

Meeting Date: June 8, 2021
May 2021 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending May 31, 2021.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

May 31, 2021

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 583,781,102.51	\$ 583,665,678.78	\$ 450,223,396.18	\$ 518,619.25	\$ 13,244,941.76	\$ 119,678,721.59
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	35,642,042.50	-	-	6,880,315.29
Capital Outlay	382,814,042.95	392,223,862.98	392,696,438.96	117,934,298.94	200,298.23	183,034,482.88	91,527,358.91
Special Revenue - Nutrition Services	36,388,166.18	35,131,903.03	35,131,903.03	20,690,097.72	-	2,003,718.15	12,438,087.16
Special Revenue - Grants and School Activity Funds	69,085,245.00	72,354,264.69	73,090,378.21	39,589,919.30	209,920.22	1,294,657.60	31,995,881.09
Health Care	86,861,517.65	85,564,879.65	85,564,879.65	55,157,669.07	-	3,260,288.54	27,146,922.04
Workers' Compensation	12,775,041.02	12,275,201.41	12,275,201.41	1,014,070.63	-	21,888.17	11,239,242.61
Flexcare	2,039,481.36	2,037,481.36	2,037,481.36	1,260,634.40	-	43,750.45	733,096.51
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,225,891,053.42	\$ 1,226,984,319.19	\$721,512,128.74	\$ 928,837.70	\$ 202,903,727.55	\$ 301,639,625.20

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS

OPERATING SUMMARY

May 31, 2021

(A) No.	(B) Description	(C) Original Budget	(D) Prior Budget	(E) Amended Budget	(F) % Of Total Budget	(G) Change in Budget from Prior Period	(H) Year to Date Rev/Expend	(I) % of Revenue or Expense to Budget (H/E)	(J) Committed	(K) Encumbrances	(L) Revenue or Expended including Encumbrances	(M) % of Revenue or Expense with Encumb to Budget (L/E)	(N) Budget Balances	(O) % Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	500,000.00	0.1%	\$ (50,000.00)	453,700.08	90.7%	-	-	\$ 453,700.08	90.7%	46,299.92	9.3%
200	FEDERAL THROUGH STATE	1,100,000.00	1,458,265.00	1,468,745.00	0.3%	\$ 10,480.00	1,186,464.18	80.8%	-	-	\$ 1,186,464.18	80.8%	282,280.82	19.2%
300	STATE	96,257,355.05	94,364,992.04	94,510,992.04	16.2%	\$ 146,000.00	86,792,763.63	91.8%	-	-	\$ 86,792,763.63	91.8%	7,718,228.41	8.2%
400	LOCAL	358,244,242.99	359,939,371.40	359,771,250.03	61.6%	\$ (168,121.37)	356,895,792.87	99.2%	-	-	\$ 356,895,792.87	99.2%	2,875,457.16	0.8%
600	TRANSFERS	34,743,470.00	39,269,162.62	39,217,380.26	6.7%	\$ (51,782.36)	26,851,799.79	68.5%	-	-	\$ 26,851,799.79	68.5%	12,365,580.47	31.5%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	3,000.00	0.0%	\$ (2,000.00)	2,446.57	81.6%	-	-	\$ 2,446.57	81.6%	553.43	18.4%
TOTAL REVENUES		\$ 579,034,379.49	\$ 583,781,102.51	\$ 583,665,678.78	100.0%	\$ (115,423.73)	\$ 472,182,967.12	80.9%	\$ -	\$ -	\$ 472,182,967.12	80.9%	\$ 111,482,711.66	19.1%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	347,626,971.09	347,762,614.97	59.6%	\$ 135,643.88	293,146,925.54	84.3%	305,143.56	7,477,440.45	\$ 300,624,365.99	86.4%	\$ 46,833,105.42	13.5%
7900	OPERATION OF PLANT	39,243,491.00	37,265,639.06	37,072,798.45	6.4%	\$ (192,840.61)	31,509,975.28	85.0%	13,884.39	1,229,229.73	32,739,205.01	88.3%	4,319,709.05	11.7%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,702,043.51	34,678,449.37	5.9%	\$ (23,594.14)	31,088,835.20	89.6%	11,492.11	32,992.04	31,121,827.24	89.7%	3,545,130.02	10.2%
7800	TRANSPORTATION	25,479,581.00	24,665,891.33	24,795,389.44	4.2%	\$ 129,498.11	20,514,569.80	82.7%	20,286.67	784,050.78	21,298,620.58	85.9%	3,476,482.19	14.0%
6100	PUPIL SERVICES	20,865,551.00	22,037,104.89	21,915,030.08	3.8%	\$ (122,074.81)	18,353,518.04	83.7%	3,300.04	1,734,868.92	20,088,386.96	91.7%	1,823,343.08	8.3%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,529,313.31	18,518,044.26	3.2%	\$ (11,269.05)	15,339,275.29	82.8%	4,340.48	1,307,208.56	16,646,483.85	89.9%	1,867,219.93	10.1%
7700	CENTRAL SERVICES	10,790,485.00	10,543,678.48	10,420,106.63	1.8%	\$ (123,571.85)	8,893,211.23	85.3%	9,834.61	150,883.37	9,044,094.60	86.8%	1,366,177.42	13.1%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,547,601.55	8,660,917.31	1.5%	\$ 113,315.76	7,567,492.88	87.4%	4,459.06	14,591.30	7,582,084.18	87.5%	1,074,374.07	12.4%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,436,998.60	6,438,316.46	1.1%	\$ 1,317.86	5,773,176.48	89.7%	15,593.19	67,508.17	5,840,684.65	90.7%	582,038.62	9.0%
6400	INSTR STAFF DEVELOP	5,163,915.00	6,176,556.58	6,264,669.94	1.1%	\$ 88,113.36	4,731,316.14	75.5%	124,108.34	73,965.20	4,805,281.34	76.7%	1,335,280.26	21.3%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,345,125.03	5,315,198.85	0.9%	\$ (29,926.18)	4,330,442.55	81.5%	-	50,819.65	4,381,262.20	82.4%	933,936.65	17.6%
7500	FISCAL SERVICES	3,747,135.00	3,624,212.15	3,654,737.58	0.6%	\$ 30,525.43	3,064,583.84	83.9%	4,592.24	141,739.34	3,206,323.18	87.7%	443,822.16	12.1%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,080,393.93	2,088,949.14	0.4%	\$ 8,555.21	1,490,629.49	71.4%	1,559.36	-	1,490,629.49	71.4%	596,760.29	28.6%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,966,987.52	1,963,210.09	0.3%	\$ (3,777.43)	1,742,571.19	88.8%	-	-	1,742,571.19	88.8%	220,638.90	11.2%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,968,063.96	1,916,261.87	0.3%	\$ (51,802.09)	1,521,319.14	79.4%	-	33,995.71	1,555,314.85	81.2%	360,947.02	18.8%
7100	BOARD OF EDUCATION	1,568,956.00	1,586,594.03	1,523,056.85	0.3%	\$ (63,537.18)	1,155,554.09	75.9%	25.20	145,648.54	1,301,202.63	85.4%	221,829.02	14.6%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 583,781,102.51	\$ 583,665,678.78	100.0%	\$ (115,423.73)	\$ 450,223,396.18	77.1%	\$ 518,619.25	\$ 13,244,941.76	\$ 463,468,337.94	79.4%	\$ 119,678,721.59	20.5%

**ANALYSIS OF BUDGETED ENDING FUND BALANCES
May 31, 2021**

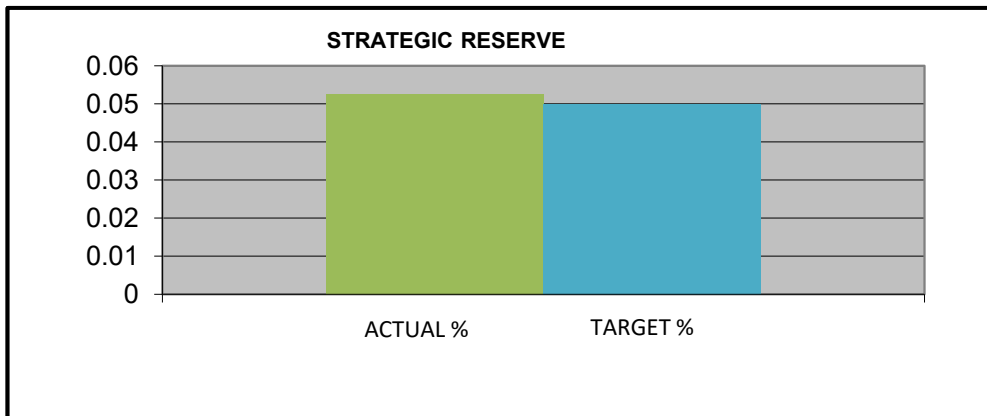
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds	
Non Spendable							
Inventory - Non Spendable	1,009,588.94			1,353,038.59			
Pre-Paid - Non Spendable	297,696.67						
Restricted							
Restricted For Workforce Programs	1,750,138.70						
Restricted For Self Insured Retention			32,000,000.00				
Restricted For Emergency Maintenance			3,000,000.00				
Restricted For Future Schools Construction			15,565,646.38				
Restricted For Enterprise Software			10,010,000.00				
Restricted For McKay Scholarships							
Restricted For Teacher Salary Categorical							
Restricted For Textbook Adoption	3,750,000.00						
Restricted For Debt Service		6,879,954.79					
Restricted For Capital Projects			9,113,954.96				
Restricted For Nutrition Services				7,685,217.58			
Restricted For Special Revenue Funds					6,652,811.46		
Assigned							
Assigned For FTE Shortfall / State Proration	2,500,000.00						
Assigned For FTE Audit	90,000.00						
Assigned For Low Performing Schools	1,200,000.00						
Assigned For Enterprise Software	5,000,000.00						
Assigned For Future Vehicles			3,446,975.14				
Unassigned							
Unassigned Reserve For Budget Shortfall	7,488,608.18						
Unassigned Fund Balance							
Unassigned Strategic Reserve	24,007,750.00						
Health Fund Reserve For Future Claims						25,723,660.81	
Workers Compensation Reserve For Future Claims						11,027,460.35	
Flex Care Reserve For Future Claims						542,157.86	
Totals	\$ 47,093,782.49	\$ 6,879,954.79	\$ 73,136,576.48	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02	
Exhibit C						Grand Total All Reserves	
						\$	180,094,660.41

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
May 31, 2021

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 500,000.00
FEDERAL THROUGH STATE	\$ 1,468,745.00
STATE	\$ 94,510,992.04
LOCAL	\$ 359,771,250.03
	<u>\$ 456,250,987.07</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.26%	5.00%	(\$1,195,200.65)



	Current Month	Previous Month	Change
Strategic Reserve	5.26%	5.26%	0.00%

Meeting Date: June 8, 2021
April 2021 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending April 30, 2021. The District recorded transactions reflecting the Department of Education's (DOE) release of the Fourth Calculation of the Florida Education Finance Program (FEFP). The calculation reflects a decrease in overall funding primarily attributable increases in Family Empowerment Scholarships and a proration to revenue.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

April 30, 2021

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 585,464,684.45	\$ 583,781,102.51	\$ 400,318,068.77	\$ 374,855.50	\$ 15,691,328.94	\$ 167,396,849.30
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	35,642,042.50	-	-	6,880,315.29
Capital Outlay	382,814,042.95	387,589,933.69	392,223,862.98	102,805,448.87	151,955.76	176,597,824.53	112,668,633.82
Special Revenue - Nutrition Services	36,388,166.18	35,097,772.66	35,131,903.03	18,445,183.59	70,400.00	1,983,504.94	14,632,814.50
Special Revenue - Grants and School Activity Funds	69,085,245.00	71,717,057.57	72,354,264.69	34,912,628.87	449,237.63	1,700,190.48	35,292,207.71
Health Care	86,861,517.65	85,564,879.65	85,564,879.65	50,397,310.54	256.60	3,596,861.62	31,570,450.89
Workers' Compensation	12,775,041.02	12,275,201.41	12,275,201.41	923,986.91	-	45,171.14	11,306,043.36
Flexcare	2,039,481.36	2,037,481.36	2,037,481.36	1,149,321.62	-	50,280.65	837,879.09
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,222,269,368.58	\$ 1,225,891,053.42	\$644,593,991.67	\$ 1,046,705.49	\$ 199,665,162.30	\$ 380,585,193.96

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS OPERATING SUMMARY April 30, 2021

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expenditure to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expenditure with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	401,928.04	73.1%	-	-	\$ 401,928.04	73.1%	148,071.96	26.9%
200	FEDERAL THROUGH STATE	1,100,000.00	1,458,265.00	1,458,265.00	0.2%	\$ -	855,766.46	58.7%	-	-	\$ 855,766.46	58.7%	602,498.54	41.3%
300	STATE	96,257,355.05	96,257,355.04	94,364,992.04	16.2%	\$ (1,892,363.00)	79,508,076.52	84.3%	-	-	\$ 79,508,076.52	84.3%	14,856,915.52	15.7%
400	LOCAL	358,244,242.99	359,782,938.96	359,939,371.40	61.7%	\$ 156,432.44	354,738,704.24	98.6%	-	-	\$ 354,738,704.24	98.6%	5,200,667.16	1.4%
600	TRANSFERS	34,743,470.00	39,216,814.00	39,269,162.62	6.7%	\$ 52,348.62	16,343,416.79	41.6%	-	-	\$ 16,343,416.79	41.6%	22,925,745.83	58.4%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	1,794.08	35.9%	-	-	\$ 1,794.08	35.9%	3,205.92	64.1%
TOTAL REVENUES		\$ 579,034,379.49	\$ 585,464,684.45	\$ 583,781,102.51	100.0%	\$ (1,683,581.94)	\$ 451,849,686.13	77.4%	\$ -	\$ -	\$ 451,849,686.13	77.4%	\$ 131,931,416.38	22.6%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	346,674,233.73	347,626,971.09	59.5%	\$ 952,737.36	259,040,830.19	74.5%	201,223.90	7,988,037.23	\$ 267,028,867.42	76.8%	\$ 80,396,879.77	23.1%
7900	OPERATION OF PLANT	39,243,491.00	38,811,544.46	37,265,639.06	6.4%	\$ (1,545,905.40)	28,895,411.34	77.5%	20,756.66	2,468,415.17	31,363,826.51	84.2%	5,881,055.89	15.8%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,884,685.71	34,702,043.51	5.9%	\$ (182,642.20)	27,501,892.37	79.3%	8,868.51	28,415.12	27,530,307.49	79.3%	7,162,867.51	20.6%
7800	TRANSPORTATION	25,479,581.00	25,338,472.80	24,665,891.33	4.2%	\$ (672,581.47)	18,527,411.64	75.1%	96,093.72	901,718.16	19,429,129.80	78.8%	5,140,667.81	20.8%
6100	PUPIL SERVICES	20,865,551.00	22,144,239.29	22,037,104.89	3.8%	\$ (107,134.40)	16,067,437.37	72.9%	3,012.92	1,918,636.48	17,986,073.85	81.6%	4,048,018.12	18.4%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,532,380.15	18,529,313.31	3.2%	\$ (3,066.84)	14,159,049.92	76.4%	2,187.34	1,570,148.49	15,729,198.41	84.9%	2,797,927.56	15.1%
7700	CENTRAL SERVICES	10,790,485.00	10,587,732.83	10,543,678.48	1.8%	\$ (44,054.35)	8,142,591.21	77.2%	12,224.39	181,991.25	8,324,582.46	79.0%	2,206,871.63	20.9%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,548,450.42	8,547,601.55	1.5%	\$ (848.87)	6,687,994.23	78.2%	4,060.15	18,621.54	6,706,615.77	78.5%	1,836,925.63	21.5%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,442,359.84	6,436,998.60	1.1%	\$ (5,361.24)	4,928,246.35	76.6%	6,291.31	121,236.84	5,049,483.19	78.4%	1,381,224.10	21.5%
6400	INSTR STAFF DEVELOP	5,163,915.00	6,260,335.39	6,176,556.58	1.1%	\$ (83,778.81)	4,054,499.04	65.6%	13,458.09	115,990.43	4,170,489.47	67.5%	1,992,609.02	32.3%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,365,918.40	5,345,125.03	0.9%	\$ (20,793.37)	4,029,167.28	75.4%	-	39,142.61	4,068,309.89	76.1%	1,276,815.14	23.9%
7500	FISCAL SERVICES	3,747,135.00	3,641,516.25	3,624,212.15	0.6%	\$ (17,304.10)	2,802,836.86	77.3%	2,291.38	155,223.50	2,958,060.36	81.6%	663,860.41	18.3%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,037,118.11	2,080,393.93	0.4%	\$ 43,275.82	1,332,715.28	64.1%	3,512.95	-	1,332,715.28	64.1%	744,165.70	35.8%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,860,859.46	1,968,063.96	0.3%	\$ 107,204.50	1,501,626.47	76.3%	-	32,793.09	1,534,419.56	78.0%	433,644.40	22.0%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,942,910.73	1,966,987.52	0.3%	\$ 24,076.79	1,571,763.84	79.9%	22.98	-	1,571,763.84	79.9%	395,200.70	20.1%
7100	BOARD OF EDUCATION	1,568,956.00	1,613,285.39	1,586,594.03	0.3%	\$ (26,691.36)	1,074,595.38	67.7%	851.20	150,959.03	1,225,554.41	77.2%	360,188.42	22.7%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	-	0.0%	\$ (100,714.00)	-	0.0%	-	-	-	0.0%	-	0.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 585,464,684.45	\$ 583,781,102.51	100.0%	\$ (1,683,581.94)	\$ 400,318,068.77	68.6%	\$ 374,855.50	\$ 15,691,328.94	\$ 416,009,397.71	71.3%	\$ 167,396,849.30	28.7%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
April 30, 2021

Exhibit C

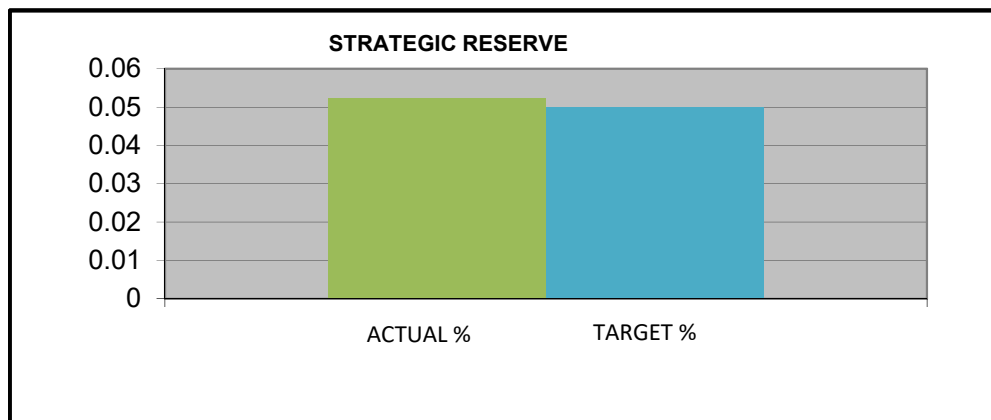
Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			15,565,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships						
Restricted For Teacher Salary Categorical						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			8,279,298.20			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,606,790.96			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,093,782.49	\$ 6,879,954.79	\$ 72,461,735.54	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit C				Grand Total All Reserves		
				\$ 179,419,819.47		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE

April 30, 2021

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	\$ 1,458,265.00
STATE	\$ 94,364,992.04
LOCAL	\$ 359,939,371.40
	<u>\$ 456,312,628.44</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.26%	5.00%	(\$1,192,118.58)



	Current Month	Previous Month	Change
Strategic Reserve	5.26%	5.24%	0.02%

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E

FND - 1XX GENERAL FUND

PRD-10 APRIL 2021

---YTD--- ----YTD--- ---MTD--- ---YTD--- ---AVAILABLE---

T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
A 0051	EVERGLADES CITY SCHOOL	3,165,824.69	2,475.80	38,323.05	303,347.08	2,428,736.24	696,289.60	21
A 0061	GULFVIEW MIDDLE	5,445,891.39	1,490.84	46,363.00	539,340.13	4,153,869.45	1,244,168.10	22
A 0121	LAKE PARK ELEMENTARY	5,076,509.27	2,593.04	51,653.06	505,109.37	3,938,632.72	1,083,630.45	21
A 0131	TOMMIE BARFIELD ELEMEN	4,421,126.23	2,055.89	19,254.30	497,150.59	3,447,293.71	952,522.33	21
A 0141	SHADOWLAWN ELEMENTARY	4,702,923.12	3,596.72	55,821.01	456,846.97	3,652,310.96	991,194.43	21
A 0151	NAPLES HIGH	13,184,759.33	16,679.02	230,059.71	1,304,499.02	10,005,038.95	2,932,981.65	22
A 0161	PINECREST ELEMENTARY	6,752,300.65	3,587.18	46,739.08	640,980.37	5,131,697.39	1,570,277.00	23
A 0171	SEA GATE ELEMENTARY	6,768,780.90	2,024.19	68,062.99	690,857.47	5,196,119.22	1,502,574.50	22
A 0181	HIGHLANDS ELEMENTARY	6,067,769.93	1,996.26	59,714.37	552,838.36	4,536,401.18	1,469,658.12	24
A 0191	LAKE TRAFFORD ELEMENTA	7,157,682.28	2,653.79	105,997.92	698,199.77	5,443,915.83	1,605,114.74	22
A 0201	AVALON ELEMENTARY	3,798,324.77	1,240.73	32,518.94	379,856.28	2,888,732.44	875,832.66	23
A 0211	EAST NAPLES MIDDLE	6,455,564.55	1,455.13	25,645.80	638,028.97	4,905,574.72	1,522,888.90	23
A 0221	POINCIANA ELEMENTARY	5,751,866.88	3,689.61	19,198.10	564,688.46	4,413,204.94	1,315,774.23	22
A 0231	GOLDEN GATE ELEMENTARY	4,555,538.20	1,594.10	41,524.50	450,756.89	3,522,974.16	989,445.44	21
A 0241	NAPLES PARK ELEMENTARY	4,739,199.91	1,216.96	18,255.04	472,610.40	3,574,845.65	1,144,882.26	24
A 0251	PINE RIDGE MIDDLE	7,495,362.95	2,495.75	82,194.46	761,171.61	5,814,199.94	1,596,472.80	21
A 0261	LELY HIGH	11,802,840.89	1,134.91	155,036.00	1,141,671.32	8,857,853.09	2,788,816.89	23
A 0271	IMMOKALEE HIGH	13,824,757.72	5,671.94	328,801.38	1,348,680.73	10,404,395.00	3,085,889.40	22
A 0281	LORENZO WALKER TECH CO	7,531,227.21	24,760.24	371,707.24	693,170.94	5,518,470.85	1,616,288.88	21
A 0282	LORENZO WALKER TECHNIC	4,215,601.25	17,571.64	122,817.16	387,555.29	3,131,272.85	943,939.60	22
A 0311	BARRON COLLIER HIGH	12,718,703.34	8,914.54	290,331.56	1,270,997.06	9,511,363.88	2,908,093.36	22
A 0321	GOLDEN GATE MIDDLE	7,806,793.94	4,149.78	72,863.57	732,666.32	5,957,623.91	1,772,156.68	22
A 0331	BIG CYPRESS ELEMENTARY	7,324,350.32	3,201.37	41,225.51	758,437.13	5,608,414.13	1,671,509.31	22
A 0341	VILLAGE OAKS ELEMENTAR	6,399,703.79	990.00	73,981.06	566,529.46	4,534,915.90	1,789,816.83	27
A 0351	GOLDEN TERRACE ELEMEN	4,362,659.54	5,207.33	34,414.06	364,020.04	3,366,979.38	956,058.77	21
A 0361	IMMOKALEE MIDDLE	11,912,527.62	1,542.34	96,241.24	1,169,251.17	9,159,196.50	2,655,547.54	22
A 0371	VINEYARDS ELEMENTARY	7,370,560.78	1,871.56	71,386.21	735,280.98	5,671,498.40	1,625,804.61	22
A 0381	LELY ELEMENTARY	4,972,479.40	1,572.77	34,679.31	499,095.07	3,772,056.91	1,164,170.41	23
A 0391	LAUREL OAK ELEMENTARY	8,320,358.81	1,437.88	22,604.27	861,418.05	6,380,684.53	1,915,632.13	23
A 0392	GULF COAST HIGH	15,396,286.18	9,108.37	423,176.66	1,560,759.77	11,494,722.99	3,469,278.16	22
A 0401	OAKRIDGE MIDDLE	8,141,548.46	2,727.64	62,933.02	818,473.88	6,304,871.69	1,771,016.11	21
A 0421	MANATEE ELEMENTARY	5,578,433.93	1,054.04	34,474.42	554,259.22	4,381,574.34	1,161,331.13	20
A 0422	MANATEE MIDDLE	6,562,939.40	3,719.27	55,867.58	660,782.87	5,069,380.30	1,433,972.25	21
A 0431	PELICAN MARSH ELEMENTA	6,371,629.46	2,064.86	26,722.43	642,343.76	4,888,484.62	1,454,357.55	22
A 0441	CORKSCREW ELEMENTARY	6,457,180.05	2,750.49	36,869.84	656,516.53	4,953,411.82	1,464,147.90	22
A 0442	CORKSCREW MIDDLE	6,576,087.16	1,879.25	83,388.53	685,960.15	5,152,286.32	1,338,533.06	20
A 0451	OSCEOLA ELEMENTARY	5,949,277.06	880.00	28,795.85	605,314.43	4,573,216.54	1,346,384.67	22
A 0452	NORTH NAPLES MIDDLE	6,953,494.35	30,409.76	28,271.35	718,363.50	5,337,769.36	1,557,043.88	22
A 0461	CALUSA PARK ELEMENTARY	6,581,149.06	880.00	148,663.24	642,102.92	4,965,128.09	1,466,477.73	22
A 0471	SABAL PALM ELEMENTARY	5,415,912.33	880.00	25,870.71	552,919.30	4,182,351.58	1,206,810.04	22
A 0472	CYPRESS PALM MIDDLE	5,924,870.65	1,317.94	30,676.24	601,969.86	4,585,271.60	1,307,604.87	22
A 0481	LAVERN GAYNOR ELEMEN	2,966,842.42	2,241.35	5,763.13	377,842.37	2,411,583.75	547,254.19	18
A 0491	HERBERT CAMBRIDGE ELEM	2,802,946.79	3,880.00	9,282.65	348,310.85	2,236,142.67	553,641.47	19
A 0493	PALMETTO RIDGE HIGH	14,875,734.09	8,193.55	265,929.62	1,507,009.51	11,071,622.57	3,529,988.35	23
A 0501	GOLDEN GATE HIGH	12,171,345.05	5,090.98	279,614.44	1,238,881.70	9,212,525.46	2,674,114.17	21
A 0511	ESTATES ELEMENTARY	5,115,915.83	2,014.26	41,411.58	527,554.83	3,997,633.47	1,074,856.52	21
A 0521	VETERANS MEMORIAL ELEM	6,358,009.02	4,540.84	26,951.14	647,199.38	4,904,329.41	1,422,187.63	22
A 0531	MIKE DAVIS ELEMENTARY	4,981,826.62	5,382.03	20,288.21	517,821.41	3,943,878.43	1,012,277.95	20
A 0541	PALMETTO ELEMENTARY	4,532,576.36	3,194.63	52,163.16	449,314.95	3,503,903.84	973,314.73	21
A 0551	PARKSIDE ELEMENTARY	5,184,125.96	3,829.60	26,164.46	500,209.20	3,951,041.85	1,203,090.05	23
A 0581	IMMOKALEE TECHNICAL CO	4,097,308.80	1,642.80	78,646.64	389,664.65	3,339,215.86	677,803.50	16
A 0631	EDEN PARK ELEMENTARY	6,165,618.98	1,397.85	28,271.43	596,966.41	4,726,931.73	1,409,017.97	22
A 7001	COLLIER VIRTUAL SCHOOL	113,000.00	0.00	75,283.40	16,819.15	37,716.60	0.00	0
A 7004	COLLIER FLORIDA VIRTUA	125,531.35	0.00	0.00	13,124.87	94,889.48	30,641.87	24

