

**FACILITIES MASTER PLAN PHASE II IMPLEMENTATION**  
**Monthly Report – February 2024**



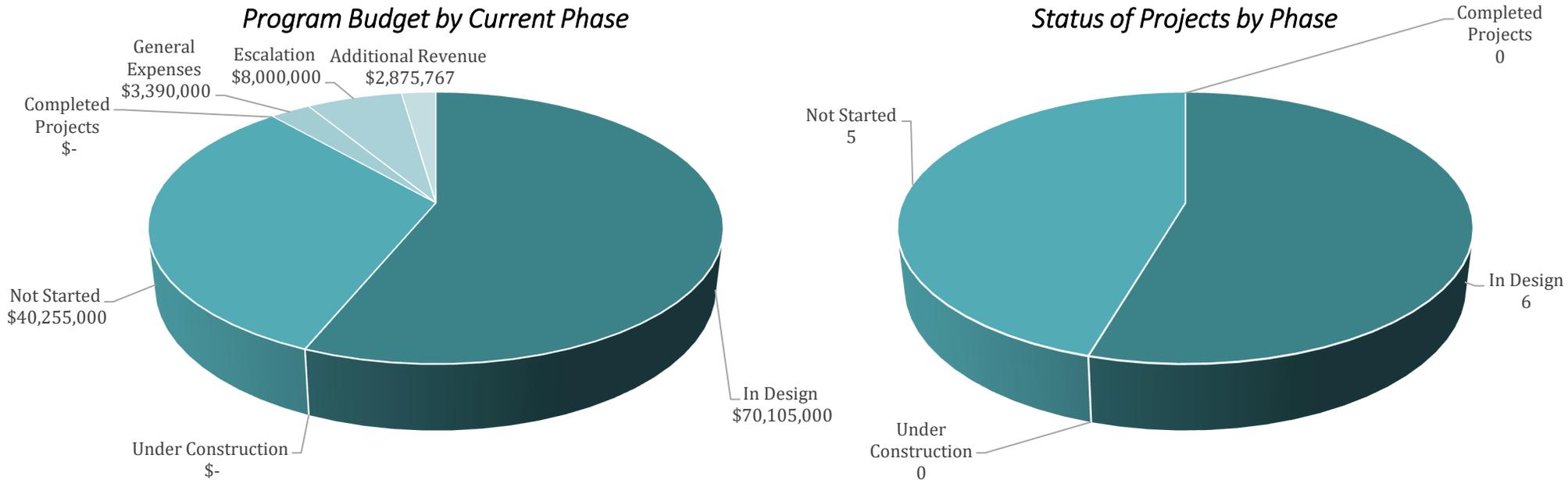
**PROJECT ADVOCATES**

*Your Project. Our Passion.*



# Westside Community Schools Facilities Master Plan Bond Phase II

## Status of Projects by Phase – February 2024



Project Phase	# of Projects	Overall Budget	Committed Budget	% Committed
In Design	6*	\$70,105,000	\$5,137,433	7.3%
Under Construction	0	\$-	\$-	0.0%
Not Started	5	\$40,255,000	\$479,730	1.2%
Completed Projects	0	\$-	\$-	0.0%
General Expenses	0	\$3,390,000	\$2,978,955	87.9%
Escalation	0	\$8,000,000	\$-	0.0%
Additional Revenue	0	\$2,875,767	\$378,198	13.2%
<b>TOTAL</b>	<b>11*</b>	<b>\$124,625,767**</b>	<b>\$8,974,316</b>	<b>7.2%</b>

