

South San Francisco Unified School District

1

LONG RANGE FACILITY MASTER PLAN



Board of Trustees:

Mr. John C. Baker, President
Mrs. Mina A. Richardson, Vice President
Ms. Daina R. Lujan, Board Clerk
Dr. Chialin Hsieh, Member
Mrs. Patricia A. Murray, Member

Superintendent:

Dr. Shawnterra Moore

Asst. Supt., Business Services:

Mr. Ted O

Agenda

2

- Introduction
- Demographics and Enrollment Projections
- Classroom Inventory and Capacity Study
- Facility Needs Assessment and Project Prioritization
- Capital Improvement Plan
- Next Steps
- Discussion



Introduction

3

- Long Range Facility Master Plan (LRFMP) is an important study that:
 - Identifies educational needs of the spaces at sites
 - Projects student enrollment
 - Calculates classroom capacity
 - Assesses facility conditions
 - Identifies education specifications and improvements needed
 - Identifies funding options and opportunities

Demographics and Enrollment Projections

Demographics and Enrollment Projections

- In conducting our enrollment study, EH&A utilized data derived from a number of sources:
 - ✓ United States Census Bureau
 - ✓ Statewide enrollment data from State of California
 - ✓ California Department of Public Health
 - ✓ The California Longitudinal Pupil Achievement Data System

Population Forecast

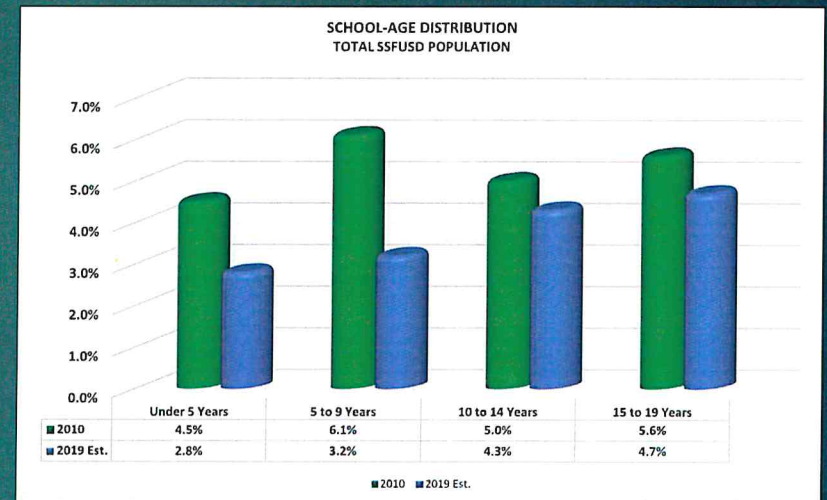
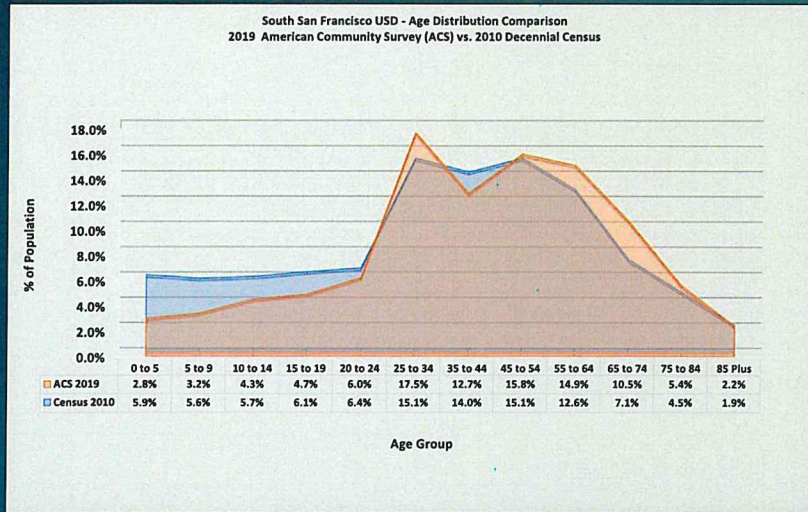
6

- The population within the District was outpacing the State of California's growth
- From 2010 to 2019, the District's population grew from 77,916 to 84,539
 - An increase of 6,623 (8.5%)
 - The overall population in California grew 5.6%
- Slowdowns in births and immigration coupled with an increase in deaths as well as increased "out-migration" have resulted in California's population returning to 2016 levels in 2021 of 39.2 Million
- In 2015, North San Mateo County had 98,000 households
- By 2050, projected to have 166,000 Households – 70% Growth (pre-Pandemic projection)

Housing Units with the SSFUSD

- 26,335 housing units in 2010
 - 25,297 (96.1%) were occupied
 - 1,038 (3.9%) were vacant
- 28,429 housing units in 2019
 - 27,477 (96.7%) were occupied
 - 952 (3.3%) were vacant
- 31,379 housing units expected by 2030

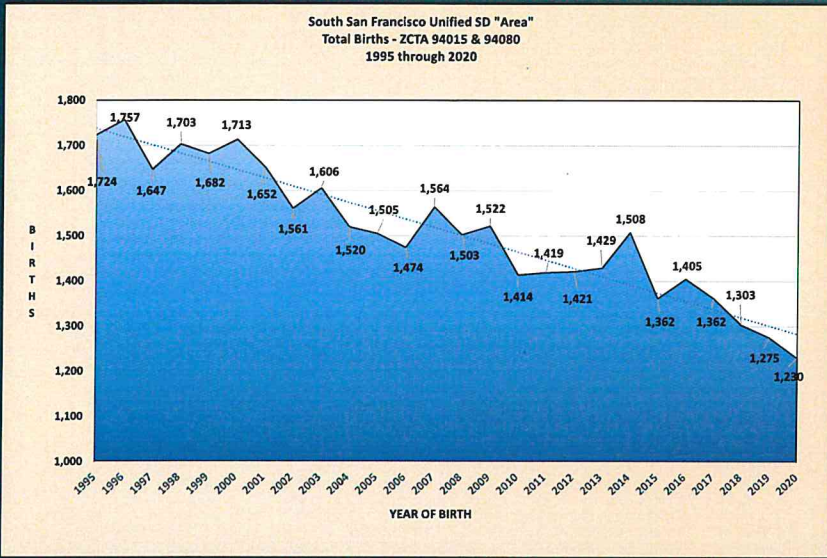
Age Distribution



Between 2010 & 2019

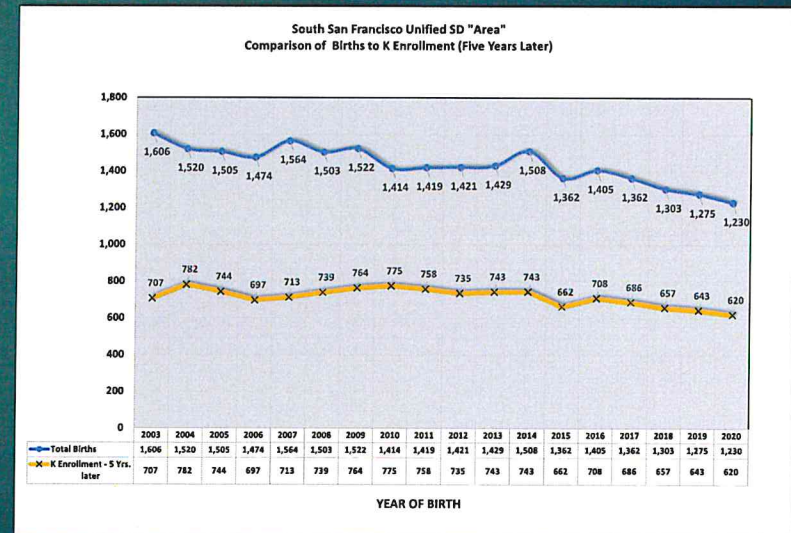
- Median Age rose from 39.4 to 43.7
- School age population (5-19) dropped from 17.4% of the population to 12.2%

