Paterson Public Schools



Self-Contained Special Education Teacher
Practice Rubric

Performance Standards

- 1. Preparation for Instruction (x2)
 - **❖** Professional educators prepare for quality instruction using a comprehensive approach.
- 2. Use of Data to Inform Instruction (x2)
 - Professional educators use data to inform instruction.
- 3. Delivers Quality Instruction (x3)
 - **❖** Professional educators deliver quality instruction.
- 4. Interventions to Meet Diverse Needs (x3)
 - Professional educators increase the probability of advancing individual student achievement.
- 5. Classroom Environment (x2)
 - Professional educators establish a culture that is conducive to student well-being and learning.
- 6. Leadership (x2)
 - ❖ Professional educators have a responsibility for professional growth and positive leadership.
- 7. Professional Responsibilities (x1)
 - **❖** Professional educators have a responsibility to the profession, district, parents, students and the public.

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PERFORMANCE STANDARD #1: PREPARATION FOR INSTRUCTION

Professional educators prepare for quality instruction using a comprehensive approach.

Educators should know and be able to:

1a. Establish a culture of high expectations for learning and achievement.

		UNSATISFACTOR Y	Progressing	Proficient	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Expectations & Inclusion	☐ Teaching practices maintain the status quo and do not contribute to the building culture of high expectations for students.	☐ Acts in ways that demonstrate support of the building culture as one of inclusion and high expectations for most students.	☐ Teaching practices reinforce and strengthen the building culture as one of inclusion and high expectations for <i>all</i> students.	☐ Initiates and engages in problem- solving to advance the culture of the building as one of inclusion and high expectations for <i>all</i> students.	
OF	Culture of Excellence	☐ The culture in the classroom reinforces low level learning expectations and/or plans to meet even minimal student achievement goals are not clear.	☐ The classroom culture supports student improvement efforts suitable for most students and the teacher outlines the steps to meet student achievement goals.	☐ Establishes a culture in the classroom that challenges <i>all</i> students to continuously improve. Develops a plan to measure progress toward meeting challenging student achievement goals.	☐ Creates a culture of excellence in the classroom that focuses on stretching student achievement for <i>all</i> student groups. Differentiated plans to meet rigorous student achievement goals are developed and there is a system in place to continuously measure progress toward goal attainment.	
INDICATORS	Communicating Expectations	☐ There is little to no evidence that achievement expectations have been communicated to students in advance and/or achievement goals are low.	☐ Achievement expectations are not communicated well to students and/or the achievement goals are not high enough for some students.	☐ Achievement expectations are communicated in advance to students and the teacher provides example of how students can meet challenging achievement goals.	☐ Students are well prepared to articulate and/or demonstrate the steps they must take to reach rigorous achievement goals. It is evident that students know where they are in relation to the goals or . when they have reached the goals.	

1b. Use district adopted curriculum and content knowledge to design coherent lessons.

	10. Ose district adopted curriculum and content knowledge to design conterent lessons.									
		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:				
EFFECTIVENESS	Curriculum and Assessment Alignment	☐ Lesson plans, when available, do not align with the district and/or program adopted curriculum /program and/or district assessments.	☐ Lesson plans are partially aligned to the district or program adopted curriculum Lessons are somewhat reflective of individual student goals (as per IEP) and individual learning needs.	☐ Lesson plans closely align to the district or program adopted curriculum and district assessments. Lesson plans are reflective of individual student goals (as per IEP) and individual learning needs.	☐ Lesson plans are based on a thorough understanding of how to "unpack" the district and/or program adopted curriculum. Lesson plans are explicitly reflective of individual student goals (as per IEP) and individual learning needs.					
OF	Content Knowledge	☐ Lesson plans reference outdated content knowledge. Teacher does not demonstrate knowledge of student's individual learning needs.	☐ Lesson plans are based on a general understanding of content knowledge. Teacher demonstrates some knowledge of student's developmental learning needs.	☐ Lessons plans are based on a thorough understanding of content knowledge. Teacher consistently demonstrates knowledge of student's developmental learning needs.	□ Lesson plans are based on extensive content knowledge. Teacher consistently demonstrates knowledge of student's developmental learning needs evidenced through daily routines and instruction.					
INDICATORS	Lesson and/or Unit Design	□ Lesson and unit planning is inadequate. Learning activities do not follow an organized progression or IEP goals and time allocations are unrealistic.	□ Lesson plans or units are based on activities or resources, rather than focused on objectives. Progression and pacing of learning activities is sporadic, and are somewhat based off IEP goals; time allocations are not always reasonable.	□ Lesson or unit is planned in detail around clearly defined lesson objectives. and IEP Goals. Progression and pacing of the planned learning time (instructional strategies, student activities, use of resources, assessment tasks) is constant, with reasonable time allocations.	□ Lesson or unit is precisely planned with explicit attention to detail leading to the demonstration of learning of the lesson objectives and IEP goals The progression and pacing of planned learning time (instructional strategies, accessing materials, use of resources, student activities, and assessment tasks) is highly coherent.					

	1c. Post aligned lesson objectives and plan for demonstrations of lea							earni	ng.			
		Uns	SATISFACTORY	Progressi	NG	Pi	ROFICIENT	Ехемн	PLARY		Evidence:	
EFFECTIVENESS	Dostal Landersta		sson objectives annot be found or the acher simply posts a st of activities. bjectives are not osted in language at the students can inderstand.	☐ Posts lesson objectire reference grade lever and/or course control objectives are not (visually or orally) refocus students at to task.	vel cent. The used) to	that a learn lesso object focus begin Obje	lesson objectives align to the student ting objective in the on plan. The lesson etive effectively sed students at the nning of the lesson ective is posted in uage or modality is accessible to most ents.	The objectives at to effectively foc attention to learn throughout the le	y, grade-level or objective and in the lesson plan. re planned to serve us student's ing targets sson. Objectives guage or modality			
INDICATORS OF EFFE	Student Understanding of Lesson Objectives	Lesson objectives are not known to students and students do not know what they are expected to know and be able to do. Although students are aware of where to find the posted lesson objectives, they rely on teacher direction to focus them on what they are expected to know and be able to do. For the varied learners, there is minimal evidence to show steps are being taken to develop skills required for independence.		find the ctives, er them on ected to to do. mers, vidence being kills	writt frien stude they knov by th lesso learn evide are b deve	en objectives are en in student- dly language and ents understand what are expected to v and be able to do ne end of each on. For the varied hers there is some ence to support steps being taken to lop skills required independence.	the demonstratio provide direction understanding ex are expected to k do. This clarity p autonomy and in accomplishment For the varied les	son objective and n of learning for them in actly what they now and be able to romotes both dependence in of student tasks. armers there is o support steps are velop skills				
NI	Plans for DOL's		e Demonstration of earning (DOL) is not eveloped in advance f instruction and/or ot aligned with the esson objective.	☐ The Demonstration Learning (DOL) is minimally develop and/or may be loos connected to the le objective.	s ped sely	Lear deve instr	Demonstration of ning (DOL) is loped in advance of uction and is aligned the lesson objective.	☐ The Demonstration (DOL) are design instruction, tie clesson objective multiple ways for demonstrate what learned.	ned in advance of osely with the and provide r students to			
	ndard		Ungatisfa atom	D I	Dun amagai	II	Durch i and I	D. G. i H	D6 -:4	TTT		
Ove	Overall Score		Unsatisfactory	Progressing I	Progressi	ing II	Proficient I	Proficient II	Proficient	III Uiahly F	Exemplary	I