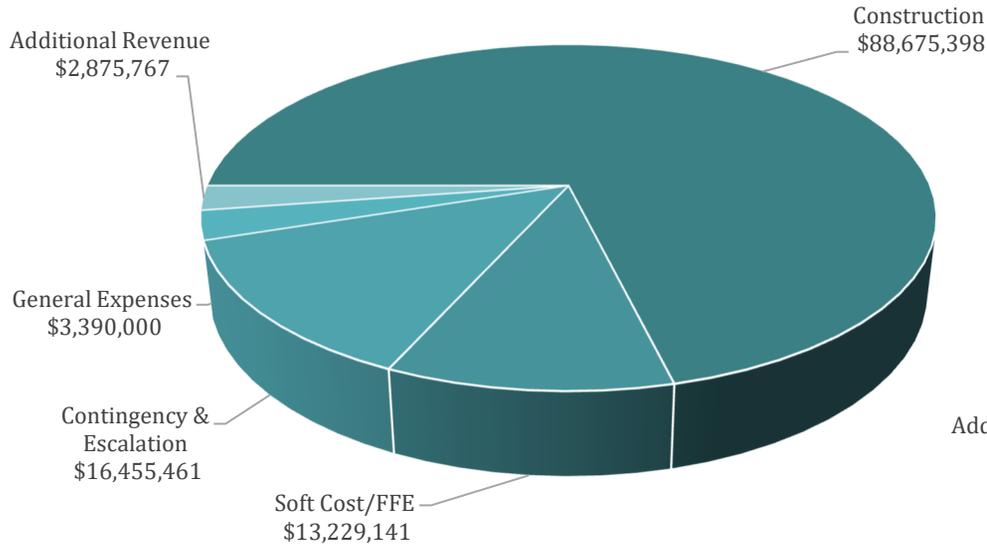
\*Total number of projects increased from 10 to 11 with the addition of the Security Project.  
 \*\*Overall budget will increase each month with the accrual of Bond Interest



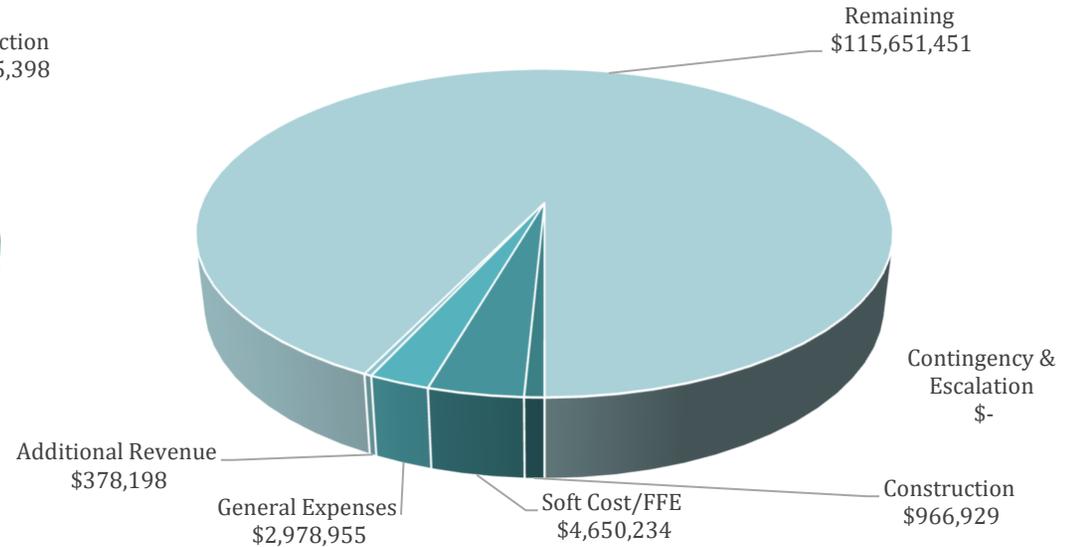
# Westside Community Schools Facilities Master Plan Bond Phase II

## Status of Overall Program Budget – February 2024

*Overall Budget*



*Committed Cost*



Overall Program Budget Categories	Overall Budget	Committed Cost	% Committed
Construction	\$88,675,398	\$966,929	1.1%
Soft Cost/FFE	\$13,229,141	\$4,650,234	35.2%
Contingency & Escalation	\$16,455,461	\$-	0.0%
General Expenses	\$3,390,000	\$2,978,955	87.9%
Additional Revenue	\$2,875,767	\$378,198	0.0%
<b>TOTAL</b>	<b>\$124,625,767</b>	<b>\$8,974,316</b>	<b>7.2%</b>

