



SOUTH SAN FRANCISCO UNIFIED SCHOOL DISTRICT
398 B Street, South San Francisco, CA 94080-4423
(650) 877-8700 / Fax (650) 583-4717
www.ssfusd.org

SUPERINTENDENT
Shawnterra Moore, Ed.D.

BOARD OF TRUSTEES
Rosa G. Acosta
Judith M. Bush
Patrick A. Lucy

January 21, 2016

News Release

An open letter to the South San Francisco USD community

South San Francisco Unified School District is fortunate to have the support of the voters who overwhelmingly approved our Measure J school bond in 2010. Over the past couple of years, we have been working diligently to fulfill the promise of Measure J. New buildings have been coming on line and classrooms and other school facilities are being modernized. We are committed to spending your bond funds wisely and managing the construction projects effectively so you get the best return on investment in your public schools.

Unfortunately, we have recently had significant delays in projects, complaints regarding the workmanship of some of these projects, and concerns about the timeliness of the District's construction contractor in responding to resolve to these problems. District leaders have been moving decisively to remedy this situation.

First, in the spring, 2015 the Board of Trustees took the proactive approach of hiring a consultant to conduct a forensic examination of our Measure J bond program and funds. We needed to fully understand where we were at this juncture of the program, the extent and causes of project delays and problems, and how we should move forward in planning for the future. The review revealed that while we have accomplished a lot of great things with bond funds, unanticipated cost increases for some project elements had depleted funds faster than anticipated. To remedy this and stay on track, the District moved ten million dollars from its General Fund to a Special Reserve Fund for Capital Outlay Projects.

Second, we have been locked in a non-productive stalemate with our construction contractor over that firm's claims for alleged cost overruns, deficient documentation to substantiate pay applications; inaccurate invoices; incomplete, unsatisfactory, and delayed work; and the contractor's refusal to continue work on projects when the District raises reasonable disputes on charges. These factors have severely strained our relationship with the contractor (USS Cal Builders) and, as a result, the District has decided to discontinue its contracts with this company. We cannot let this ongoing conflict further delay the necessary facilities upgrades we want for our students, staff, and community.

Third, the District remains committed to meeting its financial obligations and will pay all legitimate and appropriately documented charges from USS Cal while it works to resolve all disputed charges. We are coordinating to ensure that current projects continue to move forward as planned. In addition, the District is retaining legal counsel to assist in expeditiously resolving all outstanding financial issues with USS Cal.

Fourth, the District has developed a plan to promote a smooth transition to a new construction contractor as we move forward to complete the projects on the books. The District approved a contract with K12 School Facilities, as well-established consulting firm that has the experience and expertise to ensure that further Measure J work is within the scope of the architectural designs and that all work meets the high standard of quality that the District expects. The District is currently in the process of retaining another permanent bond construction manager.

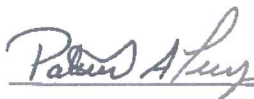
The Board of Trustees and District leadership share our community's frustration and concern that our Measure J projects have not moved forward as smoothly as planned. We recognize the concerns many of you have voiced in recent months; we have heard you and we are taking action.

Our next steps in this process are as follows:

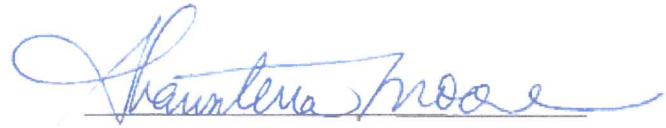
We will engage our community in meetings to maintain open lines of communication and ensure a transparent message about current and pending projects; we will work on a recommendation for project delivery methods and design building specifications for existing and future projects; we will collaborate with the City of South San Francisco in order to strengthen the partnership as the District moves forward on these projects; and, we will continue to focus on the students in the district as we move forward in this process.

New District leaders and a fresh approach to managing our bond funded construction program should yield immediate positive results. We do not take this change of direction lightly. We believe that "re-booting" the management of our bond program is in the best interests of our students, the District, and the taxpayers of our community. These changes will move us forward and promise to produce a lasting impact for years to come.

