

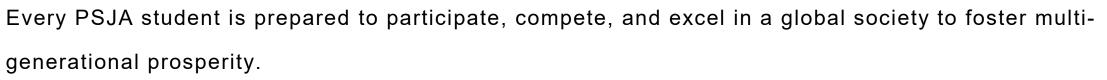
PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

Campus Improvement Plan 2024-2025





Vision



Mission

As educational leaders, the PSJA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all – from early childhood through their chosen careers. As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.





PSJA ISD Board of Trustees













Superintendence's Cabinet

District Leadership Team

Dr. Alejandro Elias, Superintendent of Schools Superintendent's Cabinet

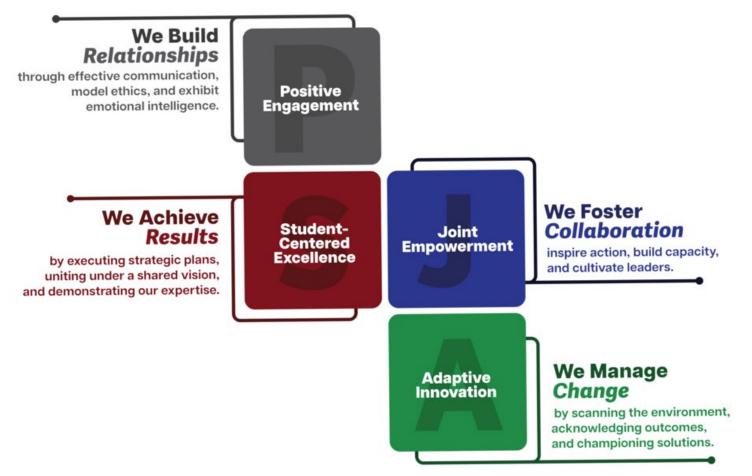
Ranulfo Marquez, Assistant Superintendent of Academics Rebecca Gonzales, Assistant Superintendent of for Finance Dr. Rebeca Garza, Assistant Superintendent of for Human Resource Dr. Orlando Noyola, Assistant Superintendent of for Student Service Dr. Lauro Davalos, Assistant Superintendent of for Technology Senior Staff

Dr. Nora Cantu, Executive Officer for Academics Dr. Linda Uribe-Trevino, Executive Officer for College & Career Readiness Dr. Iris Guajardo, Executive Officer for Secondary Schools Dr. Nora Rivas-Garza, Executive Officer for Secondary Schools Dr. Claudia Gonzalez, Executive Officer for Elementary Schools Virna M. Bazan, Executive Officer for Elementary Schools Dr. Susana Arredondo, Executive Officer for Elementary Schools Yolanda Gomez, Executive Officer for Learning Acceleration Alfredo Carrillo, Executive Officer for Human Resources Rafael Gonzalez, Administrator for Operations Mario Bracamontes, Sustainability Administrator





OPPORTUNITIES FOR ALL



INSPIRING GLOBAL THINKERS

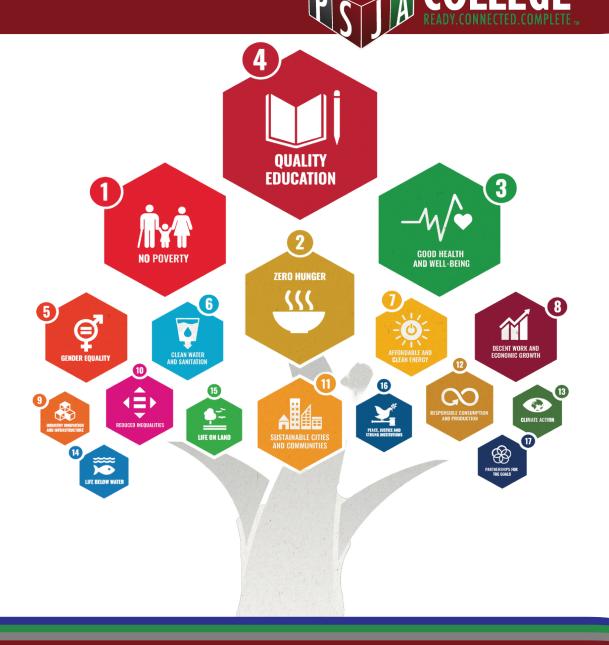


PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS

Pharr-San Juan-Alamo ISD (PSJA ISD) schools and departments are systemically adopting the United Nations' 17 Sustainable Development Goals (SDGs) starting the 2023-2024 school year.

As part of these efforts, PSJA ISD will continue integrating the SDGs into its curriculum to equip students with pertinent real-world knowledge and hands-on experiences crucial to help them compete at a global level.

PSJA ISD aims to emphasize sustainability at every level through a systemic approach led by a committee of district leaders from various departments including Curriculum, Human Resources, Operations, Health Services, Construction, Transportation, Child Nutrition, Police, and Communications, to name a few. **WWW.PSJAISD.US/SUSTAINABILITY**



EXCELLENT SERVICE FIRST. FAMILY ALWAYS.



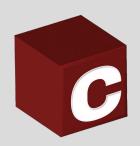


CUSTOMER SERVICE STANDARDS

All PSJA ISD employees must abide by the following standards in order

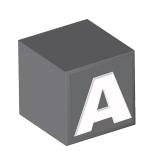
to help us provide excellent customer service to ALL those we

serve.



Courteous

- Be kind and greet everyone with a smile
- Treat everyone with respect and dignity
- Listen to understand and help



Attentive

- Communicate in a timely manner
- Stay positive and calm during all conversations
- Treat all concerns and inquiries with professionalism and confidentiality



Responsive

- Be available when customers need you
- Respond to all customer inquiries with a sense of urgency
- Follow up with concerns to ensure customer satisfaction



Exceptional

- Be sympathetic to customers' needs
- Follow the Golden Rule Treat others as you would like to be treated
- Go above and beyond your call of duty to provide exceptional customer service PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Campus Site-Based Decision Committee Members

Committee Role	Name	Position		
Administrator	Belinda Garcia	Principal		
Administrator	Ernesto Duenas	Assistant Principal		
Teacher	Babe Perales	Pre-Kindergarten		
Teacher	Karina Rivera	Kindergarten		
Teacher	Crystal Soto	1st grade		
Teacher	Cynthia Martinez	2nd grade		
Teacher	Ilsa Flores	3rd grade		
Teacher	Monica Obregon	4th grade		
Teacher	Belinda Irlas	5th grade		
Special Ed Teacher	Aaron Cano	All Grades		
Pupil Service Personnel	Esmeralda Hernandez	Counselor		
Non-Classroom Professional	Marciana Hernandez	Collaborative Learning Leader		
Community/Business Representative	Jack Arnold & Family	Community/ Business Member		
Head Custodian	Antonio Cruz	Head Custodian		
Parent	Sonia Bazan	Parent Volunteer		



Campus Executive Summary

COLLEGE READY.CONNECTED.COMPLETE

School Overview:

Demographic Summary: The enrollment at Allen & William Arnold Elementary as of July 31st enrolled 651 students. Our students represent low socio-economic status of approximately 88% with 0.1% migrant students. Approximately 19% of our student population receive special education services, while 5% receive accommodation under 504. Our Gifted and Talented population accounts for approximately 3.1% of our student population. The bilingual population is approximately 36% where most of the students' home language is Spanish. The attendance rate for the campus has consistently maintained between 95-96%. Most of our students live in the surrounding areas with some commuting from neighboring districts.

Curriculum/Instruction and Assessment: Allen & William Arnold Elementary offers a rigorous curriculum with highly qualified staff. Most of our teachers are bilingual certified, and we offer a Dual Language curriculum as well as an all-English curriculum for our students. Students needing academic support are offered after-school tutorials, in-school tutorials as well as small group interventions.

