional programs, while maintaining class size. Additional staffing is being proposed to:

Add additional reading and math support to elementary school students.

Streamline the delivery of reading instruction and interventions at the middle school.

Add special classes to better serve our community and limit the number of students who require outside placements.

Allow more student choice at the secondary level; AP Courses and Electives.

Better serve high school students with the college and career readiness.

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South Country Central School District

Budget Process Recap - *Considerations*



1. Assure the budget development process is consistent with Board Priorities.

6. Develop a fiscally responsible and transparent budget, maximizing efficiency and economy, ensuring the district is using its resources to deliver the best educational program and meeting our long range planning goals.

2. While there have been increases to budget lines, including but not limited to inflation, entitlements, staffing, and fuel, we have engaged in a line-by-line analysis of the overall budget, looking to make reductions to accommodate for these increases and better align ourselves with actual expenditures, while allowing for contingencies.

4. Use of reserves is an important component of budgetary planning, especially considering the reduction of State Aid for the upcoming school year. The idea is to use reserves as permissible by mandates, while replenishing the funds to the greatest extent possible. The *reserve plan* will be submitted to the BOE in June.

5. Ultimately the goal is to propose a budget that meets the demands of the school district in terms of operating costs; ensures the school district is in a good financial position to address unforeseen costs and to have an appropriate fund balance to mitigate future challenges; and ensures that our larger community is considered when proposing the final tax levy. The process is ongoing and the final budget, along with the proposed tax levy, will be presented April 17.





South Country Central School District



Budget Process Recap - Revenue Update

Description	2023-2024	2024-2025
Tax Levy	67,275,993	69,094,953
State Aid	57,381,606	55,993,738
PILOTs (Payments In Lieu Of Taxes)	7,840,357	7,517,044
Miscellaneous Revenue	1,634,044	2,155,000
Subtotal	134,132,000	134,760,735
Appropriated Fund Balance	4,000,000	4,000,000
ERS Contribution Reserve	950,000	1,050,000
TRS Contribution Reserve	750,000	1,750,000
Workers Comp Reserve	500,000	650,000
Unemployment Reserve	50,000	50,000
Employee Benefits Accrued Liability Reserve (EBALR)	500,000	750,000
Total Revenue:	140,882,000	143,010,735
Total Expenditures:	140,882,000	143,010,735

Revenue: All revenue represents the General Fund. South Country's *State Aid* may change as the state's budget is formally adopted. Our proposed *Tax Levy* may also change as we continue to look at expenditures.

Tax Levy: This is the contribution made by taxpayers. The final tax levy will be presented at the April 17 BOE meeting.

State Aid: For the first time in years, Foundation Aid was cut by 1%. The average increase in Foundation aid had been approximately 3%.

Miscellaneous Revenue: Includes, but is not limited to - Day School Tuition, Health Services, Interest and Earnings, Medicaid Reimbursement, E-Rate, Rental Income, and Donations.

Federal Funds: CRRSA and ARP were included in the district's revenue in prior years, however, they were removed from the current budget and are not reflected in the proposed budget. The remaining funds were included in the Special Aid Fund and used to offset expenditures.

Use of Reserves: Reserves will be used to offset expenditures in a deliberate manner. Please note that due to the reduction in Foundation Aid, reserve use will be modified to account for the loss of revenue with the goal of replenishing them to the greatest extent possible.



South Country Central School District



Budget Process Recap - Expenditures - Budget Line Increases Summary

Account	Function	2023-2024	2024-2025	Difference	Explanation
1040	District Clerk	85,533	84,350	1,181	
1060	District Meeting	10,000	21,000	11,000	
1240	Central Administration	251,500	246,500	5,000	
1310	Business Office	688,653	775,407	86,754	
1345	Purchasing	97,241	103,582	6,341	
1420	Legal	404,006	416,248	12,242	
1430	Human Resources	171,226	183,024	11,798	
1480	Public Information Services	41,807	44,861	2,854	
1620	Operation of Plant	6,638,495	7,023,377	384,882	
1621	Maintenance of Plant	346,884	373,101	26,217	
1622	Safety Officers	10,000	22,000	12,000	
1880	Central Printing and Data	2,024,348	3,202,023	1,177,675	
1910	Insurance	581,522	596,522	15,000	
1981	BOCES Administrative Costs	620,401	630,013	9,612	
2030	Curriculum	802,431	996,289	193,858	
2020	Supervision Regular School	1,093,869	1,287,844	193,975	
2060	Research Planning, and Evaluation	22,270	27,454	5,184	
2070	Inservice Training	2,803	14,060	11,257	
2110	Instruction-Teaching	26,350,151	28,376,933	2,026,781	
2130	Art Department	562,757	614,810	52,053	
2138	Music Department	1,414,679	1,587,654	172,975	
2250	Special Education	14,315,766	15,817,931	1,502,165	
2280	Career & Occupational Education	1,496,870	1,620,352	123,482	
2330	Summer Program	320,742	609,642	288,900	
2610	Library	751,450	820,502	69,052	
2630	Computer Assisted Instruction	194,163	219,013	24,850	
2805	Attendance	50,606	55,004	4,398	
2810	Guidance	1,152,258	1,441,781	309,523	
2815	Health Services	416,350	491,226	74,876	
2820	Psychologist	561,804	676,769	115,075	
2825	Social Worker	1,049,827	1,168,395	118,568	
2830	Pupil Personnel Services	85,000	125,000	40,000	
2850	Co-curricular	9,000	10,000	1,000	
2855	Physical Education and Athletics	2,139,135	2,464,181	325,046	
5510	District Transportation	46,138	46,988	850	
5540	Contract Transportation	9,350,693	9,537,707	187,014	
5545	Transport-Athletics & Field Trips Dist Wide	374,259	407,569	33,310	
5546	Transportation-Field Trips by Building	18,800	24,000	7,400	
9010	Employees Retirement	1,206,651	1,218,718	12,067	
9020	Teachers Retirement	6,041,782	6,118,645	76,863	
9030	Social Security	5,123,282	5,211,028	87,744	
9045	Life Insurance	91,330	94,079	2,749	
9055	Disability Insurance	60,655	61,262	607	
9060	Health Insurance	17,587,113	17,775,255	188,142	
9070	Dental Insurance	618,877	621,971	3,094	
9711	Serial Bonds Principal and Interest	5,625,000	5,875,000	250,000	
9760	Tax Anticipation Note Interest	500,000	750,000	250,000	
	Total:			8,549,029	