Respectfully,



Mr. Patrick A. Lucy, Board President
South San Francisco Unified School District



Dr. Shawnterra Moore, Superintendent
South San Francisco Unified School District

**SOUTH SAN FRANCISCO UNIFIED SCHOOL DISTRICT
BOARD OF TRUSTEES
AGENDA AND ORDER OF BUSINESS
Special Meeting - Thursday, January 21, 2016**

**Baden High School – Gymnasium
825 Southwood Drive, South San Francisco, California**

OPEN SESSION — 5:30 p.m.

A. CALL TO ORDER

CLOSED SESSION - 5:30 p.m.

1. Conference with Legal Counsel – Anticipated Litigation, initiation of litigation pursuant to paragraph (4) of subsection (d) of Government Code Section 54956.9 (one case).

RECONVENE INTO OPEN SESSION – 6:30 p.m.

B. ROLL CALL

C. PLEDGE OF ALLEGIANCE

D. COMMUNICATIONS

Public comments are limited to three minutes per individual. Name/address cards are placed in the back of the room to be completed and given to the secretary. The Board President will call upon individuals in random order who have requested to speak. Each person may only speak once, and is required to address the Board from the podium. The meeting is recorded. Individuals may address the Board concerning school business not on the agenda, but public comment cannot be acted upon or discussed by the Board unless placed on the agenda at a subsequent meeting, in accordance with the law (Brown Act). The Board may request staff to respond orally at the meeting or in writing at a future time.

INFORMATION/DISCUSSION

PAGE

1. BUSINESS SERVICES

a. Measure J Bond projects

1

Staff will provide the Board with information on the status of past, present, and future Measure J Bond projects in the District.

ADJOURNMENT

Copies of the agenda only are posted next to the front door of the District Office at 398 B Street, and at the following public libraries: South San Francisco libraries, West Orange and Grand Avenue, and the Daly City Library on Wembly Avenue, Daly City. It is also available for review at the District's website: www.ssfusd.org (Click on *Board Meeting Agendas and Minutes*).

1) A CD is made of the Open Session of each meeting; 2) Any writing or document that is a public record relating to an open session agenda item, and is distributed less than 72 hours prior to a regular meeting will be made available for public inspection in the District Office located at 398 B Street, South San Francisco, California 94080. If however, the document or writing is not distributed until the regular meeting to which it relates, then the document or writing will be made available to the public at the location of the meeting, as listed on this agenda.; and 3) For special accommodation to participate in this meeting, please contact the Office of the Superintendent, a minimum of 48 hours prior to the meeting: Telephone--(650) 877-8705, Fax--(650) 588-8113 or e-mail: ncantley@ssfusd.org

SOUTH SAN FRANCISCO UNIFIED SCHOOL DISTRICT
Minutes of the Board of Trustees' Special Meeting of January 21, 2016

OPEN SESSION - 5:30 p.m.

A. CALL TO ORDER

CLOSED SESSION - 5:30 p.m.

1. Conference with Legal Counsel – Anticipated Litigation, initiation of litigation pursuant to paragraph (4) of subsection (d) of Government Code Section 54956.9 (one case).

RECONVENE INTO OPEN SESSION – 6:40 p.m.

B. ROLL CALL

Board Members:	Mrs. Rosa Acosta – Present Ms. Judith Bush – Present Mr. Patrick Lucy – Present Mr. Alan Perez, Student Board Member – Excused
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Cabinet Members:	Dr. Shawnterra Moore, Superintendent – Present Dr. Leticia Bhatia, Interim Assistant Superintendent, Educational Services and Categorical Programs – Present Mr. Michael Krause, Assistant Superintendent, Business Service - Present Dr. Jay Spaulding, Interim Assistant Superintendent, Human Resources and Student Services – Excused
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C. PLEDGE OF ALLEGIANCE was led by Fiscal Services Director Ted O.

D. REPORTING OUT FROM CLOSED SESSION – Nothing to report

E. COMMUNICATIONS – (following the presentation)

INFORMATION/DISCUSSION

1. BUSINESS SERVICES

a. Measure J Bond projects

Superintendent Shawnterra Moore said the District is reviewing

Measure J Bond information to maintain open and honest communications with the community.