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E

FND	- 1XX	GENERAL FUND	PRD-10	APRIL	2021							
			---	YTD---	----	YTD----	---	MTD---	---	YTD---	---	AVAILABLE---
T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM				
A 7006	COLLIER DISTRICT VIRTU	20,308.27	0.00	0.00	0.00	3,870.66	16,437.61	80				
A 7023	E-COLLIER ACADEMY	5,167,130.19	1,078.50	405.00	106,863.89	3,864,416.47	1,301,230.22	25				
A 9004	T.A.P.P. - IMMOKALEE	705,420.39	0.00	68,085.00	68,846.62	546,073.73	91,261.66	12				
A 9007	NEW BEGINNINGS IMMOKAL	884,990.47	0.00	7,910.08	86,072.61	684,397.36	192,683.03	21				
A 9008	N.A.T.A.P.	649,352.47	0.00	68,902.19	65,082.75	501,058.35	79,391.93	12				
A 9010	NEW BEGINNINGS NAPLES	1,162,938.19	0.00	7,790.95	119,318.47	923,479.42	231,667.82	19				
A 9013	DETENTION CENTER	556,934.41	0.00	559.48	50,181.46	390,780.76	165,594.17	29				
A 9015	PHOENIX NAPLES	1,844,515.81	0.00	2,714.34	196,090.76	1,468,269.82	373,531.65	20				
A 9017	PACE PROGRAM	522,975.00	0.00	145,063.30	0.00	304,566.80	73,344.90	14				
A 9018	MARCO ISLAND CHARTER M	3,049,945.95	0.00	0.00	250,002.27	2,520,729.43	529,216.52	17				
A 9019	HOSPITAL/HOMEBOUND	897,767.62	0.00	1,910.00	135,641.96	533,287.26	362,570.36	40				
A 9021	IMMOKALEE COMMUNITY SC	2,174,476.22	0.00	0.00	198,304.78	1,786,029.08	388,447.14	17				
A 9026	PHOENIX IMMOKALEE	755,513.64	0.00	2,593.91	78,390.71	601,878.88	151,040.85	19				
A 9027	BEACON HIGH SCHOOL	2,533,131.91	0.00	3,314.33	246,646.28	2,014,182.64	515,634.94	20				
A 9032	MARCO ISLAND ACADEMY	2,018,385.17	0.00	0.00	175,262.35	1,664,610.15	353,775.02	17				
A 9034	GULF COAST CHARTER ACA	6,055,000.75	0.00	0.00	517,150.47	5,004,510.27	1,050,490.48	17				
A 9035	MASON CLASSICAL ACADEM	7,866,967.43	0.00	0.00	682,237.53	6,492,521.55	1,374,445.88	17				
A 9036	COLLIER CHARTER ACADEM	6,182,403.64	0.00	0.00	550,942.45	5,117,707.55	1,064,696.09	17				
A 9037	BRIDGEPREP ACADEMY COL	3,023,176.96	0.00	0.00	261,932.33	2,510,645.73	512,531.23	16				
A 9110	SCHOOL BOARD	576,027.99	27.00	47,500.00	43,771.01	377,626.13	150,874.86	26				
A 9120	LEGAL SERVICES	1,258,091.84	824.20	72,910.62	111,837.60	922,346.36	262,010.66	20				
A 9210	SUPERINTENDENT'S OFFIC	532,056.84	445.80-	0.00	51,260.42	373,598.49	158,904.15	29				
A 9211	TEACHING AND LEARNING	1,887,582.20	2,188.49	5,615.20	142,567.47	723,824.19	1,155,954.32	61				
A 9212	DISTRICT/SCHOOL OPERAT	2,264,845.76	2,735.10	31,165.04	96,474.95	836,189.56	1,394,756.06	61				
A 9213	PRINCIPAL OF ALT SCHOO	403,616.00	0.00	13,514.73	24,346.01	312,508.52	77,592.75	19				
A 9214	DEPUTY SUPERINTENDENT	71,678.72	0.00	0.00	13,292.33	13,292.33	58,386.39	81				
A 9215	STUDENT RELATIONS	495,597.56	858.51	1,101.21	52,959.69	364,512.07	129,125.77	26				
A 9217	SCHOOL LEADERSHIP	2,287,571.82	89.00	138,385.18	183,933.75	1,513,785.11	635,312.53	27				
A 9224	K12 ACADEMIC PROGRAMS	9,586,207.88	3,340.99	95,645.86	589,036.96	3,859,002.53	5,628,218.50	58				
A 9230	HUMAN RESOURCES	921,926.15	4,242.99	7,000.00	68,445.93	818,111.63	92,571.53	10				
A 9231	TALENT MANAGEMENT	2,242,179.86	786.48	100,947.25	202,469.48	1,758,015.07	382,431.06	17				
A 9238	BENEFITS & WELLNESS	391,774.78	248.13	26,320.50	22,158.29	181,335.27	183,870.88	46				
A 9239	COMPENSATION	683,779.33	0.00	0.00	66,471.07	563,315.32	120,464.01	17				
A 9240	PROF LEARNING & DIGITA	1,769,079.37	3,648.34	85,263.34	172,742.31	1,126,581.09	553,586.60	31				
A 9260	ACCOUNTABILITY & DATA	1,722,580.22	0.00	53,586.73	155,441.51	1,338,724.57	330,268.92	19				
A 9270	COMMUNICATIONS & COMMU	1,059,108.21	240.12	6,033.75	104,668.67	819,312.58	233,521.76	22				
A 9281	ADULT & COMMUNITY EDUC	1,980,424.31	713.48	3,954.68	193,946.13	1,510,522.65	465,233.50	23				
A 9413	DISTRICT-WIDE INSURANC	6,177,677.33	0.00	173,266.65	135,236.78	5,674,161.14	330,249.54	5				
A 9420	TECHNOLOGY	31,078,664.93	5,000.00	4,677,714.15	3,176,985.72	23,638,315.56	2,757,635.22	8				
A 9427	SSPAR - ALLOCATIONS AN	1,183,971.83	0.00	0.00	112,040.86	969,575.23	214,396.60	18				
A 9430	MAINTENANCE	16,027,921.17	3,655.59	1,614,008.77	1,583,878.99	12,303,089.42	2,107,167.39	13				
A 9434	UTIL/COMM/OTHR COUNTY-	8,966,233.88	0.00	320,645.79	198,566.38	2,118,320.99	6,527,267.10	72				
A 9440	TRANSPORTATION	24,012,021.00	96,636.34	910,433.69	2,358,726.25	18,489,597.87	4,515,353.10	18				
A 9450	FACILITIES MANAGEMENT	201,507.66	0.00	40,850.00	10,535.00	103,795.86	56,861.80	28				
A 9451	SAFETY AND SECURITY	2,491,014.00	16,079.15	421,847.68	69,757.16	1,349,942.30	703,144.87	28				
A 9460	ACCOUNTING	2,035,269.84	416.26	234,223.50	143,746.17	1,451,180.61	349,449.47	17				
A 9462	FINANCIAL SERVICES	776,448.87	500.00	1,000.00	64,638.75	660,489.69	114,459.18	14				
A 9470	BUDGET	452,324.35	0.00	0.00	349,377.79	349,829.62	102,494.73	22				
A 9475	PAYROLL SERVICES	682,714.09	1,375.12	0.00	66,701.36	534,005.47	147,333.50	21				
A 9480	PURCHASING	520,331.48	0.00	64,362.87	45,214.77	358,751.57	97,217.04	18				
A 9525	SCHOOL CHOICE	258,789.15	0.00	0.00	32,340.13	185,174.48	73,614.67	28				
A 9530	EXCEPT ED & STDT SUPPO	5,721,902.68	2,666.69	1,681,889.54	235,447.97	3,263,836.63	773,509.82	13				
A 9543	FEDERAL, STATE & COMP	393,485.41	0.00	0.00	45,239.20	274,225.75	119,259.66	30				
	*	536,687,320.02	374,855.50	15,691,328.94	50,222,765.32	400,318,068.77	120,303,066.81	22				

Meeting Date: May 11, 2021
March 2021 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending March 31, 2021.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

March 31, 2021

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 585,168,518.91	\$ 585,464,684.45	\$ 350,095,303.45	\$ 364,016.73	\$ 20,319,998.23	\$ 214,685,366.04
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	35,642,042.50	-	-	6,880,315.29
Capital Outlay	382,814,042.95	383,334,839.89	387,589,933.69	98,504,369.94	116,117.00	75,847,890.96	213,121,555.79
Special Revenue - Nutrition Services	36,388,166.18	35,088,897.84	35,097,772.66	15,760,633.79	70,400.00	2,722,163.89	16,544,574.98
Special Revenue - Grants and School Activity Funds	69,085,245.00	70,894,394.63	71,717,057.57	30,209,687.69	406,107.39	1,735,095.43	39,366,167.06
Health Care	86,861,517.65	86,861,517.65	85,564,879.65	45,474,615.59	116.56	4,098,679.44	35,991,468.06
Workers' Compensation	12,775,041.02	12,775,041.02	12,275,201.41	776,597.42	-	118,711.87	11,379,892.12
Flexcare	2,039,481.36	2,039,481.36	2,037,481.36	1,003,740.63	-	56,872.65	976,868.08
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,218,685,049.09	\$ 1,222,269,368.58	\$577,466,991.01	\$ 956,757.68	\$ 104,899,412.47	\$ 538,946,207.42

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS OPERATING SUMMARY March 31, 2021

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expense to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expense with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	350,156.00	63.7%	-	-	350,156.00	63.7%	199,844.00	36.3%
200	FEDERAL THROUGH STATE	1,100,000.00	1,458,265.00	1,458,265.00	0.2%	\$ -	885,750.66	60.7%	-	-	885,750.66	60.7%	572,514.34	39.3%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.4%	\$ -	72,041,883.88	74.8%	-	-	72,041,883.88	74.8%	24,215,471.16	25.2%
400	LOCAL	358,244,242.99	359,486,773.42	359,782,938.96	61.5%	\$ 296,165.54	344,370,311.61	95.7%	-	-	344,370,311.61	95.7%	15,412,627.35	4.3%
600	TRANSFERS	34,743,470.00	39,216,814.00	39,216,814.00	6.7%	\$ -	16,209,440.92	41.3%	-	-	16,209,440.92	41.3%	23,007,373.08	58.7%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	1,188.91	23.8%	-	-	1,188.91	23.8%	3,811.09	76.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 585,168,518.91	\$ 585,464,684.45	100.0%	\$ 296,165.54	\$ 433,858,731.98	74.1%	\$ -	\$ -	\$ 433,858,731.98	74.1%	\$ 151,605,952.47	25.9%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	346,235,889.97	346,674,233.73	59.2%	\$ 438,343.76	225,084,530.45	64.9%	122,343.93	10,726,335.94	\$ 235,810,866.39	68.0%	\$ 110,741,023.41	31.9%
7900	OPERATION OF PLANT	39,243,491.00	38,911,457.59	38,811,544.46	6.6%	\$ (99,913.13)	26,239,688.01	67.6%	195,373.23	3,609,365.83	29,849,053.84	76.9%	8,767,117.39	22.6%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,856,429.37	34,884,685.71	6.0%	\$ 28,256.34	24,318,180.01	69.7%	4,635.66	33,769.46	24,351,949.47	69.8%	10,528,100.58	30.2%
7800	TRANSPORTATION	25,479,581.00	25,279,935.96	25,338,472.80	4.3%	\$ 58,536.84	16,138,456.03	63.7%	16,971.07	1,147,202.64	17,285,658.67	68.2%	8,035,843.06	31.7%
6100	PUPIL SERVICES	20,865,551.00	22,131,387.32	22,144,239.29	3.8%	\$ 12,851.97	14,326,678.21	64.7%	3,043.54	1,993,020.94	16,319,699.15	73.7%	5,821,496.60	26.3%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,525,895.37	18,532,380.15	3.2%	\$ 6,484.78	12,433,971.56	67.1%	1,103.65	1,993,667.55	14,427,639.11	77.9%	4,103,637.39	22.1%
7700	CENTRAL SERVICES	10,790,485.00	10,667,351.83	10,587,732.83	1.8%	\$ (79,619.00)	7,246,704.31	68.4%	6,370.57	200,628.42	7,447,332.73	70.3%	3,134,029.53	29.6%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,476,470.67	8,548,450.42	1.5%	\$ 71,979.75	5,767,019.79	67.5%	1,066.27	15,138.81	5,782,158.60	67.6%	2,765,225.55	32.3%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,427,858.48	6,442,359.84	1.1%	\$ 14,501.36	4,277,269.69	66.4%	3,373.71	108,183.56	4,385,453.25	68.1%	2,053,532.88	31.9%
6400	INSTR STAFF DEVELOP	5,163,915.00	6,190,295.66	6,260,335.39	1.1%	\$ 70,039.73	3,475,522.61	55.5%	6,142.62	124,807.00	3,600,329.61	57.5%	2,653,863.16	42.4%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,503,709.87	5,365,918.40	0.9%	\$ (137,791.47)	3,592,677.96	67.0%	-	41,786.68	3,634,464.64	67.7%	1,731,453.76	32.3%
7500	FISCAL SERVICES	3,747,135.00	3,741,605.69	3,641,516.25	0.6%	\$ (100,089.44)	2,484,372.79	68.2%	2,001.53	167,003.07	2,651,375.86	72.8%	988,138.86	27.1%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,052,582.67	2,037,118.11	0.3%	\$ (15,464.56)	1,160,616.95	57.0%	1,237.96	-	1,160,616.95	57.0%	875,263.20	43.0%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,862,301.05	1,860,859.46	0.3%	\$ (1,441.59)	1,223,447.88	65.7%	-	-	1,223,447.88	65.7%	637,411.58	34.3%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,941,648.23	1,942,910.73	0.3%	\$ 1,262.50	1,371,503.57	70.6%	352.99	-	1,371,503.57	70.6%	571,054.17	29.4%
7100	BOARD OF EDUCATION	1,568,956.00	1,585,057.69	1,613,285.39	0.3%	\$ 28,227.70	954,663.63	59.2%	-	159,088.33	1,113,751.96	69.0%	499,533.43	31.0%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 585,168,518.91	\$ 585,464,684.45	100.0%	\$ 296,165.54	\$ 350,095,303.45	59.8%	\$ 364,016.73	\$ 20,319,998.23	\$ 370,415,301.68	63.3%	\$ 214,685,366.04	36.7%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
March 31, 2021

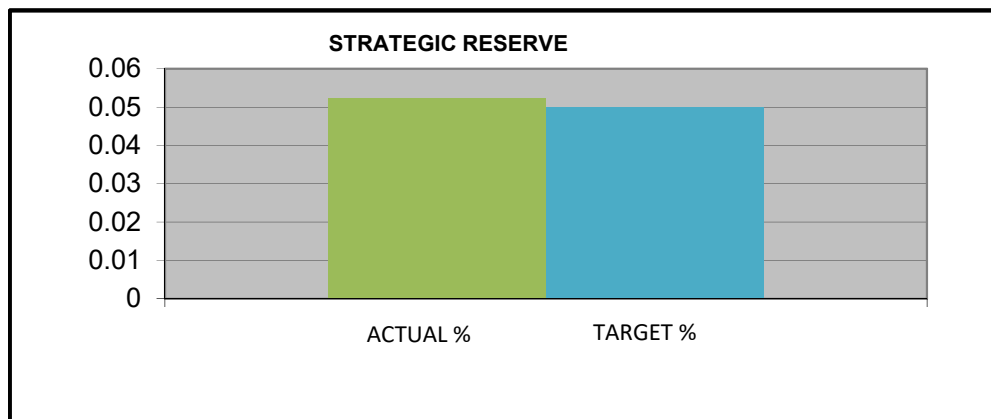
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			109,605,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary Categorical						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			8,135,326.42			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,619,389.69			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 166,370,362.49	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit C				Grand Total All Reserves		
				\$ 273,429,160.42		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
March 31, 2021

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	\$ 1,458,265.00
STATE	\$ 96,257,355.04
LOCAL	\$ 359,782,938.96
	<u>\$ 458,048,559.00</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.24%	5.00%	(\$1,105,322.05)



	Current Month	Previous Month	Change
Strategic Reserve	5.24%	5.24%	0.00%

FND - 1XX GENERAL FUND

		---	YTD---	----	YTD----	---	MTD---	---	YTD---	---	AVAILABLE---	
T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM					
B 0051	EVERGLADES CITY SCHOOL	3,183,487.20	3,479.05	50,162.88	339,825.62	2,125,389.16	1,004,456.11	31				
B 0061	GULFVIEW MIDDLE	5,434,322.22	1,017.09	65,272.11	591,682.40	3,614,529.32	1,753,503.70	32				
B 0121	LAKE PARK ELEMENTARY	5,098,025.23	1,017.42	62,778.92	577,077.20	3,433,523.35	1,600,705.54	31				
B 0131	TOMMIE BARFIELD ELEMEN	4,424,874.00	290.22	34,159.12	489,182.30	2,950,143.12	1,440,281.54	32				
B 0141	SHADOWLAWN ELEMENTARY	4,726,648.69	1,435.98	74,106.83	538,008.50	3,195,463.99	1,455,641.89	30				
B 0151	NAPLES HIGH	13,234,848.06	4,704.15	294,644.79	1,411,568.95	8,700,539.93	4,234,959.19	32				
B 0161	PINECREST ELEMENTARY	6,822,373.00	2,162.27	70,927.24	750,133.59	4,490,717.02	2,258,566.47	33				
B 0171	SEA GATE ELEMENTARY	6,745,018.60	553.32	44,993.43	776,903.78	4,505,261.75	2,194,210.10	32				
B 0181	HIGHLANDS ELEMENTARY	6,126,953.15	4,683.06	81,771.03	664,697.84	3,983,562.82	2,056,936.24	33				
B 0191	LAKE TRAFFORD ELEMENTA	7,194,066.37	26,572.78	176,979.51	818,064.71	4,745,716.06	2,244,798.02	31				
B 0201	AVALON ELEMENTARY	3,828,243.78	183.87	51,315.94	423,131.42	2,508,876.16	1,267,867.81	33				
B 0211	EAST NAPLES MIDDLE	6,440,649.19	1,917.57	46,713.36	713,617.61	4,267,545.75	2,124,472.51	32				
B 0221	POINCIANA ELEMENTARY	5,755,154.27	1,081.17	35,324.61	659,854.60	3,848,516.48	1,870,232.01	32				
B 0231	GOLDEN GATE ELEMENTARY	4,578,253.72	329.97	78,126.06	518,955.26	3,072,217.27	1,427,580.42	31				
B 0241	NAPLES PARK ELEMENTARY	4,737,102.57	726.56	29,846.05	531,584.28	3,102,235.25	1,604,294.71	33				
B 0251	PINE RIDGE MIDDLE	7,532,995.55	739.51	103,401.12	813,414.20	5,053,028.33	2,375,826.59	31				
B 0261	LELY HIGH	11,789,283.93	3,006.05	202,766.73	1,272,393.92	7,716,181.77	3,867,329.38	32				
B 0271	IMMOKALEE HIGH	13,863,383.20	12,873.99	316,257.69	1,459,450.85	9,055,714.27	4,478,537.25	32				
B 0281	LORENZO WALKER TECH CO	7,514,258.30	1,044.35	524,875.71	687,065.93	4,825,299.91	2,163,038.33	28				
B 0282	LORENZO WALKER TECHNIC	4,205,303.24	1,796.44	127,310.55	418,086.75	2,743,717.56	1,332,478.69	31				
B 0311	BARRON COLLIER HIGH	12,725,850.29	1,292.02	337,778.67	1,330,467.78	8,240,366.82	4,146,412.78	32				
B 0321	GOLDEN GATE MIDDLE	7,814,726.35	4,756.98	110,541.85	893,958.25	5,224,957.59	2,474,469.93	31				
B 0331	BIG CYPRESS ELEMENTARY	7,269,119.43	3,687.10	53,991.13	832,159.28	4,849,977.00	2,361,464.20	32				
B 0341	VILLAGE OAKS ELEMENTAR	6,503,333.89	2,032.72	137,335.12	649,791.00	3,968,386.44	2,395,579.61	36				
B 0351	GOLDEN TERRACE ELEMENT	4,387,136.62	65.62	46,875.46	503,095.07	3,002,959.34	1,337,236.20	30				
B 0361	IMMOKALEE MIDDLE	11,938,958.91	10,840.44	152,933.54	1,300,892.03	7,989,945.33	3,785,239.60	31				
B 0371	VINEYARDS ELEMENTARY	7,337,750.93	0.00	82,467.89	854,106.15	4,936,217.42	2,319,065.62	31				
B 0381	LELY ELEMENTARY	4,999,715.22	638.91	51,449.01	537,885.99	3,272,961.84	1,674,665.46	33				
B 0391	LAUREL OAK ELEMENTARY	8,328,714.49	1,622.86	45,398.18	952,244.20	5,519,266.48	2,762,426.97	33				
B 0392	GULF COAST HIGH	15,413,393.11	3,221.62	523,908.36	1,717,569.70	9,933,963.22	4,952,299.91	32				
B 0401	OAKRIDGE MIDDLE	8,221,411.27	1,805.76	100,637.82	888,690.27	5,486,397.81	2,632,569.88	32				
B 0421	MANATEE ELEMENTARY	5,559,747.17	1,901.44	48,554.21	668,815.61	3,827,315.12	1,681,976.40	30				
B 0422	MANATEE MIDDLE	6,540,873.57	5,656.29	98,167.52	743,812.78	4,408,597.43	2,028,452.33	31				
B 0431	PELICAN MARSH ELEMENTA	6,370,230.62	148.58	49,486.21	722,801.08	4,246,140.86	2,074,454.97	32				
B 0441	CORKSCREW ELEMENTARY	6,419,129.59	2,313.99	60,538.50	728,666.09	4,296,895.29	2,059,381.81	32				
B 0442	CORKSCREW MIDDLE	6,561,500.86	2,499.16	103,794.76	763,927.14	4,466,326.17	1,988,880.77	30				
B 0451	OSCEOLA ELEMENTARY	5,934,618.83	71.54	52,826.92	647,694.66	3,967,902.11	1,913,818.26	32				
B 0452	NORTH NAPLES MIDDLE	6,912,378.81	1,728.67	53,315.30	759,966.61	4,619,405.86	2,237,928.98	32				
B 0461	CALUSA PARK ELEMENTARY	6,586,582.31	4,920.92	181,010.96	726,698.96	4,323,025.17	2,077,625.26	31				
B 0471	SABAL PALM ELEMENTARY	5,465,800.68	447.90	41,728.08	618,376.10	3,629,432.28	1,794,192.42	32				
B 0472	CYPRESS PALM MIDDLE	6,012,036.77	2,933.01	58,390.71	668,488.64	3,983,301.74	1,967,411.31	32				
B 0481	LAVERN GAYNOR ELEMENTA	2,960,717.71	2,350.65	11,566.17	336,205.55	2,033,741.38	913,059.51	30				
B 0491	HERBERT CAMBRIDGE ELEM	2,761,942.46	1,650.33	12,147.30	309,281.84	1,887,831.82	860,313.01	31				
B 0493	PALMETTO RIDGE HIGH	14,977,614.31	797.36	350,784.81	1,610,624.88	9,564,613.06	5,063,013.80	33				
B 0501	GOLDEN GATE HIGH	12,315,805.20	9,959.40	362,364.07	1,331,566.08	7,973,643.76	3,969,837.97	32				
B 0511	ESTATES ELEMENTARY	5,128,682.12	877.28	82,515.68	553,853.43	3,470,078.64	1,575,210.52	30				
B 0521	VETERANS MEMORIAL ELEM	6,313,870.11	792.99	46,725.05	704,891.72	4,257,130.03	2,009,222.04	31				
B 0531	MIKE DAVIS ELEMENTARY	5,005,463.36	1,017.32	45,467.62	597,201.91	3,426,057.02	1,532,921.40	30				
B 0541	PALMETTO ELEMENTARY	4,611,417.62	1,029.15	77,436.35	527,123.42	3,054,588.89	1,478,363.23	32				
B 0551	PARKSIDE ELEMENTARY	5,162,690.30	851.18	38,977.26	589,758.85	3,450,832.65	1,672,029.21	32				
B 0581	IMMOKALEE TECHNICAL CO	4,097,308.80	4,165.71	113,292.09	452,153.29	2,949,551.21	1,030,299.79	25				
B 0631	EDEN PARK ELEMENTARY	6,262,217.86	913.02	43,656.24	720,634.24	4,129,965.32	2,087,683.28	33				
B 7001	COLLIER VIRTUAL SCHOOL	118,456.54	0.00	92,102.55	12,566.65	20,897.45	5,456.54	4				
B 7004	COLLIER FLORIDA VIRTUA	125,544.71	0.00	0.00	15,178.75	81,764.61	43,780.10	34				
B 7006	COLLIER DISTRICT VIRTU	20,311.41	0.00	0.00	0.00	3,870.66	16,440.75	80				