## OVERALL BOND PROGRAM



### Summary:

The BOE commissioned an assessment of district facilities in May 2013. This assessment was completed and presented to the BOE in May 2014. The District created a community Task Force to prioritize the projects for Phase II of the Master Plan in 2022. In May 2023, the Westside Community approved a \$121.0 million bond issue with a 63% majority vote. Project Advocates was hired by the District to provide program management services for the implementation of Phase II of the Facilities Master Plan. The value of the work associated with Phase II is \$121.0 million, with the work being completed from FY 2023 through FY 2028. The funds from Phase II will be used to complete new elementary schools at Hillside, Westgate, and Loveland. The funds will also be used for an expanded eating area and infrastructure needs at the middle school and high school; master planning, new gym/storm shelter for Rockbrook and Paddock Road elementary schools; new mechanical and building envelope at Westbrook elementary school; ADA and mechanical updates at the district office; infrastructure improvements at Underwood Hills.

OVERALL BOND	BUDGET	PROJECTED COST	COMMITTED COST	PAID TO DATE
ABC Building	\$2,425,000	\$2,425,000	\$536,690	\$127,340
WHS	\$13,580,000	\$13,580,000	\$665,143	\$356,530
Hillside	\$26,190,000	\$26,190,000	\$1,611,727	\$494,972
Loveland	\$23,280,000	\$23,280,000	\$96,960	\$-
WMS	\$4,850,000	\$4,850,000	\$726,630	\$241,545
Paddock Road	\$3,395,000	\$3,395,000	\$34,900	\$-
Rockbrook	\$3,395,000	\$3,395,000	\$38,620	\$-
Underwood Hills	\$970,000	\$970,000	\$-	\$-
Westbrook	\$9,215,000	\$9,215,000	\$309,250	\$14,397
Westgate	\$22,310,000	\$22,310,000	\$1,587,318	\$337,912
Security Project	\$750,000	\$750,000	\$9,925	\$-
General Expenses	\$3,390,000	\$3,390,000	\$2,978,955	\$371,776
Escalation	\$8,000,000	\$8,000,000	\$-	\$-
Additional Revenue	\$2,875,767	\$2,875,767	\$378,198	\$378,198
<b>Total</b>	<b>\$124,625,767</b>	<b>\$124,625,767</b>	<b>\$8,974,316</b>	<b>\$2,322,670</b>

### *Community Comments*

Community meetings for Hillside, Westgate, and the Middle School have been scheduled.  
 Hillside – May 15, 2024 at 6:00 PM  
 Westgate – May 8, 2024 at 6:00 PM  
 WMS – May 22, 2024 at 6:00 PM

### *Project Updates*

- Design meetings continued for Hillside, Westgate, ABC Building, Westside Middle School, and Westside High School.
- Hillside CMR contractor approved by the BOE in February.
- Westgate Elementary School and the ABC building Design Development plans approved to the BOE in February 2024.
- Westside High School restroom renovation plans have been issued for bid and bids are due March 13, 2024
- Security film RFP has been issued and bids are due March 14, 2024.



# HILLSIDE ELEMENTARY



## Summary:

Based upon a facilities task force that was completed in December of 2022, Hillside Elementary will be replaced by a new three-section school located on the same site as the current Hillside Elementary School (7500 Western Avenue, Omaha NE, 68114). The current Hillside Elementary School will be decommissioned and razed after the completion of the new school.

This new school will be approximately 64,700 sf and incorporate historical attributes and/or materials from the existing elementary school. It will include: a separate cafeteria and gymnasium, dedicated elective classroom space, improved drop off and pick up access, upgraded security and entrance vestibules, improved ADA access, and the construction of FEMA-rated storm shelters. The new elementary school will need to be designed to allow project-based learning areas. It must also provide a safe, healthy, and secure environment for educators, learners, and staff.

<b>Project Updates</b>	<b>Community Comments</b>
<ul style="list-style-type: none"> <li>Hillside CMR contractor approved by the BOE in February.</li> <li>DAC meeting continued and focused on interior and exterior finish materials.</li> <li>Design Development plans to be presented to the Board of Education for approval on March 4, 2024.</li> </ul>	<ul style="list-style-type: none"> <li>Community meeting scheduled for May 15, 2024.</li> <li>Pickup and drop off currently causes issues on Western Ave.</li> <li>The mature trees on the south end of the property are desired to remain.</li> </ul>
	<h3 data-bbox="1402 922 1696 959"><b>Project Milestones</b></h3> <ul style="list-style-type: none"> <li>Design completion – April 2024</li> <li>Start construction – May 2024</li> <li>Complete new school – December 2025</li> <li>Move into new school – January 2026</li> <li>Raze old school – June 2026</li> </ul>