Birth Data



Births have been on a downward trajectory since the mid-90's with some "ups" and "downs"; but have had a more sustained decline since 2007

- In 1995, births in the region were at 1,724 and have declined to 1,230 in 2020

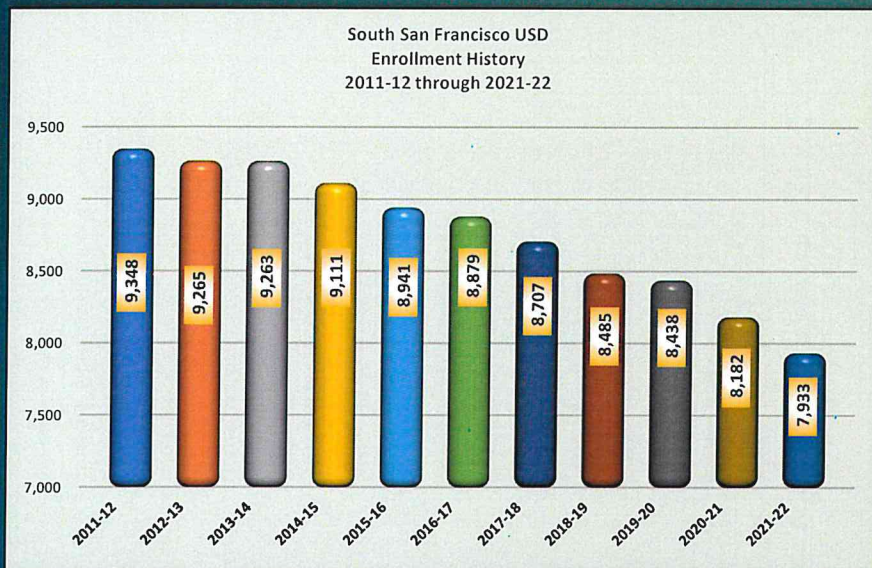


Comparison of Births to Kindergarten Enrollment

Birth Year	# of Births	Incr./ Decr. from Prior Year	Kinder Year	K Enrollment	Ratio of K's to Births
2004	1,520	(5.35%)	2009	782	51.4%
2005	1,505	(0.99%)	2010	744	49.4%
2006	1,474	(2.06%)	2011	697	47.3%
2007	1,564	6.11%	2012	713	45.6%
2008	1,503	(3.90%)	2013	739	49.2%
2009	1,522	1.26%	2014	764	50.2%
2010	1,414	(7.10%)	2015	775	54.8%
2011	1,419	0.35%	2016	758	53.4%
2012	1,421	0.14%	2017	735	51.7%
2013	1,429	0.56%	2018	743	52.0%
2014	1,508	5.53%	2019	743	49.3%
2015	1,362	(9.68%)	2020	662	48.6%
2016	1,405	3.26%	2021	613	43.6%

Historical Enrollment

11

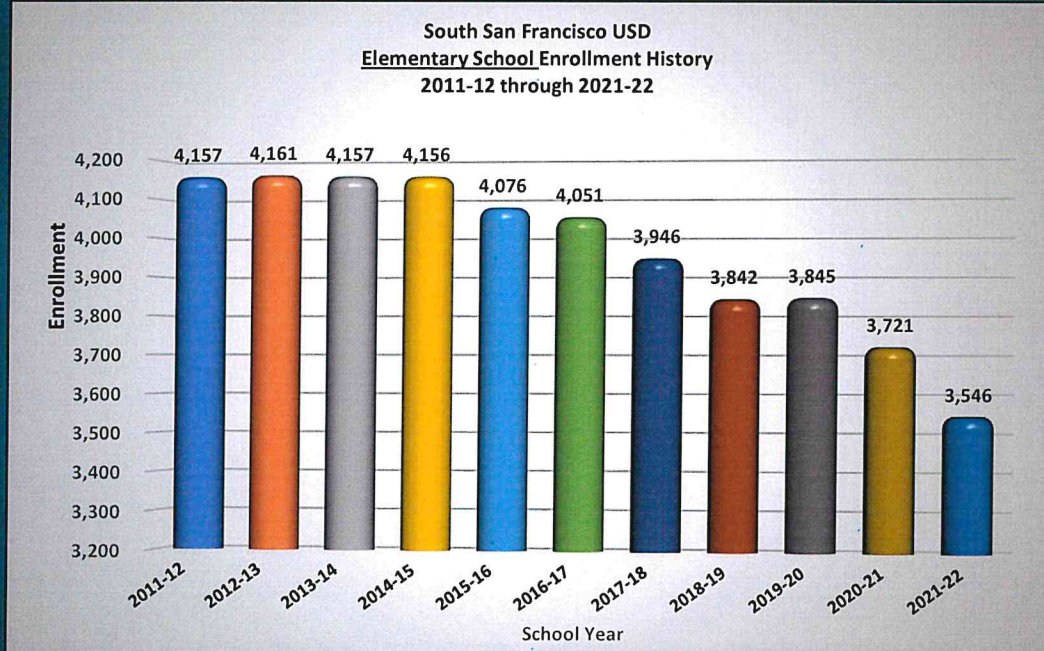


- As of the 2021-22 school year, the District served a population of 7,933 students
- Over the past 11 years, the District's enrollment has steadily decreased for reasons previously mentioned
 - 2011-12 – 9,348 students
 - 2021-22 – 7,933 students

An 11-year decrease of 1,415 or 15%!