FND - 1XX GENERAL FUND

		---YTD---	----YTD---	---MTD---	---YTD---	---AVAILABLE---	%REM
T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
B 7023	E-COLLIER ACADEMY	5,332,571.62	2,217.22	3,885.48	636,630.51	1,568,916.34	29
B 9004	T.A.P.P. - IMMOKALEE	704,709.40	0.00	93,446.40	95,366.67	134,035.89	19
B 9007	NEW BEGINNINGS IMMOKAL	876,354.78	0.00	2,381.92	105,797.72	275,648.11	31
B 9008	N.A.T.A.P.	648,830.44	0.00	94,823.84	85,583.06	118,031.00	18
B 9010	NEW BEGINNINGS NAPLES	1,161,325.07	0.00	806.31	136,471.56	356,357.81	30
B 9013	DETENTION CENTER	555,160.10	0.00	942.87	47,343.07	213,617.93	38
B 9015	PHOENIX NAPLES	1,824,467.98	471.79	3,473.65	222,352.65	548,343.48	30
B 9017	PACE PROGRAM	522,975.00	0.00	145,063.30	259,243.70	73,344.90	14
B 9018	MARCO ISLAND CHARTER M	3,068,456.04	0.00	0.00	250,002.34	797,728.88	26
B 9019	HOSPITAL/HOMEBOUND	897,767.62	0.00	1,910.00	104,560.36	498,212.32	55
B 9021	IMMOKALEE COMMUNITY SC	2,171,003.86	0.00	0.00	163,185.16	583,279.56	26
B 9026	PHOENIX IMMOKALEE	756,039.48	0.00	4,994.97	93,044.99	227,556.34	30
B 9027	BEACON HIGH SCHOOL	2,526,470.77	800.00	4,752.50	271,558.06	753,381.91	29
B 9032	MARCO ISLAND ACADEMY	2,040,544.80	0.00	0.00	156,438.03	551,197.00	27
B 9034	GULF COAST CHARTER ACA	6,069,217.27	0.00	0.00	469,739.53	1,581,857.47	26
B 9035	MASON CLASSICAL ACADEM	7,877,265.60	0.00	0.00	609,229.58	2,066,981.58	26
B 9036	COLLIER CHARTER ACADEM	6,196,867.86	0.00	0.00	480,444.01	1,630,102.76	26
B 9037	BRIDGEPREP ACADEMY COL	3,044,709.07	0.00	0.00	240,502.41	795,995.67	26
B 9110	SCHOOL BOARD	574,027.99	0.00	47,500.00	68,618.15	192,672.87	33
B 9120	LEGAL SERVICES	1,258,091.84	0.00	69,590.91	116,725.53	377,992.17	30
B 9210	SUPERINTENDENT'S OFFIC	532,056.84	416.75	0.00	41,730.92	209,302.02	39
B 9211	TEACHING AND LEARNING	862,550.25	520.27	92,264.55	52,985.10	188,508.71	21
B 9212	DISTRICT/SCHOOL OPERAT	2,329,086.60	516.54	14,969.48	73,433.81	1,573,885.97	67
B 9213	PRINCIPAL OF ALT SCHOO	421,127.91	0.00	22,628.42	33,641.11	110,336.98	26
B 9215	STUDENT RELATIONS	494,400.07	311.54	1,101.21	57,910.45	181,434.94	36
B 9217	SCHOOL LEADERSHIP	2,678,901.84	197.60	135,564.13	233,594.88	1,213,288.75	45
B 9224	K12 ACADEMIC PROGRAMS	9,147,634.39	23,479.39	239,978.57	419,876.03	5,614,210.86	61
B 9230	HUMAN RESOURCES	911,495.02	1,203.51	1,370.00	77,258.97	159,255.81	17
B 9231	TALENT MANAGEMENT	2,254,090.86	750.00	119,515.25	220,051.66	578,280.02	25
B 9238	BENEFITS & WELLNESS	389,494.01	336.38	31,509.00	159,021.01	198,471.65	50
B 9239	COMPENSATION	683,898.68	0.00	0.00	74,761.60	187,054.43	27
B 9240	PROF LEARNING & DIGITA	1,824,641.52	2,749.90	23,934.00	128,857.43	844,118.84	46
B 9260	ACCOUNTABILITY & DATA	1,781,576.14	781.24	53,709.28	162,712.27	543,802.56	30
B 9270	COMMUNICATIONS & COMMU	1,050,267.21	2,390.44	9,662.92	97,384.68	323,569.94	30
B 9281	ADULT & COMMUNITY EDUC	1,971,643.13	63.58	115.92	177,241.99	654,887.11	33
B 9413	DISTRICT-WIDE INSURANC	6,177,677.33	0.00	206,242.43	98,280.37	432,510.54	7
B 9420	TECHNOLOGY	31,092,890.81	5,000.00	6,625,813.17	2,087,297.43	4,000,747.80	12
B 9427	SSPAR - ALLOCATIONS AN	1,183,971.83	0.00	0.00	128,120.36	326,437.46	27
B 9430	MAINTENANCE	16,035,468.93	1,426.38	2,051,595.64	1,502,905.51	3,263,236.48	20
B 9434	UTIL/COMM/OTHR COUNTY-	9,577,232.06	146,666.50	369,837.70	170,075.90	7,140,973.25	74
B 9440	TRANSPORTATION	24,670,917.74	17,722.39	1,161,013.70	3,451,656.04	7,361,310.03	29
B 9450	FACILITIES MANAGEMENT	194,596.66	0.00	42,455.00	8,394.98	58,880.80	30
B 9451	SAFETY AND SECURITY	2,489,073.21	579.67	430,208.04	17,828.09	778,100.36	31
B 9460	ACCOUNTING	2,057,548.22	1,098.80	246,003.07	160,968.28	503,011.91	24
B 9462	FINANCIAL SERVICES	776,448.87	225.66	1,000.00	58,733.23	179,372.27	23
B 9470	BUDGET	467,456.67	0.00	0.00	45,775.54	161,004.84	34
B 9475	PAYROLL SERVICES	662,607.49	677.07	0.00	69,970.15	194,626.31	29
B 9480	PURCHASING	520,331.48	0.00	104,445.68	171,491.88	102,349.00	19
B 9525	SCHOOL CHOICE	218,599.66	0.00	0.00	21,577.82	65,765.31	30
B 9530	EXCEPT ED & STDT SUPPO	5,913,909.76	8,264.09	1,721,239.85	1,083,200.78	1,156,017.16	19
B 9543	FEDERAL, STATE & COMP	391,439.68	140.00	350.00	43,618.33	161,963.13	41
	*	538,270,187.96	364,016.73	20,319,998.23	55,096,824.48	167,490,869.55	31

Meeting Date: April 13, 2021
February 2021 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending February 28, 2021.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

February 28, 2021

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 585,067,719.93	\$ 585,168,518.91	\$ 294,998,478.97	\$ 249,166.15	\$ 26,079,135.04	\$ 263,841,738.75
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	35,642,042.50	-	-	6,880,315.29
Capital Outlay	382,814,042.95	383,334,065.06	383,334,839.89	96,329,942.30	232,993.24	68,911,431.61	217,860,472.74
Special Revenue - Nutrition Services	36,388,166.18	35,088,897.84	35,088,897.84	13,011,014.41	10,672.51	2,700,681.46	19,366,529.46
Special Revenue - Grants and School Activity Funds	69,085,245.00	71,035,442.13	70,894,394.63	25,575,329.43	198,179.33	1,210,114.32	43,910,771.55
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	40,951,535.86	2,424,289.50	2,320,973.49	41,164,718.80
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	712,624.14	-	118,711.87	11,943,705.01
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	826,803.79	-	63,444.05	1,149,233.52
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,218,724,522.78	\$ 1,218,685,049.09	\$508,047,771.40	\$ 3,115,300.73	\$ 101,404,491.84	\$ 606,117,485.12

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS

OPERATING SUMMARY
February 28, 2021

(A) No.	(B) Description	(C) Original Budget	(D) Prior Budget	(E) Amended Budget	(F) % Of Total Budget	(G) Change in Budget from Prior Period	(H) Year to Date Rev/Expend	(I) % of Revenue or Expense to Budget (H/E)	(J) Committed	(K) Encumbrances	(L) Revenue or Expended including Encumbrances	(M) % of Revenue or Expense with Encumb to Budget (L/E)	(N) Budget Balances	(O) % Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	298,383.96	54.3%	-	-	\$ 298,383.96	54.3%	251,616.04	45.7%
200	FEDERAL THROUGH STATE	1,100,000.00	1,305,609.00	1,458,265.00	0.2%	\$ 152,656.00	495,129.68	34.0%	-	-	\$ 495,129.68	34.0%	963,135.32	66.0%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.4%	\$ -	64,303,346.36	66.8%	-	-	\$ 64,303,346.36	66.8%	31,954,008.68	33.2%
400	LOCAL	358,244,242.99	359,538,630.44	359,486,773.42	61.4%	\$ (51,857.02)	335,963,151.18	93.5%	-	-	\$ 335,963,151.18	93.5%	23,523,622.24	6.5%
600	TRANSFERS	34,743,470.00	39,216,814.00	39,216,814.00	6.7%	\$ -	16,085,272.92	41.0%	-	-	\$ 16,085,272.92	41.0%	23,131,541.08	59.0%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	240.41	4.8%	-	-	\$ 240.41	4.8%	4,759.59	95.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 585,067,719.93	\$ 585,168,518.91	100.0%	\$ 100,798.98	\$ 417,145,524.51	71.3%	\$ -	\$ -	\$ 417,145,524.51	71.3%	\$ 168,022,994.40	28.7%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	346,081,086.86	346,235,889.97	59.2%	\$ 154,803.11	189,830,153.55	54.8%	184,062.98	12,721,292.04	\$ 202,551,445.59	58.5%	\$ 143,500,381.40	41.4%
7900	OPERATION OF PLANT	39,243,491.00	38,929,370.56	38,911,457.59	6.6%	\$ (17,912.97)	22,803,152.55	58.6%	17,679.79	5,687,669.70	28,490,822.25	73.2%	10,402,955.55	26.7%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,827,779.49	34,856,429.37	6.0%	\$ 28,649.88	20,418,782.27	58.6%	3,798.85	28,144.36	20,446,926.63	58.7%	14,405,703.89	41.3%
7800	TRANSPORTATION	25,479,581.00	25,279,747.82	25,279,935.96	4.3%	\$ 188.14	12,637,457.87	50.0%	18,233.22	1,282,112.52	13,919,570.39	55.1%	11,342,132.35	44.9%
6100	PUPIL SERVICES	20,865,551.00	22,161,106.67	22,131,387.32	3.8%	\$ (29,719.35)	11,485,776.53	51.9%	2,951.47	3,010,940.08	14,496,716.61	65.5%	7,631,719.24	34.5%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,527,809.09	18,525,895.37	3.2%	\$ (1,913.72)	10,559,791.90	57.0%	3,769.27	2,357,479.73	12,917,271.63	69.7%	5,604,854.47	30.3%
7700	CENTRAL SERVICES	10,790,485.00	10,661,087.38	10,667,351.83	1.8%	\$ 6,264.45	6,368,142.95	59.7%	4,419.98	293,397.85	6,661,540.80	62.4%	4,001,391.05	37.5%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,504,753.09	8,476,470.67	1.4%	\$ (28,282.42)	4,873,459.26	57.5%	370.33	16,631.69	4,890,090.95	57.7%	3,586,009.39	42.3%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,432,458.50	6,427,858.48	1.1%	\$ (4,600.02)	3,508,529.56	54.6%	8,944.59	110,158.35	3,618,687.91	56.3%	2,800,225.98	43.6%
6400	INSTR STAFF DEVELOP	5,163,915.00	6,190,595.30	6,190,295.66	1.1%	\$ (299.64)	2,993,782.24	48.4%	2,542.44	131,693.40	3,125,475.64	50.5%	3,062,277.58	49.5%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,514,734.35	5,503,709.87	0.9%	\$ (11,024.48)	3,186,021.26	57.9%	3.75	47,979.92	3,234,001.18	58.8%	2,269,704.94	41.2%
7500	FISCAL SERVICES	3,747,135.00	3,738,180.69	3,741,605.69	0.6%	\$ 3,425.00	2,149,122.59	57.4%	1,491.21	208,566.13	2,357,688.72	63.0%	1,382,425.76	36.9%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,052,082.67	2,052,582.67	0.4%	\$ 500.00	1,012,286.04	49.3%	495.55	15,000.00	1,027,286.04	50.0%	1,024,801.08	49.9%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,861,801.05	1,862,301.05	0.3%	\$ 700.00	1,208,579.60	64.9%	352.72	-	1,208,579.60	64.9%	653,368.73	35.1%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,941,627.23	1,941,648.23	0.3%	\$ 21.00	1,146,691.40	59.1%	-	-	1,146,691.40	59.1%	794,956.83	40.9%
7100	BOARD OF EDUCATION	1,568,956.00	1,585,057.69	1,585,057.69	0.3%	\$ -	816,749.40	51.5%	50.00	168,069.27	984,818.67	62.1%	600,189.02	37.9%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	-	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR TEACHER SAL. CATEGOR.	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	-	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	-	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 585,067,719.93	\$ 585,168,518.91	100.0%	\$ 100,798.98	\$ 294,998,478.97	50.4%	\$ 249,166.15	\$ 26,079,135.04	\$ 321,077,614.01	54.9%	\$ 263,841,738.75	45.1%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
February 28, 2021

Exhibit C

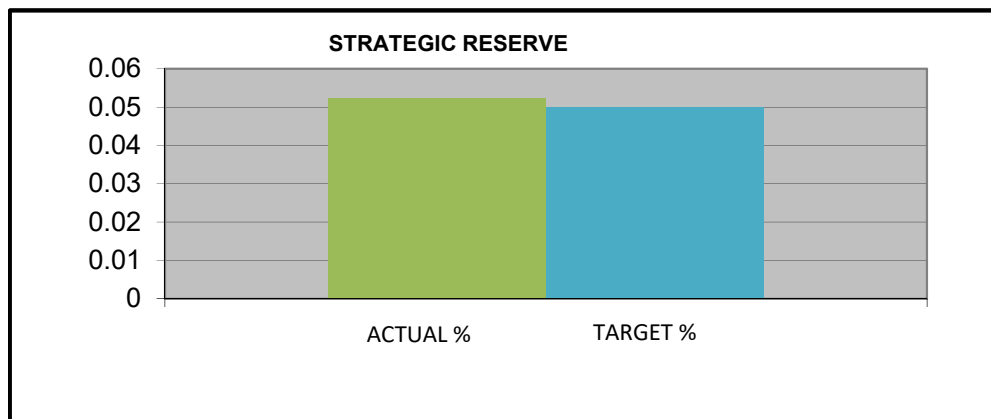
Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			105,355,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary Categorical						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			8,912,101.30			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,619,389.69			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 162,897,137.37	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit C				Grand Total All Reserves		
				\$ 269,955,935.30		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE

February 28, 2021

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	\$ 1,458,265.00
STATE	\$ 96,257,355.04
LOCAL	\$ 359,486,773.42
	<u>\$ 457,752,393.46</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.24%	5.00%	(\$1,120,130.33)



	Current Month	Previous Month	Change
Strategic Reserve	5.24%	5.25%	-0.01%

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND	- 1XX	GENERAL FUND	PRD-08	FEBRUARY	2021				
			---YTD---	----YTD---	---MTD--	---YTD--	---AVAILABLE---		
T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM	
A 0051	EVERGLADES CITY SCHOOL	3,161,398.69	311.38	75,068.35	230,593.29	1,785,563.54	1,300,455.42	41	
A 0061	GULFVIEW MIDDLE	5,406,482.60	0.00	100,191.66	418,806.90	3,022,846.92	2,283,444.02	42	
A 0121	LAKE PARK ELEMENTARY	5,081,772.21	1,697.67	95,026.74	395,609.66	2,856,446.15	2,128,601.65	41	
A 0131	TOMMIE BARFIELD ELEMEN	4,415,946.20	683.73	60,865.87	327,822.70	2,460,960.82	1,893,435.78	42	
A 0141	SHADOWLAWN ELEMENTARY	4,684,495.95	1,582.97	106,697.99	360,077.90	2,657,455.49	1,918,759.50	40	
A 0151	NAPLES HIGH	13,210,821.71	1,158.81	262,340.38	939,096.52	7,288,970.98	5,658,351.54	42	
A 0161	PINECREST ELEMENTARY	6,750,909.23	1,639.11	120,076.78	494,199.83	3,740,583.43	2,888,609.91	42	
A 0171	SEA GATE ELEMENTARY	6,748,151.25	4,452.70	73,096.15	526,636.21	3,728,357.97	2,942,244.43	43	
A 0181	HIGHLANDS ELEMENTARY	6,062,454.96	2,780.84	118,553.23	429,987.71	3,318,864.98	2,622,255.91	43	
A 0191	LAKE TRAFFORD ELEMENTA	7,131,419.21	19,466.16	235,407.57	517,902.81	3,927,651.35	2,948,894.13	41	
A 0201	AVALON ELEMENTARY	3,814,752.57	105.00	81,152.38	293,439.79	2,085,744.74	1,647,750.45	43	
A 0211	EAST NAPLES MIDDLE	6,455,368.19	1,410.80	82,614.66	503,640.47	3,553,928.14	2,817,414.59	43	
A 0221	POINCIANA ELEMENTARY	5,734,071.57	443.07	64,923.36	449,403.59	3,188,661.88	2,480,043.26	43	
A 0231	GOLDEN GATE ELEMENTARY	4,559,352.57	362.44	121,522.74	337,494.95	2,553,262.01	1,884,205.38	41	
A 0241	NAPLES PARK ELEMENTARY	4,749,694.26	588.59	55,566.07	356,353.79	2,570,650.97	2,122,888.63	44	
A 0251	PINE RIDGE MIDDLE	7,555,309.60	1,971.72	147,108.43	582,641.53	4,239,614.13	3,166,615.32	41	
A 0261	LELY HIGH	11,712,782.33	868.93	226,513.98	868,766.58	6,443,787.85	5,041,611.57	43	
A 0271	IMMOKALEE HIGH	13,704,769.71	1,371.52	397,816.29	963,974.81	7,596,263.42	5,709,318.48	41	
A 0281	LORENZO WALKER TECH CO	7,492,545.85	49,803.95	575,126.39	484,637.81	4,138,233.98	2,729,381.53	36	
A 0282	LORENZO WALKER TECHNIC	4,199,698.66	67.71	130,650.49	300,593.63	2,325,630.81	1,743,349.65	41	
A 0311	BARRON COLLIER HIGH	12,718,433.63	3,764.72	320,162.38	909,813.64	6,909,899.04	5,484,607.49	43	
A 0321	GOLDEN GATE MIDDLE	7,804,134.22	1,614.73	161,229.06	611,018.55	4,330,999.34	3,310,291.09	42	
A 0331	BIG CYPRESS ELEMENTARY	7,246,192.00	1,260.41	88,489.11	567,308.37	4,017,817.72	3,138,624.76	43	
A 0341	VILLAGE OAKS ELEMENTAR	6,423,739.88	283.58	143,191.61	435,238.79	3,318,595.44	2,961,669.25	46	
A 0351	GOLDEN TERRACE ELEMEN	4,377,796.60	1,454.59	101,651.45	329,541.12	2,499,864.27	1,774,826.29	40	
A 0361	IMMOKALEE MIDDLE	11,834,362.36	4,604.81	202,474.58	881,125.95	6,689,053.30	4,938,229.67	41	
A 0371	VINEYARDS ELEMENTARY	7,321,051.43	0.00	136,055.69	568,961.94	4,082,111.27	3,102,884.47	42	
A 0381	LELY ELEMENTARY	5,002,628.66	165.00	84,292.29	393,822.80	2,735,075.85	2,183,095.52	43	
A 0391	LAUREL OAK ELEMENTARY	8,307,965.41	444.10	75,072.86	650,357.26	4,567,022.28	3,665,426.17	44	
A 0392	GULF COAST HIGH	15,340,896.69	1,097.73	623,297.77	1,068,780.18	8,216,393.52	6,500,107.67	42	
A 0401	OAKRIDGE MIDDLE	8,202,992.63	1,131.16	154,909.86	630,810.81	4,597,707.54	3,449,244.07	42	
A 0421	MANATEE ELEMENTARY	5,557,164.77	1,482.22	94,452.95	454,947.82	3,158,499.51	2,302,730.09	41	
A 0422	MANATEE MIDDLE	6,547,549.84	467.21	133,222.06	516,119.08	3,664,784.65	2,749,075.92	41	
A 0431	PELICAN MARSH ELEMENTA	6,355,800.79	1,180.85	84,713.51	492,820.11	3,523,339.78	2,746,566.65	43	
A 0441	CORKSCREW ELEMENTARY	6,430,754.62	1,833.07	97,635.05	494,845.29	3,568,229.20	2,763,057.30	42	
A 0442	CORKSCREW MIDDLE	6,596,263.07	715.41	154,026.63	523,588.91	3,702,399.03	2,739,122.00	41	
A 0451	OSCEOLA ELEMENTARY	5,922,674.90	2,192.29	88,269.10	463,344.68	3,320,207.45	2,512,006.06	42	
A 0452	NORTH NAPLES MIDDLE	6,892,548.58	46,332.28	92,088.98	546,642.15	3,859,439.25	2,894,688.07	42	
A 0461	CALUSA PARK ELEMENTARY	6,587,289.65	3,342.34	220,185.08	506,089.37	3,596,326.21	2,767,436.02	42	
A 0471	SABAL PALM ELEMENTARY	5,455,465.03	165.00	75,208.05	424,657.99	3,011,056.18	2,369,035.80	43	
A 0472	CYPRESS PALM MIDDLE	6,003,929.45	838.53	95,042.26	455,562.51	3,314,813.10	2,593,235.56	43	
A 0481	LAVERN GAYNOR ELEMEN	2,987,153.95	710.12	10,789.13	234,229.63	1,697,535.83	1,278,118.87	42	
A 0491	HERBERT CAMBRIDGE ELEM	2,755,701.56	398.62	13,416.74	223,791.63	1,578,549.98	1,163,336.22	42	
A 0493	PALMETTO RIDGE HIGH	14,841,529.98	11,617.02	371,705.73	1,063,962.86	7,953,988.18	6,504,219.05	43	
A 0501	GOLDEN GATE HIGH	12,294,372.35	0.00	443,010.59	911,265.99	6,642,077.68	5,209,284.08	42	
A 0511	ESTATES ELEMENTARY	5,133,670.16	447.59	116,704.90	379,617.38	2,916,225.21	2,100,292.46	40	
A 0521	VETERANS MEMORIAL ELEM	6,294,958.99	1,227.19	86,905.61	490,419.18	3,552,238.31	2,654,587.88	42	
A 0531	MIKE DAVIS ELEMENTARY	4,991,056.68	628.35	78,886.77	392,060.95	2,828,855.11	2,082,686.45	41	
A 0541	PALMETTO ELEMENTARY	4,618,442.87	822.94	110,480.15	346,472.43	2,527,465.47	1,979,674.31	42	
A 0551	PARKSIDE ELEMENTARY	5,201,027.94	1,560.89	70,544.41	392,280.72	2,861,073.80	2,267,848.84	43	
A 0581	IMMOKALEE TECHNICAL CO	4,097,308.80	6,906.70	153,440.36	311,485.81	2,497,397.92	1,439,563.82	35	
A 0631	EDEN PARK ELEMENTARY	6,166,090.73	895.79	77,305.15	441,269.21	3,409,331.08	2,678,558.71	43	
A 7001	COLLIER VIRTUAL SCHOOL	118,456.54	0.00	104,669.20	7,611.00	8,330.80	5,456.54	4	
A 7004	COLLIER FLORIDA VIRTUA	125,463.00	0.00	0.00	10,335.22	66,585.86	58,877.14	46	

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND	- 1XX	GENERAL FUND	PRD-08	FEBRUARY	2021				
			---YTD---	----YTD---	---MTD--	---YTD--	---AVAILABLE---		
T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM	
A 7006	COLLIER DISTRICT VIRTU	20,312.32	0.00	0.00	0.00	3,870.66	16,441.66	80	
A 7023	E-COLLIER ACADEMY	5,400,580.24	0.00	3,480.48	442,555.22	3,120,922.07	2,276,177.69	42	
A 9004	T.A.P.P. - IMMOKALEE	704,469.07	462.00	135,564.33	58,095.31	381,860.44	186,582.30	26	
A 9007	NEW BEGINNINGS IMMOKAL	876,281.34	0.00	2,703.56	69,568.53	492,527.03	381,050.75	43	
A 9008	N.A.T.A.P.	648,261.72	0.00	138,684.01	52,345.03	350,392.54	159,185.17	24	
A 9010	NEW BEGINNINGS NAPLES	1,152,976.93	0.00	943.64	92,952.32	667,689.39	484,343.90	42	
A 9013	DETENTION CENTER	554,536.27	0.00	1,039.22	36,562.28	293,256.23	260,240.82	46	
A 9015	PHOENIX NAPLES	1,811,509.60	347.25	3,841.42	147,526.07	1,049,826.41	757,494.52	41	
A 9017	PACE PROGRAM	519,464.00	0.00	337,217.00	0.00	45,323.10	136,923.90	26	
A 9018	MARCO ISLAND CHARTER M	3,068,456.04	0.00	0.00	250,002.27	2,020,724.82	1,047,731.22	34	
A 9019	HOSPITAL/HOMEBOUND	897,767.62	0.00	1,910.00	81,495.13	293,084.94	602,772.68	67	
A 9021	IMMOKALEE COMMUNITY SC	2,171,003.86	0.00	0.00	189,512.11	1,424,539.14	746,464.72	34	
A 9026	PHOENIX IMMOKALEE	756,929.98	0.00	5,317.43	61,227.20	430,443.18	321,169.37	42	
A 9027	BEACON HIGH SCHOOL	2,526,199.32	0.00	4,393.28	192,881.61	1,495,978.30	1,025,827.74	40	
A 9032	MARCO ISLAND ACADEMY	2,040,544.80	0.00	0.00	173,480.99	1,332,909.77	707,635.03	34	
A 9034	GULF COAST CHARTER ACA	6,069,217.27	0.00	0.00	534,804.88	4,017,620.27	2,051,597.00	33	
A 9035	MASON CLASSICAL ACADEM	7,877,265.60	0.00	0.00	685,009.53	5,201,054.44	2,676,211.16	33	
A 9036	COLLIER CHARTER ACADEM	6,196,867.86	0.00	0.00	539,530.96	4,086,321.09	2,110,546.77	34	
A 9037	BRIDGEPREP ACADEMY COL	3,044,709.07	0.00	0.00	260,327.35	2,008,210.99	1,036,498.08	34	
A 9110	SCHOOL BOARD	564,608.06	0.00	47,500.00	33,025.69	265,236.97	251,871.09	44	
A 9120	LEGAL SERVICES	1,229,613.07	10,650.00	108,869.70	89,113.86	693,783.23	416,310.14	33	
A 9210	SUPERINTENDENT'S OFFIC	512,831.47	0.00	0.00	37,075.06	280,607.15	232,224.32	45	
A 9211	TEACHING AND LEARNING	866,172.53	219.35	92,264.55	41,137.57	528,271.62	245,417.01	28	
A 9212	DISTRICT/SCHOOL OPERAT	2,417,046.72	495.55	12,741.66	66,276.78	666,280.80	1,737,528.71	71	
A 9213	PRINCIPAL OF ALT SCHOO	415,515.69	16.74	39,553.97	15,430.07	254,521.40	121,423.58	29	
A 9215	STUDENT RELATIONS	477,943.19	784.07	1,101.21	37,749.40	253,641.93	222,415.98	46	
A 9217	SCHOOL LEADERSHIP	2,761,910.89	50.63	194,725.92	131,865.23	1,096,256.48	1,470,877.86	53	
A 9224	K12 ACADEMIC PROGRAMS	9,105,428.06	1,115.62	238,804.92	352,738.78	2,850,089.54	6,015,417.98	66	
A 9230	HUMAN RESOURCES	941,198.03	476.55	26,425.00	47,216.57	672,406.73	241,889.75	25	
A 9231	TALENT MANAGEMENT	2,270,342.10	0.00	128,330.25	163,045.95	1,335,493.93	806,517.92	35	
A 9238	BENEFITS & WELLNESS	404,825.86	0.00	36,765.00	20,272.22	140,155.97	227,904.89	56	
A 9239	COMPENSATION	683,898.68	0.00	0.00	51,985.60	422,082.65	261,816.03	38	
A 9240	PROF LEARNING & DIGITA	1,842,463.33	2,960.84	33,495.70	127,919.76	824,981.35	981,025.44	53	
A 9260	ACCOUNTABILITY & DATA	1,791,216.12	0.00	123,464.42	128,844.85	1,020,570.79	647,180.91	36	
A 9270	COMMUNICATIONS & COMMU	1,033,514.95	704.43	10,831.22	72,869.90	617,259.23	404,720.07	39	
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	59.93	200.00	132,817.54	1,139,334.53	832,048.67	42	
A 9413	DISTRICT-WIDE INSURANC	6,177,677.33	0.00	230,275.76	25,241.98	5,637,204.73	310,196.84	5	
A 9420	TECHNOLOGY	31,228,376.51	5,003.75	8,498,852.28	833,697.68	18,374,032.41	4,350,488.07	13	
A 9427	SSPAR - ALLOCATIONS AN	1,184,581.40	0.00	0.00	85,238.18	729,414.01	455,167.39	38	
A 9430	MAINTENANCE	16,091,569.40	7,769.27	2,184,021.98	1,250,810.13	9,216,304.92	4,683,473.23	29	
A 9434	UTIL/COMM/OTHR COUNTY-	9,738,706.90	0.00	474,158.96	124,891.17	1,749,678.71	7,514,869.23	77	
A 9440	TRANSPORTATION	24,738,050.76	18,094.93	1,307,110.64	2,156,927.55	12,679,215.58	10,733,629.61	43	
A 9450	FACILITIES MANAGEMENT	195,281.83	352.72	42,455.00	8,318.13	84,865.88	67,608.23	34	
A 9451	SAFETY AND SECURITY	2,602,855.80	0.00	462,484.05	379,984.27	1,298,013.23	842,358.52	32	
A 9460	ACCOUNTING	2,123,743.90	984.13	287,566.13	115,087.46	1,146,466.16	688,727.48	32	
A 9462	FINANCIAL SERVICES	790,875.71	0.00	1,000.00	56,828.02	537,117.71	252,758.00	31	
A 9470	BUDGET	491,629.12	0.00	0.00	34,387.54	260,676.29	230,952.83	46	
A 9475	PAYROLL SERVICES	670,248.26	507.08	0.00	49,561.90	397,333.96	272,407.22	40	
A 9480	PURCHASING	516,439.90	0.00	229,428.88	36,443.09	142,044.92	144,966.10	28	
A 9525	SCHOOL CHOICE	220,686.56	0.00	0.00	15,159.80	131,256.53	89,430.03	40	
A 9530	EXCEPT ED & STDT SUPPO	6,038,666.71	7,758.97	2,637,764.89	141,782.57	1,945,187.88	1,447,954.97	23	
A 9543	FEDERAL, STATE & COMP	350,042.46	0.00	0.00	34,426.27	185,368.22	164,674.24	47	
	*	537,974,022.42	249,166.15	26,079,135.04	37,677,927.17	294,998,478.97	216,647,242.26	40	