	<b>BUDGET</b>	<b>PROJECTED COST</b>	<b>COMMITTED COST</b>
Construction	\$21,021,650	\$22,000,372	\$42,372
Soft Cost/FFE	\$3,257,165	\$3,257,165	\$1,569,355
Contingency	\$1,911,185	\$932,463	\$-
<b>PROJECT TOTAL</b>	<b>\$26,190,000</b>	<b>\$26,190,000</b>	<b>\$1,611,727</b>

<b>GENERAL INFORMATION</b>	
Architect:	APMA
Construction Manager:	Boyd Jones
Project Phase:	In Design

# WESTGATE ELEMENTARY



**Summary:**

Based upon a facilities task force that was completed in December of 2022, Westgate Elementary will be replaced by a new two-section school located on the same site as the current Westgate Elementary School (7802 Hascall Street, Omaha NE, 68124). The current Westgate Elementary School will be decommissioned and razed after the completion of the new school.

This new school will be approximately 54,500 sf and incorporate historical attributes and/or materials from the existing elementary school. It will include: a separate cafeteria and gymnasium, dedicated elective classroom space, improved drop off and pick up access, upgraded security and entrance vestibules, improved ADA access, and the construction of FEMA-rated storm shelters. The new elementary school will need to be designed to allow project-based learning areas. It must also provide a safe, healthy, and secure environment for educators, learners, and staff.

<b><i>Project Updates</i></b>	<b><i>Community Comments</i></b>
<ul style="list-style-type: none"> <li>• DAC meetings have continued, focusing on the exterior and interior finish materials.</li> <li>• Coordination with Vrana on project phasing has begun.</li> <li>• Pipal Park community Center Hazardous materials testing was completed.</li> <li>• Coordination with relocation of the food pantry, clothing closet, and transitional services is ongoing.</li> </ul>	<ul style="list-style-type: none"> <li>• Community meeting scheduled for May 8, 2024.</li> <li>• Traffic concerns on Hascall Street.</li> <li>• Desire to retain the mature trees on the site.</li> <li>• Desire to retain the building cornerstone.</li> </ul>
	<p style="text-align: center;"><b><i>Project Milestones</i></b></p> <ul style="list-style-type: none"> <li>• Design completion – April 2024</li> <li>• Start construction – May 2024</li> <li>• Complete new school – December 2025</li> <li>• Move into new school – January 2026</li> <li>• Raze old school – June 2026</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$17,717,374	\$18,200,000	\$26,027
Soft Cost/FFE	\$2,541,738	\$2,480,784	\$1,561,291
Contingency	\$2,050,888	\$1,629,216	\$-
<b>PROJECT TOTAL</b>	<b>\$22,310,000</b>	<b>\$22,310,000</b>	<b>\$1,587,318</b>

GENERAL INFORMATION	
Architect:	TACK Architects
Construction Manager:	Vrana
Project Phase:	In Design



# WESTSIDE MIDDLE SCHOOL



## **Summary:**

Based upon a facilities task force that was completed in December of 2022, Westside Middle School will be renovated to expand the cafeteria and upgrade the mechanical systems in those spaces.

Students will remain in the facility during the addition and renovation.

The expansion will expand the seating capacity from 250 to ~375 students and will enhance natural light and views into the space. Existing energy systems and utilities will be modified as required for the cafeteria expansion.

