



Ensley Elementary School
Audit of School Internal Accounts
For the Year Ended June 30, 2018

Office of Internal Auditing
August 2018

David J. Bryant, CPA, CIA, CFE, CGFM, CRMA
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Audit Team:
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Preface

The Office of Internal Auditing serves to improve the fiscal accountability and enhance the public's perception of the management and operations of the Escambia County School District. This engagement strives to meet those objectives.

Audits, reviews, and other engagements are determined through a District-wide risk assessment process, and are incorporated into the annual work plan of the Office of Internal Auditing, as approved by the Audit Committee. Other assignments are also undertaken at the request of District management.

This engagement was conducted with the full cooperation of Ensley Elementary School staff and other District personnel.

Any recommendations included in this engagement are designed to improve operations and serve as the basis for informed discussions related to policies and procedures.

This engagement was conducted in accordance with the International Standards for Professional Practice of Internal Auditing, as promulgated by the Institute of Internal Auditors.

We thank the principals, assistant principals, bookkeepers, secretaries, and various support personnel throughout the District for their cooperation and commitment.



Office of Internal Auditing
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Executive Summary

Ensley Elementary School received a full audit for the 2017-2018 fiscal year.

Our office audits the internal accounts of the District's schools annually. The authority to conduct these audits is granted by the School Board of Escambia County in the Charter for the Office of Internal Auditing.

These audits are conducted on a rotating basis with a sample of schools receiving "full" audits each year, and the other schools receiving "limited" audits. For each full audit, extensive testing procedures are applied to internal funds accounts. Limited audits include cash procedures and reconciliation to independent bank confirmations. For the 2017-2018 fiscal year, Ensley Elementary School received a full audit. This report documents the results of the audit.

The purpose of our audit was to determine whether the financial information reported in the internal accounts reconciles with bank statements and corresponding independent bank confirmations, and to determine compliance of transactions included in those same internal accounts with the governing provisions of Florida Statutes, State Board of Education rules, and policies and procedures of the School Board. We also sought to determine whether any instances of non-compliance were severe enough to render the financial information reported by the school unreliable. We believe our audit provides a reasonable basis for our opinion, findings, and recommendations.

Our testing resulted in 3 audit findings.

Our testing resulted in 3 audit findings:

- The L2121 Accounts Payable account was not properly utilized as it relates to the timely recording of credit card purchases.
- Receipts were not deposited in a timely manner.
- Donation letters did not contain the proper language.

The school's overall fund balance as of June 30, 2018 was \$28,245.83.

The overall fund balance reported by the school at June 30, 2018 was \$28,245.83. We have determined that the financial information reported by the school reconciles with bank statements and independent bank confirmations.

The majority of transactions included in the school's internal accounts were processed in accordance with applicable policies and procedures.

In our opinion, the majority of transactions included in the school's internal accounts were processed in accordance with all applicable Florida Statutes, State Board of Education rules, and policies and procedures of the School Board.

We have also determined that the instances of non-compliance noted above and elsewhere in this report do not have a material effect and are not severe enough to render the financial information unreliable.

This report contains recommendations. The Executive Summary is intended to highlight the various aspects of the report. The full report should be read to understand the basis of our recommendations. We will follow-up on these recommendations approximately 90 days after the school's exit conference.

Background

Each year, our office audits the District's schools' internal accounts. The authority to conduct these audits is granted by the School Board of Escambia County in the Charter for the Office of Internal Auditing.

School internal funds are defined in the Internal Funds Policy Manual (the Manual) as "all monies collected and disbursed by school personnel within a school, for the benefit of the school, or a school sponsored activity." As further explained in the Manual, "School internal funds shall be used to supplement activities approved by the school board when the District budgetary funds are not available or have been exhausted." More plainly, internal funds include everything from money found on campus to collections from ticket sales for athletic events.

Each year, District schools receive either a "full" audit (including all procedures listed in the Methodology section below), or a "limited" audit, where only certain procedures are performed (such as obtaining third-party confirmation for all cash and investment accounts and reconciliation of bank statements and confirmations). For the 2017-2018 fiscal year, Ensley Elementary School received a full audit.

