

John McKeever Improvement Plan



2024-2025

Board Approved:

2022-2023 Executive Summary

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

2024-25 School Board of Education

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PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

District Vision

Every PSJA student is prepared to participate, compete, and excel in a global society to foster multi-generational prosperity.

District Mission

As educational leaders, the PSJA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all – from early childhood through their chosen career. As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.

Adopted June 22, 2020, by the PSJA School Board of Trustees

2024-2025 Strategic Planning Framework

Every PSJA student

is prepared to participate, compete, and excel in a global society to foster multi-generational prosperity.

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As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.

Our Vision & Mission

Student performance

District and school climate

Our Goals

Leadership Growth



Effective Teaching & Learning



Family & Community Empowerment



Student Support



Our Strategic directions

Technology & Communication

Key enablers for '20-'21

Spirit of the PSJA Team

Spirit of the PSJA Student

Our Foundation

John McKeever Mission Statement

At John McKeever, we are committed to providing students with a safe, nurturing environment in which all students can reach their fullest social, emotional, and academic potential. Our goal is to empower life-long learners to become responsible and productive citizens.



What We Believe In

The John McKeever Elementary family believes that all their students can academically grow, learn and reach their full potential in classrooms, their community and beyond. Through collaboration from administrators, teachers, parents, students and the community we can accomplish our campus goals.

What We Want to Accomplish

We are committed to provide a nurturing and distinguished campus to the community where all students are valued and welcomed, feel safe, and have the opportunity to reach their full potential.

THE STATE OF TEXAS PUBLIC EDUCATION MISSION AND ACADEMIC GOALS

The mission of the public education system of this state is to ensure that all Texas children have access to a quality education that enables them to achieve their potential and fully participate now and the future in the social, economic, and education opportunities of our state and nation. That mission is grounded on the conviction that a general diffusion of knowledge is essential for the welfare of this state and for the preservation of the liberties and rights of citizens. It is further grounded on the conviction that a successful public education system is directly related to a strong, dedicated, and supportive family; and that parental involvement in the school is essential for the maximum educational achievement of a child.

THE STATE OF TEXAS PUBLIC EDUCATION GOALS

GOAL #1: The student in the public education system will demonstrate exemplary performance in the reading and writing of the English language.

GOAL #2: The students in the public education system will demonstrate exemplary performance in the understanding of mathematics.

GOAL #3: The students in the public education system will demonstrate exemplary performance in the understanding of science.

GOAL #4: The students in the public education system will demonstrate exemplary performance in the understanding of social studies.

Title I, Part A School wide Components:

- 1. A comprehensive needs assessment of the entire school(including taking into account the needs of migratory children as defined in section 1309(2)) that is based on information which includes the achievement of children in relation to the State academic content standards and the State student academic achievement standards described in section 1111(b)(1).
- 2. School wide reform strategies that provide opportunities for all children to meet the State's proficient and advanced levels of student academic achievement, use effective methods and instructional strategies that are based on scientifically based research, and that include strategies to address the needs of all children in the school, but particularly the needs of low-achieving children and those at risk of not meeting the State student academic achievement standards who are members of the target population of any program that is included in the school wide program.
- 3. Instruction by highly qualified teachers.
- 4. In accordance with section 1119 and subsection (a)(4), high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, pupil services personnel, parents, and other staff to enable all children in the school to meet the State's student academic achievement standards.
- 5. Strategies to attract high-quality teachers to high-need schools.
- 6. Strategies to increase parental involvement in accordance with section 1118, such as family literary services.
- 7. Plans for assisting preschool children in the transition from early childhood programs, such as Head Start, Even Start, Early Reading First, or a State-run preschool program, to local elementary school programs.
- 8. Measures to include teachers in the decisions regarding the use of academic assessments described in section 1111(b)(3) in order to provide information on, and to improve, the achievement of individual students and the overall instructional program.
- 9. Activities to ensure that students who experience difficulty mastering the proficient or advanced levels of academic achie vement standards required by section 1111(b) (1) shall be provided with effective, timely additional assistance which shall include measures to ensure that student difficulties are identified on a timely basis and to provide sufficient information on which to base effective assistance.
- 10. Coordination and integration of Federal, State, and local services and programs, including programs supported under this Act, violence prevention programs, nutrition programs, housing programs, Head Start, adult education, vocational and technical education, and job training.



Data Resources Reviewed

- 1. 2023 2024 STAAR Campus Summary STAAR Report
- 2. 2023 2024 Domains Data
- 3. 2023 2024 Distinctions Designation Summary
- 4. 2023 2024 Attendance
- 5. PEIMS Demographics
- 6. Walk-through Data
- 7. Parental Involvement Data
- 8. T-TESS Teacher Evaluations
- 9. Professional Development Plan
- 10. TELPAS Scores
- 11. PBMAS



Demographics

Demographics Summary

Special Education:

The following sources from the campus were used to review the Special Education data by the campus staff: State of Texas Assessments of Academic Readiness (STAAR) results, Performance Based Monitoring Assessment System (PBMAS), and system safeguards indicators to determine strengths and needs of our Special Education students. In addition, the Special Education Department was very involved in the curriculum writing and revision for grades K-12 during the summer to ensure that the general curriculum meets the needs of our special education students. Professional development is also coordinated with the curriculum and instruction department to ensure that all general education teachers are well versed in best practices that support the learning of special education students.

