

AMENDED AGENDA

METROPOLITAN BOARD OF PUBLIC EDUCATION 2601 Bransford Avenue, Nashville, TN 37204 Regular Meeting – January 23, 2018 – 5:00 p.m.

Anna Shepherd, Chair

1	CONVENE and ACTION
••	A. Establish Quorum
	B. Pledge of Allegiance
	C. 30 Seconds in My District
ш	GOVERNANCE ISSUES- OUR ORGANIZATION
11.	A. Actions
	1. Consent
	a. Recommended Award of Contract for Professional Services
	– As-Built Services
	b. Awarding of Purchases and Contracts
	(1) Liberty Electrical Contracting Company
	c. Board Policies – Fiscal Management
	d. Legal Settlement Claim (\$25,000)
	Recommended Approval of Capital Improvement Budget Request
Ш	3. Smithson Craighead Academy Charter Recommendation
••••	REPORTS – OUR ORGANIZATION
	A. Director's Report
	1. Climate Survey Update
	2. MAP Results
	B. Board Chairman's Report
	1. Chair Report
	2. Announcements
IV.	
	WRITTEN INFORMATION TO THE BOARD
	A. Sales Tax Collections as of December 20, 2017
, <i>.</i>	B. Fiscal Year 2017-2018 Operating Budget Financial Reports
V.	ADIOURNMENT
	II. IV. V.

GOVERNANCE ISSUES

A. ACTIONS

1. <u>CONSENT</u>

a. <u>RECOMMENDED AWARD OF CONTRACT FOR PROFESSIONAL SERVICES - AS-BUILT</u> SERVICES

We are requesting a five-year contract with Robert Rivers, dba As-Built Services, to perform As-Built drawings of various schools as determined by MNPS.

Compensation is monthly, at an hourly rate, as assigned work is completed.

It is recommended that this contract be approved.

Legality approved by Metro Department of Law.

FUNDING: Various funds used depending on project

DATE: January 23, 2018

b. AWARDING OF PURCHASES AND CONTRACTS

VENDOR: Liberty Electrical Contracting Company

SERVICE/GOODS: First Amendment to the contract, increasing compensation for projects in contract years three through five. Contractor provides electrical repair and service on an as needed basis. This contract was awarded from MNPS Invitation to Bid (ITB) #B15-34.

TERM: September 16, 2015 through June 30, 2020

FOR WHOM Facility and Grounds Maintenance

COMPENSATION: This Amendment increases compensation under the contract by \$212,500.

Total compensation under this contract is not to exceed \$250,000.

OVERSIGHT: Facility and Grounds Maintenance

EVALUATION: Quality and timeliness of services provided.

MBPE CONTRACT NUMBER: 2-180755-00A1

SOURCE OF FUNDS: Operating Budget

The board shall practice sound fiscal management procedures which guarantee maximum use of all resources provided. The board assumes responsibility, within its financial capabilities, for providing at public expense all items of equipment, supplies, and services that may be required in the interest of education in the schools under its jurisdiction.¹

- ⁵ In fiscal management, the board seeks to achieve the following goals:
 - 1. To engage in advance planning with broad-based staff and community involvement;
 - 2. To establish levels of funding which will provide quality education for the system's students;
 - 3. To use the available techniques for budget development and management;
 - 4. To provide timely and appropriate information to all staff with fiscal management responsibilities; and
 - 5. To establish efficient procedures for accounting, reporting, purchasing and delivery, payroll, payment of vendors and contractors, and all other areas of fiscal management.

Legal References

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1. TCA 49-3-314 (c); Tennessee Internal School Uniform Accounting Policy Manual, Section 4-23

Version Date: January 2, 2018

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Diversity Business Enterprises Descriptor Code: 2.101 Rescinds: Issued:

1 General

- 2 The director of schools shall design and establish procedures to promote Local Diversity Business
- 3 Enterprises and expand MNPS participation in an increasingly diverse marketplace by promoting the
- 4 involvement and economic growth of local diverse business enterprises through certification, community
- 5 outreach, solicitation requirements, evaluation processes, and contract compliance. The procedures shall
 - foster efficiency and fairness in the awards of contracts by eliminating barriers to participation in the
 - award and performance of contracts with MNPS. The procedures shall comply with all applicable
- 8 federal, state, and local statute and ordinances.
- 9 Metropolitan Nashville Public Schools (MNPS) values diversity in its vendors, suppliers, contractors,
- and subcontractors and shall develop and maintain processes of procurement, contracting, and bidding
- with the goal of attracting available business enterprises that reflect the county's diverse population and
- spur economic development for local small, minority-owned, woman-owned, and disabled veteran-
- owned business enterprises by ensuring opportunities for such business enterprises to participate in the
- owned business enterprises by ensuring opportunities for such business enterprises to participate in the
- 14 process.
 - The objectives of this policy include:

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 Leveling the playing field on which local diverse business enterprise firms can compete fairly for contracts and/or subcontracts;

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• Removing barriers to participation for local diverse business enterprise suppliers and contractors in contracts;

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• Providing support for prime contractors to develop knowledge, skills, and capabilities for mentoring local diverse business enterprise subcontractors;

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• Strengthening the competitive profile of local diverse business enterprise through educational business workshops and capacity-building training that support participating contractors and suppliers; and

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• Improving the image of MNPS, among capable and interested local diverse business enterprise as a desirable client (direct or second tier).

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Annual Operating Budget	Descriptor Code: 2.200	Issued Date:
in September	1 8 8	Rescinds: 2.200	Issued: 02/01/12

- 1 General
- 2 The MNPS system budget is the operational plan stated in financial terms which describes the projected
- 3 revenues and expenditures to be incurred during the fiscal year beginning July 1st ending June 30th the
- 4 following year.
- 5 The board shall maintain a proposed budget with a projected year-end fund balance within mandated
- 6 school board, Metro Council, and State of Tennessee imposed guidelines.
- 7 The board shall expend an amount of funds that is less than the amount of funds allocated through the
- 8 budget appropriation unless funds are made available through other legal means, including the use of
- 9 fund balances or reserves.
- 10 Central Office

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11 PREPARATION PROCEDURES

- Budget planning shall include an analysis of staffing needs, curriculum and facilities, and projections
- regarding staffing changes, curriculum modifications, and other appropriate adjustments.
- A balanced budget (i.e. non-deficit) budget shall be proposed, consistent with board policies and legal
- requirements, to include provisions for:
 - Programs to meet the needs of the entire MNPS student body;
 - Staffing arrangements adequate for proposed programs;
 - Maintenance of the district's equipment and facilities;
 - Allocation amounts per student for each school;
- Efficiency and economy.¹
- 21 Budget preparation shall be the responsibility of the director of schools and the chief operating officer.
- The director of schools will establish procedures for the involvement of staff, including requests from
- 23 department heads and principals, all of whom will accept advice and suggestions from other staff and
- 24 faculty members.
- 25 The director of schools, the chief operating officer, and the chair of the board shall develop a budget
- preparation calendar no later than January 1st of the current school year.² The calendar shall be used as
- a guide for coordinating the budgetary activities of departments and schools, collecting budget data,
- 28 reviewing budget problems, and making budget decisions.

Annual Operating Budget 2.200

1 HEARING AND REVIEWS

- 2 The proposed budget will be available for inspection by various interested citizens or groups in a location
- 3 specified by the director of schools.

4 ADOPTION PROCEDURE

- 5 The board shall adopt a budget annually and submit it to the Mayor and Metro Council for approval.
- 6 The director of schools shall file with the Commissioner of Education a copy of the budget within ten
- 7 (10) days after its final approval by the Metro Council.³ Once the budget is approved, the budget
- 8 documents are housed with the director of budget and financial reporting under the direct supervision
- 9 of the chief financial officer.

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Legal References

1. Tennessee Internal School Uniform Accounting Policy Manual; Section 4-19

- 2. See TCA 49-2-203(a)(10)
- 3. TCA 49-2-301(b)(1)(Z); TRR/MS 0520-01-02-.13(2)(a)

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Annual Capital Budget	Descriptor Code: 2.2001	Issued Date:
in September	1 8	Rescinds: EE-16	Issued: 02/01/12

- The director will recommend an annual capital budget to the board based on the board's priorities. The recommendation will include, but is not limited to:
 - 1. Prioritizing the correction of unsafe conditions;

2. Preparation for growth and overcrowding;

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- 3. Maintenance costs as necessary to protect facilities and ensure their long-term use and equity across the district; and
- 4. Disclosure of assumptions on which the recommendations are developed.
- 11 The annual capital budget will contain a six-year list of projects approved by the board.

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September | Descriptor Term: Line Item Transfer Authority | Descriptor Code: 2.201 | Rescinds: Issued: |

1	Central	Office

- 2 Line-item transfers within major categories shall be made upon the recommendation of the director of
- 3 schools and approval by the board.
- 4 Transfer between major budget categories shall be made with the approval of the board.¹

Legal References

1. OP Tenn. Atty. Gen. 83-464 (Oct 26, 1983)

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Comparability of Services Rescinds: Issued Date: 2.300 Rescinds: Issued:

- 1 In order to ensure comparability of services¹ from local and state funds in all of its schools, the board
- 2 shall ensure that:

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- 1. A system wide salary schedule is adopted annually;
- 2. Teachers, principals, and support personnel are assigned to schools on an equivalent basis according to grade levels and need; and
 - 3. Curriculum materials and instructional supplies are provided to schools on an equivalent basis according to grade levels and need.
- The director of schools shall develop procedures to ensure compliance with this policy and state and federal requirements regarding the comparability of services.

Legal References

1. 20 USCA § 6321

Metropolitan Nashville Board of Education Monitoring: Descriptor Term: Descriptor Code: 2.400 Issued Date: 2.400 Review: Annually, in September Rescinds: Issued:

1 General

- 2 Any money collected by any school shall be documented by a written receipt and recorded in the
- 3 accounting records.
- 4 Any funds that are received, processed, or disbursed shall be under controls that comply with generally
- 5 accepted accounting principles.
- 6 The schools may receive funds collected from activities and for events held at or in connection with the
- 7 school, including cooperative events scheduled with other schools for interschool events. To be included
- 8 in this accounting are all monies collected from lunch rooms, athletics, entertainments, school clubs,
- 9 fees, concessions, and all fundraising activities. Each principal shall ensure that reconciliation of receipts
- is performed in accordance with the Tennessee Internal School Uniform Accounting Policy Manual for
- all events which require a ticket.¹
- The purchase of items intended for resale for profit through the schools shall be subject to sales tax based
- on the purchase price to the vendor providing the service or item. Resale items not intended to generate
- a profit must be approved by the principal in advance of the sale.²

15 FEES

- 16 School fees are to be kept to a minimum and may be expended only for the purposes for which they were
- 17 collected. The school shall not require any student to pay a fee to the school for any purpose, except as
- authorized by the board. No fees shall be required of any student as a condition to attend the school or
- use its equipment.³ School fees shall be waived for students who are eligible to receive free or reduced-
- 20 price lunches. No student will be penalized for nonpayment of any school fee.

EXTENDED SCHOOL PROGRAM

- 22 Extended school funds shall be collected by the Extended Learning Program staff at the individual
- schools, receipted and deposited in the district's bank account within 24 hours. Deposit slips have been
- provided to the centers. All deposit receipts must be turned over to the business office within 24 hours
- 25 of deposit.

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26 FINES

- 27 A student will be held responsible for the cost of replacing any materials or property which the student
- loses or damages, including textbooks, library books, equipment, and buildings. All money collected as
- 29 fines shall be receipted and deposited in the appropriate student activity fund account. The school should

Revenues 2.400

then process a check to MNPS at the end of the school year to be placed in the appropriate district fund

2 if applicable.

3 TUITION INCOME

4 Tuition collected from nonresident students shall be placed in the system-wide school fund.

5 INCOME FROM FACILITY USE

- 6 No monies shall be collected at the school level. All groups are invoiced with instructions to send
- 7 payment directly to the Business Office.

8 GRANTS

- 9 Grants for educational purposes made available by the state and/or federal government may be sought
- by the school system but only when the conditions of their availability are in harmony with the
- purposes and policies of the board and federal, state, and county laws. Principals may apply for and
- receive grants, but funds must be recorded in a separate restricted fund account. Before grant funds are
- receipted in student activity funds, the principal or his/ her designee shall ensure that those funds
- 14 comply with the *Tennessee Internal School Uniform Accounting Policy Manual*.

15 **FEDERAL FUNDS**

- All federal funds received by MNPS will be used to augment the regular educational program and will
- 17 not be substituted for funds or services that would otherwise be provided during our fiscal year. MNPS
- will use federal funds only to supplement the amount of funds available from non-federal sources for
- the education of students participating in the program. MNPS will not use federal funds to supplant
- 20 non-federal funds that would otherwise have been used.

Legal References

- 1. TCA 49-2-110(a)
- 2. TCA 67-6-102 (77)-(79).
- 3. TCA 49-6-3001(a); TCA 49-2-110(c)
- 4. TCA 49-2-114
- 5. Tennessee Internal School Uniform Accounting Policy Manual; Section 4-40
- 6. TCA 37-10-101, 102
- 7. Tennessee Internal School Uniform Accounting Policy Manual; Section 4-39

Cross References

Fundraising Activities 2.601 Student Activity Funds Management 2.900 Attendance of Non-Resident Students 6.204 Student Fees and Fines 6.709

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Gifts and Bequests Rescinds: Issued Date: 2.401 Rescinds: Issued:

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- 2 The director of schools is authorized to accept gifts to the school system and may designate others to
- accept gifts for particular schools on behalf of the board. The board will officially express
- 4 appreciation to the donor, and all major gifts shall be reported to the board and publicly announced.
- 5 In instances where the director of schools or his/her designee doubts the appropriateness or usefulness
- of an offered gift, the gift may be declined, or the matter referred to the board.
- 7 In accepting gifts and donations, the following guidelines shall be followed:
 - 1. Unless otherwise expressly specified in writing, all property contributed, given, or otherwise placed on school premises shall for all intents and purposes be a gift and shall become school district property subject to the same controls and regulations that govern the use of other district-owned property.
 - 2. Contributions of equipment or services that may involve major costs for installation, maintenance, or initial or continuing financial commitments from school funds shall be presented by the director of schools' office for board consideration and approval.
 - 3. Individuals or organizations wanting to contribute supplies or equipment shall consult with school officials about the feasibility of accepting such contributions.
 - 4. A list of supplies and equipment which have been contributed shall be reported to the board by the director of schools' office annually.

Legal References	Cross References
1. TCA 49-6-2006(a)	Staff Conflicts of Interest 5.601 Staff Gifts and Solicitations 5.605

Metropolitan Nashville Board of Education Descriptor Code: Issued Date: Descriptor Term: Monitoring: 2,402 **Investment Earnings** Review: Annually, in September Rescinds: Issued:

- Individual Schools 1
- The building principal, with consent of the director of schools or director's designee, is authorized to 2
- invest excess funds of the school in savings accounts. Interest earned on general fund and restricted 3
- accounts shall be credited to the school's general fund. 4
- 5 School food service funds shall be kept separate from other school funds, and interest earned on food
- service fund deposits shall be credited to food service revenue. 6
- 7 All funds shall be deposited into accounts fully protected by sufficient collateral.
- 8 Reports of the investments shall be made to the board and the director or director's designee at least
- 9 semi-annually.

Cross References

Legal References

1. Tennessee Internal School Uniform Accounting Policy Manual; Section 4-38 and 6-1

Deposit of Funds 2.500 Food Service Management 3.500

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Fixed Assets Descriptor Code: 2.4021 Rescinds: Issued: 11/01/12

1 DEFINIATION OF FIXED/CAPITAL ASSETS

- 2 Fixed assets (capital assets) are tangible and intangible assets that are used in the operation of a business with
- 3 the cumulative value of \$10,000.00 or more and with a normal life expectancy of one year or more. Examples of
- 4 fixed assets are land, buildings, equipment, animals, furniture, fixtures, motor vehicles, audiovisual materials,
- 5 and computer hardware and software.

6 RESPONSIBILITIES

- 7 Principals and department heads have the ultimate responsibility and accountability for all Board of Education
- 8 property. MNPS Inventory department will customarily perform a physical audit of all assets annually.
- 9 Principals or department heads should name a designee for the day-to-day accounting for fixed assets.

10 SAFE KEEPING

- 11 Every effort must be made to control and protect all fixed assets from theft, damage, and vandalism. The Office
- 12 of Security and the Fiscal Services/Fixed Assets Department must be contacted in writing if theft, serious
- damage, or vandalism occurs. In the event that equipment is lost, stolen or vandalized, MNPS Security is
- 14 notified and police report is submitted if needed. The stolen or lost equipment will be noted in the inventory
- 15 database.
- When new equipment is issued to any location, the new information will be recorded in the accounting and
- 17 system wide inventory database and a capital asset tag as well as an inventory tag is issued. Principals and
- department heads or their designee must retain an accurate inventory of fixed assets and periodically verify all
- 19 property is present and in good operating condition.
- 20 Maintenance records of all fixed assets will be kept on file at the location where the asset is housed, including
- 21 maintenance agreements with vendors and regularly scheduled maintenance that is performed. These records
- 22 should include the date the work is done, a description of the work, any parts replaced, and who performed the
- 23 maintenance.

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SCHOOL ACQUISITIONS AND DONATIONS

- 25 Fixed assets purchased with activity funds or donated to a school become assets of the district and must be
- properly tagged and inventoried as stated above under Safe Keeping.

Fixed Assets 2.4021

1 TRANSFERRING FIXED ASSETS

- 2 The physical transfer of fixed assets between locations shall not be done without approval of the principal or
- 3 department head from the receiving and sending school or department. A copy of the work order must be sent to
- 4 Business Services (fixed asset accountant). The transfer should be recorded in the inventory database in order to
- 5 track the asset. The sending location is responsible for noting in the database that the item is moving to another
- 6 location. The receiving location is then responsible for recording in the database the exact location of the
- 7 equipment when it arrives.

8 DISPOSAL OF ASSETS

- 9 Disposal and sale of capital assets (non-real property) must be processed through General Services Surplus
- 10 Property Division E-bid. It shall be the responsible of the fixed asset accountant to update the fixed asset
- accounting system upon completion of the disposal.

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Surplus Property Sales Rescinds: FM 2.104 Issued: FM 2.104 Issued: 11/01/12

- 1 When schools or departments have items that are no longer used or that need to be scrapped, a work
- 2 order is prepared and those items are picked up and taken to the surplus storage facility.
- 3 All surplus items will be sent to e-bid, a division of Metro Finance, and auctioned online. The staff in
- 4 surplus property will enter online the items to sell. A copy of the form will be sent to the fixed asset
- 5 accountant to track. Once the items have been sold, the proceeds are transferred to MNPS Division of
- 6 Accounts. The fixed asset accountant will review the sales reports provided by e-bid and Metro Finance
- 7 and compare to the items submitted for sale. Items sold that have been previously tagged and had a value
- 8 of \$5,000.00 will be disposed on EBS.

9 DISPOSITION OF EQUIPMENT PURCHASED WITH FEDERAL DOLLARS¹

- When disposing of items purchased with Federal funds such as Title I, Special Education, CTE, private schools etc., a separate work order is required. The work order must include a description and asset tag
- 12 number when available.

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- Equipment may be disposed of with no obligation to the federal government if all of the following criteria are met:
 - 1. Equipment is no longer needed in the current program;
 - 2. Equipment is not needed in other programs currently or previously funded by a federal agency. For example, equipment bought with Title I funds must be offered to another Title I school if it is still usable. If another Title I school does not need the equipment, it may be offered to schools with other federal programs such as CTE. If the equipment is still not wanted, then it can be offered to any school where it can be useful;
 - 3. Equipment item has a current per-unit fair market value of less than \$5,000;
 - 4. Disposal of equipment with a fair market value of less than \$5,000 requires that the proceeds must be used to support the program for which the equipment was purchased; and
 - 5. No request for approval of equipment disposal with a value of less than \$5,000 is required.
- 26 If the equipment's fair market value is more than \$5,000, a cover letter must be submitted to the State
- 27 Department of Education (TNDOE) with supporting documentation. The grant manager of the grant
- 28 (i.e., IDEA, CTE, ESEA) will submit the cover letter, forms, and supporting documents to the
- appropriate TNDOE office for review and approval. Once the approval is provided, MNPS may
- 30 proceed with the disposition process. If the items are to be sold after approval of the disposition, the
- 31 proceeds must be used to support the program for which the equipment was bought. Documentation of
- such sale and use for the program must be maintained.

Surplus Property Sales 2.403

Items authorized for sale will be sold by auction or bid to the highest bidder. MNPS utilizes the E-Bid 1 2

on-line auction th	at Nashville go	overnment also uses	and all items are	awarded to the	highest bidder.

Le	gal References	Cross References
1.	EDGAR Title 34, Part 80.32(e)(1)-(2)	Inventories 2.702

1 INTRODUCTION

- 2 Only a group or organization that has entered into a written cooperative agreement and understanding of
- 3 financial responsibility with the board may use the name, mascot, or logo of a school, the school district's
- 4 property or facilities to solicit or raise money, materials, property, securities, services, or other things of
- 5 value.¹
- 6 A civic organization that has come into agreement with the board to operate concessions or parking at
- 7 school-sponsored events is not a school support organization subject to this policy.

8 REPORTING AND RECORDS

- 9 The director of schools or his/her designee shall annually post a list of organizations that are recognized
- as school support organizations on the school district's web site.
- Any forms, annual reports, or financial statements submitted shall be open to public inspection as a
- 12 public record.

13 PROCEDURES

- 14 The director of schools or his/her designee shall create procedures to oversee the relationship between
- the board and any school support organization. These procedures shall include, at a minimum, the
- 16 following:

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- 1. Any agreement between the board and a school support organization shall be in writing and signed by the director of schools or his/her designee and an authorized agent of the school support organization seeking authorization. This agreement shall contain, at a minimum, the following provisions:
 - a. An agreement to abide by any policies and procedures regarding school support organizations; and
 - b. An agreement to indemnify the board, the director of schools, and all other agents of the local education agency for the actions of the school support organization and any individuals within the organization.
 - 2. Prior to entering into any agreement, a school support organization shall submit the following to the director of schools or his/her designee:

- Documentation confirming the school support organization's status as a nonprofit organization, foundation, or a chartered member of a nonprofit organization or foundation;
 - b. A written statement of the goals and objectives of the group or organization;
 - c. The telephone number, address, email address and position of each officer of the group or organization; and
 - d. A copy of the school support organization's written policy specifying reasonable procedures for accounting, controlling, and safeguarding any money, materials, property, securities, services, or other things of value collected or disbursed by it.
 - 3. The director of schools shall designate a date prior to the beginning of the regular school year for the school support organization to submit a form to the director of schools or his/her designee which verifies the information previously provided by the school support organization as correct, or if the information is no longer correct, that date shall be the deadline for any corrections. The organization shall submit a detailed report of revenues and disbursements to the director of schools or his/her designee before the end of the school year.
 - 4. The school support organization shall abide by all applicable Federal, State, and local laws, ordinances, and regulations in its activities.
 - 5. The school support organization shall maintain, at a minimum, detailed statements of receipts and disbursements, a copy of its charter, bylaws, minutes, and documentation of its recognition as a nonprofit organization.
 - 6. The school support organization shall maintain financial records for a period of at least four (4) years and be available upon request by any member of the organization, principal, director of schools or his/her designee or the office of the Comptroller of Treasury.
 - 7. The school support organization shall operate within the applicable standards and guidelines set by a related state association, if applicable, and shall not promote, encourage, or acquiesce in any violation of student or team eligibility requirements, conduct codes, or sportsmanship standards.
 - 8. The school support organization's officers shall ensure that school support organization funds are safeguarded and are spent only for purposes related to the stated goals and objectives of the organization.
 - 9. The school support organization shall obtain the approval of the director of schools or his/her designee before undertaking any fundraising activity. The director of schools or his/her designee shall consider, at a minimum, the following when approving or denying a request by a school support organization to engage in a fundraising activity:
 - a. Whether the fundraising activity, as scheduled, conflicts with the fundraising activity of the school district or an individual school within that district; and

Page 2 of 4

b. Whether the fundraising activity is consistent with the goals and mission of the school or school district.

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c. A principal may allow funds raised by fundraisers conducted by a school support organization outside the school day and involving students to be collected during the school day by the school support organization. The funds shall be school support organization funds; provided, that school employees are not involved in the accounting of the funds and the funds are turned in using sealed envelopes.

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10. The school support organization shall provide access to all books, records, and bank account information for the school support organization to officials of the local school board, local school principal, or auditors of the office of the comptroller of the treasury upon request.

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11. A school representative cannot act as a treasurer or bookkeeper for a school support organization or be a signatory on the checks for a school support organization. A majority of the voting members of any school support organization board should not be composed of school representatives.

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The director of schools may enact procedures to suspend or revoke the authorization of any school support organization for a failure to abide by the policies and procedures regarding school support

18 organizations.

19 OPERATION OF A SCHOOL BOOKSTORE

- 20 The principal of a school may enter into a written agreement with a recognized school support
- organization for the operation of a bookstore located on school grounds, which makes direct sales to
- students and faculty, pursuant to procedures promulgated by the director of schools or his/her designee.
- 23 These procedures shall provide, at a minimum, the following:

24 25 1. One hundred percent (100%) of the profits of the operation of the bookstore are used for support of the school; and

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2. The school support organization provides the school with the relevant collection documentation that would have been required pursuant to the provisions of the manual produced under TCA 49-2-110 for student activity funds.

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The director of schools or his/her designee may provide such other procedures and forms as he or she deems necessary.

CONCESSIONS AND PARKING

- The principal of a school may agree to allow an authorized school support organization to operate and collect money for a concession stand or parking at a related school academic, arts, athletic, or social
- event on school property. Prior approval of the director of schools or his/her designee shall be obtained
- as mentioned under fundraising activities. Any money payable to the school pursuant to the agreement
- with the principal will be considered school support group funds and not student activity funds if the
- 37 school support organization provides the school with the relevant collection documentation required by
- 38 the student activity funds manual produced by the State.