Meeting Date: March 9, 2021
January 2021 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending January 31, 2021.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

January 31, 2021

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 584,969,297.08	\$ 585,067,719.93	\$ 257,320,551.80	\$ 671,172.07	\$ 25,548,624.23	\$ 301,527,371.83
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	3,401,021.25	-	-	39,121,336.54
Capital Outlay	382,814,042.95	383,383,820.29	383,334,065.06	84,665,876.32	199,367.45	56,934,476.56	241,534,344.73
Special Revenue - Nutrition Services	36,388,166.18	36,813,469.99	35,088,897.84	10,823,377.29	5,950.40	2,537,343.86	21,722,226.29
Special Revenue - Grants and School Activity Funds	69,085,245.00	70,076,732.13	71,035,442.13	22,241,680.90	122,253.14	934,774.35	47,736,733.74
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	36,398,581.17	-	2,483,857.78	47,979,078.70
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	640,471.49	-	150,456.27	11,984,113.26
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	659,826.91	-	70,000.00	1,309,654.45
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,219,441,717.31	\$ 1,218,724,522.78	\$ 416,151,387.13	\$ 998,743.06	\$ 88,659,533.05	\$ 712,914,859.54

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS

OPERATING SUMMARY

January 31, 2021

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expense to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expense with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	246,620.56	44.8%	-	-	246,620.56	44.8%	303,379.44	55.2%
200	FEDERAL THROUGH STATE	1,100,000.00	1,202,319.00	1,305,609.00	0.2%	\$ 103,290.00	340,756.23	26.1%	-	-	340,756.23	26.1%	964,852.77	73.9%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.5%	\$ -	56,140,615.28	58.3%	-	-	56,140,615.28	58.3%	40,116,739.76	41.7%
400	LOCAL	358,244,242.99	359,543,497.59	359,538,630.44	61.5%	\$ (4,867.15)	324,977,586.47	90.4%	-	-	324,977,586.47	90.4%	34,561,043.97	9.6%
600	TRANSFERS	34,743,470.00	39,216,814.00	39,216,814.00	6.7%	\$ -	15,822,145.52	40.3%	-	-	15,822,145.52	40.3%	23,394,668.48	59.7%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	240.41	4.8%	-	-	240.41	4.8%	4,759.59	95.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 584,969,297.08	\$ 585,067,719.93	100.0%	\$ 98,422.85	\$ 397,527,964.47	67.9%	\$ -	\$ -	\$ 397,527,964.47	67.9%	\$ 187,539,755.46	32.1%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	345,983,024.11	346,081,086.86	59.2%	\$ 98,062.75	165,008,925.55	47.7%	248,428.45	11,348,729.64	176,357,655.19	51.0%	\$ 169,475,003.22	49.0%
7900	OPERATION OF PLANT	39,243,491.00	38,878,444.99	38,929,370.56	6.7%	\$ 50,925.57	21,376,559.97	54.9%	329,212.67	5,578,627.35	26,955,187.32	69.2%	11,644,970.57	29.9%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,839,615.53	34,827,779.49	6.0%	\$ (11,836.04)	17,686,019.44	50.8%	5,985.50	34,631.19	17,720,650.63	50.9%	17,101,143.36	49.1%
7800	TRANSPORTATION	25,479,581.00	25,296,874.28	25,279,747.82	4.3%	\$ (17,126.46)	10,457,782.86	41.4%	34,729.44	1,539,150.35	11,996,933.21	47.5%	13,248,085.17	52.4%
6100	PUPIL SERVICES	20,865,551.00	22,218,268.33	22,161,106.67	3.8%	\$ (57,161.66)	9,826,923.60	44.3%	7,506.13	3,326,892.81	13,153,816.41	59.4%	8,999,784.13	40.6%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,527,358.12	18,527,809.09	3.2%	\$ 450.97	9,154,538.47	49.4%	8,090.43	2,706,514.74	11,861,053.21	64.0%	6,658,665.45	35.9%
7700	CENTRAL SERVICES	10,790,485.00	10,545,547.88	10,661,087.38	1.8%	\$ 115,539.50	5,668,393.87	53.2%	7,804.76	332,201.96	6,000,595.83	56.3%	4,652,686.79	43.6%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,429,234.44	8,504,753.09	1.5%	\$ 75,518.65	4,226,742.48	49.7%	3,116.27	17,266.59	4,244,009.07	49.9%	4,257,627.75	50.1%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,418,605.33	6,432,458.50	1.1%	\$ 13,853.17	2,978,828.07	46.3%	3,682.56	123,113.26	3,101,941.33	48.2%	3,326,834.61	51.7%
6400	INSTR STAFF DEVELOP	5,163,915.00	6,289,635.26	6,190,595.30	1.1%	\$ (99,039.96)	2,592,832.36	41.9%	16,916.04	135,957.32	2,728,789.68	44.1%	3,444,889.58	55.6%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,518,545.98	5,514,734.35	0.9%	\$ (3,811.63)	2,907,762.46	52.7%	1,255.22	55,778.50	2,963,540.96	53.7%	2,549,938.17	46.2%
7500	FISCAL SERVICES	3,747,135.00	3,904,773.94	3,738,180.69	0.6%	\$ (166,593.25)	1,893,257.67	50.6%	917.03	218,319.03	2,111,576.70	56.5%	1,625,686.96	43.5%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,071,533.64	2,052,082.67	0.4%	\$ (19,450.97)	894,026.20	43.6%	1,841.01	15,000.00	909,026.20	44.3%	1,141,215.46	55.6%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,857,306.89	1,861,601.05	0.3%	\$ 4,294.16	918,095.05	49.3%	1,617.07	13,997.64	932,092.69	50.1%	927,891.29	49.8%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,828,131.75	1,941,627.23	0.3%	\$ 113,495.48	996,064.16	51.3%	-	-	996,064.16	51.3%	945,563.07	48.7%
7100	BOARD OF EDUCATION	1,568,956.00	1,583,755.12	1,585,057.69	0.3%	\$ 1,302.57	733,799.59	46.3%	69.49	102,443.85	836,243.44	52.8%	748,744.76	47.2%
7600	NUTRITION SERVICES - GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED FOR WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR TEACHER SAL. CATEGOR.	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 584,969,297.08	\$ 585,067,719.93	100.0%	\$ 98,422.85	\$ 257,320,551.80	44.0%	\$ 671,172.07	\$ 25,548,624.23	\$ 282,869,176.03	48.3%	\$ 301,527,371.83	51.5%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
January 31, 2021

Exhibit C

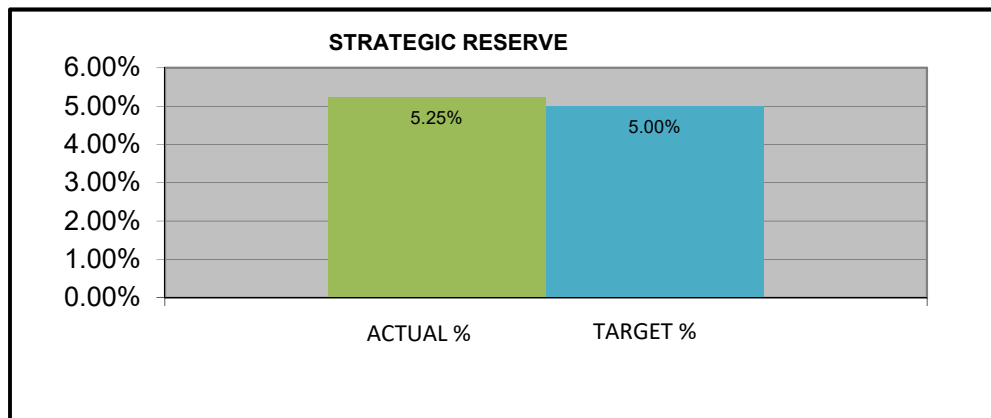
Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			105,355,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary Categorical						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			8,526,449.17			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,619,389.69			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 162,511,485.24	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit C				Grand Total All Reserves		
				\$ 269,570,283.17		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE

January 31, 2021

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	1,305,609.00
STATE	96,257,355.04
LOCAL	359,538,630.44
	<u>\$ 457,651,594.48</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.25%	5.00%	(\$1,125,170.28)



	Current Month	Previous Month	Change
Strategic Reserve	5.25%	5.25%	0.00%

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND	- 1XX	GENERAL FUND	PRD-07	JANUARY	2021							
			---	YTD---	----	YTD---	---	MTD--	---	YTD--	---	AVAILABLE---
T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM				
A 0051	EVERGLADES CITY SCHOOL	3,116,315.70	1,007.50	76,118.35	235,688.22	1,554,970.25	1,484,219.60	47				
A 0061	GULFVIEW MIDDLE	5,424,730.19	465.64	102,740.22	393,663.00	2,604,040.02	2,717,484.31	50				
A 0121	LAKE PARK ELEMENTARY	5,093,209.68	0.00	107,626.05	378,738.72	2,460,836.49	2,524,747.14	49				
A 0131	TOMMIE BARFIELD ELEMEN	4,426,554.47	958.64	61,477.87	316,142.59	2,133,138.12	2,230,979.84	50				
A 0141	SHADOWLAWN ELEMENTARY	4,683,145.94	2,544.80	107,720.59	342,467.23	2,297,377.59	2,275,502.96	48				
A 0151	NAPLES HIGH	13,229,818.30	3,733.87	257,724.66	1,023,436.34	6,349,874.46	6,618,485.31	50				
A 0161	PINECREST ELEMENTARY	6,784,184.08	4,307.28	125,786.42	484,170.06	3,246,383.60	3,407,706.78	50				
A 0171	SEA GATE ELEMENTARY	6,700,074.42	2,063.33	74,852.77	489,567.83	3,201,721.76	3,421,436.56	51				
A 0181	HIGHLANDS ELEMENTARY	6,078,643.64	1,115.81	127,248.63	416,740.39	2,888,877.27	3,061,401.93	50				
A 0191	LAKE TRAFFORD ELEMENTA	7,117,922.27	2,669.61	238,791.81	498,099.92	3,409,748.54	3,466,712.31	48				
A 0201	AVALON ELEMENTARY	3,805,594.62	484.48	88,459.88	265,439.62	1,792,304.95	1,924,345.31	50				
A 0211	EAST NAPLES MIDDLE	6,450,069.75	1,879.02	86,719.53	467,470.43	3,050,287.67	3,311,183.53	51				
A 0221	POINCIANA ELEMENTARY	5,812,475.40	1,928.08	67,205.19	426,728.93	2,739,258.29	3,004,083.84	51				
A 0231	GOLDEN GATE ELEMENTARY	4,634,566.85	1,253.67	128,307.91	328,252.34	2,215,767.06	2,289,238.21	49				
A 0241	NAPLES PARK ELEMENTARY	4,811,703.95	1,671.31	55,808.07	340,966.27	2,214,297.18	2,539,927.39	52				
A 0251	PINE RIDGE MIDDLE	7,587,325.32	2,162.07	149,145.23	554,688.32	3,656,972.60	3,779,045.42	49				
A 0261	LELY HIGH	11,690,780.59	3,055.32	254,598.18	867,231.72	5,575,021.27	5,858,105.82	50				
A 0271	IMMOKALEE HIGH	13,717,911.65	4,309.83	419,416.72	956,869.80	6,632,288.61	6,661,896.49	48				
A 0281	LORENZO WALKER TECH CO	7,492,545.85	69,403.95	478,701.92	472,641.90	3,653,596.17	3,290,843.81	43				
A 0282	LORENZO WALKER TECHNIC	4,191,891.72	1,514.94	129,853.39	401,816.86	2,025,037.18	2,035,486.21	48				
A 0311	BARRON COLLIER HIGH	12,712,028.97	3,677.86	332,007.43	933,251.95	6,000,085.40	6,376,258.28	50				
A 0321	GOLDEN GATE MIDDLE	7,749,715.38	1,382.83	172,087.62	557,469.75	3,719,980.79	3,856,264.14	49				
A 0331	BIG CYPRESS ELEMENTARY	7,215,465.07	2,381.57	93,193.18	521,681.63	3,450,509.35	3,669,380.97	50				
A 0341	VILLAGE OAKS ELEMENTAR	6,415,929.83	425.68	153,763.45	423,414.86	2,883,356.65	3,378,384.05	52				
A 0351	GOLDEN TERRACE ELEMEN	4,374,891.43	1,760.17	101,957.53	321,559.07	2,170,323.15	2,100,850.58	48				
A 0361	IMMOKALEE MIDDLE	11,858,827.10	165.70	221,330.74	825,576.12	5,807,927.35	5,829,403.31	49				
A 0371	VINEYARDS ELEMENTARY	7,342,115.18	0.00	149,714.75	549,339.39	3,513,149.33	3,679,251.10	50				
A 0381	LELY ELEMENTARY	4,976,335.25	33.46	88,630.29	347,173.91	2,341,253.05	2,546,418.45	51				
A 0391	LAUREL OAK ELEMENTARY	8,243,851.04	4,137.88	71,258.84	603,738.98	3,916,665.02	4,251,789.30	51				
A 0392	GULF COAST HIGH	15,300,518.32	5,292.35	632,842.63	1,157,322.88	7,147,613.34	7,514,770.00	49				
A 0401	OAKRIDGE MIDDLE	8,259,722.91	2,949.89	172,885.25	594,528.88	3,966,896.73	4,116,991.04	49				
A 0421	MANATEE ELEMENTARY	5,510,240.81	12,908.20	91,065.27	398,843.83	2,703,551.69	2,702,715.65	49				
A 0422	MANATEE MIDDLE	6,544,134.71	1,544.68	148,358.05	468,548.90	3,148,665.57	3,245,566.41	49				
A 0431	PELICAN MARSH ELEMENTA	6,269,232.69	1,899.16	86,836.99	471,179.62	3,030,519.67	3,149,976.87	50				
A 0441	CORKSCREW ELEMENTARY	6,387,550.09	2,328.82	103,383.33	465,009.18	3,073,383.91	3,208,454.03	50				
A 0442	CORKSCREW MIDDLE	6,559,365.83	0.00	163,099.25	494,427.77	3,178,810.12	3,217,456.46	49				
A 0451	OSCEOLA ELEMENTARY	5,944,972.04	1,286.11	99,068.78	439,363.00	2,856,862.77	2,987,754.38	50				
A 0452	NORTH NAPLES MIDDLE	6,897,561.32	3,425.43	90,852.77	509,010.09	3,312,797.10	3,490,486.02	50				
A 0461	CALUSA PARK ELEMENTARY	6,598,089.46	1,530.73	246,813.58	522,877.80	3,090,236.84	3,259,508.31	49				
A 0471	SABAL PALM ELEMENTARY	5,469,077.81	1,074.35	76,834.67	403,845.44	2,586,398.19	2,804,770.60	51				
A 0472	CYPRESS PALM MIDDLE	5,992,836.97	1,780.96	95,608.63	417,144.01	2,859,250.59	3,036,196.79	50				
A 0481	LAVERN GAYNOR ELEMEN	2,981,439.69	4,906.73	10,991.91	218,059.41	1,463,306.20	1,502,234.85	50				
A 0491	HERBERT CAMBRIDGE ELEM	2,778,313.39	1,712.84	17,590.14	201,753.83	1,354,758.35	1,404,252.06	50				
A 0493	PALMETTO RIDGE HIGH	14,798,925.61	2,560.15	374,818.80	1,123,363.12	6,890,025.32	7,531,521.34	50				
A 0501	GOLDEN GATE HIGH	12,273,412.07	1,129.50	482,015.49	899,784.41	5,730,811.69	6,059,455.39	49				
A 0511	ESTATES ELEMENTARY	5,180,572.41	611.16	119,859.90	368,147.21	2,536,607.83	2,523,493.52	48				
A 0521	VETERANS MEMORIAL ELEM	6,314,598.54	2,518.30	87,470.79	462,164.36	3,061,819.13	3,162,790.32	50				
A 0531	MIKE DAVIS ELEMENTARY	4,944,829.42	2,610.97	70,886.45	360,030.26	2,436,794.16	2,434,537.84	49				
A 0541	PALMETTO ELEMENTARY	4,603,180.49	1,973.24	119,608.73	335,922.62	2,180,993.04	2,300,605.48	49				
A 0551	PARKSIDE ELEMENTARY	5,141,220.61	1,076.02	74,018.89	409,520.67	2,468,793.08	2,597,332.62	50				
A 0581	IMMOKALEE TECHNICAL CO	4,097,308.80	21,048.42	140,906.81	302,065.98	2,185,912.11	1,749,441.46	42				
A 0631	EDEN PARK ELEMENTARY	6,151,320.26	1,743.03	65,714.78	426,046.05	2,968,061.87	3,115,800.58	50				
A 7001	COLLIER VIRTUAL SCHOOL	118,456.54	0.00	112,280.20	719.80	719.80	5,456.54	4				
A 7004	COLLIER FLORIDA VIRTUA	125,463.00	0.00	0.00	9,544.74	56,250.64	69,212.36	55				

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND	- 1XX	GENERAL FUND	PRD-07	JANUARY	2021				
			---YTD---	----YTD---	---MTD--	---YTD--	---AVAILABLE---		
T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM	
A 7006	COLLIER DISTRICT VIRTU	20,312.32	0.00	0.00	0.00	3,870.66	16,441.66	80	
A 7023	E-COLLIER ACADEMY	5,475,593.92	433.21	5,279.95	446,428.88	2,678,366.85	2,791,513.91	50	
A 9004	T.A.P.P. - IMMOKALEE	708,322.06	0.00	157,687.63	67,300.19	323,765.13	226,869.30	32	
A 9007	NEW BEGINNINGS IMMOKAL	885,167.49	0.00	2,901.72	63,439.97	422,958.50	459,307.27	51	
A 9008	N.A.T.A.P.	653,134.80	48.97	160,687.60	63,783.89	298,047.51	194,350.72	29	
A 9010	NEW BEGINNINGS NAPLES	1,151,882.00	0.00	1,218.63	86,295.12	574,737.07	575,926.30	50	
A 9013	DETENTION CENTER	553,557.05	0.00	1,325.16	35,435.60	256,693.95	295,537.94	53	
A 9015	PHOENIX NAPLES	1,822,026.09	0.00	4,439.18	138,629.48	902,300.34	915,286.57	50	
A 9017	PACE PROGRAM	519,464.00	0.00	337,217.00	0.00	45,323.10	136,923.90	26	
A 9018	MARCO ISLAND CHARTER M	3,068,456.04	0.00	0.00	252,506.18	1,770,722.55	1,297,733.49	42	
A 9019	HOSPITAL/HOMEBOUND	897,767.62	0.00	1,910.00	41,704.86	211,589.81	684,267.81	76	
A 9021	IMMOKALEE COMMUNITY SC	2,171,003.86	0.00	0.00	184,870.82	1,235,027.03	935,976.83	43	
A 9026	PHOENIX IMMOKALEE	755,057.62	30.00	5,701.99	56,551.87	369,215.98	380,109.65	50	
A 9027	BEACON HIGH SCHOOL	2,531,303.93	82.52	6,202.75	177,610.42	1,303,096.69	1,221,921.97	48	
A 9032	MARCO ISLAND ACADEMY	2,040,544.80	0.00	0.00	166,033.03	1,159,428.78	881,116.02	43	
A 9034	GULF COAST CHARTER ACA	6,069,217.27	0.00	0.00	499,868.66	3,482,815.39	2,586,401.88	42	
A 9035	MASON CLASSICAL ACADEM	7,877,265.60	0.00	0.00	648,838.58	4,516,044.91	3,361,220.69	42	
A 9036	COLLIER CHARTER ACADEM	6,196,867.86	0.00	0.00	509,407.01	3,546,790.13	2,650,077.73	42	
A 9037	BRIDGEPREP ACADEMY COL	3,044,709.07	0.00	0.00	254,008.86	1,747,883.64	1,296,825.43	42	
A 9110	SCHOOL BOARD	564,608.06	47.49	0.00	31,304.91	232,211.28	332,349.29	58	
A 9120	LEGAL SERVICES	1,229,613.07	22.00	36,624.02	105,960.58	604,669.37	588,297.68	47	
A 9210	SUPERINTENDENT'S OFFIC	512,831.47	1,505.58	0.00	37,488.56	243,532.09	267,793.80	52	
A 9211	TEACHING AND LEARNING	861,008.53	2,809.00	92,489.59	34,473.69	487,134.05	278,575.89	32	
A 9212	DISTRICT/SCHOOL OPERAT	2,431,128.20	314.23	8,266.66	101,274.61	600,004.02	1,822,543.29	74	
A 9213	PRINCIPAL OF ALT SCHOO	415,288.51	0.00	41,420.32	22,337.17	239,091.33	134,776.86	32	
A 9215	STUDENT RELATIONS	476,841.98	756.64	0.00	32,718.79	215,892.53	260,192.81	54	
A 9217	SCHOOL LEADERSHIP	2,754,510.89	408.75	240,525.92	131,600.85	964,391.25	1,549,184.97	56	
A 9224	K12 ACADEMIC PROGRAMS	9,120,113.14	2,478.48	317,913.56	288,080.08	2,497,350.76	6,302,370.34	69	
A 9230	HUMAN RESOURCES	941,198.03	1,004.55	26,425.00	74,082.58	625,190.16	288,578.32	30	
A 9231	TALENT MANAGEMENT	2,263,842.10	0.00	117,510.40	164,745.57	1,172,447.98	973,883.72	43	
A 9238	BENEFITS & WELLNESS	404,825.86	0.00	42,111.00	16,469.92	119,883.75	242,831.11	59	
A 9239	COMPENSATION	683,898.68	0.00	0.00	48,241.20	370,097.05	313,801.63	45	
A 9240	PROF LEARNING & DIGITA	1,850,891.06	15,112.13	49,994.00	84,829.69	697,061.59	1,088,723.34	58	
A 9260	ACCOUNTABILITY & DATA	1,791,216.12	214.13	131,895.21	141,465.71	891,725.94	767,380.84	42	
A 9270	COMMUNICATIONS & COMMU	1,033,514.95	529.08	7,492.55	67,724.31	544,389.33	481,103.99	46	
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	33.60	200.00	105,526.48	1,006,516.99	964,892.54	48	
A 9413	DISTRICT-WIDE INSURANC	6,177,677.33	270,000.00	8,973.50	151,896.36	5,611,962.75	286,741.08	4	
A 9420	TECHNOLOGY	31,219,302.15	72,794.04	6,930,962.02	666,219.40	17,540,334.73	6,675,211.36	21	
A 9427	SSPAR - ALLOCATIONS AN	1,184,581.40	0.00	0.00	87,549.40	644,175.83	540,405.57	45	
A 9430	MAINTENANCE	16,077,313.17	58,139.42	2,564,813.69	1,194,893.44	7,965,494.79	5,488,865.27	34	
A 9434	UTIL/COMM/OTHR COUNTY-	9,751,906.90	0.00	486,004.34	128,960.99	1,624,787.54	7,641,115.02	78	
A 9440	TRANSPORTATION	24,738,050.76	33,145.72	1,565,952.47	1,397,811.29	10,522,288.03	12,616,664.54	51	
A 9450	FACILITIES MANAGEMENT	189,281.83	1,617.07	38,195.00	24,092.17	76,547.75	72,922.01	38	
A 9451	SAFETY AND SECURITY	2,608,855.80	37.52	765,899.29	244,451.14	918,028.96	924,890.03	35	
A 9460	ACCOUNTING	2,123,743.90	4.19	297,319.03	175,991.29	1,031,378.70	795,041.98	37	
A 9462	FINANCIAL SERVICES	790,875.71	405.76	1,000.00	35,000.91	480,289.69	309,180.26	39	
A 9470	BUDGET	491,629.12	0.00	0.00	35,053.47	226,288.75	265,340.37	53	
A 9475	PAYROLL SERVICES	670,248.26	507.08	0.00	47,367.60	347,772.06	321,969.12	48	
A 9480	PURCHASING	516,439.90	640.00	231,035.59	31,952.93	105,601.83	179,162.48	34	
A 9525	SCHOOL CHOICE	220,686.56	0.00	0.00	14,822.83	116,096.73	104,589.83	47	
A 9530	EXCEPT ED & STDT SUPPO	6,032,598.58	9,645.57	2,654,970.15	136,916.75	1,803,405.31	1,564,577.55	25	
A 9543	FEDERAL, STATE & COMP	350,437.46	0.00	0.00	24,442.06	150,941.95	199,495.51	56	
	*	537,873,223.44	671,172.07	25,548,624.23	35,292,807.88	257,320,551.80	254,332,875.34	47	