Personnel Needs:

The McKeever Elementary Administration must work closely with the human resource department to ensure that highly qualified teachers and instructional assistants are recruited, hired, and placed in the appropriate educational setting and to implement the inclusion model effectively.

Professional Development Needs:

McKeever Elementary must work closely with the Curriculum and Instruction Department and provide PD in the area of co-teaching to implement the inclusion model effectively.



Demographics

Demographics Summary

All Students

- Reading Academic Achievement Status was met with a 2% above the target goal.
- All students received a 47% at Meets Level.
- Math Academic Achievement Status was met with a 4% above the target goal.
- All students received a 40% at Meets Level.



Demographics

Demographics Summary

Special Education:

- Reading Academic Achievement Status was met with a 31% above the target goal (2022).
- Sp. Ed students received a 50% at Meets Level in 2019, 0% Meets Level in 2021, & 28% Meets Level or higher in 2022, 22% Meets Level or higher in 2023.
- Math Academic Achievement Status was met with a 30% above the target goal.
- Sp. Ed students received a 53% at Meets Level in 2019, 6% Meets Level in 2021, & 20% Meets Level or higher in 2022, 26% at Meets level in 2023.



Demographics

Demographics Summary Continued:

English Learners (EL):

The following sources from the campus were used to review the Dual Language/English as a Second Language (DL/ESL) Department data by the campus staff: State of Texas Assessments of Academic Readiness (STAAR) results, Performance Based Monitoring Assessment System (PBMAS) and TELPAS indicators to determine strengths and needs of our EL students. The McKeever Elementary Administration also worked closely with the human resource department to ensure that highly qualified teachers and instructional assistants were recruited, hired, and placed in the appropriate educational setting. Each curriculum and instruction central office administrator by campus type was also assigned an English Learners and Spanish Language Development coach to enhance bi-literacy. In addition, the DL Department was very involved in the curriculum writing and revision for grades K-12 during the summer to address the needs of our EL students and align the curriculum between English and Spanish Language Arts that led to a more coherent and consistent bi-literacy program. Professional development was also coordinated with the curriculum and instruction department to ensure that all general education teachers utilize best practices that support the learning of EL students.

Needs:

As evidenced in the STAAR performance, the results show an achievement gap as follows:

- In Reading, the achievement gap between EBs and All students in 2022 2023 was 15.6%.
- In Mathematics, the achievement gap between EBs and All students in 20212 2023 was 14%.
- In Science, the achievement gap between EBs and All students in 2022 2023 was 6%.
- All subjects combined, the achievement gap between EBs and All students in 2022 2023 was 12%.



Demographics
Demographics Summary Continued:
Economically Disadvantaged

Strengths:

Our economically disadvantaged students received free meals, tutoring, and can apply for grants and scholarships as they advance their education.

Needs:

On the STAAR exam at MEETS Level or higher:

- In Reading, the passing rate for Eco Dis students at McKeever was 59%. All students received 71%.
- In Math, the passing rate for Eco Dis students at McKeever was 64%. All students received 75%.
- In Science, the passing rate for Eco Dis students at McKeever was 53%. All students received 64%.

Student Achievement Summary 2019 - 2024



	2019 PSJA ISD	2019 McKeev	Goals 2021	2021 McKeever	2022 McKeever	2023 McKeever	2024 McKeever
Domain I STAAR Performance	87	er 78	90	21	70	76	70
Domain II Part A Student Growth	89	67	85		92	60	62
Domain II Part B Relative Performance	83	86	91		76	80	77
Domain III Closing the Gap (subgroups)	53	77	100		77	66	72

2019 – 2024 Accountability Results



Domains:	2019	2021	2022	2023	2024
Domain I Student Achievement	78	21	70	72	70
Domain II Part A Student Growth	67		92	60	62
Domain II Part B Relative Performance	86		76	80	77
Domain III Closing the Gap	77		77	66	72
Overall Campus Rating	83		88	76	72

English Language Proficiency Status



2024 Preliminary Scores

	2024 PSJA	2024 McKeever	2023 PSJA	2023 McKeever	2022 PSJA	2022 McKeever	2021 PSJA	2021 McKeever	2025 Campus GOAL w/ Composite Score
TELPAS % Making Progress	62%	61%	51%	55%	52%	51%	44%	42%	53%

2024 TELPAS Data – Composite Scores



	Listening 2024					
Grade Level	Progr	ess	%			
1 st	16	34	47%			
2 nd	32	35	91%			
3 rd	28	37	76%			
4 th	17	50	34%			
5 th	33	45	73%			
Totals	126	201	63%			