Comprehensive Needs Assessment Summary: Allen & William Arnold Elementary received an overall grade of 82 out of 100 based on performance in three different domains. In Domain I, Student Achievement, Arnold Elementary earned a 76. Domain I measures how much a student knows and can do at the end of the school year. In Domain II Part A, Academic Growth, Arnold Elementary scored a 78. Domain II Part A measures how students perform over time and how that growth compares to similar schools. In Domain II Part B, which evaluates the overall student performance on the Student Achievement STAAR component compared to campuses with similar percentages of economically disadvantaged students, the score was 84. Arnold Elementary scored a 78 in Domain III, Closing the Gaps. Domain III shows how well different student groups within a school are performing.

Summary of Measurable Objectives:

- Increase the number of students scoring at the Meets or Masters level on STAAR by 5% in all subject areas.
- Increase student growth in all subject areas by 5% and maintain in areas already over 90%.
- Increase the academic achievement of all subgroups by 5% in all subject areas.
- Close the achievement gap by 5% between the economically disadvantaged, special education and EL populations.

At Arnold Elementary, we will continue to implement our Response to Intervention (RTI) Program in Reading and Math for the 2024-2025 school year and plan for Tier I classroom interventions. We will continue to offer after-school tutorials, In-school tutorials, and small group interventions. Our campus leadership team will ensure that teachers are aligning their instruction with the state TEKS and improving the practice of high-engagement and rigorous instruction for all students. We will provide opportunities and highly encourage all parents to participate in school events and engagement activities. Furthermore, commitment from administrators, teachers, parents, students, and the community will be an integral part in attaining our school mission.



SUSTAINABLE DEVELOPMENT GOALS



As educational leaders, the PSIA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all – from early childhood through their chosen career.	As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.	Our Vision & Mission
Student Performance	& District/School Climate	Our Goals
Leadership Growth Effective Teaching & Learning	Family & Community Empowerment	Our Strategic directions
Technology Finance Operations & Se	ervices Communication Health & Safety	Key enablers for '20-'21





What We Believe In

Guiding Principles

- Commitment to Greatness
- Passion For our Work
- Live the Golden Rule
- No Excuses
- Accountability

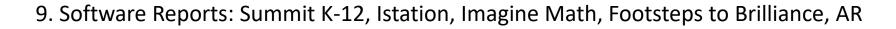
What We Want to Accomplish

Every student will graduate bi-literate, college ready, college connected, and college complete.



Data Resources Reviewed

- 1. 2023-2024 STAAR Campus Summary Report
- 2. TPRI, Tejas Lee, EOY Assessments
- 3. 2023 2024 Attendance Report
- 4. PEIMS Demographics
- 5. Professional Development Plan
- 6. Teacher Certifications
- 7. TELPAS Scores
- 8. Technology Inventory







PSJA
COLLEGE ³ READY.CONNECTED.COMPLETE

2	024 Pro	eliminary A	ccountabili	ity Report	Card - Elem	entary Sch	ool			
	What 202	4 Accountability and	r would look like possible "raw s			untability Manu	al			
Campus Name	ALLEN	& WILLIAM ARN	OLD EL		Campus Number 108909130					
%EcoDis (Fall 2023 Snapshot)		84.9								
		Component Score	Scale Score	Letter Grade		l Grade onents	Weight	Total		
Domain I - Student Achier STAAR Performance	vement	48	76	с						
Domain II - School Progre (Better of Part A or I			84	В	Best Scale Score:	84	70%	58.8		
Part A - Academic Gr	owth	69	78	с	Domain I ør Domain II					
Part B - Relative Perforn	nance	48	84	В						
Domain III - Closing the G	aps	56	78	с	Domain III Scale Score	78	30%	23.4		
					Overall Score					
						Overall Le	tter Grade	в		





		MATH										
	# St.	A	op	Meets		Masters		Avg. (Raw)	Scale Score	Letter Grade		
3rd	84	59	70%	38	45%	3	4%	40%	69	D		
4th	87	57	66%	33	38%	9	10%	38%	65	D		
5th	79	63	80%	44	56%	10	13%	49%	77	С		
CAMPUS	250	179	72%	115	46%	22	9%	42 %	71	с		

		SCIENCE											
	# St.	App Meets		Masters		Avg. (Raw)	Scale Score	Letter Grade					
3rd													
4th													
5th	79	59	75%	29	37%	13	16%	43%	72	С			
CAMPUS													

		-											
		READING											
	# St.	A	Арр		Meets		Masters		Scale Score	Letter Grade			
3rd	85	61	72%	40	47%	10	12%	44%	72	С			
4th	88	69	78%	42	48%	16	18%	48%	76	С			
5th	79	63	80%	43	54%	16	20%	51%	78	С			
CAMPUS	252	193	77%	125	50%	42	17%	48 %	76	с			

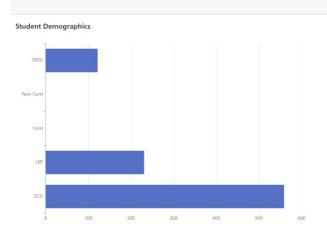
Total Tests	Арр	Meets	Masters	Avg. (Raw)	Scale	Letter Grade
581	431	269	77	45%	73	6
	74%	46%	13%	43%	/5	C



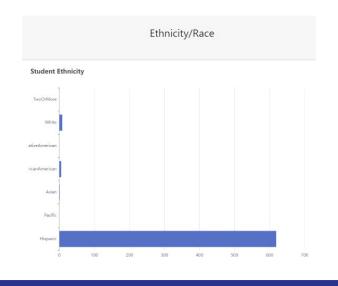
PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS







Demographics







	5	a au air	
		RLA	
Grade 4	ģ	Grade 5)
# Students/Tests Who Demonstrated Progress at 1/2 Pt.	9	# Students/Tests Who Demonstrated Progress at 1/2 Pt.	5
# Students/Tests Who Demonstrated Progress at 1 Pt.	36	# Students/Tests Who Demonstrated Progress at 1 Pt.	29
# Students/Tests Who Demonstrated Accelerated Learning	3	# Students/Tests Who Demonstrated Accelerated Learning	4
Total Students/Tests Eligible for Progress	60	Total Students/Tests Eligible for Progress	59
Domain 2A Component Score	69%	Domain 2A Component Score	55%

		Math	
Grade 4		Grade 5	(
# Students/Tests Who Demonstrated Progress at 1/2 Pt.	8	# Students/Tests Who Demonstrated Progress at 1/2 Pt.	8
# Students/Tests Who Demonstrated Progress at 1 Pt.	26	# Students/Tests Who Demonstrated Progress at 1 Pt.	32
# Students/Tests Who Demonstrated Accelerated Learning	6	# Students/Tests Who Demonstrated Accelerated Learning	7
Total Students/Tests Eligible for Progress	75	Total Students/Tests Eligible for Progress	69
Domain 2A Component Score	42%	Domain 2A Component Score	55%





	All Students	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	High Focus Group	Emergent Bilingual	Economically Disadvantaged	Special Education Current	Special Education Former	Continuously Enrolled
Ac Ach: RLA 2022-2023 through 2026-2027	46%	34%	39%	59%	44%	73%	46%	55%	37%	37%	35%	26%	38%	47%
Ac Ach: Math 2022-2023 through 2026-2027	49%	33%	44%	60%	47%	82%	51%	55%	42%	45%	40%	29%	45%	51%
Growth: RLA 2022-2023 through 2026-2027	64%	59%	62%	68%	62%	80%	62%	67%	61%	62%	60%	50%	64%	65%
Growth: Math 2022-2023 through 2026-2027	69%	61%	68%	74%	69%	88%	70%	71%	66%	69%	65%	58%	70%	70%
EL Proficiency 2022-2023 through 2026-2027										49%				
STAAR Only 2022-2023 through 2026-2027	47%	36%	41%	58%	46%	72%	49%	55%	40%	37%	38%	23%	42%	48%