Name:	Date:
PERFORMANCE STANDARD #2: USE OF DATA TO IN Professional educators use data to inform inst	
Educators should know and be able to:	

2a. Focus on improving instruction using data.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
OF EFFECTIVENESS	Use of Electronic Data Management Tools	☐ Relies on someone else to provide student achievement data. There is no evidence of data management tools being used.	☐ Accesses electronic data management tools including IEP goals and objectives progress o view class achievement results.	☐ Uses electronic data management tools to access and exhibit achievement results for individuals and groups of students.	Regularly accesses and systematically uses electronic data management tools to retrieve data, organize data tables and create profiles on multiple measures of individual achievement results.	
	Uses Data to Inform Instruction	☐ Even when data is provided, there is no evidence that the information is used to make instructional decisions.	☐ Attempts to make instructional decisions linked to analysis of data, although inferences about the data may not be complete.	☐ Makes accurate use of student achievement data when making instructional decisions.	☐ Accurately draws inferences from multiple data sources with which to make decisions about instruction for both whole group and individual student instruction.	
INDICATORS	Uses Disaggregated Data to Refine Instruction	□ No data is considered with which to make changes in instruction. There is no evidence to support the teacher has considered the benefits of taking one particular data over another and these decisions are backed by knowledge of best practices.	☐ Examines data at the group level and uses these data when planning instruction There is some evidence to support the teacher has considered the benefits of taking one particular data over another and these decisions are backed by knowledge of best practices.	□ Examines data at the item level to find strengths and challenges for disaggregated groups of students which is appropriately used when planning instruction for whole and small groups. There is evidence to support the teacher has considered the benefits of taking one particular data over another and these decisions are backed by knowledge of best practices.	☐ Systematically examines data at the item level to find strengths and challenges both for disaggregated groups and for individual students. Uses these data to accurately refine and modify instruction for whole groups, small groups and for specific individuals.	

$2b.\ Use\ a\ variety\ of\ assessment\ methods\ when\ designing\ classroom\ assessments.$

		UNSATISFACTORY	Progressing	Proficient	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Assessment Methods	☐ A single type of classroom assessment method is used that is not aligned with the evidence outcomes in the curriculum.	☐ Uses a limited number of classroom assessment methods (e.g., end of chapter or selected response tests) to assess all types of learning, which may be loosely aligned to the evidence outcomes in the curriculum.	☐ Appropriately matches classroom assessment methods (e.g., personal communication, selected response, constructed response, portfolios and performance tasks) with evidence outcomes in the curriculum.	☐ Evidence of a well-balanced classroom assessment system is in place which uses a variety of assessment methods (e.g. personal communication, selected response, constructed response, portfolios and performance tasks) that matches intended purpose and is closely aligned with evidence outcomes in the curriculum.	
INDICATORS OF EFFECT	Classroom Assessments	☐ Classroom assessments are of poor quality.	☐ Uses prepared assessments with multiple choice responses as the main criteria for determining what students know.	☐ Creates a variety of classroom assessments that are a good measure student learning of the lesson or unit objectives. Assessment tasks provide varied options for students to demonstrate what they know and are able to do.	□ Designs high-quality classroom assessments that accurately measure student learning of the lesson or unit objectives. Classroom assessments are a function of learning and not time. Assessment tasks may be embedded within the lesson and/or require a performance component for students to demonstrate what they know and are able to do. Assessments are skillfully aligned with student IEP accommodations and modifications.	
INDIC	Common Assessments	□ Does not implement or contribute to the development of the development of common assessments.	☐ Cooperates with colleagues to develop common assessments. Compares results.	□ Routinely collaborates with colleagues to develop and implement common assessments. Engages in data-dialogues with colleagues to better understand how to use common assessment results to improve future instruction.	☐ Consistently collaborates with colleagues to design and implement common assessments. Actively participates in data-dialogues with colleagues to evaluate the results from common assessment tasks and uses that information to re-teach or improve future lessons.	

	2c. Involve students in assessing their own learning.							ning.			
		UNSAT	ISFACTORY	Progressin	G	P	ROFICIENT	Ехемр	LARY	EVIDENCE:	
INDICATORS OF EFFECTIVENESS	Scoring Criteria	aware of the assessment scoring scoring criteria in late in the advance of the lesson or unit. Students are not familiar with scoring rubrics.		☐ Students are provided we scoring criteria for such late in the process to a adequate time for prace prior to taking assess Students have a rubric unable to utilize correct to inconsistent practice.	ccess too allow etice nents. but are ctly due	criter lesson scorir identi to imp Stude	ts have the scoring ia in advance of the n or unit. Based on the ng criteria, students can ify what they need to do prove performance. ents have a rubric and eack their progress.	of the lesson or un	ovided in advance nit. Based on the rudents are able to to to their work by needs to be done kt performance lize rubrics re able to utilize		
	Student Self-Monitoring	The teacher does not have a system in place for tracking student achievement results and/or does not have a system set up for students to know how they are doing.		☐ The teacher takes responsibility for mon achievement results fo students. Without activinvolvement in monito their own learning, stuwait for the teacher to know their level of proficiency.	or ve oring idents	place teach stude: achie time. oppor monit syster level	acher has a system in that requires active er prompting in order for nts to monitor their vement results over Students have rtunities to practice self- toring. By using the m, students know their of proficiency against chievement criteria.	☐ The teacher has est that empowers stu active partners in own achievement Feedback is provi the quality of thei The system incluc way for students that document the proficiency again: achievement crite	dents to become monitoring their results over time. ded to students on r self-monitoring. des an organized o keep artifacts ir level of st established		
INDIC	Student Goal Setting	anacdo	cally provides tal information to s about how they ng.	☐ Provides students with information about how understand achieveme The teacher sets goals monitors progress for students.	v to ent data. and	how t achie focus impro Stude	es students to understand to interpret their own vement data and to set ed, yet realistic goals for oving their performance. ents are supported in toring their progress.	☐ The teacher facilitate for students to ana achievement data students in setting challenging goalst performance. Students to keep track of the time.	alyze their own and supports specific, yet to improve dents create a plan		
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		ard #2									
	Overall Sco		Unsatisfactor	y Progressing I	Progres	sing II	Proficient I	Proficient II	Proficient III	Exemplary	

Name:	Date:

PERFORMANCE STANDARD #3: DELIVERS QUALITY INSTRUCTION

Professional educators deliver quality instruction.