Legal References

1. TCA 49-2-604(a) - 49-2-606

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Deposit of Funds	Descriptor Code: 2.500	Issued Date:
in September	1	Rescinds: FM 2.126	Issued: 08/01/11

- 1 Central Office
- 2 All income payable to the board will be deposited with the county trustee who will credit it to the
- 3 appropriate account.
- 4 Individual Schools Student Activity Funds
- 5 All money collected at the building level must be approved through the principal's office.
- Funds must be deposited daily if possible, but no later than three (3) days after money has been received.¹
- 7 Night deposits may be necessary to avoid large sums of cash being on hand overnight. Collections should
- 8 be deposited intact. Intact means that collections are deposited in the form and amount in which they are
- 9 collected. All money collected must be deposited in the next deposit. Funds should never be left at a
- school overnight unless they are stored in a safe or vault. Deposit slips must be completed in duplicate.
- All checks should be listed individually on the deposit slip or an attached list, itemizing the name of the
- payer and the amount. The receipt numbers comprising the deposit should be written on the deposit slip.
- 13 The validated duplicate deposit slip or the duplicate deposit slip with deposit receipt attached should be
- 14 given to the bookkeeper.
- Monies collected at the building level must be deposited to one of three bank accounts:²
- 16 1. General School Fund/Restricted Accounts;
- 17 2. School Food Service; and
- 18 3. Savings.
- 19 Payments received directly into the depository bank by ACH credit, wire transfer, credit, or debit cards
- are recorded by Metro Government's Division of Accounts and must be recorded by the MNPS
- 21 Accounting Office into the appropriate general ledger revenue or other account within 2 business days
- of notification by Division of Accounts.
- 23 Money Collected for MNPS
- 24 Money collected from students on behalf of MNPS should be deposited in the school bank account
- with other school funds and a check written to MNPS when an invoice is received from Central Office.
- 26 The validated duplicate deposit slip or the duplicate deposit slip with deposit receipt attached should be
- 27 given to the bookkeeper.

Deposit of Funds 2.500

Legal References

Cross References

1. Tennessee Internal School Uniform Accounting Policy Manual, Sections 4-22, 6-2

2. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-2, 6-1

Food Service Management 3.500

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Bonded Employees Rescinds: Bonded Employees Rescinds: Issued Date: 2.600 Rescinds: Rescinds:

1 General

- 2 The director of schools and all other employees who handle school monies shall be bonded in order to
- 3 indemnify the school system against the loss of any funds.¹
- 4 The board shall determine the amount of the bond, giving consideration to the total amount of money
- 5 and/or property that is handled in each school.²

Legal References

1. TCA 8-19-101 through 103, TCA 49-2-110(a)(1)

^{2.} Tennessee Internal School Uniform Accounting Policy Manual, Section 4-21

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Fundraising Activities Rescinds: FM 2.107 Issued: 11/01/09

1 Definition

- 2 A fundraiser is considered to be an activity conducted by the school which is intended to generate a
- 3 profit and designed to provide supplemental revenue for the student activity general fund or an individual
- 4 club or class account. These fundraising activities may include, but are not limited to vending operations,
- 5 bookstores, pictures, concessions, carnivals, book sales, candy sales, or similar activities. Fundraising
- 6 activities do not include membership dues, fees, fines, ticket sales for sanctioned athletic events, activity
- 7 fees, and similar fees.
- 8 General

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- 9 The following general guidelines shall be followed:
 - 1. The principal must submit a written request for approval of all fundraising activities including online fundraising to the director or his/her designee 30 days in advance of the proposed beginning date of the fundraiser. Fundraisers should be planned and submitted for approval at the beginning of the school year. This includes fundraising activities that involve the participation of the general student population or individual student groups sponsored by the school or employees of the school and school support organization fundraisers. Such request must be signed by the director of schools or his/her designee before any fundraising information is disseminated.
 - 2. The director of schools or his/her designee shall determine whether or not the activity will benefit the school, individual student group, or school support organization. It shall be determined whether the activity contributes to the welfare of the student body, and supplement, not replace, funds necessary to fulfill the board's required obligations.
- 22 3. The principal's authorization request shall contain the following information:¹
- a. The proposed fundraising activities;
 - b. Purpose of the fundraising activity;
 - c. Proposed uses of funds raised;
 - d. Expected student involvement in fundraising activity (school-wide or individual class or club); and
 - e. Anticipated beginning and ending dates; and

Fundraising Activities 2.601

f. Margin of profit and how it is to be paid to the school.

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4. A copy of the fundraising request and approval must be on file in the Department of School Audit after final approval and at the school level.

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5. Funds raised for a specific purpose shall only be used for the stated purpose.

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6. At the conclusion of any fundraiser a profit or loss report must be prepared and kept on file at the school level. A fundraiser summary report is also required for fundraisers with designated purposes.

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7. Fundraising companies and other salespersons shall obtain permission in writing from the director of schools' office in order to visit the schools.

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8. Any commission payable by companies shall be paid to the school in the form of a check or ACH to be deposited in the school's student activity funds. No school employee shall personally benefit from any fundraising activity.

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Student Participation

19 Pursuant to TCA 49-2-110 (c), no school shall require any student to participate in a fundraiser. Further

- clarification comes through TRR/MS 0520-1-3-.03 that states that a student may not be penalized for
- 21 choosing not to participate in a fundraising activity by withholding of grades or transcripts and may not
- be excluded from the activity. Rewards for participation will not be considered discriminatory.

23 **LOTTERIES**

- 24 Raffles and Lotteries are prohibited. No fundraising activity shall be conducted which distributes prizes
- or makes awards to winners from among purchasers of chances by means of tickets through a random
- 26 selection process.²

27 ONLINE FUNDRAISING

- 28 Individual schools may establish school-wide online fundraising accounts. Online website
- 29 fundraiser/donation sites should be considered school or district fundraisers, whether the school or
- district is specifically stated or implied. The accounts must meet all fundraising requirements
- 31 established by the board and the *Tennessee Internal School Uniform Accounting Policy Manual*. The
- 32 following guidelines for online fundraising must be followed:

33 34

1. A fundraiser request approval is required.

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2. The fundraiser should be titled on the website as a "MNPS - School Name - Team Name" fundraiser.

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3. The fundraiser website account should be set up under the MNPS's EIN#.

Fundraising Activities 2.601

4. All funds raised must be deposited directly into the school bank account from the website. Personal bank accounts shall not be used.

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5. The fundraiser must have a clear beginning and ending date within the same school year.

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6. At the conclusion of the fundraiser, a copy of the website Donation and Withdrawal Report must be generated from the site by the bookkeeper and filed in the school's bookkeeping records. The Department of School Audit may request a copy of the website donation and withdrawal report to review and it must be submitted within seven (7) days of the request.

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- The principal or his/her designee of each school shall have access to the established fundraising
- account as an admin user to ensure all funds are properly accounted for, and the information is
- recorded in the school's accounting records by the bookkeeper. Online fundraising shall not be used on
- behalf and for the benefit of an outside party or individual.
- Employees shall not engage in online fundraising in their official capacity as district employees nor
- make any reference to non-school sponsored fundraisers, online or otherwise, that would lead another
- to believe such activity is an approved school fundraiser.

18 Limitations

- Monies raised should be expended in ways to benefit the student body that raised the funds. Salaries,
- 20 staff development and in-service activities are not allowable expenditures from student activity
- 21 fundraising activities.

22 Disciplinary Action

- 23 The school principal is responsible and accountable for ensuring that all school fund raising activities
- 24 and projects are conducted in accordance with this policy and the *Tennessee Internal School Uniform*
- 25 Accounting Policy Manual. Any necessary disciplinary action for violation of this policy will be
- administered through the Human Resources Department.

Legal References

- 1. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-32
- 2. Tenn. Op. Att'y Gen. No. 03-049 (Apr. 22, 2003)

Cross References

Revenues 2.400 Student Activity Funds Management 2.900 Staff Gifts and Solicitations 5.605

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Accounting System	Descriptor Code: 2.700	Issued Date:
in September	0 1	Rescinds: FM 2.103	Issued: 04/01/16

- 1 Central Office
- 2 The director of schools shall maintain a system of accounting arranged according to the regulations
- 3 prescribed by the Commissioner of Education that provides a detailed and accurate account of all
- 4 receipts and disbursements of the schools.¹
- 5 A receivable account designated as uncollectible may be maintained within the system of accounting,
- 6 and the director of schools shall establish procedures regarding the criteria for the receivable account.
- 7 Individual Schools
- 8 The principal of each school shall be responsible for the management of all internal accounts under his/
- 9 her jurisdiction in accordance with the Tennessee Internal School Uniform Accounting Policy Manual.²

Legal References

Cross References

- 1. TCA 49-2-301(b)(1)(D); TCA 49-3-316(a)(1)
- 2. TCA 49-2-110(d)

Petty Cash Accounts 2.801 Student Activity Funds Management 2.900

1 FINANCIAL REPORTS

- 2 Central Office
- 3 The executive committee shall submit to the board at each regular board meeting a report of all
- 4 business transacted since the last regular meeting.¹
- 5 The director of schools shall deliver a quarterly report indicating all receipts and expenditures to the
- 6 Metro Council.² Each report shall show the amount of the annual appropriation, the amount expended
- 7 by account to date, the amount encumbered, and the free balance in each account as well as similar
- 8 information for the prior year.
- 9 Individual Schools
- 10 Each principal shall submit to the director of schools or his/her designee at the end of each calendar
- month on a prescribed form the receipts, expenditures, and cash balance of all accounts under his/her
- jurisdiction. All records should be in accordance with the *Tennessee Internal School Uniform*
- 13 Accounting Policy Manual. These reports shall be made available to the board at its request.³

14 FINANCIAL RECORDS

- 15 General
- 16 The director of schools shall maintain all financial records as required by regulation and applicable
- state and federal law. The board, from time to time, may determine to extend the retention time for
- 18 certain records.⁴

Legal References

- 1. TCA 49-2-206(b)(5)
- 2. TCA 49-2-301(b)(1)(S)
- 3. Tennessee Internal School Uniform Accounting Policy Manual; Section 3-2; Section 4-26
- 4. Tennessee Internal School Uniform Accounting Policy Manual; Section 3-4

Cross References

School District Records 1.407 Food Service Management 3.500

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Inventories	Descriptor Code: 2.702	Issued Date:
in September		Rescinds: FM 2.129	Issued: 11/01/16

1 General

- 2 The director of schools shall establish an accurate inventory procedure for all school real and personal
- 3 (e.g., material and equipment) property, and this system shall be implemented at each school and
- 4 system facility. Administrative personnel shall ensure that a physical count of all such property is taken
- 5 at the end of each fiscal year, and this inventory shall be properly entered on the appropriate records
- 6 for accounting purposes.¹
- 7 Each school shall maintain a complete inventory with a duplicate maintained in the central office.

8 EQUIPMENT PROCURED WITH FEDERAL DOLLARS

- 9 Property records of equipment purchased with federal dollars must be maintained that include a
- description of the property; a serial number or other identification number; the source of property; who
- 11 holds title; the acquisition date; the cost of the property; the percentage of Federal participation in the
- cost of the property; the location, use, and condition of the property; and any ultimate disposition data
- including the date of disposal and sale price of the property.
- A physical inventory of the property must be taken and the results reconciled with the records at least
- once every two years.
- The director shall establish procedures that meet all federal requirements, including guidelines for the
- purchasing, inventorying, security, and disposition of all equipment purchased with federal funds.²

Legal References

1. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-23, Section 4-25

2. 2 CFR § 200.311-.315

Cross References

Surplus Property Sales 2.403 Security 3.205 Equipment & Supplies Management 3.300

Metropolitan Nashville Board of Education			
Monitoring: Review: Annually,	Descriptor Term: Audits	Descriptor Code: 2.703	Issued Date:
in September		Rescinds: FM 2.123	Issued: 02/01/12

- An audit of all fiscal accounts, including accounts and records of all school student activity funds, shall
- 2 be made by a certified public accountant following the end of each fiscal year.¹
- 3 The director of schools shall furnish or make copies of the audit available to the proper authorities as
- 4 prescribed by law.²
- 5 When an administrative change occurs during the fiscal year and the position is responsible for the
- 6 expenditure of funds, a special audit of accounts involved shall be conducted.
- 7 The special audit shall be as extensive as the board may determine.
- 8 AUDIT FINDINGS³

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- 9 The auditor should direct audit findings and recommendations and other comments to the board or
- 10 his/her designee and to the respective school principal(s).⁴ A corrective action plan shall be developed
- by management to address any findings on the annual audit. The plan shall include the following:
- 1. Name(s) of the individual responsible for implementing the plan;
 - 2. The correct action taken or planned; and
- 14 3. Anticipated completion date.
- 15 The plan shall be submitted to the Office of the Comptroller of the Treasury.

Legal References

1. TCA 49-2-112(a)(1), (c)(1); TCA 49-2-110(a)

2. TRR/MS 0520-01-02-.13(3)(d)

3. Public Acts of 2017, Pub. Chp. 383

4. Tennessee Internal School Uniform Accounting Policy Manual; Section 2-1

Cross References

Fundraising Activities 2.601 Student Activity Funds Management 2.900

Metropolitan Nashville Board of Education					
Monitoring: Review: Annually, in September	Descriptor Term: Expenditure of Funds	Descriptor Code: 2.800	Issued Date: Click here to enter a date.		
		Rescinds: EE-7	Issued: 04/22/03		

1 Central Office

- 2 All expenditures not already approved through the budget process shall be approved by the board, or the
- 3 director of schools when authorized. No expenditures shall be made except on an approved purchase
- 4 order or contract. Employees of the district shall not create or authorize creation of a deficit in any fund.
- 5 No expenditure may be authorized or made which exceeds the appropriation of any fund of the budget
- as adopted or amended, and expenditures or encumbrances will not be authorized, made, or incurred in
- 7 excess of any fund balance. The director of schools shall develop federal grant expenditure and cash
- 8 management procedures that comply with all federal laws and regulations.¹

9 Individual Schools

- 10 Internal activity funds shall not be expended without written approval by the membership of the group
- or activity, club, or class. All such expenses shall be in accordance with the *Tennessee Internal School*
- 12 Uniform Accounting Policy Manual. Restricted account expenditures require the account sponsor's and
- principal approval prior to expense. Petty cash is prohibited in this district as a form of making payments
- through student activity funds. ² No checks shall be written directly to employees for compensation or
- salary purposes from the internal school activity fund account. Any supplemental compensation owed
- to employees for extracurricular activities must be processed in the same manner as salary and other
- to employees for extraculticular activities must be processed in the same mainler as safary and other
- 17 payroll payments. The business office shall invoice the school for reimbursement of compensation to the
- 18 employee.
- 19 Individual schools are not separate legal entities. Therefore, any action taken by a school employee on
- behalf of a school might be construed as being binding by the district. To control this risk, no individual
- school employee will enter into any contract or agreement that obligates the school or school district to
- any action or payment through student activity funds without authorization by the director or his/her
- designee. Any such written contract or agreement shall be reviewed and approved in writing by the
- 24 director of schools or his/her designee prior to any school employee signing such contract.
- 25 Employees who authorize or contract for any obligation in violation of this policy shall assume personal
- responsibility for the payment of the obligation, shall be subject to dismissal from employment, and shall
- be subject to applicable civil and criminal proceedings. Any obligation, authorization for expenditure,
- or expenditure made in violation of the law and this policy shall be illegal and void.³

Expenditure of Funds 2.800

Legal References

1. 2 C.F.R. § 200.403; Cash Management Improvement Act, 31 C.F.R. Part 205

- Tennessee Internal School Uniform Accounting
- Policy Manual, Section 5-22 5-16 Tennessee Internal School Uniform Accounting Policy Manual, Section 5-17

Metropolitan Nashville Board of Education Monitoring: Descriptor Term: Review: Annually, in September Salary Deductions Descriptor Code: 2.803 Rescinds: Issued:

1	Central	Office
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- 2 Upon appropriate written authorization, the board shall make deductions approved by the board from the
- 3 salary of the employee. Authorization must be made on forms provided by the board and filed in the
- 4 office of the director of schools.
- 5 An employee may change or terminate any salary deduction upon written notification to the board.

Cross References

Insurance Management 3.600

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Travel Expenses and Reimbursements Descriptor Code: 2.804 Rescinds: FM 2.102 Issued Date: 2.804 Rescinds: FM 2.102

- 1 The board shall review expense allowances and reimbursement guidelines on an annual basis.
- 2 The director of schools shall develop procedures and forms for pre-approval, allowable expenses, and
- 3 reimbursement of expenses associated with employee travel.¹

4 BOARD MEMBERS

- 5 The members of the board shall be paid for transportation, lodging, meals, and other pertinent expenses
- 6 when traveling on business for the board. Attendance at conventions or other educational meetings
- 7 or travel for other school purposes shall be authorized in advance by the board.²
- 8 The total board travel budget shall be divided into ten equal shares. Each member shall have use of their
 - 1/10th travel budget for Board related travel expenses. 1/10th of the total travel budget shall be held in
- 10 reserve to be approved by the chair for any national committee travel or additional travel needed for
- board business. Personal frequent travel programs shall not be credited when members travel on behalf
- of the board.

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NON-SCHOOL PERSONNEL

- Non-school personnel, such as contractors, consultants, experts, etc., who incur actual out-of-pocket
- travel expenses carrying out their contracted duties will be reimbursed if the MNPS contract between
- the non-school personnel and the board contains a provision that all travel and/or temporary living
- expenses taken in furtherance of the contracted duties will be reimbursed. Such reimbursement will
- subject to the rates, allowable expense categories, and limits specified in the contract.

Legal References

- 1. Tennessee Internal School Uniform Accounting Policy Manual, Section 5-18
- 2. TCA 49-2-2001(c)

Metropolitan Nashville Board of Education					
Monitoring: Review: Annually, in September	Descriptor Term: Purchasing	Descriptor Code: 2.805	Issued Date:		
		Rescinds: FM 2.111	Issued: 11/01/16		

1 General

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- 2 The school system will purchase competitively and seek maximum educational value for every dollar
- 3 expended. Authorization to purchase shall be provided by the executive committee. The director of
- 4 schools shall establish district procedures for requesting and executing purchases. These procedures will
- 5 comply with all state and federal laws, rules, and regulations.
- 6 The board will not, under any circumstances, be responsible for payment for any materials, supplies, or
- 7 services purchased by unauthorized individuals or in an un-prescribed manner.
- 8 The director of schools must approve the following purchases:
 - 1. a single piece of equipment costing more than five thousand dollars (\$5,000.00);
 - 2. one that is to be attached to or one that requires alteration of the building; or
- 3. one that will become a permanent fixture.

12 ROUTINE PURCHASES

- 13 Routine purchases shall include expenditures for supplies, salaries, and routine expenditures required for
- the operation of the school system. These expenditures shall be anticipated and provided for in the budget
- and will normally be authorized by the board at the beginning of the fiscal year. The director of schools
- or his/her designee shall make all routine purchases without further board authorization; however, the
- board shall be promptly informed if any substantial variation from budgeted estimates occurs or becomes
- 18 necessary.

19 SPECIAL PURCHASES

- 20 Special purchases are those which are not routine and which may or may not be specifically identified
- by line item in the budget. Examples of special purchases are all capital expenditures such as for vehicles,
- buildings, major contracts, purchases of major equipment, items for long-term use, and supplies of an
- unusual quantity or nature, or exceeding \$100,000. All purchases in this category shall require specific
- prior board approval on an item-by-item basis. In its approval, the board may place constraints on the
- director of schools requiring board evaluation and/or approval at various steps in the procurement
- 26 process. This will be determined by the board on an individual basis depending on the nature of the
- 27 procurement action.

Purchasing 2.805

1 EMERGENCY PURCHASES

2 Emergency purchases are those which are necessary to avert hazards which threaten health or safety, to

- 3 protect property from damage, or to avoid major disruption of educational activities. If within budgetary
- 4 limits and deemed essential, emergency purchases may be authorized by the director of schools.
- 5 However, if the purchase is of such significant magnitude as to impact the integrity of the budget, the
- 6 chair shall call a special or emergency meeting of the board and MNPS chief financial officer to deal
- with the matter. In any event, the board shall be advised promptly of all emergency purchases.

8 PURCHASING OF SURPLUS PROPERTY

- 9 The director of schools and other employees designated by the board shall be authorized to act for the
- 10 board in acquiring federal surplus property through the Tennessee General Services Department for
- surplus property and in entering into agreements, certifications, and covenants of compliance concerning
- the use of federal surplus property.

13 COOPERATIVE PURCHASING

- 14 The board, at its option, will join in cooperative purchasing with other public entities to take advantage
- of lower prices for bulk purchasing and to reduce the cost involved in bidding whenever such buying
- appears to be to the benefit of the system.

17 PURCHASING WITH FEDERAL GRANT FUNDS

- 18 Before grant funds are obligated or expended, the director of schools shall review the cost of a proposed
- expenditure and determine if it is an allowable use of federal grant funds.⁴ The director will minimize
- 20 the time that elapses between the transfer and disbursement of funds once an expenditure is approved.
- No person officially connected with or employed by the school system may participate in the selection,
- award, or administration of a purchase or contract supported by a federal award if he or she has a real or
- apparent conflict of interest. A real or apparent conflict of interest arises when the employee, officer, or
- agent, any member of his or her immediate family, his or her partner, or an organization which employs
- or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible
- 26 personal benefit from a firm considered for a purchase or contract. Upon discovery of any potential
- 27 conflict, the director shall disclose the potential conflict to the federal awarding agency in writing.⁵

28 INSURANCE REQUIREMENTS

- 29 All purchasing transactions are subject to insurance requirements established by the director of insurance
- 30 for the Metropolitan Government of Nashville and Davidson County.

Purchasing 2.805

Legal References

Cross References

- 1. TCA 49-2-206(b)(3); TCA 6-36-115
- 2. Tennessee Internal School Uniform Accounting Procedure Manual, Section 4-9 4-12
- 3. TCA 49-2-608(1)
- 4. 2 C.F.R. § 200.403
- 5. 2 C.F.R. § 200.112

Purchase Orders and Contracts 2.808

Met	tropolitan Nashville Board of	f Educati	on
Monitoring: Review: Annually, in September	Descriptor Term: Credit/Purchase Cards	Descriptor Code: 2.8051	Issued Date: Click here to enter a date.
September		Rescinds: FM 2.112	Issued: 05/01/14

- 1 The director of schools shall issue district procedures to define and govern the issuance, maintenance,
- 2 security, accountability, and allowable use of district credit/purchase cards (including "virtual" cards).
- 3 Credit/purchase cards issued by the school district shall only be used for school or district related
- 4 purposes.
- 5 The director of schools shall issue procedures for the review and approval of all card transactions.
- 6 These procedures shall also define the process for recovery of fraudulent or unauthorized card
- 7 expenditures.

Metropolitan Nashville Board of Education

Monitoring:

Review: Annually, in September

Descriptor Term:

Purchase Solicitations for Bids, Proposals and Quotations

Descriptor Code: 2.806	Issued Date:
Rescinds: FM 2.111	Issued: 11/01/16

- 1 All purchases of supplies, materials, equipment, and contractual services in excess of twenty-five
- thousand dollars (\$25,000), including those of individual schools, shall be based on formal competitive
- 3 solicitations. ¹ The solicitations shall be publicly advertised/posted in accordance with Tennessee statutes.
- 4 The director of schools shall develop procedures to define the processes for conducting solicitations of
- 5 all types, and for purchases that are below \$25,000. Such procedures shall comply with all state and
- 6 federal laws, rules, and regulations, and specify any categories of purchase that are exempt from the
- 7 competitive solicitation process.²
- 8 Contracts for legal services, educational consultants, and similar services by professional persons or
- 9 groups of high ethical standards shall not be based upon competitive solicitations but shall be awarded
- on the basis of recognized competence and integrity.
- Insurance purchased through a plan authorized and approved by an organization of governmental
- entities representing cities and counties shall also be exempted.³
- Maintenance, repair, and upgrades for high technology equipment or software, or where the
- compatibility of equipment, accessories, or replacement parts is of paramount importance shall also be
- 15 exempt.
- Goods and services that are only available from a single source shall also be exempt.
- 17 Postage and services purchased from the U.S. Postal Service shall also be exempt.
- Advertising and services in any commercially available media (e.g. radio, television, newspaper,
- 19 billboard, internet, etc.) shall also be exempt.
- 20 Subscriptions, memberships, registration fees, and tuition shall also be exempt.
- 21 Professional entertainers or entertainment services/equipment shall also be exempt.
- Perishable items (food, etc.) that are purchased in the open market shall also be exempt.
- Works of art shall also be exempt.
- 24 Textbooks, reference books, library books, educational films, manuals, pamphlets, workbooks,
- 25 periodicals, and instruction guides, any of the preceding in either physical or digital form, are also
- 26 excluded.

Legal References

1. TCA 49-2-203(a)(3)(A)-(B); TCA 49-2-206(b)(2)

- 2. TCA 64-4-115
- 3. TCA 29-20-407

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September | Descriptor Term: | Descriptor Code: 2.807 | Issued Date: 2.807 | Rescinds: | Issued: |

- 1 General
- 2 The board shall designate personnel to be responsible for making requisitions.
- 3 All approved requisitions will be submitted to the district purchasing agent on forms or electronic
- 4 media provided by the purchasing agent.
- 5 The number of each purchase order shall be accessible from the requisition.
- 6 After processing, the original copy of the requisition will be filed in the procurement office.
- 7 Goods and/or services must be properly requisitioned and approved, physically received, and receipts
- 8 entered in by June 30th in order for an invoice to be processed against the current fiscal year budget.

Cross References

Purchase Orders and Contracts 2.808

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Purchase Orders and Contracts Descriptor Code: 2.808 Rescinds: Issued:

1	General
_	General

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- 2 All purchases made by the school district, including those of individual schools, will meet all
- 3 requirements of state and federal laws, rules, and regulations. Purchases will only be obtained from
- 4 responsible suppliers.
- 5 All purchases made by the school district shall be by purchase order. No purchase shall be made nor
- 6 payment approved unless covered by an approved purchase order. No goods or services are to be
- 7 provided to, or accepted by the school district prior to issuance of an approved purchase order. The
- 8 director of schools shall define, and submit to the board for approval, any categories of purchase that are
- 9 to be exempt from these requirements.
- All school district purchases shall be made under the following commitments:
- 1. Exercise reasonable precaution against conflicts of interest.
 - 2. Consider comparative prices based on items of similar quantity and quality.
- 3. Consider a balance between long-term quality and cost.
- 14 Purchase orders will include the following essentials:
- 1. A specification which adequately describes to the supplier the characteristics and the quality standards of the item or service required;
 - 2. A firm, quoted, net delivered (whenever possible) price; and
- 3. Signature of purchasing agent (digital approval is acceptable).
- 4. No purchase order shall be issued that is not supported by appropriated or grant funds.
- 20 Contracts shall be made only with responsible and responsive suppliers with the following
- 21 considerations:
- 1. The supplier has the potential ability to perform successfully under the terms and conditions of a proposed procurement;
- 24 2. A system for contract administration shall be maintained to assure supplier conformance with terms, conditions, and specifications of the contract or purchase order and to assure adequate and timely follow-up of all purchases;

Purchas Orders and Contracts 2.808

3. Contracts shall contain such provisions or conditions which will allow for administrative, contractual, or legal remedies in instances where suppliers violate or breach contract terms and provide for such sanctions and penalties as may be appropriate; and

- 4. All contracts, and procedures governing the process of awarding and issuing contracts, including those of individual schools, will meet all requirements of state and federal laws, rules, and regulations.¹
- 5. No work or delivery of goods shall be performed or accepted before the contract is fully executed and an approved purchase order is issued.