<b><i>Project Updates</i></b>	<b><i>Community Comments</i></b>
<ul style="list-style-type: none"> <li>• Hausmann and Design consultants are working on utility coordination.</li> <li>• Construction drawings are scheduled to be issued at the end of March 2024.</li> </ul>	<ul style="list-style-type: none"> <li>• Community meeting scheduled for May 22, 2024.</li> <li>• Review possibility of outdoor space for students.</li> </ul>
	<b><i>Project Milestones</i></b>
	<ul style="list-style-type: none"> <li>• Design completion – April 2024</li> <li>• Start construction – May 2024</li> <li>• Complete addition and renovation – March 2025</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$4,000,000	\$4,000,000	\$286,980
Soft Cost/FFE	\$550,000	\$601,000	\$439,650
Contingency	\$300,000	\$249,000	\$-
<b>PROJECT TOTAL</b>	<b>\$4,850,000</b>	<b>\$4,850,000</b>	<b>\$726,630</b>

GENERAL INFORMATION	
Architect:	BVH
Construction Manager:	Hausmann
Project Phase:	In Design

# ABC BUILDING



**Summary:**

Based upon a facilities task force that was completed in December of 2022, the ABC Building will be renovated to provide vertical circulation and upgrade the mechanical systems.

Staff will remain in the facility during the addition and renovation.

<b><i>Project Updates</i></b>	<b><i>Community Comments</i></b>
<ul style="list-style-type: none"> <li>• Construction documents are schedule to be completed at the end of March 2024.</li> <li>• An all-staff meeting was held at the ABC office to review the current plans and discuss construction impacts.</li> <li>• Hausmann issued and early bid package for HVAC, Plumbing, and the LULA lift. Bids will be reviewed in March and a limited notice to proceed will be issued.</li> </ul>	
	<p style="text-align: center;"><b><i>Project Milestones</i></b></p> <ul style="list-style-type: none"> <li>• Design completion – April 2024</li> <li>• Start construction – May 2024</li> <li>• Complete addition and renovation – December 2024</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$2,000,000	\$2,003,500	\$330,050
Soft Cost/FFE	\$250,000	\$266,500	\$206,640
Contingency	\$175,000	\$155,000	\$-
<b>PROJECT TOTAL</b>	<b>\$2,425,000</b>	<b>\$2,425,000</b>	<b>\$536,690</b>

GENERAL INFORMATION	
Architect:	BCDM
Construction Manager:	Hausmann
Project Phase:	In Design

# WESTSIDE HIGH SCHOOL



## Summary:

Based upon a facilities task force that was completed in December of 2022, the Westside High School Building will be renovated to expand the cafeteria and upgrade plumbing systems. The expansion will expand the seating capacity to 550 students and will improve serving area flow. The new space will provide diversity in seating choices. Bathroom remodels will include new waste and vent piping and new bathroom configuration.

Students will remain in the facility during the addition and renovation. Renovations are being planned over the summer months. The bond work will be split into two projects to align with the high school foundation project. One project will be the bathroom renovations and this work is scheduled to occur during the summers of 2024 and 2025. The second project will include the locker room renovations and cafeteria expansion. This project is scheduled to start in the summer of 2026.

<i><b>Project Updates</b></i>	<i><b>Community Comments</b></i>
<ul style="list-style-type: none"> <li>The Bathroom project was issued for general contractor bidding in February, 2024. Bids are due March 13, 2024.</li> <li>Staff meetings continued to progress the locker room and cafeteria design.</li> </ul>	<ul style="list-style-type: none"> <li>Maintain exterior views in the cafeteria.</li> <li>Enhance cafeteria traffic flow.</li> <li>Provide a variety of seating options.</li> </ul>
	<i><b>Project Milestones</b></i>
	<ul style="list-style-type: none"> <li>Design completion – April 2024</li> <li>Start construction – May 2024</li> <li>Summer construction projects in 2024, 2025, 2026, and 2027</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$11,200,000	\$11,200,000	\$-
Soft Cost/FFE	\$1,620,000	\$1,620,000	\$665,143
Contingency	\$760,000	\$760,000	\$-
<b>PROJECT TOTAL</b>	<b>\$13,580,000</b>	<b>\$13,580,000</b>	<b>\$665,143</b>

GENERAL INFORMATION	
Architect:	BVH
Construction Manager:	TBD
Project Phase:	In Design

# WESTBROOK ELEMENTARY SCHOOL



**Summary:**

Based upon a facilities task force that was completed in December of 2022, the Westbrook Elementary School will be renovated. The renovations will include ne window system and HVAC Upgrades.

The Westbrook chiller will need to be replaced prior to the rest of the bond work as it is no longer fully functioning.