Educators should know and be able to:

3a. Instruct bell to bell.

		Unsatisfactory	Progressing	PROFICIENT	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Engages Within 1 Minute	☐ The teacher wastes too much time getting the attention of students to begin the lesson. There is no clear transition.	☐ The teacher loses instructional time engaging students in the learning after the transition.	☐ The teacher engages students within one minute of bell with developmentally appropriate tasks.	☐ Students are taught to be self-directed learners who engage in developmentally appropriate learning activities within one minute of the bell.	
OF	Transitions	☐ Transitions are chaotic, with much time lost between lesson segments.	□ Not all transitions are efficient which results in some loss of instructional time. Teacher prompting is required for students to move from one learning segment to the next.	☐ The teacher ensures transitions are smooth with no loss of instructional time. Students move efficiently from one learning segment to the next.	☐ Transitions are designed as instructional opportunities with very little down-time. Students are able to self-progress from one learning segment to the next through well-established routines.	
INDICATORS	Purposeful Closure	☐ The lesson ends abruptly without purposeful closure.	☐ Lesson closure engages a limited number of students. Lesson closure is perfunctory in nature and does not effectively prepare all students for follow-up practice and/or to link the lesson to future learning.	☐ All students are engaged in purposeful closure to the lesson. Teachers use this time as an opportunity to guide reflection upon the learning accomplished, prepare students for follow-up practice and/or make connections to future learning.	☐ All students are engaged in purposeful closure to the lesson. As a result, students leave the classroom with -, are prepared for follow-up practice, can make connections with future learning and are better able to self-start the next lesson.	

3b. Use a variety of instructional strategies to focus instruction.

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		Unsatisfactory	Progressing	PROFICIENT	EXEMPLARY	EVIDENCE:
VENESS	Selection of Instructional Strategies	☐ Lacking instructional focus, classroom time is often filled with activities that merely consume time.	☐ Selects instructional strategies specific to the subject matter to support student understanding.	☐ Selects multiple instructional strategies that serve to maintain focus and cognitively engage students.	☐ Strategically selects from an extensive repertoire of instructional strategies to design meaningful learning experiences that challenge all students to be cognitively engaged throughout lesson.	
RS OF EFFECTIVENESS	Instructional Delivery	☐ Instructional delivery is poorly executed and significantly lacks learning experiences that engage students.	☐ Instructional delivery (activities, groupings of students, materials, and resources) engages some, but not all, of the students in the learning of content and skills.	☐ Instructional delivery (activities, groupings of students, materials and resources) is effective in engaging students in important learning of content and skills.	☐ Instructional delivery is well executed (activities, groupings of students, materials and resources) and effectively leads to student engagement in significant learning of content and skills.	
INDICATORS	Directions and Expectations	☐ The teacher's written, gestural, and/or oral directions are confusing to the students, leaving them with questions about what they are supposed to do.	☐ The teacher's written, gestural, and/or oral directions are sometimes unclear, causing students to frequently ask the teacher to repeat the directions. Explanations of content do not prepare all students to engage in classroom experiences without further guidance.	☐ The teacher's written, gestural, n and/or oral directions contain an appropriate level of detail and are clear to students. Explanations of content and pre-teaching important vocabulary effectively prepare students to engage in appropriate classroom experiences.	☐ The teacher's written, gestural, and/or oral directions anticipate possible student misunderstanding and plans accordingly. The teacher prepares students well for understanding content by preteaching important vocabulary, scaffolding of more complex ideas and insuring that classroom experiences are appropriate, yet challenging.	

3c. Engages students in learning.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	Evidence:
EFFECTIVENESS	Active Engagement	☐ Allows learning in the classroom to be passive rather than active. Lecture and/or busy work characterize the learning experiences.	☐ Although learning experiences are primarily teacher-directed, the teacher experiments with engagement strategies.	☐ Creates an expectation around engagement that learning is an active process. Facilitates learning experiences that promote collaboration and/or choices for all students.	☐ Creates an expectation that learning is active not passive. Facilitates challenging learning experiences that promote collaboration, independent learning and choice for all students.	
OF	Multiple Response Techniques	☐ Calls on one student at a time to respond.	☐ Frequently attributes the correct responses of a few students to the entire class.	☐ Solicits responses from all students (e.g. to write a response, to give a thumbs up or down, to ask questions, to hold up an answer on a dry erase desk board) to show they are understanding.	☐ Expects thoughtful responses from all students (e.g. to write a response, to give a thumbs up or down, to ask questions, to hold up an answer on a dry erase desk board) that show they are deepening their understanding of the lesson.	
INDICATORS	Class Discussions	☐ The teacher monopolizes class discussions. Teacher does not offer any alternative methods for students to use in making responses.	☐ The teacher has limited success in engaging all students in class discussions and/or a few students dominate discussions. Gives students infrequent opportunities to provide responses. May offer one alternative method for making responses.	☐ The teacher successfully engages all students in class discussions. Gives students infrequent opportunities to provide responses. Offers frequent opportunities for alternative methods for making responses.	☐ The teacher organizes the classroom and skillfully prepares students to effectively contribute to class discussions. The teacher skillfully offers frequent opportunities for alternate methods of responding.	