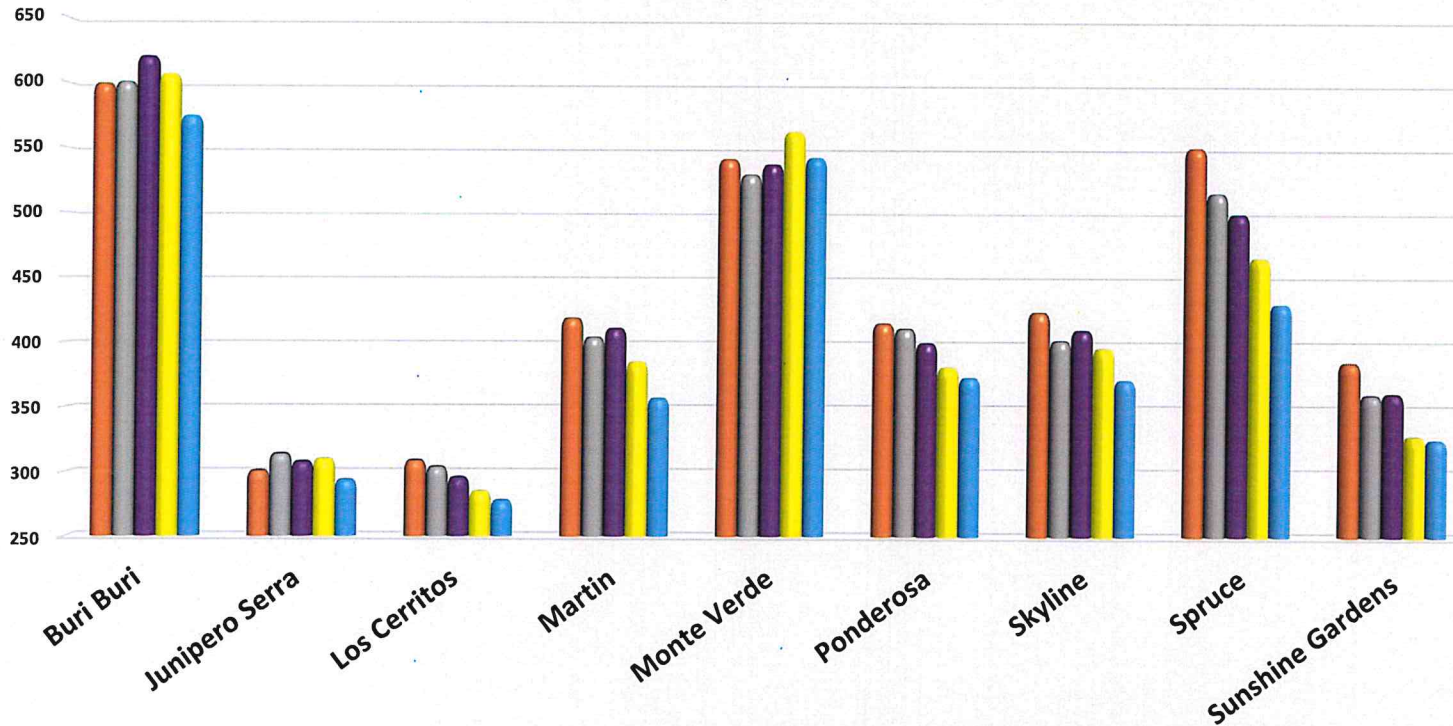
Elementary Schools Enrollment History

12

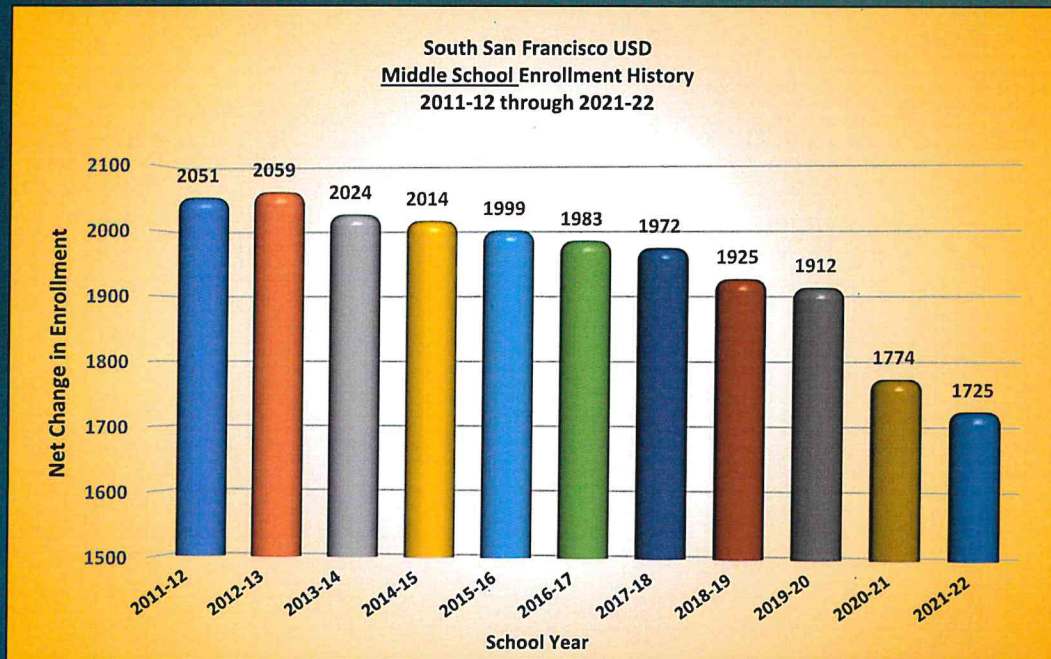


14.7% Drop over past 11 years!

South San Francisco USD
Elementary School Enrollment History
2017-18 through 2020-21

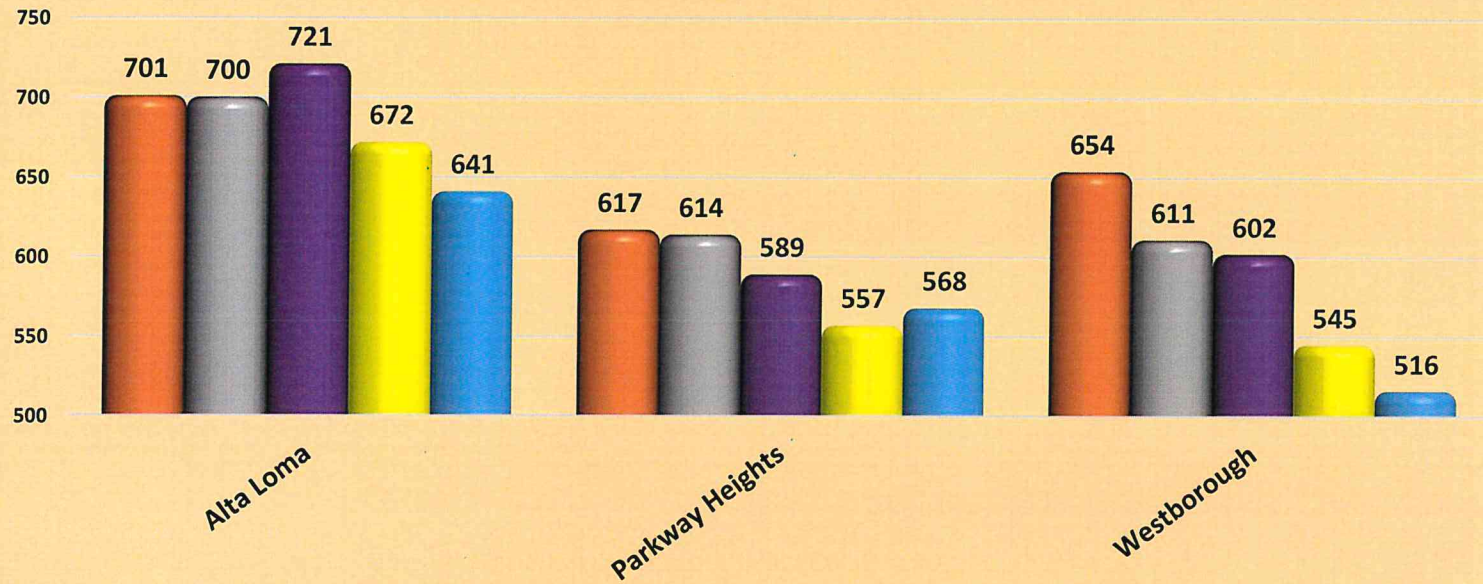


	Buri Buri	Junipero Serra	Los Cerritos	Martin	Monte Verde	Ponderosa	Skyline	Spruce	Sunshine Gardens
2017-18	600	301	309	419	542	415	424	551	385
2018-19	601	314	304	404	530	411	402	516	360
2019-20	621	308	296	411	538	400	410	500	361
2020-21	607	310	285	385	563	381	396	466	328
2021-22	575	294	278	357	543	373	371	430	325

