Amelia Earhart Middle School School Accountability Report Card Reported Using Data from the 2015-16 School Year Published During 2016-17

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at http://dq.cde.ca.gov/dataquest/that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

About This School

Contact Information (School Year 2016-17)

Software information (School Fedi 2010 17)			
School Contact Info	School Contact Information		
School Name	Amelia Earhart Middle School		
Street	20202 Aptos Street		
City, State, Zip	Riverside, CA 92508-3256		
Phone Number	(951) 697-5700		
Principal	Sean Curtin		
E-mail Address	scurtin@rusd.k12.ca.us		
Web Site	http://www.rusdlink.org/Domain/40		
CDS Code	33-67215-6112668		

District Contact Information			
District Name	Riverside Unified		
Phone Number	(951) 788-7135		
Superintendent	David C. Hansen, Ed.D.		
E-mail Address	dchansen@rusd.k12.ca.us		
Web Site	www.rusd.k12.ca.us		

School Description and Mission Statement (School Year 2016-17)

Earhart students will develop and utilize the knowledge, skills, and attributes necessary to meaningfully interact with an ever-changing global society.

AEMS Common Instructional Commitments:

- 1. Students will be challenged daily to connect to learning goals that are rigorous and relevant and aligned to the Common Core content standards. Learning goals will be posted daily for students, as well as referred to during each lesson.
- 2. Students will collaborate with each other to foster both precision and flexibility in their learning.
- 3. Students will show evidence of reading and writing that is thoughtfully relevant to the learning goals

Core Values (H-A-W-K-S)

- H Honesty
- A Achieving Excellence
- W Work Ethic
- K Kindness
- S Serving Others

Student Enrollment by Grade Level (School Year 2015-16)

Grade	Number of				
Level	Students				
Grade 7	523				
Grade 8	465				
Total Enrollment	988				

Student Enrollment by Group (School Year 2015-16)

Student Group	Percent of Total Enrollment	
Black or African American	9.2	
American Indian or Alaska Native	0.2	
Asian	7.1	
Filipino	2.3	
Hispanic or Latino	32.5	
Native Hawaiian or Pacific Islander	1.2	
White	39.6	
Two or More Races	3.9	
Socioeconomically Disadvantaged	35	
English Learners	2.9	
Students with Disabilities	8	
Foster Youth	0.5	

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the Basic State Priority (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials

Total and		District		
Teachers	2014-15	2015-16	2016-17	2016-17
With Full Credential	39	38	42	1855
Without Full Credential	0	0	1	3
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	0

Teacher Misassignments and Vacant Teacher Positions

Indicator	2014-15	2015-16	2016-17
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments *	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

Core Academic Classes Taught by Highly Qualified Teachers (School Year 2015-16)

Laurelian of Classes	Percent of Classes In Core Academic Subjects				
Location of Classes	Taught by Highly Qualified Teachers	Not Taught by Highly Qualified Teachers			
This School	94.2	5.8			
All Schools in District	94.4	5.6			
High-Poverty Schools in District	94.3	5.7			
Low-Poverty Schools in District	94.7	5.3			

Note: High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 39 percent or less in the free and reduced price meals program.

^{*} Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2016-17)

Year and month in which data were collected: 12/06/2016

Materials Sufficiency Board Meeting Date: 04/11/2016

The table displays information collected in October 5, 2015 about the quality, currency, and availability of the standards-aligned textbooks and other instructional materials used at the school. It was determined that each RUSD school had sufficient and good quality textbooks, instructional materials, or science lab equipment, where appropriate, pursuant to the settlement of Williams vs. the State of California. All students, including English learners, are given their own individual standards-aligned textbooks or instructional materials, or both, in core subjects for use in the classroom and to take home. Textbooks and supplementary materials are adopted according to a 6-year cycle developed by the California Department of Education, making the textbooks used in the school the most current available. Materials approved for use by the State are reviewed by all teachers and a recommendation is made to the School Board by a selection committee composed of teachers and administrators. All recommended materials are available for parent examination at the district office prior to adoption. Riverside Unified School District adopts instructional materials on a regular schedule based on State adoptions. All students receive appropriate, up-to-date instructional materials for use in the classroom and at home. All materials currently in use have been selected by the staff with parent input, and approved by the Board of Education according to state adoption requirements. Teachers are provided training in the use of new materials.

