Update on Budget Process

2026-27 Budget Fact Sheet

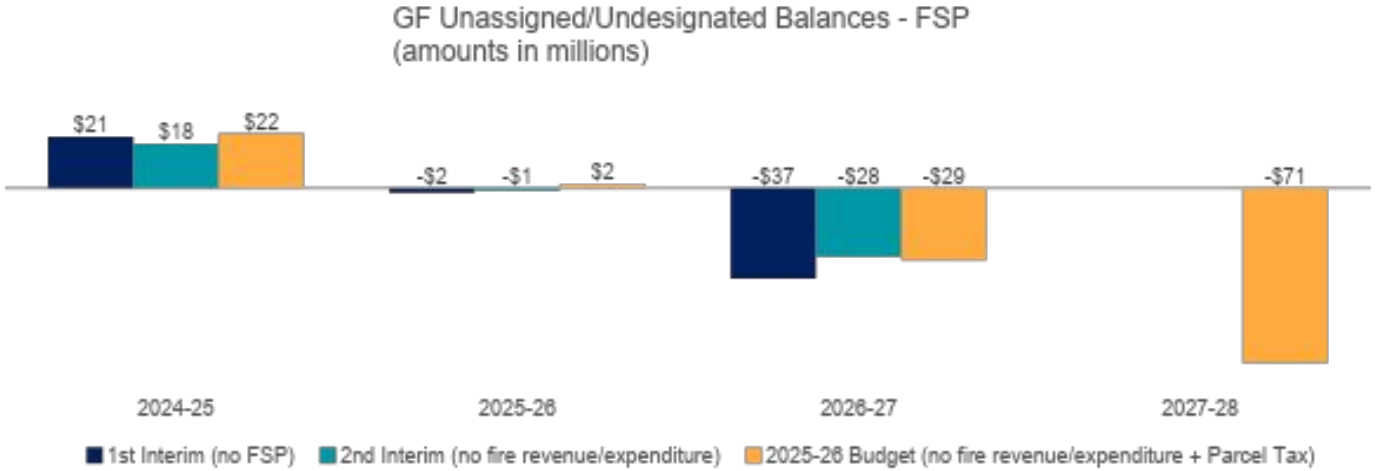
Budget Outlook

- PUSD's enrollment continues to decline each year
- One-time COVID relief funds have been fully expended
- After years of surpluses during the pandemic, PUSD had a General Fund Unrestricted operating deficit in 2023-24, and is projected to have operating deficits in the future
- PUSD's Unduplicated Pupil Percentage (UPP) is almost 4% points lower in 2024-25, which has a significant negative impact on LCFF revenue
- Rising costs of unfunded mandates and corresponding contributions
- Due to PUSD's fiscal outlook, LACOE is currently requiring the submission of Fiscal Stabilizations Plans as part the 2025-26 budget

Multi Year Projection (MYP)

Below MYP:

- First Interim - balances without the First Interim FSP reductions (incl. Parcel Tax)
- Second Interim - balances without fire related expenditures and insurance revenue (incl. Parcel Tax)
- 2025-26 Budget - balances without fire related expenditures and insurance revenue (incl. Parcel Tax)
- The balances below are after meeting the minimum required reserves



Reductions Thus Far

2024-25

- Internal process utilized by Superintendent's Leadership Team (SLT) to identify reductions of central services
    - Services reduced included: District Office Administrators; Centralized Teachers on Special Assignment; Operational and Clerical positions; Some Aides; Vacancies, etc.

2025-26

- Superintendent's Budget Advisory Committee (SBAC) process utilized to identify reductions of central services (Dec. 2024 rankings)
    - Department packages included: Academic Systems, Academic Elementary & Secondary Services; Academic Vertical Services; Business Services; Communications/KLRN; Facilities, Maintenance & Operations; Human Resources; Innovative Technology Services; Special Education; Student Wellness & Support Services
- Use of annual staffing process to return schools closer to "ratio" identified in collective bargaining agreements.