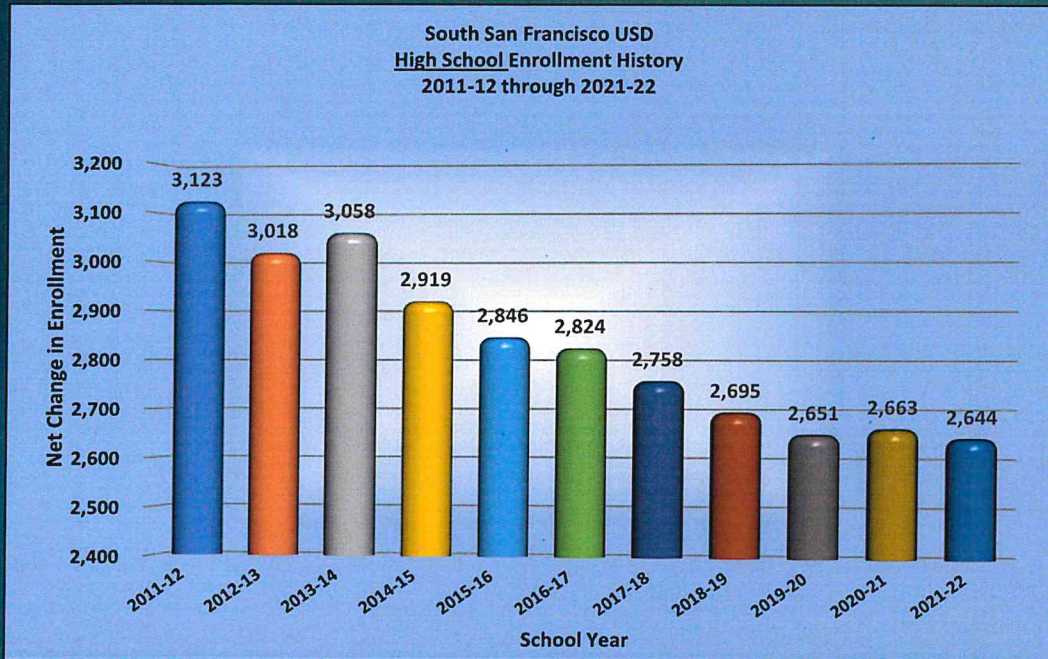


15.9% Drop over past 11 years!

South San Francisco Unified SD
Middle School Enrollment History
2017-18 through 2021-22

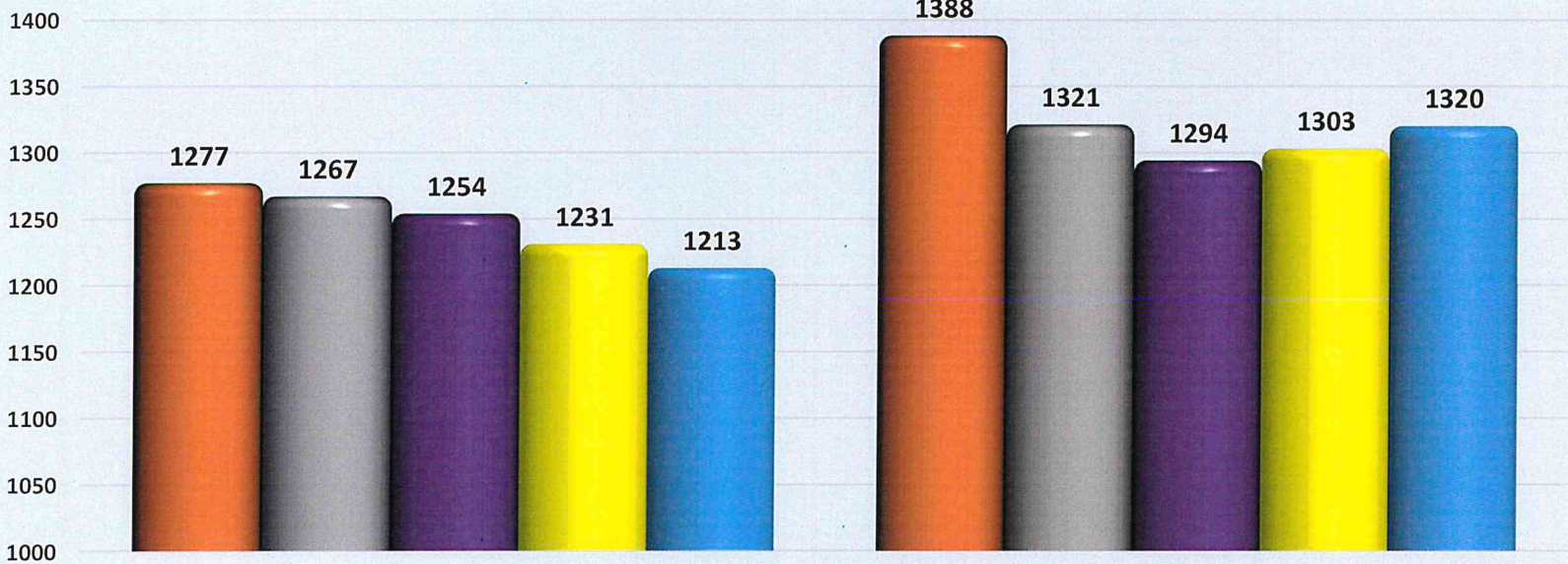


	Alta Loma	Parkway Heights	Westborough
■ 2017-18	701	617	654
■ 2018-19	700	614	611
■ 2019-20	721	589	602
■ 2020-21	672	557	545
■ 2021-22	641	568	516



15.3% Drop over past 11 years!

South San Francisco USD
High School Enrollment History
2017-18 through 2021-22



	El Camino	South San Francisco
■ 2017-18	1277	1388
■ 2018-19	1267	1321
■ 2019-20	1254	1294
■ 2020-21	1231	1303
■ 2021-22	1213	1320

Enrollment Projections

18

Critical Factors

- Cohort Survival Trends
- Residential Development
- Student Generation Factors
- State/Local Economic Conditions
- “In/Out”-migration
- Methodology employed

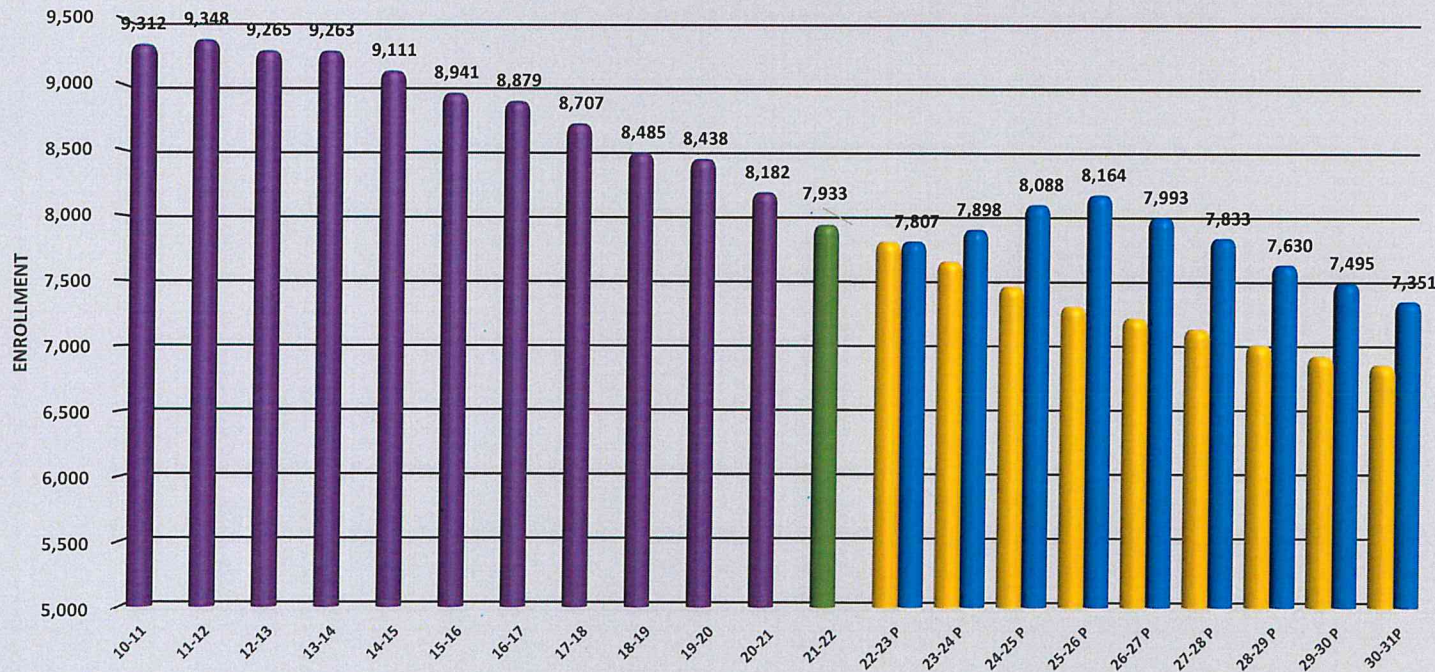
Enrollment Projections, Cont'd

19

- Enrollment absent residential development would have been projected as follows:
 - 7,933 to 6,863 students through the remainder of the decade
 - Would have represented a 1,070 loss in student population or 13.5%
 - Anticipate 2,950 new residential dwelling units over the decade
 - Projected to add 1,055 students over the next 5-7 years based on historical student generation factors (SGF)