9 The director of schools shall establish a procedure for the protest/dispute of any purchase or contract 10 executed by the school district.

Legal References

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Cross References

1. TCA 49-2-203(a)(3); Tennessee Internal School Uniform Accounting Policy Manual, Section 5-10; TCA 49-2-206(b)(2) Purchasing 2.805

Metropolitan Nashville Board of Education Monitoring: Review: Annually, in September Descriptor Term: Vendor Relations Rescinds: Issued Date: 2.809 Rescinds: Issued:

- 1 General
- 2 No person officially connected with or employed by the school system will be an agent for or have any
- 3 financial compensation or reward of any kind from any vendor for the sale of supplies, materials,
- 4 equipment, or service to the school system.¹
- 5 Individual Schools ²
- 6 Prior to any fundraiser taking place, a written contract (agreement) must be executed with the vendor.
- 7 The agreement must be pre-approved by the MNPS director of procurement and shall include, but not
- 8 be limited to, the following information:
- 9 1. The division of profits that result from the activity;
- 10 2. Payment of sales tax;
- 11 3. Delivery date(s);
- 4. Package prices or other charges; and
- 5. Scheduled dates of service.
- Vendors visiting separate schools shall contact and secure the permission of the principal's office prior
- to visiting the school. Vendors' visitations to schools shall not be permitted to interfere with the normal
- instructional and learning process.

Legal References

1. TCA 49-6-2003

2. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-32 Cross References

Visitors to the Schools 1.501 Advertising & Distribution of Materials in Schools 1.806 Fundraising Activities 2.601

1 Central Office

- 2 The director of schools, or his/her designee, shall approve all claims for payment prior to their
- 3 submission to the board.¹
- 4 As operating procedure, the director of schools shall present to the board each month a list of bills for
- 5 payment. The list will be supported by invoices and vouchers.²
- 6 Individual Schools
- 7 Schools may obligate themselves for the purchase of equipment, supplies, or services, provided
- 8 payments are completed by June 30th of the current school year or a plan for future payments has been
- 9 made by the principal and approved by the board.
- 10 For student activity funds, all payment procedures must be in accordance with the *Tennessee Internal*
- 11 School Uniform Accounting Policy Manual. Payments must be made timely at least within 30 days of
- after the goods or services have been received. The principal or his/her designee should review all
- purchase requisitions for online purchases and payments, regardless of the amount, to determine if the
- 14 disbursement is for an appropriate school purpose. The principal should then sign and date the
- purchase requisition to indicate authorization to make the purchase. The purchase
- 16 requisition/authorization should then be returned to the bookkeeper to issue a purchase order and only
- then will the school be obligated.³

Legal References

1. TCA 49-2-206(b)(3)

3. Tennessee Internal School Uniform Accounting Policy Manual, Section 5-13

^{2.} TCA 49-2-206(b)(5)

1 Individual Schools

- 2 The activity funds of each school shall include athletic and student organization funds and any other
- 3 fund belonging to any student group, club, class, or activity.
- 4 Whatever the source, all student activity funds shall be under the jurisdiction of the board and under the
- 5 management of the school principal to implement and comply with the regulations, standards, and
- procedures contained in the manual and any other policies adopted by the board. Contracts with
- 7 fundraising agencies must comply with board policy and be approved in writing by the director of
- 8 schools or his/her designee.
- 9 Principals and/or sponsors who knowingly authorize/allow unapproved fundraising activities shall be
- 10 subject to disciplinary action.²
- 11 Student activity funds shall be deposited in respective school activity accounts. The school becomes
- accountable when money is initially received by employees, officials, or volunteers acting in their
- official capacity. Proper records of receipts and disbursements shall be maintained in accordance with
- 14 the Tennessee Internal School Uniform Accounting Policy Manual.³
- Revenue raised for specific purposes must be expended for that purpose unless otherwise authorized in
- writing by both the activity group sponsor and the principal.⁴
- An annual audit of the account and records of all student activity funds shall be conducted as a part of
- 18 the audit of all other district funds.⁵
- Any unencumbered class or activity funds automatically revert to the general activity fund of the school
- when a class graduates or an activity is discontinued.
- 21 Funds derived from activities sponsored by parent-teacher associations, parent-teacher organizations,
- or other support organizations are not subject to this policy unless such funds are in sole custody of the
- 23 school.⁵ Such organizations shall comply with the provisions of state law.⁷
- 24 Athletic Funds
- 25 Funds raised from sanctioned athletic programs are generally restricted for the use of the athletic
- program and are accounted for in the restricted fund. Sub-accounts are established for revenues and
- 27 expenses for individual sports and is reported in the school's financial statements.⁸
- All athletic funds must be used and benefit student athletes first and not staff members. However,
- 29 athletic funds for coach's clinics are allowed from the related individual sport account in which the

coach is responsible. The maximum amount that can be spent on coaching clinics is \$200 per coach for registration fees only, not travel expenses. Also, coaches must be identified and on the sidelines or in the coaches' box in order to allow them to instruct student athletes. Therefore, athletic funds for one uniform of a shirt/polo, hat, and/or jacket/pullover per coach per year will be permitted to be purchased from the individual sport account. This expense is allowable with the understanding it is purchased along with team uniforms for student athletes. Any additional attire will be at the personal expense of the coach. Coaching uniform purchases must be conservative and not excessive (no more than \$150 per coach) and must fall under one of the following conditions:

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a) If the individual sport account generates money through gate sales.

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b) For clinics only, if an approved fundraiser was exclusively for a camp/clinic involving the student athletes and coach(s).

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Athletic funds used for these expenses must not be derived from athletic fees collected directly from student athletes and/or parents. A deficit balance in a restricted fund account is not allowable.

Legal References

1. Tennessee Internal School Uniform Accounting Policy Manual, Section 3-4

- Tennessee Internal School Uniform Accounting Policy Manual, Sections 4-31, 4-32
- 3. TCA 49-2-110(d)
- 4. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-1 through 4-3
- 5. TCA 49-2-112(a)(1)-(2)
- 6. TCA 49-2-110(f)
- 7. TCA 49-2-601 through 611
- 8. Tennessee Internal School Uniform Accounting Policy Manual, Section 4-3

Cross References

Fundraising Activities 2.601

School Support Organizations 2.404

MNPS Project	School Board District	Project Type	Current Capacity Utilization	5 Yr. Capacity Utilization	Combined Condition Score	(1) Fiscal Year 2018-2019	(2) Fiscal Year 2019-2020	(3) Fiscal Year 2020-2021	(4) Fiscal Year 2021-2022	(5) Fiscal Year 2022-2023	(6) Fiscal Year 2023-2024	Years 7-10 2024-2028
1 Cane Ridge Cluster Middle Land		Land				\$1,310,000						
2 Glenn Elementary/Murrell Conversion	5	Renovation	71.2%	86.3%	80.59	\$520,000						
3 Goodlettsville Elementary	3	Renovation	94.7%	100.3%	72.19	\$15,090,000						
4 Haywood Elementary	2	Renovation	89.7%	85.1%	73.35	\$21,760,000						
5 Hillwood High (at Hope Park)	9	Replace (1600)	70.9%	78.2%		\$94,600,000						
6 J E Moss Elementary Addition/Partial Renovation	6	Add (100)	111.1%	112.8%	80.46	\$9,690,000						
7 Lakeview Elementary	6	Renovation	92.2%	90.8%	68.44	\$21,580,000						
8 Maplewood High School Track & Stadium	3	Stadium Upgrade				\$1,830,000						
9 Percy Priest Elementary Addition/Full Renovation	8	Add (100)	108.3%	112.8%	72.10	\$20,250,000						
0 Robert E. Lillard Elementary	1	Renovation	56.3%	56.3%	70.92	\$17,970,000						
1 Thomas A. Edison Elementary Addition	6	Add (200)	110.8%	117.8%	85.47	\$9,670,000						
2 Westmeade Elementary - Design Fees Only	9	Replace (800)	90.4%	90.4%	69.25	\$2,120,000						
Antioch Cluster Middle Land		Land					\$2,000,000					
4 Bellshire Elementary	1	Renovation	63.9%	81.1%	73.74		\$14,970,000					
5 Cane Ridge Cluster Middle		New (1000)					\$37,360,000					
6 Cane Ridge High Addition	6	Add (200)	103.7%	109.2%	82.40		\$7,760,000					
7 Cane Ridge/Antioch Cluster Early Learning Center Land		Land					\$1,250,000					
8 Donelson Middle Addition	4	Add (100)	101.3%	110.6%	78.52		\$9,500,000					
9 H G Hill Middle Addition	9	Add (200)	109.9%	115.6%	78.95		\$14,400,000					
20 Hunters Lane High Track & Stadium	3	Stadium Upgrade	69.1%	75.7%	79.51		\$1,090,000					
J T Moore Middle Addition	8	Add (200)	105.6%	116.4%	72.16		\$11,350,000					
Johnson ALC	5	Renovation	43.6%	60.4%	69.72		\$10,810,000					
23 Nashville School of Arts	5	New (1000)	85.2%	100.6%	78.48		\$93,740,000					
24 Overton Cluster Elementary School		New (600)					\$25,880,000					
Overton Cluster Middle Land		Land					\$2,000,000					
Pearl-Cohn High Track & Stadium	5	Stadium Upgrade	60.3%	64.4%	76.74		\$1,090,000					
27 Westmeade Elementary	9	Replace (800)	90.4%	90.4%	69.25		\$27,330,000					
28 Antioch Cluster Middle		New (1000)						\$39,040,000				
29 Bellevue Middle Addition	9	Add (100)	100.3%	110.5%	75.85			\$13,350,000				
30 Cane Ridge/Antioch Cluster Early Learning Center		New (200)						\$15,830,000				
Dodson Elementary	4	Add (100)	94.5%	101.5%	83.77			\$8,580,000				
32 East Nashville Middle at Bailey	5	Renovation	62.2%	100.3%	75.25			\$22,460,000				
33 Fall-Hamilton E.O. Elementary	5	Renovation	81.9%	86.1%	77.70			\$15,210,000				
34 Glencliff High	7	Renovation	88.6%	84.9%	71.70			\$52,790,000				
85 Overton Cluster Middle	_	Add (600)	70.00/	70 70/	00.04			\$29,640,000				
66 Shwab Elementary	5	Renovation	72.0%	76.7%	68.61			\$14,600,000				
7 The Academy @ Old Cockrill 88 Whites Creek High	1	Renovation	48.6% 52.6%	100.0%	66.99			\$8,220,000 \$53,760,000				
89 Cane Ridge/Antioch Cluster Elementary Land	1	Renovation Land	52.0%	04.0%	00.99			φου, / ου,υυυ	\$1,490,000			
10 Charlotte Park Elementary	9	Renovation	83.6%	89.5%	71.51				\$1,490,000			
11 Gower Elementary	9	Renovation	85.3%	90.5%	71.51				\$19,090,000			
12 Gra-Mar Middle	3	Renovation	48.6%	52.1%	75.57				\$25,630,000			
3 J T Moore Middle	8	Renovation	105.6%	116.4%	72.16				\$28,020,000			
14 Maplewood High	3	Renovation	69.0%	77.5%	75.24				\$57,740,000			
					10.27						1	1

		School Board District		Current Capacity Utilization	5 Yr. Capacity Utilization	Combined Condition Score	(1) Fiscal Year 2018-2019	(2) Fiscal Year 2019-2020	(3) Fiscal Year 2020-2021	(4) Fiscal Year 2021-2022	(5) Fiscal Year 2022-2023	(6) Fiscal Year 2023-2024	Years 7-10 2024-2028
	MNPS Project	Sch	Project Type	Cap	5 Yr Jeili	no co	(1) S018 2018	(2) Fisc 2018	(3) Fisc 202(74) Fisc 202	.5) Fisc 202;	.6) Fisc 2023	real 2024
	Paragon Mills Elementary	6	Renovation	98.3%	95.4%	74.19	<u> </u>	O E (4	O E (4	\$17,160,000	01.4	<u> </u>	~ ((
	The Cohn Learning Center	9	Renovation	60.8%	120.0%	63.51				\$27,800,000			
48	Una Elementary	7	Renovation	103.0%	103.9%	70.45				\$21,020,000			
49	Apollo Middle	6	Renovation	98.2%	106.2%	74.76					\$38,320,000		
50	Bellevue Middle Renovation	9	Renovation	100.3%	110.5%	75.85					\$23,150,000		
-4	Cane Ridge/Antioch Cluster Elementary		N (000)								\$30.410.000		
	(Una, Cole, Paragon Mills) Cora Howe School	5	New (800)	84.0%	101.00/	75.07					\$30,410,000		
	DuPont Tyler Middle	4	Renovation Renovation	97.7%	104.0%	76.95					\$29,050,000		
	Goodlettsville Middle - Build-out 3rd Floor	3	Add (270)	118.2%	130.6%	98.94					\$3,450,000		
	Lockeland Elementary	5	Renovation	101.0%	100.3%	75.26					\$9,420,000		
	McGavock Elementary	4	Renovation	80.8%	81.7%	78.18					\$11,290,000		
	Pearl-Cohn High	5	Renovation	60.3%	64.4%	76.74					\$64,860,000		
	Two Rivers Middle	4	Renovation	57.0%	59.9%	75.57					\$30,410,000		
	Bass Adult	1	Renovation	32.0%	150.0%	76.71					400,110,000	\$20,750,000	
	Cumberland Elementary	1	Renovation	71.4%	73.6%	78.85						\$16,760,000	
	Donelson Middle	4	Renovation	101.3%	110.6%	78.52						\$31,570,000	
_	Harpeth Valley Elementary	9	Renovation	97.1%	99.9%	78.73						\$23,820,000	
	Harris-Hillman Sp. Ed.	8	Renovation	128.1%	100.0%	78.49						\$10,120,000	
	McGavock High School	4	Renovation	94.1%	97.7%	82.26						\$127,970,000	
	Ross Early Learning Center	5	Renovation	86.3%	107.3%	77.86						\$12,150,000	
66	Tom Joy Elementary	3	Renovation	63.5%	70.2%	78.33						\$20,710,000	
67	A. Z. Kelly Elementary	6	Renovation	96.6%	102.5%	79.42							\$23,760,000
68	Alex Green Elementary	1	Renovation	87.1%	99.4%	83.70							\$15,280,000
69	Amqui Elementary	3	Renovation	79.8%	88.1%	86.66							\$20,400,000
70	Andrew Jackson Elementary	4	Renovation	88.4%	95.8%	90.60							\$19,010,000
71	Antioch High	6	Renovation	117.8%	125.7%	73.95							\$84,260,000
72	Big Picture High School (M. Vaught Bldg.)	9	Renovation	74.6%	100.0%	84.19							\$20,520,000
73	Brookmeade Elementary	8	Renovation			74.67							\$12,640,000
	Buena Vista Elem. E.O.	1	Renovation	62.4%	62.2%	83.11							\$16,750,000
75	Caldwell Elementary	5	Renovation	61.3%	66.6%	78.92							\$15,920,000
76	Cane Ridge High	6	Renovation	103.7%	109.2%	82.40							\$90,890,000
	Carter-Lawrence Elementary	5	Renovation	63.4%	85.7%	91.21							\$16,750,000
	Cockrill Elementary	1	Renovation	56.3%	63.7%	85.02							\$19,530,000
	Cole Elementary	2	Renovation	103.7%	105.1%	85.93							\$21,460,000
	Croft Middle	7	Renovation	77.6%	91.1%	89.74							\$32,250,000
	Dan Mills Elementary	3	Renovation	93.8%	92.9%	87.67							\$18,890,000
	Dodson Elementary	4	Renovation	94.5%	101.5%	83.77							\$16,810,000
	DuPont Elementary	4	Renovation	93.5%	98.6%	79.99							\$17,700,000
	Dupont Hadley Middle	4	Renovation	100.9%	105.8%	84.43							\$27,220,000
	Eakin Elementary	8	Renovation	100.5%	102.1%	85.82							\$26,550,000
	East Nashville Magnet High	5	Renovation	64.9%	100.0%	70.97							\$64,890,000
	Glencliff Elementary	7	Renovation	81.1%	92.1%	93.00							\$17,050,000
	Glendale Elementary	8	Renovation	99.5%	99.5%	83.42							\$14,020,000
	Glengarry Elementary	7	Renovation	85.7%	85.0%	89.06							\$16,750,000
90	Granbery Elementary	2	Renovation	96.0%	106.6%	79.58]]]		\$18,830,000

	MNPS Project	School Board District	Project Type	Current Capacity Utilization	5 Yr. Capacity Utilization	Combined Condition Score	(1) Fiscal Year 2018-2019	(2) Fiscal Year 2019-2020	(3) Fiscal Year 2020-2021	(4) Fiscal Year 2021-2022	(5) Fiscal Year 2022-2023	(6) Fiscal Year 2023-2024	2024-2028
	H G Hill Middle	9	Renovation	109.9%	115.6%	78.95	O E (4	<u> </u>	O E ((O E ((O E ((<u> </u>	\$25,110,000
-	Hattie Cotton Elementary	5	Renovation	58.3%	61.6%	87.60							\$17,150,000
_	Haynes Middle	1	Renovation	48.9%	62.9%	82.11							\$23,770,000
_	Head Middle	5	Renovation	97.0%	100.7%	81.24							\$19,310,000
95	Henry Maxwell Elementary	6	Renovation	97.9%	97.9%	82.49							\$16,470,000
96	Hickman Elementary	4	Renovation	84.1%	88.8%	87.96							\$18,290,000
97	Hull-Jackson Elem. Montessori	1	Renovation	87.2%	500.0%	82.72							\$19,990,000
98	Hunters Lane High	3	Renovation	69.1%	75.7%	79.51							\$79,990,000
99	I. T. Creswell Middle	1	Renovation	66.3%	75.9%	86.20							\$32,370,000
100	Inglewood Elementary	5	Renovation	49.7%	58.1%	82.22							\$17,150,000
101	J E Moss Elementary	6	Renovation	111.1%	112.8%	80.46							\$25,940,000
102	J. F. Kennedy Middle	6	Renovation	87.4%	93.8%	84.26							\$33,610,000
103	Jere Baxter Middle	3	Renovation	38.6%	46.6%	74.00							\$26,430,000
104	Joelton Elementary	1	Renovation	63.8%	66.3%	79.14							\$16,030,000
105	John B Whitsitt Elementary	7	Renovation	94.1%	106.3%	87.35							\$17,230,000
106	John Early Museum Magnet Middle	1	Renovation	66.1%	68.2%	76.74							\$28,730,000
107	Jones Paideia Magnet	1	Renovation	73.4%	88.8%	82.24							\$16,520,000
108	Margaret Allen Middle	4	Renovation	80.6%	87.7%	88.00							\$23,040,000
109	Marshall, Thurgood Middle	6	Renovation	100.7%	118.4%	84.39							\$33,290,000
110	Martin Center	8	Renovation			75.07							\$13,060,000
111	McGruder Center	1	Renovation			55.24							\$9,990,000
112	McKissick Middle	1	Renovation	57.9%	61.8%	81.24							\$33,720,000
113	Meigs Middle Magnet	5	Renovation	108.6%	111.1%	85.31							\$24,890,000
114	Mt. View Elementary	6	Renovation	91.0%	95.9%	81.11							\$22,060,000
115	Murrell School	5	Renovation	43.8%	138.5%	71.60							\$9,720,000
116	Napier Elementary	5	Renovation	62.7%	66.3%	87.31							\$19,230,000
117	Neelys Bend Elementary	3	Renovation	75.1%	74.1%	87.60							\$14,510,000
118	Old Center Elementary	3	Renovation	111.3%	118.6%	83.77							\$12,940,000
119	Operations Building		Renovation			76.64							\$13,490,000
120	Park Avenue Elementary	5	Renovation	49.9%	50.9%	82.78							\$26,360,000
121	Print Shop		Renovation			76.64							\$1,760,000
122	Robertson Academy	8	Renovation			49.60							\$6,270,000
123	Ruby Major Elementary	4	Renovation	79.5%	82.0%	88.94							\$21,110,000
124	Shayne Elementary	2	Renovation	100.3%	106.7%	84.79							\$22,210,000
125	Stanford Montessori Elementary	4	Renovation	96.4%	100.5%	87.63							\$13,950,000
126	Stokes Bldg.	8	Renovation			60.93							\$8,570,000
127	Supply Center		Renovation			61.28							\$16,410,000
128	Sylvan Park Elementary	9	Renovation	98.3%	100.4%	80.87							\$17,720,000
129	Taylor Stratton Elementary	3	Renovation	87.0%	89.8%	79.62							\$19,540,000
-	Thomas A. Edison Elementary	6	Renovation	110.8%	117.8%	85.47							\$18,110,000
131	Tulip Grove Elementary	4	Renovation	69.3%	72.4%	82.08							\$20,880,000
132	Warner Elementary E.O.	5	Renovation	56.9%	57.5%	80.24							\$22,330,000
_	West End Middle	8	Renovation	92.6%	93.4%	89.46							\$29,180,000
	William Henry Oliver Middle	2	Renovation	98.1%	105.5%	83.82							\$32,780,000
_	Wright Middle	7	Renovation	74.0%	77.6%	78.74							\$37,060,000
Ш	Site Specific Projects			ļ		<u> </u>	\$216,390,000	\$260,530,000	\$273,480,000	\$224,860,000	\$255,540,000	\$263,850,000	\$1,589,340,000

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		School Board District		it ity tion	5 Yr. Capacity Utilization	ned	(1) Fiscal Year 2018-2019	Year 020	(3) Fiscal Year 2020-2021	(4) Fiscal Year 2021-2022	(5) Fiscal Year 2022-2023	(6) Fiscal Year 2023-2024	7-10
	MNPS Project	choo	Project Type	Current Capacity Utilization	5 Yr. Capa Utilization	Combined Condition Score	l) iscal 018-2	(2) Fiscal Year 2019-2020	3) iscal 020-2	t) iscal 021-2	s) iscal 022-2	s) iscal 023-2	Years 7-10 2024-2028
	MNPS Project	SO	Project Type	005	5	ပပဖ	2 F 9	<u>0 </u>	S F V	2 11 4	© ± Ø	8 F Ø	<i>-</i>
	Previously Funded Projects												
136	Antioch High Addition	6	Addition	117.8%	125.7%	73.95	In Progress						
137	Antioch Middle	6	Renovation	104.0%	112.8%	90.76	Completed						
138	Cambridge Early Learning Center	6	New (160)	86.7%	105.6%	82.23	Completed						
139	Cane Ridge Elementary	6	New (800)	119.1%	116.6%	88.09	Completed						
140	Casa Azafran Early Learning Center	7	Lease	77.1%	88.5%	76.85	Completed						
141	Chadwell Elementary	3	Addition and Reno.	75.7%	89.1%	82.39	Completed						
142	Churchwell Museum Magnet Elementary	1	Addition and Reno.	53.2%	58.8%	86.92	Completed						
	Crieve Hall Elementary	2	Addition	110.3%	113.8%	86.77	In Progress						
144	Eagle View Elementary	6	New (800)				In Progress						
	East Nashville Magnet Bleachers and Concessions	5	Stadium Upgrade				In Progress						
	Gateway Elementary	3	Renovation	104.1%	103.0%	84.20	Completed						
	Glencliff High Track and Concessions	7	Stadium Upgrade				In Progress						
	Glenview Elementary	3	Addition	94.0%	99.1%	83.14	Completed						
	Goodlettsville Middle Replacement	3	New (500)	118.2%	130.6%	98.94	Completed						
	Hermitage Elementary	4	Addition and Reno.	86.3%	89.5%	83.13	Completed						
	Hillsboro High Renovation and Addition	8	Replace (1400)	85.7%	89.4%	68.16	In Progress						
152	Hillwood High School Land	9	Land				Completed						
	Hume-Fogg Magnet High	5	Renovation	95.8%	100.5%	80.09	In Progress						
	Isaac Litton Middle	3	Addition and Reno.	95.3%	98.1%	78.38	Completed						
	Ivanetta H. Davis Early Learning Center	1	Addition and Reno.	81.5%	103.3%	76.71	Completed						
	Joelton Middle	1	Addition and Reno.	68.3%	71.4%	85.53	Completed						
157	John Overton High	2	Addition and Reno.	106.6%	112.5%	76.91	In Progress						
	Julia Green Elementary	8	Addition and Reno.	91.4%	90.6%	83.60	Completed						
	Madison Middle	3	Addition	62.6%	67.5%	81.90	Completed						
	Maplewood High Renovation/St. Thomas Health Clinic	3	Renovation	69.0%	77.5%	75.24	Completed						
	Martin Luther King Jr. Magnet High	5	Addition and Reno.	81.7%	99.6%	72.35	In Progress						
	McMurray Middle	2	Renovation	98.5%	98.9%	65.23	In Progress						
	Nashville School of Arts Design Only	5	Design	85.2%	100.6%	78.48	In Progress						
	Nashville School of the Arts	5	Land	85.2%	100.6%	78.48	In Progress						
	Norman Binkley Elementary	7	Addition and Reno.	65.7%	73.1%	84.22	Completed						
	Pennington Elementary Renovation	4	Renovation	90.9%	90.5%	77.65	In Progress						
	Rose Park Middle	5	Renovation	87.1%	102.0%	88.87	Completed						
	Rosebank Elementary	5	Renovation	48.9%	55.8%	92.75	In Progress		1		 		
	Smith Springs Elementary		New (800)	73.8%	78.9%	99.84	Completed						
	Stratford STEM Magnet	5	Addition and Reno.	82.1%	88.4%	84.01	Completed						
	Tusculum Elementary	2	Replace (800)	104.2%	106.4%	100.00	Completed		1		 		
172	Waverly Belmont Elementary	8	Addition and Reno.	85.6%	98.4%	85.06	Completed		<u> </u>		<u> </u>		
-	Leased Facilities												
		4	Denovatio-			01.40	T		T T		T T		\$26,330,000
	Brick Church Middle (LEAD) Baxter ALC (Liberty Collegiate Academy)	1	Renovation			81.12 62.54							\$26,330,000
	Cameron College Prep (LEAD)	5	Renovation Renovation			81.37			1		1		\$12,890,000
	Dalewood (East End)	5		 		81.37							\$36,850,000
	Dalewood (East End) Kirkpatrick Elementary (KIPP)	5	Renovation	 		88.85							\$16,510,000
1//	Minipatrion Elementary (MPP)	5	Renovation			02.00			1		i	l	φ10,510,000