	Speaking	Speaking 2024					
Grade Level	Progi	ress	%				
1 st	20	34	59%				
2 nd	14	35	40%				
3 rd	13	37	35%				
4 th	22	50	44%				
5 th	16	45	36%				
Totals	86	201	43%				

	Reading 2024					
Grade Level	Progr	ess	%			
1 st	13	34	38%			
2 nd	17	35	43%			
3 rd	18	37	49%			
4 th	22	50	44%			
5 th	28	45	62%			
Totals	98	201	49%			

	Writing 2024					
Grade Level	Progr	ess	%			
1 st	9	34	26%			
2 nd	23	35	66%			
3 rd	9	37	24%			
4 th	17	50	34%			
5 th	24	45	53%			
Totals	82	201	41%			

Progress in 2 out of 4 Domains-Snapshot						
	2024 P	reliminary	Scores			
	Prog	ress	%			
1 st	18	33	55%			
2 nd	26	36	72%			
3 rd	25	38	66%			
4 th	24	49	49%			
5 th	30	47	64%			
Totals	123	203	61%			
			Target 49%			

Compo	Composite Level-What if?-Snapshot						
	2024 Preliminary Scores						

	2024 Preliminary Scores					
	Prog	%				
1 st	19	33	58%			
2 nd	22	36	61%			
3 rd	15	38	39%			
4 th	19	49	39%			
5 th	22	47	47%			
Totals	97	203	48%			
			Target 49%			

2024 McKeever DEMOGRAPHICS



	ALL	MALE	FEMALE	SPED	LEP	M1	M2	MIGRANT	ECD	GT
Number	677	349	328	77	257	1	0	11	606	33
Percent	100%	51.6%	48.4%	11.4%	38%	0.1%	0%	1.6%	89.5%	4.9%

Based on Snapshot Oct. 27, 2023

	ALL	HISPANIC	ASIAN	BLACK	WHITE	AMERICAN INDIAN/ALASKAN
Number	713	704	0	3	6	0
Percent	100%	98.7%	0%	0.4%	0.8%	0%

Comprehensive Needs Assessment Continued: Goal 1-8 Summary of Findings

No.	Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
1	Domain I STAAR Performance	• 5 TH grade RLA @ 80% APP	 5TH grade SCIENCE @22% Meets Ebs @13% Meets SPED @20% Meets 	Improve in the Areas of Reading, Math to move from a C to B performance rating. Improve Science from F to B performance. Keep improving in all pop with a focus on Ebs and SPED. Improve student learning outcomes in: Reading Math Science
2	Domain II School Progress	• Domain II – Part B = 80%; +4% from 2022	• Domain II – Part A = 60%; -32% from 2022	Group students by ability and deliver differentiated instruction so that all students can continue to have academic growth.
3	Domain III Closing the Gaps	Met TELPAS target of 49%	 Improvement needed on percentage of Meets and Masters students for all students, Special Education, and EBs. Improvement needed in Closing the Gap due to our EB students not showing significant progress in Speaking & Writing. 	Implementation of Sustainability activities for 2024-2025 to increase real world experiences for all students.
4	T.E.A. Distinctions Designations	No distinctions obtained for the 2024 school year.	No distinctions obtained for the 2024 school year.	 Provide Professional development to ensure teachers are prepared to include rigor and relevance in their lessons. Include Sustainability Skills. Assess and Monitor frequently through common formative assessments

Summary of Findings

No.	Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
5	Family and Community Involvement	 PK/K Orientations, Meet the Teacher, Curriculum Nights, Open House, Festivals, and Fundraisers Communication in both English and Spanish Parent Liaison PAC meetings Business Partnerships 	Increase in Parent Volunteers	Build up the number of parent volunteers from 4 to 10.
6	Technology	Availability of technology resources for students and teachers, and staff.	Integration of technology in instruction and increase the infrastructure, increase the use of student technology for instructional rigor	Provide training on the implementation of technology integration monthly through a menu of services; increase on-line resource use
7	School Culture and Climate	 Good student attendance Special Purpose Campuses to address special needs, i.e. attendance recovery, discipline Collaborative Learning Communities Customer Service School-wide Behavioral Strategies/contracts 	Increase and maintain attendance to 97.5%	Increase and maintain attendance to 97.5%
8	Staff Quality, Recruitment, and Retention	 Highly Qualified Staff New Teacher Academy TTESS Evaluation Tool 	Support new teachers and new instructional aides in the classroom	 Professional Development in all Areas Availability of Resources