Enrollment History & Projections

South San Francisco USD
 Enrollment History & Projections (including Growth)
 2010-11 through 2030-31



	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23 P	23-24 P	24-25 P	25-26 P	26-27 P	27-28 P	28-29 P	29-30 P	30-31 P
■ Baseline (NoGrowth)	9,312	9,348	9,265	9,263	9,111	8,941	8,879	8,707	8,485	8,438	8,182	7,933	7,807	7,655	7,463	7,311	7,222	7,137	7,016	6,929	6,863
■ With Growth	9,312	9,348	9,265	9,263	9,111	8,941	8,879	8,707	8,485	8,438	8,182	7,933	7,807	7,898	8,088	8,164	7,993	7,833	7,630	7,495	7,351

Student Generation Rates

21

School Type	Students Generated per New Residential Housing Unit
Elementary School	.1584
Middle School	.0784
High School	.1112
TOTAL	.3480

Impact of Enrollment Growth

22

Based on the SGFs, the 2,950 new residential dwelling units are projected to generate:

- 477 Elementary School students
- 240 Middle School students
- 338 High School students

Enrollment Projections by School *Including Growth*

23

SCHOOL	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Buri Buri	606	617	607	617	592	594	580	580	571	560
Junipero Serra	298	281	267	261	247	250	244	246	242	238
Los Cerritos	301	315	325	368	453	512	463	435	394	353
Martin	351	337	338	381	355	348	329	322	311	300
Monte Verde	540	518	488	475	458	453	437	431	425	418
Ponderosa	369	351	333	334	318	317	306	307	304	301
Skyline	396	406	402	388	394	394	407	406	399	392
Spruce	461	437	435	430	425	430	436	438	430	424
Sunshine Gdns.	322	318	320	319	389	428	411	395	369	344
Alta Loma	665	645	643	638	642	646	636	625	615	593
Parkway Hts.	563	579	562	587	660	706	693	677	669	652
Westborough	548	548	544	528	521	505	498	487	485	469
Baden (Cont.)	101	100	96	98	92	93	89	91	87	85
El Camino	1233	1193	1139	1157	1173	1193	1162	1168	1128	1114
S. San Francisco	1288	1244	1190	1289	1332	1354	1322	1322	1273	1265
NPS	21	21	21	21	21	21	21	21	21	21
CDS & DO	9	9	9	9	9	9	9	9	9	9

School most highly affected based on location of the new development:

- Los Cerritos
- Parkway Heights
- Sunshine Gardens
- South San Francisco
- El Camino

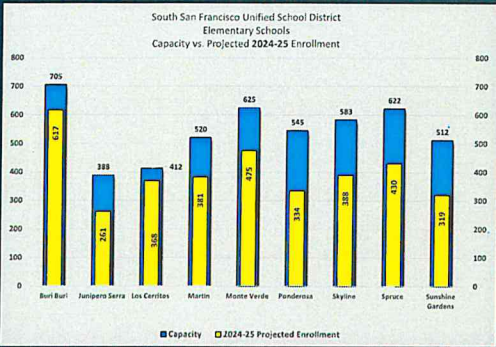
Enrollment Projections vs. Capacity

(based on location of development)

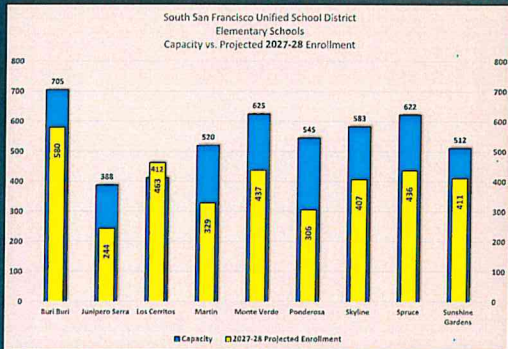
School Site	District Capacity	2024-25		2027-28		2030-31	
		Projected Enrollment	Utilization	Projected Enrollment	Utilization	Projected Enrollment	Utilization
Elementary Schools							
Buri Buri	705	617	88%	580	82%	560	79%
Junipero Serra	388	261	67%	244	63%	238	61%
Los Cerritos	412	368	89%	463	112%	353	86%
Martin	520	381	73%	329	63%	300	58%
Monte Verde	625	475	76%	437	70%	418	67%
Ponderosa	545	334	61%	306	56%	301	55%
Skyline	583	388	67%	407	70%	392	67%
Spruce	622	430	69%	436	70%	424	68%
Sunshine Gardens	512	319	62%	411	80%	344	67%
Subtotal	4,912	3,573	73%	3,614	74%	3,331	68%
Middle Schools							
Alta Loma	715	638	89%	636	89%	593	83%
Parkway Heights	599	587	98%	693	116%	652	109%
Westborough	553	528	96%	498	90%	469	85%
Subtotal	1,868	1,753	94%	1,827	98%	1,714	92%
High Schools							
El Camino	1,273	1,157	91%	1,162	91%	1,114	87%
South San Francisco	1,391	1,289	93%	1,322	95%	1,265	91%
Baden	127	98	77%	89	70%	85	67%
Subtotal	2,791	2,544	91%	2,573	92%	2,463	88%
Other							
None							
Subtotal	0						
GRAND TOTAL	9,571	7,870	82%	8,014	84%	7,508	78%

Capacity Utilization Legend

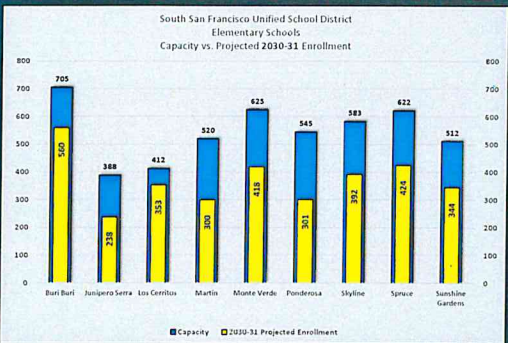
> 90%
> 79% < 90%
60% - 79%
> 50% < 60%
< 50%



2024-25 Projected			
School	Enrollment	Capacity	% Utilization
Buri Buri	617	705	88%
Junipero Serra	261	388	67%
Los Cerritos	368	412	89%
Martin	381	520	73%
Monte Verde	475	625	76%
Ponderosa	334	545	61%
Skyline	388	583	67%
Spruce	430	622	69%
Sunshine Gardens	319	512	62%
TOTAL	3,573	4,912	73%



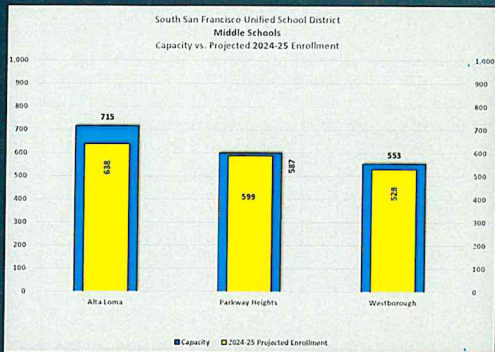
2027-28 Projected			
School	Enrollment	Capacity	% Utilization
Buri Buri	580	705	82%
Junipero Serra	244	388	63%
Los Cerritos	463	412	112%
Martin	329	520	63%
Monte Verde	437	625	70%
Ponderosa	306	545	56%
Skyline	407	583	70%
Spruce	436	622	70%
Sunshine Gardens	411	512	80%
TOTAL	3,614	4,912	74%