	MNPS Project	School Board District	Project Type	Current Capacity Utilization	5 Yr. Capacity Utilization	Combined Condition Score	(1) Fiscal Year 2018-2019	(2) Fiscal Year 2019-2020	(3) Fiscal Year 2020-2021	(4) Fiscal Year 2021-2022	(5) Fiscal Year 2022-2023	(6) Fiscal Year 2023-2024	Years 7-10 2024-2028
_	McCann (Nashville Prep)	1	Renovation			66.57							\$12,370,000
-	Neelys Bend Middle (LEAD)	3	Renovation			73.62							\$31,600,000
-	Old Brick Church (Nash. Acad. of Computer Science)	1	Renovation			58.27							\$10,830,000
181	Old Hickman (Spectrum) Ironwood	7	Renovation			56.65							\$10,260,000
	Leased Facilities												\$189,520,000
	District Wide Projects	_	_	_	-	_	_	_	_	_	_	_	
	Office of School Improvement Small Projects		Office of School Impr	ovement			\$2,155,000						
	Music Makes Us Space Improvements		Music Space Upgrad		ditions		\$3,500,000						
	Central Services Furniture & Equipment		Central Services	oo ana ma	aitiono		\$330,000						
	Upgrade Sound Systems All Stadiums and Gyms		Support Services				\$600,000						
	School Safety and Security		Safety and Security				\$424.680	\$181,580	\$181,580	\$181,580	\$181,580	\$181,580	\$726.320
	Regional Bus Parking Terminals		Transportation				\$435,000	\$1,765,000	\$475,000	\$1,928,000	\$519,000	\$2,105,000	\$2,866,000
	Bus and Fleet Vehicle Replacement		Transportation				\$4,116,667	\$5,301,917	\$5,540,503	\$5,789,826	\$6,050,368	\$6,322,635	\$28,266,666
	Athletic Facility Upgrade		Maintenance				\$568,586	\$100,000	\$150,000	\$175,000	\$125,000	\$150,000	\$145,000
-	School Site Improvements		Maintenance				\$1,297,925	\$286,000	\$150,000	\$175,000	\$145,000	\$135,000	\$125,000
	Electrical Upgrades		Maintenance				\$13,360,496	\$4,052,500	\$3,174,500	\$1,013,000	\$971,500	\$675,000	\$875,000
-	Plumbing Upgrades		Maintenance				\$1,987,000	\$1,540,000	\$450.000	\$350.000	\$425.000	\$400,000	\$500.000
_	HVAC Upgrades		Maintenance				\$50,603,700	\$20,357,300	\$11,538,000	\$11,950,000	\$13,022,900	\$13,434,800	\$2,800,000
	Interior Building Improvements		Maintenance				\$4,035,129	\$1,068,288	\$1,421,785	\$1,065,000	\$349,840	\$294,675	\$250,000
-	Exterior Building Improvements		Maintenance				\$7,145,000	\$2,350,000	\$3,360,000	\$815,000	\$750,000	\$930,000	\$650,000
	Roof Repair/Replacement		Maintenance				\$3,005,000	\$4,755,000	\$4,785,000	\$4,900,000	\$13,100,000	\$59,600,000	\$37,750,000
	Paving Upgrades		Maintenance				\$2,555,325	\$725,000	\$417,300	\$400,000	\$400,000	\$2,415,000	\$975,000
-	Environmental Remediation		Maintenance				\$200,000	\$250,000	\$200,000	\$225,000	\$275,000	\$200,000	\$200,000
	Facility Infrastructure Improvement Projects		Technology				\$8,460,860	\$5,331,556	\$4,027,231	\$4,011,206	\$4,722,276	\$5,184,214	\$20,028,037
	Personal Computing Replacement Projects		Technology				\$7,255,107	\$7,319,226	\$7,374,701	\$7,430,749	\$7,842,170	\$7,906,921	\$32,599,813
201	Infrastructure Replacement / Projects		Technology				\$8,374,286	\$8,542,609	\$8,712,607	\$8,884,280	\$9,057,627	\$9,232,650	\$37,333,403
	Central Office Space Upgrades		Construction				\$1,500,000	ψ0,542,003	ψ0,7 12,007	ψ0,004,200	ψ5,057,027	ψ3,232,030	ψ01,000,400
	ADA Compliance		Construction				\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
	Casework, Furniture, Lab Upgrades		Construction				\$1,200,000	\$1,200,000	\$1,000,000	\$1,200,000	\$1,200,000	\$1,000,000	\$3,600,000
	Security Vestibules		Construction				\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$1,200,000
	Emergency Construction and Contingency		Construction				\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$12,000,000
-	Football Field Restorations		Construction				\$300,000	\$300.000	\$300.000	\$300,000	\$300,000	\$300,000	\$1,500,000
-	Pre-K and K-4 Playgrounds		Construction				\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$1,125,000
-	Auditorium Seating and Carpet Upgrades		Construction				\$550,000	\$510,000	\$400,000	ψ575,000	ψ370,000	ψ57 5,000	ψ1,120,000
-	Parking Expansions at various schools		Construction				\$500,000	ψο 10,000	ψ+00,000				
	Waverly-Belmont Elementary School Parking		Construction				\$700,000						
	Operations Building Office Renovation		Construction				\$500,000						
-	Auditorium Lighting Upgrades		Construction				\$1,000,000	\$600.000	\$400.000	\$400.000			
-	District Wide Projects		Construction				\$132,434,762	\$72,310,976	\$60,033,207	\$56,968,641	\$65,212,261	\$116,442,475	\$189,515,239
	******						,	. ,,	, , - 2 -	, ,]	, ,	,,	
	Grand Total						\$348,824,762	\$332,840,976	\$333,513,207	\$281,828,641	\$320,752,261	\$380,292,475	\$1,778,855,239
	2018-2028 Grand Total												\$3,776,907,561

School Additions, New Buildings, Renovations, Repla	cements and Sports Facilities		
Cane Ridge Cluster Middle Land		\$	1,310,000
Glenn Elementary/Murrell Conversion		\$	520,000
Goodlettsville Elementary Renovation		\$	15,090,000
Haywood Elementary Renovation		\$	21,760,000
New Hillwood High School		\$	94,600,000
J E Moss Elementary Addition/Partial Renovation		\$	9,690,000
Lakeview Elementary Renovation		\$	21,580,000
Maplewood High School Track & Stadium		\$	1,830,000
Percy Priest Elementary Addition/Full Renovation		\$	20,250,000
Robert Lillard Elementary Renovation		\$	17,970,000
Thomas Edison Elementary Addition		\$	9,670,000
Westmeade Elementary Design Fees Only		\$	2,120,000
	Sub Total	\$	216,390,000
District Wide Duciests			
District Wide Projects Office of School Improvement Small Projects		\$	2,155,000
Music Makes Us Space Improvements		э \$	3,500,000
Central Services Furniture & Equipment		φ \$	330,000
• •			600,000
Upgrade Sound Systems All Stadiums and Gyms School Safety and Security		\$	424,680
· · · · · · · · · · · · · · · · · · ·		\$	
Regional Bus Parking Terminals		\$	435,000
Bus and Fleet Vehicle Replacement		\$	4,116,667
Athletic Facility Upgrade		\$	568,586
School Site Improvements		\$	1,297,925
Electrical Upgrades		\$	13,360,496
Plumbing Upgrades		\$	1,987,000
HVAC Upgrades		\$	50,603,700
Interior Building Improvements		\$	4,035,129
Exterior Building Improvements		\$	7,145,000
Roof Repair/Replacement		\$	3,005,000
Paving Upgrades		\$	2,555,325
Environmental Remediation		\$	200,000
Facility Infrastructure Improvement Projects		\$	8,460,860
Personal Computing Replacement Projects		\$	7,255,107
Infrastructure Replacement / Projects		\$	8,374,286
Central Office Space Upgrades		\$	1,500,000
ADA Compliance		\$	1,000,000
Casework, Furniture, Lab Upgrades		\$	1,200,000
Security Vestibules		\$	400,000
Emergency Construction and Contingency		\$	4,000,000
Football Field Restorations		\$	300,000
Pre-K and K-4 Playgrounds		\$	375,000
Auditorium Seating and Carpet Upgrades		\$	550,000
Parking Expansions at various schools		\$	500,000
Waverly-Belmont Elementary School Parking		\$	700,000
Operations Building Office Renovation		\$	500,000
Auditorium Lighting Upgrades	Cub Total	\$	1,000,000
	Sub Total	\$	132,434,762
	Capital Budget Request:	\$	348,824,762

Smithson Craighead

Recommendation update November 28, 2017



Smithson Craighead Academy Renewal

At the August 8th 2017 board meeting, the Office of Charter Schools presented a recommendation that a 10 year charter renewal application from Smithson Craighead Academy be denied.

The board requested time to review the school's 2017 state testing results, past performance measures, and instructional assessment results prior to voting.

The purpose of this presentation is to provide requested information to the board in order for an informed decision to be made.

Smithson Craighead Academy Renewal

Summary

- Consistent and sustained history of poor academic performance.
- Financial audits reflect exceptions through all but one year.
- Support has been offered throughout the tenure of the school.
- Significant turnover in leadership positions and the board.
- No clear plan presented in the renewal application for addressing deficiencies in academics or finances.
- Charter renewal policy clearly states schools consistently rated as "Review" or "Target" on the Academic Performance Framework throughout the life of their contract will not be considered for renewal.

Areas Reported on Today

2017 Academic Performance
Academic Performance Historical Profile
Instructional Assessment Results
School Budget Update
Enrollment
Student Choice Options

- Received a 2017 notification of performing in the bottom 10% of schools in the State of Tennessee.
- The school has a state revised percentile rank of 6.8% and a 15.5% overall success rate.
- Smithson Craighead was already on academic probation due to low student academic performance.

Academic Performance-ELA Smithson Craighead Academy

2016-2017 State Assessment Data

Subject	SubGroup	Grade	Below	Approaching	On Track	Mastered
ELA	All Students	3-5	38.60%	50.60%	10.80%	0.00%
ELA	American Indian or Alaskan	3-5				
ELA	Black or African American	3-5	41.70%	47.90%	10.40%	0.00%
ELA	Black/Hispanic/ Native American	3-5	40.50%	48.10%	11.40%	0.00%
ELA	Economically Disadvantaged	3-5	48.30%	44.60%	7.10%	0.00%
ELA	English Language Learners	3-5	48.00%	44.00%	8.00%	0.00%
ELA	Hispanic	3-5	36.70%	48.40%	12.90%	0.00%
ELA	Students with Disabilities	3-5	75%	25.00%	0.00%	0.00%

89.2% not on track - 10.8% on track - 0% mastered



Academic Performance-MathSmithson Craighead Academy

2016-2017 State Assessment Data

Subject	SubGroup	Grade	Below	Approaching	On Track	Mastered
Math	All Students	3-5	30.10%	55.40%	14.50%	0.00%
Math	American Indian or Alaskan	3-5				
Math	Black or African American	3-5	36.20%	55.30%	8.50%	0.00%
Math	Black/Hispanic/ Native American	3-5	29.10%	57.00%	13.90%	0.00%
Math	Economically Disadvantaged	3-5	33.90%	53.60%	12.50%	0.00%
Math	English Language Learners	3-5	24.00%	64.00%	12.00%	0.00%
Math	Hispanic	3-5	18.70%	59.40%	21.90%	0.00%
Math	Students with Disabilities	3-5	75%	25.00%	0.00%	0.00%

85.5% not on track - 14.5% on track - 0% mastered



Academic Performance-ScienceSmithson Craighead Academy

2016-2017 State Assessment Data

Subject	SubGroup	Grade	Below	Approaching	On Track	Mastered
Science	All Students	3-5	30.60%	48.20%	21.20%	0.00%
Science	American Indian or Alaskan	3-5				
Science	Black or African American	3-5	34.70%	44.90%	20.40%	0.00%
Science	Black/Hispanic/ Native American	3-5	32.10%	48.10%	19.80%	0.00%
Science	Economically Disadvantaged	3-5	33.90%	42.90%	23.20%	0.00%
Science	English Language Learners	3-5	34.80%	56.50%	8.70%	0.00%
Science	Hispanic	3-5	28.10%	53.10%	18.80%	0.00%
Science	Students with Disabilities	3-5	50%	41.70%	8.30%	0.00%

78.8% not on track - 21.2% on track - 0% mastered



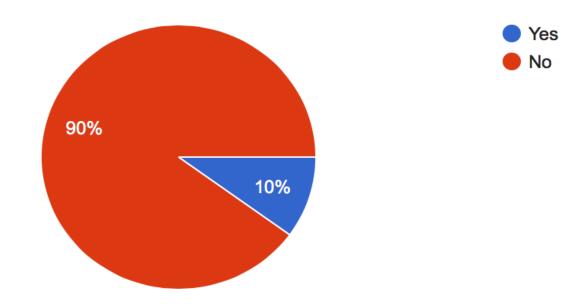
Academic Performance Historical Profile

Percent of Students Scoring Proficient or Advanced										
*Indicates a change in assessment										
All	2006-2007	2007-2008	2008-2009	2009-2010	*2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	*2016-2017
Mathematics	65%	77%	73%	71%	28%	30%	20%	21%	46%	15%
Reading/Language Arts	68%	82%	79%	87%	28%	26%	29%	38%	38%	12%
African-American	2006-2007	2007-2008	2008-2009	2009-2010	*2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	*2016-2017
Mathematics	66%	76%	72%	71%	29%	29%	20%	21%	46%	8%
Reading/Language Arts	69%	82%	78%	87%	29%	25%	27%	38%	39%	11%
Hispanic/Latino	2006-2007	2007-2008	2008-2009	2009-2010	*2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	*2016-2017
Mathematics										24%
Reading/Language Arts		Under	10 stu	dents -	- no tes	sting d	ata			15%
Economically Disadvantaged	2006-2007	2007-2008	2008-2009	2009-2010	*2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	*2016-2017
Mathematics	64%	76%	73%	71%	27%	30%	21%	20%	44%	13%
Reading/Language Arts	65%	80%	78%	87%	27%	26%	28%	39%	39%	8%
Students with Disabilities	2006-2007	2007-2008	2008-2009	2009-2010	*2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	*2016-2017
Mathematics	Under 1	0 studen	ts —	46%				13%	61%	
Reading/Language Arts	no testi	ng data		64%			17%	19%	39%	

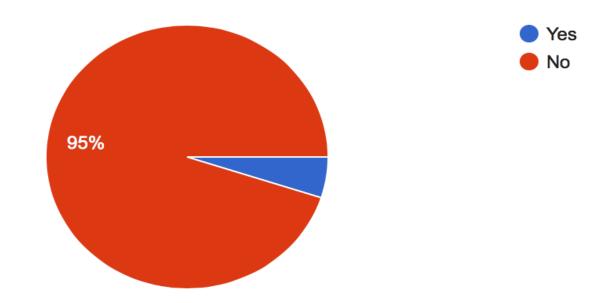
In 2010 the state assessment changed significantly from the previous years which accounts for the drastic change in scores. There were new rigorous assessments and new standards introduced.



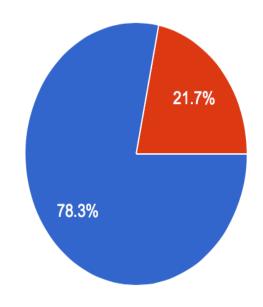
Student was able to articulate what was being learned.



Student was able to articulate why it was being learned.

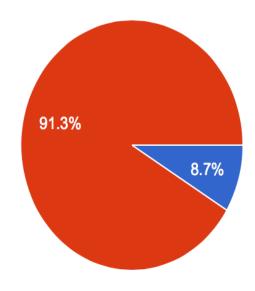


Was the classroom more teacher or student-centered?



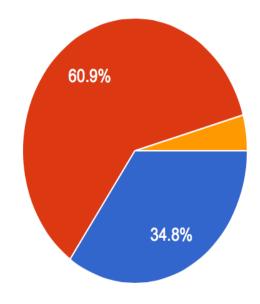
- Teacher-Centered the teacher is the locus of thought, authority, questioning, talking
- About even
- Student-Centered students are coconstructing knowledge collaboratively, taking ownership of their learning

What was the overall level of student engagement?



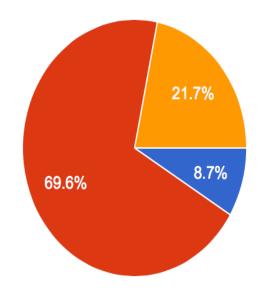
- not engaged students are not paying attention, behavior is an issue, and/or are off-task
- compliant students are passively doing what they are asked to do, but are not enthusiastic or genuine in their engagement
- authentically engaged students are excited about learning, showing genuine inquiry, and actively learning

Sociocultural Norms:



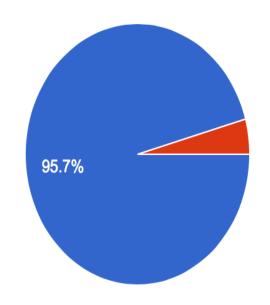
- There is a positive working dynamic between teacher and students and between students.
- Teacher-student and/or studentstudent interactions are neutral.
- Teacher-student and/or studentstudent interactions are poor and/or inconsistent.

Physical Appearance:



- The classroom is cheerful, welcoming, organized for learning.
- The physical appearance of the classroom is acceptable.
- The classroom is messy, dysfunctional, chaotic, unorganized.

Overall level of rigor/cognitive demand.



- Low tasks/texts/activities are not academically rigorous or challenging for students (e.g., procedural, low level on Bloom's/Webb's)
- Medium
- High tasks/texts/activities are academically rigorous or provide students the opportunity to struggle (e.g. high on Bloom's/Webb's)

Strengths

- Accommodations were made for students that needed them.
- Students were given a task to do when they completed the assessment so other students could finish in silence.
- Child Find is fostered in accordance with IDEA
- Bi-Weekly progress monitoring of SWD is reportedly being done.

Challenges

- Instruction did not appear to be rooted in specific standards.
- Many assessments were simply worksheets.
- Math instructional methods do not allow students to determine methodology
- Unclear how students are progress monitored for tiers 2 and 3 interventions.
- Interventions not currently provided for mathematics.

Instructional Assessment Results

Overall Findings:

- Teachers were not using the most recent set of TN State Standards.
- Lessons were disjointed and incoherent
- There was an overall lack of rigor.
- Students were overall compliant in their approach to learning as largely passive.

School Budget Update

Fiscal stability:

- The school is not maintaining net liquid assets of at least five percent of annual operating costs.
- The school is running a deficit of approximately \$100,000 per year.
- The last financial audit found there to be a number of exceptions.
- At the current rate of expenditures to income, the school is projected to run out of money to operate by February of 2018.

Enrollment

- Enrollment has been declining over the past 6 years with the exception of 2014-2015
- The office of student assignment advised the Charter Office of several calls from parents from Smithson Craighead requesting information about school options for next school year.
- Smithson Craighead is designed to operate with a minimum of 200 students in order to be financially viable.

- 2012-2013 251 students 2015-2016 231 students
- 2013-2014 249 students -2016-2017 195 students
- 2014-2015 263 students -2017-2018 189 students

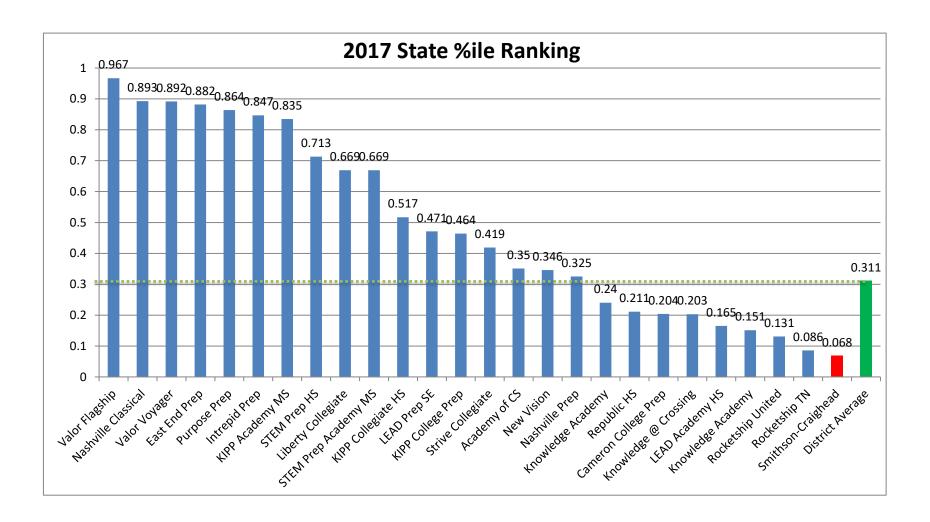


Four Renewal Questions

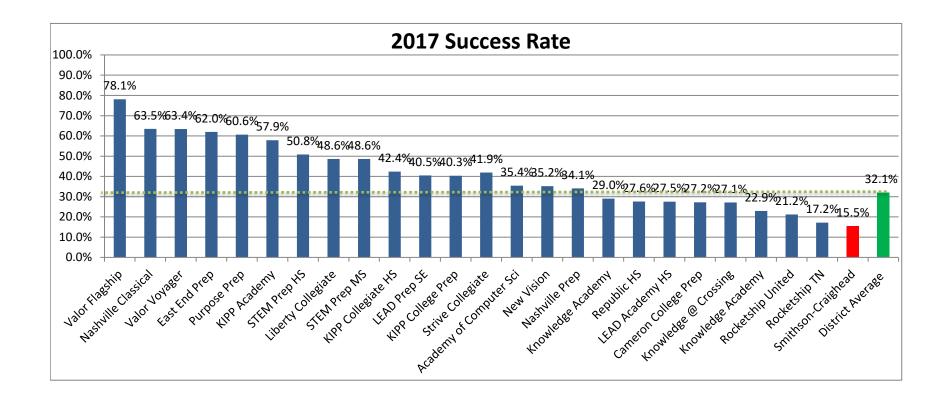
- Is the school an academic success?
 Does not meet standard
- Is the school an effective, viable organization?
 Does not meet standard
- 3. Is the school fiscally sound?

 Does not meet standard
- 4. Is the renewal plan for the next 10 year charter period reasonable, feasible, and achievable?

 Does not meet standard



School Name	Success Rate
Valor Flagship	96.7%
Nashville Classical	89.3%
Valor Voyager	89.2%
East End Prep	88.2%
Purpose Prep	86.4%
Intrepid Prep	84.7%
KIPP Academy MS	83.5%
STEM Prep HS	71.3%
Liberty Collegiate	66.9%
STEM Prep Academy MS	66.9%
KIPP Collegiate HS	51.7%
LEAD Prep SE	47.1%
KIPP College Prep	46.4%
Strive Collegiate	41.9%
Academy of CS	35.0%
New Vision	34.6%
Nashville Prep	32.5%
Knowledge Academy	24.0%
Republic HS	21.1%
Cameron College Prep	20.4%
Knowledge @ Crossing	20.3%
LEAD Academy HS	16.5%
Knowledge Academy	15.1%
Rocketship United	13.1%
Rocketship TN	8.6%
Smithson-Craighead	6.8%
District Average	31.1%



School Name	Success Rate
Valor Flagship	96.7%
Nashville Classical	89.3%
Valor Voyager	89.2%
East End Prep	88.2%
Purpose Prep	86.4%
Intrepid Prep	84.7%
KIPP Academy MS	83.5%
STEM Prep HS	71.3%
Liberty Collegiate	66.9%
STEM Prep Academy MS	66.9%
KIPP Collegiate HS	51.7%
LEAD Prep SE	47.1%
KIPP College Prep	46.4%
Strive Collegiate	41.9%
Academy of CS	35.0%
New Vision	34.6%
Nashville Prep	32.5%
Knowledge Academy	24.0%
Republic HS	21.1%
Cameron College Prep	20.4%
Knowledge @ Crossing	20.3%
LEAD Academy HS	16.5%
Knowledge Academy	15.1%
Rocketship United	13.1%
Rocketship TN	8.6%
Smithson-Craighead	6.8%
District Average	31.1%

MNPS Fall 2017 School Climate Survey Results

January 23, 2018



Research on School Climate and Academic Achievement

A 2017 review of 78 research studies regarding the relationship between school climate and student academic achievement Berkowitz, Moore, Astor and Benbenishty concluded the following:

This review demonstrates that a positive school climate contributes to higher academic achievement and decreases the negative influence of poor SES background characteristics and other risk factors on academic achievement.

Scheduled Measures (Faculty and Staff)

Fall Survey Scales

Educating All Students

Family Relationships

Student Mindset

Resources

School Climate-General

Leadership Relationships

School Leadership

Spring Survey Scales

Feedback and Coaching

Staff-Leadership Relationships

Professional Learning

Safety/Discipline

School Leadership

Teaching Efficacy

All Faculty/Staff

Half of Faculty/Staff

Half of Faculty/Staff



Scheduled Measures (Students)

Fall Survey Scales
Academic Press
School Engagement
School Safety
Student Voice
Trust and Caring Environment
TBD Fall 2018 (NIJ)
TBD Fall 2018 (NIJ)

Spring Survey Scales
Classroom Management
Connectedness
Equity
Student-Teacher Relationships
TBD Fall 2018 (NIJ)
TBD Fall 2018 (NIJ)
ents
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All Students

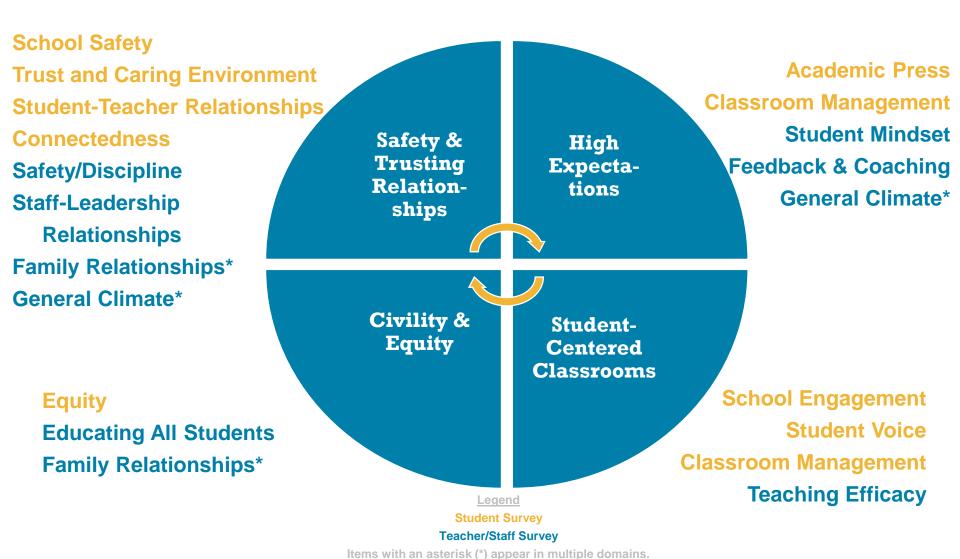
Half of Students

Half of Students

Current Processes and Plans

- Mapping climate topics (scales) to strategic framework and determine what is missing or duplicative
- Partner with Vanderbilt (Maury Nation and David Diehl) to identify "power scales"
- Find a limited number of research-based initiatives to support schools that are struggling
- Share practices of schools that are excelling

Mapping (Early Draft)





Classroom-Based Staff Overall Favorability

Topic Description	Favorability	National Percentile Range
Educating All Students	79%	40 th – 59 th
Family Relationships	62%	
Resources	39%	40 th – 59 th
School Climate	80%	
School Leadership	60%	40 th – 59 th
Staff-Leadership Relationships	70%	$40^{th} - 59^{th}$
Student Mindset	76%	$40^{th} - 59^{th}$

Note: Results based upon 5,367 responses.