2023-2024 Campus Goals

Goal Area 1: Student Achievement

Goal Area 2: Closing the Gaps

• Goal Area 3: Improve Safety, Public Support, Culture and Climate

Goal Area 4: Increase Staff Quality, Recruitment and Retention

2024-2025 Goal 1 - Student Achievement

Goal Area:	Student Achievement						
Annual Goal:	By June 2024, there will be	a 10% increase of students at N	MEETS or above i	in grade 3-5 RLA from 47% in 2023 to 57% i	in 2023 and as measured by th	ne 2024 STAAR Readin	g Assessment.
Objective:	Students in grades 3-5 will u	tently and effectively practice	research-based strate	egies.			
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Ensure high volume of reading comprehension by utilizing multiple interactive applications that allow varied question types aligned to the 2023 STAAR revamp, as well as utilize reading strategy skills through the use of text mapping and question/skill connections.	3rd - 5th teachers Principal Reading Coach Assistant Principals CLL Grade Level Chairs	STAAR releases District Curriculum Mentoring Minds Istation Accelerated Reader Systems 44 & Success Ed laptops Study Sync DMAC, afterschhol/Saturday tutoring	-Aug. 2023 - June 2024	AR Reports Student implementation of Interactive journals. DOK Questioning during RLA Lessons Lesson Plans Walkthrough Documentation	Students will be able to make connections between question stems to skills. Reading comprehension levels will increase on AR	Weekly Tests/Quizzes BOY/MOY/EOY Fluency Checks Unit Assessments Benchmarks AR Program Reports Interactive Journal Checks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. Utilize DMAC reports to differentiate instruction for ELs, SPED, 504/RTI students in needed areas.
- 2. Implement the use of STAAR question stems throughout instruction to facilitate connections to text.
- 3. Plan frequently as a grade level to ensure all students are receiving alike instruction across classes.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
implementation of curriculum, research-based strategies, and best practices through bi-weekly	Principal Reading Coach Assistant Principals CLL Grade Level Chairs		- Aug. 2023 - June 2024	CLC agendas RLA Planning Agendas Grade Level Team Planning Meetings District Curriculum Roll-Outs	Curriculum alignment	Weekly Tests/Quizzes BOY/MOY/EOY Fluency Checks Unit Assessments Benchmarks AR Program Reports Interactive Journal Checks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. Utilize AR & Istation for students to practice reading & comprehension skills
- 2. Utilize assessment data to select targeted TEKS needing further development.
- 3. Regularly implement and practice needed accommodations for all subgroups to support student growth for all learners.

2024-2025 Goal 1 - Student Achievement

Goal Area:	Student Achievement										
Annual Goal:	By June 2024, there will be a	By June 2024, there will be a 10% increase of students in MEETS or above in grade 3-5 Math from 46% in 2023 to 56% in 2024 as measured by the 2022 STAAR Mathematics Assessment.									
Objective:	The percent of student performance in measurable assessments will increase by 5% after each benchmark.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
3rd - 5th grade teachers will utilize planning time to conduct TEKS analysis to determine depth and complexity of TEKS to ensure ongoing rigorous instruction.	3rd - 5th teachers Principal Assistant Principals CLL Grade Level Chairs	STAAR releases District Curriculum Mentoring Minds Imagine Math / Success Maker Summit K12 MyON / Accelerated Reader Iaptops DMAC	- Aug. 2023 - June 2024	Grade Level Planning Agendas Math Planning Agendas CLC Implementation of Practice DMAC Data Analysis	Increase in student performance scores. DMAC reports Curriculum alignment across grade-level and department.	Weekly Tests/Quizzes BOY/MOY/EOY Unit Assessments Benchmarks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds				
Action Steps											

Sharing of successful math strategies amongst team teachers.

Implementation of Spiral Reviews each six weeks.

Daily planning as a grade level and weekly planning as a department will ensure alignment to TEKS.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Assist Math teachers in finding engaging ways to implement technology and other research based practices into lessons in order to facilitate student engagement.	3rd - 5th teachers Principal Assistant Principals CLL Grade Level Chairs CIT/Lab Manager	STAAR releases District Curriculum Imagine Math / Success Maker MyON / Accelerated Reader laptops DMAC	- Aug. 2023 - June 2024	Grade Level Planning Agendas Math Planning Agendas CLC Implementation of Practice DMAC Data Analysis Technology Program Reports	Increase in student performance scores. DMAC reports Curriculum alignment across grade-level and department.	Weekly Tests/Quizzes BOY/MOY/EOY Unit Assessments Benchmarks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

Instructional leaders will monitor data and help guide instructional planning that targets areas of need.

Instructional leaders will facilitate conversations with teachers about instruction.

Find ways to utilize technology within lessons to encourage student engagement.

2024-2025 Goal 1 - Student Achievement

Goal Area:	Student Achievement: Domai	n I STAAR Measure - Science										
Annual Goal:	By June 2024, there will be a	By June 2024, there will be a 16% increase of the students at MEETS or above in GRADE 5 Science from 34% in 2023 to 50% in 2024 as measured by the 2024 STAAR Science Assessment.										
Objective:	Students in grades 3-5 will utilize and implement the use of Summit K12 and Science Lab time in order to consistenly and effectively practice reserach-based strategies.											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component					
Ensure an abundance of content vocabulary exposure and instructional scaffolding that provide exposure to the varied question types aligned to the 2023 STAAR revamp.	3rd - 5th Grade Science Teachers; Assistant Principals; Principal; Science Lab teacher; CLL; Grade Level Chairs	STAAR Release Assessments; District Curriculum; DMAC; Summit K-12; Fundamental 5; Tutorials; Data Talks; Weekly Lesson Planning Shifts and Adjustments; Daily Integrated Planning Periods	- Aug. 2022 - June 2023	Data Trackers; Data Analysis BM1 and BM2; Summit K-12 Reports; Lesson Plans; Walkthrough Documentation	increase throughout	Weekly Tests; Quizzes; BOY: BM1 and BM2; Unit Assessments; Progress Reports; Report Cards	Comprehensive Needs Assessment; Reform Strategies; Teacher Decision Making Regarding Assessments; Effective and Timely Assistance to Studnets Experiencing Difficulty; Integreaton of FED; STATE; and Local Services; Program and Funds					
Action Steps												