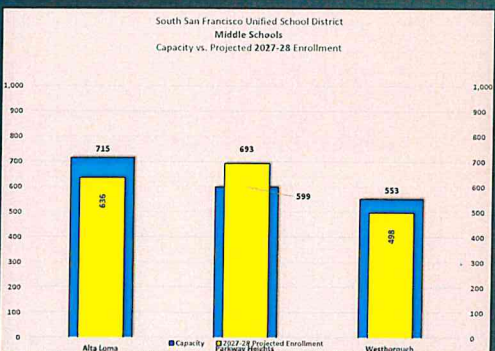
2030-31 Projected			
School	Enrollment	Capacity	% Utilization
Buri Buri	560	705	79%
Junipero Serra	238	388	61%
Los Cerritos	353	412	86%
Martin	300	520	58%
Monte Verde	418	625	67%
Ponderosa	301	545	55%
Skyline	392	583	67%
Spruce	424	622	68%
Sunshine Gardens	344	512	67%
TOTAL	3,331	4,912	68%

Elementary School Capacity Utilization

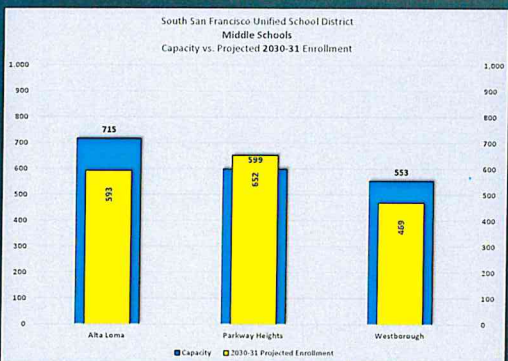
Middle School Capacity Utilization



School	2024-25 Projected Enrollment	Capacity	% Utilization
Alta Loma	638	715	89%
Parkway Heights	587	599	98%
Westborough	528	553	96%
TOTAL	1,753	1,868	94%



School	2027-28 Projected Enrollment	Capacity	% Utilization
Alta Loma	636	715	89%
Parkway Heights	693	599	116%
Westborough	498	553	90%
TOTAL	1,827	1,868	98%

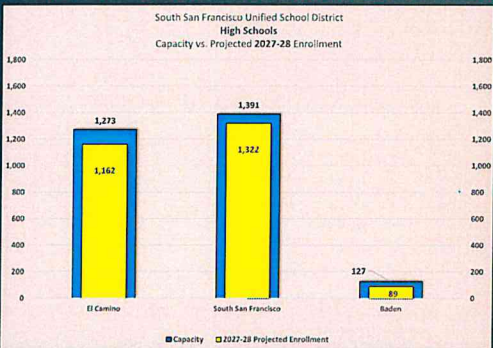


School	2030-31 Projected Enrollment	Capacity	% Utilization
Alta Loma	593	715	83%
Parkway Heights	652	599	109%
Westborough	469	553	85%
TOTAL	1,714	1,868	92%

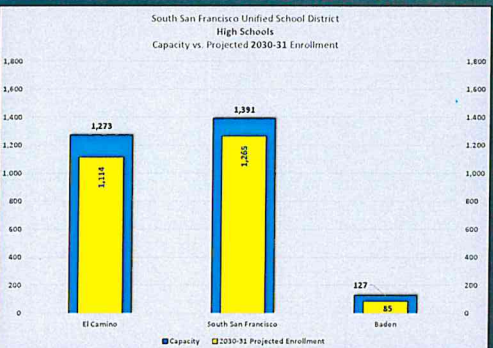
High School Capacity Utilization



School	2024-25 Projected Enrollment	Capacity	% Utilization
El Camino	1,157	1,273	91%
South San Francisco	1,289	1,391	93%
Baden	98	127	77%
TOTAL	2,544	2,791	91%



School	2027-28 Projected Enrollment	Capacity	% Utilization
El Camino	1,162	1,273	91%
South San Francisco	1,322	1,391	95%
Baden	89	127	70%
TOTAL	2,573	2,791	92%



School	2030-31 Projected Enrollment	Capacity	% Utilization
El Camino	1,114	1,273	87%
South San Francisco	1,265	1,391	91%
Baden	85	127	67%
TOTAL	2,463	2,791	88%

Capacity to Projected Enrollment

28

- Illustrates the capacity utilization at 3-year intervals beginning in 2024-25 and extending through 2030-31
- Portable classrooms currently account for 4% of the total classroom inventory District-wide
- Of the 4% (18 portables), most are currently being used for non-instructional purposes; but could be put into use for educational purposes and relocated, if necessary.

Facility Needs Assessment and Project Prioritization

Facility Needs Data Sources

30

Facility Needs were established using a number of sources including:

- SSFUSD 2017 Facilities Master Plan
- Feedback provided by site leadership
- Information provided the District's Facilities Department
- Original cost estimating provided by **Cumming Group**
- Cost data was subsequently escalated to 2025 Dollars (established as the mid-point of construction)

Total Facility Needs by Program

31

Total Facilities Needs/Costs were divided into six categories and identified with the following level of projected needs:

❖ Elementary Schools	\$201,726,369
❖ Middle Schools	\$146,391,050
❖ High Schools	\$311,851,145
❖ Other Sites	\$71,355,153
❖ Other Closed/Leased Sites	\$59,280,276
❖ District-wide Needs	<u>\$136,500,000</u>
<u>TOTAL NEEDS – ALL PROGRAMS</u>	<u>\$858,853,994</u>

Prioritized Facility Needs by Program

Once Total Project Costs were established, a tentative prioritization on a program-by-program basis was performed using information from the sites as well as the Facilities Department. The approximate allocation (rounded) of resources based on identified needs of prioritized projects was as follows:

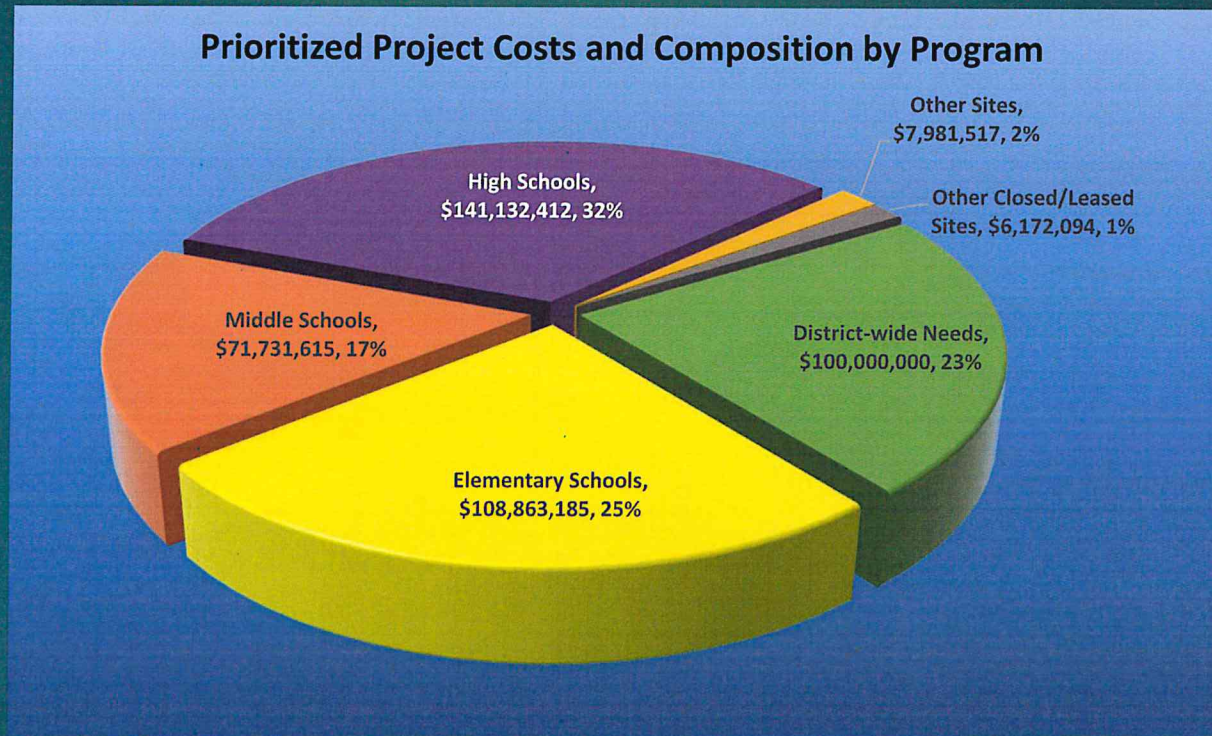
❖ Elementary Schools	\$109,000,000
❖ Middle Schools	\$72,000,000
❖ High Schools	\$141,000,000
❖ Other Sites (included leased/closed)	\$14,000,000
❖ District-wide Projects	\$87,000,000
❖ Project Management & Risk Reserve	<u>\$13,000,000</u>
TOTAL ALL NEEDS	<u>\$436,000,000</u>

General Summary of Bond Measure Scope & Budget

SOUTH SAN FRANCISCO UNIFIED SCHOOL DISTRICT BOND MEASURE PLANNING SCOPE & BUDGETS		
SCOPE OF WORK SUMMARY		
Safety and Security--Additional Security Cameras, Site Fencing & Gates, Access Control		
HVAC Upgrades--improve learning environment for students and working environment for staff		
Infrastructure Improvements--sewer lines, site drainage, water lines		
Building envelope upgrades—roofing, walls, windows		
Site Improvements--Playgrounds, Parking/Drop-off, Fields		
Resiliency upgrades—Keep campuses operational during power outages		
Exploratorium/Library for Los Cerritos & Sunshine Gardens—educational program parity with other sites.		
Transitional Kindergarten/Early Education Classrooms		
Theater Renovations at El Camino HS and South San Francisco HS		
New Gym/Locker/Athletic Facilities at Secondary School sites		
Other Sites Basic Repairs—at leased, other sites--roofing, HVAC, safety		
Central Kitchen Upgrades--kitchen equipment, expanded capacity		
Workforce Housing--project funding to ensure long-term affordability for staff		
District-wide Projects--Technology, Furniture/Equipment		
SITES	PLANNING BUDGET	REFERENCE
ELEMENTARY SCHOOLS	\$109,000,000	Buri, Junipero Serra, Los Cerritos, Martin, Monte Verde, Ponderosa, Skyline, Spruce, Sunshine Gardens
MIDDLE SCHOOLS	\$72,000,000	Alta Loma, Parkway, Westborough
HIGH SCHOOLS	\$141,000,000	ECHS, SSFHS, Baden (Adult Ed)
OTHER SITES	\$14,000,000	Hillside, Childrens Center, Serra Vista, District Offices
DISTRICT-WIDE PROJECTS	\$87,000,000	Workforce Housing, Central Kitchen, Technology, F&E
MANAGEMENT & RESERVE	\$13,000,000	Program costs and risk reserve
TOTAL PLANNING BUDGET	\$436,000,000	

Prioritized Project Costs by Program

34



Profile Sheet – Los Cerritos ES

35



210 West Orange Ave.
South San Francisco, CA 94080
Acreage: 2.0
Year Built: 1948

2021-22 School Overview

- ❖ Los Cerritos ES had a 2021-22 population of 278 TK-5th grade students. All students have access to a laptop and every primary student also has access to an iPad. The school is committed to encouraging students to collaborate about their successes and challenges. The school provides a caring and enthusiastic environment to the community of scholars.
- ❖ The school has nineteen teaching area (5 buildings, two portables/1 library, MUR and Administration Offices) providing education for grades TK-5. The District takes great effort to ensure that all schools are clean, safe and functional. All bathrooms, classrooms and offices are cleaned daily. District maintenance staff ensures necessary repairs to keep the school in good condition and work orders are completed in a timely manner. The facilities work order process is used to ensure efficient service and that emergency repairs are given the highest priority.

Profile Sheet – Los Cerritos ES

36

Architectural drawings were submitted to replace old portables during the 2014-2015 school year. Funds from a local bond measure may be used to construct two new modular classrooms and a library/media center.

IMPROVEMENTS

- ❖ Construct New Exploratorium & Library
- ❖ Upgrade & enhance safety and security measures including security cameras, site fencing, gates, and access controls
- ❖ Replace, upgrade and/or install major building and utility systems
- ❖ Upgrade/replace HVAC systems
- ❖ Upgrade infrastructure including sewer lines, site drainage, water lines
- ❖ Improve site playgrounds, parking/drop-off areas and fields
- ❖ Improve campus resiliency (power outages)
- ❖ Add TK/Early Ed. CRs
- ❖ Improve campus accessibility
- ❖ Make sustainability improvements including sustainable and efficient energy and/or water systems
- ❖ Make improvements and enhance technology
- ❖ Window Replacements

TOTAL PRIORITY NEEDS/IMPROVEMENTS (\$2025)

\$20,308,833

Profile Sheet – Parkway Heights MS

37



650 Sunset Ave.
South San Francisco, CA 94080
Acreage: 14.9
Year Built: 1953

2021-22 School Overview

- ❖ The school reopening to in-person teaching and learning began in the Fall of 2021. Parkway Heights Middle School student community is comprised of diverse learners with similar needs and aspirations. The school is committed to providing a rigorous standards-based curriculum that will prepare all of our students for high school success.
- ❖ The school has forty-one teaching stations, MUR, Counseling Center, Locker Rooms and Administration Offices providing education for grades 6-8. The District takes great effort to ensure that all schools are clean, safe and functional. All bathrooms, classrooms and offices are cleaned daily. District maintenance staff ensures that the repairs necessary to keep the school in good repair and working order are completed in a timely manner. The facilities work order process is used to ensure efficient service and that emergency repairs are given the highest priority.

Profile Sheet – Parkway Heights MS

38

Architectural planning for replacing the entire school began during the 2013/2014 school year. Local bond funds were used. The new classrooms, library, and MUR were occupied by students in the 2019-2020 school year.

IMPROVEMENTS

- ❖ Construct new gym/locker/athletic facilities
- ❖ Upgrade & enhance safety and security measures including security cameras, site fencing, gates, and access controls
- ❖ Replace, upgrade and/or install major building and utility systems including building envelope
- ❖ Upgrade/replace HVAC systems
- ❖ Upgrade infrastructure including sewer lines, site drainage, water lines
- ❖ Improve site playgrounds, parking/drop-off areas and fields
- ❖ Improve campus resiliency (power outages)
- ❖ Make improvements to accessibility throughout the campus
- ❖ Make sustainability improvements including sustainable and efficient energy or water systems
- ❖ Make improvement to technology as needed to support education programs
- ❖ Seismic evaluation & upgrades

TOTAL PRIORITY NEEDS/IMPROVEMENTS (\$2025)

\$21,621,899

Profile Sheet – El Camino HS

39



1320 Mission Rd.
South San Francisco, CA 94080
Acreage: 29.0
Year Built: 1960

2021-22 School Overview

- ❖ El Camino High School is located in the city of South San Francisco, a growing biotechnology center and home of the historical sign “South San Francisco: The Industrial City,” which can be seen from both air and land. The school was established in 1961 and during the 2021-22 1,206 students were enrolled in grades nine through twelve.
- ❖ The school has sixty-six teaching stations, two gyms, cafeteria, theatre, pool, locker rooms, library and administration offices providing education for grades 9-12. The District takes great effort to ensure that all schools are clean, safe and functional. All bathrooms, classrooms and offices are cleaned daily. District maintenance staff ensures that the repairs necessary to keep the school in good repair and working order are completed in a timely manner. The facilities work order process is used to ensure efficient service and that emergency repairs are given the highest priority.