2026-27

- Superintendent's Budget Advisory Committee reconvenes to identify reductions of school-based services
- Additional Workstreams to identify reductions in additional services (refer to next slide)

Implications for This Year's Committee Process: Workstreams for 26-27 Budget Reductions

Superintendent's Budget Advisory Committee	Approx. $18-20M **
Central Office Reductions*	Approx. $3-5M **
Contracts*	Approx. $3.5M or greater **
Grant Maximization*	Approx. $3M or greater **
Special Education	Maintain current contribution
Transportation	Maintain current contribution
Asset Management	Any revenue will offset reductions
Staffing / Vacancies	Approx. $0.5M or greater **

*Reductions from these workstreams will be based on 2024 Committee rankings and/or specialized guidance.

**Estimated targets, subject to change

Overview of (SBAC) Superintendent's Budget Advisory Committee Process

Budget Advisory Committee
Process Features

Transparent

- Modify the budgeting process to clarify goals, identify alternatives, and align efforts to continuous improvement
- Make the budget understandable by parents, partners, and staff in terms of results and outcomes

Participatory

- Increase participation and shared decision-making in the budget process for improved quality and commitment

Linked to Results

- Allocate resources based on measured needs of students and use equity for equal success

Honoring Existing Structures

- Decisions involving funding priorities (Budget Advisory Committee) and implementation details (District Leadership Network/Roadmap Advisory Committee) are maintained while also engaging in collaborative work.

Considerations

- What other ways are there to accomplish this function?
- What other technologies/methodologies are possible?
- Which is more cost-effective- in-house or outsourcing?
- Which are better- centralized or decentralized functions?
- Are other ways better? Less expensive? More beneficial?
- What different levels of services and costs are possible?
- What impact would various alternatives have on other programs and activities?
- PUSD’s Equity Lens

SBAC Voting Sample

SBAC Categories Presented

October 1st:

1. Safety and Supervision
2. Career Technical Education
3. MTSS Coaching
4. Student Services
5. Athletics
6. Family Engagement

October 8th:

1. Health Programs
2. Custodial
3. Gardening
4. Technology
5. Superintendent's Zone

October 15th:

1. Special Programs
2. School Administration
3. School Clerical

Incremental Reductions (SAMPLE ONLY)

	Reduction % / Short Description	Reduction Amount	Total Reduction
A	Tutoring Services- Reduce online tutoring services for elementary schools	$100,000	A= $100,000
B	Tutoring Services- Reduce after-school tutoring at middle schools	$100,000	A+B= $200,000
C	Tutoring Services- Reduce after-school tutoring at high schools; share tutors between two schools	$100,000	A+B+C= $300,000
D	Tutoring Services- Reduce remaining tutoring services at high schools	$100,000	A+B+C+D= $400,000

Cost of Current Services

(SAMPLE ONLY)

Avg. Rating	Increment	Reduction	Cumulative Reductions
0.6	Tutoring Services Package A- online tutoring services for elementary schools	$100,000	$100,000
0.6	Fine Arts/Music Package A	$300,000	$400,000
0.6	Secondary Instruction Package A	$250,000	$650,000
0.7	Custodial/Maintenance Package A	$200,000	$850,000
0.8	Fine Arts/Music Package B	$300,000	$1,150,000
0.8	Elementary Instruction Package A	$300,000	$1,450,000
1.0	Tutoring Services Package B	$100,000	$1,550,000
1.7	Tutoring Services Package C	$100,000	$1,650,000
1.8	Secondary Instruction Package B	$250,000	$1,900,000
2.0	Elementary Instruction Package B	$300,000	$2,200,000
2.0	Custodial/Maintenance Package B	$200,000	$2,400,000
2.5	Custodial/Maintenance Package C	$200,000	$2,600,000
2.8	Secondary Instruction Package C	$250,000	$2,850,000
2.9	Elementary Instruction Package C	$300,000	$3,150,000
3.0	Tutoring Services Package D	$100,000	$3,140,000
3.1	Custodial/Maintenance Package D	$200,000	$3,340,000
3.1	Fine Arts/Music Package D	$300,000	$3,740,000