- 1. Utilize DMAC reports to differentiate instruction for EBs, SPED, 504/RTI studnets in needed areas.
- 2. Implement the use of STAAR questions stems throughout instruction to faciliate content mastery.
- 3. Plan frequently as a grade-level to ensure all students are receiving similary instruction across classes.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Provide consistent and frequent support to teachers in the implementation of curriculum, research-based strategies, and best practices through bi-weekly GRADE LEVEL meetings.	Teachers; Assistant Principals; Principal; Science	STAAR Release Assessments; District Curriculum; DMAC; Summit K-12; Fundamental 5; Tutorials; Data Talks; Weekly Lesson Planning Shifts and Adjustments; Daily Integrated Planning Periods	June 2023	CLC Agendas; Science Dept. Planning Agendas; Grade-level team planning meetings; District Curriculum Roll-Out		Quizzes; BOY: BM1 and BM2; Unit Assessments;	Comprehensive Needs Assessment; Reform Strategies; Teacher Decision Making Regarding Assessments; Effective and Timely Assistance to Studnets Experiencing Difficulty; Integreaton of FED; STATE; and Local Services; Program and Funds
Action Steps							

- 1. Utilize Summit K-12 for students to practice content and reading comprehension.
- 2. Utilize assessment data to select targeted TEKS needing further development
- 3. Regularly implement and practice needed accomodations for all subgroups to support student growth for all learners.

2024-2025 Goal 2 – Closing the Gaps

Goal Area:	Closing the Gaps: English La	inguage Learners (TELPAS)									
Annual Goal:	The campus TELPAS yearly p	progress indicator will increase	e from 49% to 55	% by June 2025.							
Objective:	50% of English Learners will advance by at least one level of the composite rating from August 2022 to June 2023.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
All English Learners will learn and utilize language strategies in everyday classes thereby practicing and increasing proficiency level (Listening, Speaking, Reading, and Writing).	-Teachers -Grade Level Chairs -CLL -Reading Coach -Asst. Principals -Principal	TELPAS released/practice exams Summit K12 Istation ELPs/PLDs Question / sentence stems Accelerated Reader DMAC	August 2023 - July 2024	-Virtual walk-throughs - feedback provided in timely manner -Progress monitoring reports - review and provide quality feedback -DMAC Reports -Implementation of ELPs -SummitK12 Reports	-Closing the achievement gap among specific student groups -Increase academic performance of EL pops in all BM -Anecdotal Records	-CBAs/Six Week assessments -Student Performance Data -BOY/MOY/EOY Fluency Checks -Benchmarks -SummitK12 BM	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds				
Action Steps											

- 1. Create a bank for students to reference to frame their questioning and responses using sentence stems (targeting Speaking domain).
- 2. Schedule professional development for teachers on how to implement ELPs & PLDs in their delivery of lessons.
- 3. Utilize SummitK12 & AR for students to practice their Listening, Speaking, and Reading skills.
- 4. Provide quality Google Meets live sessions, face-to-face instuctions, and any interventiuons that are directly related to students' needs as demonstrated by data.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
All teachers grades K-5th will receive training to effectively implement ELPS throughout the school year in meaningful integrated methods to continue developing proficiency in the English language.	Principal Asst. Principals CLL Grade Level Chairs Teachers District Bilingual / Language Development Strategists EL Development Coach		August 2023 - July 2024	-Lesson Plans incorporating ELPS/PLDs -DMAC data reports -Data Room Google Classroom -Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -Lesson Plans	-Closing the achievement gap among specific student groups -Increase academic performance of EL pops in all BM -Anecdotal Records	Fluency Checks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. Facilitate incorporation of ELPS and provide instructional feedback to plan and deliver an effective lesson.
- 2. Monitor English Learner participation and engagement while supporting the teacer's instruction
- 3. Monitor data and help guide lesson planning and delivery.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Enhance teacher expertise to utilize data in setting goals with their students and for themselves.	-Teachers -Grade Level Chairs -CLL -Reading Coach -Asst. Principals -Principal	TELPAS data laptops DMAC Assessment Data CLCs Professional Development District Curricullum SLOs	August 2023 - July 2024	- Lesson plans aligned to ELPS Walk-through feedback Walk-through performance SLO implementation	-Closing the achievement gap among specific student groups -Increase academic performance of EL pops in all BM -Anecdotal Records	Fluency Checks	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds

Action Steps

- 1. Teachers will regularly attend and implement strategies learned through PD's, CLC's, and outside source consultants.
- 2. Provide targeted instruction for English Learners which will increase performance.
- 3. Data tracking sheet which will target areas of concern in calculating new composite score on TELPAS exam.