Profile Sheet – El Camino HS

40

IMPROVEMENTS

- ❖ New Gym/Locker/Athletic Facilities
- ❖ Cafeteria Reconfiguration
- ❖ Structural retrofit & modernization of Little Theater
- ❖ Additional seismic upgrades
- ❖ Mechanical, electrical and plumbing upgrades
- ❖ Upgrade & enhance safety and security measures including security cameras, site fencing, gates, and access controls
- ❖ Replace, upgrade and/or install major building and utility systems
- ❖ Upgrade/replace HVAC systems
- ❖ Improve infrastructure including sewer lines, site drainage, water lines
- ❖ Improve site parking/drop-off areas and fields
- ❖ Improve campus resiliency (power outages)
- ❖ Make improvements to accessibility throughout the campus
- ❖ Make sustainability improvements including sustainable and efficient energy or water systems
- ❖ Make improvement to technology as needed to support education programs

TOTAL PRIORITY NEEDS/IMPROVEMENTS (\$2025)

\$49,906,411

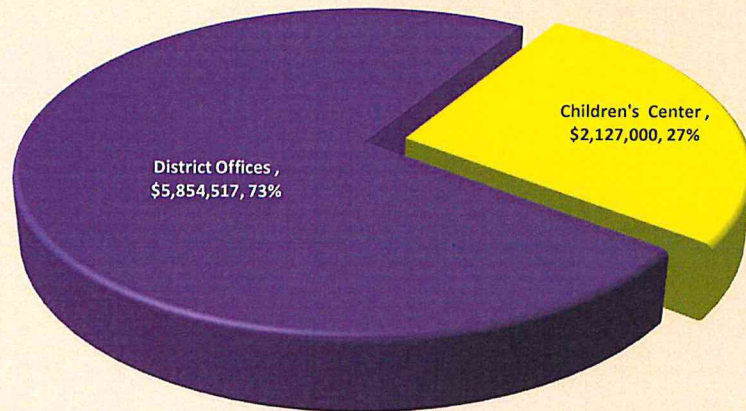
Priority Needs by Site
Other Sites

❖ District Office	<u>\$5,854,517</u>
❖ Children's Center	<u>\$2,127,000</u>
Total Other Sites	<u>\$7,981,517</u>

Projected Allocation of Resources

Other Sites

Prioritized Project Needs by Site
Other Sites



Priority Needs by Site
Other Closed/Leased Sites

43

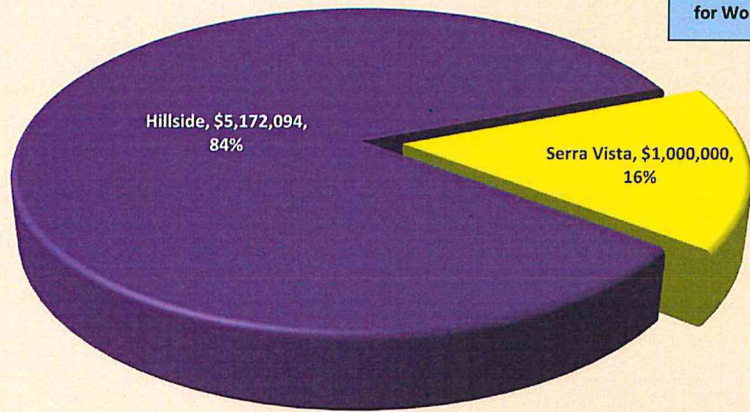
❖ Hillside	\$5,172,094
❖ Serra Vista	<u>\$1,000,000</u>
Total Other Sites	<u>\$6,172,094</u>

Projected Allocation of Resources

Other Closed/ Leased Sites

Prioritized Project Needs by Site
Other Closed/Leased Sites

Foxridge - Proposed Site
for Workforce Housing



Priority Needs by Site

District-wide Programs

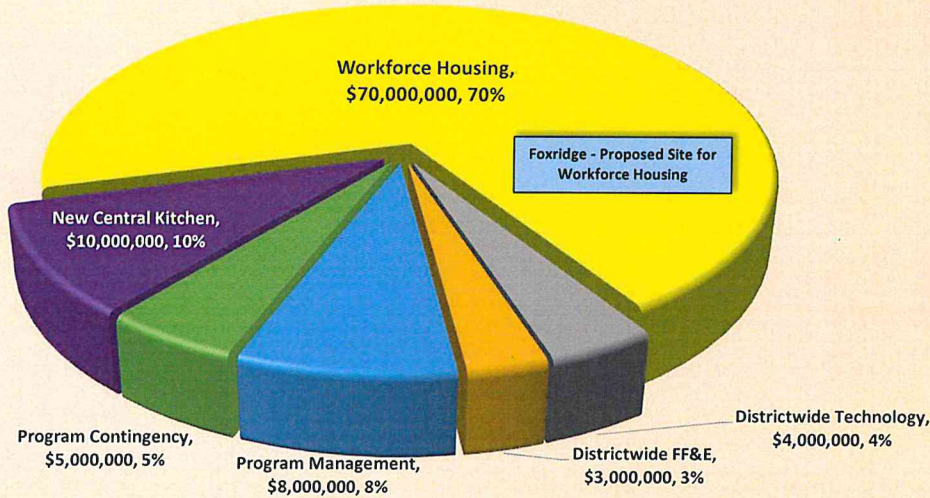
45

❖ New Central Kitchen	<u>\$10,000,000</u>
❖ Workforce Housing (Foxridge)	\$70,000,000
❖ Districtwide Technology	\$4,000,000
❖ Districtwide FF&E	\$3,000,000
❖ Program Management	<u>\$8,000,000</u>
❖ Program Contingency	<u>\$5,000,000</u>
Total District-wide Programs	<u>\$100,000,000</u>

Projected Allocation of Resources

District-wide Programs

Prioritized Project Needs by Site
District-wide Programs



Potential Funding Resources

47

Fund Description	June 30, 2021 Unaudited Actuals
Building Fund – Fund 21	\$5,512,239
Capital Facilities – Fund 25	\$6,045,284
Special Reserves for Capital Outlay Projects – Fund 40	\$4,403,517
GRAND TOTAL	\$15,961,040

Summary

48

- Enrollment declines, otherwise likely are partially offset and deferred by planned residential development
- In general, capacity utilization does not present an issue going forward although middle and high schools will likely be the most impacted
- The District will need to frequently update and revisit the CIP planning documents
- The District's Total Needs of \$852+ Million exceeds its current funding capabilities – but is quite common given the general age and condition of many California schools
- The FMP should be considered a living document and can be utilized as a general roadmap in fulfilling the community's facility needs

Next Steps

- ❖ Board to receive, comment and approve the Master Plan
- ❖ Continue the prioritization process to ensure the highest priorities are completed
- ❖ Continue to pursue State funding
- ❖ District to periodically review and update the Master Plan
 - ✓ Enrollment projections
 - ✓ Classroom inventories
 - ✓ Condition assessment of facilities
 - ✓ Funding options

Thank You!

EH&A appreciates the opportunity
to be of service to the South San
Francisco Unified School District
and the community you serve

Questions & Discussion