Domain III Closing the Gaps Targets: Elementary Schools

*High Focus Group Includes Eco Dis, EB/EL (Current and Monitored through Year 4), Current Sp Ed, Highly Mobile (Foster Care, Homeless, Migrant)

Campus Types	Closing the Gaps Domain Component	Weight
Elementary and	Academic Achievement	30%
Middle Schools	Academic Growth Status	50%
	English Language Proficiency	10%
	Student Achievement Domain Score: STAAR Component Only	10%



DATA: TELPAS 2023 Vs. TELPAS 2024



2023

Grade	Counted	Points	% of Growth	Met 46%
K		No	Growth	
1	25	1	0%	N
2	18	11	61%	Y
3	31	25	81%	Y
4	32	10	31%	Ν
5	26	19	73%	Y
TOTAL	132	66	50%	Y

Grade	Counted	Points	% of Growth	Met 49%
K		No	Growth	
1	25	5	20%	N
2	25	20	80%	Y
3	17	9	53%	Y
4	30	12	40%	N
5	30	22	73%	Y
TOTAL	127	68	54%	Y

2024

N =

Conservative Rating Approach due to Test on

computers the following year



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS

COLLEGE READY.CONNECTED.COMPLETE

1st Grade TPRI EOY Campus Summary

	C	ampus S	ummary			
	B	OY	M	OY	E	YC
Levels:	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Students
Listening	44	81%	23	43%	19	38%
Instructional	2	4%	8	15%	10	20%
Independent	8	15%	22	42%	21	42%

1st Grade Tejas Lee EOY Campus Summary

	0	ampus S	ummary			
	B	OY	M	OY	E	YC
Levels:	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Student
Frustrational	21	75%	6	21%	5	16%
Instructional	0	0%	3	11%	1	3%
Independent	7	25%	19	68%	26	81%



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



2nd Grade TPRI EOY Campus Summary

Campus Summary										
	B	OY	M	OY	EOY					
Levels:	Campus of Students	Campus 2: of Students	Campus a of Students	Campus 2: of Students	Campus a of Students	Campus 2: of Students				
Listening	26	37%	17	24%	11	17%				
Instructional	12	17%	11	15%	6	9%				
Independent	33	46%	43	61%	49	74%				

2nd Grade Tejas Lee EOY Campus Summary

	Campus Summary										
	B	BOY		0 Y	E	DY					
Levels:	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Students	Campus # of Students	Campus % of Students					
Frustrational	7	33%	3	14%	2	8%					
Instructional	8	38%	4	19%	0	0%					
Independent	6	29%	14	67%	22	92%					



Allen & William Arnold Elementary CIP/ Student Achievement

Goal Area: 1	Student Achieve	ment							
Annual Goal: 1	Student performance on STAAR Reading 3-5 will improve by June 2025.								
() DIECTIVE' 1	The percentage of students performing at Meets Grade Level or above on STAAR Reading 3-5 will increase from 46% to 51% by June 2025.								
	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
monitor the implementation of the Reading	ASST	Principal, AP CLL, Counselor	August. 2024 - May 2025	Walkthrough Documentation	Weekly Tests BMI & BM2 STARR Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.		
Action Steps									
Create a schedu	le for classroom	visits.							
Decide on how f	eedback will be	delivered to tead	chers.				3		
Leadership team	n calibration on v	valkthroughs					-		

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementation	Impact	Formative/ Summative Assessment	Title-I School- wide Component	
student	Principal	-	August. 2024 - May 2025	Walk-	I ests BIVI	CBAs, Benchmark Tests STAAR	Title I, II, III, IV State Bilingual Funds State Comp.	
Action Steps								
Use district form	native and summ	native assessmer	nts (weekly, unit	, CBA, BM etc.).	·	·		
Disaggregate ca	mpus data to de	termine student	progress at the	Meets level and	above.			
Use disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials,								
summer school,	summer school, etc.)							
Allocate Resource	ces such as IRead	dy, Accelerated F	Reader/Star Soft	ware, to facilitat	e reading develo	pment.		

Strategy 3	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component	
Reading to	Principal CLL Teachers		August 2024 - May 2025		Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.	
Action Steps								
Identify student	s in need of sma	all group instruc	tion in Reading.					
Create tutoring	schedule.							
Notify parents a	Notify parents and make necessary arrangements.							
Prescriptive targ	geting of TEKS in	need of growth	as per data					

Strategy 4	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
be provided in Reading to	Principal	NIAAR		Lesson Plans Attendance Rosters Walk throughs	Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.		
Action Steps									
Identify student	s in need of sma	all group instruct	tion in Reading.						
Create tutoring	Create tutoring schedule.								
Notify parents a	Notify parents and make necessary arrangements.								
Prescriptive targ	geting of TEKS in	need of growth	as per data						

Allen &	William Ai	rnold Elem	nentary CIP)			
Goal Area: 1	Student Achieve	ement					
Annual Goal: 1	Student perforn	nance on STAAR	Reading 3-5 wil	l improve by Jun	ie 2025.		
Objective: 2	The percentage from 13% to 159	-	-	ers Grade Level	or above on STA	AR Reading 3-5	will increase
Strategy 1	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Campus Leadership Teams will monitor the implementatio n of the Reading curriculum through teamed-up walkthroughs.	Principal, Asst. Principal, CLL, Counselor	Principal, AP, CLL, Counselor	U		Weekly Tests BM I & BM2 STAR R Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.
Action Steps							
	le for classroom						
	Decide on how feedback will be delivered to teachers.						
Leadership tean	n calibration on	walkthroughs					J

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Implementatio	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
monitor weekly	Asst. Principal	AP	August 2024 - May 2025	Reports Lesso n Plans Walk-	llests BM	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.		
Action Steps									
Use district form	native and sumn	native assessme	ents (weekly, uni	it, CBA, BM etc.)	•				
Disaggregate ca	mpus data to de	etermine studen	t progress at th	e Masters level a	and above.				
Use disaggregat	Use disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials,								
summer school,	etc.)								

	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Reading to	Principal Asst. Principal	NIAAR	August 2024 - May 2025			CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.		
Action Steps									
/	Identify students in need of instruction to reach Masters Level in Reading.								
Create tutoring									
Notify parents and make necessary arrangements.									
Prescriptive targ	geting of TEKS in	need of growth	as per data						

Goal Area: 1	Student Achievement								
Annual Goal: 2	Student perform	nance on STAAF	R MATH 3-5 will i	improve by June	2025.				
Objective: 1	The percentage from 46% to 519	•	0	ts Grade Level o	r above on STAA	R Math 3-5 will	increase by 5%		
0,	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
monitor the	Asst.	Principal, Asst. Principal, CLL, Counselor	August 2024 - May 2025	Walkthrough Documentation	Weekly Tests BM I & BM2 STAR R Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.		
Action Steps									
Create a schedu	ule for classroom	visits.							
Decide on how	feedback will be	delivered to te	achers.						
Leadership tear	n calibration on	walkthroughs					3		

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
monitor weekly student progress in	Asst. Principal CLL Teachers	ASST Princinal	August 2024 - May 2025	Reports Lesson Plans	Weekly Tests BMI & BM2 STAAR Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds		
Action Steps									
Use district form	native and sumr	native assessme	nts (weekly, uni	t, CBA, BM etc.)	•				
Disaggregate ca	Disaggregate campus data to determine student progress at the Meets level and above.								
Use disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials,									
summer school,	summer school, etc.)								
Allocate Resour	ces such as Imag	gine Math to fac	ilitate math dev	elopment.					