Meeting Date: February 9, 2021

Agenda Title: December 2020 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending December 31, 2020.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances by function for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

December 31, 2020

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 579,285,111.12	\$ 584,969,297.08	\$ 222,027,743.92	\$ 4,596,963.10	\$ 23,847,205.81	\$ 334,497,384.25
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	3,401,021.25	-	-	39,121,336.54
Capital Outlay	382,814,042.95	383,546,626.30	383,383,820.29	49,380,576.82	293,735.50	51,286,487.76	282,423,020.21
Special Revenue - Nutrition Services	36,388,166.18	36,813,469.99	36,813,469.99	8,891,849.73	-	3,387,701.83	24,533,918.43
Special Revenue - Grants and School Activity Funds	69,085,245.00	69,766,232.13	70,076,732.13	18,973,486.87	126,479.48	934,008.82	50,042,756.96
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	30,894,357.86	-	139,263.82	55,827,895.97
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	531,492.89	-	199,044.98	12,044,503.15
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	501,050.90	-	1,857.00	1,536,573.46
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,213,609,837.36	\$ 1,219,441,717.31	\$ 334,601,580.24	\$ 5,017,178.08	\$ 79,795,570.02	\$ 800,027,388.97

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS OPERATING SUMMARY December 31, 2020

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expenditure to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expenditure with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.1%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	196,631.29	35.8%	-	-	196,631.29	35.8%	353,368.71	64.2%
200	FEDERAL THROUGH STATE	1,100,000.00	1,202,319.00	1,202,319.00	0.2%	\$ -	209,662.41	17.4%	-	-	209,662.41	17.4%	992,656.59	82.6%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.5%	\$ -	43,792,884.20	45.5%	-	-	43,792,884.20	45.5%	52,464,470.84	54.5%
400	LOCAL	358,244,242.99	358,359,311.63	359,543,497.59	61.5%	\$ 1,184,185.96	304,730,849.07	84.8%	-	-	304,730,849.07	84.8%	54,812,648.52	15.2%
600	TRANSFERS	34,743,470.00	34,716,814.00	39,216,814.00	6.7%	\$ 4,500,000.00	15,806,515.42	40.3%	-	-	15,806,515.42	40.3%	23,410,298.58	59.7%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	240.41	4.8%	-	-	240.41	4.8%	4,759.59	95.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 579,285,111.12	\$ 584,969,297.08	100.0%	\$ 5,684,185.96	\$ 364,736,782.80	62.4%	\$ -	\$ -	\$ 364,736,782.80	62.4%	\$ 220,232,514.28	37.6%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	342,564,305.47	345,983,024.11	59.1%	\$ 3,418,718.64	141,494,443.72	40.9%	4,068,569.16	8,275,823.15	149,770,266.87	43.3%	192,144,188.08	55.5%
7900	OPERATION OF PLANT	39,243,491.00	39,411,864.80	38,878,444.99	6.6%	\$ (533,419.81)	19,408,279.24	49.9%	128,948.13	6,852,522.87	26,260,802.11	67.5%	12,488,694.75	32.1%
7300	SCHOOL ADMINISTRATION	33,671,521.00	34,052,487.71	34,839,615.53	6.0%	\$ 787,127.82	15,142,830.87	43.5%	1,889.76	40,376.83	15,183,207.70	43.6%	19,654,518.07	56.4%
7800	TRANSPORTATION	25,479,581.00	25,332,012.88	25,296,874.28	4.3%	\$ (35,138.60)	9,056,871.60	35.8%	12,462.16	1,665,272.08	10,722,143.68	42.4%	14,562,268.44	57.6%
6100	PUPIL SERVICES	20,865,551.00	20,663,785.83	22,218,268.33	3.8%	\$ 1,554,482.50	8,435,281.19	38.0%	547.83	3,308,367.88	11,743,649.07	52.9%	10,474,071.43	47.1%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,473,663.40	18,527,358.12	3.2%	\$ 53,694.72	7,886,664.32	42.6%	277,215.11	2,694,035.38	10,580,699.70	57.1%	7,669,443.31	41.4%
7700	CENTRAL SERVICES	10,790,485.00	10,595,965.82	10,545,547.88	1.8%	\$ (50,417.94)	4,980,127.43	47.2%	6,058.25	342,583.50	5,322,710.93	50.5%	5,216,778.70	49.5%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,415,996.75	8,429,234.44	1.4%	\$ 13,237.69	3,613,830.29	42.9%	(108.90)	11,179.82	3,625,010.11	43.0%	4,804,333.23	57.0%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,338,839.98	6,418,605.33	1.1%	\$ 79,765.35	2,497,553.21	38.9%	1,608.66	130,201.11	2,627,754.32	40.9%	3,789,242.35	59.0%
6400	INSTR STAFF DEVELOP	5,163,915.00	5,957,714.53	6,289,635.26	1.1%	\$ 331,920.73	2,311,615.12	36.8%	149.95	148,837.00	2,460,452.12	39.1%	3,829,033.19	60.9%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,607,426.37	5,518,545.98	0.9%	\$ (88,880.39)	2,513,573.13	45.5%	18,042.24	68,003.91	2,581,577.04	46.8%	2,918,926.70	52.9%
7500	FISCAL SERVICES	3,747,135.00	3,805,231.66	3,904,773.94	0.7%	\$ 99,542.28	1,667,213.93	42.7%	798.92	228,228.19	1,895,442.12	48.5%	2,008,532.90	51.4%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,104,150.37	2,071,533.64	0.4%	\$ (32,616.73)	777,586.58	37.5%	421.45	15,000.00	792,586.58	38.3%	1,278,525.61	61.7%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,857,306.89	1,857,306.89	0.3%	\$ -	760,464.13	40.9%	-	13,997.64	774,461.77	41.7%	1,082,845.12	58.3%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,741,962.05	1,828,131.75	0.3%	\$ 86,169.70	856,392.70	46.8%	-	-	856,392.70	46.8%	971,739.05	53.2%
7100	BOARD OF EDUCATION	1,568,956.00	1,583,755.12	1,583,755.12	0.3%	\$ -	625,016.46	39.5%	80,360.38	52,776.45	677,792.91	42.8%	825,601.83	52.1%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 579,285,111.12	\$ 584,969,297.08	100.0%	\$ 5,684,185.96	\$ 222,027,743.92	38.0%	\$ 4,596,963.10	\$ 23,847,205.81	\$ 245,874,949.73	42.0%	\$ 334,497,384.25	57.2%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
December 31, 2020

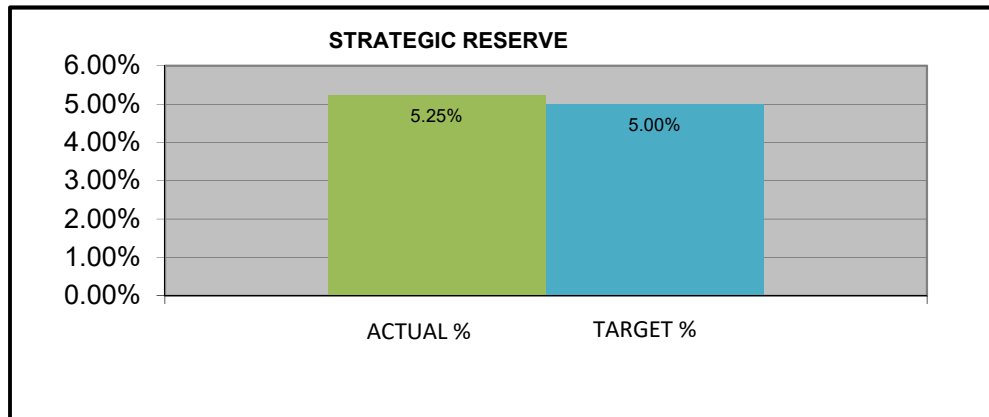
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			105,355,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			8,303,746.29			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,619,389.69			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 162,288,782.36	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit C				Grand Total All Reserves		
				\$ 269,347,580.29		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
December 31, 2020

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	1,202,319.00
STATE	96,257,355.04
LOCAL	359,543,497.59
	<u>\$ 457,553,171.63</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.25%	5.00%	(\$1,130,091.42)



	Current Month	Previous Month	Change
Strategic Reserve	5.25%	5.26%	-0.01%

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E

FND - 1XX GENERAL FUND

PRD-06 DECEMBER 2020

---YTD--- ----YTD---- ---MTD-- ---YTD-- ---AVAILABLE---

T CNTR		BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
A 0051	EVERGLADES CITY SCHOOL	3,136,550.97	2,492.87	93,133.04	283,491.17	1,319,282.03	1,721,643.03	54
A 0061	GULFVIEW MIDDLE	5,416,881.03	1,156.62	122,017.64	416,767.30	2,210,377.02	3,083,329.75	56
A 0121	LAKE PARK ELEMENTARY	5,124,034.05	2,354.76	126,501.29	406,965.34	2,082,097.77	2,913,080.23	56
A 0131	TOMMIE BARFIELD ELEMEN	4,491,970.85	1,333.34	76,906.78	364,454.97	1,816,995.53	2,596,735.20	57
A 0141	SHADOWLAWN ELEMENTARY	4,683,644.82	2,029.44	124,048.80	369,251.72	1,954,910.36	2,602,656.22	55
A 0151	NAPLES HIGH	13,116,605.01	5,445.06	344,404.01	1,021,031.58	5,326,438.12	7,440,317.82	56
A 0161	PINECREST ELEMENTARY	6,854,542.89	4,311.72	150,720.37	680,318.02	2,762,213.54	3,937,297.26	57
A 0171	SEA GATE ELEMENTARY	6,745,915.11	1,673.60	91,062.57	544,137.16	2,712,153.93	3,941,025.01	58
A 0181	HIGHLANDS ELEMENTARY	6,134,101.74	1,363.83	154,595.94	606,989.52	2,472,136.88	3,506,005.09	57
A 0191	LAKE TRAFFORD ELEMENTA	7,168,487.29	2,093.83	283,910.69	714,337.65	2,911,648.62	3,970,834.15	55
A 0201	AVALON ELEMENTARY	3,836,271.17	2,281.14	106,160.19	306,740.07	1,526,865.33	2,200,964.51	57
A 0211	EAST NAPLES MIDDLE	6,374,629.26	1,089.45	106,757.37	488,833.87	2,582,817.24	3,683,965.20	57
A 0221	POINCIANA ELEMENTARY	5,807,241.27	5,807.24	84,147.14	469,232.22	2,312,529.36	3,409,166.43	58
A 0231	GOLDEN GATE ELEMENTARY	4,634,300.33	1,850.26	156,269.60	364,395.46	1,887,514.72	2,588,665.75	55
A 0241	NAPLES PARK ELEMENTARY	4,817,401.38	1,965.30	70,403.84	377,664.71	1,873,330.91	2,871,701.33	59
A 0251	PINE RIDGE MIDDLE	7,520,971.87	2,889.01	185,735.37	589,242.86	3,102,284.28	4,230,063.21	56
A 0261	LELY HIGH	11,661,884.01	600.00	336,268.48	904,767.13	4,707,789.55	6,617,225.98	56
A 0271	IMMOKALEE HIGH	13,565,161.98	1,226.13	453,156.54	1,322,489.55	5,675,418.81	7,435,360.50	54
A 0281	LORENZO WALKER TECH CO	7,492,545.85	5,507.00	505,784.26	559,625.82	3,180,954.27	3,800,300.32	50
A 0282	LORENZO WALKER TECHNIC	4,182,222.48	1,581.14	247,041.65	304,874.53	1,623,220.32	2,310,379.37	55
A 0311	BARRON COLLIER HIGH	12,713,899.33	985.90	440,036.11	967,048.19	5,066,833.45	7,206,043.87	56
A 0321	GOLDEN GATE MIDDLE	7,827,928.62	2,170.28	151,015.61	606,571.66	3,162,511.04	4,512,231.69	57
A 0331	BIG CYPRESS ELEMENTARY	7,296,736.66	1,633.34	112,609.56	585,784.62	2,928,827.72	4,253,666.04	58
A 0341	VILLAGE OAKS ELEMENTAR	6,293,825.57	2,996.34	183,229.63	601,501.40	2,459,941.79	3,647,657.81	57
A 0351	GOLDEN TERRACE ELEMEN	4,401,058.07	1,693.68	130,318.11	352,455.20	1,848,764.08	2,420,282.20	54
A 0361	IMMOKALEE MIDDLE	11,869,444.75	1,177.16	255,276.23	1,224,586.80	4,982,351.23	6,630,640.13	55
A 0371	VINEYARDS ELEMENTARY	7,374,822.61	1,333.34	180,263.46	653,020.91	2,963,809.94	4,229,415.87	57
A 0381	LELY ELEMENTARY	4,991,354.23	1,333.34	112,306.19	395,112.26	1,994,079.14	2,883,635.56	57
A 0391	LAUREL OAK ELEMENTARY	8,278,634.91	1,410.46	90,003.02	673,083.61	3,312,926.04	4,874,295.39	58
A 0392	GULF COAST HIGH	15,274,488.04	3,845.36	795,966.15	1,168,767.54	5,990,290.46	8,484,386.07	55
A 0401	OAKRIDGE MIDDLE	8,244,058.42	2,080.43	210,962.08	636,587.12	3,372,367.85	4,658,648.06	56
A 0421	MANATEE ELEMENTARY	5,550,310.32	1,333.34	105,305.89	449,471.04	2,304,707.86	3,138,963.23	56
A 0422	MANATEE MIDDLE	6,515,296.89	2,902.52	175,132.06	516,826.19	2,680,116.67	3,657,145.64	56
A 0431	PELICAN MARSH ELEMENTA	6,311,825.14	1,719.93	109,097.32	509,059.63	2,559,340.05	3,641,667.84	57
A 0441	CORKSCREW ELEMENTARY	6,374,341.16	1,664.68	129,879.19	509,494.90	2,608,374.73	3,634,422.56	57
A 0442	CORKSCREW MIDDLE	6,579,602.87	1,121.36	203,804.18	511,354.46	2,684,382.35	3,690,294.98	56
A 0451	OSCEOLA ELEMENTARY	5,981,242.13	2,781.84	121,517.30	472,982.32	2,417,499.77	3,439,443.22	57
A 0452	NORTH NAPLES MIDDLE	6,873,820.32	3,100.06	112,806.41	554,328.65	2,803,787.01	3,954,126.84	57
A 0461	CALUSA PARK ELEMENTARY	6,621,940.60	3,599.97	337,783.93	512,582.59	2,567,359.04	3,713,197.66	56
A 0471	SABAL PALM ELEMENTARY	5,513,296.46	1,652.90	95,904.99	437,348.11	2,182,552.75	3,233,185.82	58
A 0472	CYPRESS PALM MIDDLE	5,984,092.22	1,125.34	118,326.42	456,857.83	2,442,106.58	3,422,533.88	57
A 0481	LAVERN GAYNOR ELEMEN	2,999,497.19	2,425.01	15,622.50	241,670.71	1,245,246.79	1,736,202.89	57
A 0491	HERBERT CAMBRIDGE ELEM	2,782,850.89	1,894.27	15,901.59	228,945.32	1,153,004.52	1,612,050.51	57
A 0493	PALMETTO RIDGE HIGH	14,852,355.91	1,956.36	525,023.21	1,140,371.48	5,766,662.20	8,558,714.14	57
A 0501	GOLDEN GATE HIGH	12,241,357.17	0.00	562,960.70	934,238.88	4,831,027.28	6,847,369.19	55
A 0511	ESTATES ELEMENTARY	5,174,913.75	1,861.54	143,638.37	414,832.68	2,168,460.62	2,860,953.22	55
A 0521	VETERANS MEMORIAL ELEM	6,315,961.39	1,333.34	109,149.19	513,406.65	2,599,654.77	3,605,824.09	57
A 0531	MIKE DAVIS ELEMENTARY	4,992,994.76	3,082.60	88,358.42	403,841.84	2,076,763.90	2,824,789.84	56
A 0541	PALMETTO ELEMENTARY	4,613,110.84	1,333.34	151,274.22	366,108.83	1,845,070.42	2,615,432.86	56
A 0551	PARKSIDE ELEMENTARY	5,153,447.78	1,349.55	92,252.03	404,434.02	2,059,272.41	3,000,573.79	58
A 0581	IMMOKALEE TECHNICAL CO	4,092,308.80	721.69	179,048.60	395,292.20	1,883,846.13	2,028,692.38	49
A 0631	EDEN PARK ELEMENTARY	6,222,705.71	2,368.76	86,014.65	625,415.70	2,542,015.82	3,592,306.48	57
A 7001	COLLIER VIRTUAL SCHOOL	118,456.54	0.00	113,000.00	0.00	0.00	5,456.54	4
A 7004	COLLIER FLORIDA VIRTUA	125,463.00	0.00	0.00	10,334.40	46,705.90	78,757.10	62

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND - 1XX GENERAL FUND

PRD-06 DECEMBER 2020

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		YTD	YTD	MTD	YTD	YTD	YTD	AVAILABLE
T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM	
A 7006	COLLIER DISTRICT VIRTU	20,312.32	0.00	0.00	0.00	3,870.66	16,441.66	80
A 7023	E-COLLIER ACADEMY	5,518,102.51	1,435.72	4,861.86	477,666.59	2,231,937.97	3,279,866.96	59
A 9004	T.A.P.P. - IMMOKALEE	708,745.53	949.99	192,606.15	74,041.15	256,464.94	258,724.45	36
A 9007	NEW BEGINNINGS IMMOKAL	884,589.26	0.00	3,013.61	88,605.25	359,518.53	522,057.12	59
A 9008	N.A.T.A.P.	653,833.33	0.00	195,172.95	61,840.15	234,263.62	224,396.76	34
A 9010	NEW BEGINNINGS NAPLES	1,170,630.81	0.00	1,534.31	101,798.53	488,441.95	680,654.55	58
A 9013	DETENTION CENTER	552,837.54	0.00	1,523.60	38,685.12	221,258.35	330,055.59	59
A 9015	PHOENIX NAPLES	1,830,855.34	0.00	5,529.61	171,890.42	763,670.86	1,061,654.87	57
A 9017	PACE PROGRAM	519,464.00	0.00	337,217.00	0.00	45,323.10	136,923.90	26
A 9018	MARCO ISLAND CHARTER M	3,068,456.04	0.00	0.00	250,002.27	1,518,216.37	1,550,239.67	50
A 9019	HOSPITAL/HOMEBOUND	897,324.66	0.00	1,910.00	45,815.75	169,884.95	725,529.71	80
A 9021	IMMOKALEE COMMUNITY SC	2,171,003.86	0.00	0.00	176,497.11	1,050,156.21	1,120,847.65	51
A 9026	PHOENIX IMMOKALEE	752,368.22	0.00	5,718.87	81,995.17	312,664.11	433,985.24	57
A 9027	BEACON HIGH SCHOOL	2,555,018.94	0.00	8,046.89	252,587.36	1,125,486.27	1,421,485.78	55
A 9032	MARCO ISLAND ACADEMY	2,040,544.80	0.00	0.00	166,032.99	993,395.75	1,047,149.05	51
A 9034	GULF COAST CHARTER ACA	6,069,217.27	0.00	0.00	499,146.48	2,982,946.73	3,086,270.54	50
A 9035	MASON CLASSICAL ACADEM	7,877,265.60	0.00	0.00	648,838.53	3,867,206.33	4,010,059.27	50
A 9036	COLLIER CHARTER ACADEM	6,196,867.86	0.00	0.00	509,406.97	3,037,383.12	3,159,484.74	50
A 9037	BRIDGEPREP ACADEMY COL	3,044,709.07	0.00	0.00	249,398.35	1,493,874.78	1,550,834.29	50
A 9110	SCHOOL BOARD	563,305.49	310.94	0.00	36,519.81	200,906.37	362,088.18	64
A 9120	LEGAL SERVICES	1,229,613.07	49.44	49,283.58	60,470.72	498,708.79	681,571.26	55
A 9210	SUPERINTENDENT'S OFFIC	512,831.47	3,147.81	0.00	37,622.90	206,043.53	303,640.13	59
A 9211	TEACHING AND LEARNING	793,683.08	0.00	92,777.81	130,980.96	452,660.36	248,244.91	31
A 9212	DISTRICT/SCHOOL OPERAT	2,497,068.03	0.00	43,399.16	80,998.42	498,729.41	1,954,939.46	78
A 9213	PRINCIPAL OF ALT SCHOO	426,567.75	0.00	50,224.21	33,036.78	216,754.16	159,589.38	37
A 9215	STUDENT RELATIONS	484,566.19	0.00	0.00	37,348.92	183,173.74	301,392.45	62
A 9217	SCHOOL LEADERSHIP	2,762,873.19	149.06	240,525.92	156,122.43	832,790.40	1,689,407.81	61
A 9224	K12 ACADEMIC PROGRAMS	9,461,423.01	0.00	311,753.27	484,606.74	2,209,270.68	6,940,399.06	73
A 9230	HUMAN RESOURCES	924,027.56	2,216.87	27,865.00	87,226.61	551,107.58	342,838.11	37
A 9231	TALENT MANAGEMENT	2,268,067.69	0.00	139,395.65	172,168.49	1,007,702.41	1,120,969.63	49
A 9238	BENEFITS & WELLNESS	400,625.95	73.92	0.00	19,332.62	103,413.83	297,138.20	74
A 9239	COMPENSATION	664,194.09	0.00	0.00	59,521.67	321,855.85	342,338.24	51
A 9240	PROF LEARNING & DIGITA	1,924,376.64	0.00	64,541.50	121,148.38	612,231.90	1,247,603.24	64
A 9260	ACCOUNTABILITY & DATA	1,771,378.71	0.00	160,450.07	146,944.95	750,260.23	860,668.41	48
A 9270	COMMUNICATIONS & COMMU	1,004,395.76	744.65	7,884.55	82,499.56	476,665.02	519,101.54	51
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	33.60	0.00	140,000.47	900,990.51	1,070,619.02	54
A 9413	DISTRICT-WIDE INSURANC	6,173,404.63	89,250.00	16,649.00	14,103.50	5,460,066.39	607,439.24	9
A 9420	TECHNOLOGY	31,106,906.16	3,968,943.17	2,961,090.37	942,746.10	16,874,115.33	7,302,757.29	23
A 9427	SSPAR - ALLOCATIONS AN	1,144,907.11	0.00	0.00	98,538.92	556,626.43	588,280.68	51
A 9430	MAINTENANCE	16,055,834.65	313,583.10	2,717,945.43	1,187,593.15	6,770,601.35	6,253,704.77	38
A 9434	UTIL/COMM/OTHR COUNTY-	8,498,370.12	0.00	524,523.79	430,530.31	1,495,826.55	6,478,019.78	76
A 9440	TRANSPORTATION	25,091,954.76	12,360.25	1,698,419.73	2,137,837.34	9,124,476.74	14,256,698.04	56
A 9450	FACILITIES MANAGEMENT	188,836.18	17,447.24	39,200.00	9,432.05	52,455.58	79,733.36	42
A 9451	SAFETY AND SECURITY	2,604,561.64	946.45	703,778.28	31,145.63	1,162,480.10	737,356.81	28
A 9460	ACCOUNTING	2,120,277.62	80,007.80	251,728.19	193,699.14	855,387.41	933,154.22	44
A 9462	FINANCIAL SERVICES	969,769.59	210.42	1,000.00	36,730.15	445,288.78	523,270.39	53
A 9470	BUDGET	496,965.19	0.00	2,500.00	37,641.30	191,235.28	303,229.91	61
A 9475	PAYROLL SERVICES	656,077.84	580.70	0.00	56,441.34	300,404.46	355,092.68	54
A 9480	PURCHASING	503,283.63	0.00	232,265.24	160,391.20	73,648.90	197,369.49	39
A 9525	SCHOOL CHOICE	217,252.18	0.00	0.00	19,811.53	101,273.90	115,978.28	53
A 9530	EXCEPT ED & STDT SUPPO	6,089,104.64	108.90	2,679,620.81	440,883.31	1,666,488.56	1,743,104.17	28
A 9543	FEDERAL, STATE & COMP	341,700.47	0.00	436.51	26,853.09	126,499.89	214,764.07	62
	*	537,774,800.59	4,596,963.10	23,847,205.81	41,146,298.07	222,027,743.92	287,302,887.76	53

Meeting Date: January 12, 2021

Agenda Title: November 2020 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending November 30, 2020.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances by function for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

November 30, 2020

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 579,444,995.46	\$ 579,285,111.12	\$ 180,881,445.85	\$ 372,841.53	\$ 26,975,934.47	\$ 371,054,889.27
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	3,401,021.25	-	-	39,121,336.54
Capital Outlay	382,814,042.95	382,903,341.46	383,546,626.30	44,073,199.30	610,158.69	48,286,790.24	290,576,478.07
Special Revenue - Nutrition Services	36,388,166.18	36,806,969.99	36,813,469.99	6,642,121.67	8,830.00	3,678,957.54	26,483,560.78
Special Revenue - Grants and School Activity Funds	69,085,245.00	69,704,827.13	69,766,232.13	15,588,911.61	77,750.45	1,167,040.18	52,932,529.89
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	25,006,420.44	-	788,237.84	61,066,859.37
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	448,443.82	-	227,062.10	12,099,535.10
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	408,813.20	-	8,165.75	1,622,502.41
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,213,058,531.86	\$ 1,213,609,837.36	\$ 276,450,377.14	\$ 1,069,580.67	\$ 81,132,188.12	\$ 854,957,691.43

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS OPERATING SUMMARY November 30, 2020