Classroom-Based Staff Survey: School Climate

Question	Favorability
This school consistently has high expectations for student behavior with strict and fair discipline.	63%
Students consistently feel comfortable seeking help from teachers and other staff members for both academic and personal concerns.	86%
Teachers and other staff members consistently show respect, warmth, and concern for students.	87%
This school consistently has high academic expectations for students.	82%



Non-Classroom-Based Staff Overall Favorability

Topic Description	Favorability	National Percentile Range
Resources	51%	60 th – 79 th
School Climate	78%	
School Leadership	69%	$20^{th} - 39^{th}$
Staff-Leadership Relationships	75%	$40^{th} - 59^{th}$

Note: Results based upon 656 responses.



Student Overall Favorability

Topic Description	Favorability	National Percentile Range
Academic Press	77%	NA
School Engagement	43%	20 th - 39 th
School Safety	47%	NA
Student Voice	49%	NA
Trust and Caring Environment	46%	NA

Note: Results based upon 37,569 responses.



Student Survey: School Engagement

Question	Favorability
How excited are you about going to your classes?	38%
In your classes, how excited are you to participate?	40%
When you are not in school, how often do you talk about ideas from your classes?	21%
How focused are you on the activities in your classes?	67%
How interested are you in your classes?	48%



Questions?



MNPS Fall 2017 School Climate Survey Results

A 2017 review of 78 research studies regarding the relationship between school climate and student academic achievement Berkowitz, Moore, Astor and Benbenishty concluded the following:

This review demonstrates that a positive school climate contributes to higher academic achievement and decreases the negative influence of poor SES background characteristics and other risk factors on academic achievement.

MNPS School Climate Survey Findings:

- The most favorable responses from both teachers and other school staff pertained to the scale *school climate*.
- Teachers had high favorability for educating all students or readiness to address issues of diversity.
- The least favorable responses among school staff were to questions pertaining to school resources.
- MNPS teacher responses were comparable to the national average for all scales with comparison data.
- Student responses were most favorable for *academic press*.
- School engagement reported by students was a little below the national average.

Teacher/Classroom-Based Staff Overall Favorability

Topic Description	Favorability	National Percentile Range
Educating All Students	79%	$40^{th} - 59^{th}$
Family Relationships	62%	
Resources	39%	$40^{th} - 59^{th}$
School Climate	80%	
School Leadership	60%	$40^{th} - 59^{th}$
Staff-Leadership Relationships	70%	$40^{th} - 59^{th}$
Student Mindset	76%	$40^{th} - 59^{th}$

Teacher Survey: School Climate Questions (Relative Strength)

Question	Favorability
This school consistently has high expectations for student behavior with strict and fair discipline.	63%
Students consistently feel comfortable seeking help from teachers and other staff members for both academic and personal concerns.	86%
Teachers and other staff members consistently show respect, warmth, and concern for students.	87%
This school consistently has high academic expectations for students.	82%

Teacher Survey: Resources Questions (Opportunity)

Question	Favorability
Quality of resources at school needs to improve	36%
Students have to wait to get help from an adult	52%
Learning spaces feel crowded	51%
School's technology needs to be updated	39%
School's facilities need repairs	30%
Difficult for students to get extra support they need	63%
Teacher spends own money on classroom	13%
Important to hire more specialists to help students	20%
Additional resources needed to support learning	42%
School struggles due to lack of resources	44%

Non-Classroom-Based Staff Overall Favorability

Topic Description	Favorability	National Percentile Range
Resources	51%	60 th - 79 th
School Climate	78%	
School Leadership	69%	20 th - 39 th
Staff-Leadership Relationships	75%	40 th – 59 th

Student Overall Favorability

Topic Description	Favorability	National Percentile Range
Academic Press	77%	NA
School Engagement	43%	20 th - 39 th
School Safety	47%	NA
Student Voice	49%	NA
Trust and Caring Environment	46%	NA

Student Survey: Academic Press Questions (Relative Strength)

Question	Favorability
My teachers expect me to work hard.	84%
My teachers really want me to learn a lot.	83%
My teachers expect a lot from students.	75%
My teachers do not really care how much I learn.	74%
My teachers expect me to attend college.	71%

Student Survey: School Engagement Questions (Opportunity)

Question	Favorability
How excited are you about going to your classes?	38%
In your classes, how excited are you to participate?	40%
When you are not in school, how often do you talk about ideas from your classes?	21%
How focused are you on the activities in your classes?	67%
How interested are you in your classes?	48%

Student Survey: School Safety Questions (Opportunity)

Question	Favorability
I feel safe outside around school.	58%
I feel safe in the hallways and bathrooms of the school.	59%
I feel safe in my classroom.	77%
Most students in my school treat each other with respect.	30%
Students at my school are bullied.	33%
Students at my school are teased, picked on, made fun of, or called names.	27%

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
A. Z. Kelley ES	2	170	168	98.8%	44	22.6%	30.4%	34	40.5%	170	100.0%	51	21.8%	43.0%	70	65.7%
	3	144	142	98.6%	47	31.0%	31.7%	49	50.7%	139	96.5%	40	30.2%	35.9%	68	69.6%
	4	153	151	98.7%	46	24.5%	29.8%	44	47.8%	148	96.7%	38	25.0%	21.6%	31	35.0%
	Total	467	461	98.7%	44	25.8%	30.5%	41	46.0%	457	97.9%	43	25.4%	33.9%	55	57.1%
Alex Green ES	2	41	37	90.2%	37	29.7%	29.7%	34	32.4%	36	87.8%	42	33.3%	25.0%	40	41.7%
	3	61	61	100.0%	23	47.5%	18.1%	43	46.7%	61	100.0%	22	49.2%	9.8%	46	50.0%
	4	55	55	100.0%	26	40.0%	16.4%	51	52.8%	54	98.2%	23	48.1%	7.5%	35	39.6%
	Total	157	153	97.5%	26	40.5%	20.3%	42	45.3%	151	96.2%	26	45.0%	12.5%	39	44.3%
Amqui ES	2	94	93	98.9%	27	38.7%	17.3%	49	51.9%	90	95.7%	31	35.6%	20.0%	56	59.5%
	3	105	102	97.1%	18	58.8%	5.9%	57	55.6%	101	96.2%	24	45.5%	10.9%	90	80.2%
	4	101	94	93.1%	23	47.9%	17.0%	82	71.2%	100	99.0%	19	51.0%	8.0%	68	65.1%
	Total	300	289	96.3%	21	48.8%	13.2%	59	59.2%	291	97.0%	24	44.3%	12.7%	71	68.5%
Andrew Jackson ES	2	110	109	99.1%	57	13.8%	46.8%	34	43.1%	108	98.2%	54	24.1%	44.5%	55	56.2%
ES	3	93	93	100.0%	52	16.1%	41.9%	48	51.1%	93	100.0%	40	19.4%	32.3%	38	39.8%
	4	104	99	95.2%	62	12.1%	52.6%	48	54.0%	98	94.2%	49	18.4%	30.6%	34	40.4%
	Total	307	301	98.0%	57	14.0%	47.2%	46	49.0%	299	97.4%	49	20.7%	36.1%	41	46.0%
Antioch MS	5	243	224	92.2%	21	48.7%	16.5%	24	33.3%	222	91.4%	14	61.3%	7.7%	26	28.1%
	6	200	184	92.0%	14	57.6%	8.2%	26	34.6%	185	92.5%	16	57.3%	4.3%	41	46.1%
	7	170	130	76.5%	14	58.5%	12.4%	33	41.1%	158	92.9%	15	60.8%	11.4%	50	54.3%
	8	167	165	98.8%	33	34.5%	24.9%	62	61.8%	146	87.4%	26	42.5%	17.8%	54	56.0%
A = -II - MO	Total	780	703	90.1%	21	49.5%	15.5%	36	42.0%	711	91.2%	17	56.3%	9.8%	39	44.4%
Apollo MS	5	224	212	94.6%	23	46.2%	17.9%	37	42.9%	215	96.0%	18	53.5%	11.6%	34	39.9%
	6	226	219	96.9%	33	39.7%	22.4%	59	58.1%	221	97.8%	21	49.3%	9.9%	46	50.2%
	7	175	158	90.3%	34	37.3%	22.2%	36	40.9%	171	97.7%	20	51.5%	11.7%	55	59.1%
	8	206	203	98.5%	43	25.6%	34.9%	71	68.3%	202	98.1%	28	37.1%	17.8%	67 50	63.1%
Bellevue MS	Total 5	831	792	95.3%	34	37.4%	24.4%	51 34	53.3%	809	97.4%	22	47.8%	12.7%		52.7%
believue ivis	_	170	167	98.2%	42	29.3%	35.4%		42.0%	167	98.2%	33	33.5%	27.0%	35	40.0%
	6 7	178 147	165 134	92.7% 91.2%	51 56	24.2% 17.2%	40.6% 43.3%	50 36	52.8% 41.6%	170 133	95.5% 90.5%	35 42	30.6%	20.6% 31.6%	50 25	53.6% 40.2%
	8	147	134	91.2%	35	38.6%	43.3% 28.8%	36 22	41.6% 31.8%	136	90.5% 96.5%	34	25.6% 31.6%	26.5%	25 45	40.2% 49.6%
	Total	636	598	93.6% 94.0%	35 46	38.6% 27.3%	28.8% 37.1%	36	43.0%	606	96.5% 95.3%	34 35	30.5%	26.5% 26.1%	45 40	49.6% 46.0%
Bellshire ES	2 2	66	62	93.9%	26	45.2%	9.7%	17	19.0%	62	93.9%	28	38.7%	14.6%	37	37.9%
201011110 20	3	62	62 62	100.0%	24	41.9%	9.7 % 6.5%	37	43.1%	61	98.4%	14	62.3%	3.2%	41	37.9% 45.6%
	4	81	75	92.6%	17	54.7%	9.3%	24	32.9%	75	92.6%	13	62.7%	5.3%	21	24.7%
	Total	209	199	95.2%	22	47.7%	9.5% 8.5%	2 4 26	31.7%	75 198	94.7%	18	55.1%	7.6%	32	35.1%
	ı Ulai	209	133	33.270	44	41.170	0.5%	20	31.170	190	34.770	10	JJ. 170	1.0%	JZ	JJ. 170

			Reading Mathematics % by Quintile(s) Fall-Winter Growth % by Quintile(s) Fall-Winter Growth													
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Buena Vista ES	2	62	62	100.0%	20	50.0%	16.1%	14	29.3%	62	100.0%	28	41.9%	21.0%	36	41.4%
	3	46	45	97.8%	18	53.3%	8.8%	32	36.4%	46	100.0%	19	52.2%	10.9%	39	46.7%
	4	42	41	97.6%	12	53.7%	4.9%	32	30.0%	40	95.2%	11	67.5%	0.0%	33	33.3%
	Total	150	148	98.7%	19	52.0%	10.8%	27	31.7%	148	98.7%	20	52.0%	12.2%	36	40.8%
Caldwell ES	2	37	37	100.0%	25	37.8%	18.9%	66	65.7%	37	100.0%	24	45.9%	10.8%	51	52.9%
	3	57	57	100.0%	15	54.4%	8.8%	16	31.6%	57	100.0%	17	52.6%	15.8%	25	42.1%
	4	55	55	100.0%	11	63.6%	7.3%	29	39.2%	55	100.0%	13	69.1%	1.8%	20	26.0%
	Total	149	149	100.0%	19	53.7%	10.7%	40	42.7%	149	100.0%	14	57.0%	9.4%	28	39.0%
Cane Ridge ES	2	213	203	95.3%	34	36.0%	27.1%	33	35.1%	202	94.8%	37	33.7%	31.2%	50	54.9%
	3	200	190	95.0%	26	43.2%	21.1%	26	35.1%	194	97.0%	34	29.9%	22.7%	51	53.8%
	4	201	191	95.0%	29	43.5%	22.0%	38	45.5%	197	98.0%	22	46.7%	16.8%	33	41.7%
	Total	614	584	95.1%	30	40.8%	23.5%	31	38.4%	593	96.6%	31	36.8%	23.6%	46	50.2%
Carter-Lawrence	2	56	56	100.0%	51	30.4%	39.2%	32	39.3%	56	100.0%	49	28.6%	37.5%	56	55.4%
ES	3	59	59	100.0%	23	42.4%	23.7%	27	29.3%	59	100.0%	20	50.8%	20.4%	44	47.5%
	4	62	62	100.0%	42	29.0%	30.7%	24	32.2%	62	100.0%	26	33.9%	14.5%	26	28.3%
	Total	177	177	100.0%	37	33.9%	31.0%	28	33.5%	177	100.0%	31	37.9%	23.7%	37	43.4%
Chadwell ES	2	67	65	97.0%	37	35.4%	29.2%	40	48.4%	63	94.0%	29	39.7%	22.3%	60	62.1%
	3	71	69	97.2%	25	43.5%	20.3%	20	35.3%	71	100.0%	22	49.3%	22.5%	62	58.0%
	4	57	55	96.5%	33	40.0%	16.4%	29	30.9%	56	98.2%	26	46.4%	16.1%	39	41.8%
	Total	195	189	96.9%	33	39.7%	22.2%	30	38.4%	190	97.4%	27	45.3%	20.5%	55	54.4%
Charlotte Park	2	91	90	98.9%	23	44.4%	11.1%	50	52.9%	90	98.9%	23	48.9%	11.1%	66	64.7%
ES	3	59	58	98.3%	36	32.8%	18.9%	60	61.1%	58	98.3%	42	34.5%	18.9%	65	66.0%
	4	91	90	98.9%	25	47.8%	15.6%	57	57.8%	90	98.9%	22	48.9%	11.1%	53	61.1%
	Total	241	238	98.8%	27	42.9%	14.7%	56	56.8%	238	98.8%	26	45.4%	13.0%	64	63.6%
Cockrill ES	2	70	70	100.0%	27	38.6%	20.0%	42	44.9%	70	100.0%	24	48.6%	18.5%	38	49.3%
	3	59	59	100.0%	23	44.1%	17.0%	36	46.6%	59	100.0%	29	44.1%	13.6%	50	51.7%
	4	56	56	100.0%	23	50.0%	17.9%	38	35.2%	56	100.0%	22	46.4%	8.9%	47	51.9%
	Total	185	185	100.0%	25	43.8%	18.4%	38	42.5%	185	100.0%	24	46.5%	14.0%	46	50.8%
Cole ES	2	131	131	100.0%	27	40.5%	12.2%	39	47.2%	131	100.0%	27	32.8%	19.1%	55	57.9%
	3	136	135	99.3%	27	37.8%	20.0%	36	43.5%	135	99.3%	29	39.3%	18.5%	51	55.7%
	4	161	155	96.3%	31	40.6%	19.4%	47	50.7%	157	97.5%	24	45.2%	13.3%	43	45.3%
	Total	428	421	98.4%	27	39.7%	17.4%	42	47.3%	423	98.8%	27	39.5%	16.8%	50	52.6%

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Cora Howe	3	3	2	66.7%	1	100.0%	0.0%	32	0.0%	2	66.7%	1	100.0%	0.0%	1	0.0%
School	4	5	2	40.0%	8	100.0%	0.0%	25	50.0%	2	40.0%	16	50.0%	0.0%	9	0.0%
	5	4	3	75.0%	1	66.7%	0.0%	4	0.0%	3	75.0%	1	100.0%	0.0%	16	0.0%
	6	11	5	45.5%	2	60.0%	0.0%	67	75.0%	8	72.7%	1	87.5%	0.0%	53	57.1%
	7	9	7	77.8%	24	42.9%	0.0%	55	57.1%	5	55.6%	42	40.0%	20.0%	53	80.0%
	8	11	7	63.6%	22	42.9%	28.6%	39	42.9%	8	72.7%	5	75.0%	0.0%	60	62.5%
	Total	43	26	60.5%	9	57.7%	7.6%	40	45.8%	28	65.1%	1	75.0%	3.6%	42	50.0%
Creswell MS	5	106	105	99.1%	39	25.7%	23.8%	51	52.9%	105	99.1%	24	45.7%	10.5%	38	40.4%
	6	97	97	100.0%	38	32.0%	29.9%	41	46.4%	97	100.0%	16	57.7%	5.2%	21	32.0%
	7	109	109	100.0%	41	32.1%	26.6%	37	45.0%	109	100.0%	38	31.2%	18.4%	35	41.3%
	8	96	96	100.0%	52	17.7%	34.4%	55	59.6%	96	100.0%	36	29.2%	20.8%	32	42.7%
	Total	408	407	99.8%	42	27.0%	28.5%	48	50.7%	407	99.8%	26	40.8%	13.8%	34	39.2%
Crieve Hall ES	2	102	98	96.1%	65	19.4%	53.1%	39	46.4%	99	97.1%	67	19.2%	56.6%	46	49.0%
	3	80	77	96.3%	47	28.6%	36.4%	32	33.8%	78	97.5%	55	17.9%	39.7%	62	67.1%
	4	82	81	98.8%	64	14.8%	55.6%	54	57.5%	81	98.8%	53	16.0%	45.6%	30	37.5%
	Total	264	256	97.0%	59	20.7%	48.8%	39	46.1%	258	97.7%	58	17.8%	48.0%	47	50.8%
Croft MS	5	195	171	87.7%	50	20.5%	38.6%	49	52.9%	178	91.3%	39	34.8%	21.3%	39	41.7%
	6	170	155	91.2%	40	31.6%	27.1%	36	42.7%	154	90.6%	33	34.4%	16.2%	45	49.7%
	7	156	135	86.5%	52	27.4%	37.8%	32	38.5%	140	89.7%	29	41.4%	23.5%	37	39.4%
	8	155	132	85.2%	47	24.2%	36.4%	47	49.2%	135	87.1%	36	30.4%	25.2%	45	48.8%
	Total	676	593	87.7%	46	25.8%	34.9%	41	45.9%	607	89.8%	34	35.3%	21.4%	41	44.4%
Cumberland ES	2	75	75	100.0%	19	50.7%	8.0%	55	52.1%	74	98.7%	16	56.8%	8.2%	39	44.3%
	3	73	72	98.6%	23	47.2%	12.5%	22	33.8%	72	98.6%	20	51.4%	4.2%	40	48.6%
	4	96	96	100.0%	26	46.9%	10.4%	27	31.6%	95	99.0%	11	69.5%	3.2%	31	33.7%
	Total	244	243	99.6%	23	48.1%	10.3%	32	38.4%	241	98.8%	16	60.2%	4.9%	34	41.3%
Dan Mills ES	2	97	95	97.9%	60	17.9%	49.5%	45	47.3%	95	97.9%	67	14.7%	55.8%	59	60.9%
	3	91	88	96.7%	67	14.8%	60.2%	39	46.0%	88	96.7%	60	12.5%	50.0%	37	44.8%
	4	102	99	97.1%	64	18.2%	52.5%	40	45.2%	99	97.1%	44	22.2%	37.4%	34	38.0%
	Total	290	282	97.2%	64	17.0%	53.9%	44	46.1%	282	97.2%	55	16.7%	47.5%	41	48.0%
Dodson ES	2	75	75	100.0%	29	29.3%	21.4%	45	47.2%	75	100.0%	43	24.0%	30.7%	59	57.5%
	3	82	81	98.8%	30	35.8%	24.7%	39	44.7%	81	98.8%	26	39.5%	21.0%	52	51.3%
	4	78	78	100.0%	41	24.4%	23.1%	55	63.0%	78	100.0%	31	33.3%	18.0%	68	68.5%
	Total	235	234	99.6%	33	29.9%	23.1%	48	51.6%	234	99.6%	33	32.5%	23.0%	59	59.0%

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Donelson MS	5	211	197	93.4%	21	49.2%	23.3%	17	29.4%	137	64.9%	15	55.5%	11.6%	27	33.6%
	6	196	152	77.6%	22	47.4%	18.4%	19	25.4%	140	71.4%	28	44.3%	13.6%	42	48.8%
	7	182	166	91.2%	34	31.9%	21.7%	37	42.9%	148	81.3%	23	47.3%	12.8%	39	45.5%
	8	181	174	96.1%	45	28.7%	32.7%	40	43.3%	119	65.7%	20	51.3%	14.3%	30	38.9%
	Total	770	689	89.5%	32	39.5%	24.2%	29	35.2%	544	70.6%	22	49.4%	13.1%	33	42.0%
Dupont ES	2	75	73	97.3%	39	26.0%	28.8%	40	40.9%	73	97.3%	46	21.9%	28.7%	64	61.4%
	3	56	55	98.2%	47	29.1%	38.2%	25	34.5%	55	98.2%	49	21.8%	36.3%	59	60.0%
	4	81	76	93.8%	29	40.8%	25.0%	44	49.3%	79	97.5%	16	55.7%	3.8%	25	25.3%
	Total	212	204	96.2%	38	32.4%	29.9%	35	42.3%	207	97.6%	36	34.8%	21.3%	44	47.5%
Dupont-Hadley	5	178	174	97.8%	45	29.3%	35.0%	39	42.3%	175	98.3%	28	41.7%	13.1%	35	36.7%
MS	6	149	147	98.7%	49	25.9%	33.3%	58	55.6%	148	99.3%	31	34.5%	15.5%	44	48.6%
	7	176	173	98.3%	44	28.9%	34.1%	42	46.1%	175	99.4%	33	33.1%	25.7%	56	56.5%
	8	153	148	96.7%	53	20.3%	43.9%	39	42.3%	148	96.7%	45	18.2%	33.8%	51	55.2%
	Total	656	642	97.9%	47	26.3%	36.5%	42	46.4%	646	98.5%	34	32.4%	21.9%	44	49.0%
Dupont-Tyler MS	5	147	135	91.8%	32	37.0%	23.7%	32	39.8%	133	90.5%	24	42.9%	11.3%	48	50.4%
	6	152	144	94.7%	34	32.6%	26.4%	43	47.3%	143	94.1%	23	45.5%	7.7%	36	44.9%
	7	157	151	96.2%	29	34.4%	14.6%	47	50.0%	137	87.3%	22	49.6%	8.1%	35	44.6%
	8	154	148	96.1%	38	31.1%	33.1%	45	48.3%	136	88.3%	38	39.0%	25.7%	62	55.9%
	Total	610	578	94.8%	34	33.7%	24.4%	40	46.0%	549	90.0%	24	44.3%	13.1%	46	49.3%
Eakin ES	2	117	96	82.1%	63	14.6%	53.1%	33	39.4%	110	94.0%	70	15.5%	56.4%	43	47.7%
	3	110	109	99.1%	52	29.4%	39.4%	39	44.4%	110	100.0%	48	24.5%	40.9%	75	69.7%
	4	117	115	98.3%	71	16.5%	57.4%	41	45.0%	116	99.1%	58	15.5%	49.1%	46	51.4%
	Total	344	320	93.0%	61	20.3%	50.0%	38	43.1%	336	97.7%	58	18.5%	48.8%	53	56.3%
East Nashville	5	106	103	97.2%	23	48.5%	21.4%	21	34.7%	103	97.2%	28	35.9%	14.6%	45	49.5%
MS	6	114	110	96.5%	21	49.1%	13.6%	34	39.8%	110	96.5%	14	62.7%	3.6%	28	34.9%
	7	97	95	97.9%	36	35.8%	20.0%	40	45.3%	95	97.9%	20	50.5%	9.5%	63	61.1%
	8	112	109	97.3%	51	19.3%	34.9%	56	60.2%	108	96.4%	36	25.9%	19.4%	53	54.2%
	Total	429	417	97.2%	31	38.1%	22.5%	39	45.3%	416	97.0%	24	43.8%	11.8%	44	49.5%
Fall-Hamilton ES	2	43	40	93.0%	27	47.5%	17.5%	28	27.5%	41	95.3%	29	43.9%	14.6%	43	48.8%
	3	42	41	97.6%	34	31.7%	22.0%	21	26.8%	41	97.6%	37	29.3%	31.7%	54	58.5%
	4	42	42	100.0%	18	57.1%	16.7%	49	52.5%	42	100.0%	17	59.5%	9.5%	21	32.5%
	Total	127	123	96.9%	26	45.5%	18.7%	30	35.5%	124	97.6%	25	44.4%	18.5%	38	46.7%
Gateway ES	2	63	63	100.0%	25	46.0%	28.6%	34	40.0%	61	96.8%	24	45.9%	24.6%	54	54.4%
	3	64	64	100.0%	30	43.8%	20.3%	47	50.0%	64	100.0%	22	48.4%	14.0%	55	60.0%
	4	55	54	98.2%	40	31.5%	29.6%	69	62.3%	54	98.2%	28	42.6%	11.2%	30	35.8%
	Total	182	181	99.5%	32	40.9%	26.0%	48	50.3%	179	98.4%	24	45.8%	16.8%	47	50.6%