	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Math to	Principal CLL Teachers		August. 2024 - May 2025		Weekly Tests, BMI & BM2	Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Identify student	Identify students in need of small group instruction in Math.									
Create tutoring schedule.										
Notify parents and make necessary arrangements.										
Prescriptive tar	geting of TEKS in	need of growth	as per data							

Strategy 4	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Small group instruction will be provided in Math to students in need through pullouts by a certified tutor.	Principal Asst. Principal		August. 2024 - May 2025	Lesson Plans Attendance Rosters Walk throughs	Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Identify students in need of small group instruction in Math.										
Create tutoring schedule.										
Notify parents a	Notify parents and make necessary arrangements.									

Goal Area: 1	Student Achieve	Student Achievement								
Annual Goal: 2	Student perforn	nance on STAAF	R Math 3-5 will ii	mprove by June 2	2024.					
Objective: 2	The percentage from 9% to 14%	•	rforming at Mas	ters Grade Level	or above on STA	AR Math 3-5 w	ill increase			
Strategy 1	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Campus Leadership Teams will monitor the implementatio n of the Math curriculum through teamed-up walkthroughs.		Principal, Asst. Principal, CLL, Counselor	August 2024 - May 2025	Walkthrough Documentation	Weekly Tests BN I & BM2 STAF R Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Create a schedu	le for classroom	visits.								
Decide on how	feedback will be	delivered to te	achers.							
Leadership tear	n calibration on	walkthroughs					3			

	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementation	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component			
monitor weekly	Asst. Principal CLL	Principal	August. 2024 - May 2025	Progress Monitoring Reports Lesso n Plans Walk- through feedback	lests BM	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Use district form	native and summ	native assessmer	nts (weekly, unit	, CBA, BM etc.).						
Disaggregate campus data to determine student progress at the Masters level and above.										
	Use disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials, summer school, etc.)									

Strategy 3	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component	
Math to	Principal	NIAAR	August 2024 - May 2025		Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp.	
Action Steps								
Identify student	s in need of inst	ruction to reach	Masters Level in	n Math.				
Create tutoring schedule.								
Notify parents and make necessary arrangements.								
Prescriptive targ	geting of TEKS in	need of growth	as per data					

Goal Area: 2	Closing the Gaps.									
Annual (10al: 1	All student grouj 2025.	All student groups will maintain or increase the Academic Achievement (Reading) interm target of 46% by June 2025.								
Objective: 1		Il student groups will meet the interm target (46%) of the performance targets in the Academic Achievement omponent by June 2025.								
Strategy 1	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
assess data to monitor weekly Academic Achievement in Reading and Math for all student groups and drive	Asst. Principal, CLL, Teachers Bilingual Teachers Special Ed		August 2024 - May 2025	l Walk-	I & BM2 STAA	Benchmark Tests, STAAR	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
		ative assessmen								
		termine student		•						
		intervention plar	is that are direct	ly related to stud	dents' needs. (en	richment classe	s, tutorials,			
summer school,	,									
Allocate Resourc	es such as Imagi	ne Math, IReady	, Accelerated Re	ader/Star Softwa	are, to facilitate r	eading develop	ment før student			

Strategy 2	Persons Responsible/Titl	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Provide technological resources to facilitate reading and Math development and differentiating student learning.	Principal, CLL, Teachers Bilingual Teachers	Imagine Math, i-Ready, Accelerated Reader and Other STAAR Resources	August 2024 - May 2025	Walkthroughs	Weekly Tests, BMI & BM2, STAAR Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Issue hardware	Issue hardware (tablets, laptop, interactive boards, etc.) to teachers and students.									
Plan for one to	one ration of dev	vices for students	s in grade 3-5							

Strategy 3	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component		
students in	Principal CLL	NIAAR I	May 2025	Lesson Plans Attendance Rosters Walk throughs	Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds		
Action Steps									
Identify student	Identify students in need of small group instruction in Reading and Math.								
Create tutoring	schedule.								
Notify parents a	nd make necessa	ary arrangements	S.						
Prescriptive targ	seting of TEKS								
4									

			1	-		-			
	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Reading and	Principal	NIAAR	August 2024 - May 2025	Δttendance	Weekly Tests, BMI & BM2	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds		
Action Steps									
Identify student	s in need of sma	ll group instructi	ion in Reading a	nd Math.					
Create tutoring schedule.									
Notify parents and make necessary arrangements.									
Prescriptive targ	eting of TEKS								

Goal Area: 2	Closing the Gaps.										
	All student groups will maintain or increase the Academic Achievement (Math) interm target of 49% by June 2025.										
	All student groups will meet the interm target (49%) of the performance targets in the Academic Achievement component by June 2025.										
	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component				
Achievement in Reading and	Principal, Asst. Principal,	Principal, Asst. Principal, CLL, Teachers	August 2024 - May 2025	Progress Monitoring Reports Lesso n Plans Walk- through feedback	Weekly Tests BM I & BM2 STAA R Test	Benchmark	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds				
Action Steps	ative and summ	ativo accorren	 hts/wookly/unit				2				
Use district form			, ,		Continuouchy Enr	allad student gr	³ oup (Meets level				

 Action Steps
 Action Steps

 Use district formative and summative assessments (weekly, unit, CBA, BM etc.).

 Disaggregate campus data to determine student Academic Achievement for the Continuously Enrolled student group.(Meets level and above).

 Use disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials, summer school, etc.)

 Allecate Resources such as Imagine Math. L ready. Accelerated Reader to facilitate reading and math development for the

Allocate Resources such as Imagine Math, I-ready, Accelerated Reader to facilitate reading and math development for the Continuously Enrolled student group.

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Provide technological resources to facilitate reading and Math development and differentiating student learning.	Teachers Bilingual Teachers	U U	August 2024 - May 2025	Lesson Plans Walkthroughs Usage Reports	Weekly Tests, BMI & BM2, STAAR Test	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds		
Action Steps									
Issue hardware (tablets, laptop, interactive boards, etc.) to teachers and students. Plan for one to one ration of devices for students in grade 3-5									

Closing the Gaps.										
All student groups will maintain or increase the Academic Growth (Reading) interm target of 64% by June 2025.										
All student groups will meet the interm target (64%) of the performance targets in the Academic Growth component by June 2025.										
Persons Responsible/Titl e	Resources	Timeline		Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Asst. Principal,	Asst.	August 2024 - May 2025	Reports Lesso n Plans Walk-	llests BM	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds				
	L									
			· · ·							
•										
Jse disaggregated data to drive intervention plans that are directly related to students' needs. (enrichment classes, tutorials,										
etc.)										
	All student group All student group component by Ju Persons Responsible/Titl e Principal, CLL, Teachers ative and summanus data to detected data to detected data to drive in etc.)	All student groups will maintain All student groups will meet the component by June 2025. Persons Responsible/Titl Resources e Principal, Asst. Principal, CLL, Teachers Asst. Principal, CLL, Asst. Principal, Asst. Principal, CLL, Teachers Asst. Principal, Principal, P	All student groups will maintain or increase the A All student groups will meet the interm target (6 component by June 2025. Persons Responsible/Titl Resources Principal, Asst. Principal, CLL, Teachers Principal, CLL, Teachers August 2024 - May 2025 August 2	All student groups will maintain or increase the Academic Growth All student groups will meet the interm target (64%) of the perfor component by June 2025. Persons Responsible/Titl Resources Principal, Asst. Principal, CLL, Teachers Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, Principal, CLL, Principal, CLL, Principal, CLL, Principal, CLL, Principal, Principal, Principal, Principal, Principal, Principal, Principal, Pri	All student groups will maintain or increase the Academic Growth (Reading) intern All student groups will meet the interm target (64%) of the performance targets in component by June 2025. Persons Responsible/Titl Resources Principal, Asst. Principal, CLL, Teachers Princ	All student groups will maintain or increase the Academic Growth (Reading) interm target of 64% All student groups will meet the interm target (64%) of the performance targets in the Academic component by June 2025. Persons Responsible/Titl Resources Principal, Principal, Asst. Principal, Asst. Principal, CLL, CLL, Teachers Teachers August 2025 Principal, Asst. Principal, Asst. Principal, CLL, Teachers August 2025 Principal, Asst. Principal, CLL, Teachers <				