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expenditure to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expenditure with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.2%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	146,403.42	26.6%	-	-	\$ 146,403.42	26.6%	403,596.58	73.4%
200	FEDERAL THROUGH STATE	1,100,000.00	1,187,183.00	1,202,319.00	0.2%	\$ 15,136.00	139,488.74	11.6%	-	-	\$ 139,488.74	11.6%	1,062,830.26	88.4%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.6%	\$ -	36,559,472.07	38.0%	-	-	\$ 36,559,472.07	38.0%	59,697,882.97	62.0%
400	LOCAL	358,244,242.99	358,534,331.97	358,359,311.63	61.9%	\$ (175,020.34)	151,828,711.03	42.4%	-	-	\$ 151,828,711.03	42.4%	206,530,600.60	57.6%
600	TRANSFERS	34,743,470.00	34,716,814.00	34,716,814.00	6.0%	\$ -	15,676,153.42	45.2%	-	-	\$ 15,676,153.42	45.2%	19,040,660.58	54.8%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	240.41	4.8%	-	-	\$ 240.41	4.8%	4,759.59	95.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 579,444,995.46	\$ 579,285,111.12	100.0%	\$ (159,884.34)	\$ 204,350,469.09	35.3%	\$ -	\$ -	\$ 204,350,469.09	35.3%	\$ 374,934,642.03	64.7%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	342,642,067.88	342,564,305.47	59.1%	\$ (77,762.41)	115,145,010.02	33.6%	163,001.32	9,195,972.21	\$ 124,340,982.23	36.3%	\$ 218,060,321.92	63.7%
7900	OPERATION OF PLANT	39,243,491.00	39,984,238.58	39,411,864.80	6.8%	\$ (572,373.78)	17,257,095.17	43.8%	120,717.28	8,011,016.90	25,268,112.07	64.1%	14,023,035.45	35.6%
7300	SCHOOL ADMINISTRATION	33,671,521.00	33,638,037.90	34,052,487.71	5.9%	\$ 414,449.81	12,072,548.21	35.5%	5,503.77	49,508.64	12,122,056.85	35.6%	21,924,927.09	64.4%
7800	TRANSPORTATION	25,479,581.00	25,343,010.80	25,332,012.88	4.4%	\$ (10,997.92)	6,927,525.41	27.3%	15,677.02	1,943,291.29	8,870,816.70	35.0%	16,445,519.16	64.9%
6100	PUPIL SERVICES	20,865,551.00	20,683,418.41	20,663,785.83	3.6%	\$ (19,632.58)	6,567,964.50	31.8%	6,007.98	3,486,544.62	10,054,509.12	48.7%	10,603,268.73	51.3%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,461,565.40	18,473,663.40	3.2%	\$ 12,098.00	6,400,484.74	34.6%	7,724.60	2,991,035.18	9,391,519.92	50.8%	9,074,418.88	49.1%
7700	CENTRAL SERVICES	10,790,485.00	10,588,197.83	10,595,965.82	1.8%	\$ 7,767.99	3,955,449.14	37.3%	4,445.83	406,399.50	4,361,848.64	41.2%	6,229,671.35	58.8%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,617,459.25	8,415,996.75	1.5%	\$ (201,462.50)	2,876,701.55	34.2%	812.27	11,105.16	2,887,806.71	34.3%	5,527,377.77	65.7%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,276,237.90	6,338,839.98	1.1%	\$ 62,602.08	1,954,331.91	30.8%	10,214.22	132,453.37	2,086,785.28	32.9%	4,241,840.48	66.9%
6400	INSTR STAFF DEVELOP	5,163,915.00	5,770,313.00	5,957,714.53	1.0%	\$ 187,401.53	1,761,227.71	29.6%	1,200.00	239,365.00	2,000,592.71	33.6%	3,955,921.82	66.4%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,637,862.90	5,607,426.37	1.0%	\$ (30,436.53)	2,172,687.04	38.7%	17,849.21	79,379.27	2,252,066.31	40.2%	3,337,510.85	59.5%
7500	FISCAL SERVICES	3,747,135.00	3,755,250.82	3,805,231.66	0.7%	\$ 49,980.84	1,377,584.37	36.2%	654.10	282,588.55	1,660,172.92	43.6%	2,144,404.64	56.4%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,104,150.37	2,104,150.37	0.4%	\$ -	614,864.08	29.2%	3,467.99	45,000.00	659,864.08	31.4%	1,440,818.30	68.5%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,843,309.25	1,857,306.89	0.3%	\$ 13,997.64	615,486.81	33.1%	15,212.95	-	615,486.81	33.1%	1,226,607.13	66.0%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,737,478.56	1,741,962.05	0.3%	\$ 4,483.49	688,546.81	39.5%	-	-	688,546.81	39.5%	1,053,415.24	60.5%
7100	BOARD OF EDUCATION	1,568,956.00	1,583,755.12	1,583,755.12	0.3%	\$ -	493,938.38	31.2%	352.99	102,274.78	596,213.16	37.6%	987,188.97	62.3%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 579,444,995.46	\$ 579,285,111.12	100.0%	\$ (159,884.34)	\$ 180,881,445.85	31.2%	\$ 372,841.53	\$ 26,975,934.47	\$ 207,857,380.32	35.9%	\$ 371,054,889.27	64.1%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
November 30, 2020

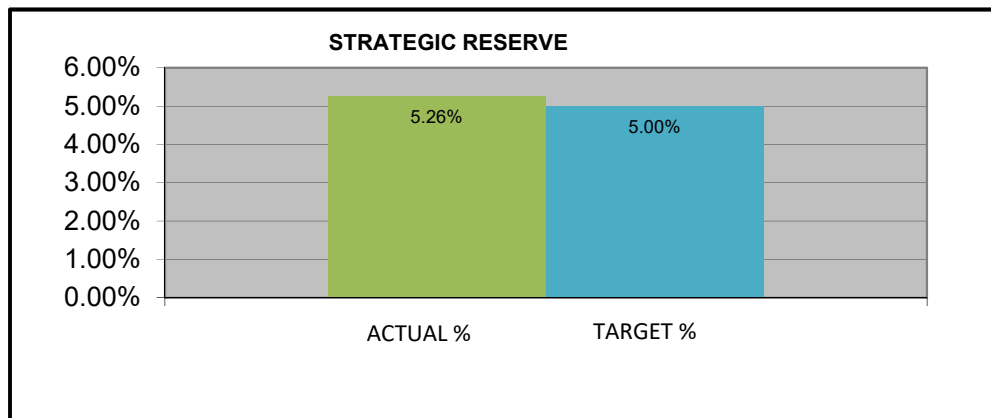
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			105,355,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			12,951,960.97			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,619,389.69			
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 166,936,997.04	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit D				Grand Total All Reserves		
				\$ 273,995,794.97		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
November 30, 2020

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	1,202,319.00
STATE	96,257,355.04
LOCAL	358,359,311.63
	<u>\$ 456,368,985.67</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	\$ 24,007,750.00	5.26%	5.00%	(\$1,189,300.72)



	Current Month	Previous Month	Change
Strategic Reserve	5.26%	5.26%	0.00%

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E
 PRD-05 NOVEMBER 2020

T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
	---	---	---	---	---	---	---
A 0051	EVERGLADES CITY SCHOOL	3,132,506.68	1,625.79	106,297.42	229,141.77	1,035,790.86	1,988,792.61 63
A 0061	GULFVIEW MIDDLE	5,349,708.60	4,266.65	136,813.52	427,089.55	1,793,609.72	3,415,018.71 63
A 0121	LAKE PARK ELEMENTARY	5,053,386.42	2,561.26	144,890.44	416,568.00	1,675,132.43	3,230,802.29 63
A 0131	TOMMIE BARFIELD ELEMEN	4,450,932.30	1,135.69	103,430.38	344,046.91	1,452,540.56	2,893,825.67 65
A 0141	SHADOWLAWN ELEMENTARY	4,871,470.79	1,147.86	146,891.66	441,724.21	1,585,658.64	3,137,772.63 64
A 0151	NAPLES HIGH	13,021,815.48	5,048.66	412,368.89	1,066,966.57	4,305,406.54	8,298,991.39 63
A 0161	PINECREST ELEMENTARY	6,848,305.86	2,092.52	178,894.83	504,127.00	2,081,895.52	4,585,422.99 66
A 0171	SEA GATE ELEMENTARY	6,671,617.27	1,676.79	114,060.15	541,422.36	2,168,016.77	4,387,863.56 65
A 0181	HIGHLANDS ELEMENTARY	6,116,100.18	1,430.42	184,979.57	453,003.55	1,865,147.36	4,064,542.83 66
A 0191	LAKE TRAFFORD ELEMENTA	7,177,968.29	1,313.49	326,302.02	543,890.16	2,197,310.97	4,653,041.81 64
A 0201	AVALON ELEMENTARY	4,128,035.84	1,744.73	125,754.83	309,109.71	1,220,125.26	2,780,411.02 67
A 0211	EAST NAPLES MIDDLE	6,366,667.43	1,086.40	125,035.94	508,817.25	2,093,983.37	4,146,561.72 65
A 0221	POINCIANA ELEMENTARY	5,839,957.13	579.29	102,247.20	470,710.06	1,843,297.14	3,893,833.50 66
A 0231	GOLDEN GATE ELEMENTARY	4,816,411.50	1,312.43	186,688.86	374,033.05	1,523,119.26	3,105,290.95 64
A 0241	NAPLES PARK ELEMENTARY	4,738,235.87	1,655.56	86,451.01	378,485.29	1,495,666.20	3,154,463.10 66
A 0251	PINE RIDGE MIDDLE	7,595,493.72	1,848.01	207,251.70	611,780.33	2,513,041.42	4,873,352.59 64
A 0261	LELY HIGH	11,723,481.63	1,465.78	398,220.47	935,829.45	3,803,022.42	7,520,772.96 64
A 0271	IMMOKALEE HIGH	13,752,617.25	5,066.78	531,695.04	982,341.35	4,352,929.26	8,862,926.17 64
A 0281	LORENZO WALKER TECH CO	6,434,300.15	8,535.00	575,413.12	493,355.16	2,621,328.45	3,229,023.58 50
A 0282	LORENZO WALKER TECHNIC	4,190,083.63	1,077.34	252,891.12	300,549.48	1,318,345.79	2,617,769.38 62
A 0311	BARRON COLLIER HIGH	12,557,415.48	1,939.78	500,326.73	991,465.81	4,099,785.26	7,955,363.71 63
A 0321	GOLDEN GATE MIDDLE	7,749,911.51	1,365.11	177,473.61	608,911.29	2,555,939.38	5,015,133.41 64
A 0331	BIG CYPRESS ELEMENTARY	7,402,443.81	2,969.36	135,031.43	589,585.73	2,343,043.10	4,921,399.92 66
A 0341	VILLAGE OAKS ELEMENTAR	6,420,685.42	2,073.43	206,307.89	450,241.41	1,858,440.39	4,353,863.71 67
A 0351	GOLDEN TERRACE ELEMEN	4,344,829.80	1,952.60	148,282.68	356,234.05	1,496,308.88	2,698,285.64 62
A 0361	IMMOKALEE MIDDLE	11,873,191.82	1,317.24	308,415.76	889,865.32	3,757,764.43	7,805,694.39 65
A 0371	VINEYARDS ELEMENTARY	7,277,219.04	440.69	280,640.67	587,488.84	2,310,789.03	4,685,348.65 64
A 0381	LELY ELEMENTARY	5,032,955.94	1,363.97	138,285.54	392,077.63	1,598,966.88	3,294,339.55 65
A 0391	LAUREL OAK ELEMENTARY	8,218,867.17	2,059.68	117,826.85	656,510.10	2,639,842.43	5,459,138.21 66
A 0392	GULF COAST HIGH	15,075,974.21	6,084.03	917,830.82	1,142,889.20	4,821,522.92	9,330,536.44 61
A 0401	OAKRIDGE MIDDLE	8,262,094.20	1,077.46	242,656.02	666,467.41	2,735,780.73	5,282,579.99 63
A 0421	MANATEE ELEMENTARY	5,531,130.74	1,082.93	125,617.01	453,706.28	1,855,236.82	3,549,193.98 64
A 0422	MANATEE MIDDLE	6,427,972.60	2,172.43	206,612.50	524,502.80	2,163,290.48	4,055,897.19 63
A 0431	PELICAN MARSH ELEMENTA	6,358,388.59	551.60	132,015.93	520,881.24	2,050,280.42	4,175,540.64 65
A 0441	CORKSCREW ELEMENTARY	6,413,938.58	2,852.86	151,990.78	524,084.65	2,098,879.83	4,160,215.11 64
A 0442	CORKSCREW MIDDLE	6,778,384.96	4,081.89	227,765.58	521,189.15	2,173,027.89	4,373,509.60 64
A 0451	OSCEOLA ELEMENTARY	5,960,007.69	15,987.03	130,076.31	474,547.56	1,944,517.45	3,869,426.90 64
A 0452	NORTH NAPLES MIDDLE	6,847,329.12	652.70	130,006.47	558,651.01	2,249,458.36	4,467,211.59 65
A 0461	CALUSA PARK ELEMENTARY	6,612,765.77	3,216.09	294,791.70	522,881.76	2,054,776.45	4,259,981.53 64
A 0471	SABAL PALM ELEMENTARY	5,399,469.63	1,618.41	114,052.04	441,147.13	1,745,204.64	3,538,594.54 65
A 0472	CYPRESS PALM MIDDLE	5,864,705.95	2,875.44	137,673.77	472,152.93	1,985,248.75	3,738,907.99 63
A 0481	LAVERN GAYNOR ELEMEN	2,996,815.07	4,047.31	23,348.88	245,374.41	1,003,576.08	1,965,842.80 65
A 0491	HERBERT CAMBRIDGE ELEM	2,771,353.04	190.30	28,508.23	219,719.79	924,059.20	1,818,595.31 65
A 0493	PALMETTO RIDGE HIGH	14,553,370.92	5,712.28	604,193.47	1,150,280.80	4,626,290.72	9,317,174.45 64
A 0501	GOLDEN GATE HIGH	12,003,759.49	7,291.85	622,556.24	943,218.64	3,896,788.40	7,477,123.00 62
A 0511	ESTATES ELEMENTARY	5,288,867.16	430.51	169,931.93	417,313.97	1,753,627.94	3,364,876.78 63
A 0521	VETERANS MEMORIAL ELEM	6,360,843.39	2,257.26	133,131.01	523,511.25	2,086,248.12	4,139,207.00 65
A 0531	MIKE DAVIS ELEMENTARY	5,094,982.47	887.18	109,102.45	433,288.35	1,672,922.06	3,312,070.78 65
A 0541	PALMETTO ELEMENTARY	4,619,392.94	351.73	170,072.04	379,931.22	1,478,961.59	2,970,007.58 64
A 0551	PARKSIDE ELEMENTARY	5,262,025.15	2,171.98	110,076.78	405,229.12	1,654,838.39	3,494,938.00 66
A 0581	IMMOKALEE TECHNICAL CO	4,042,308.80	36,930.34	191,246.56	294,744.00	1,488,553.93	2,325,577.97 57
A 0631	EDEN PARK ELEMENTARY	6,181,618.29	804.54	106,914.12	458,297.43	1,916,600.12	4,157,299.51 67
A 7001	COLLIER VIRTUAL SCHOOL	120,847.03	0.00	113,000.00	0.00	0.00	7,847.03 6
A 7004	COLLIER FLORIDA VIRTUA	125,489.15	0.00	0.00	10,335.03	36,371.50	89,117.65 71

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E
 PRD-05 NOVEMBER 2020

T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
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A 7006	COLLIER DISTRICT VIRTU	20,634.55	0.00	0.00	0.00	3,870.66	16,763.89 81
A 7023	E-COLLIER ACADEMY	5,560,486.95	23.99-	14,873.54	484,373.22	1,754,271.38	3,791,366.02 68
A 9004	T.A.P.P. - IMMOKALEE	716,304.07	0.00	222,247.36	36,038.41	182,423.79	311,632.92 43
A 9007	NEW BEGINNINGS IMMOKAL	874,132.64	0.00	3,409.20	72,219.97	270,913.28	599,810.16 68
A 9008	N.A.T.A.P.	665,155.85	0.00	222,524.82	31,717.01	172,423.47	270,207.56 40
A 9010	NEW BEGINNINGS NAPLES	1,160,737.16	0.00	3,290.22	97,752.14	386,643.42	770,803.52 66
A 9013	DETENTION CENTER	549,891.14	0.00	1,869.96	37,981.38	182,573.23	365,447.95 66
A 9015	PHOENIX NAPLES	1,822,390.51	0.00	5,989.14	157,896.44	591,780.44	1,224,620.93 67
A 9017	PACE PROGRAM	519,464.00	0.00	337,217.00	0.00	45,323.10	136,923.90 26
A 9018	MARCO ISLAND CHARTER M	3,069,431.04	0.00	0.00	250,002.32	1,268,214.10	1,801,216.94 58
A 9019	HOSPITAL/HOMEBOUND	896,207.51	0.00	1,910.00	50,149.00	124,069.20	770,228.31 85
A 9021	IMMOKALEE COMMUNITY SC	2,170,574.86	0.00	0.00	163,185.16	873,659.10	1,296,915.76 59
A 9026	PHOENIX IMMOKALEE	737,918.39	0.00	5,761.73	61,626.39	230,668.94	501,487.72 67
A 9027	BEACON HIGH SCHOOL	2,645,961.45	537.35	8,110.99	212,822.03	872,898.91	1,764,414.20 66
A 9032	MARCO ISLAND ACADEMY	2,041,480.80	0.00	0.00	156,438.02	827,362.76	1,214,118.04 59
A 9034	GULF COAST CHARTER ACA	6,071,752.27	0.00	0.00	476,309.25	2,483,800.25	3,587,952.02 59
A 9035	MASON CLASSICAL ACADEM	7,878,396.60	0.00	0.00	611,159.26	3,218,367.80	4,660,028.80 59
A 9036	COLLIER CHARTER ACADEM	6,197,920.86	0.00	0.00	480,444.01	2,527,976.15	3,669,944.71 59
A 9037	BRIDGEPREP ACADEMY COL	3,049,662.07	0.00	0.00	240,502.38	1,244,476.43	1,805,185.64 59
A 9110	SCHOOL BOARD	563,305.49	352.99	0.00	34,306.83	164,386.56	398,565.94 70
A 9120	LEGAL SERVICES	1,229,613.07	0.00	55,024.36	82,831.79	438,238.07	736,350.64 59
A 9210	SUPERINTENDENT'S OFFIC	508,707.99	1,630.43	0.00	35,743.30	168,420.63	338,656.93 66
A 9211	TEACHING AND LEARNING	794,642.46	0.00	179,253.60	35,487.39	321,679.40	293,709.46 36
A 9212	DISTRICT/SCHOOL OPERAT	2,034,207.75	2,140.56	43,399.16	67,641.62	417,730.99	1,570,937.04 77
A 9213	PRINCIPAL OF ALT SCHOO	430,401.86	877.79	60,051.15	22,786.82	183,717.38	185,755.54 43
A 9215	STUDENT RELATIONS	504,511.66	7.36-	0.00	31,926.40	145,824.82	358,694.20 71
A 9217	SCHOOL LEADERSHIP	2,771,211.57	0.00	240,525.92	138,629.61	676,667.97	1,854,017.68 66
B 9223	ELEMENTARY PROGRAMS	0.00	0.00	0.00	0.00	0.00	0.00 0
A 9224	K12 ACADEMIC PROGRAMS	9,462,445.38	714.39	459,740.34	294,890.76	1,724,663.94	7,277,326.71 76
A 9230	HUMAN RESOURCES	924,027.56	488.14	60,510.00	49,615.29	463,880.97	399,148.45 43
A 9231	TALENT MANAGEMENT	2,267,755.71	0.00	142,245.65	184,194.06	835,533.92	1,289,976.14 56
A 9238	BENEFITS & WELLNESS	400,625.95	0.00	28,116.00	17,076.24	84,081.21	288,428.74 71
A 9239	COMPENSATION	639,300.05	0.00	0.00	73,580.60	262,334.18	376,965.87 58
A 9240	PROF LEARNING & DIGITA	1,888,602.29	10.99-	34,912.48	92,725.80	491,083.52	1,362,617.28 72
A 9260	ACCOUNTABILITY & DATA	1,800,539.30	736.58	191,662.37	116,886.33	603,315.28	1,004,825.07 55
A 9270	COMMUNICATIONS & COMMU	1,029,729.38	1,376.89	8,178.55	70,702.86	394,165.46	626,008.48 60
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	33.60	0.00	237,977.24	760,990.04	1,210,619.49 61
A 9413	DISTRICT-WIDE INSURANC	6,173,404.63	89,250.00	41,116.41	57,232.67-	5,474,169.89	568,868.33 9
A 9420	TECHNOLOGY	26,324,885.03	40,363.95	3,189,328.28	3,381,913.16	15,931,369.23	7,163,823.57 27
A 9427	SSPAR - ALLOCATIONS AN	1,144,859.28	0.00	0.00	87,619.71	458,087.51	686,771.77 59
A 9430	MAINTENANCE	16,078,800.71	31,875.46	2,939,992.67	1,145,994.06	5,583,008.20	7,523,924.38 46
A 9434	UTIL/COMM/OTHR COUNTY-	9,451,865.59	697.54	562,440.18	144,464.53	1,065,296.24	7,823,431.63 82
A 9440	TRANSPORTATION	25,092,617.24	11,265.53	1,982,684.47	1,906,390.34	6,986,639.40	16,112,027.84 64
A 9450	FACILITIES MANAGEMENT	187,327.55	18,662.55	40,935.00	8,690.35	43,023.53	84,706.47 45
A 9451	SAFETY AND SECURITY	2,327,596.47	167.00	543,721.10	46,771.73	1,131,334.47	652,373.90 28
A 9460	ACCOUNTING	2,104,079.35	294.69	351,088.55	131,256.72	661,688.27	1,091,007.84 51
A 9462	FINANCIAL SERVICES	891,574.49	118.38	1,000.00	32,987.88	408,558.63	481,897.48 54
A 9470	BUDGET	498,269.67	0.00	2,500.00	27,834.15	153,593.98	342,175.69 68
A 9475	PAYROLL SERVICES	649,624.45	241.03	0.00	50,425.64	243,963.12	405,420.30 62
A 9480	PURCHASING	503,283.63	726.22	354,808.99	33,585.16	86,742.30-	234,490.72 46
A 9525	SCHOOL CHOICE	219,290.18	0.00	0.00	16,796.75	81,462.37	137,827.81 62
A 9530	EXCEPT ED & STDT SUPPO	6,123,933.79	4,628.34	2,983,017.80	147,427.52	1,225,605.25	1,910,682.40 31
A 9543	FEDERAL, STATE & COMP	338,978.30	224.00	137.51	19,811.96	99,646.80	238,969.99 70
	*	532,090,614.63	372,841.53	26,975,934.47	40,492,072.84	180,881,445.85	323,860,392.78 60

Meeting Date: December 7, 2020

Agenda Title: October 2020 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending October 31, 2020.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances by function for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

October 31, 2020

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 579,344,272.13	\$ 579,444,995.46	\$ 140,389,373.01	\$ 460,765.70	\$ 30,322,514.19	\$ 408,272,342.56
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	3,401,021.25	-	-	39,121,336.54
Capital Outlay	382,814,042.95	382,903,341.46	382,903,341.46	41,738,941.59	654,240.08	46,072,221.11	294,437,938.68
Special Revenue - Nutrition Services	36,388,166.18	36,806,969.99	36,806,969.99	4,958,020.12	52,395.28	3,358,094.63	28,438,459.96
Special Revenue - Grants and School Activity Funds	69,085,245.00	69,373,052.06	69,704,827.13	12,215,431.72	36,734.38	1,391,778.51	56,060,882.52
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	20,186,699.44	-	956,209.96	65,718,608.25
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	372,833.93	-	247,365.25	12,154,841.84
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	342,353.49	-	14,484.80	1,682,643.07
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,212,626,033.46	\$ 1,213,058,531.86	\$ 223,604,674.55	\$ 1,204,135.44	\$ 82,362,668.45	\$ 905,887,053.42

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS

OPERATING SUMMARY

October 31, 2020

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expense to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expense with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.2%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	550,000.00	550,000.00	0.1%	\$ -	96,437.49	17.5%	-	-	\$ 96,437.49	17.5%	453,562.51	82.5%
200	FEDERAL THROUGH STATE	1,100,000.00	1,144,919.00	1,187,183.00	0.2%	\$ 42,264.00	108,219.65	9.1%	-	-	\$ 108,219.65	9.1%	1,078,963.35	90.9%
300	STATE	96,257,355.05	96,257,355.04	96,257,355.04	16.6%	\$ -	29,298,863.51	30.4%	-	-	\$ 29,298,863.51	30.4%	66,958,491.53	69.6%
400	LOCAL	358,244,242.99	358,475,872.64	358,534,331.97	61.9%	\$ 58,459.33	4,009,420.26	1.1%	-	-	\$ 4,009,420.26	1.1%	354,524,911.71	98.9%
600	TRANSFERS	34,743,470.00	34,716,814.00	34,716,814.00	6.0%	\$ -	15,537,292.00	44.8%	-	-	\$ 15,537,292.00	44.8%	19,179,522.00	55.2%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	240.41	4.8%	-	-	\$ 240.41	4.8%	4,759.59	95.2%
TOTAL REVENUES		\$ 579,034,379.49	\$ 579,344,272.13	\$ 579,444,995.46	100.0%	\$ 100,723.33	\$ 49,050,473.32	8.5%	\$ -	\$ -	\$ 49,050,473.32	8.5%	\$ 530,394,522.14	91.5%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	334,507,270.00	334,697,284.76	342,642,067.88	59.1%	\$ 7,944,783.12	87,398,334.04	25.5%	223,637.84	11,714,162.94	\$ 99,112,496.98	28.9%	\$ 243,305,933.06	71.0%
7900	OPERATION OF PLANT	39,243,491.00	39,451,827.29	39,984,238.58	6.9%	\$ 532,411.29	15,068,689.01	37.7%	142,111.40	9,185,759.83	24,254,448.84	60.7%	15,587,678.34	39.0%
7300	SCHOOL ADMINISTRATION	33,671,521.00	33,645,909.43	33,638,037.90	5.8%	\$ (7,871.53)	9,291,829.46	27.6%	7,045.12	56,601.49	9,348,430.95	27.8%	24,282,561.83	72.2%
7800	TRANSPORTATION	25,479,581.00	25,471,434.51	25,343,010.80	4.4%	\$ (128,423.71)	5,015,987.68	19.8%	14,898.40	1,267,431.44	6,283,419.12	24.8%	19,044,693.28	75.1%
6100	PUPIL SERVICES	20,865,551.00	20,832,813.99	20,683,418.41	3.6%	\$ (149,395.58)	5,062,987.22	24.5%	8,087.05	3,575,487.54	8,638,474.76	41.8%	12,036,856.60	58.2%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,499,375.76	18,461,565.40	3.2%	\$ (37,810.36)	5,140,189.68	27.8%	7,557.45	3,240,480.00	8,380,669.68	45.4%	10,073,338.27	54.6%
7700	CENTRAL SERVICES	10,790,485.00	10,590,856.41	10,588,197.83	1.8%	\$ (2,658.58)	3,276,610.99	30.9%	7,540.91	450,123.90	3,726,734.89	35.2%	6,853,922.03	64.7%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,589,154.57	8,617,459.25	1.5%	\$ 28,304.68	2,262,534.12	26.3%	7,177.69	5,163.69	2,267,697.81	26.3%	6,342,583.75	73.6%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,383,598.67	6,276,237.90	1.1%	\$ (107,360.77)	1,432,752.81	22.8%	10,305.09	125,584.18	1,558,336.99	24.8%	4,707,595.82	75.0%
6400	INSTR STAFF DEVELOP	5,163,915.00	5,564,802.95	5,770,313.00	1.0%	\$ 205,510.05	1,400,556.93	24.3%	5,622.54	209,388.00	1,609,944.93	27.9%	4,154,745.53	72.0%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,592,407.82	5,637,862.90	1.0%	\$ 45,455.08	1,874,886.78	33.3%	17,447.24	87,230.59	1,962,117.37	34.8%	3,658,298.29	64.9%
7500	FISCAL SERVICES	3,747,135.00	3,735,011.74	3,755,250.82	0.6%	\$ 20,239.08	1,155,079.98	30.8%	5,295.36	236,471.88	1,391,551.86	37.1%	2,358,403.60	62.8%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,139,669.65	2,104,150.37	0.4%	\$ (35,519.28)	498,531.81	23.7%	3,270.48	45,000.00	543,531.81	25.8%	1,557,348.08	74.0%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,843,246.99	1,843,309.25	0.3%	\$ 62.26	594,739.93	32.3%	282.60	-	594,739.93	32.3%	1,248,286.72	67.7%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,722,961.98	1,737,478.56	0.3%	\$ 14,516.58	524,337.51	30.2%	-	-	524,337.51	30.2%	1,213,141.05	69.8%
7100	BOARD OF EDUCATION	1,568,956.00	1,583,755.12	1,583,755.12	0.3%	\$ -	391,325.06	24.7%	486.53	123,628.71	514,953.77	32.5%	1,068,314.82	67.5%
7600	FOOD SERVICES- GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE RESERVE INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED CF WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR SALARY ENHANCEMENT	8,221,519.00	8,221,519.00	-	0.0%	\$ (8,221,519.00)	-	0.0%	-	-	-	0.0%	-	0.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 579,344,272.13	\$ 579,444,995.46	100.0%	\$ 100,723.33	\$ 140,389,373.01	24.2%	\$ 460,765.70	\$ 30,322,514.19	\$ 170,711,887.20	29.5%	\$ 408,272,342.56	70.5%