Assistant Superintendent Michael Krause said every Board action is made in the interest of the students. He then presented the following information:

History

- In 2006, SSFUSD performed a District-wide comprehensive facility condition survey which resulted in a Draft Facility Master Plan.
- The Master Plan revealed the facilities were in need of varying degrees of improvement. Further study produced the October 2009 Facilities Master Plan.
- In August of 2010, they adopted a resolution calling for an election on whether to issue bonds for school facility improvements.
- On November 2, 2010, the voters approved Measure J, which authorized the issuance of up to \$162,000,000 in bonds to improve the physical condition of the District campuses.

Program Manager

In March 2011, the District retained Swinerton Management and Consulting (SMC) as the Program Manager to establish, manage, and execute the District's Measure J Capital Improvement Program (CIP). SMC's responsibilities included the following:

- Refine the master plan.
- Develop an Implementation Master Plan.
- Develop Campus Specific Implementation Plans.
- Develop Project Standards including bidding / contracting and General Requirements for all projects.
- Develop District Standards for materials and building systems.

Lease-Leaseback

- The District contracted with USS Cal to serve as the General Contractor of record, responsible for overall construction.
- Project Frog became USS Cal's major sub-contractor of record, responsible for buildings.

Bond Project List - August 2010

In addition to each school site, the list included: Other Facilities , Adult Education, Children's Center, District Offices, Foxridge (Community Day School), Serra Vista (Training Center), and Hillside (pre-K) .

Bond Language

- Major renovation, repair and construction at Buri Buri, Martin, Alta Loma, Parkway Heights and SSFHS.
- Replace deteriorating portable classrooms with new permanent classroom buildings and support facilities .

- Construct additional classroom buildings and school support service space where needed.
- Upgrade and/or renovate science classrooms and labs.
- Repair/replace deteriorated roofs or portions of roofs.
- Repair/rehabilitate classroom buildings/other structures for earthquake safety.
- Improve student safety by replacing, upgrading and/or installing fire- and life-safety systems, emergency communications systems, and security systems
- Upgrade electrical, heating and ventilation, and power generation and distribution systems, to provide for basic facilities operating needs and meet the requirements of technology upgrades, etc.
- Replace, repair or upgrade aging and /or inadequate gas lines, and plumbing & drainage systems, including water supply, water heating, wastewater systems, and plumbing fixtures; within buildings and sites and to connect with city supply and drainage systems.
- Renovate and/or construct restrooms.
- Provide improvements to comply with the requirements of the Americans with Disabilities Act (“ADA”) and state building codes.
- Upgrade and/or renovate school libraries and theaters, and construct new libraries, gymnasiums and/or multipurpose rooms for school and community uses.
- Renovate, improve, construct and/or repair athletic fields, tracks and turf, swimming pool, bleachers, lighting, fencing, etc., including irrigation and drainage, to improve student safety and allow greater use of school facilities including community use.
- Improvement of school grounds, including paths, ramps, school entry areas, outdoor student eating areas , student drop-off areas, and parking; construct new outdoor performance/instruction spaces for classes, school event, and community use.
- Replace/upgrade/install new classroom teaching tools and educational equipment.
- Upgrade voice and data communication systems, including wired and wireless network equipment.
- Necessary site preparation and restoration in connection with new construction, renovation or remodeling, or installation or removal of portable classrooms, including demolition and replacement of existing structures.
- Rental or construction of storage facilities and other space on an interim basis, as needed, to accommodate construction materials, equipment, personnel, and interim classrooms during construction.
- All other work, furnishing and equipping, necessary and incidental to specific projects.

CBOC

The Citizens Bond Oversight Committee was formed in April of 2011. Duties include:

- Inform the public concerning the District's expenditures of bond proceeds.
- Review quarterly expenditure reports produced by the District to ensure that (a) bond proceeds are expended only for the purposes set forth in the ballot measure; (b) no bond proceeds are used for any teacher or administrative salaries or other operating expenses.
- Present an annual written report at a public Board meeting.

Current Projects

Parkway Heights Middle School

Original Parkway Plan/Budget

- Construction of a new approximately 62,000 sq. ft. school on the existing playground area.
- Upon completion of the new structures, demolition of the existing school and conversion to new playground areas..
- Delivery method to be Design-Bid-Build.

Original Construction Budget **\$25,200,000.**

Current Budget **\$38,605,892.**

Parkway progress still remaining:

- Demolition of old buildings
- Multipurpose Room
- Other buildings: Admin, H, Library
- Parking Lot
- Fields
- Punch list items on new buildings

Original Completion Date: **September 30, 2016**

Current estimated completion date: **May 31, 2017**

Buri Buri Elementary School

Original Buri Buri Plan/Budget

- Construction of a new approximately 62,500 sq. ft. school on the existing playground area.
- Upon completion of the new structures, demolition of the existing school and conversion to new playground areas..
- Delivery method to be Design-Bid-Build.

Original Construction Budget **\$21,545,000**

Current Construction Budget **\$27,343,711.**

Buri Buri progress still remaining:

- Demolition of old buildings
- Multipurpose Room

- Library
- Parking Lot
- Fields
- Punch list items
- Playground

Original Completion Date: **August 30, 2016**

Current estimated completion date: **December 31, 2016**

Future Projects

Los Cerritos

- \$1.9 million
- Does not include landscape, hardscape and underground utilities connections.

Sunshine Gardens

- \$2.9 million
- Does not include landscape, hardscape and underground utilities connections.

Martin

- \$10 million
- Renovate existing buildings
- Replace Portables
- Library
- Exploratorium

Forensic Audit

CDWL performed a forensic examination in spring of 2015.

Findings included:

- Extensive Contract Amendments
- Award and Contract Language
- Construction Manage Role
- Improper Use of Contingencies
- Change Order Approval
- Incomplete bid
- Advanced Payments

Financial findings:

- (\$11,042,591) over subscribed.
- Does not include all outstanding change orders and other unknown expenses such as permitting fees.

Fund 21 Cash balance

Approximately \$27M

\$1M more will be available once BAN's are paid back by 2017/18.

COMMUNICATIONS

Pati Boyd, a Buri Buri grandparent, said she is concerned with safety at this site, especially as there is no fencing and anyone can enter the campus.

Rudy Sultan, construction manager of Measure J projects for USS Cal Builders, said he wanted to address issues to prevent the District and his firm from large financial damages. He stated that the District has not replied to the letter he submitted in response to the forensic audit findings.

Kirk Beckstead, of USS Cal, expressed concern with the District's lack of construction management.

Marco Lopez, Parkway Heights Principal, thanked the Board, Cabinet and USS Cal for the work that has been performed at his site. A letter was sent to parents telling them of a February 1 building opening on the campus. He expressed concern with delays and the need to get things done on time. He is looking forward to continued collaboration and moving forward.

Vicky Dye, Buri Buri Principal, said the District has faced challenges and is at a crossroad with weighty decisions to be made by the Board. She encouraged the Trustees to visit Buri Buri and see firsthand the safety concerns for students.

Debby Mirt, Monte Verde Principal, said her site was part of the construction projects in the summer of 2013. The status of Project Frog issues is still unresolved and recent rains have caused mold to appear in the library and one classroom. Also, rain on the metal roofs is loud in the classrooms and the insulation is insufficient.

Trustee Judy Bush said she attended a few of the weekly Bond meetings where each project was reviewed and work to be done was discussed. Communication with principals did take place. The forensic audit was a starting point for the District to realize what change orders were outstanding, provide transparency to the public and move forward. However, USS Cal did not provide all change orders before work was done. Today outstanding change orders were presented. She asked where the orders were prior to the audit. As a Board Member she is frustrated, having done her due diligence, and this may affect the audit numbers. Ms. Bush expressed concern with the lack of craftsmanship and quality work in the buildings. Many delays have occurred.

Vice President Rosa Acosta inquired about subcontractors not being paid. Mr. Krause replied that contractors were made aware of a stop payment notice received by the District and by law, the District cannot pay those contractors. Mrs. Acosta said she is concerned with the classroom conditions and the quality of work is not what the community deserves with the amount of money spent on projects. There has been a lack of communication from USS Cal. She said it is important

that the community understand the legal restrictions on the District with stop payment notices.

President Patrick Lucy asked why USS Cal change orders were not submitted. Mr. Krause said he had a conversation with that firm on day one regarding change orders needing Board approval. USS Cal discovered more change orders after the forensic audit was completed. For example, a change order for modulars at Parkway Heights, in the amount of \$193K, came to the District a few months ago. Mr. Krause said the \$11M deficit in the audit could increase based on additional change orders.

Dr. Moore said she gave a commitment to Mr. Sultan to review paperwork with staff. The focus was to keep work going and make progress. The District initiated dialog to keep the lines of communication open.

Mr. Krause confirmed that Project Frog works for USS Cal, which is ultimately responsible for the work and needs to be held accountable.

President Lucy stated that he is concerned with the students, staff, community, and principals and directed Cabinet, with the Board's consensus, to bring the District's relationship with USS Cal to an end, which is their legal right to do so. Trustee Bush said she supports this decision and is concerned for student safety. Vice President Acosta agreed.

County Counsel, John Nibbelin, said his office has sent correspondence to USS Cal's corporate office but has not received any response from USS Cal or their counsel. He said the direction to Cabinet to end the District's relationship with USS Cal and seek another firm for the Bond projects is within contractual rights.

President Lucy asked how Cabinet would inform the community. Mr. Krause replied that community meetings would be held providing current information and answering questions as a first step. The District would collaborate with the City. He will work with County Counsel on a plan of action to be presented at the February 11 Board meeting.

ADJOURNMENT – 7:55 p.m.

Measure J

South San Francisco Unified School District

January 21, 2016



Outline

- Historical Information
- Current Progress
- Future Projects
- Next Steps

Historical Background

- Starting in 2006, the South San Francisco Unified School District performed a Districtwide comprehensive facility condition survey which resulted in the November 29, 2006 Draft Facility Master Plan.
- The Draft Facilities Master Plan revealed that the facilities were in need of varying degrees of improvement. Further study refined the previous report and produced the October 8, 2009 Facilities Master Plan.

Historical Background

- Thereafter, in August of 2010, the District's Board of Trustees adopted a resolution calling for an election on whether to issue bonds for school facility improvements.
- On November 2, 2010, the voters approved Measure J, which authorized the issuance of up to \$162,000,000 in bonds to improve the physical condition of the District Campuses.

Program Manager

- In March, 2011 the District retained Swinerton Management and Consulting (SMC) to serve as Program Manager to establish, manage, and execute the District's Measure J Capital Improvement Program (CIP). SMC's responsibilities included the following:
 - Refine the master plan.
 - Develop an Implementation Master Plan.
 - Develop Campus Specific Implementation Plans.
 - Develop Project Standards for front-end documents, including bidding / contracting and General Requirements for all projects.
 - Develop District Standards for materials and building systems and determine what, if any, "sole source" materials the District should accept.

Lease-Leaseback

- The District contracted with USS Cal to serve as the General Contractor of record.
 - Responsible for overall construction.
- Project Frog became USS Cal's major sub contractor of record.
 - Responsible for buildings.

Bond Project List

August 2010

- **Elementary Schools**

- Buri Buri Elementary School 120 El Campo Drive, South San Francisco J
- Junipero Serra Elementary School 151 Victoria Street, Daly City
- Los Cerritos Elementary School 210 West Orange Avenue, South San Francisco
- Martin Elementary School 35 School Street, South San Francisco
- Monte Verde Elementary School 2551 St. Cloud Drive, San Bruno
- Ponderosa Elementary School 295 Ponderosa Road, South San Francisco
- Skyline Elementary School 55 Christen Avenue, Daly City
- Spruce Elementary School 501 Spruce Avenue, South San Francisco
- Sunshine Gardens Elementary School 1200 Miller Avenue, South San Francisco

Bond Project List

August 2010

- **Middle Schools**

- Alta Loma Middle School 116 Romney Avenue, South San Francisco
- Parkway Heights Middle School 825 Parkway Avenue, South San Francisco
- Westborough Middle School 2570 Westborough Boulevard, South San Francisco

- **High Schools**

- El Camino High School 1320 Mission Road, South San Francisco
- South San Francisco High School 400 B Street, South San Francisco
- Baden High School 825 Southwood Drive, South San Francisco

Bond Project List

August 2010

- **Other Facilities**
 - South San Francisco Adult Education 825 Southwood Drive, South San Francisco
 - Children's Center 530 Tamarack Lane, South San Francisco
 - District Offices 398 B Street, South San Francisco
 - Foxridge (Community Day School) 2525 Wexford Avenue, South San Francisco
 - Sierra Vista (Training Center) 257 Longford Drive, South San Francisco
 - Hillside (pre-K) 1400 Hillside Boulevard, South San Francisco



Bond Language

- Major renovation, repair and construction at the following school sites: Buri Buri Elementary School, Martin Elementary School, Alta Loma Middle School, Parkway Heights Middle School, South San Francisco High School.
- Replace deteriorating portable classrooms with new permanent classroom buildings and support facilities .
- Construct additional classrooms, classroom buildings and school support service space at sites where needed.



Bond Language

- Upgrade and/or renovate science classrooms and labs to provide facilities equipped to meet all curriculum and safety requirements.
- Repair/replace deteriorated roofs or portions of roofs to extend the useful life of school facilities.
- Repair/rehabilitate classroom buildings and other structures in need of strengthening for earthquake safety.

Bond Language

- Improve student safety by replacing, upgrading and / or installing fire- and life-safety systems, emergency communications systems, and security systems including alarms, smoke- and fire-detection systems and sprinklers, and building and campus security improvements including fencing, locks, exterior lighting, etc.
- Upgrade outdated electrical, heating and ventilation, and power generation and distribution systems, to provide for basic facilities operating needs, meet the requirements of technology upgrades, etc.

Bond Language

- Replace, repair or upgrade aging and /or inadequate gas lines, and plumbing & drainage systems, including water supply, water heating, wastewater systems, and plumbing fixtures; within buildings and sites and to connect with city supply and drainage systems.
- Renovate and/or construct restrooms to replace deteriorating facilities with upgraded toilet facilities.
- Provide improvements to comply with the requirements of the Americans with Disabilities Act (“ADA”) and state building codes. These improvements may include upgrades, modifications, and construction of restrooms, classrooms and other school facilities such as ramps, paths, doors, and parking.

Bond Language

- Upgrade and/or renovate school libraries and theaters, and construct new libraries, gymnasiums and/or multipurpose rooms for instructional, athletic and physical education, and performing arts uses, as well as community uses.
- Renovate, improve, construct and/or repair athletic fields, tracks and turf, swimming pool, bleachers, lighting, fencing, etc., including irrigation and drainage, to improve student safety and allow greater use of school facilities including community use.

Bond Language

- Improvement of school grounds, including paths, ramps, school entry areas, outdoor student eating areas , student drop-off areas, and parking; construct new outdoor performance/instruction spaces for classes, school event, and community use.
- Replace / upgrade / install new classroom teaching tools and educational equipment, including smart boards, computers, digital projectors, audio and video recording and editing equipment, etc. Furnish and equip classrooms, athletic facilities and other facilities, including replacement of equipment on an ongoing basis, as needed.
- Upgrade voice and data communication systems, including wired and wireless network equipment.

Bond Language

- Necessary site preparation and restoration in connection with new construction, renovation or remodeling, or installation or removal of portable classrooms, including demolition and replacement of existing structures; removing, replacing, or installing irrigation, drainage, utility lines (gas, water, sewer, electrical, data and voice, etc.), trees and landscaping; relocating fire access roads; and acquiring any necessary easements, licenses, or rights of way to the property.

Bond Language

- Rental or construction of storage facilities and other space on an interim basis, as needed, to accommodate construction materials, equipment, personnel, and interim classrooms (including relocatables) for students and school functions or other storage for classroom materials displaced during construction
- All other work, furnishing and equipping, necessary and incidental to specific projects described above.

CBOC

- The Citizens Bond Oversight Committee was formed in April of 2011. Duties include:
 - Inform the Public. The Committee shall inform the public concerning the District's expenditures of bond proceeds.
 - Review Expenditures. The Committee may review quarterly expenditure reports produced by the District to ensure that (a) bond proceeds are expended only for the purposes set forth in the ballot measure; (b) no bond proceeds are used for any teacher or administrative salaries or other operating expenses.
 - Annual Report. The Committee shall present to the Board, in public session, an annual written report.



Current Projects

- Parkway Heights Middle School
- Buri Buri Elementary School

Original Parkway Plan/Budget

- Construction of a new approximately 62,000 SF school on the existing playground area. School size is based on the current student population of 559 students.
- Upon completion of the new structures, demolition of the existing school would be completed and converted to new playground areas including a baseball field, basket ball areas and standard play areas. Delivery method is proposed to be Design –Bid - Build.
- Original Construction Budget \$25,200,000.
- Current Budget \$38,605,892.
- Source: Swinerton, December 2011

Parkway Progress

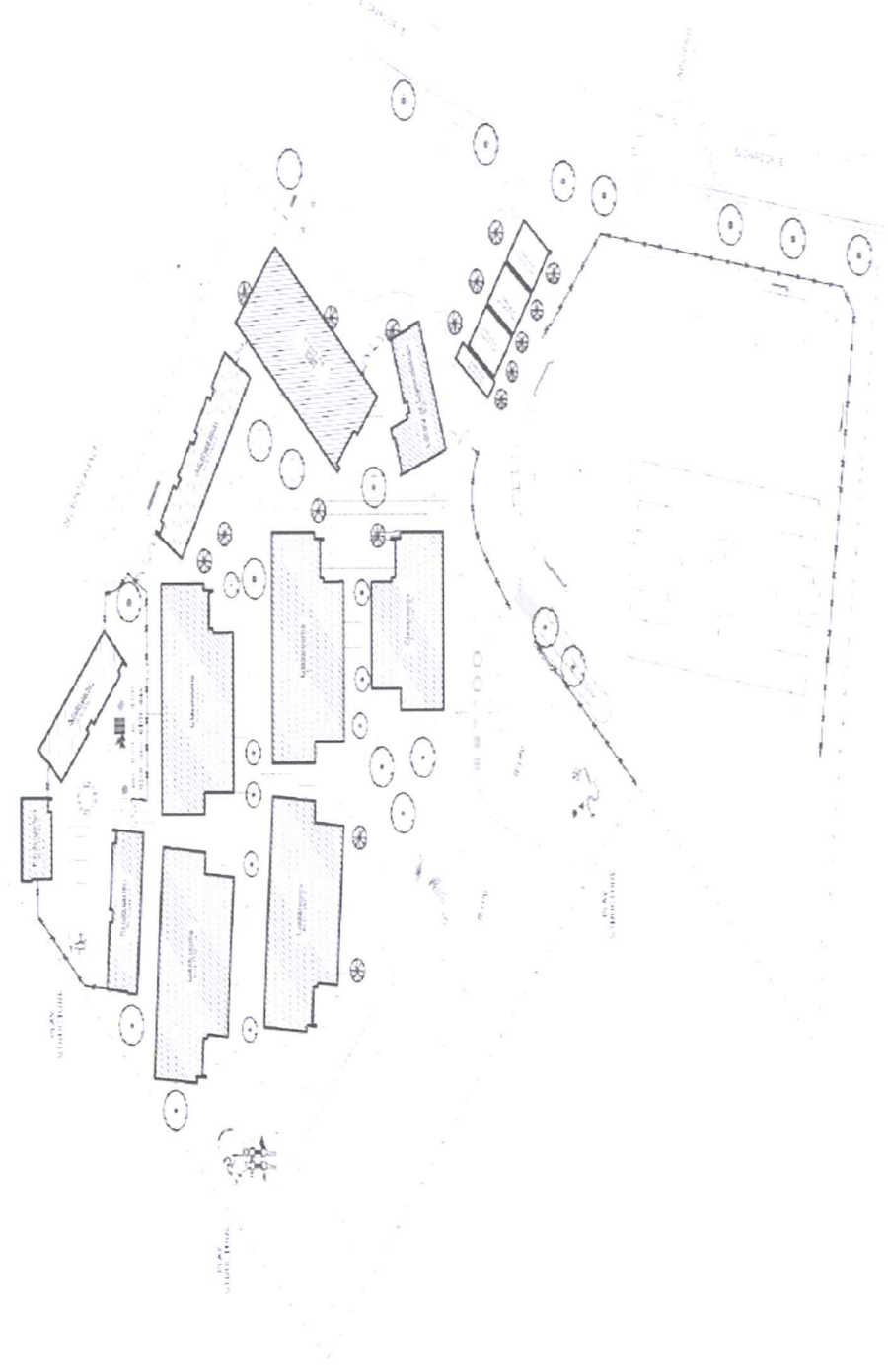
- **Still remaining:**
 - Demolition of old buildings.
 - Multipurpose Room.
 - Other buildings: Admin, H, Library.
 - Parking Lot.
 - Fields.
 - Punch list items on new buildings.