Allocate Resources such as Imagine Math, i-Ready, Accelerated Reader to facilitate reading development for student groups

Persons Responsible/Titl e	Resources	Timeline			Formative/ Summative Assessment	Title-I School- wide Component			
Principal, Asst. Principal, CLL, Teachers	Math I- Ready Accelerated Reader/Other STAAR	May 2025	Walkthroughs U	BMI & BM2,	CBAs	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Issue hardware (tablets, laptop, interactive boards, etc.) to teachers and students.									
ne ration of dev	ices for students	in grade 3-5							
	Responsible/Titl e Principal, Asst. Principal, CLL, Teachers tablets, laptop, i	Responsible/Titl Resources e Principal, Asst. Principal, CLL, Teachers tablets, laptop, interactive board	Responsible/Titl Resources Timeline Principal, Asst. Principal, CLL, Teachers TAAR Resources Timeline	Responsible/Titl Resources Timeline Evidence of Implementation Principal, Asst. Principal, CLL, Teachers Resources Resources Timeline Lesson Ready Accelerated Reader/Other STAAR Resources Walkthroughs Lesson Plans tablets, laptop, interactive boards, etc.) to teachers and students.	Responsible/Titl eResourcesTimelineEvidence of ImplementationEvidence of ImplementationPrincipal, Asst. Principal, CLL, TeachersImagine Math I- Ready Accelerated Reader/Other STAAR ResourcesAugust 2024 - May 2025Lesson Plans Walkthroughs sage ReportsWeekly Tests, BMI & BM2, U STAAR TestLesson, Plans U STAAR TestJuly 2025July 2025July 2025Lesson, Plans U StateJuly 2025July 2025July 2025Lesson, Plans U U StateJuly 2025July 2025July 2025Lesson, U StateJuly 2025July 2025July 2025Lesson, StateJuly 2025<	Responsible/Titl eResourcesTimelineEvidence of ImplementationEvidence of ImplementationSummative AssessmentPrincipal, Asst. Principal, CLL, TeachersImagine Math I- Ready Accelerated Reader/Other STAAR ResourcesImagine August 2024 - May 2025Lesson Plans Walkthroughs age ReportsWeekly Tests, BMI & BM2, STAAR TestCBAs, Benchmark Tests, STAAR, TELPAStablets, laptop, interactive boards, etc.) to teachers and students.Imagine LessonImagine Lesson PlansImagine Ready Accelerated BMI & BM2, STAAR TestCBAs, Benchmark Tests, STAAR, TELPAS			

				-			
Strategy 3	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Summative	Title-I School- wide Component
areas of	Asst. Principal CLL Counselor Teachers	readv	August 2024 - May 2025	Plans Walkthroughs Pro gress	ВМІ &	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds
Action Steps Place previous S	TAAR data on de	<u> </u>			pint and set goals	5.	
Update growth v	walls each CBA a	nd Benchmark Te	est to acknowled	ge growth.			

Goal Area: 2	Closing the Gaps.									
Annual Goal: 2	All student groups will maintain or increase the Academic Growth (Math) interm target of 69% by June 2025.									
	All student groups will meet the interm target (69%) of the performance targets in the Academic Growth component by June 2025.									
Strategy 1	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component			
Growth in the	Asst. Principal CLL Counselor	Imagine Math I- Ready Accelerated Reader BM 1 & II	August 2024 - May 2025	Pro gress Monitoring Language	BMI &	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
		ummative asses	sments and ider	ntify EL groups to	address specific	academic needs	based on			
growth perform	ance. A data will be disc		atornaina Aasala	mia Crowth						

EL student group data will be disaggregated to determine Academic Growth.

Plan and provide instruction, interventions, and enrichment that are directly related to students' needs/strengths as demonstrated

	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Impact	Summative	Title-I School- wide Component			
Instruction for English Learners based on individual Academic	Asst. Principal CLL Teach	Roadv	August 2024 - May 2025	Pro gress Monitoring Language	ВМІ &	CBAs, Benchmark Tests, STAAR, TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Analyze student	assessments to i	dentify areas of	needs for EL stu	dents.						
Provide targeted	l instruction base	ed on EL group ne	eeds.							
Schedule interventions during school hours to target EL student groups that are unable to attend extended day tutoring.										
Review EL progra	am monitoring o	n accelerate and	conduct audit o	on strategies used	l on continual fai	ilures.				
Inclusion of ELPS	across all curric	ulum.								

Closing the Gaps	5.	Closing the Gaps.									
English Learners	will progress in	their TELPAS cor	nposite (49%) ra	ting by June 202	5.						
At least 50% of I	t least 50% of English Learners will progress one level in their TELPAS composite rating by June 2025.										
Persons Responsible/Titl e	Resources	Timeline		Evidence of Impact	Summative	Title-I School- wide Component					
CLL Bilingual Teachers		May 2025	Prompts	TELPAS	Collection	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds					
eting with studen	its for revision of	TELPAS Writing									
iting reviews for :	students										
itings for all stud	ents										
e of writing exit t	ickets.					2					
	English Learners At least 50% of E Persons Responsible/Titl e Principal CLL Bilingual Teachers eting with studen iting reviews for s	English Learners will progress in At least 50% of English LearnersAt least 50% of English LearnersPersons Responsible/Titl Resources ePrincipal Asst. Principal CLL Bilingual TeachersPincipal CLL BilingualPrincipal CLL BilingualPrincipal CLL BilingualProficiency Standards Dist rict Curriculum TEL PAS Educator Guide	English Learners will progress in their TELPAS cor At least 50% of English Learners will progress on Persons Responsible/Titl Responsible/Titl Principal Asst. Principal CLL Bilingual Teachers PAS Educator Guide	English Learners will progress in their TELPAS composite (49%) rat At least 50% of English Learners will progress one level in their TE Persons Evidence of Responsible/Titl Timeline Principal Frincipal Principal Proficiency Standards Dist Parsons May 2024 - Bilingual Tict Teachers Curriculum PAS Educator May 2025 Guide Lesson Plans	English Learners will progress in their TELPAS composite (49%) rating by June 202 At least 50% of English Learners will progress one level in their TELPAS composite Persons Responsible/Titl Responsible/Titl Resources Principal Asst. Principal CLL Bilingual Teachers Curriculum TEL PAS Educator Guide Value Pass of students for revision of TELPAS Writing reviews for students Biting reviews for students	English Learners will progress in their TELPAS composite (49%) rating by June 2025. At least 50% of English Learners will progress one level in their TELPAS composite rating by June 2 Persons Responsible/TitlResources Timeline Principal Asst. Principal Asst. Principal Forficiency Standards Dist August 2024 - Writing TELPAS Bilingual Teachers Teachers Guide Verting Way 2025 Walkthroughs Benchmarks Clu Banchmarks Teachers Telepas Ass Educator May 2025 Guide Image: Son Plans English students for revision of TELPAS Writing ting reviews for students TELPAS Writing Ting reviews for all students Telepas Writing					