Other Workstreams Voting Samples

Increment (SAMPLE ONLY- Central Office -Fictional Scenario)	Impact Statement	Reduction	Cumulative Reductions
Reading Coordinator (8 FTE)	Less student support	$1,000,000	
Textbook Program Coordinator (3 FTE)	Increased workload	$400,000	
Event Planner (2 FTE)	No events	$600,000	
Chief Learning Advisor (5 FTE)	Less student support	$500,000	
Assistant Coordinator (2 FTE)	Dept will consolidate	$500,000	
		Subtotal	$3,000,000
Field Trip Coordinator	Less field trips	$100,000	
Political Liaison	Less advocacy	$100,000	
Director of Vision Alignment	Less data available	$100,000	
Legislative Affairs Coordinator	Loss of PUSD voice	$300,000	
Educational Supply Tracker	Risk lost inventory	$200,000	
		Subtotal	$3,800,000
Parent Coordinator	Less engagement	$250,000	
Smarter Balance Director	Less student data	$300,000	
Assessment Operations Technician	Potential comp issues	$100,000	
Curriculum Review Analyst	Less consistency	$200,000	
		Subtotal	$4,650,000

SAMPLE

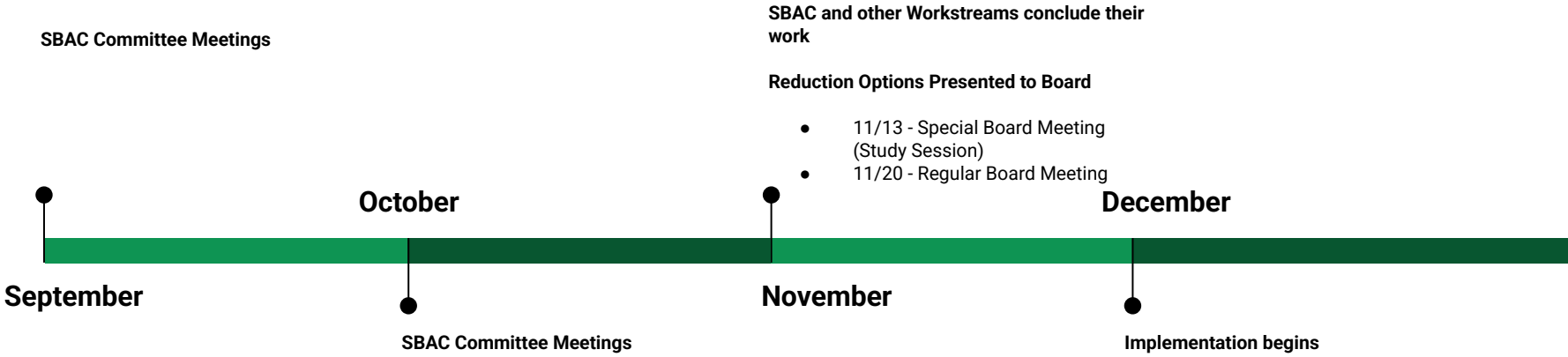
(SAMPLE ONLY- Contracts - Fictional Scenario)

Increment	Impact Statement	Reduction	Cumulative Reductions
Contract Academics	No leadership training	$800,000	
Contract Lighting	Increased workload	$400,000	
Contract Computer Systems	No alert notifications	$800,000	
Contract Computer Testing	Paper testing only	$500,000	
Contract Costume Design	Teacher/Student-led design only	$500,000	
		Subtotal	$3,000,000
Contract Business/Payroll	Return to manual systems	$100,000	
Contract Business/Supply Tracking	Return to manual systems	$100,000	
Contract Music Programs	No drum classes	$100,000	
Contract Dance Programs	Limited access for students	$300,000	
Contract History	Limited interaction for students	$200,000	
		Subtotal	$3,800,000
Contract Science	Limited science opportunities	$250,000	
Contract PE	Teachers assume duties	$300,000	
Contract Math	Increased workload for teachers	$100,000	
Contract Technology	Limited access to apps	$500,000	
		Subtotal	$4,950,000

SAMPLE

Timelines

Looking Ahead for SBAC

- Wednesday, October 22, 2025, 4:30-6:30 PM
  - Facilitated Discussion and Review ranking process
  - Prioritization and Decision-making
- Wednesday, October 29, 2025, 4:30-6:30 PM
  - Committee reviews outcomes, shares insights
  - Final wrap-up of committee process and outcomes
  - Evaluation

Fiscal Stabilization Timeline