<b><i>Project Updates</i></b>	<b><i>Community Comments</i></b>
<ul style="list-style-type: none"> <li>• Chiller replacement contract was executed. Work to be done in summer of 2024.</li> <li>• Equipment has been ordered.</li> <li>• Project Advocates held a planning meeting with Fluid Mechanical.</li> </ul>	
	<p style="text-align: center;"><b><i>Project Milestones</i></b></p> <ul style="list-style-type: none"> <li>• Chiller Replacement – Summer of 2024</li> <li>• Design completion – Spring of 2025</li> <li>• Start construction – Spring of 2025</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$7,600,000	\$7,600,000	\$281,500
Soft Cost/FFE	\$860,000	\$860,000	\$27,750
Contingency	\$755,000	\$755,000	\$-
<b>PROJECT TOTAL</b>	<b>\$9,215,000</b>	<b>\$9,215,000</b>	<b>\$309,250</b>

GENERAL INFORMATION	
Architect:	TBD
Construction Manager:	TBD
Project Phase:	Not Started



## SECURITY ENHANCEMENT PROJECT

**Summary:**

Westside Community School District engaged a Design Advisory Committee (DAC) made up of administration, teachers, and community members to review District facilities regarding physical safety and security and provide design recommendations. Morrissey Engineering was hired in the fall of 2023 to review and update the District’s security assessment completed in Bond Phase I. The Assessment made District wide recommendations that were reviewed by the DAC. The security enhancement project will be funded by the interest generated from the bond issuance.

<b><i>Project Updates</i></b>	<b><i>Community Comments</i></b>
<ul style="list-style-type: none"> <li>The BOC recommended approval of funding for the security enhancement project to the BOE on February 12, 2024.</li> <li>The BOE approved the security enhancement project at the February 20, 2024 board meeting.</li> <li>A bid package for window security film has been issued and bids are due in March 2024.</li> </ul>	<div style="text-align: center; padding: 10px;"><b><i>Project Milestones</i></b></div> <ul style="list-style-type: none"> <li>Issue Window Film RFP – February 28, 2024</li> <li>Design technology solutions – April 2024</li> <li>Install recommendations – June - August 2024</li> </ul>

	BUDGET	PROJECTED COST	COMMITTED COST
Construction	\$419,000	\$419,000	\$-
Soft Cost/FFE	\$318,500	\$318,500	\$9,925
Contingency	\$12,500	\$12,500	\$-
<b>PROJECT TOTAL</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$9,925</b>

<b>GENERAL INFORMATION</b>	
Architect:	TBD
Construction Manager:	TBD
Project Phase:	Not Started