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	Language Arts 7 (adopted in 2002) Holt, Rinehart and Winston: Holt Literature and Language Arts, Course 1 Holt, Rinehart and Winston: Supplemental: Holt Handbook, Course 1 Language Arts 8 (adopted in 2002) Holt, Rinehart and Winston: Holt Literature and Language Arts, Course 2 Holt, Rinehart and Winston: Supplemental: Holt Handbook, Course 2 Language! (adopted in 2002) ELD 1, 2, 3 (adopted in 2009) Scholastic: READ 180/ System 44, Intensive Reading Intervention Program (adopted in 2010)	Yes	0%
Mathematics	Introduction to Algebra/Introduction to Algebra Concepts (adopted in 2008) Holt, Rinehart and Winston: California Mathematics Course 2 - Pre-Algebra Holt, Rinehart and Winston: Pre-Algebra 8 / Pre-Algebra 8 Concepts (adopted in 2008) Holt, Rinehart and Winston: California Algebra Readiness - Volumes 1-4 Holt, Rinehart and Winston: Algebra 1 / Algebra 1 Concepts / Algebra 1B (adopted in 2008) Holt, Rinehart and Winston: California Algebra 1 Holt, Rinehart and Winston: Geometry (adopted in 2008) Holt, Rinehart and Winston: California Geometry	Yes	0%

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy	
Science	Holt, Rinehart and Winston: Life Science, Grade 7 (adopted in 2007) McDougal Littell: Physical Science, Grade 8 (adopted in 2007)	Yes	0%	
History-Social Science	Holt, Rinehart and Winston: World History, Grade 7 Holt, Rinehart and Winston: World History: Medieval to Modern Times: Holt CA Social Studies Holt, Reinhart and Winston:United States History, Grade 8 Holt, Reinhart and Winston:United States History: Independence to 1914: Holt CA Social studies	Yes	0%	
Foreign Language	Holt, Reinhart and Winston: Spanish I (adopted in 2004) Holt, Reinhart and Winston: Ven Conmigo! Spanish Level 1 Holt, Reinhart and Winston: Pre-AP Spanish (adopted in 2009) Holt, Reinhart and Winston: Ven Conmigoi Nuevas Vistas Uno	Yes	0%	
Visual and Performing Arts	Offer standard-based visual art, instrumental music, and vocal music as electives.	Yes	0%	

School Facility Conditions and Planned Improvements (Most Recent Year)

Year Constructed: 1995 Lot Size: 20 Acres

45 Permanent Classrooms 13 Portable Classrooms Completely Air Conditioned

Computer Lab Library

Indoor and outdoor cafeteria

Multi-purpose room

"Riverside Unified School District maintains both 5 and 15 year major maintenance plans for all schools. These plans are located at the District's Maintenance and Operations Office and are available for review."

Riverside Unified School District has instituted a formal school facility inspection system based on State of California School Facility Condition Criteria. The State criteria consist of 13 building components typically found in school facilities. Earhart Middle School completed their school site inspection on 04/07/17.

Earhart has a plant supervisor and a part-time custodial staff who along with other district personnel maintain the grounds and facilities.

Riverside Unified School District has allocated funds for the sole purpose of school maintenance pursuant to Education Code sections 17002(d), 17014, 17032.5, 17070.75(a), and 17089(b). The information below displays the number of individual maintenance work orders completed in the last 12 months and the assessed value of the work completed.