$\it 3d.$ Continually checks for understanding.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Lesson Sequence and Pacing	☐ The teacher does not use checks for understanding during the lesson. Without checks for understanding no adjustments are made to the lesson sequence or pacing when students are confused.	☐ The teacher does not incorporate enough checks for understanding during the lesson. However, the teacher may adjust future lessons based on student response data at the conclusion of the lesson.	☐ The teacher uses a variety of checks for understanding during the lesson. Based on classroom response data the teacher adjusts the lesson sequence and pacing during the lesson.	☐ The teacher plans for a variety of checks for understanding during strategic points in the lesson. The teacher quickly adjusts the lesson sequence and pacing based on student response data to support individual student success.	
OF	Questioning Strategies	☐ Teacher questioning is of poor quality presenting low cognitive challenge to students.	☐ Only some teacher questioning strategies invite a thoughtful response.	☐ Teacher questioning strategies require students to extend their thinking and elaborate their answers.	☐ Strategic teacher questioning strategies require students to think critically and defend or justify their answers. Thoughtful questions serve to deepen the discussion.	
INDICATORS	Implementation of DOL's	☐ There is no Demonstration of Learning (DOL) or the lesson simply ends abruptly.	☐ The Demonstration of Learning (DOL) is cumbersome, and difficult to gain quick information from.	☐ The Demonstration of Learning (DOL) is completed in a short period of time and is easy to understand.	☐ The Demonstration of Learning (DOL) is completed in five to ten minutes and is quickly reviewed by the teacher to assess learning. The DOL is easy to understand and is achievable by most students,	

3e. Deliver rigorous and relevant content.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
INDICATORS OF EFFECTIVENESS	Rigorous and Relevant Curriculum	Lessons and/or units are too easy for the majority of students and/or class time is spent on busy work with low intellectual engagement.	☐ Lessons and/or units spend the majority of class time on knowledge level tasks that may require only some intellectual engagement.	Lessons and/or units are designed to provide students with rigorous curriculum that is intellectually engaging.	Lessons and/or units are designed that maximize productive time focused on high levels of rigor and relevance that challenge students to be intellectually engaged throughout.	EVIDENCE
	Prior Knowledge and Making Connections	☐ Presentation of new content is either inappropriate for the grade level, poorly presented and/or does not connect with prior learning and knowledge. The teacher does not explain or leaves out information that would help students understand the relevancy of the concepts to their lives.	Assumes that students are able to make the link to prior learning and knowledge when presenting new content. The teacher spends very little time helping students understand the relevance of concepts to their lives.	□ Presentation of new content is grade level appropriate and students are able to connect prior knowledge and experiences with the new material being introduced. The teacher uses current examples and prerequisite knowledge known to students to illustrate concepts and make the content relevant for student's lives.	□ Presentation of new content is challenging, appropriate and links well with students' prior knowledge and experiences. The teacher adeptly uses prerequisite knowledge known to students to illustrate concepts and skillfully bridges connections regarding the relevancy of the learning to student's lives.	
NI NI	Relevance for Students	☐ Presentation of lesson is not interesting. Students are bored and uninvolved in learning.	☐ Whether or not they find it interesting, the students follow the teacher's directions and do what is asked of them.	☐ Students are interested and engaged in the lesson and can state how the subject being studied is relevant to their own learning.	☐ Students find the lesson engaging and can explain how the subject being studied is relevant to other disciplines.	

3f. Integrate 21st Century Skills in instruction.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
TECTIVENESS	Skills of a 21st Century Learner	□ Lesson and/or unit design does not help to prepare or teach students to develop 21 st Century Skills (e.g., critical thinking and reasoning, problem-solving, information literacy, collaboration, self-direction and/or invention).	□ Lesson and/or unit design helps students to develop skills in using at least one 21 st Century Skill (e.g. critical thinking and reasoning, problem-solving, information literacy, collaboration, self-direction and/or invention).	☐ Lesson and/or unit design includes strategies for teaching 21st Century Skills (e.g., critical thinking and reasoning, problem-solving, information literacy, collaboration, self-direction and/or invention).	□ Lesson and/or unit design strategically provides opportunities for students to demonstrate 21 st Century Skills (e.g., critical thinking and reasoning, problem-solving information literacy, collaboration, self-direction and/or invention).	
INDICATORS OF EFFEC	Materials and Resources	☐ Instructional materials and resources are inappropriate for the grade level or course and/or are used ineffectively.	☐ Instructional materials and resources limit student access to different perspectives.	☐ Selects a variety of appropriate instructional materials and resources that provide students with different perspectives.	☐ Exposes students to a variety of materials and resources to enhance and extend instructional experiences reflective of diverse perspectives and issues.	
	Technology Integration			☐ When technology is used, it promotes organizational efficiency, students' understanding of content, and is appropriate to accomplishing the lesson or unit objectives.	☐ Integrates technology into the classroom which serves to maximize organizational efficiency, extend students' expertise of both content and available technology, and is always appropriate to accomplishing the lesson or unit objectives.	

				3g. Provides	s feedbac	k about studer	ıt proficiend	cy.		
		Unsai	TISFACTORY	Progressing	G	PROFICIENT	Ехемр	LARY	EVIDENCE:	
/ENESS	Timely Feedback		feedback is given, no little, too late.	☐ Feedback is provided at end of units of study. I level of feedback gene does not provide infor for students to make encorrections soon enough improve performance next assigned task.	This prally mation or ingh to as	redback on assignments is rovided in a timely nanner. Students are clear in what areas need in provement for the next ssigned task.	Feedback on assign assessments and a timely and reinfordid well. Further outlines specific students to practic them to improve performance for t task.	major activities is rees what students the feedback strategies for the in order for upon their		
TORS OF EFFECTIVENESS	Homework expectations are not clear to students. Homework assigned as busywork and/or may be confusing to students. There is not a system in place for assigning and managing homework.			☐ Homework is planned of the lesson, although is not always a clear connection between the concepts and skills tauthe lesson and the homework. Student may difficulty underst what is expected of the Assigning and managi homework is time consuming.	there reconstruction	omework is designed to inforce and practice key oncepts and skills from the isson. Students know the expectations for homework ompletion and how it will be evaluated. Students now the system that is in lace to assign and manage omework.	and expand the m learning concepts scoring criteria fo completion of hor provided in advar	esson to reinforce ost important and skills. The or successful mework are oce. An efficient of or assigning and ork with shared		
INDICATORS	Grading is inconsistent, may be subjective, and students generally do not know what their cumulative grade will be until the end of the quarter or semester. Grading of assignments is incomplete.		☐ Grading and reporting s learning is completed a end of the unit. Grade progress reports are completed per the scho schedule.	at the grand symptoms and symptoms stand symptoms stand symptoms standard symptoms standard symptoms s	e teacher has designed a rading and reporting vetem for documenting udent learning. This is nared with students and arents in advance. Grades and progress reports are completed and updated egularly to allow students o check their own progress.	grading and report learning. The grading weighted to reflect learning targets o	elearly ne system used for ting student ding system is et proficiency of note most recent ortant evidence of ey. Grades and tre completed and to allow students			
		ard #3								
O	Overall Score Unsatisfactor		y Progressing I	Progressing	II Proficient I	Proficient II	Proficient III	Exemplary]	

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PERFORMANCE STANDARD #4: INTERVENTIONS TO MEET DIVERSE NEEDS

Professional educators increase the probability of advancing individual student achievement.