	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Provide TELPAS practice and Benchmarks for	CLL	Practico	August 2024 -	Student Rosters Student Usage Reports	TELPAS TELPAS Benchmarks	Program TEL PAS Benchmark TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds
Action Steps							
Provide training	for teachers in a	all Domains of th	e TELPAS test w	ith activities			
Monitoring TEL	PAS practice acti	vities during inst	ruction and its i	nclusion on lesso	on plans.		
Increase studen	t opportunities	for listening & sp	eaking (anchor	target)			

Strategy 3	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Embed ELPS across all curriculum.	Principal CLL Teachers	PAN FOLICATOR	August 2024 - May 2025	Curriculum EL PS included in Lesson Plans	TELPAS	TELPAS	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds				
Action Steps											
	Integrate ELPS in lesson plan activities										
Provide ELPS resources to all teachers servicing EL students											
Provide ELPS tra	Provide ELPS training for all teachers working with ELs.										

Annual Goal: 3	English Learners	will improve the	eir TELPAS comp	osite rating by Ju	ine 2025.					
Objective: 2		It least 75% of ELs at Beginning or Intermediate Composite Level for the last 2 years will improve at least one evel by June 2025.								
	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Summative	Title-I School- wide Component			
progress of all	Principal Asst. Principal		August 2024 - May 2025	Monitoring Reports Lesso n Plans Walk-	Tests TEL PAS Practice TELPA S	PAS Practice TELPA S Benchmark	Title I, II, III, IV State Bilingual Funds State Comp.			
Action Steps										
	native and summ					s).				
00 0	mpus data to de									
	ed data to drive			tly related to stu	dents' needs.		3			
Allocate resourc	es to facilitate la	nguage develop	ment.							

	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Embed TELPAS Writing practice	CLL Bilingual Teachers	English Lang. Proficiency Standards Dist rict Curriculum TEL PAS Educator Guide	August 2024 - May 2025	Prompts	TELPAS TELPAS Benchmarks	TELPAS Writing	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds
Action Steps							
One to one mee	ting with studer	nts for revision of	f TELPAS Writing				
Peer to Peer wri	ting reviews for	students					
Daily journal wr	itings for all stud	lents					
Increase the use	e of writing exit t	ickets.					

	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component
Provide TELPAS practice and Benchmarks for	Principal Asst. Principal CLL Bilingual Teachers	Practice	August 2024 -	Student Rosters Student Usage Reports	TELPAS TELPAS Benchmarks	TELPAS Software Program TEL PAS Benchmark TELPAS Assessment	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds
Provide training	for teachers in a	ll Domains of the	e TELPAS test wit	h activities			
0		ities during instr			n plans.		
Increase student	copportunities for	or listening & spe	eaking (anchor ta	irget)			

	Persons Responsible/Titl e	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Summative	Title-I School- wide Component			
	Principal CLL Teachers	PAN FOLICATOR	August 2024 - May 2025	Curriculum EL PS included in Lesson Plans	Improved performance in TELPAS & TELPAS	TELPAS Benchmark TELPAS Assessment	Title I, II, III, IV State Bilingual Funds State Comp. Local Funds			
Action Steps										
Integrate ELPS i	in lesson plan act	tivities		·		·				
Provide ELPS resources to all teachers servicing EL students										
Provide ELPS tra	aining for all tead	chers working wi	th ELs.							

Annial (-0al)	· ·	•	re and climate	will improve base	ed on teachers a	and staff percept	ions of staff-					
	student relation											
Objective: 1			lave been involv	red with social a	nd emotional le	arning knowledg	ge and skills					
	conducted by the counselor.											
	Persons			Evidence of	Evidence of	Formative/	Title-I School-					
Strategy 1	Responsible/Tit	Resources	Timeline	Implementatio	Impact	Summative	wide					
	le			n	inipaci	Assessment	Component					
				Attendance								
All students will		Research Based		Reports Walkt	Culture &	Panorama						
be provided		Best		hroughs/Obser	Climate	Surveys &	Title I: #2,					
guidance	Principal	Practices		vation	Survey	Needs						
lessons that	Asst.	District PreK-	August 2024 -	Reports Stude	Increase in	Assessments						
build on the	Principal Cou	5 Counseling &	May 2025	nt SEL	student	SEL Skills						
social	nselors T	Guidance		Profiles	Participation	Universal						
emotional	eachers	Curriculum		Student	Increased in	Screener Parti						
development		Feedback		Guidance	Student	cipation Perfor	#9, #10					
of the student		Surveys		Lessons Comp	Achievement	mance						
				leted Surveys								
Action Steps												
Implement Prek	K-5 comprehensi	ve counseling a	nd guidance cur	riculum.								
Analyze data co	llected from Pan	norama SEL skills	surveys and Ne	eeds Assessment								
-			-									

	Persons Responsible/Tit Ie	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
learning competencies during their	Principals Asst. Principals Cou nselors Teachers	l Research	August 2024 - May 2025	Walkthroughs/ Observation Reports Less on Plans Complete d Surveys	SEL Skills Screener Increase in student Participation Increased in Student Achievement	Panorama Climate Survey SEL Skills Universal Screener Parti cipation Perfor mance				
Action Steps										
-		owing skills in th	eir lessons: self-	-awareness, self-	management, r	elationship skills	and			
responsible dec		in avtragurria da								
	Promote the five competencies in extracurricular activities. Analyze data collected from Panorama SEL skills survey and needs assessment.									
Analyze data co	nected from Pan	orama SEL SKIIIS	survey and nee	as assessment.						

Goal Area: 3	Improve Safety,	Public Support,	Culture and Cli	mate							
Annual (10al·1	By June 2025, tl student relatior	he campus cultu nships.	ire and climate	will improve bas	ed on teachers	and staff perce	ptions of staff-				
	development ar	y June 2025, 100% of teachers and staff will participate in social emotional learning professional evelopment and implement strategies to mprove staff-student relationships.									
	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
All teachers and staff will be provided professional development	Principal	PowerPoint Presentations	August 2024 -	Agendas	Increase in student		Title I: #4,				
on social emotional	Principal Co unselor	πημησι πος πορις	May 2025	Sign in Sheets	participation and performance	Side by Side data Analysis	#10				
Action Steps	+	++									
	nselor Café Work and Staff on the	•		•		arning topics.	·				

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Summative	Title-I School- wide Component
integrate social emotional learning	Principal Asst. Principal Co unselor	Timeline Tool	August 2024 - May 2025	ompleted Teacher Surveys Les	narticination	Side by Side data Analysis	Title I: #4, #10
Action Steps Utilize social em classroom. Use restorative				itive affirmation	s, nurturing a cl	imate of kindne	ss, etc. in the

se restorative practices and de-escalation techniques.

Goal Area: 3	Goal Area: 3 Improve Safety, Public Support, Culture and Climate										
Annual Goal: 2	Annual Goal: 2 By June 2025, the students' perception for their physical and psychological school safety will improve.										
Objective: 1	By June 2025, 100% of the campus staff will implement safety and violence prevention protocols that will ncrease school safety.										
	Persons			Evidence of	Evidence of	Formative/	Title-I School				
Strategy 1	Responsible/Tit	Resources	Timeline	Implementatio	Impact	Summative	- wide				
	le			n	inipact	Assessment	Component				
	Principal Asst. Principal Se curity Guard	PowerPoint Presentation S ecurity cameras Secu rity/Safety audits	August 2024 - May 2025	Security/Safety	audits	Security/Safety Audit Reports	Title I: #10				
Action Steps											
	Practice on lockdown procedures and active threat situations.										
Conduct daily security/safety audits/provide shelter from environmental elements during drop off and pick up area and											
playscape area.											