2024-2025 Goal 2 – Closing the Gaps

Goal Area:	Closing the Gaps: SPED Popu	lation					
Annual Goal:	By June 2025, there will be a	12% increase of SPED student	s in MEETS or ab	pove in grades 3rd - 5th in Math & RLA from	53% in 2023 to 65% in 2024	as measured by the 2	2024 STAAR Assessment.
Objective:	The McKeever SPED departm	nent will implement and assist	SPED students 8	& all teachers with differentiated instructior	n by purposefully implement	ing the use of supplen	nental aides in general ed instruction.
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
collaboratively to provide regular	Principal APs CLL /GLC SPED Strategists SPED teachers RTI/504 teachers Diagnostician Counselors	STAAR releases, District Curriculum, Mentoring Minds, Istation, Imagine Math / Success Maker, Summit K12, Accelerated Reader, Systems 44 & Success Ed, Iaptops, Study Sync, DMAC, EduSmart, after school tutorials, and Saturday tutoring, Homebound Instruction	- Aug. 2023 - June 2024	-Campus performance review sessions with leadership team -Progress monitoring reports - data to be reviewed and dissected -Walkthroughs - feedback to delivered in a timely and constructive manner	performance of	-Weekly/Bi-weekly assessments -Content benchmarks -STAAR -TELPAS	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. Staff servicing SPED/504/RTI students will attend PD sessions that explain the STAAR supplemental aid blueprint to understand the specificity of allowables and non allowables.
- 2. SPED teachers will meet with core teachers supporting SPED students at the BOY and every 6 weeks after to monitor supplemental aid incorporation in the gen-ed classroom.
- 2. Counselors will meet with core teachers supporting 504/Rtl students at the BOY and every 6 weeks after to monitor supplemental aid incorporation in the gen-ed classroom.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
weekly basis with core teachers to modify and support instruction of SPED students in the general ed classroom.	Principal APs CLL /GLC SPED Strategists SPED teachers RTI/504 teachers Diagnostician Counselors	STAAR releases, District Curriculum, Mentoring Minds, Istation, Imagine Math / Success Maker, Summit K12, Accelerated Reader, Systems 44 & Success Ed, Iaptops, Study Sync, DMAC, EduSmart, after school tutorials, and Saturday tutoring, Homebound Instruction		with leadership team -Progress monitoring reports - data to be reviewed and dissected -Walkthroughs - feedback to delivered in	performance of all	-Weekly/Bi-weekly assessments -Content benchmarks -STAAR -TELPAS	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. SPED teachers will receive lesson plans of upcomin instruction, one week ahead to make needed modifications and provide necessary supports for SPED student success.
- 2. SPED teachers will create differentiated instructional lesson plans for their labs to support general ed instruction.
- 3. Gen-ed teachers will modify and plan for differentiated instruction of 504/Rtl students that is alligned to student plans on a weekly basis.

2024-2025 Goal 3 - Improve Safety, Public Support, Culture and Climate

Goal Area:	Improve Safety, Public Suppo	ort, Culture and Climate: Socia	al & Emotional Le	arning			
Annual Goal:	By June 2025, there will be a	in 80% improvement of social	l & emotional awa	areness through the utilization of Social &	Emotional Learning.		
Objective:	Student and staff relationshi	ips will be positively impacted	d through the imp	lementation of SEL best practices.			
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Students in grades PK-5th will be provided guidance lessons that build on the social & emotional developments of students.	Teachers Principal Assistant Principals CLL Counselors	Counseling and Guidance Curriculum Advisory Period Counselors & Counseling Best Practices	- Aug. 2023 - June 2024	Advisory Student Attendance Walkthroughs & Class Observations Implementation of SEL Curriculum SEL Surveys	Improvement of campus culture amongst students. Increased student participation. Increase in student achievement.	SEL Surveys Student Participation Walkthrough Feedback	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- 1. Utilize the comprehensive counseling and guidance curriculum during elective rotations schedule.
- 2. Counselors will provide virtual social emotional support to students as the need arises.
- 3. Provide opportunities for students to share their thoughts & feelings in a safe space during group and/or individual counseling.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Teachers will embed social emotional learning competencies into their weekly instruction and extra-curricular activities.	Teachers Principal Assistant Principals CLL Counselors	Research Based Best Practices District Training and Support District Survey Feedback Counseling and Guidance Curriculum	-Aug. 2023 - June 2024	Walkthroughs and Observations Lesson Plans with SEL embedded components SEL Survey Feedback	Improvement of campus culture amongst students. Increased student participation. Increase in student achievement.	Feedback	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