**Master Project Summary Dates**

Project	DESIGN PROCESS										CMR PROCESS							BOE		
	Design RFP Issued	Preproposal Meeting	RFP Due	Architect		Architect BOE		BOE Concept Approval	BOE SD Update	BOE DD Approval	BOE CMR process Approval	District Issue CMR RFQ	RFQ Due	CMR Short list meeting	CMR Interviews	CMR Selection	CMR Contract		Architect shortlist / Interview	CMR Shortlist / Interview
				Shortlist	Interviews	Approval	Approval										BOE Approval	GMP BOE Approval		
Hillside	05/10/23	05/17/23	06/08/23	06/09/23	06/14/23	07/17/23	10/17/23	12/11/23	03/04/24	11/20/23	12/04/23	01/10/24	01/12/24	01/19/23	01/24/24	02/05/24	06/10/24	MVG / DB	SR/MVG	
Westgate	05/10/23	05/17/23	06/08/23	06/12/23	06/15/23	07/17/23	10/02/23	11/06/23	02/20/24	10/17/23	10/30/23	11/30/23	12/04/23	12/08/23	12/08/23	01/16/24	06/10/24	MVG / DB	AY/AY	
WMS	06/12/23	06/20/23	07/11/23	07/13/23	07/24/23	08/07/23	10/17/23	10/17/2023**	01/16/24	11/06/23	11/07/23	12/08/23	12/12/23	12/19/23	12/22/23	01/16/24	04/22/24	KK / MVG	KK / MVG	
ABC	06/12/23	06/20/23	07/11/23	07/13/23	07/27/23	08/07/23	11/06/23	11/6/2023**	02/05/24	11/06/23	11/07/23	12/08/23	12/13/23	12/20/23	12/22/23	01/16/24	04/22/24	KK / AY	MVG / KK	
WHS Bathrooms	07/11/23	06/18/23	08/08/23	08/15/23	08/23/23	09/05/23	11/06/23	11/6/2023**	01/16/24	HARD BID IN FEBRUARY OF 2024. AWARD MARCH 2024							03/18/24	/ MVG		
WHS Locker room and Café	07/11/23	06/18/23	08/08/23	08/15/23	08/23/23	09/05/23	01/16/24	01/16/24	04/22/24	03/15/25	03/16/25	04/16/25	04/19/25	04/23/25	04/25/25	05/01/25	09/15/25	/ MVG		
Westbrook	04/01/24	04/11/24	04/26/24	04/29/24	05/08/24	05/13/24	08/11/24	10/10/24	01/08/25	08/31/24	10/11/24	11/11/24	11/14/24	11/18/24	11/20/24					
Paddock Road	03/04/24	03/12/24	03/28/24	04/03/24	04/09/24	04/22/24	07/15/24	09/20/24	12/06/25	08/04/24	09/21/24	10/22/24	10/27/24	11/01/24	11/03/24					
Rockbrook	03/04/24	03/12/24	03/28/24	04/04/24	04/10/24	04/22/24	07/15/24	09/20/24	12/06/25	08/04/24	09/21/24	10/22/24	10/27/24	11/01/24	11/03/24					
Underwood Hills	05/06/24	05/14/24	05/31/24	06/03/24	06/11/24	07/15/24	10/13/24	12/12/24	02/10/25	11/02/24	12/13/24	01/13/25	01/16/25	01/20/25	01/22/25					
Loveland	01/04/25	01/28/25	01/28/25	01/31/25	02/04/25	02/10/25	06/01/25	08/15/25	11/25/25	08/01/25	08/19/25	09/19/25	09/23/25	09/27/25	09/29/25					
WHS Foundation Addition and Renovation								12/11/23	02/05/24	09/05/23	08/03/23	09/07/23	09/08/23	09/14/23	09/15/23	10/17/23	02/20/24		BM / BM	

APPROVED  
SCHEDULED

\*All dates are tentative and subject to change based on design progress.

\*\* Concept presentation included schematic design

BOE = Board of Education  
SD = Schematic Design  
DD = Design Development  
CMR = Construction Manager at Risk  
RFQ = Request for Qualifications  
GMP = Guaranteed Maximum Price



**Bond Phase II Project Status**

Project	Design					Construction					
	Design Procurement	Concept	Schematic	Design Development	Construction Documents	Contractor Procurement	Bidding	Construction	Sitework	Closeout	11 month Warranty
Hillside Elementary School											
Westgate Elementary School											
Westside Middle School Cafeteria Expansion											
ABC Building Renovations											
Westside High School											
Bathroom Renovations											
Locker Room Renovations											
Cafeteria Expansion											
Foundation Project (NON BOND)											
Westbrook Elementary School Façade and HVAC Replacement											
Paddock Road Elementary School Gym & ECC											
Rockbrook Road Elementary School Gym & ECC											
Underwood Hills Infrastructure upgrades											
Loveland Elementary School											

COMPLETE
IN PROGRESS
FUTURE



**Bond Phase II Design/Construction Schedule**

Project	2023												2024												2025												2026												2027												2028					
	May	June	July	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March	April	May	June				
<b>Hillside Elementary School</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Westgate Elementary School</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>ABC Building Renovations</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Westside Middle School Cafeteria Expansion</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Westside High School</b>																																																																		
<b>Bathroom Renovations</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Locker Room Renovations</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Cafeteria expansion</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Foundation Project</b>																																																																		
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<b>Paddock Road Elementary School Gym &amp; ECC</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
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<b>Rockbrook Elementary School Gym &amp; ECC</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
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<b>Westbrook Elementary School Façade and HVAC Replacement</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					
<b>Underwood Hills Infrastructure Upgrades</b>																																																																		
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<b>Loveland Elementary School</b>																																																																		
Design	[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]												[Green bars]					
Construction	[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]												[Blue bars]					

Architect Procurement	Contractor Procurement
Concept Design	Project bidding
Schematic	Construction
Design Development	
Construction Documents	

