



ABC MEDICAL CENTER

Executive Summary/Synopsis

The VP of Administration from ABC Medical Center*, a Philadelphia-area hospital, must decide how to proceed after a complicated birth resulted in the loss of a child.

Background

An experienced OB/GYN, Dr. Allen, and the hospital team were delivering a family's third child. During delivery, complications arose. The delivery team assisting Dr. Allen were unified in their opinion that the baby had to be born via cesarean section. Dr. Allen vehemently disagreed. Dr. Allen briefly discussed the need to use forceps with the mother, to avoid a c-section delivery. The mother was suffering, and she had lost a lot of blood. Dr. Allen used forceps during the birth incorrectly and the baby died shortly after birth.

The American Congress of Obstetrics and Gynecology (ACOG) affirmed the use of forceps in recent years; however, the mother must provide informed consent, and the use of the forceps must outweigh the risk to the mother and baby. The delivery team did not hear the mother consent to the use of the forceps; Dr. Allen insists that the mother provided informed consent prior to the use of the forceps.

Given the guidance from the ACOG, the disagreement about whether consent was obtained and the death of the newborn, the VP of Administration immediately pulled hospital privileges from Dr. Allen, meaning she was not able to perform deliveries at ABC Medical. Based on the hospital's relationships with the other facilities in the region, and due to insurance requirements, pulling the privileges meant the doctor would not be able to practice at most hospitals in the region.



Hundreds of letters poured into the 25 members of the hospital board, requesting that they reinstate the well-loved OB/GYN. Stories of successful deliveries and pictures of happy families who raved about the doctor's care for their multiple births addressed the legacy and positive impact the doctor had on the community. Families scheduled to deliver their children in the coming months raised concerns about the change from their trusted doctor to a new one in mid-pregnancy.

In the community surrounding the hospital, members of the ABC Medical Center leadership team and board members knew the family impacted by the death of the child, Dr. Allen and many other impacted families as friends and neighbors. Together the entire community was grieving the loss of the child and designing a path forward.

Case (Problem)

The hospital board must decide whether to reinstate Dr. Allen's hospital privileges.

In weighing the impact of the doctor's negligence against the successful deliveries of several hundred other children, what does their vow to respect the sanctity of life call them to do?

*Name of the hospital has been changed.



- ❖ Teams will present to judges in the VJM Performing Arts Center on December 7th
- ❖ Presentation materials must be emailed to Kristen Davis at kdavis@vjmhs.org by 8:00 am on Friday, December 6th
- ❖ Each team will have 10 mins to present
- ❖ Judges will have 5 mins for Q&A at the end
- ❖ Each presentation must contain the following elements (no more than 6 slides total)
 - Team Name and introduction
 - Background Summary
 - Description of the Ethical Challenge
 - Recommendation & Justification
 - Share how your faith guided you in your recommendation

EVALUATION

- ❖ Teams will present to a panel of judges who will score presentations
- ❖ The rubric will be based on concepts within two areas: Content of the Presentation, and Presentation Skills
- ❖ Content of the Presentation will include concepts such as effective description of the ethical dilemma, knowledge of applied ethics within a business setting, and thorough presentation of case information
- ❖ Presentation Skills will include concepts such as thoughtful organization of ideas, effective speaking and professional manner, and judge Q&A responses
- ❖ Points will be deducted for grammatical errors and/or incomplete slides
- ❖ Points will be deducted for presentations over 10 minutes

DRESS CODE

- ❖ Similar to other non-athletic student competitions, such as Forensics and Mock Trial, students should dress in business attire or something similar (blazers, ties, business dresses, etc.)
- ❖ No jeans, sweats, t-shirts, sneakers, casual sandals