School Facility Good Repair Status (Most Recent Year)

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: 04/07/17						
Combound Incompated	R	epair Statu	ıs	Repair Needed and		
System Inspected	Good	Fair	Poor	Action Taken or Planned		
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Х					
Interior: Interior Surfaces	Х					
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Х					
Electrical: Electrical	Х					
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Х					
Safety: Fire Safety, Hazardous Materials	Х					
Structural: Structural Damage, Roofs	Х					
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	х					

Overall Facility Rating (Most Recent Year)

Year and month of the most recent FIT report: 04/07/17					
	Exemplary	Good	Fair	Poor	
Overall Rating	Х				

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

CAASPP Test Results in English Language Arts/Literacy (ELA) and Mathematics for All Students

	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
Subject	School		District		State	
	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16
English Language Arts/Literacy	55	65	44	48	44	48
Mathematics	39	49	33	35	34	36

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in ELA by Student Group

Grades Three through Eight and Grade Eleven (School Year 2015-16)

		Number o	f Students	Percent of Students		
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded	
All Students	7	527	524	99.4	66.4	
	8	469	464	98.9	63.1	
Male	7	286	285	99.7	64.6	
	8	261	258	98.8	56.2	
Female	7	241	239	99.2	68.6	
	8	208	206	99.0	71.8	
Black or African American	7	47	46	97.9	52.2	
	8	43	43	100.0	48.8	
Asian	7	34	33	97.1	84.8	
	8	37	37	100.0	73.0	
Filipino	7	11	11	100.0	81.8	
	8	12	12	100.0	75.0	
Hispanic or Latino	7	186	186	100.0	61.3	
	8	140	137	97.9	59.9	
White	7	202	201	99.5	68.7	
	8	193	191	99.0	66.5	
Two or More Races	7	23	23	100.0	82.6	

		Number o	of Students	Percent o	of Students
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded
	8	16	16	100.0	81.3
Socioeconomically Disadvantaged	7	191	189	99.0	54.0
	8	170	166	97.7	51.2
English Learners	8	20	20	100.0	15.0
Students with Disabilities	7	44	43	97.7	11.6
	8	47	47	100.0	10.6

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2015-16)

		Number o	f Students	Percent of Students		
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded	
All Students	7	526	523	99.4	45.9	
	8	526	523	99.4	45.9	
Male	7	286	285	99.7	46.0	
	8	286	285	99.7	46.0	
Female	7	240	238	99.2	45.8	
	8	240	238	99.2	45.8	
Black or African American	7	47	46	97.9	19.6	
	8	47	46	97.9	19.6	
Asian	7	34	33	97.1	78.8	
	8	34	33	97.1	78.8	
Filipino	7	11	11	100.0	63.6	
	8	11	11	100.0	63.6	
Hispanic or Latino	7	185	185	100.0	40.5	
	8	185	185	100.0	40.5	
White	7	202	201	99.5	47.8	
	8	202	201	99.5	47.8	
Two or More Races	7	23	23	100.0	65.2	
	8	23	23	100.0	65.2	
Socioeconomically Disadvantaged	7	190	188	99.0	36.7	

		Number o	f Students	Percent of Students		
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded	
	8	190	188	99.0	36.7	
Students with Disabilities	7	44	43	97.7	7.0	
	8	44	43	97.7	7.0	

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Science for All Students

		Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)								
Subject	School			District			State			
	2013-14	2013-14 2014-15 2015-16 2013-14 2014-15 2015-16 2013-14 2014-15 20						2015-16		
Science (grades 5, 8, and 10)	85	88	90	60	58	54	60	56	54	

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in Science by Student Group Grades Five, Fight, and Ten (School Year 2015-16)

Grades Five, Eight, and Ten (School Year 20.	12-10)			
Student Group	Total Enrollment	# of Students with Valid Scores	% of Students with Valid Scores	% of Students Proficient or Advanced
All Students	470	463	98.5	90.3
Male	262	258	98.5	89.9
Female	208	205	98.6	90.7
Black or African American	43	43	100.0	86.1
Asian	37	37	100.0	94.6
Filipino	12	12	100.0	100.0
Hispanic or Latino	141	137	97.2	85.4
White	193	190	98.5	92.6
Two or More Races	16	16	100.0	100.0
Socioeconomically Disadvantaged	171	165	96.5	84.2
English Learners	20	20	100.0	60.0
Students with Disabilities	47	47	100.0	66.0

Note: Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the Other Pupil Outcomes State Priority (Priority 8):

Pupil outcomes in the subject areas of physical education.

California Physical Fitness Test Results (School Year 2015-16)

Grade	Grade Percent of Students Meeting Fitness Standards									
Level	Four of Six Standards	Four of Six Standards Five of Six Standards Six of Six Standards								
7	18.1	29.8	26							

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the Parental Involvement State Priority (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

Opportunities for Parental Involvement (School Year 2016-17)

Parents are encouraged to attend all parent meetings and workshop opportunities. All parents are encouraged to take an active role in their student's education through homework and ongoing communication with the school.

At Earhart, we know that parents can make a positive difference in their student's education as well as making a tremendous impact on the school at large. In addition to their daily involvement with their child at home, there are several ways for parents to express their opinions and to help us to reach our school wide goals. Parents are involved in multiple ways which includes membership on School Site Council, English Learner Advisory Committee, AVID site team and PTSA.

Parents can monitor student progress and academic concerns through the Digital Dashboard, Aeries and Haiku; internet based resources. The following leaders may be contacted through Earhart's main phone number 951-697-5700:

Principal and parent involvement contact, Sean Curtin
PTSA President, Carrie Pund
Assistant Principal, Sean Browning
School Site Council, Geri May
ELAC, Elisabeth Sanchez
Counselor (7th grade), Trina Orsbun
Counselor (8th grade), Sheila Valcarcel
Counselor (Programs), Elisabeth Sanchez
AVID Coordinator, Denise Rush

State Priority: School Climate

The SARC provides the following information relevant to the School Climate State Priority (Priority 6):

- Pupil suspension rates;
- · Pupil expulsion rates; and
- Other local measures on the sense of safety.

Suspensions and Expulsions

	School			District			State		
Rate	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16
Suspensions	3.5	2.7	3.4	4.5	4.4	4.0	4.4	3.8	3.7
Expulsions	0.0	0.1	0.0	0.2	0.2	0.2	0.1	0.1	0.1

School Safety Plan (School Year 2016-17)

The School Site Council or its delegate is responsible for the development and updating of the school's Comprehensive Safety Plan. A Site Comprehensive Safety Plan Checklist is provided by the Assistant Superintendent of Operations to give guidance on what should be included in the School's Safety Plan. The Safety Plan is discussed with staff, evaluated, amended/reviewed/updated by March 1 of each year. The school's safety committee makes monthly safety inspections. A school Disaster Preparedness Plan that deals with a wide variety of emergency situations is incorporated into the School Safety Plan. Earthquakes, fire, and lockdown drills are conducted as required. The key elements of the Comprehensive School Safety Plan include an assessment of current status of school crime; provisions of any schoolwide dress code including the definition of "gang related apparel"; safe movement of pupils, parents and school employees to and from school; strategies in maintaining a safe and orderly school environment; child abuse reporting procedures; disaster procedures, routine and emergency; policies related to suspensions, expulsion or mandatory expulsion and other school designated serious acts which would lead to suspension or expulsion, notification to teachers, anti-bullying policy and school discipline rules and procedures pursuant to EC 35291 and EC 35291.5. The school also has an assigned School Resource Officer (SRO).

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Federal Intervention Program (School Year 2016-17)

Indicator	School	District
Program Improvement Status		In PI
First Year of Program Improvement		2007-2008
Year in Program Improvement*		Year 3
Number of Schools Currently in Program Improvement	N/A	22
Percent of Schools Currently in Program Improvement	N/A	71.0

Note: Cells with N/A values do not require data.

Average Class Size and Class Size Distribution (Secondary)

_	2013-14				2014-15				2015-16			
Subject	Avg.	Numb	er of Clas	srooms	Avg.	Numb	er of Class	srooms	Avg.	Numb	er of Clas	srooms
	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+
English	25	13	18	11	26	10	22	7	26	8	21	10
Mathematics	28	8	14	14	27	8	17	11	27	6	17	13
Science	31	3	12	17	31	3	10	18	29	4	14	16
Social Science	29	6	11	17	30	4	11	17	28	5	16	14

Note: Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Academic Counselors and Other Support Staff (School Year 2015-16)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	3	0
Counselor (Social/Behavioral or Career Development)	0	N/A
Library Media Teacher (Librarian)	0	N/A
Library Media Services Staff (Paraprofessional)	0.9	N/A
Psychologist	0.3	N/A
Social Worker	0	N/A
Nurse	0.2	N/A
Speech/Language/Hearing Specialist	1	N/A
Resource Specialist	2	N/A
Other	0	N/A

Note: Cells with N/A values do not require data.

Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2014-15)

		Average		
Level	Total	Supplemental/ Restricted	Basic/ Unrestricted	Teacher Salary
School Site	\$6,490	\$1,026	\$5,464	\$88,146
District	N/A	N/A	\$5,235	\$81,908
Percent Difference: School Site and District	N/A	N/A	4.4	7.6
State	N/A	N/A	\$5,677	\$75,837
Percent Difference: School Site and State	N/A	N/A	-3.8	16.2

Note: Cells with N/A values do not require data.

Types of Services Funded (Fiscal Year 2015-16)

Amelia Earhart Middle School received the following Categorical Program/Supplemental funds which can be used to provide the following services:

\$6,888 Local Control Funding Formula (LCFF): for increased or improved services for Low Income Students, English Learners, or Foster Youth for site goals in alignment with the RUSD Local Control Accountability Plan

Teacher and Administrative Salaries (Fiscal Year 2014-15)

Teacher and Administrative Salaries (1 iscar fear 2017 13)		
Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$51,907	\$45,092
Mid-Range Teacher Salary	\$76,557	\$71,627
Highest Teacher Salary	\$100,120	\$93,288
Average Principal Salary (Elementary)	\$119,891	\$115,631
Average Principal Salary (Middle)	\$127,709	\$120,915
Average Principal Salary (High)	\$139,500	\$132,029
Superintendent Salary	\$270,000	\$249,537
Percent of Budget for Teacher Salaries	42%	37%
Percent of Budget for Administrative Salaries	6%	5%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

^{*}One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Professional Development (Most Recent Three Years)

During the 2014-2015 school year, all staff members at Earhart participated in professional development training during Tuesday Planning Days and monthly staff meetings. Many staff members participated in three Planning Days for Departments during the school year and other professional growth opportunities sponsored by the School, District, or through Special Projects. The major topics

covered during the in-services are listed below:

- 1. Haiku -internet based tool for communication
- 2. Research based instructional strategies (common core specific)
- 3. Google Drive
- 4. Differentiating instruction for all populations, (Example; GATE, EL, and underachieving populations)
- 5. The use of data to guide instruction -Illuminate
- 6. AVID WICOR Strategies
- 7. Personalized Learning
- 8. Engagement Strategies/Multiple Intelligence's
- 9. Academic Vocabulary
- 10. Academic Rigor
- 11. Small Group Instruction
- 12. Formative and Summative assessments
- 13. Illuminate Training

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- 6. AVID WICOR Strategies
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- 11. Small Group Instruction
- 12. Formative and Summative assessments
- 13. Illuminate Training

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- 1. AVID Summer Institute.
- 2. Teacher and Staff District Professional Development Days.
- 3. Instructional Services Pull-out Professional Development Days per department.
- 4. Interdisciplinary Staff development on site.
- 5. AVID strategies ongoing professional development throughout the year.
- 6. MAPS Assessment Training
- 7. WEB (Where Everyone Belongs) Training
- 8. ISTE Conference
- 9. RIMS AVID Conference
- 10. Math Conference