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- Wide Component			
and security guards on violence	Principal Asst. Principal Se curity Guard	Training Materials Po werPoint Presentation S afe2SpeakUp App Student Surveys	August 2024 - May 2025	Sign in Sheets PEIMS Discipline	Student Perception of School Safety improves Decrease in behavior intervention	Student Surveys Six Weeks Behavior Intervention Reports	Title I: #10			
Action Steps										
	rain on de-escalation, bullying, cyberbullying, Safe2SpeakUp App, and restorative practices. Conduct and collect student surveys to evaluate the students' physical state and psychological mindset on school safety.									

Goal Area: 3	Improve Safety,	mprove Safety, Public Support, Culture and Climate										
Annual Goal: 3	By June 2025, fa meetings.	By June 2025, family involvement and their interaction in our school will be conducted through parent neetings.										
Objective: 1	By June 2025, p	arents will parti	cipate in inform	ational and train	ing sessions.							
Strategy 1	Persons Responsible/Tit le	Resources	Timeline	Implementatio	Evidence of Impact	Formative/ Summative Assessment	Title-I School- Wide Component					
sessions on a	Parental Educators Co		August 2024 -		Parent	Assessment Results Particip	Title I: #2,					
variation of topics on different days and different times.	Recruiters	District Policy Handbook TE A Material	May 2025		endance at	ation Perfor mance	#4					
Action Steps												
Provide one to	provide notices about meetings and information about events Provide one to one campus sessions on multiple topics Schedule literacy and entrepreneurship sessions to support families											
4												

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Implementatio	Evidence of	Formative/ Summative Assessment	Title-I School- wide Component
sessions for parents through a	Principal Asst. Principal Counselor	Campus social	August 2024 -	Brochures Agendas M inutes	Parent	Assessment	Title I: #2,
campus PR representative, counselor and	Parental Educators Co	-	May 2025	Sign in Sheets	endance at	Results Particip ation Perfor mance	#4
Action Steps							
sessions.				on ways to enga to promote pare			and training
Analyze data on	parent participa	ation and feedba	ack provided by	parents.	· · ·		

Goal Area: 3	Improve Safety, Public Support, Culture and Climate										
Annual Goal: 3	By June 2025, fa media.	By June 2025, family involvement and their interaction with our school will utilize class dojo and social media.									
Objective: 2		y June 2025, parents will be connected with community partners and resources utilizing the parental ngagement department.									
	Persons Responsible/Tit	Resources	Timeline	Implementatio	Evidence of Impact	Formative/ Summative	Title-I School- wide				
include community	Asst. Principal Parent Educator	Parent Survey Need Assessment	August 2024 - May 2025	Parent Created Artifacts	Parent Created Artifacts Parent	Assessment Increase performance Increase participation	Component Title I: #6				
Action Steps											
	Partner with community organizations Recruit volunteer instructors										

	Persons Responsible/Tit le	Resources		Implementatio	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
community partners periodically to	Principal Parent Educator	NURVAV	August 2024 - May 2025	g Notes	Parent	nerformance	Title I: #6
Action Steps Analyze community program key points addressing goals and expectations. Create community service projects based on parent needs and feedback							

Goal Area: 4	Increase Staff C	Quality, Recruitr	nent and Reter	ntion					
Annual Goal: 1 All Teachers will deliver high quality, engaging lessons to maximize class instruction by June 2025.									
Objective: 1	Jse walk-through data to monitor and support teacher effectiveness.								
Strategy 1	Persons Responsible/Ti tle	Resources	Timeline	Implementatio	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Conduct	Principal, Asst. Principal, CLL, Counselor		August 2024 - May 2025	Walkthrough Documentatio n	Weekly Tests B MI & BM2 STA RR Test Pr ofessional growth	Walk- through data	Title I, II, III,IV State Bilingual Funds State Comp.		
Action Steps									
Create a schedu	ule for classrooi	m visits.							
Decide on how	feedback will b	e delivered to t	eachers.						
Leadership tear	m calibration or	n walkthroughs.							
Review data an	d address areas	s of need.							

Strategy 2	Persons Responsible/Ti tle	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Summative	Title-I School- wide Component
staff with	Principal, Asst. Principal, CLL, Counselor		,	Walkthrough Documentatio n	Weekly Tests B MI & BM2 STAAR Test Pi ofessional growth	Walk- through data	Title I, II, III,IV State Bilingual Funds State Comp.
Action Steps							
Schedule peer	observations.						
Monitor and fo	ollow up with an	eas of need.					

Goal Area: 4	Increase Staff Q	ncrease Staff Quality, Recruitment and Retention							
Annual Goal: 1	All Teachers will 2025.	All Teachers will deliver high quality, engaging lessons maximizing at least 95% of the instructional time by June 2025.							
()hiective; /	Provide professi Walk-Through F	0	oportunities for	staff based on o	bserved data us	ing the Instructi	onal Focus		
Strategy 1	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
monitor data	Principal,	Observations, SLO data, walk- through data	August 2024 - May 2025	through data	Increased quality of instructional time	Walk-through data reviews	Title I, II, III,IV State Bilingual Funds State Comp.		
Action Steps Action Steps Campus leadership will review walk-through data and identify areas of need.									
	vise action plan.	staff instruction	al needs and de	evelop an action	plan.				

Strategy 2	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact		Title-I School- wide Component	
administrators	Principal,	Observations, SLO data, walk- through data	August 2024 - May 2025	through data	Increased quality of instructional time	Walk-through	Title I, II, III,IV State Bilingual Funds State Comp.	
Action Steps								
Campus admini	strators and tead	chers will develo	op and monitor	professional dev	elopmental goa	Is to address are	eas of need.	
Provide professional development opportunities for staff.								
Review and more	nitor achieveme	nt of profession	al development	goals.				

Goal Area: 4	Increase Staff Quality, Recruitment and Retention								
Annual Goal: 2	Support the dev	velopment of te	eachers.						
Objective: 1	100% of teachers with 3 or less years of experience will be mentored throughout the year.								
	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Weekly meetings with assigned mentor	CLL	CLL	Weekly	Sign In Sheets	Increase teacher effectiveness	evaluation data, student performance	Title I, II, III,IV State Bilingual Funds State Comp.		
Action Steps									
Plan schedule a	nd hold meetin	gs.							
Decide on areas	s of need.								

Strategy 2	Persons Responsible/Tit le	Resources		Evidence of Implementatio n	Evidence of Impact		Title-I School- wide Component
Peer observations conducted by new teacher	Teachers, CLL		Weekly	Sign In Sheets		evaluation data, student performance	Title I, II, III,IV State Bilingual Funds State Comp.
Action Steps							
Decide on whic	h teachers to ob	serve.		•	·	·	
Create schedule	e of observations	5.					

Goal Area: 4	Increase Staff Quality, Recruitment and Retention									
Annual Goal: 2	Support the dev	Support the development of teachers.								
Objective: 2	100% of teachers in need of assistance will be mentored throughout the year.									
	Persons Responsible/Tit le	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Weekly meetings with assigned mentor	CLL	CLL	Weekly	Sign In Sheets	Increase teacher effectiveness	evaluation data, student performance	Title I, II, III,IV State Bilingual Funds State Comp.			
Action Steps										
Plan schedule a	nd hold meeting	gs.	-		•	•				
Decide on areas	s of need.									