Educators should know and be able to:

4a. Differentiate instruction based on student needs and background

		Unsatisfactory	Progressing	PROFICIENT	EXEMPLARY	Evidence:
EFFECTIVENESS	Differentiation Techniques	☐ Does not differentiate instruction for each student.	Experiments with differentiated instructional techniques for each student without clearly defining the student's needs that are being addressed by the use of the strategy.	☐ Appropriately implements differentiated instructional techniques to meet the needs of each student.	☐ Analyzes student achievement data to effectively design and differentiate instruction to challenge each student.	
TORS OF EFFECT	Differentiates for Learning Styles and Abilities	☐ Does not differentiate instruction to address needs of students with varying learning styles and abilities.	☐ Requires support from others to be able to differentiate instruction for students with varying learning styles and abilities.	☐ Provides evidence of incorporating various differentiated instructional strategies (e.g., tiering or compacting lessons) to meet the needs of students with varying learning styles and abilities.	☐ Efficiently and appropriately differentiates instruction and assessment by content, process and/or product to address the unique learning differences of students that have a wide range of learning styles and abilities.	
INDICA	Student Backgrounds and Interests	☐ Lessons are planned using a "one size fits all" approach, with no variation for addressing diverse student backgrounds or interests.	☐ Although lessons are planned for whole group instruction, there is some "on the spot" adaptations to meet student interests.	☐ Takes into consideration diverse student backgrounds and student interests when designing and implementing instruction.	☐ Effectively designs and implements lessons using culturally responsive teaching strategies that demonstrate consideration of diverse student backgrounds and incorporate individual student interests.	

4b. Implements interventions with fidelity and adjusts interventions based on results

		Unsatisfactory	PROGRESSING	Proficient	EXEMPLARY	EVIDENCE:
ECTIVENESS	Response to Intervention	☐ Assumes minimal responsibility in providing academic intervention academic needs and does not collaborate with special service providers to support students with unique learning needs.	☐ Attends meetings to discuss concerns for specific students.	☐ Participates in providing students with academic intervention to provide differentiated instruction and consults with special service providers to support student's needs.	☐ Assumes an active role as a member of the team providing academic intervention to provide differentiated instruction and works collaboratively with special service providers to support students with unique needs.	
TORS OF EFFE	Intervention Implementation	☐ Makes no effort to implement interventions or maintain fidelity to the intervention model for students who have learning differences.	☐ Requires additional skill development in effectively implementing selected interventions for students who have learning differences.	☐ Implements interventions for individual students who have learning differences while maintaining fidelity to the intervention model.	☐ Strategically implements and manages various research-based interventions for multiple students while maintaining fidelity to the intervention model(s).	
INDICAT	Progress Monitoring	☐ Progress monitoring data is not available.	☐ Progress monitoring data is recorded.	☐ Records progress monitoring data to determine if interventions are effective. For students who require more intense interventions, the frequency of progress monitoring is increased.	☐ Maintains progress monitoring data, and analyzes discrete data points to improve intervention effectiveness. Uses many forms of progress monitoring tools appropriately and accurately interprets results to adjust instruction accordingly.	

			4c. Ad	lapt and mod	ify ins	truction	n for the un	ique needs o	flearners		
SS		UNSAT	ISFACTORY	Progressi	NG	Pro	OFICIENT	EXEMPLA	ARY	EVIDENCE:	
EFFECTIVENESS	Plan for Special Learning Needs	Student information is not used to plan instruction for learners in the general education classroom who have special needs.		☐ Uses student informatis provided by CST data sources to plar learners with special	/IEP and for	informatinstructi	and uses student tion to plan on for students in eral education m who have special needs	☐ A system is in place accessing, retrievi organizing, and an information for place instruction for stuck special learning no	ng, alyzing anning dents with		
OF	Individual Student Plans	Fails to implement accommodations and/or modifications as specified in individual student plans.		☐ Implements required accommodations ar modifications outlin individual student p	nd/or ned in	accomm modifica	iately implements odations and/or ations as prescribed idual student plans.	☐ Uses individual stu (e.g., English Lan Learners, Gifted a	guage		
INDICATORS	Interdependence	☐ Resists or is passive in collaborating with others to implement and monitor individual student plans.		☐ Allows others to tak in directing, implen and monitoring ind student plans.	nenting	educator	ates with other rs to implement and individual student	☐ Forms partnerships interdependently a other educators to monitor and adjustudent plans.	s a team with continually		
											1
_		ard #4									
O.	Overall Scor	Score	Unsatisfacto	ry Progressing	Prog	ressing II	Proficient I	Proficient II	Proficient III	Exemplary	

Nan	ne:				Date:	
	P		ANCE STANDA ators establish a cult			
		should know and be abo	le to: and orderly learnin	ng environment.		
		UNSATISFACTORY	Progressing	PROFICIENT	EXEMPLARY	EVIDENCE:
Educ	Rules and Regulations	☐ Disregards, defies, or ignores school behavioral rules and regulations. Student safety is compromised by teacher's lack of compliance with emergency procedures. Is non-compliant and/or negligent with regard to supervision of students inside and outside the classroom setting.	□ Does not consistently reinforce school behavioral rules and regulations and/or is not clear about established procedures in emergency situations. Supervision of students inside and outside the classroom lacks an appropriate level of attention.	☐ Complies with school behavioral rules and regulations and established emergency procedures to insure student safety needs are met. The supervision of students both inside and outside the classroom is at an appropriate level of attention.	☐ Implements and continually reinforces all school behavioral rules and regulations and established emergency procedures to insure student safety needs are consistently met. Is fully engaged at all times with active supervision of students both inside and outside the classroom setting. There is evidence of students as active partners in assuming responsibility for enforcement of school rules.	
	Safe & Organized Environment	☐ The classroom arrangement is either unsafe or the use of space impedes learning.	☐ Creates an environment that is safe, but has a "neutral" feel to it. Limited attention has been given to use of space. The classroom arrangement, while not causing significant management problems, does not contribute to varied learning possibilities.	☐ The classroom environment is safe, organized and designed to support a student focus on learning purposes. Makes efficient use of available space.	☐ Establishes a comfortable, safe, and inviting learning environment that is organized to facilitate a focus on learning. Maximizes efficient use of all available space to support a variety of instructional purposes.	
INDICA	Physical Resources	☐ Uses physical resources (e.g., furniture arrangement, technology, learning stations) poorly and/or learning is not accessible to some students.	☐ The use of physical resources (e.g., furniture arrangement, technology, learning stations) limits engagement and do not necessarily promote learning activities that are accessible to all students.	☐ The use of physical resources (e.g., furniture arrangement, technology, learning stations) contributes to all students being able to access learning opportunities.	☐ Uses physical resources (e.g., furniture arrangement, technology, learning stations) optimally to ensure that all learning is equally accessible to all students. The physical arrangement of the classroom is flexible to maximize student engagement strategies. Takes into account individual needs of students when arranging the classroom environment.	s