**ANALYSIS OF BUDGETED ENDING FUND BALANCES
October 31, 2020**

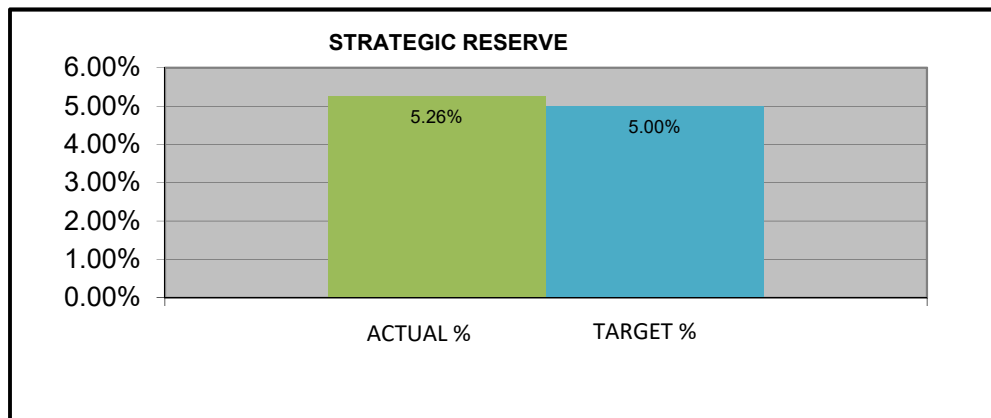
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds
Non Spendable						
Inventory - Non Spendable	1,009,588.94			1,353,038.59		
Pre-Paid - Non Spendable	297,696.67					
Restricted						
Restricted For Workforce Programs	1,750,138.70					
Restricted For Self Insured Retention			32,000,000.00			
Restricted For Emergency Maintenance			3,000,000.00			
Restricted For Future Schools Construction			105,355,646.38			
Restricted For Enterprise Software			10,010,000.00			
Restricted For McKay Scholarships	100,714.00					
Restricted For Teacher Salary						
Restricted For Textbook Adoption	3,750,000.00					
Restricted For Debt Service		6,879,954.79				
Restricted For Capital Projects			12,490,296.87			
Restricted For Nutrition Services				7,685,217.58		
Restricted For Special Revenue Funds					6,652,811.46	
Assigned						
Assigned For FTE Shortfall / State Proration	2,500,000.00					
Assigned For FTE Audit	90,000.00					
Assigned For Low Performing Schools	1,200,000.00					
Assigned For Enterprise Software	5,000,000.00					
Assigned For Future Vehicles			3,070,826.41			
Assigned For Special Revenue Fund Balance						
Unassigned						
Unassigned Reserve For Budget Shortfall	7,488,608.18					
Unassigned Fund Balance						
Unassigned Strategic Reserve	24,007,750.00					
Health Fund Reserve For Future Claims						25,723,660.81
Workers Compensation Reserve For Future Claims						11,027,460.35
Flex Care Reserve For Future Claims						542,157.86
Totals	\$ 47,194,496.49	\$ 6,879,954.79	\$ 165,926,769.66	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02
Exhibit D				Grand Total All Reserves		
				\$ 272,985,567.59		

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
October 31, 2020

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	1,187,183.00
STATE	96,257,355.04
LOCAL	358,534,331.97
	<u>\$ 456,528,870.01</u>

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	24,007,750.00	5.26%	5.00%	(\$1,181,306.50)



	Current Month	Previous Month	Change
Strategic Reserve	5.26%	5.26%	0.00%

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS

FND - 1XX GENERAL FUND

PRD-04 OCTOBER 2020

---YTD--- ----YTD--- ---MTD--- ---YTD--- ---AVAILABLE---

T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
A 0051	EVERGLADES CITY SCHOOL	3,107,138.21	2,716.71	105,272.89	387,307.33	2,192,499.52	70
A 0061	GULFVIEW MIDDLE	5,356,064.14	1,693.43	168,180.54	643,441.25	3,819,670.00	71
A 0121	LAKE PARK ELEMENTARY	5,104,803.86	1,865.54	172,198.93	622,881.91	3,672,174.96	71
A 0131	TOMMIE BARFIELD ELEMEN	4,369,331.13	423.36	123,687.09	556,497.04	3,136,727.03	71
A 0141	SHADOWLAWN ELEMENTARY	4,810,050.55	2,705.90	169,427.73	570,291.79	3,493,982.49	72
A 0151	NAPLES HIGH	12,950,630.27	4,332.04	468,686.34	1,572,262.75	9,239,171.92	71
A 0161	PINECREST ELEMENTARY	6,780,709.46	3,175.57	206,617.29	820,238.22	4,993,148.08	73
A 0171	SEA GATE ELEMENTARY	6,751,294.57	1,287.00	135,453.51	799,945.14	4,987,959.65	73
A 0181	HIGHLANDS ELEMENTARY	6,067,276.72	4,205.31	220,255.35	726,111.72	4,430,672.25	73
A 0191	LAKE TRAFFORD ELEMENTA	7,133,521.75	4,699.28	367,554.36	867,430.66	5,107,847.30	71
A 0201	AVALON ELEMENTARY	4,321,975.31	433.54	151,137.09	476,365.50	3,259,389.13	75
A 0211	EAST NAPLES MIDDLE	6,368,748.82	1,477.98	158,449.65	770,150.25	4,623,655.07	72
A 0221	POINCIANA ELEMENTARY	5,905,394.28	1,066.90	122,936.92	707,258.26	4,408,803.38	74
A 0231	GOLDEN GATE ELEMENTARY	5,010,368.96	2,647.88	228,171.27	586,942.96	3,630,463.60	72
A 0241	NAPLES PARK ELEMENTARY	4,718,937.39	1,430.18	103,233.15	563,891.48	3,497,093.15	74
A 0251	PINE RIDGE MIDDLE	7,560,472.09	19,045.95	240,737.81	912,363.80	5,399,427.24	71
A 0261	LELY HIGH	11,935,002.63	4,176.38	453,565.69	1,458,575.77	8,610,067.59	72
A 0271	IMMOKALEE HIGH	13,926,010.23	659.31	605,275.43	1,701,624.48	9,949,487.58	71
A 0281	LORENZO WALKER TECH CO	6,434,300.15	78,964.48	456,616.67	816,405.22	3,770,745.71	58
A 0282	LORENZO WALKER TECHNIC	4,192,098.96	2,935.40	261,284.32	472,926.74	2,910,082.93	69
A 0311	BARRON COLLIER HIGH	12,517,452.68	3,967.66	570,049.43	1,527,723.72	8,835,116.14	70
A 0321	GOLDEN GATE MIDDLE	7,765,212.16	1,176.38	208,724.44	937,637.12	5,608,283.25	72
A 0331	BIG CYPRESS ELEMENTARY	7,345,723.86	1,113.38	160,948.99	891,273.37	5,430,204.12	73
A 0341	VILLAGE OAKS ELEMENTAR	6,521,177.02	519.01	234,645.63	717,575.50	4,877,813.40	74
A 0351	GOLDEN TERRACE ELEMEN	4,375,895.80	831.87	184,832.89	565,237.49	3,050,156.21	69
A 0361	IMMOKALEE MIDDLE	11,782,532.82	4,134.81	365,429.83	1,458,003.04	8,545,069.07	72
A 0371	VINEYARDS ELEMENTARY	7,398,269.52	130.50	314,579.24	877,034.68	5,360,259.59	72
A 0381	LELY ELEMENTARY	5,079,569.07	161.83	161,011.84	609,543.77	3,711,506.15	73
A 0391	LAUREL OAK ELEMENTARY	8,167,991.47	10,030.28	132,437.15	1,000,121.39	6,042,191.71	73
A 0392	GULF COAST HIGH	14,920,249.73	4,763.26	983,459.89	1,786,236.43	10,253,392.86	68
A 0401	OAKRIDGE MIDDLE	8,268,156.67	2,640.14	273,153.37	963,690.18	5,923,049.84	71
A 0421	MANATEE ELEMENTARY	5,529,455.40	2,010.81	149,006.40	707,881.44	3,976,907.65	71
A 0422	MANATEE MIDDLE	6,285,339.55	3,475.64	251,873.12	794,612.94	4,391,203.11	69
A 0431	PELICAN MARSH ELEMENTA	6,384,556.47	528.82	155,721.25	775,957.14	4,698,907.22	73
A 0441	CORKSCREW ELEMENTARY	6,367,957.76	1,535.27	178,940.46	803,566.80	4,612,686.85	72
A 0442	CORKSCREW MIDDLE	6,880,653.28	2,497.18	261,202.25	784,546.56	4,965,115.11	72
A 0451	OSCEOLA ELEMENTARY	5,912,862.39	8,179.25	151,442.76	714,050.53	4,283,270.49	72
A 0452	NORTH NAPLES MIDDLE	6,787,802.39	3,353.76	159,748.48	818,330.57	4,933,892.80	72
A 0461	CALUSA PARK ELEMENTARY	6,664,143.94	1,028.76	335,269.87	796,938.10	4,795,950.62	71
A 0471	SABAL PALM ELEMENTARY	5,447,370.55	3,322.34	135,551.50	659,911.64	4,004,439.20	73
A 0472	CYPRESS PALM MIDDLE	6,017,514.17	3,720.37	177,664.29	749,408.98	4,323,033.69	71
A 0481	LAVERN GAYNOR ELEMENTA	3,026,574.12	4,829.14	10,821.12	385,515.93	2,252,722.19	74
A 0491	HERBERT CAMBRIDGE ELEM	2,901,054.85	195.10	11,000.59	362,927.04	2,185,519.75	75
A 0493	PALMETTO RIDGE HIGH	14,570,755.16	8,672.21	670,474.49	1,751,778.49	10,415,598.54	71
A 0501	GOLDEN GATE HIGH	11,887,996.71	1,187.60	700,024.94	1,487,486.85	8,233,214.41	69
A 0511	ESTATES ELEMENTARY	5,240,932.06	2,737.28	197,593.10	684,302.74	3,704,287.71	70
A 0521	VETERANS MEMORIAL ELEM	6,360,420.22	1,308.30	154,848.33	791,074.42	4,641,526.72	72
A 0531	MIKE DAVIS ELEMENTARY	5,027,081.78	2,825.89	130,377.01	613,201.16	3,654,245.17	72
A 0541	PALMETTO ELEMENTARY	4,600,980.75	2,803.31	204,202.22	556,257.40	3,294,944.85	71
A 0551	PARKSIDE ELEMENTARY	5,340,232.94	1,893.59	131,356.83	625,884.62	3,957,373.25	74
A 0581	IMMOKALEE TECHNICAL CO	4,042,308.80	7,298.46	193,535.62	516,637.52	2,647,664.79	65
A 0631	EDEN PARK ELEMENTARY	6,147,160.98	1,048.03	128,547.58	745,720.17	4,559,262.68	74
A 7001	COLLIER VIRTUAL SCHOOL	119,641.58	0.00	113,000.00	0.00	6,641.58	5
A 7004	COLLIER FLORIDA VIRTUA	113,647.29	0.00	0.00	16,102.80	87,610.82	77

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E

FND - 1XX GENERAL FUND

PRD-04 OCTOBER 2020

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		YTD	YTD	MTD	YTD	YTD	YTD	AVAILABLE
T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM	
A 7006	COLLIER DISTRICT VIRTU	56,293.41	0.00	0.00	0.00	3,870.66	52,422.75	93
A 7023	E-COLLIER ACADEMY	5,268,316.50	1,867.19	14,873.54	697,995.69	1,269,898.16	3,981,677.61	75
A 9004	T.A.P.P. - IMMOKALEE	716,759.23	0.00	222,675.90	51,969.74	146,385.38	347,697.95	48
A 9007	NEW BEGINNINGS IMMOKAL	851,634.98	0.00	3,923.68	108,111.11	198,693.31	649,017.99	76
A 9008	N.A.T.A.P.	667,710.75	0.00	222,698.27	47,543.77	140,706.46	304,306.02	45
A 9010	NEW BEGINNINGS NAPLES	1,137,578.45	0.00	1,863.71	146,411.50	288,891.28	846,823.46	74
A 9013	DETENTION CENTER	545,922.69	0.00	2,724.38	58,059.76	144,591.85	398,606.46	73
A 9015	PHOENIX NAPLES	1,758,355.57	0.00	7,059.86	233,990.10	433,884.00	1,317,411.71	74
A 9017	PACE PROGRAM	519,464.00	0.00	337,217.00	45,323.10	45,323.10	136,923.90	26
A 9018	MARCO ISLAND CHARTER M	3,069,431.04	0.00	0.00	260,597.49	1,018,211.78	2,051,219.26	66
A 9019	HOSPITAL/HOMEBOUND	896,207.51	0.00	1,910.00	66,624.25	73,920.20	820,377.31	91
A 9021	IMMOKALEE COMMUNITY SC	2,170,574.86	0.00	0.00	189,743.14	710,473.94	1,460,100.92	67
A 9026	PHOENIX IMMOKALEE	686,314.37	0.00	5,891.05	86,751.93	169,042.55	511,380.77	74
A 9027	BEACON HIGH SCHOOL	2,662,568.18	235.00	8,791.65	343,443.71	660,076.88	1,993,464.65	74
A 9032	MARCO ISLAND ACADEMY	2,041,480.80	0.00	0.00	175,580.00	670,924.74	1,370,556.06	67
A 9034	GULF COAST CHARTER ACA	6,071,752.27	0.00	0.00	528,406.50	2,007,491.00	4,064,261.27	66
A 9035	MASON CLASSICAL ACADEM	7,878,396.60	0.00	0.00	688,249.57	2,607,208.54	5,271,188.06	66
A 9036	COLLIER CHARTER ACADEM	6,197,920.86	0.00	0.00	538,223.99	2,047,532.14	4,150,388.72	66
A 9037	BRIDGEPREP ACADEMY COL	3,049,662.07	0.00	0.00	259,406.37	1,003,974.05	2,045,688.02	67
A 9110	SCHOOL BOARD	563,305.49	400.53	0.00	48,870.01	130,079.73	432,825.23	76
A 9120	LEGAL SERVICES	1,229,613.07	86.00	66,253.59	148,616.93	355,406.28	807,867.20	65
A 9210	SUPERINTENDENT'S OFFIC	508,707.99	699.50	0.00	53,768.04	132,677.33	375,331.16	73
A 9211	TEACHING AND LEARNING	777,011.43	701.92	178,948.60	121,365.62	286,192.01	311,168.90	40
A 9212	DISTRICT/SCHOOL OPERAT	2,042,938.37	2,453.11	43,399.16	116,284.46	350,089.37	1,646,996.73	80
A 9213	PRINCIPAL OF ALT SCHOO	425,297.72	30.00	67,901.86	35,984.13	160,930.56	196,435.30	46
A 9215	STUDENT RELATIONS	504,535.99	0.00	0.00	42,100.33	113,898.42	390,637.57	77
A 9217	SCHOOL LEADERSHIP	2,771,211.57	1,289.80	240,525.92	218,492.07	538,038.36	1,991,357.49	71
B 9223	ELEMENTARY PROGRAMS	0.00	0.00	0.00	0.00	0.00	0.00	0
A 9224	SECONDARY PROGRAMS	9,465,553.04	6,844.33	15,998.87	450,011.03	1,429,773.18	8,012,936.66	84
A 9230	HUMAN RESOURCES	924,027.56	1,160.42	62,220.00	75,120.00	414,265.68	446,381.46	48
A 9231	TALENT MANAGEMENT	2,267,755.71	0.00	178,401.55	274,160.41	651,339.86	1,438,014.30	63
A 9238	BENEFITS & WELLNESS	400,625.95	149.02	33,574.50	22,586.69	67,004.97	299,897.46	74
A 9239	COMPENSATION	639,300.05	0.00	0.00	74,997.69	188,753.58	450,546.47	70
A 9240	PROF LEARNING & DIGITA	1,889,023.65	5,087.17	19,942.00	159,125.96	398,357.72	1,465,636.76	77
A 9260	ACCOUNTABILITY & DATA	1,800,539.30	174.70	191,986.23	192,593.67	486,428.95	1,121,949.42	62
A 9270	COMMUNICATIONS & COMMU	1,027,929.38	1,089.92	8,567.05	104,656.19	323,462.60	694,809.81	67
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	33.60	88,057.50	209,130.15	523,012.80	1,360,539.23	69
A 9413	DISTRICT-WIDE INSURANC	6,173,404.63	89,250.00	65,099.52	9,209.43	5,531,402.56	487,652.55	7
A 9420	TECHNOLOGY	26,315,795.17	6,603.93	5,718,452.48	2,484,335.72	12,549,456.07	8,041,282.69	30
A 9427	SSPAR - ALLOCATIONS AN	1,144,859.28	1,660.85	0.00	136,309.15	370,467.80	772,730.63	67
A 9430	MAINTENANCE	16,126,821.35	43,588.69	3,187,149.05	1,791,363.43	4,437,014.14	8,459,069.47	52
A 9434	UTIL/COMM/OTHR COUNTY-	8,492,045.18	1,344.27	612,000.02	341,773.68	920,831.71	6,957,869.18	81
A 9440	TRANSPORTATION	25,093,605.24	14,847.83	1,314,622.15	2,933,019.25	5,080,249.06	18,683,886.20	74
A 9450	FACILITIES MANAGEMENT	187,327.45	17,729.84	43,285.00	12,852.42	34,333.18	91,979.43	49
A 9451	SAFETY AND SECURITY	3,378,498.23	7,807.98	571,416.24	190,251.50	1,084,562.74	1,714,711.27	50
A 9460	ACCOUNTING	2,054,098.51	861.68	327,471.88	231,961.85	530,431.55	1,195,333.40	58
A 9462	FINANCIAL SERVICES	891,574.49	1,532.44	1,000.00	227,452.00	375,570.75	513,471.30	57
A 9470	BUDGET	498,269.67	2,767.59	0.00	46,412.10	125,759.83	369,742.25	74
A 9475	PAYROLL SERVICES	649,624.45	133.65	0.00	74,267.73	193,537.48	455,953.32	70
A 9480	PURCHASING	503,283.63	399.00	354,941.69	49,724.80	120,327.46	268,270.40	53
A 9525	HOME AND CHARTER EDUCA	220,040.18	94.69	0.00	25,105.28	64,665.62	155,279.87	70
A 9530	EXCEPT ED & STDT SUPPO	6,123,968.74	14,685.68	2,991,115.84	450,302.42	1,078,177.73	2,039,989.49	33
A 9543	FEDERAL, STATE & COMP	339,115.81	1,293.00	337.51	28,124.12	79,834.84	257,650.46	75
	*	532,250,498.97	460,765.70	30,322,514.19	59,397,423.92	140,389,373.01	361,077,846.07	67

Meeting Date: November 10, 2020

Agenda Title: September 2020 Financial Statements

The attached monthly financial report reflects the budgetary status of the General Fund and all other fund groups for the period ending September 30, 2020.

Exhibit A, BUDGET ANALYSIS-ALL FUNDS, is a summary of the Budget, Year-to-Date Expenditures, Commitments and Encumbrances by function for all District fund groups.

Exhibit B, OPERATING SUMMARY, is a summary of budget, revenues and expenditures by function pertaining to the District's Operating or General Fund. This document reflects the Original Budget, Prior Budget, and Amended Budget, as well as Year-to-Date Expenditures, Commitments and Encumbrances. It also provides percentages for Revenues, Expenditures and the Remaining Budget.

Exhibit C, ANALYSIS OF BUDGETED ENDING FUND BALANCES, provides an analysis of budgeted ending fund balances for all fund groups.

Exhibit D, MONTHLY STATUS REPORT ON STRATEGIC RESERVE, shows the current balance and target balance for the reserve. The reserve balance is necessary to maintain the financial integrity of the District and is established in Board Policy 6210.

Exhibit E, GENERAL FUND BUDGET SUMMARY STATUS, reflects the end of month and year-to-date activity on a cost center basis for Budget, Expenditures, Commitments and Encumbrances.

BUDGET ANALYSIS - ALL FUNDS

September 30, 2020

FUND	Original Budget	Prior Month Budget	Amended Budget	Year-To- Date Expenditures	Current Committed	Current Encumbrances	Available Balance
General Fund	\$ 579,034,379.49	\$ 579,034,379.49	\$ 579,344,272.13	\$ 80,991,949.09	\$ 2,266,773.80	\$ 32,466,790.77	\$ 463,618,758.47
Debt Service	42,522,357.79	42,522,357.79	42,522,357.79	3,401,021.25	-	-	39,121,336.54
Capital Outlay	382,814,042.95	382,814,042.95	382,903,341.46	33,705,676.93	724,144.41	51,313,914.13	297,159,605.99
Special Revenue - Nutrition Services	36,388,166.18	36,388,166.18	36,806,969.99	2,666,731.01	3,246,202.45	2,687,923.35	28,206,113.18
Special Revenue - Grants and School Activity Funds	69,085,245.00	69,085,245.00	69,373,052.06	7,200,122.01	133,013.11	1,849,350.13	60,190,566.81
Health Care	86,861,517.65	86,861,517.65	86,861,517.65	16,071,021.15	248.08	834,130.98	69,956,117.44
Workers' Compensation	12,775,041.02	12,775,041.02	12,775,041.02	232,075.10	-	208,633.76	12,334,332.16
Flexcare	2,039,481.36	2,039,481.36	2,039,481.36	279,489.56	-	20,819.30	1,739,172.50
Totals - All Funds	\$ 1,211,520,231.44	\$ 1,211,520,231.44	\$ 1,212,626,033.46	\$ 144,548,086.10	\$ 6,370,381.85	\$ 89,381,562.42	\$ 972,326,003.09

