K-8 Schools Solution Informational Meeting

What is on the Referendum?

WHAT IS ON THE NOVEMBER REFERENDUM?

A STUDENT-CENTERED VISION

Created For the Community, By the Community

REFERENDUM QUESTION #1

TOTAL PROJECT COST: UP TO $129.85M

EIGHT CORNERS SCHOOL

REPLACED WITH A NEW SCHOOL ON THE EXISTING EIGHT CORNERS SITE

To accommodate up to 380 K-2nd grade students

BLUE POINT SCHOOL

RENOVATIONS & ADDITIONS

To accommodate up to 232 K-2nd grade students and eliminate portables

PLEASANT HILL SCHOOL

RENOVATIONS & ADDITIONS

To accommodate up to 224 K-2nd grade students and eliminate portables

WENTWORTH SCHOOL

SMALL ADDITION

To accommodate increased 3rd-5th grade enrollment expected beginning in 2031-32

MIDDLE SCHOOL

RENOVATIONS & ADDITIONS

To accommodate current 6th-8th grade population in the building, eliminate portables, and enlarge the undersized cafeteria

REFERENDUM QUESTION #2*

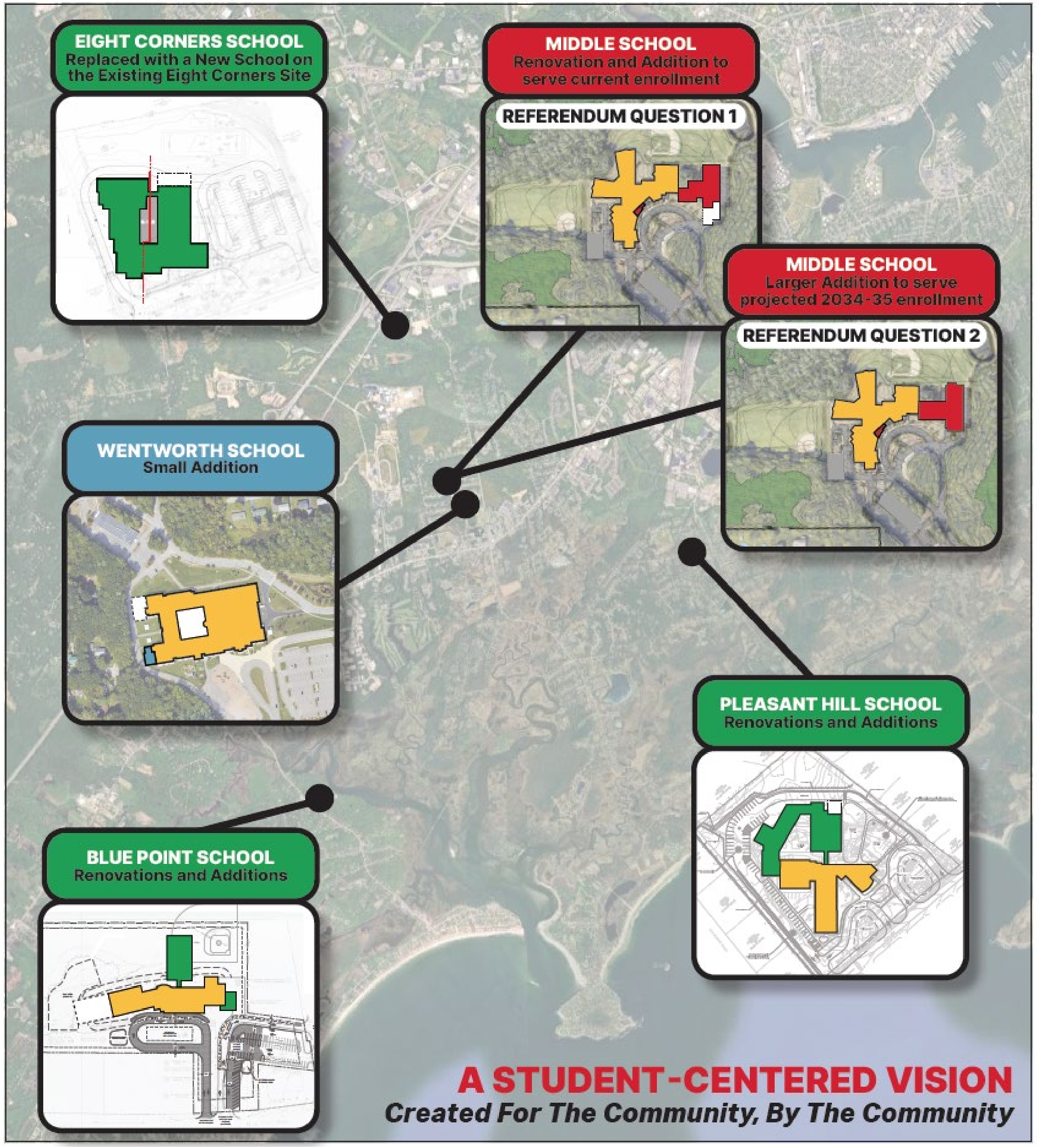
TOTAL PROJECT COST: UP TO $10M

MIDDLE SCHOOL

LARGER ADDITION

Further expansion to accommodate increased 6th-8th grade enrollment expected beginning in 2034-35.

Referendum Question 2 is contingent on Question 1 passing



Why Now?

Challenges Facing Our K-8 Schools

Over Capacity & Overcrowded

Our K-2 schools and middle school are already over capacity. Temporary modular classrooms have been in daily use for over 20 years. Based on children already born in Scarborough, an increase of almost 200 students is expected to enter the primary schools by 2028-2029.

Pictured: The entire 6th grade must travel between portables and the main building multiple times per day at the middle school.

Competing Use of Space

Spaces shared by multiple programs (such as gym/cafeteria, art/music, etc.) can inhibit programming due to time spent transitioning between uses or difficulty accommodating certain equipment or materials. Increasing enrollment will continue to exacerbate our space needs.

Pictured: Shared gym/cafeteria at Blue Point.

Aging, Outdated Facilities

The three K-2 schools were built in the 1950s and 60s. The outdated infrastructure does not adequately support modern teaching and learning, including special education, intervention, and state-mandated curriculum.

Pictured: Shared special education & student support program space at Eight Corners does not adequately supportindividualized learning.

Increased Security Needs

Safety & security needs are different today than when our schools were originally constructed. Improvements are needed to ensure all schools have sufficient emergency site access, secure entry vestibules, lockdown zones, and other infrastructure.

Pictured: Pleasant Hill entry lacks secure vestibule.

How Community Input Informed the Solution

- Three Community Surveys
- Two Community Forums
- Community Comments at Public Meetings
- Email Submissions with Public Feedback

YOU SPOKE, WE LISTENED

REFLECTING SCARBOROUGH'S VALUES

Put Students First
Build safe, functional spaces that support current educational models & learning needs

Maintain the Neighborhood K-2 Schools Model

Responsible Use of Taxpayer Dollars
Referendum Question 1 is:
- $30M less than the rejected 2023 proposal
- Under $130M (preferred by Scarborough residents in the 2024 community survey)

Flexibility for Future Needs

A STUDENT-CENTERED VISION Created For the Community, By the Community

Why was this Option Recommended by the School Building Advisory Committee (SBAC)?

- Addresses the broad public appeal of Scarborough's traditional **"neighborhood school" structure.**
- Demonstrates a **shared commitment to finding an affordable school solution**.
  - The project is **$30M less than the previous referendum.**
  - The project came in about **$17M lower than the alternative preferred option considered by the SBAC** (a consolidated K-2 school on a new site as well as the renovations and additions at the Middle School and Wentworth).
- Addresses long-term **programming, safety & security, and enrollment needs**.

WHY REBUILD EIGHT CORNERS ON THE EXISTING SITE?

- Long-term Value
- Population Growth in the Area
- Cost to Purchase & Develop a New Site

WHAT INFORMED THE RECOMMENDED SOLUTION?

BENCHMARKING METRICS
IDENTIFIED BY THE SBAC (INCLUDES SECURITY PRIORITIES, PROGRAMMING PRIORITIES, & FACILITY PRIORITIES)

COMMUNITY FEEDBACK
FROM COMMUNITY SURVEYS, FORUMS, PUBLIC COMMENT, AND EMAILS

SCHOOL BOARD PRIORITIES
BOARD OF EDUCATION GUIDANCE ON BENCHMARKING METRICS

$70M-130M PROJECT BUDGET
SUPPORTED BY THE COMMUNITY IN THE JUNE 2024 SURVEY (MAJORITY SAID THEY WOULD SUPPORT AN ANNUAL TAX IMPACT OF $200-400)

SBAC DATA REVIEW & EVALUATION
DURING FREQUENT MEETINGS OVER THE LAST 18 MONTHS

A STUDENT-CENTERED VISION Created For the Community, By the Community

Estimated Tax Impact: Recommended Option – Base Project

SBAC2 School Solution – Taxpayer Impact Modeling
(June 18, 2025)

Modeling Scenario: Replace EC at EC Site *(Base Project)*

Estimated Cost	Amounts to be Borrowed FY26	FY27	FY28
129.85 M	25.97 M	51.94 M	51.94 M

Estimated Taxes for Home Currently Assessed at 600k

FY	No School Debt Taxes	No School Debt % Change	w/ Base Project Debt Taxes	w/ Base Project Debt % Change	10-Year Avg Base Proj. Debt	Base Proj. Debt 600k Home	YoY Change	Base Proj. Per 100K Home Value
2026	$ 6,773	3.29%	$ 6,773	3.29%		$0	$0	$0
2027	$ 6,924	2.22%	$ 7,061	4.25%	First 10 Years FY '27-'36 $513	$136	+$136	$23
2028	$ 7,150	3.27%	$ 7,553	6.96%		$398	+$262	$66
2029	$ 7,345	2.73%	$ 7,998	5.90%		$646	+$247	$108
2030	$ 7,575	3.13%	$ 8,207	2.62%		$622	-$24	$104
2031	$ 7,834	3.41%	$ 8,447	2.92%		$603	-$19	$100
2032	$ 8,094	3.32%	$ 8,688	2.86%		$583	-$20	$97
2033	$ 8,314	2.73%	$ 8,888	2.30%		$563	-$19	$94
2034	$ 8,494	2.16%	$ 9,050	1.82%		$544	-$19	$91
2035	$ 8,701	2.44%	$ 9,239	2.09%		$526	-$18	$88
2036	$ 8,953	2.90%	$ 9,475	2.55%		$509	-$17	$85
2037	$ 9,209	2.86%	$ 9,714	2.52%	Second 10 Years FY '37-'46 $418	$491	-$18	$82
2038	$ 9,458	2.70%	$ 9,946	2.39%		$474	-$17	$79
2039	$ 9,689	2.44%	$ 10,161	2.16%		$457	-$17	$76
2040	$ 9,671	-0.18%	$ 10,114	-0.46%		$440	-$16	$73
2041	$ 9,903	2.40%	$ 10,331	2.14%		$425	-$15	$71
2042	$ 10,167	2.67%	$ 10,579	2.40%		$409	-$16	$68
2043	$ 10,374	2.03%	$ 10,770	1.81%		$394	-$15	$66
2044	$ 10,621	2.38%	$ 11,003	2.16%		$379	-$15	$63
2045	$ 10,876	2.40%	$ 11,243	2.18%		$364	-$15	$61
2046	$ 11,197	2.95%	$ 11,551	2.73%		$350	-$14	$58
2047	$ 11,481	2.54%	$ 11,821	2.34%	Remainder 12 Years FY '47-'58 $254	$336	-$14	$56
2048	$ 11,800	2.78%	$ 12,126	2.58%		$323	-$14	$54
2049	$ 12,068	2.27%	$ 12,381	2.10%		$309	-$13	$52
2050	$ 12,264	1.62%	$ 12,558	1.43%		$296	-$13	$49
2051	$ 12,616	2.88%	$ 12,899	2.71%		$284	-$12	$47
2052	$ 12,965	2.76%	$ 13,235	2.60%		$272	-$12	$45
2053	$ 13,684	5.55%	$ 13,942	5.35%		$260	-$12	$43
2054	$ 14,419	5.37%	$ 14,665	5.19%		$248	-$12	$41
2055	$ 15,181	5.28%	$ 15,416	5.12%		$236	-$12	$39
2056	$ 15,630	2.96%	$ 15,855	2.85%		$225	-$11	$38
2057	$ 16,074	2.84%	$ 16,247	2.47%		$173	-$52	$29
2058	$ 16,529	2.83%	$ 16,612	2.25%		$84	-$89	$14
2059	$ 16,993	2.81%	$ 16,993	2.29%		$0	-$84	$0
					Lifetime Average *(FY 27-58)* →	**$386**		**$64**

Bond Lifetime Average (FY 27-58): **$386 per year** for a home currently assessed at $600k

SBAC2 School Solution – Taxpayer Impact Modeling
Replace EC at EC Site - Base Project (June 18, 2025)

Debt Service Modeling - Summary of Assumptions		*Assumption Detail*
Each 5yr after 2025 Revaluation "Bump"	10.5%	
Annual Operating Budget Escalator (up to 2030)	4.9%	Tempered by .05 to match reduction in growth assumption in those years
Annual Operating Budget Escalator (2030 forward)	4.4%	
Essential Programs & Services Cost per Pupil Escalator	4.3%	5yr Avg
State Funding for EPS Total Allocation	55.0%	Current
Annual Non-Operating Expense Escalator	5.4%	Avg from 2016 to 2021
Annual Revenue & Other Credit Escalator	3.2%	Avg from 2016 to 2021
Baseline Non-Major CIP Debt Issuance	5 M	Per year, beginning in FY2026.
Non Major CIP Debt Escalator	4%	Annual increase: non-major Debt Service
Non Major CIP Interest Rate	4%	Interest rate: non-major Debt Service
Non Major CIP Avg Term	10	Term for non-major Debt Service
Real Growth due to New Development (to 2030)	2.00%	
Real Growth due to New Development (2030 forward)	1.50%	
TIF District Capture Rate	100%	
% of Scarborough Real Growth Within TIF Districts	60%	
K-2 School Solution Interest Rate	3.75%	* 2027 Start
School Term	30	
Cost of Capital for NPV Calcuations	2.5%	
School Project *(TBD: Estimate Only)* **		
SBAC2 School Solution Base project cost	**129.85 M**	*Base Project Costs Only: if 2025 Ballot*

* School Debt Interest Rate Assumption Increased from 3.5% to 3.75%, per Financial Advisor (6/12/25)

** School Solution Cost Estimate used for Modeling Only, Actual TBD

Estimated Tax Impact: Recommended Option – Question 2 Only

SBAC2 School Solution – Taxpayer Impact Modeling
(June 18, 2025)

Modeling Scenario: Replace EC at EC Site – 10M Project Costs Only

Estimated Cost	Amounts to be Borrowed FY26	FY27	FY28
10 M	0 M	5 M	5 M

Estimated Taxes for Home Currently Assessed at 600k

FY	If No School Debt: Taxes	% Change	Including 10M Project: Taxes	% Change	10-Year Avg 10 M Project	10M Project 600k Home	YoY Change	10M Proj. Per 100K Home Value
2026	$ 6,773	3.29%	$ 6,773	3.29%		$0	$0	$0
2027	$ 6,924	2.22%	$ 6,924	2.22%	First 10 Years FY '27-'36 $38	$0	$0	$0
2028	$ 7,150	3.27%	$ 7,176	3.65%		$26	+ $26	$4
2029	$ 7,345	2.73%	$ 7,396	3.06%		$50	+ $24	$8
2030	$ 7,575	3.13%	$ 7,624	3.09%		$48	-$2	$8
2031	$ 7,834	3.41%	$ 7,881	3.37%		$47	-$1	$8
2032	$ 8,094	3.32%	$ 8,140	3.28%		$45	-$2	$8
2033	$ 8,314	2.73%	$ 8,359	2.69%		$44	-$1	$7
2034	$ 8,494	2.16%	$ 8,537	2.13%		$42	-$1	$7
2035	$ 8,701	2.44%	$ 8,742	2.41%		$41	-$1	$7
2036	$ 8,953	2.90%	$ 8,994	2.88%		$39	-$1	$7
2037	$ 9,209	2.86%	$ 9,248	2.83%	Second 10 Years FY '37-'46 $32	$38	-$1	$6
2038	$ 9,458	2.70%	$ 9,496	2.68%		$37	-$1	$6
2039	$ 9,689	2.44%	$ 9,726	2.42%		$35	-$1	$6
2040	$ 9,671	-0.18%	$ 9,706	-0.20%		$34	-$1	$6
2041	$ 9,903	2.40%	$ 9,937	2.38%		$33	-$1	$5
2042	$ 10,167	2.67%	$ 10,199	2.64%		$32	-$1	$5
2043	$ 10,374	2.03%	$ 10,405	2.01%		$31	-$1	$5
2044	$ 10,621	2.38%	$ 10,651	2.37%		$29	-$1	$5
2045	$ 10,876	2.40%	$ 10,905	2.38%		$28	-$1	$5
2046	$ 11,197	2.95%	$ 11,225	2.94%		$27	-$1	$5
2047	$ 11,481	2.54%	$ 11,508	2.52%	Remainder 12 Years FY '47-'58 $20	$26	-$1	$4
2048	$ 11,800	2.78%	$ 11,825	2.76%		$25	-$1	$4
2049	$ 12,068	2.27%	$ 12,092	2.26%		$24	-$1	$4
2050	$ 12,264	1.62%	$ 12,286	1.61%		$23	-$1	$4
2051	$ 12,616	2.88%	$ 12,638	2.86%		$22	-$1	$4
2052	$ 12,965	2.76%	$ 12,986	2.75%		$21	-$1	$4
2053	$ 13,684	5.55%	$ 13,704	5.53%		$20	-$1	$3
2054	$ 14,419	5.37%	$ 14,438	5.36%		$19	-$1	$3
2055	$ 15,181	5.28%	$ 15,199	5.27%		$18	-$1	$3
2056	$ 15,630	2.96%	$ 15,648	2.95%		$18	-$1	$3
2057	$ 16,074	2.84%	$ 16,091	2.83%		$17	-$1	$3
2058	$ 16,529	2.83%	$ 16,537	2.77%		$8	-$9	$1
2059	$ 16,993	2.81%	$ 16,993	2.76%		$0	-$8	$0
					Lifetime Average *(FY 27-58)* →	$30		$5

Bond Lifetime Average (FY 27-58): **$30 per year** for a home currently assessed at $600k

SBAC2 School Solution – Taxpayer Impact Modeling
*Replace EC at EC Site - **10M Middle School Project Costs Only** (June 18, 2025)*

Debt Service Modeling - Summary of Assumptions		*Assumption Detail*
Each 5yr after 2025 Revaluation "Bump"	10.5%	
Annual Operating Budget Escalator (up to 2030)	4.9%	Tempered by .05 to match reduction in growth assumption in those years
Annual Operating Budget Escalator (2030 forward)	4.4%	
Essential Programs & Services Cost per Pupil Escalator	4.3%	5yr Avg
State Funding for EPS Total Allocation	55.0%	Current
Annual Non-Operating Expense Escalator	5.4%	Avg from 2016 to 2021
Annual Revenue & Other Credit Escalator	3.2%	Avg from 2016 to 2021
Baseline Non-Major CIP Debt Issuance	5 M	Per year, beginning in FY2026.
Non Major CIP Debt Escalator	4%	Annual increase: non-major Debt Service
Non Major CIP Interest Rate	4%	Interest rate: non-major Debt Service
Non Major CIP Avg Term	10	Term for non-major Debt Service
Real Growth due to New Development (to 2030)	2.00%	
Real Growth due to New Development (2030 forward)	1.50%	
TIF District Capture Rate	100%	
% of Scarborough Real Growth Within TIF Districts	60%	
K-2 School Solution Interest Rate	3.75%	* 2027 Start
School Term	30	
Cost of Capital for NPV Calcuations	2.5%	
School Solution Projects *(TBD: Estimate Only)* **		
10M Middle School Project Costs	**10.00 M**	*if 2025 Ballot*

* School Debt Interest Rate Assumption Increased from 3.5% to 3.75%, per Financial Advisor (6/12/25)

** School Solution Cost Estimate used for Modeling Only, Actual TBD

Estimated Tax Impact: Recommended Option – Combined Total

Bond Lifetime Average (FY 27-58): **$416 per year** for a home currently assessed at $600k

SBAC2 School Solution – Taxpayer Impact Modeling

(June 18, 2025)

Modeling Scenario: Replace EC at EC Site + 10M Project *(Combined Total)*

Combined Est Cost	*Amounts to be Borrowed* FY26	FY27	FY28
139.85 M	25.97 M	56.94 M	56.94 M

Estimated Taxes for Home Currently Assessed at 600k

FY	No School Debt: Taxes	No School Debt: % YoY	w/ Base Project *AND 10M Project*: Taxes	w/ Base Project *AND 10M Project*: % YoY	10-Year Avg Base Project & 10M Project Debt	Total Tax Impact "A" & "B" 600k Home	YoY Change	Total Tax Impact Per 100K Home Value	A: Base Proj. Debt 600k Home	B: 10M Proj. Debt 600k Home
2026	$ 6,773	3.29%	$ 6,773	3.29%		$0		$0	$0	$0
2027	$ 6,924	2.22%	$ 7,061	4.25%		$136	+$136	$23	$136	$0
2028	$ 7,150	3.27%	$ 7,578	7.33%	First	$424	+$288	$71	$398	$26
2029	$ 7,345	2.73%	$ 8,049	6.20%	10 Years	$696	+$272	$116	$646	$50
2030	$ 7,575	3.13%	$ 8,256	2.58%	FY '27-'36	$670	-$26	$112	$622	$48
2031	$ 7,834	3.41%	$ 8,495	2.89%	$551	$649	-$21	$108	$603	$47
2032	$ 8,094	3.32%	$ 8,734	2.82%		$628	-$21	$105	$583	$45
2033	$ 8,314	2.73%	$ 8,933	2.27%		$607	-$21	$101	$563	$44
2034	$ 8,494	2.16%	$ 9,093	1.79%		$587	-$20	$98	$544	$42
2035	$ 8,701	2.44%	$ 9,280	2.06%		$567	-$20	$95	$526	$41
2036	$ 8,953	2.90%	$ 9,515	2.53%		$548	-$19	$91	$509	$39
2037	$ 9,209	2.86%	$ 9,753	2.50%		$529	-$19	$88	$491	$38
2038	$ 9,458	2.70%	$ 9,984	2.37%	Second	$510	-$19	$85	$474	$37
2039	$ 9,689	2.44%	$10,197	2.14%	10 Years	$492	-$18	$82	$457	$35
2040	$ 9,671	-0.18%	$10,148	-0.48%	FY '37-'46	$475	-$17	$79	$440	$34
2041	$ 9,903	2.40%	$10,364	2.12%	$459	$458	-$17	$76	$425	$33
2042	$10,167	2.67%	$10,611	2.39%		$441	-$17	$74	$409	$32
2043	$10,374	2.03%	$10,801	1.79%		$424	-$17	$71	$394	$31
2044	$10,621	2.38%	$11,033	2.14%		$408	-$16	$68	$379	$29
2045	$10,876	2.40%	$11,272	2.17%		$392	-$16	$65	$364	$28
2046	$11,197	2.95%	$11,578	2.72%		$377	-$15	$63	$350	$27
2047	$11,481	2.54%	$11,847	2.33%		$362	-$15	$60	$336	$26
2048	$11,800	2.78%	$12,151	2.57%	Remainder	$348	-$14	$58	$323	$25
2049	$12,068	2.27%	$12,405	2.09%	12 Years	$333	-$15	$56	$309	$24
2050	$12,264	1.62%	$12,581	1.42%	FY '47-'58	$319	-$14	$53	$296	$23
2051	$12,616	2.88%	$12,921	2.70%	$274	$306	-$13	$51	$284	$22
2052	$12,965	2.76%	$13,256	2.59%		$293	-$13	$49	$272	$21
2053	$13,684	5.55%	$13,962	5.33%		$280	-$13	$47	$260	$20
2054	$14,419	5.37%	$14,684	5.17%		$267	-$13	$45	$248	$19
2055	$15,181	5.28%	$15,434	5.10%		$255	-$12	$43	$236	$18
2056	$15,630	2.96%	$15,872	2.84%		$243	-$12	$41	$225	$18
2057	$16,074	2.84%	$16,263	2.46%		$190	-$53	$32	$173	$17
2058	$16,529	2.83%	$16,620	2.19%		$92	-$98	$15	$84	$8
2059	$16,993	2.81%	$16,993	2.24%		$0	-$92	$0	$0	$0
			Lifetime Average *(FY 27-58)* →			$416		$69	$386	$30

SBAC2 School Solution – Taxpayer Impact Modeling

A) Replace EC at EC Site + B) 10M Middle School Project Costs (June 18, 2025)

Debt Service Modeling - Summary of Assumptions		*Assumption Detail*
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School Term	30	
Cost of Capital for NPV Calcuations	2.5%	

School Solution Projects *(TBD: Estimate Only)* **		
A) Base Project Costs	**129.85 M**	*if 2025 Ballot*
B) 10M Middle School Project Costs	**10.00 M**	*if 2025 Ballot*
Total Combined Project Cost	**139.85 M**	*if 2025 Ballot*

* School Debt Interest Rate Assumption Increased from 3.5% to 3.75%, per Financial Advisor (6/12/25)

** School Solution Cost Estimate used for Modeling Only, Actual TBD

Where to Learn More

Visit our Website to:

- Check out the Frequently Asked Questions page (find the answer to your question or submit a new one!)
- Try out the tax impact calculator
- See the plans for each of the schools
- Learn more about the needs of our K-8 schools—what are we solving for?
- View past presentations and documents
- Subscribe to the email list to stay updated on the latest news!

SCAN THE QR CODE TO LEARN MORE ABOUT THE
K-8 SCHOOLS SOLUTION GOING TO VOTERS NOV. 4TH
www.scarboroughschools.org/building-project

Appendix

Accommodates all students in building; removes portables

Supports intervention & special services with designated program spaces

Adds missing program spaces; separates gym/cafeteria, music/art, & more!

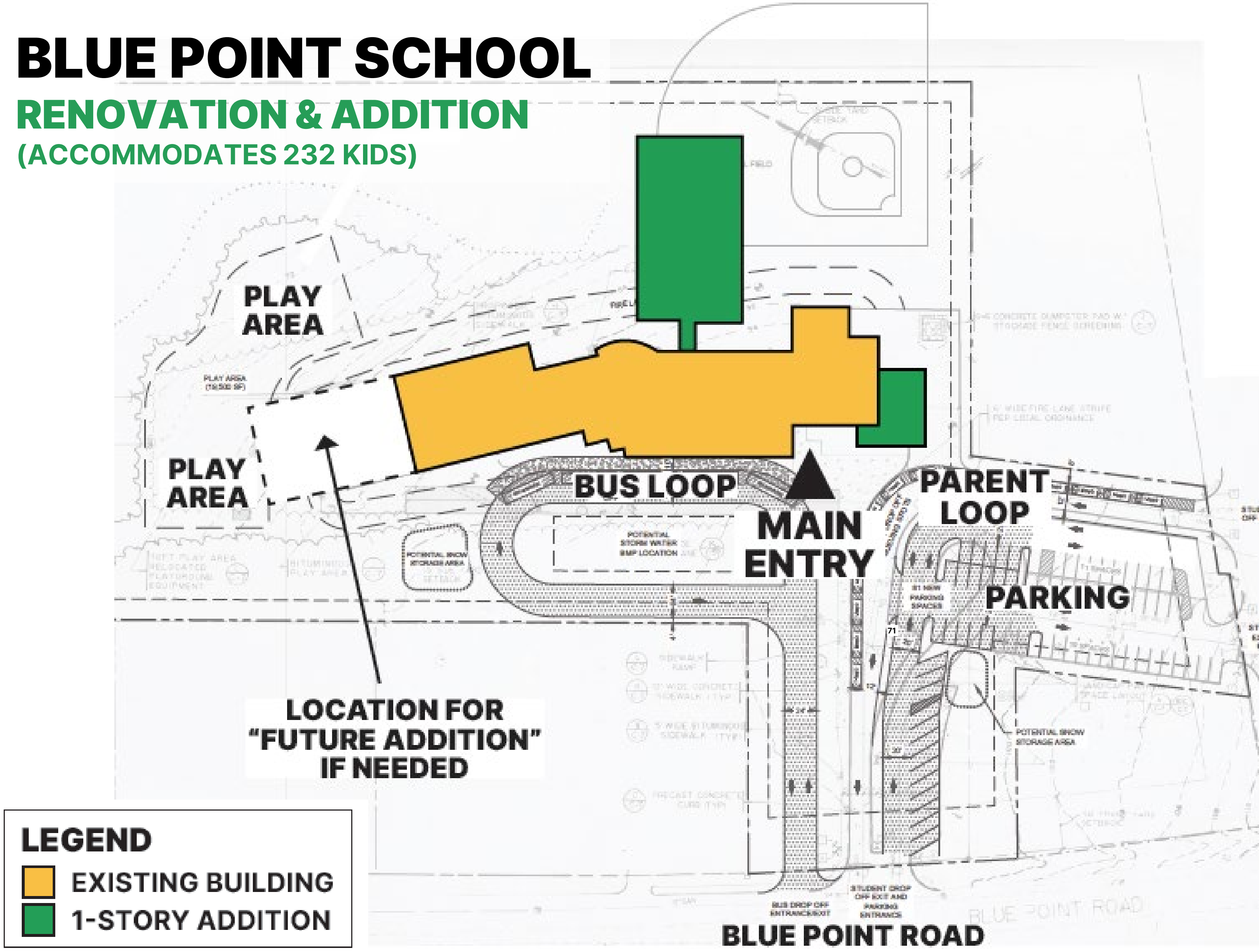
Improves heating & cooling (adds insulation & A/C)

Addresses site safety & congestion at drop-off areas; provides sufficient parking

BLUE POINT SCHOOL

RENOVATION & ADDITION

(ACCOMMODATES 232 KIDS)



A STUDENT-CENTERED VISION Created For the Community, By the Community

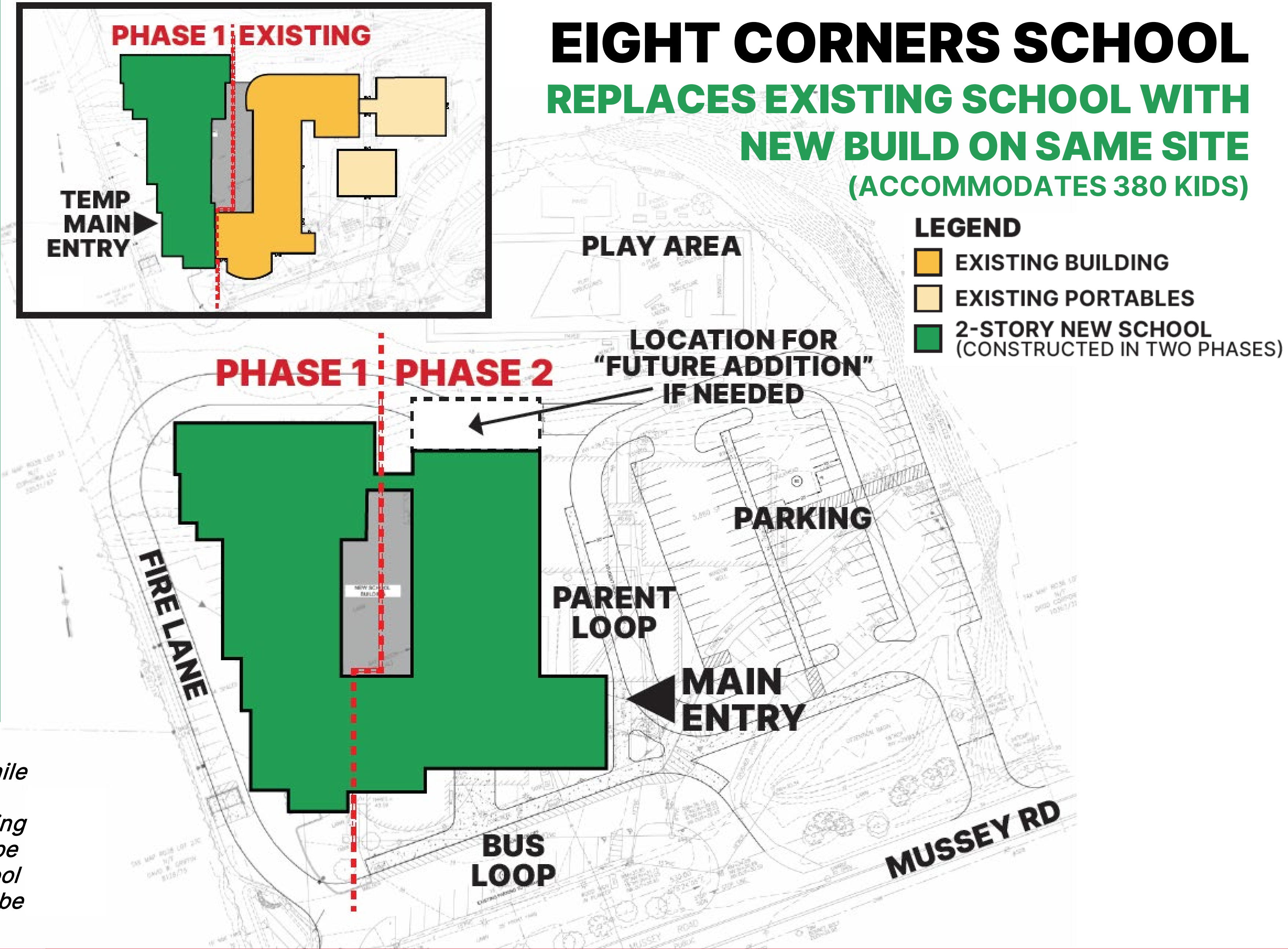
- Accommodates all students in a new building without portables
- Takes a whole-school approach to safety & security (building & site)
- Provides appropriate space for all programs; includes separate gym & cafeteria
- Designed with adequate heating & cooling (includes air conditioning)
- Includes separate bus & parent drop-offs for site safety, & sufficient parking

The new Eight Corners School will be constructed in 2 phases. The existing school will remain operational while Phase 1 is constructed. When Phase 1 is complete, students will move into the new building and the existing school will be demolished, making way for Phase 2 to be constructed. This is a typical approach in phased school construction. In each phase, construction activity will be separated from building occupants.

EIGHT CORNERS SCHOOL

REPLACES EXISTING SCHOOL WITH NEW BUILD ON SAME SITE

(ACCOMMODATES 380 KIDS)



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Accommodates all students in building; removes portables

Provides secure front entry

Adds missing program spaces; separates gym/cafeteria, music/art, & more!

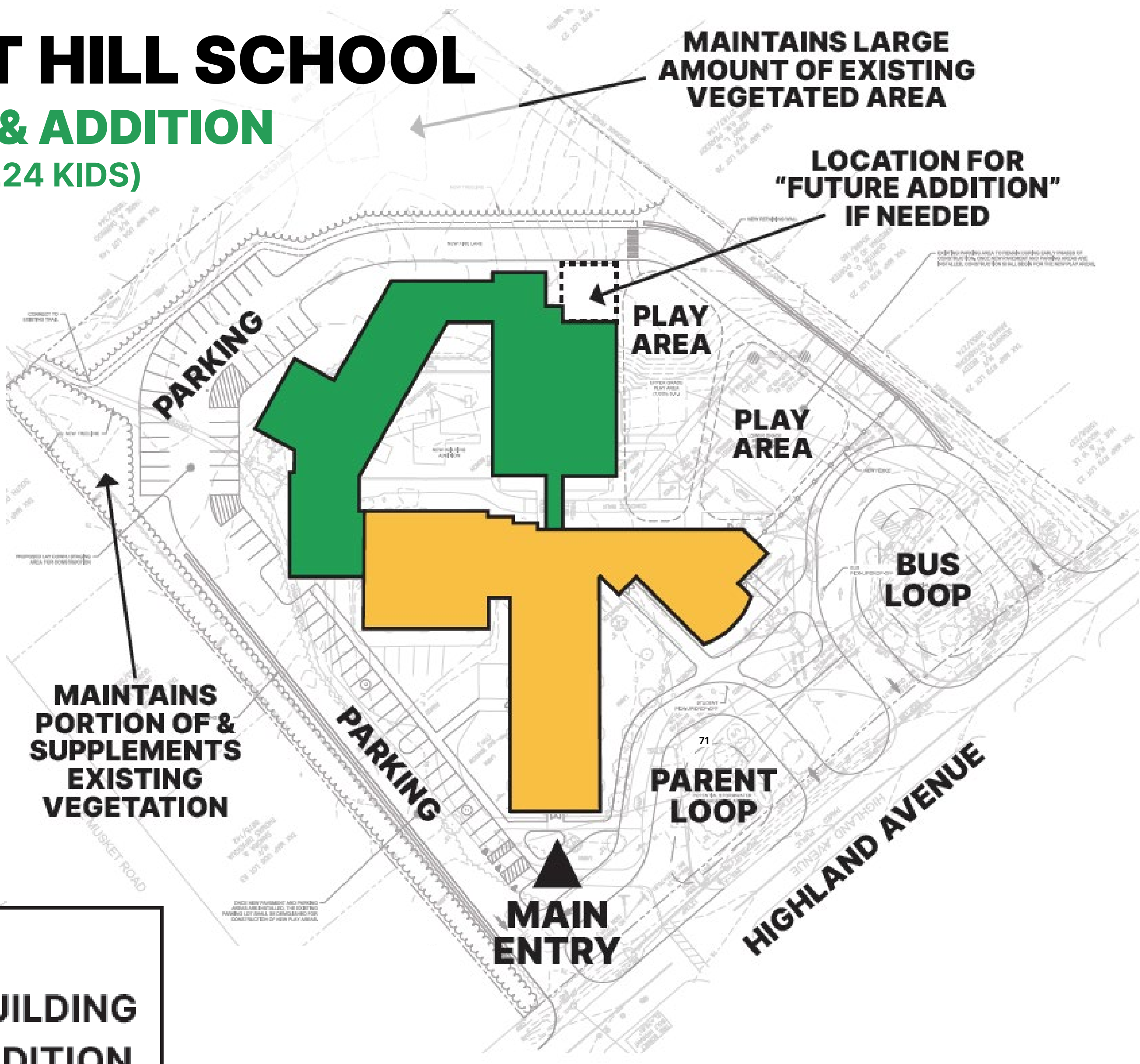
Improves heating & cooling (insulation and air conditioning)

Provides dedicated bus & parent drop-offs for site safety; adds sufficient parking

PLEASANT HILL SCHOOL

RENOVATION & ADDITION

(ACCOMMODATES 224 KIDS)



LEGEND

- EXISTING BUILDING
- 1-STORY ADDITION

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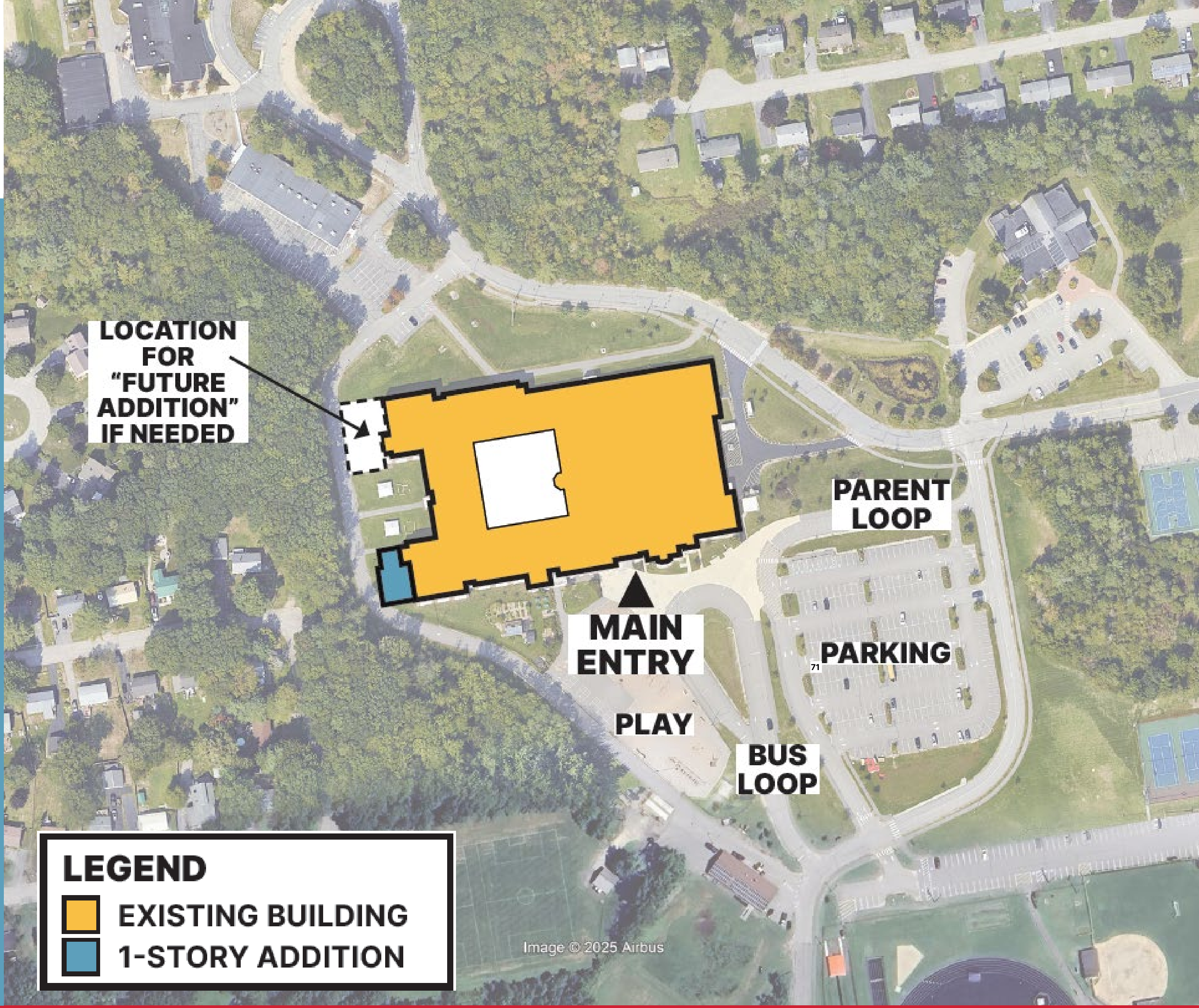
WENTWORTH SCHOOL

SMALL ADDITION

(ACCOMMODATES 936 KIDS)

Constructs a small addition and a small amount of renovation (for a total school capacity of up to 936 kids) that will accommodate projected enrollment expected in 2031-32

The current student-teacher ratio will increase from 1:22 to 1:24 to minimize the size of the addition required



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MIDDLE SCHOOL

RENOVATION & ADDITION

QUESTION 1:

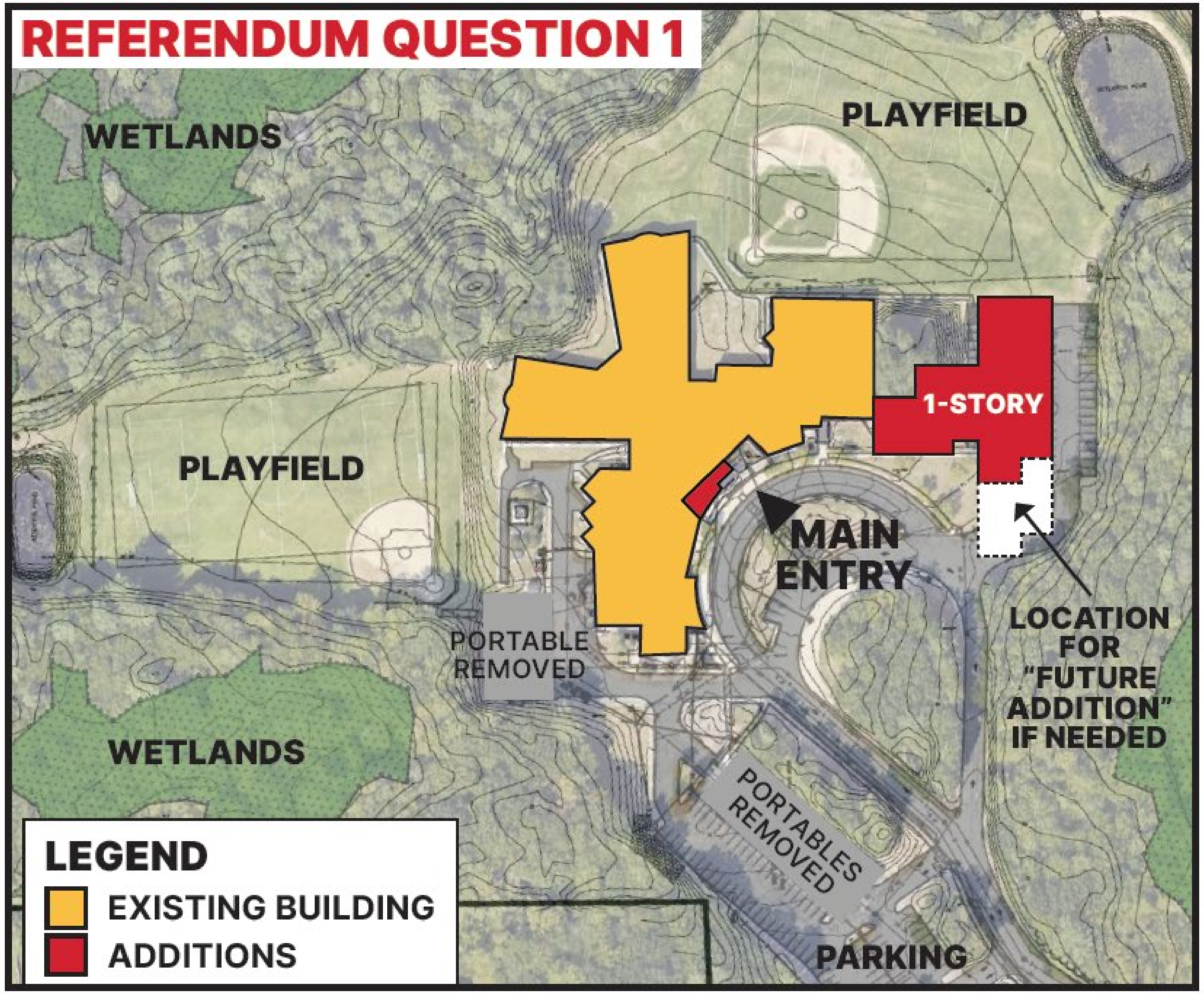
- Accommodates current enrollment in the building (capacity up to 744 kids) and eliminates portables
- Right-sizes the cafeteria
- Provides appropriate space for music & art programming
- Right-sizes the Nurse's office
- Builds a small entry addition for improved safety & security and admin oversight

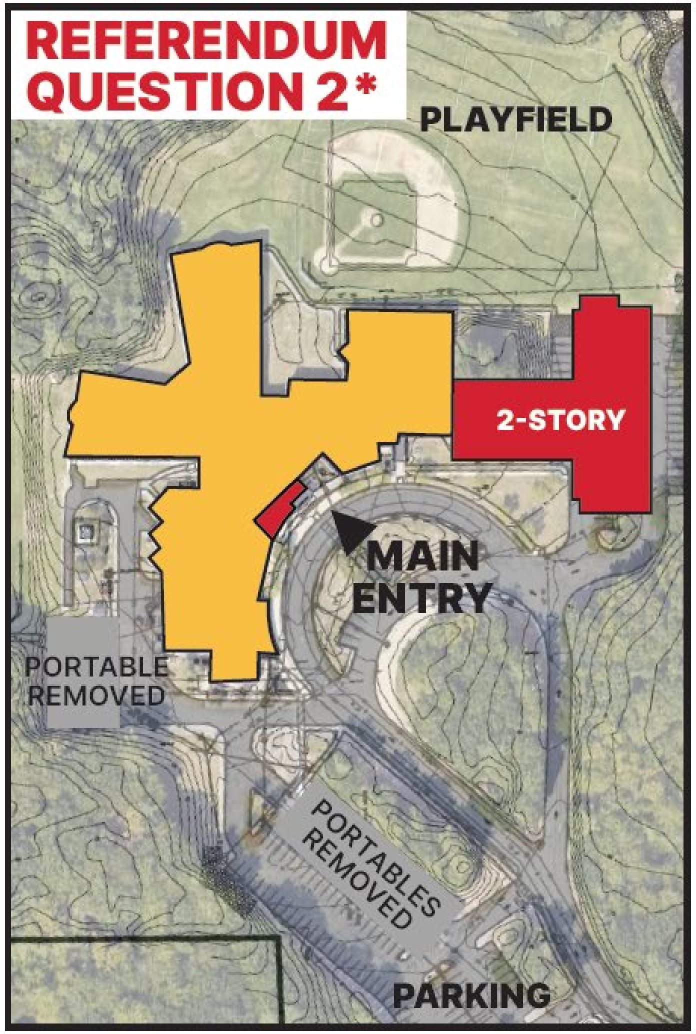
QUESTION 2:

- Constructs a larger addition (for a total school capacity of up to 984 kids)
- Accommodates current and projected enrollment expected in 2034-35

WHAT DOES THIS PROJECT SOLVE?

- Accommodates all students in building; eliminates portables
- Right-sizes the cafeteria
- Provides appropriate space for music & art programming
- Small admin addition improves safety & security





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