			5b. Use effective cl	assroom managem	ent procedures.	
		Unsatisfactory	PROGRESSING	Proficient	EXEMPLARY	EVIDENCE:
INDICATORS OF EFFECTIVENESS	Routines and Procedures	☐ There are no established classroom routines and /or procedures are not reinforced. Students do not know classroom procedures resulting in confusion and a significant loss of wasted learning time characterized by student time off-task.	☐ Procedures to manage classroom routines are outlined, although they are inconsistently followed by the students and/or teacher. The teacher spends too much instructional time redirecting student behavior.	□ Procedures to manage routine tasks and materials are in place resulting in efficient practices that do not interfere with learning time. Routines and responsibilities for management of tasks is known to students and accomplished efficiently and in ways that do not contribute to "down time."	☐ Procedures to facilitate student management for carrying out routine tasks and materials management are in place resulting in highly efficient practices that maximize time for learning. Procedures and routines are efficiently managed by self-directed learners.	
	Learning Experiences and Activities	☐ Learning experiences and activities are disorganized and poorly managed.	☐ Learning experiences and activities are primarily managed by the teacher resulting in loss of learning time for some students who must wait for teacher directions. There are some inefficiencies in managing routine tasks that take time away from learning.	☐ Learning experiences and activities are routinely organized by the teacher in such a way that students can maximize time for learning.	☐ Learning experiences and activities are highly organized and efficiently facilitated by both the teacher and students who each assume responsibility for maximizing time for learning.	
	Independent and Cooperative Work	□ Procedures for independent and/or cooperative group work are not established and/or not reinforced resulting in considerable "downtime" where students are not productively engaged in learning. □ In the absence of known procedures, students spet time waiting for teacher direction in order to eng in independent work or cooperative group work		☐ Procedures for independent and/or cooperative group work are known in advance and most students are engaged throughout the lesson in purposeful learning.	☐ Students consistently assume responsibility for following procedures for independent and/or cooperative group work and hold themselves accountable for contributing productively to their own learning.	

5c. Effectively manage student behavior.

		**	-			-
		Unsatisfactory	Progressing	PROFICIENT	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Discipline Plan	☐ Has not established classroom rules and/or procedures. Standards of conduct are unclear to students. Visual supports are not posted.	☐ Most students seem to understand the classroom rules and standards of conduct. Visual supports are posted but not followed.	☐ Visual supports are posted and students can follow. Students can prepare and transition to the next activity with minimal prompting.	☐ Visual supports are clearly posted and students can follow. Students can transition with minimal to no prompting.	
OF	Re-direction Techniques	☐ Lessons have numerous disruptions. There is no evidence that the teacher works with educational team members to manage student behaviors.	☐ The teacher's repertoire of techniques to manage student behavior is limited; resulting in too much time spent redirecting student misbehavior. Teacher inconsistently works with the education team members to manage student behaviors.	☐ The teacher is skilled at using a variety of techniques to redirect students back to the task of learning. The teacher works alongside educational team members.	□The teacher consistently works alongside the educational team. The focus of discipline is to maximize student learning time and students show a respect for the rights of other students to learn.	
INDICATORS	Circulation During Instruction	☐ Remains basically ☐ Utilizes proximity to students stationary and is often during learning activities to		☐ Circulates during instruction and learning activities to support engagement, interact with students and monitor behavior and learning.	☐ Circulates during instruction and learning activities to interact with students, prompt student thinking and assess progress. Exhibits a heightened awareness of the learning that occurs in all areas of the classroom.	

$\it 5d.$ Foster collaboration and self-regulation in students.

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
TORS OF EFFECTIVENESS	Fosters Self-Regulation in Students	☐ Uses a one dimensional approach to directing student learning. Students are passive learners.	☐ Primary responsibility for the students staying on task and focused on learning rests with the teacher. The emphasis is more on the "teacher as worker."	☐ Fosters self-regulation in students so that they are able to take responsibility for staying on task and focusing on improving their performance. There is an emphasis on the "student as learner."	Develops self-regulating students who acknowledge they are being challenged academically and they assume responsibility for staying on task and focused on moving from one performance level to the next. There is a strong emphasis on the "student as producer."	
	Collaborative Decision Making	☐ Does not promote student collaboration or decision making.	☐ Uses a few strategies to engage students in collaborative activities that promote cooperation of students within the class.	☐ Engages all students in collaborative activities that promote communication, decision making and group responsibility to the classroom community.	☐ Facilitates the conditions under which students demonstrate strategies for collaboratively solving problems and engaging in decision making in the classroom and/or school community.	
INDICATORS	Student Leadership	☐ There is no evidence that student leadership opportunities are fostered.	☐ The teacher creates opportunities for individual students to have classroom responsibilities.	☐ Students are given opportunities for leadership in the classroom.	☐ There is strong evidence that the teacher fosters student leadership within the classroom and/or the school community.	

				5e. Promo	ote pos	sitive	and respect	ful rapport.				
		UNSAT	TISFACTORY	Progressin	G	Pi	ROFICIENT	Ехемр	LARY	I	EVIDENCE:	
EFFECTIVENESS	Student-to-Student Interactions	student interac charact conflic downs. interac classro	student-to-student student-to-student to interactions interactions that are characterized by conflict, sarcasm or put- an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions that are an occasional display of the student-to-student to to interactions the student to interactions th		to-studer are po Studer the dig	□ The teacher fosters student- to-student interactions that are polite and respectful. Student individuality and the dignity of each student is consistently maintained. □ The teacher fosters a classroom culture in which student-to- student interactions are highly respectful. As a class, students have learned to be supportive of one another's individuality and developmental levels. The dignity of each student is consistently maintained and honored.		student-to- ons are highly class, students be supportive individuality tal levels. The student is				
OF	Teacher-to-Student Interactions	Teacher-student interactions reflect a lack of rapport between the teacher and students.		☐ Teacher-student interactions are cordial, but may not transfer to positive teacher-student relationships.		☐ Teacher-student interactions are positive and respectful rapport is demonstrated. Positive teacher-student relationships serve as a model for student learning and practicing of behaviors that contribute to a learning community.		☐ Teacher-student interactions serve as a model of positive and respectful rapport. Positive teacher-student relationships promote the development of socially competent students who are able to demonstrate behaviors that contribute to a learning community.				
INDICATORS	Tolerance and Respect for Diversity	☐ The teacher does not teach or model tolerance strategies. Teacher actions/words embarrass and/or devalue students.		☐ The teacher is beginning to address issues related to tolerance and respect for cultural differences, although expectations may not be consistently enforced.		☐ The teacher incorporates lessons on teaching tolerance strategies to students fostering respect for multicultural students. The teacher reinforces high expectations for demonstrations of civility among members of the class.		☐ The teacher is intentional about teaching tolerance strategies and reinforces classroom interactions that are respectful of multicultural students. Students -demonstrate responsibility for ensuring high levels of civility among members of the class.				
					-	-						
_		ard #5 Score										
			Unsatisfactory	Progressing I	Progres	sing II	Proficient I	Proficient II	Proficient I	II I	Exemplary	
(omn	nents:										

Name:	-	Date:

PERFORMANCE STANDARD #6: LEADERSHIP

Professional educators have a responsibility for professional growth and positive leadership.

Educators should know and be able to:

6a. Understand their role and responsibility in implementing the District and/or Building Action Plan.

		Unsatisfactory	PROGRESSING	PROFICIENT	EXEMPLARY	Evidence:
INDICATORS OF EFFECTIVENESS	Leadership Skills	☐ Allows others to fulfill the goals and priorities outlined in the Building Action Plan.	☐ Works collaboratively with leadership to fulfill the goals and priorities outlined in the Building Action Plan.	☐ Actively participates in positively contributing to fulfillment of the goals and priorities outlined in the Building Action Plan by serving in a building leadership capacity (e.g., Department Chair, Grade Level Leader, Content Collaborator, Building Leadership Team, BAAC and/or building committees), and demonstrates Level I Leadership Skills.	☐ Assumes a positive role in seeking more effective, solution-oriented ways within the building and the district to fulfill the goals and priorities outlined in the District/Building Action Plan (e.g., member of the Building Leadership Team, may be a Department Chair, Grade Level Leader and/or serves on building or district level committees), and demonstrates Level II Leadership Skills.	
ATORS OF E	Collegial Partnerships	☐ Does not act in ways that reinforce the implementation of school improvement efforts.	☐ Maintains relationships with colleagues to fulfill duties that the school requires.	☐ Provides mutual support and cooperation with colleagues and administrators that contributes to improving the functioning of the school.	☐ Initiates positive relationships and forms collegial partnerships with colleagues, support staff, administrators, parents and others to contribute to the effective functioning of the school and/or programs within the district.	
INDIC	Focuses on Quality Instruction	☐ Engages in disagreements and/or is unsupportive of school improvement efforts.	☐ Supportive of the school's focus on improving the quality of instruction for students.	☐ Steps forward to support and promote the school's focus on improving the quality of instruction for all students.	☐ Works in mutually reinforcing ways to promote and protect the school's focus on improving the quality of instruction for all students. Displays a sense of selfefficacy.	

6b. Promote the concept of Professional Learning Communities/Professional Forums through collaboration and purposeful involvement.

		Unsatisfactory	PROGRESSING	Proficient	EXEMPLARY	Evidence:
EFFECTIVENESS	PLC Participation	□ Works in isolation with little evidence of collaboration with colleagues to implement the concepts of PLC's/professional forums (i.e. vertical and horizontal articulation, data meetings).	□ Requires additional skill development and practice for effectively implementing the concepts of PLC's/professional forums (i.e. vertical and horizontal articulation, data meetings).	☐ Actively participates in a PLC/professional forums (i.e. vertical and horizontal articulation, data meetings) to articulate the essential curriculum, design and gather relevant assessment data to inform instruction and implement and monitor effectiveness of intervention strategies.	□ Exhibits highly collaborative skills that support the PLC/professional forums (i.e. vertical and horizontal articulation, data meetings) members in working interdependently to achieve common goals, develop strategies to achieve those goals, gather and use relevant data and continuously learn from one another.	
INDICATORS OF EFFEC	Professional Inquiry	□ No time is devoted to dialogue with colleagues in PLC's/professional forums (i.e. vertical and horizontal articulation, data meetings) to improve student outcomes.	☐ Takes some initial steps to engage in dialogues with colleagues in PLC's/professional forums (i.e. vertical and horizontal articulation, data meetings).	☐ Actively participates in a culture of professional inquiry with colleagues to improve best practices in PLC's/professional forums (i.e. vertical and horizontal articulation, data meetings), stays focused and moves the discussion forward.	□ Facilitates dialogues that challenge self and others on the PLC/professional forums (i.e. vertical and horizontal articulation, data meetings) team to continually improve PLC/professional forums (i.e. vertical and horizontal articulation, data meetings) effectiveness (e.g., engaging in collective inquiry on questions specifically linked to student achievement, use of protocols, engaging in action research and practicing sense-making).	
I	Professional Learning	☐ Makes no effort to share knowledge with others or to contribute productively to the professional learning of the team.	☐ Exchanges ideas with other teachers and members of the team regarding such things as instructional materials and teaching strategies.	☐ Volunteers to participate in school or district professional learning making an important contribution to the work of the team.	☐ Shares best practice strategies with others through informal conversations modeling or conducting professional development both inside and outside the school and/or district.	

				6c. C	Contin	ue pro	ofessional g	rowth.			
		UNSAT	ISFACTORY	Progressing	G	Pr	ROFICIENT	Ехемр	LARY	EVIDENCE:	
OF EFFECTIVENESS	Life-long Learning	☐ Does no profess develop other th renewa	ional pment activities nan for licensure	☐ Participates in profession development opportung ain new skills. Seeks improve teaching prace	to	improv practic profess opport	y reflects on ying teaching es, seeking new sional development unities to grow sionally.	☐ Challenges self to professionally pevidence of life Evidence of life is integrated integrated integrated practices enhance effectiveness.	oroviding -long learninglong learning to teaching		
	Mentorship and Peer Feedback		t seek or accept ck from mentors s.	☐ Seeks and accepts supp from a mentor and/or		of othe	ely impacts the work er educators through - redback.	☐ Serves as a skille other educators, discretion. Tak role -by giving and/or establish opportunities to practices that ar students	at principal es leadership peer feedback ing- be observed on		
INDICATORS	Performance Goal Setting	goals for difficult evidence or meet	v performance or self and/or has lty providing ce of monitoring ting individual nance goals.	☐ Develops individual performance goals and monitors as required.	1	measu goals t buildir a strate	hes individual, rable performance hat align with the ng action plan and has egy for monitoring rogress in reaching goals.	☐ Establishes chall- individual, mea performance go and/or exceed tl district/building monitors own p reaching these g	surable als that meet ne goals in the action plan and rogress in		
-	Standa										
O	verall	Score	Unsatisfactory	Progressing I	Progres	ssing II	Proficient I	Proficient II	Proficient III	Exemplary	

Name:	Date:
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PERFORMANCE STANDARD #7: PROFESSIONAL RESPONSIBILITIES

Professional educators have a responsibility to the profession, district, parents, students and the public.

Educators should know and be able to:

7a. Adhere to federal laws, state statutes and regulations pertaining to education, the Board of Education (BOE) policies, and school rules

		Unsatisfactory	PROGRESSING	Proficient	EXEMPLARY	EVIDENCE:
CTIVENESS	Legal and Professional Responsibilities	☐ Disregards or has no awareness of legal and professional responsibilities pertaining to education.	☐ Has a limited understanding and seeks to raise awareness of their legal and professional responsibilities pertaining to education.	☐ Understands and abides by the legal and professional responsibilities pertaining to education.	☐ Fully understands, abides by and supports the legal and professional responsibilities pertaining to education. The teacher acts proactively in seeing that colleagues comply with standards of excellence.	
OF EFFE	Compliance	☐ Does not comply with school rules and district policies and procedures.	☐ Inconsistently complies with school rules and district policies and procedures.	☐ Complies fully with school rules and district policies and procedures.	☐ Complies with school rules and district policies and procedures. Actively contributes to solutions that promote effective implementation of policies and procedures.	
INDICATORS	Confidentiality	☐ Disregards the legal and professional aspects of confidentiality practices.	☐ Seeks clarification and understanding of confidentiality practices. Takes initiative to do research, ask questions, and communicate with colleagues about best practice with regard to confidentiality laws.	☐ Maintains the legal and professional aspects of confidentiality practices. Has a working knowledge of the law as evidenced by the decisions made regarding how, when, where, why, and with whom confidential information is shared and stored.	☐ Demonstrates respect for and prohibits others from sharing confidential information inappropriately. Acts in reinforcing ways to support decisions made regarding how, when, where, why, and with whom confidential information is shared and stored.	

7b. Demonstrate professionalism

		Unsatisfactory	Progressing	Proficient	EXEMPLARY	EVIDENCE:
EFFECTIVENESS	Respectful Workplace	☐ Exhibits disrespectful behavior when interacting with students, parents, staff and/or the community. Violates respectful workplace behaviors.	☐ Interactions with students, parents, staff and the community are neutral. Complies with respectful workplace behaviors.	☐ Consistently models respect for others when interacting with students, parents, staff and the community. Models respectful workplace behaviors.	☐ Promotes a culture focused on exemplifying respect for others. Adheres to high standards of professionalism characteristic of respectful workplace behaviors.	
ATORS OF EFF	Honesty and Integrity	☐ Displays unethical or dishonest conduct when dealing with students, parents and/or colleagues.	☐ Uses poor judgment when dealing with students, parents and/or colleagues.	☐ Deals with students, parents and/or colleagues with honesty and integrity.	☐ Displays the highest level of ethical and professional conduct acting honestly and with integrity when dealing with students, parents, colleagues and/or the community.	
INDICATO	Other Duties as Assigned	☐ Absent from assignment and assigned duties and/or is habitually late.	☐ Performs assignment and other duties as assigned. Is usually present and on time.	☐ Assumes responsibility for the successful implementation of their assignment and other duties as assigned. Is present and on time.	☐ Assumes full responsibility for, and improves upon, the effective and efficient implementation of their assignment and other duties as assigned.	

Poorly communicates to students, staff, families, colleagues and/or the community. Communication neither is accurate, understandable nor is it sent in a timely fashion. Makes limited contributions when identifying and seeking solutions to issues. Solutions may even have an adverse impact. Described with a difficult problem. Communication methods adequately using oral, written and/or electronic methods. Consistently communicates clear, understandable and accurate information in an efficient and timely manner with multiple audiences using a variety of communication methods. Consistently communicates clear, understandable and accurate information in an efficient and timely manner with multiple audiences using a variety of communication methods. Actively participates to identifying and seek solutions using conflict resolution and decision making strategies that effectively address building or academic issues. Facilitates and models strategies for identifying and seeking solutions to building/district level professional and/or academic issues. Actively participates to identify and seek solutions using conflict resolution and decision making strategies that effectively address building or academic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and accademic issues. Actively participates to identify and seek solutions using conflict resolution and		Unsati	SFACTORY	Progressing	3	Pro	FICIENT	EXEMPLA	ARY	EVIDENCE:
Solutions to issues. Solutions may even have an adverse impact. Solutions to effectively address building or academic issues. Solutions to effectively address building or academic issues. Solutions to building/district level professional and/or academic issues. Solutions to building/district level professional and/or academic issues. Anticipates and diffuses conflicts using a variety of communication methods, as well as conflict resolution techniques. Is a calming presence when faced with	Communication	students colleagu commur Commur is accura understa	☐ Poorly communicates to students, staff, families, colleagues and/or the community. Communication neither is accurate, understandable nor is it ☐ Communicates information adequately using oral, written and/or electronic methods.		clear, understandable and accurate information in an efficient and timely manner with multiple audiences using a variety of		diverse audiences in a manner that supports the welfare and success of students and the organization. Communication serves to advance understanding in challenging			
becomes defensive when faced with a difficult problem. becomes defensive when faced with a difficult problem. others to maintain composure in the face of composure in the face of conflict or difficult situations. maintaining professional complicts using a variety of communication methods, as well as conflict resolution techniques. Is a calming presence when faced with	Conflict Solution	Minimal involvement in identifying and seeking solutions to issues. Solutions may even have an adverse impact.		when identifying and seeking solutions to effectively address building or academic		identify and seek solutions using conflict resolution and decision making strategies that effectively address building or		for identifying and seeking solutions to building/district level professional and/or		
connect or changes.	Professional Composure	becomes defensive when faced with a difficult		others to maintain composure in the face of		maintaining professional composure in the face of conflict or difficult		conflicts using a variety of communication methods, as well as conflict resolution techniques. Is a calming		
Standard #7		l Score	Unsatisfactory	Progressing I	Progr	essing II	Proficient I	Proficient II	Proficient II	I Exemplary