Exhibit B

COLLIER COUNTY PUBLIC SCHOOLS OPERATING SUMMARY September 30, 2020

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)
No.	Description	Original Budget	Prior Budget	Amended Budget	% Of Total Budget	Change in Budget from Prior Period	Year to Date Rev/Expend	% of Revenue or Expense to Budget (H/E)	Committed	Encumbrances	Revenue or Expended including Encumbrances	% of Revenue or Expense with Encumb to Budget (L/E)	Budget Balances	% Budget Remaining
REVENUES														
2710	BEGINNING FUND BALANCE	\$ 88,194,311.45	\$ 88,194,311.45	\$ 88,194,311.45	15.2%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ 88,194,311.45	100.0%
100	FEDERAL DIRECT	490,000.00	490,000.00	550,000.00	0.1%	\$ 60,000.00	46,489.19	8.5%	-	-	\$ 46,489.19	8.5%	503,510.81	91.5%
200	FEDERAL THROUGH STATE	1,100,000.00	1,100,000.00	1,144,919.00	0.2%	\$ 44,919.00	80,699.00	7.0%	-	-	\$ 80,699.00	7.0%	1,064,220.00	93.0%
300	STATE	96,257,355.05	96,257,355.05	96,257,355.04	16.6%	\$ (0.01)	21,628,287.12	22.5%	-	-	\$ 21,628,287.12	22.5%	74,629,067.92	77.5%
400	LOCAL	358,244,242.99	358,244,242.99	358,475,872.64	61.9%	\$ 231,629.65	1,368,221.50	0.4%	-	-	\$ 1,368,221.50	0.4%	357,107,651.14	99.6%
600	TRANSFERS	34,743,470.00	34,743,470.00	34,716,814.00	6.0%	\$ (26,656.00)	15,396,673.80	44.3%	-	-	\$ 15,396,673.80	44.3%	19,320,140.20	55.7%
700	OTHER FINANCING SOURCES	5,000.00	5,000.00	5,000.00	0.0%	\$ -	-	0.0%	-	-	\$ -	0.0%	5,000.00	100.0%
TOTAL REVENUES		\$ 579,034,379.49	\$ 579,034,379.49	\$ 579,344,272.13	100.0%	\$ 309,892.64	\$ 38,520,370.61	6.6%	\$ -	\$ -	\$ 38,520,370.61	6.6%	\$ 540,823,901.52	93.4%
EXPENDITURES														
5000	INSTRUCTIONAL SERVICES	\$ 334,507,270.00	\$ 334,507,270.00	\$ 334,697,284.76	57.8%	\$ 190,014.76	\$ 48,888,928.89	14.6%	\$ 1,460,906.04	\$ 10,826,812.47	\$ 59,715,741.36	17.8%	\$ 273,520,637.36	81.7%
7900	OPERATION OF PLANT	39,243,491.00	39,243,491.00	39,451,827.29	6.8%	\$ 208,336.29	11,210,044.98	28.4%	335,258.51	11,212,383.65	22,422,428.63	56.8%	16,694,140.15	42.3%
7300	SCHOOL ADMINISTRATION	33,671,521.00	33,671,521.00	33,645,909.43	5.8%	\$ (25,611.57)	5,319,021.82	15.8%	9,462.99	75,712.64	5,394,734.46	16.0%	28,241,711.98	83.9%
7800	TRANSPORTATION	25,479,581.00	25,479,581.00	25,471,434.51	4.4%	\$ (8,146.49)	2,110,114.44	8.3%	23,445.36	1,415,452.14	3,525,566.58	13.8%	21,922,422.57	86.1%
6100	PUPIL SERVICES	20,865,551.00	20,865,551.00	20,832,813.99	3.6%	\$ (32,737.01)	2,524,725.79	12.1%	9,992.92	3,890,313.92	6,415,039.71	30.8%	14,407,781.36	69.2%
8100	MAINTENANCE OF PLANT	18,525,102.00	18,525,102.00	18,499,375.76	3.2%	\$ (25,726.24)	3,199,387.53	17.3%	7,826.93	3,635,752.87	6,835,140.40	36.9%	11,656,408.43	63.0%
7700	CENTRAL SERVICES	10,790,485.00	10,790,485.00	10,590,856.41	1.8%	\$ (199,628.59)	2,095,128.95	19.8%	43,284.65	459,694.95	2,554,823.90	24.1%	7,992,747.86	75.5%
6300	INSTR & CURRIC DEVELOP	8,499,293.00	8,499,293.00	8,589,154.57	1.5%	\$ 89,861.57	1,325,863.49	15.4%	2,234.78	8,212.38	1,334,075.87	15.5%	7,252,843.92	84.4%
6200	INSTRUCTIONAL MEDIA	6,486,571.00	6,486,571.00	6,383,598.67	1.1%	\$ (102,972.33)	636,741.74	10.0%	12,818.23	129,894.55	766,636.29	12.0%	5,604,144.15	87.8%
8200	ADMIN TECHNOLOGY SERV	5,530,409.00	5,530,409.00	5,592,407.82	1.0%	\$ 61,998.82	1,196,041.72	21.4%	119,694.63	241,884.45	1,437,926.17	25.7%	4,034,787.02	72.1%
6400	INSTR STAFF DEVELOP	5,163,915.00	5,163,915.00	5,564,802.95	1.0%	\$ 400,887.95	727,512.15	13.1%	234,771.25	74,214.26	801,726.41	14.4%	4,528,305.29	81.4%
7500	FISCAL SERVICES	3,747,135.00	3,747,135.00	3,735,011.74	0.6%	\$ (12,123.26)	640,433.93	17.1%	714.03	248,729.73	889,163.66	23.8%	2,845,134.05	76.2%
9700	TRANSFER OF FUNDS	3,584,145.00	3,584,145.00	3,584,145.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,584,145.00	100.0%
7200	GENERAL ADMINISTRATION	2,299,141.00	2,299,141.00	2,139,669.65	0.4%	\$ (159,471.35)	310,171.29	14.5%	3,718.37	57,131.20	367,302.49	17.2%	1,768,648.79	82.7%
7400	FACILITIES ACQ & CONST	1,838,059.00	1,838,059.00	1,843,246.99	0.3%	\$ 5,187.99	299,874.14	16.3%	1,998.05	5,187.99	305,062.13	16.6%	1,536,186.81	83.3%
6500	INSTR RELATED TECHNOLOGY	1,817,739.00	1,817,739.00	1,722,961.98	0.3%	\$ (94,777.02)	309,288.28	18.0%	-	-	309,288.28	18.0%	1,413,673.70	82.0%
7100	BOARD OF EDUCATION	1,568,956.00	1,568,956.00	1,583,755.12	0.3%	\$ 14,799.12	198,669.95	12.5%	647.06	185,413.57	384,083.52	24.3%	1,199,024.54	75.7%
7600	NUTRITION SERVICES - GF	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
2711	NON SPENDABLE - INVENTORY	1,009,588.94	1,009,588.94	1,009,588.94	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,009,588.94	100.0%
2712	NON SPENDABLE - PREPAID AMOUNTS	297,696.67	297,696.67	297,696.67	0.1%	\$ -	-	0.0%	-	-	-	0.0%	297,696.67	100.0%
272A	RESTRICTED FOR WORKFORCE PROGRAM	1,750,138.70	1,750,138.70	1,750,138.70	0.3%	\$ -	-	0.0%	-	-	-	0.0%	1,750,138.70	100.0%
272M	RESTRICTED FOR MCKAY ALLOCATION	100,714.00	100,714.00	100,714.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	100,714.00	100.0%
272T	RESTRICTED FOR TEACHER SALARY	8,221,519.00	8,221,519.00	8,221,519.00	1.4%	\$ -	-	0.0%	-	-	-	0.0%	8,221,519.00	100.0%
272X	RESTRICTED FOR TEXTBOOK ADOPTION	3,750,000.00	3,750,000.00	3,750,000.00	0.6%	\$ -	-	0.0%	-	-	-	0.0%	3,750,000.00	100.0%
2751	UNASSIGNED - STRATEGIC RESERVE	24,007,750.00	24,007,750.00	24,007,750.00	4.1%	\$ -	-	0.0%	-	-	-	0.0%	24,007,750.00	100.0%
274C	ASSIGNED RESV FTE SHORTFALL/PRORATION	2,500,000.00	2,500,000.00	2,500,000.00	0.4%	\$ -	-	0.0%	-	-	-	0.0%	2,500,000.00	100.0%
275F	UNASSIGNED RESV FOR FUTURE SHORTFALL	7,488,608.18	7,488,608.18	7,488,608.18	1.3%	\$ -	-	0.0%	-	-	-	0.0%	7,488,608.18	100.0%
274H	ASSIGNED RESERVE FOR FTE AUDIT	90,000.00	90,000.00	90,000.00	0.0%	\$ -	-	0.0%	-	-	-	0.0%	90,000.00	100.0%
274J	ASSIGNED RESV FOR LOW PERFORM SCHLS	1,200,000.00	1,200,000.00	1,200,000.00	0.2%	\$ -	-	0.0%	-	-	-	0.0%	1,200,000.00	100.0%
274K	ASSIGNED RESV FOR ENTERPRISE SOFTWARE	5,000,000.00	5,000,000.00	5,000,000.00	0.9%	\$ -	-	0.0%	-	-	-	0.0%	5,000,000.00	100.0%
2750	UNASSIGNED FUND BALANCE	-	-	-	0.0%	\$ -	-	0.0%	-	-	-	0.0%	-	0.0%
TOTAL EXPENDITURES		\$ 579,034,379.49	\$ 579,034,379.49	\$ 579,344,272.13	100.0%	\$ 309,892.64	\$ 80,991,949.09	14.0%	\$ 2,266,773.80	\$ 32,466,790.77	\$ 113,458,739.86	19.6%	\$ 463,618,758.47	80.0%

ANALYSIS OF BUDGETED ENDING FUND BALANCES
September 30, 2020

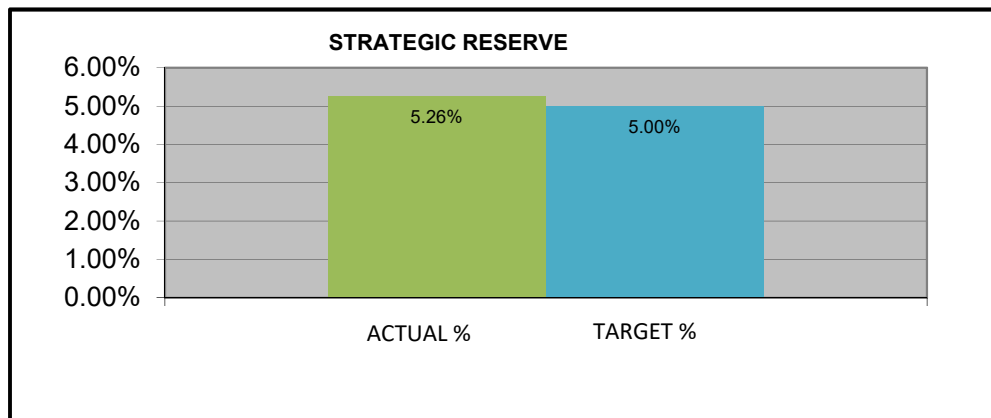
Exhibit C

Reserve	General Fund	Debt Service Funds	Capital Funds	Nutrition Services Fund	School Activity Fund	Internal Service Funds	
Non Spendable							
Inventory - Non Spendable	1,009,588.94			1,353,038.59			
Pre-Paid - Non Spendable	297,696.67						
Restricted							
Restricted For Workforce Programs	1,750,138.70						
Restricted For Self Insured Retention			32,000,000.00				
Restricted For Emergency Maintenance			3,000,000.00				
Restricted For Future Schools Construction			105,355,646.38				
Restricted For Enterprise Software			10,010,000.00				
Restricted For McKay Scholarships	100,714.00						
Restricted For Teacher Salary	8,221,519.00						
Restricted For Textbook Adoption	3,750,000.00						
Restricted For Debt Service		6,879,954.79					
Restricted For Capital Projects			12,184,946.41				
Restricted For Nutrition Services				7,685,217.58			
Restricted For Special Revenue Funds					6,524,401.92		
Assigned							
Assigned For FTE Shortfall / State Proration	2,500,000.00						
Assigned For FTE Audit	90,000.00						
Assigned For Low Performing Schools	1,200,000.00						
Assigned For Enterprise Software	5,000,000.00						
Assigned For Future Vehicles			3,070,826.41				
Assigned For Special Revenue Fund Balance					128,409.54		
Unassigned							
Unassigned Reserve For Budget Shortfall	7,488,608.18						
Unassigned Fund Balance	-						
Unassigned Strategic Reserve	24,007,750.00						
Health Fund Reserve For Future Claims						25,723,660.81	
Workers Compensation Reserve For Future Claims						11,027,460.35	
Flex Care Reserve For Future Claims						542,157.86	
Totals	\$ 55,416,015.49	\$ 6,879,954.79	\$ 165,621,419.20	\$ 9,038,256.17	\$ 6,652,811.46	\$ 37,293,279.02	
Exhibit D						Grand Total All Reserves	
						\$ 280,901,736.13	

MONTHLY STATUS REPORT ON STRATEGIC RESERVE
September 30, 2020

GENERAL FUND REVENUES	
FEDERAL DIRECT	\$ 550,000.00
FEDERAL THROUGH STATE	1,144,919.00
STATE	96,257,355.04
LOCAL	358,475,872.64
	\$ 456,428,146.68

CURRENT MONTHLY STATUS	RESERVE AMOUNT	PERCENTAGE OF GENERAL FUND REVENUE	TARGET PERCENTAGE	SHORTFALL (OVERAGE)
Strategic Reseve	24,007,750.00	5.26%	5.00%	(\$1,186,342.67)



	Current Month	Previous Month	Change
Strategic Reserve	5.26%	5.26%	0.00%

BUDGET STATUS SUMMARY
 MONTHLY FINANCIAL STATEMENTS
 EXHIBIT E

FND - 1XX GENERAL FUND

PRD-03 SEPTEMBER 2020

T CNTR		---	YTD---	----	YTD----	---	MTD---	---	YTD---	---	AVAILABLE---	
	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM					
A 0051	EVERGLADES CITY SCHOOL	3,061,894.40	10,755.63	121,709.03	212,440.63	419,341.76	2,510,087.98	81				
A 0061	GULFVIEW MIDDLE	5,286,580.71	1,188.71	204,544.34	392,327.06	723,078.92	4,357,768.74	82				
A 0121	LAKE PARK ELEMENTARY	5,107,178.41	3,410.73	194,429.06	396,795.91	635,682.52	4,273,656.10	83				
A 0131	TOMMIE BARFIELD ELEMEN	4,299,774.90	856.09	135,517.52	336,133.26	551,996.61	3,611,404.68	83				
A 0141	SHADOWLAWN ELEMENTARY	4,823,876.65	6,230.97	190,068.03	366,528.40	573,642.64	4,053,935.01	84				
A 0151	NAPLES HIGH	12,925,841.33	83,140.33	487,506.38	944,556.38	1,666,177.22	10,689,017.40	82				
A 0161	PINECREST ELEMENTARY	6,641,430.42	6,032.09	249,979.97	471,957.30	757,530.30	5,627,888.06	84				
A 0171	SEA GATE ELEMENTARY	6,718,439.34	563.41	152,347.47	543,622.72	826,649.27	5,738,879.19	85				
A 0181	HIGHLANDS ELEMENTARY	6,022,013.68	13,110.65	244,612.27	434,175.05	686,032.09	5,078,258.67	84				
A 0191	LAKE TRAFFORD ELEMENTA	7,035,088.13	5,597.40	419,063.71	519,286.20	785,990.15	5,824,436.87	82				
A 0201	AVALON ELEMENTARY	4,309,826.53	67,250.63	110,459.92	267,499.19	434,650.05	3,697,465.93	85				
A 0211	EAST NAPLES MIDDLE	6,403,953.19	2,338.87	195,070.32	464,732.10	815,015.87	5,391,528.13	84				
A 0221	POINCIANA ELEMENTARY	5,829,729.32	2,700.65	140,790.64	423,170.49	665,328.82	5,020,909.21	86				
A 0231	GOLDEN GATE ELEMENTARY	4,855,238.53	633.65	291,659.33	346,017.23	562,143.25	4,000,802.30	82				
A 0241	NAPLES PARK ELEMENTARY	4,712,316.72	781.26	122,957.16	350,621.68	553,289.43	4,035,288.87	85				
A 0251	PINE RIDGE MIDDLE	7,505,676.20	2,675.02	310,866.59	559,263.03	988,897.29	6,203,237.30	82				
A 0261	LELY HIGH	11,619,614.42	48,551.19	461,598.74	804,346.42	1,408,617.20	9,700,847.29	83				
A 0271	IMMOKALEE HIGH	13,295,644.21	143,793.86	572,978.41	942,603.95	1,668,963.43	10,909,908.51	82				
A 0281	LORENZO WALKER TECH CO	6,434,300.15	6,564.13	568,712.38	659,306.00	1,311,568.07	4,547,455.57	70				
A 0282	LORENZO WALKER TECHNIC	4,156,335.41	204,250.21	84,375.31	300,066.31	544,869.57	3,322,840.32	79				
A 0311	BARRON COLLIER HIGH	12,208,349.85	105,976.12	577,675.21	911,692.44	1,580,595.73	9,944,102.79	81				
A 0321	GOLDEN GATE MIDDLE	7,716,921.56	3,654.57	262,742.87	585,043.19	1,009,390.97	6,441,133.15	83				
A 0331	BIG CYPRESS ELEMENTARY	7,193,221.51	771.64	184,220.85	552,647.53	862,184.00	6,146,045.02	85				
A 0341	VILLAGE OAKS ELEMENTAR	6,325,875.86	2,532.12	238,263.27	418,706.69	690,623.48	5,394,456.99	85				
A 0351	GOLDEN TERRACE ELEMEN	4,317,474.20	5,998.30	223,099.78	337,144.82	574,837.34	3,513,538.78	81				
A 0361	IMMOKALEE MIDDLE	11,441,740.23	20,287.61	448,817.73	822,319.87	1,409,896.07	9,562,738.82	83				
A 0371	VINEYARDS ELEMENTARY	7,126,884.56	117,453.00	167,178.19	533,088.51	846,265.51	5,995,987.86	84				
A 0381	LELY ELEMENTARY	5,047,224.78	4,750.00	194,768.82	378,315.56	597,345.48	4,250,360.48	84				
A 0391	LAUREL OAK ELEMENTARY	8,035,055.39	3,604.36	148,424.89	620,895.56	983,210.94	6,899,815.20	85				
A 0392	GULF COAST HIGH	14,662,006.56	208,533.53	943,216.02	1,081,918.39	1,892,397.29	11,617,859.72	79				
A 0401	OAKRIDGE MIDDLE	7,954,124.31	2,273.29	347,795.64	626,870.17	1,105,623.14	6,498,432.24	81				
A 0421	MANATEE ELEMENTARY	5,477,094.97	2,300.01	176,285.98	442,494.77	693,649.10	4,604,859.88	84				
A 0422	MANATEE MIDDLE	6,198,282.63	1,660.10	312,587.09	491,703.50	844,174.74	5,039,860.70	81				
A 0431	PELICAN MARSH ELEMENTA	6,304,059.75	676.01	186,537.75	478,340.46	753,442.04	5,363,403.95	85				
A 0441	CORKSCREW ELEMENTARY	6,183,133.09	4,111.15	213,951.70	488,193.06	771,228.38	5,193,841.86	84				
A 0442	CORKSCREW MIDDLE	6,567,886.64	3,876.71	274,717.81	521,181.78	867,292.18	5,421,999.94	82				
A 0451	OSCEOLA ELEMENTARY	5,782,993.58	1,186.96	181,977.33	459,059.17	755,919.36	4,843,909.93	83				
A 0452	NORTH NAPLES MIDDLE	6,630,097.45	3,042.65	199,961.55	491,500.67	872,476.78	5,554,616.47	83				
A 0461	CALUSA PARK ELEMENTARY	6,464,742.60	4,644.32	328,898.56	476,441.48	734,956.59	5,396,243.13	83				
A 0471	SABAL PALM ELEMENTARY	5,235,477.64	2,469.18	160,603.49	403,091.26	644,145.87	4,428,259.10	84				
A 0472	CYPRESS PALM MIDDLE	5,899,526.15	1,304.23	230,192.70	410,598.10	763,686.84	4,904,342.38	83				
A 0481	LAVERN GAYNOR ELEMENTA	2,892,415.25	2,264.17	17,354.17	235,930.38	372,685.74	2,500,111.17	86				
A 0491	HERBERT CAMBRIDGE ELEM	2,717,927.53	8,507.22	16,163.50	219,320.78	341,412.37	2,351,844.44	86				
A 0493	PALMETTO RIDGE HIGH	14,263,546.24	187,023.45	594,146.03	990,105.07	1,724,231.43	11,758,145.33	82				
A 0501	GOLDEN GATE HIGH	11,796,361.55	104,802.54	735,388.76	819,800.84	1,466,082.91	9,490,087.34	80				
A 0511	ESTATES ELEMENTARY	5,015,581.00	1,553.07	173,962.76	401,913.80	652,011.23	4,188,053.94	83				
A 0521	VETERANS MEMORIAL ELEM	6,259,587.54	2,883.42	193,166.48	481,250.65	771,662.45	5,291,875.19	84				
A 0531	MIKE DAVIS ELEMENTARY	5,007,253.54	3,567.02	153,630.24	397,889.72	626,432.55	4,223,623.73	84				
A 0541	PALMETTO ELEMENTARY	4,475,050.34	693.24	243,054.16	337,360.05	542,772.97	3,688,529.97	82				
A 0551	PARKSIDE ELEMENTARY	5,356,382.37	4,151.09	156,264.21	385,176.44	623,724.65	4,572,242.42	85				
A 0581	IMMOKALEE TECHNICAL CO	4,042,308.80	18,280.02	254,849.46	375,153.77	677,172.41	3,092,006.91	76				
A 0631	EDEN PARK ELEMENTARY	6,122,852.11	7,955.62	149,952.43	450,849.74	712,582.52	5,252,361.54	85				
A 7001	COLLIER VIRTUAL SCHOOL	119,641.58	3,000.00	110,000.00	0.00	0.00	6,641.58	5				
A 7004	COLLIER FLORIDA VIRTUA	111,128.19	0.00	0.00	9,933.67	9,933.67	101,194.52	91				

BUDGET STATUS SUMMARY
MONTHLY FINANCIAL STATEMENTS
EXHIBIT E

FND - 1XX GENERAL FUND

PRD-03 SEPTEMBER 2020

		---YTD---	----YTD---	---MTD---	---YTD---	---AVAILABLE---	
T CNTR	BUDGET	COMMITTED	ENCUMBERED	EXPENDED	EXPENDED	BALANCE	%REM
A 7006	COLLIER DISTRICT VIRTU	376,489.76	0.00	0.00	3,135.26	3,870.66	372,619.10 98
A 7023	E-COLLIER ACADEMY	4,283,026.21	649.90	37,561.02	415,600.24	571,902.47	3,672,912.82 85
A 9004	T.A.P.P. - IMMOKALEE	718,333.08	0.00	223,107.21	73,813.50	94,415.64	400,810.23 55
A 9007	NEW BEGINNINGS IMMOKAL	856,072.27	312.50	4,300.00	66,928.39	90,582.20	760,877.57 88
A 9008	N.A.T.A.P.	670,772.38	0.00	224,636.42	71,938.61	93,162.69	352,973.27 52
A 9010	NEW BEGINNINGS NAPLES	1,117,975.64	312.50	2,074.00	100,494.46	142,479.78	973,109.36 87
A 9013	DETENTION CENTER	526,316.94	0.00	4,544.83	37,303.39	86,532.09	435,240.02 82
A 9015	PHOENIX NAPLES	1,750,836.69	0.00	10,437.74	136,148.79	199,893.90	1,540,505.05 87
A 9017	PACE PROGRAM	519,102.00	0.00	387,217.00	0.00	0.00	131,885.00 25
A 9018	MARCO ISLAND CHARTER M	3,069,431.04	0.00	0.00	255,802.31	757,614.29	2,311,816.75 75
A 9019	HOSPITAL/HOMEBOUND	896,718.98	0.00	1,910.00	5,894.23	7,295.95	887,513.03 98
A 9021	IMMOKALEE COMMUNITY SC	2,170,574.86	0.00	0.00	167,535.15	520,730.80	1,649,844.06 76
A 9026	PHOENIX IMMOKALEE	693,738.97	0.00	6,925.57	53,444.56	82,290.62	604,522.78 87
A 9027	BEACON HIGH SCHOOL	2,624,369.44	0.00	10,280.66	206,382.82	316,633.17	2,297,455.61 87
A 9032	MARCO ISLAND ACADEMY	2,041,480.80	0.00	0.00	160,498.01	495,344.74	1,546,136.06 75
A 9034	GULF COAST CHARTER ACA	6,071,752.27	0.00	0.00	480,469.50	1,479,084.50	4,592,667.77 75
A 9035	MASON CLASSICAL ACADEM	7,878,396.60	0.00	0.00	621,119.57	1,918,958.97	5,959,437.63 75
A 9036	COLLIER CHARTER ACADEM	6,197,920.86	0.00	0.00	489,433.99	1,509,308.15	4,688,612.71 75
A 9037	BRIDGEPREP ACADEMY COL	3,049,662.07	0.00	0.00	244,562.38	744,567.68	2,305,094.39 75
A 9110	SCHOOL BOARD	563,305.49	178.06	0.00	34,257.97	81,209.72	481,917.71 85
A 9120	LEGAL SERVICES	1,229,613.07	469.00	98,918.28	50,617.44	206,789.35	923,436.44 75
A 9210	SUPERINTENDENT'S OFFIC	508,592.67	469.54	0.00	32,996.31	78,909.29	429,213.84 84
A 9211	TEACHING AND LEARNING	776,476.61	202,086.13	24,304.48	32,551.73	164,826.39	385,259.61 49
A 9212	DISTRICT/SCHOOL OPERAT	1,656,942.01	1,792.93	47,743.70	47,470.45	233,804.91	1,373,600.47 82
A 9213	PRINCIPAL OF ALT SCHOO	423,146.37	0.00	86,572.85	31,324.63	124,946.43	211,627.09 50
A 9215	STUDENT RELATIONS	506,535.99	438.74	0.00	29,127.43	71,798.09	434,299.16 85
A 9217	SCHOOL LEADERSHIP	2,884,852.45	7,136.24	224,125.92	293,742.02	319,546.29	2,334,044.00 80
A 9218	SCHOOL LEADERSHIP SECO	0.00	0.00	0.00	13,949.40-	0.00	0.00 0
A 9223	ELEMENTARY PROGRAMS	0.00	0.00	0.00	201,908.57-	0.00	0.00 0
A 9224	SECONDARY PROGRAMS	8,942,740.60	1,721.22	30,109.17	422,817.87	979,762.15	7,931,148.06 88
A 9230	HUMAN RESOURCES	925,027.56	1,393.84	64,320.00	163,775.94	339,145.68	520,168.04 56
A 9231	TALENT MANAGEMENT	2,256,071.10	260.00	216,689.95	182,321.06	377,179.45	1,661,941.70 73
A 9238	BENEFITS & WELLNESS	400,625.95	591.45	22,522.50	16,616.28	44,418.28	333,093.72 83
A 9239	COMPENSATION	641,800.05	0.00	0.00	49,998.46	113,755.89	528,044.16 82
A 9240	PROF LEARNING & DIGITA	1,777,060.76	374.71	1,319.44	126,061.09	239,231.76	1,536,134.85 86
A 9260	ACCOUNTABILITY & DATA	1,800,539.30	30.00	209,680.46	145,583.04	293,835.28	1,296,993.56 72
A 9270	COMMUNICATIONS & COMMU	1,034,480.65	324.98	10,161.65	114,195.92	218,806.41	805,187.61 77
A 9281	ADULT & COMMUNITY EDUC	1,971,643.13	883.60	88,057.50	110,506.08	313,882.65	1,568,819.38 79
A 9413	DISTRICT-WIDE INSURANC	6,173,404.63	89,250.00	85,793.42	253,125.75-	5,540,611.99	457,749.22 7
A 9420	TECHNOLOGY	26,238,604.50	221,545.53	5,739,731.34	4,135,954.58	10,065,120.35	10,212,207.28 38
A 9427	SSPAR - ALLOCATIONS AN	1,144,859.28	0.00	0.00	102,197.29	234,158.65	910,700.63 79
A 9430	MAINTENANCE	16,676,682.54	9,333.21	3,673,900.00	864,667.65	2,645,650.71	10,347,798.62 62
A 9434	UTIL/COMM/OTHR COUNTY-	8,480,672.31	188,992.15	680,994.51	137,265.42	579,058.03	7,031,627.62 82
A 9440	TRANSPORTATION	25,132,923.25	24,268.89	1,480,671.90	1,269,375.22	2,147,229.81	21,480,752.65 85
A 9450	FACILITIES MANAGEMENT	169,581.33	1,998.05	46,420.00	7,225.51	21,480.76	99,682.52 58
A 9451	SAFETY AND SECURITY	2,842,054.58	46,036.24	651,641.79	366,610.81	894,311.24	1,250,065.31 43
A 9460	ACCOUNTING	2,072,041.15	34.58	404,729.73	132,214.03	298,469.70	1,368,807.14 66
A 9462	FINANCIAL SERVICES	849,062.30	95.27	1,000.00	63,035.20	148,118.75	699,848.28 82
A 9470	BUDGET	498,153.99	0.00	0.00	31,061.64	79,347.73	418,806.26 84
A 9475	PAYROLL SERVICES	654,070.60	584.18	0.00	50,184.31	119,269.75	534,216.67 81
A 9480	PURCHASING	503,285.37	142.42	359,753.06	155,893.80	170,052.26-	313,442.15 62
A 9525	HOME AND CHARTER EDUCA	220,040.18	152.45	75.00	6,920.85	39,560.34	180,252.39 81
A 9530	EXCEPT ED & STDT SUPPO	6,124,318.20	8,703.29	3,245,326.15	121,666.55	627,875.31	2,242,413.45 36
A 9543	FEDERAL, STATE & COMP	339,115.81	0.00	137.51	19,158.75	51,710.72	287,267.58 84