Budget line increases are generally based on multiple factors and do not always represent increases in expenditures. Such increases include, but are not limited to:

- Inflation
- Cost of Living Increases
- Supplies (Textbooks, Etc)
- Staffing (Special Classes / Math Support)
- Contractual Obligations
- Budget Line Corrections / Re-coding
- Chromebook Replacements thru BOCES
- Replace and Purchase Equipment
- Digitizing Alumni Records

\$8,549,029 in increases thus far.

Budget lines are sorted by the function codes. Each function code listed represents multiple budget lines.

1000 Code: All costs associated with the general administration and operation of the school district.

2000 Code: All costs associated with curriculum and instruction, including salaries, supplies, etc.

5000 Code: All costs associated with transportation, including field trips and athletics.

9000 Code: All costs associated with employee entitlements and benefits, debt and governmental obligations.



South Country Central School District



Budget Process Recap - Expenditures - Budget Line Reductions Summary

Account	Function	2023-24	2024-25	Difference	Explanation
1010	Board of Education	1,000	0	(1,000)	<p>Budget line reductions are generally based on multiple factors and do not always represent reductions in expenditures or cuts to programs. Reductions are generally based on multiple factors, including but not limited to:</p> <p>Budget Line Corrections / Re-coding Continual Analysis of Expenditures Debt Service Commitments Strategic Use of Reserves</p> <p>Even with these reductions, the proposed budget will still cover operating costs and allows for contingencies.</p> <p>\$6,420,294 in reductions thus far.</p>
1040	District Clerk	1,000	700	(300)	
1060	District Meeting	32,500	13,000	(19,500)	
1240	Central Administration	6,500	4,000	(2,500)	
1310	Business Office	30,000	20,000	(10,000)	
1325	Treasurer	100,000	70,040	(29,960)	
1430	Human Resources	273,338	247,212	(26,126)	
1620	Operations and Maintenance	465,000	393,750	(71,250)	
1622	Safety Officers	991,400	779,400	(212,000)	
1680	Central Printing and Data	263,230	126,130	(137,100)	
1910	Insurance	152,177	137,177	(15,000)	
2010	Curriculum	201,084	129,990	(71,094)	
2020	Supervision Regular School	290,562	195,766	(94,797)	
2110	Instruction Teaching	4,118,416	3,127,874	(990,542)	
2130	Art Department	902,330	803,818	(98,512)	
2138	Music Department	353,982	151,071	(202,911)	
2250	Special Education	3,641,558	2,592,176	(1,049,381)	
2280	Career & Occupational Education	522,213	410,550	(111,663)	
2610	Library	185,862	108,163	(77,699)	
2630	Computer Assisted Instruction	855,603	313,623	(541,980)	
2810	Guidance	189,599	133,158	(56,441)	
2815	Health Services	98,038	94,386	(3,652)	
2820	Psychologist	220,568	174,067	(46,501)	
2825	Social Worker	316,655	227,223	(89,432)	
2850	Co-Curricular	14,000	3,000	(11,000)	
2855	Physical Education and Athletics	265,343	182,638	(82,705)	
5530	Contract Transportation	44,698	0	(44,698)	
9040	Workers' Compensation	850,000	200,000	(650,000)	
9050	Unemployment Insurance	100,000	20,000	(80,000)	
9060	Health Insurance	1,500,000	1,475,000	(25,000)	
9090	BTA Sick Leave Buyout	1,200,000	100,000	(1,100,000)	
9711	Serial Bonds Principal and Interest	1,402,975	1,135,425	(267,550)	
9901	Transfer to School Food Service	250,000	50,000	(200,000)	
Total:				(6,420,294)	

The budget is a tool that helps school district manage their expenditures.

Reductions do not represent cuts to programs.

The amount in each school budget code represents the maximum the district can spend while allowing for unforeseen changes.

Once a school budget is adopted, the goal is to operate in an efficient manner to avoid spending the maximum allowable allocation.

Monies leftover, or fund balances, are used to fund reserves as per the district's reserve plan.

New York State allows for up to a four percent unassigned fund balance. Any funds above and beyond the unassigned fund balance must be used to fund the district's reserves.



South Country Central School District



Budget Process Recap - Expenditures - Net Expenditures Summary

	2023-24	2024-25
Description	Budget	Proposed
1000s	16,018,563	17,293,110
2000s	71,366,773	73,490,480
5000s	10,028,488	10,212,264
9000s	43,468,176	42,014,881
Total	140,882,000	143,010,735

*As of March 6, 2024

Through careful analysis and consultation with multiple resources, the budgetary process yielded \$8,549,029 in increases and \$6,420,294 in reductions. Thus far, the overall proposed budget has been increased by **\$2,128,735** or a **1.51%** budget to budget Increase.

*As of April 3, 2024

*The tax levy cap is 2.70% - The final tax levy will be presented to the community on April 17.





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Questions?