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Glencliff ES	2	88	82	93.2%	21	48.8%	4.9%	17	30.0%	80	90.9%	23	47.5%	12.6%	51	51.4%
	3	103	96	93.2%	21	50.0%	13.5%	26	35.6%	98	95.1%	30	39.8%	19.4%	55	62.6%
	4	101	97	96.0%	26	42.3%	22.7%	38	45.7%	94	93.1%	24	44.7%	20.3%	42	47.7%
	Total	292	275	94.2%	22	46.9%	14.2%	29	37.4%	272	93.2%	24	43.8%	17.7%	48	54.2%
Glendale ES	2	80	79	98.8%	89	3.8%	82.3%	64	64.6%	79	98.8%	90	3.8%	88.6%	77	78.5%
	3	79	79	100.0%	87	0.0%	83.6%	51	54.1%	79	100.0%	74	1.3%	72.1%	54	57.0%
	4	79	79	100.0%	80	2.5%	83.5%	57	64.6%	79	100.0%	71	1.3%	68.3%	54	63.3%
	Total	238	237	99.6%	85	2.1%	83.2%	58	61.2%	237	99.6%	81	2.1%	76.4%	63	66.2%
Glengarry ES	2	74	72	97.3%	25	44.4%	19.5%	44	40.6%	72	97.3%	29	37.5%	20.8%	60	68.2%
	3	78	76	97.4%	27	42.1%	19.7%	34	35.7%	76	97.4%	34	43.4%	30.3%	67	62.9%
	4	84	82	97.6%	23	48.8%	14.6%	32	38.2%	84	100.0%	26	42.9%	10.7%	35	39.5%
	Total	236	230	97.5%	25	45.2%	17.8%	35	38.1%	232	98.3%	29	41.4%	20.3%	53	55.8%
Glenn ES	2	26	26	100.0%	42	19.2%	30.8%	40	38.5%	26	100.0%	42	26.9%	38.5%	41	46.2%
	3	32	31	96.9%	16	58.1%	3.2%	10	22.6%	32	100.0%	21	50.0%	9.4%	32	38.7%
	4	30	28	93.3%	16	57.1%	14.3%	17	22.2%	28	93.3%	25	46.4%	3.6%	44	46.4%
	Total	88	85	96.6%	24	45.9%	15.3%	23	27.4%	86	97.7%	26	41.9%	16.3%	38	43.5%
Glenview ES	2	123	121	98.4%	29	34.7%	15.7%	35	40.9%	121	98.4%	35	33.1%	28.9%	68	69.0%
	3	119	117	98.3%	13	65.8%	6.8%	40	44.1%	117	98.3%	19	52.1%	6.9%	51	53.6%
	4	117	115	98.3%	14	57.4%	10.4%	29	38.1%	115	98.3%	22	49.6%	7.8%	42	40.4%
	Total	359	353	98.3%	19	52.4%	11.0%	35	41.0%	353	98.3%	24	44.8%	14.8%	54	54.4%
Goodlettsville ES	2	61	59	96.7%	55	23.7%	40.7%	33	32.7%	60	98.4%	49	18.3%	38.3%	44	49.1%
	3	67	65	97.0%	42	32.3%	32.3%	48	53.3%	64	95.5%	37	31.3%	26.5%	39	46.7%
	4	71	69	97.2%	36	31.9%	30.4%	49	51.6%	69	97.2%	24	39.1%	15.9%	31	38.5%
	Total	199	193	97.0%	43	29.5%	34.2%	41	46.6%	193	97.0%	36	30.1%	26.5%	37	44.4%
Goodlettsville MS	5	156	145	92.9%	27	44.1%	15.9%	29	40.1%	148	94.9%	24	45.9%	9.5%	41	46.8%
	6	154	149	96.8%	18	53.0%	14.8%	12	24.1%	149	96.8%	16	60.4%	3.4%	35	43.8%
	7	136	133	97.8%	39	39.1%	29.4%	41	46.0%	133	97.8%	25	39.8%	20.3%	36	42.5%
	8	126	123	97.6%	43	31.7%	22.8%	45	47.1%	125	99.2%	32	36.0%	15.2%	54	56.6%
	Total	572	550	96.2%	29	42.5%	20.4%	29	38.7%	555	97.0%	23	46.1%	11.7%	43	47.2%
Gower ES	2	131	122	93.1%	60	15.6%	45.1%	49	51.3%	123	93.9%	61	19.5%	52.9%	50	54.6%
	3	116	114	98.3%	47	22.8%	36.0%	31	33.9%	114	98.3%	43	27.2%	28.1%	47	52.3%
	4	140	136	97.1%	51	18.4%	41.9%	37	42.5%	137	97.9%	47	22.6%	32.8%	35	39.6%
	Total	387	372	96.1%	52	18.8%	41.1%	38	42.7%	374	96.6%	49	23.0%	38.0%	45	48.4%

			Reading Mathematics % by Quintile(s) Fall-Winter Growth % by Quintile(s) Fall-Winter Growth													
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Gra-Mar MS	5	74	66	89.2%	14	57.6%	7.6%	33	42.9%	62	83.8%	15	62.9%	3.2%	48	50.0%
	6	79	72	91.1%	11	63.9%	8.3%	46	47.7%	74	93.7%	10	74.3%	2.8%	50	51.5%
	7	94	85	90.4%	19	56.5%	14.1%	43	48.6%	84	89.4%	14	64.3%	9.5%	46	50.0%
	8	86	79	91.9%	29	38.0%	15.2%	53	55.4%	82	95.3%	34	29.3%	18.3%	92	87.2%
	Total	333	302	90.7%	19	53.6%	11.6%	46	49.1%	302	90.7%	16	57.0%	9.0%	64	61.0%
Granbery ES	2	158	155	98.1%	63	20.0%	52.3%	49	50.3%	154	97.5%	72	20.1%	57.2%	63	63.6%
	3	137	133	97.1%	60	16.5%	48.9%	54	54.5%	131	95.6%	61	15.3%	51.1%	73	69.2%
	4	151	150	99.3%	69	11.3%	58.7%	65	61.5%	150	99.3%	53	17.3%	42.7%	43	47.3%
	Total	446	438	98.2%	65	16.0%	53.4%	56	55.4%	435	97.5%	61	17.7%	50.3%	58	59.7%
H.G. Hill MS	5	178	173	97.2%	42	30.1%	31.2%	39	39.2%	172	96.6%	30	39.5%	21.5%	31	36.3%
School	6	170	165	97.1%	46	30.3%	27.3%	47	50.3%	164	96.5%	31	36.6%	18.3%	43	47.1%
	7	161	158	98.1%	44	29.1%	29.8%	55	57.7%	157	97.5%	33	36.3%	21.7%	57	58.7%
	8	147	142	96.6%	50	30.3%	40.1%	52	53.3%	144	98.0%	38	30.6%	32.7%	53	59.6%
	Total	656	638	97.3%	46	29.9%	31.8%	47	49.8%	637	97.1%	33	35.9%	23.2%	46	49.9%
Harpeth Valley	2	141	139	98.6%	72	10.1%	63.3%	60	60.6%	139	98.6%	72	9.4%	61.1%	46	50.0%
ES	3	127	127	100.0%	70	11.0%	57.5%	43	43.2%	127	100.0%	61	9.4%	53.5%	62	63.2%
	4	163	161	98.8%	64	15.5%	57.2%	38	42.4%	161	98.8%	47	21.7%	36.7%	38	42.1%
	Total	431	427	99.1%	67	12.4%	59.3%	45	48.6%	427	99.1%	58	14.1%	49.6%	47	50.9%
Hattie Cotton ES	2	42	37	88.1%	21	48.6%	2.7%	12	32.4%	32	76.2%	23	43.8%	21.9%	26	41.4%
	3	71	65	91.5%	32	38.5%	23.1%	49	50.8%	65	91.5%	16	56.9%	13.8%	50	51.6%
	4	59	57	96.6%	24	42.1%	17.5%	15	29.4%	59	100.0%	20	57.6%	11.9%	16	20.4%
	Total	172	159	92.4%	24	42.1%	16.4%	23	39.2%	156	90.7%	18	54.5%	14.7%	32	38.6%
Haynes MS	5	60	57	95.0%	25	43.9%	5.3%	49	52.7%	56	93.3%	14	53.6%	1.8%	41	46.2%
	6	68	55	80.9%	11	63.6%	5.4%	30	43.4%	61	89.7%	19	52.5%	3.3%	58	56.7%
	7	57	47	82.5%	39	29.8%	23.4%	50	61.1%	50	87.7%	17	58.0%	6.0%	55	57.4%
	8	65	51	78.5%	17	54.9%	19.6%	26	38.8%	56	86.2%	22	46.4%	16.1%	55	54.7%
	Total	250	210	84.0%	22	48.6%	12.8%	43	48.2%	223	89.2%	19	52.5%	6.7%	52	53.8%
Haywood ES	2	132	131	99.2%	27	40.5%	19.0%	34	35.6%	131	99.2%	27	38.9%	22.9%	58	58.3%
	3	132	126	95.5%	20	50.0%	12.7%	42	48.2%	127	96.2%	29	37.8%	17.3%	69	71.3%
	4	121	117	96.7%	26	47.9%	17.1%	17	33.3%	118	97.5%	27	47.5%	11.0%	18	29.1%
	Total	385	374	97.1%	25	46.0%	16.3%	29	39.1%	376	97.7%	28	41.2%	17.3%	50	53.2%
Head MS	5	164	164	100.0%	66	6.1%	56.1%	36	41.5%	163	99.4%	58	14.7%	46.1%	24	28.4%
	6	174	174	100.0%	67	5.2%	61.0%	52	54.6%	174	100.0%	59	12.1%	44.2%	54	54.6%
	7	117	117	100.0%	62	11.1%	51.3%	44	47.9%	117	100.0%	52	17.9%	40.2%	55	55.6%
	8	122	121	99.2%	59	7.4%	47.9%	40	43.8%	121	99.2%	53	12.4%	40.5%	39	44.6%
	Total	577	576	99.8%	66	7.1%	54.9%	43	47.2%	575	99.7%	56	14.1%	43.1%	40	45.3%

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Henry C Maxwell	2	111	110	99.1%	34	37.3%	20.0%	26	34.9%	110	99.1%	37	32.7%	27.2%	45	49.1%
ES	3	126	126	100.0%	30	41.3%	16.7%	52	53.7%	126	100.0%	22	46.8%	15.9%	37	40.7%
	4	125	122	97.6%	26	43.4%	19.6%	22	28.0%	122	97.6%	25	45.9%	14.8%	36	38.1%
	Total	362	358	98.9%	29	40.8%	18.7%	31	39.2%	358	98.9%	27	42.2%	19.0%	38	42.4%
Hermitage ES	2	53	53	100.0%	57	15.1%	47.1%	57	62.3%	53	100.0%	49	22.6%	37.7%	61	58.5%
	3	56	56	100.0%	49	25.0%	35.7%	33	43.6%	56	100.0%	34	32.1%	25.0%	32	43.6%
	4	67	65	97.0%	46	23.1%	38.4%	45	49.2%	66	98.5%	31	33.3%	21.3%	37	41.0%
	Total	176	174	98.9%	52	21.3%	40.2%	48	51.5%	175	99.4%	39	29.7%	27.5%	44	47.3%
Hickman ES	2	83	80	96.4%	47	28.8%	36.3%	35	38.5%	80	96.4%	40	27.5%	41.3%	37	46.2%
	3	93	90	96.8%	59	30.0%	47.8%	63	71.3%	90	96.8%	40	30.0%	33.3%	67	64.4%
	4	106	103	97.2%	46	35.9%	33.0%	42	46.1%	104	98.1%	36	32.7%	25.0%	42	45.6%
	Total	282	273	96.8%	50	31.9%	38.9%	49	52.1%	274	97.2%	39	30.3%	32.5%	50	51.9%
Hull-Jackson ES	2	66	64	97.0%	43	28.1%	26.5%	34	44.4%	65	98.5%	37	24.6%	36.9%	40	42.9%
	3	56	56	100.0%	41	25.0%	26.8%	72	69.8%	56	100.0%	36	25.0%	23.2%	66	63.0%
	4	56	55	98.2%	38	20.0%	23.7%	24	38.2%	55	98.2%	33	36.4%	25.5%	31	36.4%
	Total	178	175	98.3%	42	24.6%	25.7%	46	50.3%	176	98.9%	37	28.4%	29.0%	44	47.1%
Inglewood ES	2	30	29	96.7%	25	44.8%	17.2%	68	64.3%	30	100.0%	24	46.7%	13.4%	51	51.7%
	3	37	34	91.9%	21	38.2%	8.8%	18	21.2%	36	97.3%	34	25.0%	16.7%	30	41.2%
	4	36	35	97.2%	22	48.6%	14.3%	16	29.4%	34	94.4%	25	38.2%	5.8%	29	24.2%
	Total	103	98	95.1%	22	43.9%	13.3%	28	36.8%	100	97.1%	28	36.0%	12.0%	32	38.5%
Isaac Litton MS	5	135	130	96.3%	44	32.3%	32.4%	35	44.9%	130	96.3%	35	33.8%	21.6%	36	40.2%
	6	124	119	96.0%	43	26.1%	32.8%	27	38.4%	121	97.6%	31	31.4%	14.0%	49	50.0%
	7	126	120	95.2%	41	29.2%	27.5%	53	52.5%	121	96.0%	23	45.5%	11.5%	47	51.7%
	8	114	108	94.7%	45	26.9%	36.1%	44	47.6%	108	94.7%	30	40.7%	26.0%	45	49.1%
	Total	499	477	95.6%	43	28.7%	32.1%	40	45.9%	480	96.2%	30	37.7%	18.2%	43	47.5%
J.E. Moss ES	2	148	146	98.6%	27	39.7%	16.4%	28	35.4%	146	98.6%	31	42.5%	21.9%	42	46.9%
	3	150	144	96.0%	16	54.9%	12.5%	33	42.6%	144	96.0%	21	50.0%	12.5%	60	58.9%
	4	162	159	98.1%	24	46.5%	15.7%	30	36.5%	159	98.1%	24	46.5%	7.5%	30	39.4%
	Total	460	449	97.6%	23	47.0%	14.9%	30	38.1%	449	97.6%	24	46.3%	13.8%	43	48.1%
J.T. Moore MS	5	194	183	94.3%	71	12.6%	61.7%	56	56.7%	192	99.0%	58	16.1%	47.4%	40	44.1%
	6	186	183	98.4%	67	18.6%	56.3%	51	52.5%	179	96.2%	53	20.1%	44.2%	54	53.7%
	7	143	137	95.8%	76	11.7%	64.3%	68	62.9%	140	97.9%	70	16.4%	62.9%	65	63.7%
	8	150	141	94.0%	68	15.6%	61.0%	56	52.5%	143	95.3%	70	18.9%	60.9%	57	60.0%
	Total	673	644	95.7%	70	14.8%	60.6%	58	55.9%	654	97.2%	62	17.9%	52.8%	52	54.4%

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Jere Baxter MS	5	67	66	98.5%	20	50.0%	3.0%	49	53.3%	66	98.5%	12	63.6%	1.5%	41	43.3%
	6	76	73	96.1%	11	58.9%	10.9%	44	49.3%	75	98.7%	10	66.7%	4.0%	43	47.1%
	7	69	68	98.6%	14	61.8%	4.4%	58	62.5%	68	98.6%	7	73.5%	4.4%	62	63.1%
	8	74	73	98.6%	24	49.3%	8.2%	46	49.3%	74	100.0%	13	59.5%	6.8%	44	49.3%
	Total	286	280	97.9%	15	55.0%	6.8%	51	53.5%	283	99.0%	10	65.7%	4.2%	47	50.8%
Joelton ES	2	56	56	100.0%	56	17.9%	48.3%	74	67.3%	56	100.0%	58	21.4%	48.2%	72	67.9%
	3	39	39	100.0%	52	20.5%	33.3%	41	41.0%	39	100.0%	46	17.9%	30.7%	34	41.0%
	4	47	47	100.0%	49	19.1%	38.2%	35	34.1%	47	100.0%	55	17.0%	44.7%	39	44.4%
	Total	142	142	100.0%	51	19.0%	40.8%	44	48.9%	142	100.0%	55	19.0%	42.2%	51	52.6%
Joelton MS	5	88	76	86.4%	22	48.7%	15.8%	39	45.6%	62	70.5%	9	69.4%	6.4%	32	44.6%
	6	83	74	89.2%	19	54.1%	5.5%	66	63.1%	71	85.5%	12	67.6%	1.4%	46	50.0%
	7	86	81	94.2%	27	42.0%	11.1%	33	40.3%	77	89.5%	15	58.4%	6.5%	48	50.0%
	8	88	84	95.5%	29	46.4%	15.5%	42	45.8%	82	93.2%	20	51.2%	7.3%	63	59.4%
	Total	345	315	91.3%	23	47.6%	12.1%	43	48.2%	292	84.6%	14	61.0%	5.5%	49	51.3%
John B. Whitsitt	2	75	67	89.3%	34	25.4%	23.8%	55	56.5%	71	94.7%	35	35.2%	25.3%	53	57.6%
ES	3	80	79	98.8%	32	36.7%	19.0%	29	35.9%	78	97.5%	29	35.9%	10.3%	53	60.0%
	4	93	90	96.8%	28	38.9%	18.8%	41	43.8%	90	96.8%	32	36.7%	14.4%	36	48.3%
	Total	248	236	95.2%	32	34.3%	20.3%	39	44.5%	239	96.4%	32	36.0%	16.3%	52	54.8%
John Early MS	5	69	56	81.2%	14	64.3%	9.0%	15	32.6%	55	79.7%	7	74.5%	3.6%	9	20.5%
	6	72	58	80.6%	17	53.4%	13.8%	43	48.1%	57	79.2%	8	75.4%	5.3%	28	37.5%
	7	91	75	82.4%	34	37.3%	33.3%	80	64.2%	75	82.4%	10	64.0%	16.0%	50	52.8%
	8	109	94	86.2%	37	35.1%	31.9%	64	56.2%	70	64.2%	40	34.3%	38.6%	43	46.3%
	Total	341	283	83.0%	27	45.2%	24.1%	52	52.3%	257	75.4%	12	60.7%	17.1%	34	41.4%
John F. Kennedy	5	199	193	97.0%	25	44.6%	16.0%	50	52.2%	184	92.5%	20	52.7%	9.2%	40	44.4%
MS	6	195	184	94.4%	35	32.6%	22.3%	43	46.7%	194	99.5%	22	45.4%	9.8%	51	54.6%
	7	205	197	96.1%	44	32.5%	26.4%	73	68.0%	193	94.1%	27	37.3%	15.1%	63	60.7%
	8	189	184	97.4%	41	27.7%	31.0%	37	36.4%	178	94.2%	38	30.9%	24.7%	63	59.4%
	Total	788	758	96.2%	35	34.4%	23.9%	51	52.6%	749	95.1%	26	41.7%	14.5%	54	54.7%
Johnson ALC	5	7	1	14.3%	5	100.0%	0.0%	92	100.0%	1	14.3%	1	100.0%	0.0%	NA	NA
	6	7	1	14.3%	1	100.0%	0.0%	77	100.0%	0	0.0%	NA	NA	NA	NA	NA
	7	13	1	7.7%	1	100.0%	0.0%	1	0.0%	1	7.7%	4	100.0%	0.0%	NA	NA
	8	21	3	14.3%	8	66.7%	33.3%	10	0.0%	3	14.3%	58	33.3%	33.3%	NA	NA
	Total	48	6	12.5%	5	83.3%	16.7%	44	50.0%	5	10.4%	4	60.0%	20.0%	NA	NA

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Jones ES	2	58	58	100.0%	60	15.5%	48.3%	41	44.6%	58	100.0%	57	17.2%	48.3%	46	48.2%
	3	61	61	100.0%	42	19.7%	32.8%	26	33.3%	61	100.0%	40	23.0%	21.3%	33	36.7%
	4	71	71	100.0%	57	16.9%	42.3%	26	27.1%	71	100.0%	33	28.2%	12.7%	24	35.7%
	Total	190	190	100.0%	49	17.4%	41.1%	28	34.4%	190	100.0%	40	23.2%	26.3%	33	39.8%
Julia Green ES	2	101	99	98.0%	89	1.0%	86.8%	48	55.2%	99	98.0%	92	2.0%	80.8%	53	56.3%
	3	81	78	96.3%	79	1.3%	83.3%	40	43.6%	76	93.8%	74	3.9%	75.0%	61	60.5%
	4	77	76	98.7%	86	6.6%	82.9%	47	50.0%	76	98.7%	78	3.9%	71.0%	27	33.3%
	Total	259	253	97.7%	85	2.8%	84.6%	47	50.0%	251	96.9%	81	3.2%	76.1%	47	50.6%
Lakeview ES	2	99	99	100.0%	32	41.4%	21.2%	38	40.4%	99	100.0%	40	27.3%	33.3%	49	51.1%
	3	113	111	98.2%	37	29.7%	28.8%	67	63.6%	111	98.2%	37	27.0%	24.3%	69	71.0%
	4	130	129	99.2%	33	35.7%	21.7%	33	44.0%	129	99.2%	31	42.6%	10.1%	35	38.9%
	Total	342	339	99.1%	33	35.4%	23.9%	45	49.4%	339	99.1%	33	33.0%	21.5%	50	52.9%
Lockeland ES	2	60	60	100.0%	85	3.3%	71.7%	65	66.7%	60	100.0%	87	5.0%	78.3%	68	66.7%
	3	60	60	100.0%	71	10.0%	66.6%	33	45.0%	59	98.3%	72	6.8%	69.5%	53	52.5%
	4	63	63	100.0%	83	6.3%	90.5%	42	44.4%	63	100.0%	69	6.3%	66.6%	27	36.5%
	Total	183	183	100.0%	80	6.6%	76.5%	49	51.9%	182	99.5%	74	6.0%	71.5%	48	51.6%
M.L. King Jr	7	136	136	100.0%	80	0.7%	78.7%	59	58.1%	136	100.0%	77	1.5%	74.3%	54	58.1%
Magnet	8	128	127	99.2%	81	0.0%	84.2%	39	37.0%	127	99.2%	80	0.0%	85.8%	44	44.9%
	Total	264	263	99.6%	81	0.4%	81.4%	47	47.9%	263	99.6%	79	0.8%	79.9%	50	51.4%
Madison MS	5	133	117	88.0%	17	55.6%	11.1%	36	44.1%	122	91.7%	13	59.0%	9.8%	27	34.6%
	6	120	109	90.8%	16	59.6%	10.1%	31	42.7%	111	92.5%	16	54.1%	8.1%	60	60.0%
	7	143	123	86.0%	15	59.3%	8.9%	33	37.1%	134	93.7%	12	62.7%	8.2%	37	43.4%
	8	180	134	74.4%	21	50.0%	12.6%	26	41.3%	147	81.7%	23	49.0%	8.9%	37	42.3%
	Total	576	483	83.9%	17	55.9%	10.8%	33	41.2%	514	89.2%	15	56.0%	8.8%	38	44.6%
Margaret Allen	5	129	125	96.9%	32	37.6%	20.0%	38	43.5%	126	97.7%	22	47.6%	10.3%	36	40.2%
MS	6	123	118	95.9%	25	45.8%	22.1%	33	38.5%	117	95.1%	19	50.4%	8.6%	41	45.0%
	7	100	98	98.0%	22	48.0%	16.3%	31	40.4%	97	97.0%	18	55.7%	7.2%	41	47.2%
	8	99	94	94.9%	35	38.3%	24.4%	30	37.3%	92	92.9%	28	43.5%	14.2%	56	61.2%
	Total	451	435	96.5%	27	42.3%	20.7%	34	40.2%	432	95.8%	22	49.3%	10.0%	42	47.5%
May Werthan	2	126	122	96.8%	63	14.8%	50.8%	63	61.2%	121	96.0%	70	11.6%	57.0%	76	70.0%
Shayne ES	3	162	161	99.4%	57	21.1%	45.9%	64	62.7%	161	99.4%	55	19.9%	45.3%	72	73.6%
	4	139	138	99.3%	59	15.9%	48.6%	38	44.4%	138	99.3%	50	18.8%	38.4%	39	48.1%
	Total	427	421	98.6%	60	17.6%	48.2%	56	56.3%	420	98.4%	58	17.1%	46.5%	64	64.3%

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
McGavock ES	2	47	45	95.7%	50	24.4%	40.0%	43	46.3%	45	95.7%	37	35.6%	24.4%	37	47.6%
	3	41	40	97.6%	39	37.5%	30.0%	51	56.8%	40	97.6%	33	42.5%	35.0%	51	55.3%
	4	56	52	92.9%	32	32.7%	21.2%	29	37.5%	54	96.4%	24	42.6%	9.3%	33	38.0%
	Total	144	137	95.1%	39	31.4%	29.9%	40	46.0%	139	96.5%	26	40.3%	21.6%	36	46.2%
McMurray MS	5	207	204	98.6%	15	54.9%	10.3%	25	34.3%	205	99.0%	15	58.5%	6.4%	28	33.3%
	6	218	212	97.2%	11	58.5%	9.9%	17	31.6%	213	97.7%	10	62.9%	3.7%	35	42.1%
	7	190	182	95.8%	16	55.5%	11.5%	34	39.5%	181	95.3%	14	59.7%	11.1%	47	51.7%
	8	182	175	96.2%	19	50.9%	20.5%	44	47.3%	175	96.2%	17	54.9%	14.3%	42	47.1%
	Total	797	773	97.0%	15	55.1%	12.8%	29	37.7%	774	97.1%	14	59.2%	8.6%	35	42.8%
Meigs MS	5	168	167	99.4%	83	0.6%	85.0%	49	53.3%	168	100.0%	73	1.8%	75.0%	32	40.5%
	6	173	172	99.4%	80	2.3%	73.3%	45	48.3%	172	99.4%	67	0.6%	62.8%	41	47.1%
	7	171	171	100.0%	85	0.6%	91.2%	63	63.7%	170	99.4%	79	0.6%	77.0%	63	65.3%
	8	168	167	99.4%	86	0.0%	91.7%	59	51.8%	165	98.2%	83	0.6%	84.3%	63	62.8%
	Total	680	677	99.6%	83	0.9%	85.3%	54	54.3%	675	99.3%	76	0.9%	74.7%	51	53.9%
Moses	5	85	67	78.8%	17	50.7%	14.9%	34	41.4%	70	82.4%	16	57.1%	8.6%	30	36.7%
McKissack MS	6	82	62	75.6%	29	45.2%	21.0%	50	50.8%	69	84.1%	23	42.0%	8.7%	50	59.0%
	7	82	31	37.8%	6	64.5%	3.2%	47	50.0%	19	23.2%	8	73.7%	5.3%	38	44.4%
	8	84	71	84.5%	17	56.3%	11.3%	38	46.3%	60	71.4%	14	65.0%	5.0%	43	49.1%
	Total	333	231	69.4%	17	52.8%	13.9%	39	46.7%	218	65.5%	17	56.0%	7.3%	43	47.9%
Mt. View ES	2	152	150	98.7%	47	20.0%	32.6%	47	50.7%	150	98.7%	51	20.7%	42.0%	44	47.3%
	3	104	104	100.0%	31	36.5%	21.1%	37	41.7%	104	100.0%	37	36.5%	25.0%	51	53.9%
	4	128	124	96.9%	41	33.1%	29.8%	45	48.8%	124	96.9%	31	31.5%	19.3%	32	35.5%
	Total	384	378	98.4%	42	28.8%	28.6%	43	47.6%	378	98.4%	37	28.6%	29.9%	39	45.3%
Murrell School	2	7	7	100.0%	11	57.1%	14.3%	43	40.0%	7	100.0%	5	57.1%	14.3%	2	40.0%
	3	11	11	100.0%	1	90.9%	0.0%	4	20.0%	9	81.8%	1	100.0%	0.0%	61	57.1%
	4	11	11	100.0%	2	90.9%	0.0%	25	33.3%	11	100.0%	1	100.0%	0.0%	19	27.3%
	5	10	10	100.0%	13	50.0%	10.0%	22	40.0%	9	90.0%	1	77.8%	0.0%	52	66.7%
	6	9	9	100.0%	16	88.9%	0.0%	78	71.4%	9	100.0%	4	77.8%	0.0%	31	25.0%
	7	8	8	100.0%	3	100.0%	0.0%	2	42.9%	8	100.0%	1	87.5%	12.5%	60	57.1%
	8	5	4	80.0%	6	75.0%	0.0%	51	100.0%	4	80.0%	11	75.0%	0.0%	24	0.0%
Naniar EC	Total	61	60	98.4%	4	80.0%	3.3%	29	43.1%	57	93.4%	1	84.2%	3.6%	33	42.0%
Napier ES	2	62	61	98.4%	16	55.7%	14.7%	21	29.8%	62	100.0%	17	54.8%	12.9%	23	33.3%
	3	44	44	100.0%	14	68.2%	4.5%	32	39.5%	44	100.0%	12	65.9%	4.6%	41	44.7%
	4	55	54	98.2%	8	72.2%	1.9%	24	40.0%	54	98.2%	7	81.5%	1.9%	41	43.1%
	Total	161	159	98.8%	12	64.8%	7.6%	24	35.9%	160	99.4%	11	66.9%	6.9%	35	39.7%