- Action Step.
- 1. Implement and address the following skills into lessons: self-awareness, self-management, social awareness, relationship skills, and repsonsible decision making.
- 2. Promote the five competencies across all extra currciular actvotoes such as: athletics, cheer, UIL, Entrichment Camps, etc.
- 3. Analyze data collected through district and campus SEL surveys to improve upon social & emotional awareness.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
'	Teachers	Research Based Best Practices District Training and Support	lune 2024	Increased student academic		SEL Surveys	- Comprehensive Needs Assessment - Reform Strategies
organize and implement	Principal	District Survey Feedback		performance on BMs, STAAR tested	culture amongst students.	Student Participation	- Teacher Decision Making Regarding
	Assistant Principals	Counseling and Guidance Curriculum		subjects, & TELPAS Improved student	Increased student	Walkthrough	Assessments
meetings designed to educate and	CLL			attendance vitually & in person	participation.	Feedback	- Effective & Timely Assistance to students
support parents/community	Counselors			Decrease in student behavior reports	Increase in student		experiencing difficulty
members about effective practices					achievement.		- Integration of Fed., State, & Local
to help students academically,							Services, Programs and Funds
socially, and emotionally.							
Action Stens							

- Action ste
- 1. Parent Educator will create a calendar and prepare materials for presenattions to parents & community memebers in a timely manner.
- 2. Parents and community memebers will be invited to participate in informational meetings via online live streams, campus social media page, and parental involvement department.
- 3. Parents and community members will engage and be informed about mitigation efforts and best practices to support students emotionally, physically and academically,

2024-2025 Goal 3 - Improve Safety, Public Support, Culture and Climate

Goal Area:	Improve Safety, Public Suppo	ort, Culture and Climate: Positi	ve Campus Clima	ate								
Annual Goal:	By June 2025, McKeever Elen	mentary will increase campus	climate and cult	ure for all stakeholders through increased	Parent and Community Involve	ement.						
Objective:	RYMS staff will work diliginti	RYMS staff will work diligintily to decrease discipline occurances by increasing student recognition through parent and community involvement.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Componen					
Increase student learning and participation in their academics and school sponsored events through community outreach initiatives.	Teachers Principal Assistant Principals CLL Counselors Parent Liason	Social Media community donations/sponsorships Appropriated funding fundraiser opportunities Spirit of PSJA Award	- Aug. 2023 - June 2024	Recognition on Social Media Milestone Recognitions Teacher Appreciation Celebrations Spirit of PSJA Award Recipients Extracurricular Sponsors	Improvement of overall campus culture. Teacher Retention Increase of Staff Quality	BOY, MOY, & EOY surveys	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to student experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds					
Action Steps												
Survey will be conducted throughou												
· · · · · · · · · · · · · · · · · · ·				ts with unique learning experiences. :: National Appreciation Days and at the Ei	ad of the Civ Meets							
Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component					
Students will gain recognition for their academic accomplishments and participation in extracurricular activities throughout the year.	Teachers Principal Dean of Instruction Assistant Principals Librarian Counselors	Social Media community donations / sponsorships Title 1 funds fundraiser opportunities	- Aug. 2023 - June 2024	Student Recognition on Social Media Honor Roll Recognition AR Recognition Increased Extracurricular participation	participation in extra	BOY, MOY, & EOY surveys DMAC Reports Extracurricular Student Participation	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to student experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds					

Extracurricular sponsorship within the campus will increase by 10%.

Action Steps

Campus Leaders, teachers, and extracurricular sponsors will reach out to the community to actively seek donations, sponsorships, and fundraising opportunities.

Students will be recognized at the end of every six weeks for their achieves.

2024-2025 Goal 4 - Increase Staff Quality, Recruitment and Retention

Goal Area:	Increase Staff Quality, Recruitment and Retention
Annual Coals	By June 2025, 10% of teachers previously rated at Developing in any TTESS Standard will show growth on the TTESS performance evaluation report by increasing their total effectiveness using the effectiveness
Annual Goal:	rubric.

Objective: To increase the quality of instruction campus wide by using research -based instructional strategies that will help both students and teachers grow academically.

Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
CLL, with the aid of Administration, will provide in depth professional development over standards in the TTESSI performance evaluation system.	CLL	TCLC Room Technology related Hardware/Software TTESS Evaluation System	- Aug. 2023 - June 2024	, , , , ,	Teachers will display a deeper understanding of "look fors" when refering to the standards of TTESS.		- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

Calendar dates need to be set aside for implementation of these in deplth trainings

Feedback forms via google forms will be used to track teacher understating and possible areas that need to be re addressed

Walkthrough data will be shared with teachers in order to support and promote key practices and strategies

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
CLL, with the aid of Administration, will provide in depth professional development based on the professional development goals set by teachers.	CLL	Professional Development Goals Report TCLC Room Technology related Hardware/ Software TTESS Evaluation System	- Aug. 2023 - June 2024		Teachers will perform at a higher level in the TTESS Evaluation reports in the area of their goals.		- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

Teachers complete their Self - Assessment and submit their PD Goals

Admin meet with teachers to discuss PD Goals

A tally of all the PD goals will be archived in order to create a menu of service to include professional development for said goals

Intentional efforts will be afforded to deliver trainings that meet teacher needs

2024-2025 Goal 4 - Increase Staff Quality, Recruitment and Retention

Goal Area:	Increase Staff Quality, Recrui	itment and Retention: Incre	ase # of Bilingual/E	SL Teacher Certifications							
Annual Goal:	By June 2025 McKeever Elem	nentary will implement the	Dual Language mod	lel with fidelity in al DL classrroms from P	K-5th grade.						
Objective:	To increase the number of ESL/Bilingual certified teachers to better serve our student population.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Identify key individuals that will be trained and prepare them for Billingual yearly updates to keep up with DL best practoces.	Campus Admin CLL Dual Lnguage Teachers DL Strategists Reading Coach	Bilingual Department ESL Stipends	-Aug. 2023 -June 2024	List of teachers will be generated and those teachers will be enrolled in program.	BiLingual Department meetings / ELPS Training. Increase overall GPAs of non native speakers. Increased Telpas scores across all domains. Increase STAAR scores across all domains especially in the LEP sub	% of certified teachers by content	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds				
Action Steps											

Actively recruit core content and elective teachers with goal of becoming certified.

Follow up with each training to make sure teachers are keeping up with the course work

Allocate educational resources to ensure that training materials can be turned around.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
as part of TCLC roll outs across	Campus Admin CLL Dual Lnguage Teachers DL Strategists Reading Coach	ELS Resources ELPS Strategies Marzano's 9 High Yiled Strategies Technology Softwares such as Google Classroom,Google Forms, Google Translate, etc.	-June 2024	displayed along with appropriate ELPS	Increase overall GPAs of non native speakers. Increased Telpas scores across all domains.		- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds

Action Steps

Create an atmosphere/buy - in for teacher implementation by presenting the esseintial need for learning from all demographics across all curriculums.

Work with CLL to integrate the use of "featured" esl & DL strategies weekly that can be integrated as part of the tclc trainings.

Schedule PD for leadership team for classroom observation for identified "look-fors" during walk-throughs

Ensure that the roll out of these strategies are occuring using the admin walkthough form.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Create a culture of bi-literacy Across campus	Campus Admin CLL Dual Inguage Teachers DL Strategists Reading Coach	Social Media Library Social Fairs - Hispanic Heritage Month, Dia de los Muetos Celebation	-Aug. 2023 -June 2024	Dual language program would be considered an integral part of campus culture. Students and teachers would flourish and encourage the use of mutilingualism throughout the content areas.(homework, projects,etc.)	BiLingual Department meetings / ELPS Training. Increase overall GPAs of non native speakers. Increased Telpas scores across all domains. Increase STAAR scores across all domains especially in the LEP sub group.	increase of student participation in Dual Language	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

Create a calendar that highlights all dates of imprtance with regaurd to muticulturlism and produldy announce these key dates to teachers.

Promote those key dates by having campus wide "themed" assignments

Host virual fairs promoting these key dates.

2024-2025 Goal 4 - Increase Staff Quality, Recruitment and Retention

Goal Area:	Increase Staff Quality, Recruitment and Retention										
Annual Goal:	By June 2025, 90% of McKeever Elementary teachers will incorporate innovative & effective uses of technology in their lesson plans with fideltiy. 100% of teachers will have the opportunity to participate in professional development provided by the CIT on a monthly basis to increase educational impact of lessons in the classroom.										
Objective:											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Integrate google classroom/google suite level 1 certification trainings.		Technology related hardware/software Region one ESC training cohorts	- Aug. 2021- June 2022	An increased number teachers will be google certified and it may result in RYMS being knows as a google certified campus	Increased participation from students in virtual environments resulting in higher grades per said student.		- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds				
Action Steps											

Teachers will be made aware of upcoming trainings using a menu of services.

CIT will create a technology-based moitoring system to identify non-certified teachers and set-up Google Certification trainings on a bi-monthly basis.

Utilize Google Certified Staff to assist in trainings and as support.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
instructional support for all staff in order to integrate and provide	CIT Grade Level Chairs Teachers	Technology related hardware/software Research base technology magazines such as The Journal	Weekly CLC's	An increased number teachers will be more confident about implementing cutting edge practices into their virtual classrooms.	Increased participation from students in virtual environments resulting in higher grades per said student.	teacher online walkthroughs McRel Evaluations TCLC feedback	- Comprehensive Needs Assessment - Reform Strategies - Teacher Decision Making Regarding Assessments - Effective & Timely Assistance to students experiencing difficulty - Integration of Fed., State, & Local Services, Programs and Funds
Action Steps							

Admin walkthrough data will be discussed and disaggregated with the CIT to identify "key" areas of technology training needs.

CIT will create a menu of services that will inform teachers of tech related trainings to be delivered on a monthly basis.

Campus leadership will establish and maintain a monitoring system to ensure that trainings are taking place and that the tech-strategies being taught by the CIT are being implemented in the classrooms.



Knowledge, Pride, and Success