Parkway Schedule

- Original Completion Date:
 - September 30, 2016
- Current estimated completion date:
 - May 31, 2017

Buri Buri

- Buri Buri Elementary School Plan 2013



Original Buri Buri Plan/Budget

- Construction of a new approximately 62,500 SF school on the existing playground area. School size is based on the current student population of 625 students.
- Upon completion of the new structures, demolition of the existing school would be completed and converted to new playground areas including a baseball field, basket ball areas and standard play areas. Delivery method is proposed to be Design –Bid - Build.
- Original Construction Budget \$21,545,000
- Current Construction Budget \$27,343,711.

• Source: Swinerton, December 2011.

Buri Buri Progress

- **Still remaining:**
 - Demolition of old buildings.
 - Multipurpose Room.
 - Library.
 - Parking Lot.
 - Fields.
 - Punch list items.
 - Playground.

Buri Buri Schedule

- Original Completion Date:
 - August 30, 2016
- Current estimated completion date:
 - December 31, 2016

Future Projects

- **Los Cerritos**
 - \$1.9 million.
 - Does not include landscape, hardscape and underground utilities connections.
- **Sunshine Gardens**
 - \$2.9 million.
 - Does not include landscape, hardscape and underground utilities connections.

Future Projects

- **Martin Elementary School**
 - \$10 million.
 - Renovate existing buildings.
 - Replace Portables.
 - Library.
 - Exploratorium.

Forensic Audit

- CDWL performed a forensic examination in Spring of 2015. TH report came out May 27, 2015.
- Findings included:
 - Extensive Contract Amendments
 - Award and Contract Language
 - Construction Manage Role
 - Improper Use of Contingencies
 - Change Order Approval
 - Incomplete bid
 - Advanced Payments

Forensic Audit

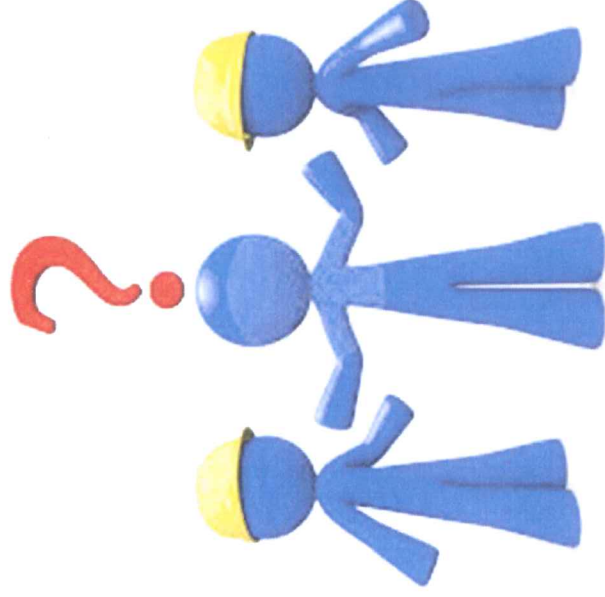
- **Financial findings:**
 - (\$11,042,591) over subscribed.
 - Does not include all outstanding change orders and other unknown expenses such as permitting fees.

Cash Balance

Fund 21

- Approximately \$27 million.
- One million more will be available once all BAN's are paid back by 2017-18.

Questions?



SOUTH SAN FRANCISCO UNIFIED SCHOOL DISTRICT

MEMORANDUM

TO: Board of Trustees
FROM: Shawnterra Moore, Ed.D., Superintendent
THRU: Michael Krause, Assistant Superintendent – Business Services
DATE: January 21, 2016
RE: Measure J Bond Program

BACKGROUND:

The Measure J Bond program has been in place since 2012. The Board will receive an historical perspective as well as a current and future perspective related to the construction activities to date.

FISCAL IMPLICATIONS:

TBD

RECOMMENDATION:

For Information/Discussion only.