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						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Neelys Bend ES	2	57	54	94.7%	27	38.9%	16.7%	35	36.7%	54	94.7%	26	42.6%	22.3%	36	40.8%
	3	72	71	98.6%	34	35.2%	23.9%	46	50.7%	71	98.6%	29	38.0%	16.9%	67	64.8%
	4	86	82	95.3%	23	43.9%	19.6%	34	40.0%	82	95.3%	24	42.7%	22.0%	36	44.3%
	Total	215	207	96.3%	29	39.6%	20.3%	37	43.0%	207	96.3%	26	41.1%	20.3%	47	50.8%
Norman Binkley	2	116	116	100.0%	31	27.6%	20.7%	35	43.2%	115	99.1%	32	36.5%	27.8%	45	49.1%
ES	3	97	97	100.0%	23	45.4%	18.5%	38	42.4%	97	100.0%	31	35.1%	22.7%	71	76.1%
	4	99	97	98.0%	38	38.1%	28.8%	48	50.5%	97	98.0%	28	40.2%	22.7%	48	52.6%
	Total	312	310	99.4%	31	36.5%	22.6%	39	45.3%	309	99.0%	29	37.2%	24.6%	60	58.5%
Old Center ES	2	70	69	98.6%	44	26.1%	39.1%	70	61.2%	69	98.6%	58	24.6%	47.8%	79	74.6%
	3	56	54	96.4%	55	18.5%	42.6%	43	49.1%	54	96.4%	55	18.5%	38.9%	63	64.8%
	4	67	67	100.0%	31	34.3%	19.4%	19	31.3%	67	100.0%	26	38.8%	13.4%	36	41.3%
	Total	193	190	98.4%	42	26.8%	33.1%	37	47.3%	190	98.4%	45	27.9%	33.2%	55	60.3%
Paragon Mills ES	2	111	111	100.0%	29	38.7%	26.1%	31	38.0%	111	100.0%	24	45.0%	16.2%	20	24.1%
	3	106	105	99.1%	23	42.9%	15.2%	32	37.3%	105	99.1%	26	39.0%	17.2%	54	55.9%
	4	114	114	100.0%	20	51.8%	14.9%	30	39.8%	113	99.1%	18	54.0%	11.5%	39	44.2%
	Total	331	330	99.7%	25	44.5%	18.8%	31	38.4%	329	99.4%	24	46.2%	14.9%	35	41.2%
Park Avenue ES	2	73	70	95.9%	39	31.4%	21.5%	51	52.9%	69	94.5%	32	33.3%	20.3%	53	56.1%
	3	88	83	94.3%	23	49.4%	16.9%	40	45.6%	80	90.9%	30	33.8%	13.8%	72	71.1%
	4	82	77	93.9%	41	35.1%	28.6%	63	59.2%	76	92.7%	25	44.7%	17.1%	42	44.7%
	Total	243	230	94.7%	35	39.1%	22.2%	52	52.3%	225	92.6%	29	37.3%	16.9%	58	57.3%
Pennington ES	2	59	58	98.3%	57	19.0%	43.1%	45	48.2%	58	98.3%	58	17.2%	46.5%	46	48.2%
	3	49	49	100.0%	34	38.8%	30.6%	15	18.4%	48	98.0%	30	33.3%	29.2%	40	34.0%
	4	64	61	95.3%	49	27.9%	32.8%	52	51.7%	63	98.4%	26	38.1%	23.8%	31	36.1%
	Total	172	168	97.7%	47	28.0%	35.7%	35	40.6%	169	98.3%	41	29.6%	33.1%	39	39.6%
Percy Priest ES	2	109	108	99.1%	88	1.9%	89.8%	48	52.3%	108	99.1%	90	2.8%	87.0%	44	48.6%
	3	95	95	100.0%	82	2.1%	80.0%	48	52.1%	95	100.0%	85	2.1%	83.2%	70	75.5%
	4	120	120	100.0%	73	0.8%	74.2%	37	41.5%	110	91.7%	74	1.8%	72.7%	37	43.1%
	Total	324	323	99.7%	82	1.5%	81.1%	41	48.3%	313	96.6%	83	2.2%	80.8%	50	54.8%
Robert	2	66	59	89.4%	37	25.4%	23.8%	28	33.3%	58	87.9%	49	22.4%	29.3%	55	57.1%
Churchwell ES	3	60	54	90.0%	25	37.0%	18.6%	40	44.4%	53	88.3%	26	39.6%	11.3%	43	50.0%
	4	73	68	93.2%	32	35.3%	16.2%	40	46.3%	64	87.7%	20	51.6%	10.9%	27	32.8%
	Total	199	181	91.0%	33	32.6%	19.3%	37	41.6%	175	87.9%	29	38.3%	17.1%	38	46.2%
Robert E. Lillard	2	55	55	100.0%	42	32.7%	34.6%	49	54.5%	55	100.0%	27	45.5%	25.5%	51	60.0%
ES	3	69	67	97.1%	37	34.3%	23.9%	70	64.6%	67	97.1%	31	35.8%	14.9%	72	63.6%
	4	76	75	98.7%	31	42.7%	17.3%	76	61.6%	75	98.7%	20	52.0%	8.0%	53	58.1%
	Total	200	197	98.5%	34	37.1%	24.3%	62	60.6%	197	98.5%	24	44.7%	15.2%	59	60.5%

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Rose Park MS	5	120	120	100.0%	63	16.7%	55.0%	51	51.3%	120	100.0%	55	21.7%	40.9%	39	42.0%
	6	120	119	99.2%	65	6.7%	57.1%	44	46.2%	119	99.2%	50	10.1%	28.6%	61	59.3%
	7	102	102	100.0%	60	9.8%	49.0%	61	62.4%	102	100.0%	52	19.6%	42.1%	54	56.0%
	8	91	91	100.0%	75	8.8%	69.3%	47	49.5%	91	100.0%	70	5.5%	59.4%	43	49.5%
	Total	433	432	99.8%	66	10.6%	57.2%	50	52.1%	432	99.8%	56	14.6%	41.7%	49	51.6%
Rosebank ES	2	39	38	97.4%	33	28.9%	23.7%	25	41.7%	36	92.3%	37	30.6%	30.5%	51	54.5%
	3	47	47	100.0%	27	44.7%	17.0%	37	40.9%	47	100.0%	22	48.9%	14.9%	30	34.1%
	4	36	36	100.0%	30	41.7%	25.0%	56	63.9%	35	97.2%	18	51.4%	8.6%	39	48.6%
	Total	122	121	99.2%	30	38.8%	21.5%	42	48.3%	118	96.7%	24	44.1%	17.8%	33	44.6%
Ruby Major ES	2	100	98	98.0%	55	18.4%	42.8%	46	50.5%	96	96.0%	55	21.9%	46.9%	37	40.2%
	3	119	115	96.6%	32	41.7%	25.2%	25	32.7%	103	86.6%	24	47.6%	17.5%	32	37.8%
	4	111	111	100.0%	46	26.1%	40.5%	37	42.1%	108	97.3%	33	32.4%	25.9%	34	41.3%
	Total	330	324	98.2%	44	29.3%	35.8%	36	41.3%	307	93.0%	36	34.2%	29.6%	34	39.8%
Shwab ES	2	50	49	98.0%	32	44.9%	18.4%	29	36.7%	46	92.0%	24	43.5%	21.7%	46	50.0%
	3	55	53	96.4%	27	43.4%	11.3%	31	43.4%	53	96.4%	26	43.4%	5.7%	60	66.0%
	4	53	51	96.2%	26	47.1%	19.6%	38	46.9%	50	94.3%	18	56.0%	8.0%	29	35.4%
	Total	158	153	96.8%	27	45.1%	16.4%	32	42.4%	149	94.3%	24	47.7%	11.4%	47	51.0%
Smith Springs ES	2	103	98	95.1%	41	20.4%	30.6%	32	37.9%	97	94.2%	58	13.4%	48.4%	48	52.1%
	3	118	115	97.5%	42	23.5%	30.4%	52	57.0%	112	94.9%	43	25.9%	33.9%	65	66.0%
	4	115	110	95.7%	37	31.8%	28.2%	53	53.8%	111	96.5%	28	31.5%	16.2%	43	47.7%
	Total	336	323	96.1%	39	25.4%	29.7%	46	50.0%	320	95.2%	41	24.1%	32.2%	52	55.3%
Stanford ES	2	58	58	100.0%	57	6.9%	43.1%	39	43.1%	58	100.0%	58	8.6%	50.0%	58	55.2%
	3	56	56	100.0%	64	16.1%	53.5%	33	36.4%	56	100.0%	45	21.4%	30.4%	44	45.5%
	4	52	52	100.0%	67	9.6%	59.6%	67	57.7%	52	100.0%	47	23.1%	40.4%	49	51.9%
	Total	166	166	100.0%	63	10.8%	51.8%	40	45.5%	166	100.0%	51	17.5%	40.4%	47	50.9%
Stratford	5	113	111	98.2%	3	77.5%	2.7%	11	33.7%	111	98.2%	2	87.4%	0.9%	7	21.9%
	6	88	83	94.3%	9	73.5%	3.6%	10	25.9%	76	86.4%	2	89.5%	1.3%	21	33.3%
	7	93	82	88.2%	16	58.5%	8.6%	33	46.3%	80	86.0%	7	78.8%	2.5%	46	50.0%
	8	86	81	94.2%	17	56.8%	7.4%	66	57.7%	78	90.7%	11	67.9%	1.3%	55	55.3%
	Total	380	357	93.9%	9	67.5%	5.4%	25	40.3%	345	90.8%	5	81.4%	1.5%	26	38.6%
Stratton ES	2	96	94	97.9%	29	37.2%	17.0%	41	46.2%	95	99.0%	32	37.9%	15.8%	53	56.0%
	3	112	110	98.2%	36	38.2%	21.8%	55	59.3%	109	97.3%	26	43.1%	19.3%	59	60.7%
	4	113	111	98.2%	36	36.0%	20.7%	58	52.8%	112	99.1%	31	41.1%	10.7%	56	59.6%
	Total	321	315	98.1%	33	37.1%	20.0%	51	53.1%	316	98.4%	30	40.8%	15.2%	57	59.0%

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Sylvan Park ES	2	75	69	92.0%	72	18.8%	56.5%	31	36.2%	72	96.0%	71	22.2%	57.0%	46	48.6%
	3	89	83	93.3%	65	24.1%	54.2%	37	45.7%	85	95.5%	58	18.8%	49.4%	39	45.9%
	4	96	93	96.9%	67	17.2%	54.8%	56	55.4%	94	97.9%	47	22.3%	40.5%	32	36.0%
	Total	260	245	94.2%	67	20.0%	55.1%	42	46.7%	251	96.5%	55	21.1%	48.2%	39	43.0%
Thomas A Edison	2	131	123	93.9%	37	23.6%	27.6%	37	43.0%	120	91.6%	48	24.2%	39.2%	60	60.9%
ES	3	136	131	96.3%	32	35.9%	20.6%	34	40.0%	132	97.1%	29	36.4%	15.2%	30	36.7%
	4	149	140	94.0%	31	34.3%	23.5%	26	41.1%	143	96.0%	26	43.4%	9.8%	30	34.8%
	Total	416	394	94.7%	34	31.5%	23.8%	33	41.4%	395	95.0%	33	35.2%	20.5%	37	43.7%
Thurgood	5	258	243	94.2%	32	38.3%	25.1%	31	39.7%	249	96.5%	26	43.4%	14.4%	29	38.0%
Marshall MS	6	229	209	91.3%	33	39.2%	16.7%	35	43.0%	217	94.8%	19	51.6%	7.4%	29	36.7%
	7	237	231	97.5%	34	36.4%	19.5%	39	44.2%	225	94.9%	20	51.1%	11.5%	39	43.6%
	8	198	191	96.5%	38	35.1%	29.9%	44	48.0%	194	98.0%	34	36.6%	21.1%	36	43.1%
	Total	922	874	94.8%	34	37.3%	22.6%	39	43.6%	885	96.0%	23	45.9%	13.4%	34	40.2%
Tom Joy ES	2	74	70	94.6%	22	48.6%	12.9%	30	35.3%	70	94.6%	23	45.7%	14.3%	48	52.9%
	3	78	75	96.2%	13	62.7%	4.0%	28	34.3%	75	96.2%	9	65.3%	4.0%	24	30.0%
	4	77	75	97.4%	14	57.3%	8.0%	41	47.2%	75	97.4%	11	74.7%	2.7%	28	33.3%
	Total	229	220	96.1%	17	56.4%	8.2%	33	39.0%	220	96.1%	14	62.3%	6.8%	33	38.6%
Tulip Grove ES	2	93	89	95.7%	42	22.5%	40.5%	41	45.3%	90	96.8%	51	20.0%	36.6%	49	54.5%
	3	102	97	95.1%	39	32.0%	27.8%	44	44.1%	97	95.1%	37	34.0%	23.7%	55	58.5%
	4	108	103	95.4%	43	27.2%	30.1%	48	51.0%	105	97.2%	28	41.0%	10.5%	37	40.6%
	Total	303	289	95.4%	42	27.3%	32.5%	45	47.0%	292	96.4%	36	32.2%	22.9%	46	50.9%
Tusculum ES	2	143	131	91.6%	17	54.2%	12.2%	15	23.6%	132	92.3%	26	45.5%	15.1%	37	39.1%
	3	122	119	97.5%	12	58.0%	12.6%	35	41.5%	116	95.1%	16	55.2%	11.2%	39	43.5%
	4	151	144	95.4%	17	54.2%	13.2%	28	36.2%	144	95.4%	17	55.6%	7.0%	39	42.3%
	Total	416	394	94.7%	16	55.3%	12.7%	27	33.7%	392	94.2%	19	52.0%	10.9%	39	41.6%
Two Rivers MS	5	103	94	91.3%	37	38.3%	28.7%	42	45.3%	86	83.5%	26	45.3%	9.3%	35	40.0%
	6	100	73	73.0%	30	39.7%	24.6%	54	56.5%	95	95.0%	17	55.8%	6.3%	37	41.0%
	7	101	96	95.0%	36	35.4%	27.0%	48	50.6%	89	88.1%	23	46.1%	22.5%	43	47.6%
	8	110	102	92.7%	35	31.4%	28.4%	62	63.4%	95	86.4%	18	54.7%	10.5%	39	44.6%
	Total	414	365	88.2%	35	35.9%	27.4%	51	54.0%	365	88.2%	20	50.7%	12.1%	38	43.4%
Una ES	2	143	136	95.1%	34	31.6%	22.8%	31	34.7%	138	96.5%	43	31.2%	34.7%	56	60.0%
	3	137	134	97.8%	36	30.6%	23.1%	24	37.1%	135	98.5%	40	31.9%	28.9%	51	55.6%
	4	152	145	95.4%	41	34.5%	24.1%	47	51.1%	144	94.7%	28	38.2%	16.0%	36	41.4%
	Total	432	415	96.1%	37	32.3%	23.3%	36	41.3%	417	96.5%	37	33.8%	26.4%	48	51.7%

MAP Winter 2017-18 Results by School

						Readi	ng					ľ	Mathem	atics		
						% by Q	uintile(s)	Fall-Win	ter Growth				% by Q	uintile(s)	Fall-Win	ter Growth
School	Grade Level	# Enrolled	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection	# Tested	Partici- pation Rate	Median NP	Q1 (NP 1-20)	Q4-5 (NP 61-99)	Median Growth NP	% Meeting Growth Projection
Warner ES	2	42	39	92.9%	19	56.4%	12.9%	25	37.1%	37	88.1%	9	62.2%	16.2%	33	48.5%
	3	43	42	97.7%	5	73.8%	2.4%	19	35.3%	42	97.7%	17	54.8%	0.0%	48	51.5%
	4	89	87	97.8%	24	44.8%	12.6%	25	41.0%	87	97.8%	14	67.8%	3.4%	29	40.7%
	Total	174	168	96.6%	18	54.8%	10.1%	25	38.8%	166	95.4%	14	63.3%	5.4%	32	44.7%
Waverly-Belmont	2	104	104	100.0%	57	23.1%	47.1%	33	43.3%	104	100.0%	58	23.1%	47.1%	49	51.0%
ES	3	77	76	98.7%	52	23.7%	42.1%	44	48.6%	76	98.7%	45	26.3%	38.2%	64	64.9%
	4	83	82	98.8%	53	15.9%	41.5%	47	51.9%	82	98.8%	43	31.7%	28.0%	31	38.0%
	Total	264	262	99.2%	55	21.0%	43.9%	40	47.6%	262	99.2%	47	26.7%	38.5%	49	51.0%
West End MS	5	142	134	94.4%	55	20.9%	43.3%	53	53.9%	134	94.4%	48	25.4%	32.1%	50	54.4%
	6	116	103	88.8%	54	30.1%	43.7%	50	56.4%	96	82.8%	34	33.3%	29.2%	53	57.0%
	7	113	99	87.6%	60	24.2%	48.5%	72	66.0%	100	88.5%	47	26.0%	39.0%	60	61.2%
	8	122	117	95.9%	64	20.5%	53.9%	43	41.7%	105	86.1%	51	23.8%	39.0%	54	57.0%
	Total	493	453	91.9%	58	23.6%	47.2%	53	54.1%	435	88.2%	47	26.9%	34.7%	53	57.1%
Westmeade ES	2	82	77	93.9%	50	20.8%	41.6%	34	42.7%	77	93.9%	58	20.8%	49.4%	58	60.3%
	3	70	69	98.6%	50	18.8%	34.8%	51	52.4%	69	98.6%	52	17.4%	43.4%	65	68.7%
	4	90	89	98.9%	59	19.1%	48.3%	74	67.1%	87	96.7%	47	21.8%	27.6%	47	50.6%
	Total	242	235	97.1%	52	19.6%	42.1%	53	54.7%	233	96.3%	50	20.2%	39.5%	56	59.1%
William Henry	5	241	240	99.6%	56	20.4%	47.1%	44	49.8%	240	99.6%	45	25.0%	32.5%	34	38.7%
Oliver MS	6	235	233	99.1%	51	21.9%	36.9%	31	39.2%	233	99.1%	35	26.6%	19.3%	38	45.0%
	7	228	223	97.8%	60	18.4%	47.5%	40	46.0%	223	97.8%	45	22.0%	26.0%	49	52.3%
	8	196	196	100.0%	65	9.2%	58.7%	58	55.9%	196	100.0%	53	14.8%	41.3%	49	51.6%
	Total	900	892	99.1%	57	17.8%	47.1%	42	47.3%	892	99.1%	45	22.4%	29.3%	43	46.6%
Wright MS	5	216	207	95.8%	19	51.7%	13.1%	24	32.0%	198	91.7%	15	62.6%	4.5%	25	31.6%
	6	178	164	92.1%	11	60.4%	3.6%	32	45.0%	167	93.8%	9	67.7%	1.8%	14	28.8%
	7	165	150	90.9%	29	44.7%	20.0%	22	34.6%	154	93.3%	18	53.9%	11.7%	28	35.9%
	8	167	157	94.0%	29	43.3%	15.9%	41	45.1%	159	95.2%	20	50.3%	10.7%	41	45.0%
	Total	726	678	93.4%	20	50.3%	13.0%	27	38.6%	678	93.4%	16	59.0%	6.9%	27	35.1%

MNPS Measures of Academic Progress (MAP) Winter Results

January 23, 2017



Northwest Evaluation Association (NWEA) MAP Assessment

- ❖ MAP-Reading has been administered in grades 2-8 four times, beginning with Winter 2016-17
- MAP-Math has been administered in grades 2-8 twice, beginning with Fall 2017-18
- Student achievement and growth are reported relative to a national sample ("Median NP" in the first table of results)
- Reading scores declined slightly (2 percentile points) from Fall to Winter
- Math scores declined by one point from Fall to Winter but increased by a point at grades 3 and 8



MNPS 2017-18 Median RIT Scores and National Percentiles (NP): Reading

Grade	Number	Tested	Media	an RIT	Medi	an NP
Level	Fall	Winter	Fall	Winter	Fall	Winter
2	6,060	6,100	171.5	179	44	42
3	5,940	6,041	182	189	36	37
4	6,399	6,497	194	198	41	38
5	4,564	4,640	201	203	39	34
6	4,339	4,351	206	208	38	35
7	4,138	4,209	211	213	42	41
8	4,073	4,224	215	217	45	46
2-8	35,513	36,062			41	39

Note: The RIT is a score on a longitudinal scale that allows us to measure growth within and across school years. The Median National Percentile (NP) shows the percentage of students nationally that score below the typical MNPS student at each grade. The national average is 50.



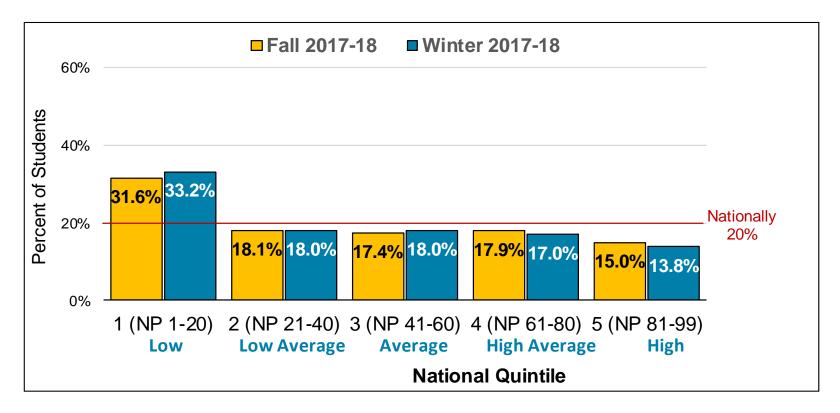
MNPS 2017-18 Median RIT Scores and National Percentiles (NP): Mathematics

Grade	Number	Tested	Media	an RIT	Median NP		
Level	Fall	Winter	Fall	Winter	Fall	Winter	
2	6,049	6,099	174	182	43	43	
3	5,960	6,022	184	191	33	34	
4	6,450	6,501	195	200	32	31	
5	4,598	4,567	204	206	31	26	
6	4,381	4,389	207	210	25	24	
7	4,108	4,205	213	216	28	29	
8	4,113	4,108	220	222	37	36	
2-8	35,659	35,891			33	32	

Note: The RIT is a score on a longitudinal scale that allows us to measure growth within and across school years. The Median National Percentile (NP) shows the percentage of students nationally that score below the typical MNPS student at each grade. The national average is 50.



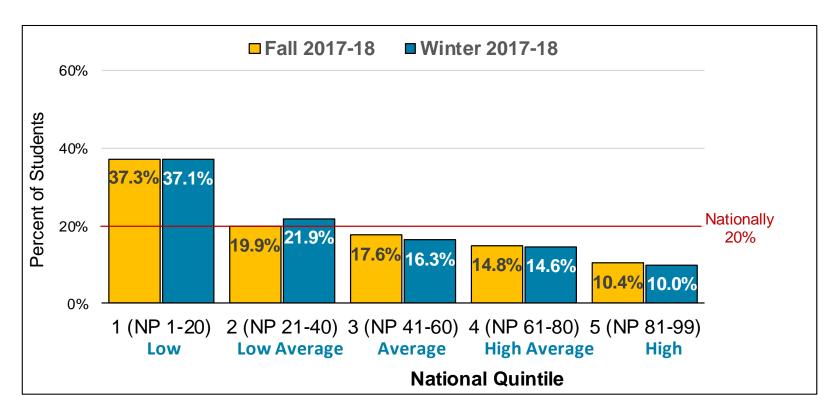
Percent of MNPS Students in Grades 2-8 by National Quintile: Reading



Note: Nationally 20 percent of students score in each quintile.



Percent of MNPS Students in Grades 2-8 by National Quintile: Mathematics



Note: Nationally 20 percent of students score in each quintile.



Fall and Winter MAP Percent of MNPS Students in National Quintiles 4-5

	% of Students in Quintiles 4-5			
Subject Area	Fall	Winter		
Reading	32.9%	30.8%		
Math	25.1%	24.7%		

Note: Quintiles 4-5 represent the top 40% of students nationally (National Percentiles 61-99) with respect to academic achievement.



MNPS 2017-18 Fall-to-Winter Academic Growth: Reading

Grade Level	Number of Students with Growth Data	Median Growth National Percentile	Average RIT Growth	Average Projected RIT Growth	Percent of Students Meeting Projection
2	5,855	39	6.8	8.4	44.2%
3	5,783	40	5.7	7.1	45.0%
4	6,215	40	4.3	5.3	45.8%
5	4,322	37	2.1	4.2	43.2%
6	4,056	39	1.5	3.4	44.8%
7	3,874	46	2.1	2.6	49.3%
8	3,878	48	1.3	2.2	49.4%
2-8	33,983	41	3.8	5.1	45.8%

Note: The RIT is a score on a longitudinal scale that allows us to measure growth within and across school years. The Median Growth National Percentile shows the percentage of students nationally that made less growth than the typical MNPS student at each grade. The national average is 50.



MNPS 2017-18 Fall-to-Winter Academic Growth: Mathematics

Grade Level	Number of Students with Growth Data	Median Growth National Percentile	Average RIT Growth	Average Projected RIT Growth	Percent of Students Meeting Projection
2	5,841	51	8.5	8.3	53.9%
3	5,779	55	7.5	6.9	56.7%
4	6,267	36	4.4	5.8	41.9%
5	4,281	34	2.7	5.0	38.9%
6	4,113	42	2.6	3.9	47.1%
7	3,825	49	2.8	3.1	52.0%
8	3,829	50	2.4	2.6	52.8%
2-8	33,935	45	4.8	5.4	49.1%

Note: The RIT is a score on a longitudinal scale that allows us to measure growth within and across school years. The Median Growth National Percentile shows the percentage of students nationally that made less growth than the typical MNPS student at each grade. The national average is 50.