Strategy 2	Persons Responsible/Ti tle	Resources	Timeline	Evidence of Implementatio n	Evidence of	Summative	Title-I School- wide Component
Peer observations conducted by new teacher	Teachers, CLL	CLL	Weekly		Increase teacher effectiveness	performance	Title I, II, III,IV State Bilingual Funds State Comp.
Action Steps							
Decide on which teachers to observe.							
Create schedul	e of observatior	ıs.					

Goal Area: 4	Increase Staff Quality, Recruitment and Retention							
Annual Goal: 3	Use the evaluation systems to increase staff quality, recruitment and retention by June 2025.							
Objective: 1	Jse data collected in the evaluations system to offer professional growth opportunities for all staff as means of ecruitment and retention.							
Strategy 1	Persons Responsible/Tit Ie	Resources	Timeline	Evidence of Implementatio n	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component	
	Principal, Asst.	Principal, Asst. Principal, CLL	quarterly	Need assessment data, Survey data	Increase teacher effectiveness, increased student achievement		Title I, II, III,IV State Bilingual Funds State Comp.	
	f need and provi velopment is pro	•	•	year and continue	as needed.			

Title I, Part A School Wide

School Process & Programs

Schoolwide Program Plan

A&W Arnold Elementary has created a schoolwide program that is comprehensive in nature to ensure that we are serving all students, improving all structures that support student learning, and combining all resources, as allowed, to achieve our goals and maximize the impact of Title I.

The six steps include:

- 1. Establishing and training the site-based planning team
- 2. Clarifying the vision/mission for the campus
- 3. Creating the school's academic profile
- 4. Gather data and identify sources
- 5. Analyzing the data
- 6. Reporting data findings to the entire site-based planning team and gather constructive feedback

Throughout the schoolwide planning process, administrators and teachers identify student strengths, needs, and the interventions that are currently in place. They assess the effectiveness of those interventions and make recommendations for revisions as needed. The site-based planning process is used as a campus organizational strategy to guide program development, implementation, and evaluation. This systemic planning provides structure and a common language for school improvement. It also provides logical ways for school staff to think about current progress and the adjustments or changes that need to be made on campus to continually improve the effectiveness of schoolwide programs.

Ten Schoolwide Components 1: Comprehensive Needs Assessment

A & W Arnold Elementary has conducted a comprehensive needs assessment that serves as the centerpiece of a planning process and the driving force impacting the campus improvement plan. While data is gathered and analyzed throughout the year, a comprehensive effort is always made at the end of each school year. This year, administrators collected data in collaboration with other educators. Strengths and problems were identified. Root causes were explored and the entire CNA was reported to the site-based planning team. The team was given time to reflect on the data, the strengths, problem statements, and questions were clarified. When the team felt that all appropriate data had been discussed and reviewed, this step of an ever-developing CNA process was finalized and written in the CIP.

2: Schoolwide Reform Strategies

Our schoolwide reform strategies provide opportunities for all students to achieve Meets Grade Level Performance or Masters Grade Level Performance on the appropriate state assessments. These strategies are based on effective means of improving achievement for all students. This plan reflects the following strategies:

- 1. Review program documentation to ensure that all instructional programs/instruction strategies are proven, evidence-based interventions.
- 2. Identify how each strategy strengthens the core academic program.
- 3. Identify evidence-based interventions that increase the amount and quality of learning time.
- 4. Review the master schedule to identify opportunities for extended learning time.
- 5. Explore optional strategies used to support core areas.
- 6. Identify programs that address enriched and accelerated curriculum issues.
- 7. Disaggregate data by each student group, to determine the program's effectiveness which meets the needs of all students.

3: Instruction by highly qualified professional teachers

Instruction by highly effective, state-certified professional teachers is an important component of the schoolwide plan. To ensure that instruction is provided by highly effective teachers, trainings are provided which include:

- 1. Provide time off for targeted, high-quality professional development.
- 2. Provide a mentor system for teachers new to the campus and to the district.
- 3. Afford teachers the opportunity to observe master teachers.
- 4. Provide professional development for existing programs prior to new school year for new and existing staff.
- 5. Monitor effectiveness of teachers by frequent walk-throughs and constructive feedback.
- 6. Provide training and opportunities in collaboration with formative and summative student achievement data.
- 7. Implement strategies to provide a network of communication amongst teachers and administrators.
- 8. Ongoing professional development for teachers, principals, paraprofessionals, support staff, parents, and other staff.
- A & W Arnold Elementary utilizes effective and ongoing professional development to ensure teachers and others are equipped to expedite the challenge of helping students meet the state's academic achievement standards.

Procedures include:

- 1. Select appropriate professional development that meets the needs of all principals, teachers, paraprofessionals, parents, and others as needed.
- 2. Provide opportunities for all staff to obtain training on campus programs and initiatives that are already in place.
- 3. Provide professional development opportunities for all personnel to meet the identified needs of all student populations in order to increase student performance.
- 4. Allow teachers to attend professional development throughout the year on content areas specific to teacher's assignment.
- 5. Teachers plan collaboratively according to the assigned subject area. Planning allows teachers the opportunity to desegregate data to compare and contrast objectives covered and assessed.

5: Recruitment of highly qualified educators

A & W Arnold Elementary follows district procedures for recruiting and attracting effective, state certified teachers.

Please refer to the district recruiting procedures that are located at the PSJA ISD Human Resources office.

6: Strategies to increase parental involvement.

A & W Arnold Elementary understands the authenticity of parental involvement; therefore, parental engagement is a key factor to student success.

- The Parent Involvement Director leads a campus parent advisory team.
- Each year, it is ensured that the parent advisory team mirrors the composition of the student population so that opinions/ideas are validated.
- Additionally, as activities are developed by the campus, plans are reviewed by the advisory team to ensure quality. The parent team is in charge of assessing activities and projects which impact family life. As a result, better decisions are made to increase and strengthen parental involvement.
- 7: Plans for assisting preschool children in the transition from early childhood programs to elementary school programs Although this component primarily addresses the transition from early childhood into elementary, Arnold Elementary understands the importance of creating coping skills to assist students with adjustment/transition. District staff collaborates with campus staff to provide parent orientation, campus tour, meet the teacher night, pre-registration sessions with the counselors, etc.

8: Measures to include teachers in the decision making regarding academic assessments in order to improve the achievement of individual students and the overall instructional program

In addition to STAAR results, teachers collect and analyze current data on assessments that describe student achievement. The data is retrieved from formal/informal assessments, such as observations, campus-based assessments, or end-of-unit exams. The campus provides teachers with professional development to increase their understanding of the appropriate uses of multiple assessment measures. Assessment data is then used to improve instruction. Each grade level is represented in the formative review process for the improvement plan. This allows teachers to consistently evaluate the effectiveness of the academic programs by analyzing student progress

9: Strategies which ensure effective timely assistance for students who experience difficulty mastering the proficient or advanced levels of academic achievement standards

Each grade level identifies individual students who need additional learning time in order to meet grade level standards. The teachers provide those students with timely, additional assistance that targets and is tailored to their needs. The assistance and supports are different at each grade level and is available to all students in need.

10: Coordination and integration of federal, state and local services and programs

A & W Arnold Elementary is a schoolwide Title I district, with the flexibility to integrate services and programs which aims toward upgrading the entire educational program. By doing so, it affords all students the opportunity to reach Meets Standard and Masters Standard levels of achievement. In addition, through improvement planning and budgeting process, efforts to combine most federal, state, and local funds in order to maximize the impact of the resources available to carry out the schoolwide Title I program. Comprehensive Needs Assessment

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT





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PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS