



Agenda

Operations & Finance
Leadership Team

Financial Reporting Schedule

May Financials

Interfund Loan Update

Binding Conditions

Enrollment Update



Operations & Finance Leadership Team

- Heather Sánchez, Ed.D.-Chief Operations Officer
- Loren Tillman - Interim Chief Financial Officer
- Meagan Hayden – Director of Budget
- Kimberly Taniguchi – Director of Payroll
- Teresa Nguyen – Accounting Manager

- District Financial Adviser
 - JoLynn Berge – Deputy Superintendent of Northshore School District

May 2025 Financial Report

July 31st, 2025



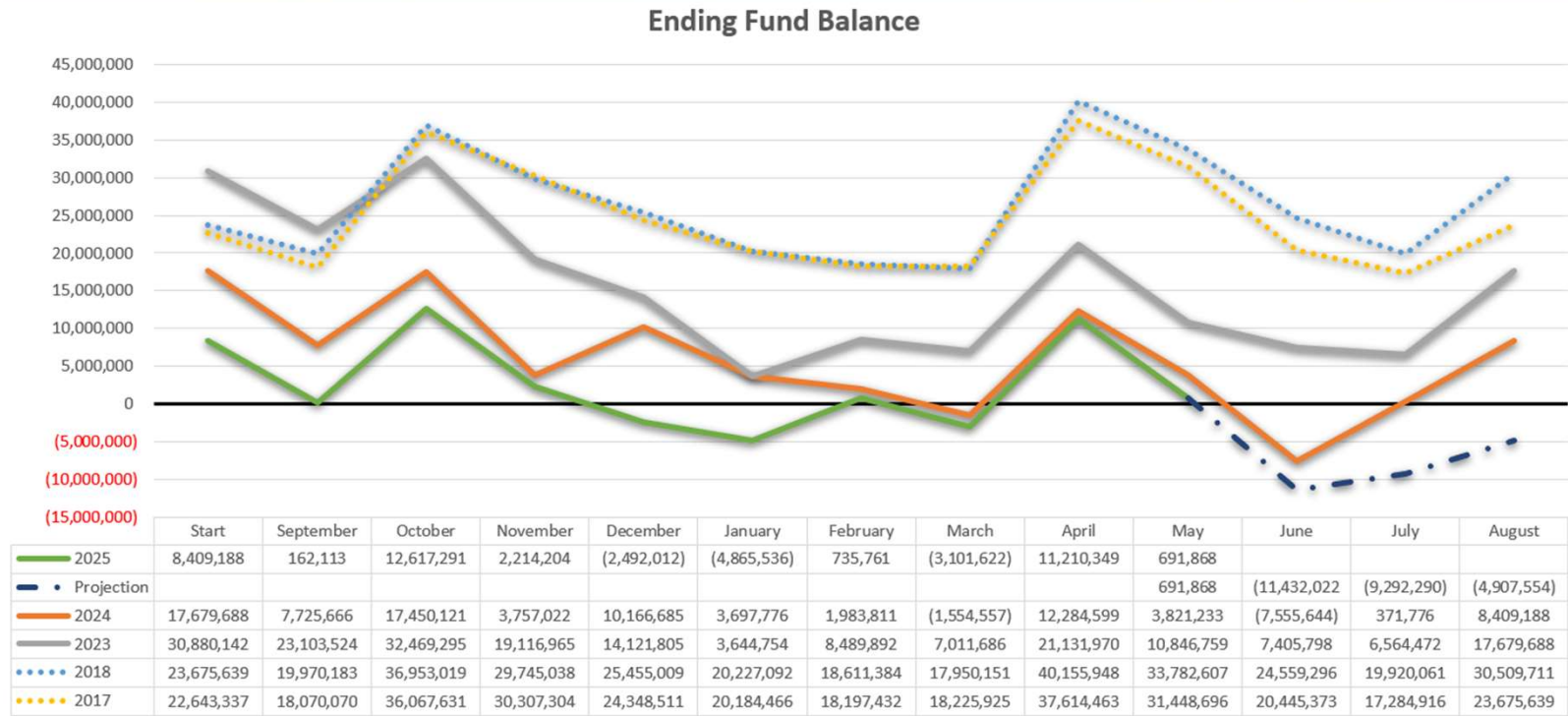


Financial Reporting Schedule

- August 7th – June Financials / 2025-26 Budget Update
 - August 21st – 2025-26 Budget Approval
 - September 4th – July Financials
 - October – Financial / Enrollment / Staffing Updates
 - November 13th – 2024-25 Year End Financials
 - December 4th – September Financials
 - December 18th – October Financials
 - January 8th – November Financials
-
- 2025-26 Full Financial Reporting Schedule provided



Continued Concern – Ending Fund Balance



- Projected Year-End Ending Fund Balance - **(\$4.9M)**
 - Projection between April and May reflects a positive increase of \$989K, primarily due to MSOCs and Salaries and Benefits trending lower than projections.



Ending Fund Balance Possibilities

◆ **Optimistic Outcome:** If the full \$6.5M in budget reductions are achieved, the district's ending fund balance could range between **\$1M and \$3M**.

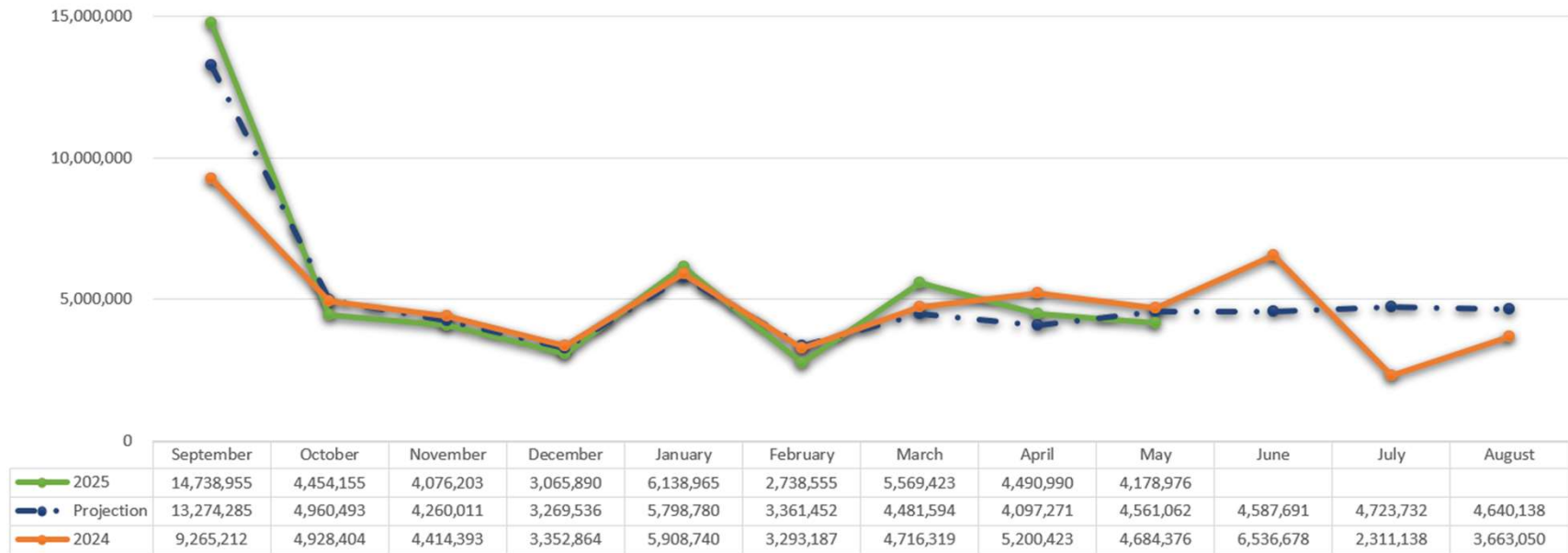
⚠ **Expected Outcome:** Based on current projections, the district is likely to end the year with a deficit between **\$(3M) and \$(5M)**.

⚠ **Adverse Outcome:** If reductions fall short or unexpected expenses arise, the deficit could deepen to **\$(9M) to \$(11M)**.



Positive News - MSOCs

MSOC True
Month by Month

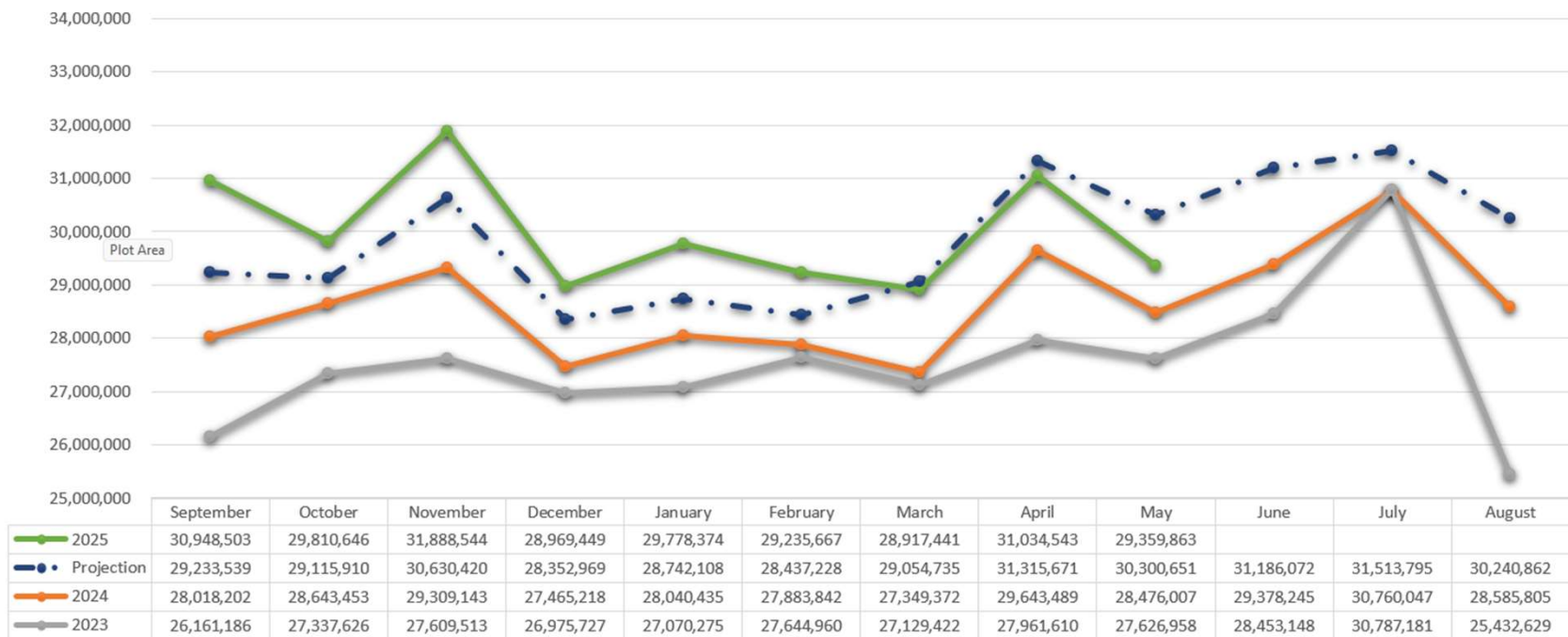


* March actual has \$1.6M that was in April's projection, without this March actual would be \$3,891,301



Positive News - Salary and Benefits Analysis

Salaries and Benefits
Month by Month



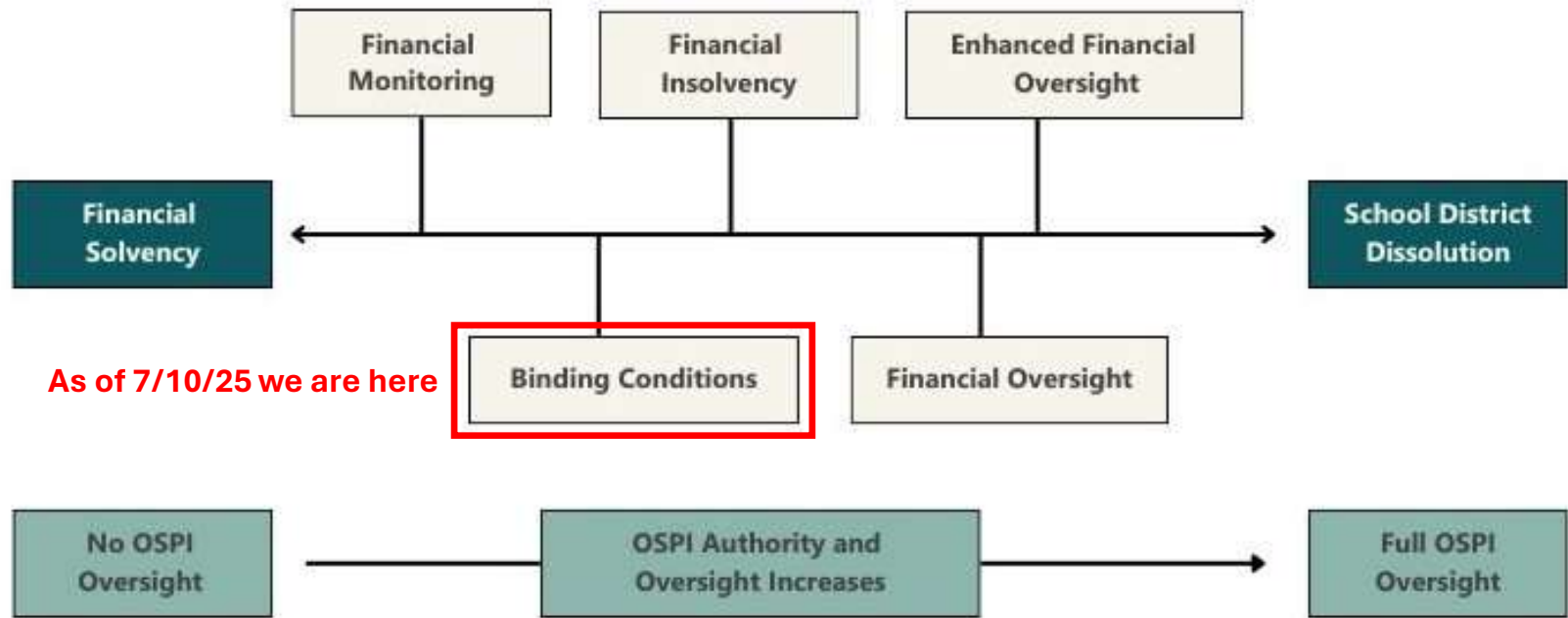


Interfund Loan Update

- On May 15th, the Board approved Resolution No. 2025-03 that authorized an interfund loan in the amount of \$13M from Capital Projects Fund to General Fund.
- The **projected** utilization of the interfund loan was:
 - June - \$2.5M
 - July - \$5M
 - August - \$2.5M
 - Total of \$10M of the authorized \$13M
- The **actual** utilization of the interfund loan was:
 - July 14th - \$3M
 - July 24th - \$10M
 - Full authorized \$13M utilized



Binding Conditions





Binding Conditions

The following shared conditions must be met:

- Monthly Budget Status Report shared with PSESD and OSPI
- Quarterly financial status meeting with PSESD and OSPI
- 2024-2025 year end actuals (F-196) submitted in November 2025 and ending fund balance must be greater than **(\$5.9M)**
- 2025-2026 budgeted ending fund balance (F-195) must be greater than **(\$3M)**
- 2025-2026 year end actuals (F-196) submitted in November 2026 and ending fund balance must be greater than **(\$3M)**
- 2026-2027 budgeted ending fund balance (F-195) is not less than \$1M
- 2026-2027 year end actuals (F-196) submitted in November 2027 and ending fund balance is not less than \$1M
- District reviews and adopts a 4-year strategic financial plan to meet Policy 6022: Minimum Fund Balance

Preliminary Enrollment Summary

July 31st, 2025





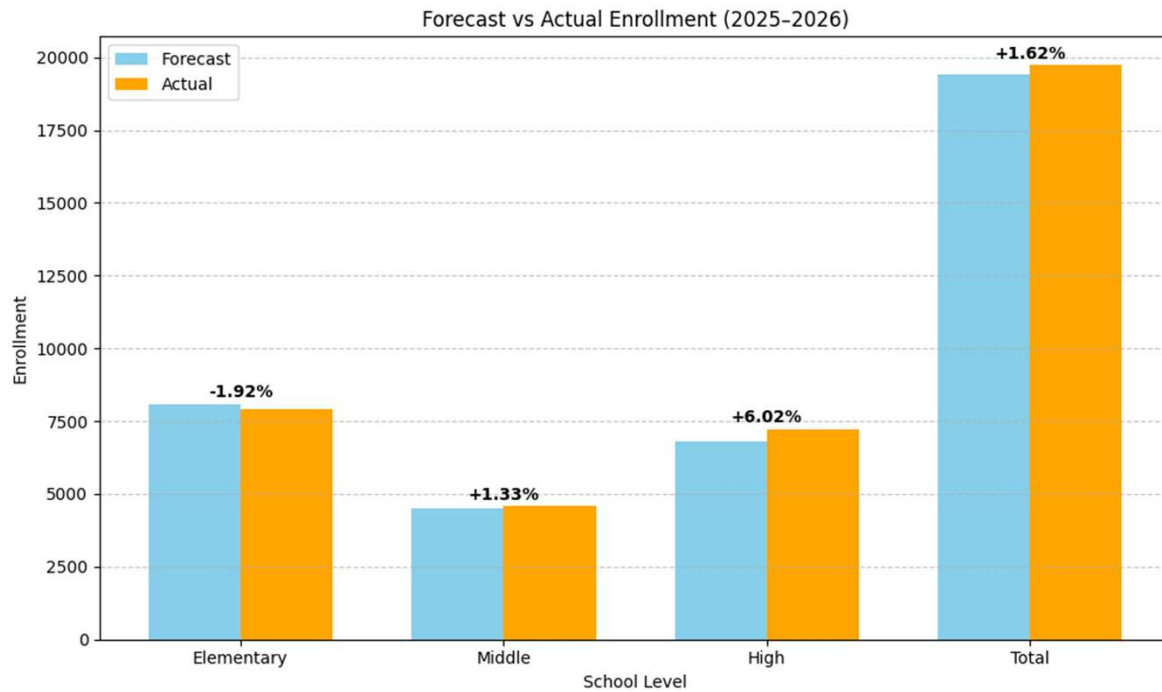
July 2025 Enrollment Updates (Headcount)

School Level	June 2025 Enrolled	Fall 2025 Forecast (Demographer)	July 30, 2025 Enrolled	Variance	% Difference
Elementary	7,889	8,083	7,928	-155	-1.92%
Middle	4,265	4,517	4,577	+60	+1.33%
High	6,681	6,810	7,220	+410	+6.02%
Total	19,375	19,410	19,725	+315	+1.62%

Summary Insights

- **Total Enrollment:** Actual enrollment is **1.62% higher** than forecasted, with **315 more students** than expected.
- **Elementary Level:** Underenrolled by **1.92%**, suggesting a need to closely monitor, especially Kindergarten enrollment
- **Middle School:** Slight overenrollment of **1.33%**, indicating relatively accurate forecasting.
- **High School:** Overenrolled by **6.02%**, the largest deviation, which may have staffing implications.

July 2025 Enrollment Updates (Headcount)





Kindergarten Enrollment July 2025

	2024-25 (July 15)	2025-26 (July 15)	Change
Total Enrollment	1,035	1,126	+91
Forecast (Demographer)	1,206	1,202	+4

School	Enrollment Change	Forecast Change	% Enrolled Change
Stevenson	+25	-1	+41.0%
Lake Hills	+21	+22	-14.5%
Spiritridge	+19	+6	+16.5%
Clyde Hill	+17	-7	+29.9%
Enatai	+16	-3	+23.9%

School	Enrollment Change	Forecast Change	% Enrolled Change
Ardmore	-13	+2	-25.7%
Bennett	-12	-56	+46.8%
Medina	-12	+5	-24.1%
Cherry Crest	-9	+3	-17.8%
Lake Hills - SDL	-8	-2	-30.3%



Non-Resident Student Enrollment (Headcount)

School Year	Total Students	Employee Children	Other Non-Residents	Total Change	Total % Change
2020–21	637	328	309	—	—
2021–22	653	351	302	+16	+2.51%
2022–23	718	351	367	+65	+9.95%
2023–24	1011	362	649	+293	+40.81%
2024–25	1327	371	956	+316	+31.26%
2025–26 (July 2025)	1404	379	1025	+77	+5.80%

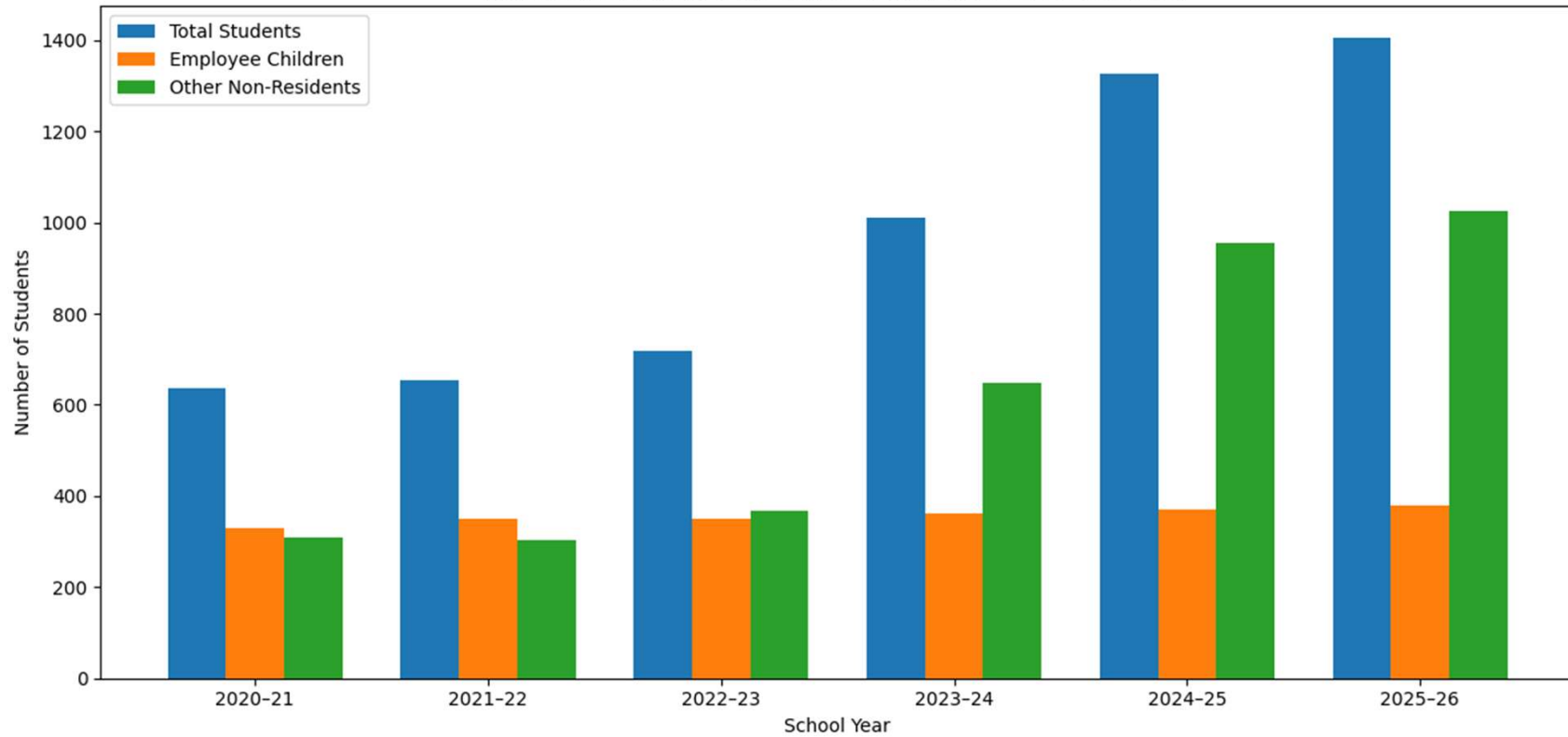
Key Insights:

- The largest growth in total non-resident enrollment occurred between **2022–23 and 2023–24**, with a **40.81% increase**, driven primarily by a **76.84% surge** in non-employee students.
- Growth in **employee children** has been steady but modest, averaging around **2–3% annually** since 2022–23.
- The **non-employee group** has been the main driver of overall growth, especially in the last three years.



Non-Resident Student Enrollment

Non-Resident Student Enrollment Trends (2020-21 to 2025-26)



Questions?