Median NP, Percent of MNPS Students in Quintiles 4-5 and Fall-to-Winter Growth by Subgroup: Reading

	Fa	all 2017-	18	Wir	nter 2017	7-18	Fall-to-Win	Fall-to-Winter Growth	
Subgroup	Number Tested	Median NP	Quintiles 4-5	Number Tested	Median NP	Quintiles 4-5	Median Growth NP	% Meeting Projection	
All Students	35,513	41	32.9%	36,062	39	30.8%	41	43.1%	
Asian	1,508	54	43.8%	1,523	51	42.0%	42	44.5%	
Black	13,800	33	24.0%	13,894	31	21.9%	39	41.7%	
Hawaiian/Pacific Islander	30	52	40.0%	37	41	29.7%	44	32.4%	
Hispanic	8,386	28	20.5%	8,739	26	18.3%	38	40.7%	
Native American	43	43	32.6%	41	39	24.4%	26	24.4%	
White	10,982	62	51.6%	11,056	60	49.8%	45	46.6%	
Multi-ethnic	764	51	40.8%	772	50	37.8%	43	45.1%	
Econ Disadvantaged (ED)	14,307	26	17.5%	15,675	25	16.1%	37	40.7%	
Non-ED	21,187	53	43.3%	20,353	52	42.1%	44	45.0%	
English Learners (EL)	6,064	10	3.7%	6,425	9	3.5%	32	36.9%	
Non-EL	29,430	49	38.9%	29,603	47	36.7%	42	44.5%	
Students with Disabilities (SWD)	4,227	7	10.4%	4,184	6	10.3%	29	35.7%	
Non-SWD	31,267	46	36.0%	31,844	43	33.5%	42	44.1%	



Median NP, Percent of MNPS Students in Quintiles 4-5 and Fall-to-Winter Growth by Subgroup: Mathematics

	Fa	all 2017-	18	Win	ter 2017	7-18	Fall-to-Winter Growth		
Subgroup	Number Tested	Median NP	Quintiles 4-5	Number Tested	Median NP	Quintiles 4-5	Median Growth NP	% Meeting Projection	
All Students	35,659	33	25.1%	35,891	32	24.7%	45	46.4%	
Asian	1,492	50	41.2%	1,522	49	40.1%	48	48.4%	
Black	13,886	24	15.5%	13,784	24	15.0%	42	44.5%	
Hawaiian/Pacific Islander	31	42	25.8%	37	31	27.0%	52	43.2%	
Hispanic	8,433	24	15.2%	8,740	24	15.3%	45	45.6%	
Native American	43	25	20.9%	42	28	19.0%	27	40.5%	
White	11,007	53	42.5%	11,000	52	41.9%	48	49.3%	
Multi-ethnic	767	41	28.2%	766	40	28.6%	45	45.6%	
Econ Disadvantaged (ED)	14,385	20	12.1%	15,575	20	12.3%	42	44.6%	
Non-ED	21,258	44	34.0%	20,283	44	34.2%	47	47.9%	
English Learners (EL)	6,169	9	4.2%	6,442	9	5.4%	44	44.8%	
Non-EL	29,474	39	29.5%	29,416	38	28.9%	45	46.8%	
Students with Disabilities (SWD)	4,234	5	9.3%	4,149	5	8.5%	40	43.1%	
Non-SWD	31,409	37	29.8%	31,709	36	26.8%	45	46.9%	



Winter Achievement and Fall-to-Winter Growth by Quadrant: Reading

		% by Quintile(s)		Fall-Winter Growth		
Quadrant	# Tested	Median NP	Q1 (NP 1-20)	Q4-Q5 (NP 61- 99)	Median Growth NP	% Met Projections
Northeast	8343	34	36.0%	27.5%	39	44.7%
Northwest	8022	41	31.8%	32.5%	43	46.9%
Southeast	9909	30	39.4%	20.9%	38	43.7%
Southwest	9788	52	25.7%	42.2%	43	47.7%
Total	36062	39	33.2%	30.8%	41	45.8%



Winter Achievement and Fall-to-Winter Growth by Quadrant: Mathematics

		% by Quintile(s)		Fall-Winter Growth		
Quadrant	# Tested	Median NP	Q1 (NP 1-20)	Q4-Q5 (NP 61- 99)	Median Growth NP	% Met Projections
Northeast	8150	26	42.3%	19.6%	42	47.0%
Northwest	7992	33	36.1%	25.8%	45	49.1%
Southeast	9942	26	42.5%	17.3%	44	48.4%
Southwest	9807	45	28.2%	35.4%	48	51.6%
Total	35891	32	37.1%	24.7%	45	49.1%



School Safety

Trust and Caring Environment Student-Teacher Relationships

Connectedness

Safety/Discipline

Staff-Leadership Relationships

Family Relationships*

School Climate*

- 1a. Atmosphere in Common Areas
- 1d. Student Relationships
- 1e. Adult Relationships
- 3b. Classroom Rules
- 3c. Student Behavior
- 3e. Teacher Interaction
- & Communication*

Safety & Trusting Relationships

A great school creates a safe and positive school climate by building trusting relationships between adults and students.

Academic Press

Classroom Management

Student Mindset Feedback & Coaching School Climate*

2a. Expectations & Learning Objectives (Academic & SEL)*

High **Expectations**

A great school holds all students and staff to high expectations.

Scales/Domains Not Placed:

School Leadership Resources

Professional Learning

- 1b. Vision/ Mission/ Values Statements Displayed
- 1c. Student Work Displayed (common areas)
- 2b. Explicit Teaching of SEL Skills
- 2c. SEL Integrated into Instructional Content
- 3h. Classroom Procedures

Civility & Equity

A great school models the principles of civility and equity as a tool for developing productive citizens.

Equity

Educating All Students

Family Relationships*

3e. Teacher Interaction & Communication*

Student-Centered Classrooms

A great school creates classroom environments where teachers are mentors who provide instruction based on students' individual strengths, needs, and interests.

School Engagement

& Learning Objectives*

2e. Teacher Feedback & Monitoring

2f. Student Engagement

2g. Student Collaboration

2h. Teacher as a Facilitator

3d. Behavior Management

3e. Teacher Interaction & Communication*

3f. Student Voice

3g. Student Work Displayed

Student Voice Classroom Management

> **Teaching Efficacy** 2a. Expectations

2d. Use of Interactive Pedagogies

2i. Student Reflection

3a. Classroom Atmosphere

Items with an asterisk (*) appear in multiple domains.

Legend

Student Survey

Teacher/Staff Survey

SEL Walkthrough

Physical and Emotional Safety Restorative Discipline Trust and Caring Environment Student-Teacher Relationships Staff-Leadership Relationships Family Relationships

> Safety & Trusting Relationships

> A great school creates a safe and positive school climate by building trusting relationships between adults and students.

Academic Press
Behavior Expectations
Growth Mindset
Feedback & Coaching

High Expectations

A great school holds all students and staff to high expectations.

Civility & Equity

A great school models the principles of civility and equity as a tool for developing productive citizens.

Equitable Education
Celebration of Diversity
Respectful & Culturally Sensitive Communication

Student-Centered Classrooms

A great school creates classroom environments where teachers are mentors who provide instruction based on students' individual strengths, needs, and interests.

Student Engagement
Student Voice
Classroom Management

Metropolitan Nashville Public Schools Sales Tax Collections As of December 20, 2017

General Purpose Fund

MONTH	2017-2018 Projection	TOTAL 2017-2018 COLLECTIONS	\$ Change For Month - FY18 Projection	% Change For Month - FY18 Projection	% Increase / Decrease Year To-Date
September	\$15,381,985.64	\$13,237,970.46	(\$2,144,015.18)	-16.20%	-16.20%
October	17,737,106.49	18,569,404.33	\$832,297.84	4.48%	44.24%
November	18,735,563.05	19,090,775.12	\$355,212.07	1.86%	63.19%
December	18,564,842.39	18,860,122.15	\$295,279.76	1.57%	73.39%
January	17,718,272.36				
February	23,522,306.81				
March	15,903,850.36				
April	16,775,044.03				
May	19,161,602.23				
June	18,271,550.64				
July	18,550,400.20				
August	20,371,175.79				
TOTAL	\$220,693,700.00	\$69,758,272.06	(\$661,225.51)		-0.95%

Debt Service Fund

MONTH	2017-2018 Projection	TOTAL 2017-2018 COLLECTIONS	\$ Change For Month - FY18 Projection	% Change For Month - FY18 Projection	% Increase / Decrease Year To-Date
September	\$3,523,252.83	\$3,171,913.06	(\$351,339.77)	-11.08%	-11.08%
October	4,062,694.64	4,449,363.02	\$386,668.38	8.69%	46.69%
November	4,291,391.69	4,574,287.21	\$282,895.52	6.18%	64.81%
December	4,252,288.03	4,519,021.10	\$266,733.07	5.90%	74.56%
January	4,058,380.68				
February	5,387,798.17				
March	3,642,786.24				
April	3,842,333.68				
May	5,553,865.54				
June	5,349,998.71				
July	4,248,980.04				
August	4,666,029.75				
TOTAL	\$52,879,800.00	\$16,714,584.39	\$584,957.20		3.50%

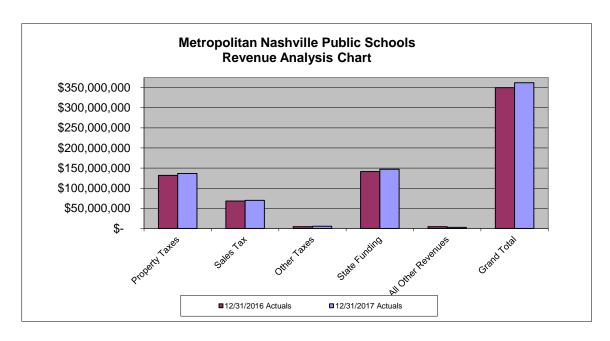
Metropolitan Nashville Public Schools General Purpose Fund # 35131 Monthly Budget Accountability Report December 31, 2017

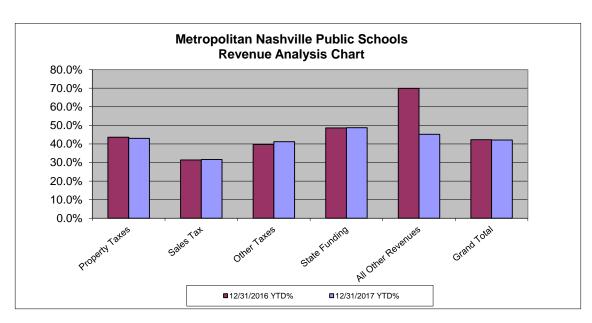
	FY17 Annual Budget	FY17 YTD Actuals Through Dec	FY17 YTD % Through Dec	 FY18 Annual Budget	FY18 YTD Actuals Through Dec	FY18 YTD % Through Dec	FY18 YTD Budget Available Dec
REVENUES: Charges, Commissions, & Fees Other Governments & Agencies Taxes, Licenses, & Permits Fines, Forfeits, & Penalties	\$ 1,230,000 290,479,100 530,711,400 1,200	\$ 2,025,423 141,297,713 204,355,225 500	164.67% 48.64% 38.51% 41.67%	\$ 1,230,000 301,988,700 551,958,600 1,200	\$ 673,633 147,274,640 211,965,926 0	54.77% \$ 48.77% 38.40% 0.00%	556,367 154,714,060 339,992,674 1,200
Transfers From Other Funds and Units All Other Revenues	2,500,000 2,378,000	896,076 1,348,276	35.84% 56.70%	2,500,000 2,561,300	985,779 1,184,962	39.43% 46.26%	1,514,221 1,376,338
TOTAL REVENUES	\$ 827,299,700	\$ 349,923,213	42.30%	\$ 860,239,800	\$ 362,084,940	42.09% \$	498,154,860
EXPENSES: Salaries: Regular Pay Overtime All Other Salary Codes Total Salaries	\$ 436,628,800 986,200 7,564,300 445,179,300	\$ 209,742,210 828,177 4,129,622 214,700,009	48.04% 83.98% 54.59% 48.23%	\$ 443,952,321 2,602,700 8,393,044 454,948,065	\$ 221,099,739 971,910 6,298,636 228,370,285	49.80% \$ 37.34% 75.05% 50.20%	222,852,582 1,630,790 2,094,408 226,577,780
Fringes	148,086,100	71,079,406	48.00%	152,433,507	76,306,831	50.06%	76,126,676
Other Expenses: Utilities Professional and Purchased Services Travel, Tuition, and Dues Communications Repairs and Maintenance Services Internal Service Fees Transfers To Other Funds and Units All Other Expenses Total Other Expenses:	 26,920,107 45,004,700 2,659,600 3,517,800 5,177,600 2,315,600 105,502,293 58,936,600 250,034,300	12,493,409 23,183,806 1,034,763 1,265,633 2,388,710 1,185,702 52,218,361 26,657,359 120,427,743	46.41% 51.51% 38.91% 35.98% 46.14% 51.20% 49.50% 45.23% 48.16%	24,458,700 50,186,771 2,999,442 2,988,138 6,029,486 2,392,200 121,244,800 61,618,591 271,918,128	11,192,844 23,790,285 754,528 1,114,763 2,476,803 1,213,996 60,878,159 24,367,013 125,788,391	45.76% 47.40% 25.16% 37.31% 41.08% 50.75% 50.21% 39.54% 46.26%	13,265,856 26,396,486 2,244,914 1,873,375 3,552,683 1,178,204 60,366,641 37,251,578 146,129,737
TOTAL EXPENSES	\$ 843,299,700	\$ 406,207,158	48.17%	\$ 879,299,700	\$ 430,465,507	48.96% \$	448,834,193

Prepared: Jan 18, 2018

METROPOLITAN NASHVILLE PUBLIC SCHOOLS Revenue Analysis FY2017 and FY2018

	FY17 YTD Actuals	FY17 Annual		FY18 YTD Actuals	FY18 Annual	
Description	through Dec 2016	Revenue Budget	YTD %	through Dec 2017	Revenue Budget	YTD %
Property Taxes	\$ 131,925,500	\$ 302,518,200	43.6%	\$ 136,725,012	\$ 317,963,900	43.0%
Local Option Sales Tax	68,130,267	217,353,900	31.3%	69,758,272	220,693,700	31.6%
Other Taxes, License, Permits	4,299,458	10,839,300	39.7%	5,482,642	13,301,000	41.2%
State Funding	141,297,713	290,479,100	48.6%	147,274,640	301,988,700	48.8%
All Other Revenues	4,270,277	6,109,200	69.9%	2,844,373	6,292,500	45.2%
Grand Total	\$ 349,923,213	\$ 827,299,700	42.3%	\$ 362,084,940	\$ 860,239,800	42.1%





Metropolitan Nashville Public Schools General Purpose Fund #35131 Expenditures by Function For the Fiscal Year Ending June 30, 2018

			FY2018 YTD	
=	E and a Maria	EVOCAC Decimal	Actuals @	
Function # ADMINISTRA	Function Name	FY2018 Budget	Dec 31, 2017	% Spent
1100	OFFICE OF DIRECTOR OF SCHOOLS	\$ 598,900	\$ 277,221	46.3%
1110	BOARD OF EDUCATION	475.700	191,133	40.3%
1150	CHIEF FINANCIAL OFFICER	333,600	146,451	43.9%
1190	ALIGNMENT NASHVILLE	200,000	100,000	50.0%
1200	HUMAN CAPITAL	6,934,800	3,466,834	50.0%
1205	EMPLOYEE RELATIONS	603,700	278,112	46.1%
1250	CHIEF OF STAFF	552,400	288,351	52.2%
1300	EMPLOYEE BENEFITS	849,100	499,001	58.8%
1400	CHIEF OPERATING OFFICER	249,300	149,664	60.0%
1500	PURCHASING	886,300	433,890	49.0%
1600	FISCAL SERVICES	2,035,300	823,784	40.5%
1625	SCHOOL AUDIT	733,500	362,119	49.4%
1700	STUDENT ASSIGNMENT SERVICES	1,202,400	554,049	46.1%
1750	FAMILY INFORMATION CENTER	763,100	315,018	41.3%
1800	COMMUNICATIONS	1,532,000	616,194	40.2%
	TOTAL ADMINISTRATION	\$ 17,950,100	\$ 8,501,822	47.4%
	P AND LEARNING			
2050	CHIEF OF SCHOOLS	3,905,900	1,962,257	50.2%
2055	OFFICE OF PRIORITY SCHOOLS	198,300	71,214	35.9%
2059	OFFICE OF CHARTER SCHOOLS	412,800	194,774	47.2%
2060	STUDENT SUPPORT SERVICES	1,828,500	910,299	49.8%
2080	CHIEF ACADEMIC OFFICER	2,743,400	1,183,783	43.2%
2109	FEDERAL PROGRAMS AND GRANTS	300,800	138,813	46.1%
2112 2125	CENTRAL SCHOOL COUNSELING SERVICES	482,100	180,571	37.5%
2125	IN-SCHOOL SUSPENSION HOMEBOUND PROGRAM - REGULAR EDUCATION	944,800 173,300	447,732 64,621	47.4% 37.3%
2136	GIFTED/TALENTED PROGRAM	681,300	348,438	51.1%
2137	ADVANCED ACADEMICS	1,615,600	689,576	42.7%
2160	PSYCHOLOGICAL SERVICES	4,751,300	2,395,715	50.4%
2170	RESEARCH, ASSESSMENT, AND EVALUATION	3,432,800	1,837,919	53.5%
2171	CENTRAL LIBRARY INFORMATION SERVICES	602,000	458,536	76.2%
2174	INFORMATION MANAGEMENT AND DECISION SUPPORT	4,732,600	2,265,026	47.9%
2178	INFORMATION TECHNOLOGY	14,324,100	7,400,075	51.7%
2180	TEXTBOOKS	2,257,000	335,561	14.9%
2200	DISTRICT STAFF DEVELOPMENT	2,919,300	1,487,901	51.0%
2203	LEARNING TECHNOLOGY	3,412,200	1,846,860	54.1%
2215	PRINCIPAL LEADERSHIP	229,400	-	0.0%
2232	LITERACY PROGRAM	7,994,000	5,417,031	67.8%
2240	SUPPLEMENTARY TEACHER PAY	350,500	395,623	112.9%
2282	STEAM (SCIENCE TECHNOLOGY ENGINEERING ARTS & MATHEMATICS)	3,241,100	755,863	23.3%
2310	PRINCIPALS	49,893,100	26,638,046	53.4%
2311	COUNSELING SERVICES	16,506,600	7,064,266	42.8%
2312	LIBRARY SERVICES	11,589,100	5,292,745	45.7%
2313	SUBSTITUTES - REGULAR/CTE	7,478,500	3,623,210	48.4%
2314	HEALTH SERVICES	5,110,800	1,899,507	37.2%
2315	SUBSTITUTES - SPECIAL EDUCATION	840,200	364,866	43.4%
2316	SCHOOL FUNDING ALLOCATION	9,590,100	2,879,695	30.0%
2320	REGULAR TEACHING	267,855,700	129,288,774	48.3%
2321	PRE-K INSTRUCTION	6,708,900	3,252,098	48.5%
2322	CLASSROOM PREPARATION DAY	665,200	714,112	107.4%
2323	ENGLISH LANGUAGE LEARNER - SUPERVISION	1,866,500	1,213,762	65.0%
2324 2328	ENGLISH LANGUAGE LEARNER PRE-K MODEL CENTERS	17,838,200 3,966,200	10,321,981 1,846,998	57.9% 46.6%
2332	ACADEMIES OF NASHVILLE (AON)	996,300	141,525	14.2%
2334	INSTRUCTIONAL SUPPORT - OTHER	12,056,900	9,701,697	80.5%
2335	PUPIL SUPPORT - OTHER	1,399,500	665,462	47.5%
2336	VANDERBILT MATH & SCIENCE PROGRAM	1,149,500	669,864	58.3%
2350	MUSIC MAKES US	1,934,100	290,603	15.0%
2371	CAMPUS SUPERVISORS	3,271,100	1,287,111	39.3%
2395	HOMEWORK HOTLINE	90,000	36,961	41.1%
2505	CAREER & TECHNICAL EDUCATION SUPERVISION	309,900	154,530	49.9%
_000	CAREER & TECHNICAL EDUCATION	5,810,900	4,052,982	69.7%

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Metropolitan Nashville Public Schools General Purpose Fund #35131 Expenditures by Function For the Fiscal Year Ending June 30, 2018

				FY2018 YTD	
				Actuals @	
Function #	Function Name	FY20	18 Budget	_	% Spent
2555	METROPOLITAN GOVERNMENT IT CHARGES		2,115,400	1,074,198	50.8%
2600	ALTERNATIVE LEARNING PROGRAMS		3,175,500	1,438,959	45.3%
2650	NON-TRADITIONAL SCHOOLS		7,810,700	3,981,116	51.0%
2710	STUDENT ASSIGNMENT PLAN		6,022,200	1,827,084	30.3%
2711	SPECIAL EDUCATION GUIDANCE		166,600	84,989	51.0%
2805	SPECIAL EDUCATION SUPERVISION		1,092,000	501,788	46.0%
2810	SPECIAL EDUCATION PRINCIPALS		670,200	283,204	42.3%
2820	SPECIAL EDUCATION TEACHING	6	88,074,600	35,868,832	52.7%
2999	CAREER LADDER		1.200.000	72	0.0%
2999	TOTAL LEADERSHIP AND LEARNING		,,	\$ 287,249,224	49.6%
	TOTAL LEADERSHIP AND LEARNING	\$ 57	0,707,000	\$ 201,249,224	49.0%
ATTENDANO	LE AND SOCIAL SERVICES				
3100	ATTENDANCE SERVICES		1,167,700	164,254	14.1%
3200	SOCIAL AND EMOTIONAL LEARNING		784,700	33,290	4.2%
3210	CLUSTER BASED STUDENT SUPPORT		5,322,600	3,032,183	57.0%
3250	FAMILY & COMMUNITY SERVICES		3,588,400	505,310	14.1%
3260	COMMUNITY ACHIEVES		1,659,300	739,074	44.5%
3200	TOTAL ATTENDANCE AND SOCIAL SERVICES		2,522,700		35.7%
	TOTAL ATTENDANCE AND SOCIAL SERVICES	Ψ I	2,322,700	Φ 4,474,111	33.1 %
TRANSPORT	TATION				
4110	TRANSPORTATION SUPERVISION		3,555,700	1,960,043	55.1%
4130	OPERATION OF SCHOOL BUSES		3,830,800	6,338,316	45.8%
4131	OPERATION OF SPECIAL EDUCATION BUSES		7,725,100	4,129,989	53.5%
4137	BUS MONITORS		6,404,700	3,137,741	49.0%
4160	MAINTENANCE OF VEHICLES		5,505,600	2,552,507	46.4%
4319	MTA BUS PASSES		994,300	231,148	23.2%
	TOTAL TRANSPORTATION	\$ 3	8,016,200	\$ 18,349,745	48.3%
			,,	+ 10,010,110	10.07.0
OPERATION					
5120	PORTABLE MOVING		455,000	154,729	34.0%
5212	CUSTODIAL AND CARE OF GROUNDS	2	21,383,700	12,483,078	58.4%
5220	UTILITY SERVICES, NATURAL GAS		2,996,200	733,249	24.5%
5230	UTILITY SERVICES, WATER & SEWER		2,965,900	1,616,783	54.5%
5240	UTILITY SERVICES, ELECTRICITY	1	8,500,000	8,831,026	47.7%
5250	UTILITY SERVICES, TELEPHONES		1,017,000	394,207	38.8%
5260	UTILITY SERVICES, WASTE DISPOSAL		962,100	465,127	48.3%
5280	RADIO TRANSMISSION		276,800	139,798	50.5%
5315	FIXED ASSET AND INVENTORY CONTROL		2,625,100	1,087,259	41.4%
5320	DELIVERY & MAIL SERVICES		1,061,500	419,427	39.5%
5325	SAFETY AND SECURITY		3,259,000	1,561,263	47.9%
5326	ATHLETIC OFFICE		605.000	213,631	35.3%
0020	TOTAL OPERATION OF PLANT	\$ 5	6,107,300	\$ 28,099,577	50.1%
		,	, ,	,,-	
	CE OF BUILDINGS				
6110	MAINTENANCE SUPERVISION		721,500	335,304	46.5%
6120	CONSTRUCTION SUPERVISION		532,400	253,542	47.6%
6300	MAINTENANCE OF FACILITIES	1	9,105,000	9,004,470	47.1%
0300	TOTAL MAINTENANCE OF BUILDINGS		20,358,900	\$ 9,593,316	47.1%

Page 2 of 3 Prepared: Jan 18, 2018

Metropolitan Nashville Public Schools General Purpose Fund #35131 Expenditures by Function For the Fiscal Year Ending June 30, 2018

					FY2018 YTD	
					Actuals @	
Function #	Function Name	F	Y2018 Budget		Dec 31, 2017	% Spent
FIXED CHAR	GES					
7210	RENTAL LAND AND BUILDING		56,100		28,033	50.0%
7311	RETIREES GROUP INSURANCE-CERTIFICATED		22,245,000		11,211,236	50.4%
7315	EMPLOYEE DEATH BENEFITS		74,000		29,167	39.4%
7316	EMPLOYEE INJURIES ON THE JOB REIMBURSEMENT		3,050,200		1,525,100	50.0%
7318	RETIREMENT SICK LEAVE PAY-CERTIFICATED		1,500,000		142,452	9.5%
7319	RETIREMENT SICK LEAVE PAY-SUPPORT		208,100		86,540	41.6%
7320	BUILDINGS AND CONTENTS INSURANCE		1,032,900		516,450	50.0%
7325	INSURANCE RESERVE		14,700		3,303	22.5%
7340	LIABILITY INSURANCE		1,290,600		671,261	52.0%
7499	GUARANTEED PENSION PAYMENT		4,285,000		2,142,500	50.0%
7777	PROPERTY TAX REFUND		8,320,000		33,633	0.4%
7900	LEGAL SERVICES		192,000		96,000	50.0%
	TOTAL FIXED CHARGES	\$	42,268,600	\$	16,485,675	39.0%
ΔΟΙΙΙ Τ ΔΝΟ	COMMUNITY SERVICES					
8119	DISTRICT DUES		76,100		67,251	88.4%
8320	ADULT EDUCATION PROGRAM		463,600		219,124	47.3%
	TOTAL ADULT AND COMMUNITY SERVICES	\$	539,700	\$	286,375	53.1%
	OPERATING TRANSFER TO CHARTER SCHOOLS FUND	\$	111,148,800	\$	56,197,641	50.6%
	OF ENAMES TRANSPER TO STARTER SCHOOLS FORD	Ψ	111,140,000	Ψ	30,137,041	30.070
	REIMBURSABLE PROJECTS	\$	1,599,800	\$	1,228,023	76.8%
	GRAND TOTAL:	\$	879,299,700	\$ 4	430,465,507	49.0%

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