Outside support organizations are not included in this report and are not audited by our office.

Outside support organizations (school booster clubs and parent teacher associations) affiliated with this school that operate independent of a school's internal accounts **are not included** in this report and **are not audited** by the Office of Internal Auditing.

Ensley Elementary School last received a full audit in the 2014-2015 fiscal year. There was 1 matter that rose to the level of audit finding. This was a finding related to the proper language not being present in Donation Request Letters. This was determined to be addressed adequately during a subsequent follow-up audit.

The school has had the same principal and bookkeeper in place since the previous audit.

The principal was reassigned and replaced in the next school year.

The school's previous principal was reassigned at year-end, and was replaced during the next school year.

Objective

The purpose of our audit was to determine whether the financial information contained in the internal accounts reconciles with bank statements and corresponding independent bank confirmations, and to determine compliance of transactions included in those same internal accounts with the governing provisions of Florida Statutes, State Board of Education rules, and policies and procedures of the School Board. We also sought to determine whether any instances of non-compliance were severe enough to render the financial information unreliable.

We have conducted our audit in accordance with the International Standards for the Professional Practice of Internal Auditing promulgated by the Institute of Internal Auditing, and have planned and performed our audit to obtain reasonable assurance that transactions were made in accordance with applicable policies and laws and that the financial information presented is reliable.

We believe our audit provides a reasonable basis for our opinion, findings, and recommendations.

Scope

The State Board of Education Redbook, Chapter 8, Section I, 1(b) states that the District School Board is responsible for the administration and control of school's internal accounts and in connection therewith shall provide for an audit of those accounts. Pursuant to this rule, we have audited the financial transactions of the internal accounts of the school as of and for the fiscal year ended June 30, 2018. These accounts are the responsibility of the principal of that school.

Methodology

The audit consists of 3 phases: planning, fieldwork, and reporting.

Each audit consists of 3 phases, containing specific steps to ensure it is done in accordance with professional standards and current accepted practice.

The Planning Phase

The planning phase serves as the initial stage of an audit, where the auditor determines which schools are audited, ensures his or her independence, assesses the overall control environment and risk factors,

No known conflicts of interest were identified.

Control Risk for Ensley Elementary School has been assessed at moderate.

and selects the samples of transactions to be tested.

School Sample

Rather than auditing 100% of schools each year, a system of rotation is utilized that is based primarily on school classification (i.e., elementary, middle, high).

Ensuring Independence

An independence statement is completed for each school. This statement contains the signature of each auditor certifying that there are no conflicts of interest and that they are free from bias. **No known conflicts were identified.**

Control Risk Assessment

At the beginning of each audit, the 2 prior audits and work papers, as well as any follow-up audits, are reviewed. We also determine whether there have been any significant personnel changes (i.e., principal, bookkeeper).

Each school's bookkeeper and principal are given internal control questionnaires to complete prior to their audit beginning. We review the responses, and discuss any items of concern with the appropriate staff. These questionnaires represent only a portion of our assessment of the overall control environment.

Based on our experience with the school, control risk is assessed at moderate. Therefore, our audit procedures are limited to those in the audit program. If control risk is assessed at a level higher than moderate, additional procedures may be performed.

Transactional Samples

Statistical sampling for attributes has been chosen. This method allows conclusions to be drawn about the population based on statistical inference. If after testing we determine the sample does not provide adequate coverage of the total population, auditor judgment and discussion with the Director of Internal Auditing are used to determine whether additional sampling methodologies are necessary (judgmental sampling, whole population, etc.).

The Fieldwork Phase

The fieldwork phase involves transactional testing of the school's internal accounts. The items in each of our samples are tested for compliance with applicable Florida Statutes, State Board of Education Rules, Board Policies, contract terms and conditions, and grantor restrictions.

While performing our testing, a percentage of transactions is allowed to

For our purposes, exceptions of greater than or equal to 20% of the total population may exist before an audit finding is issued.

contain compliance violations before it is determined to be an audit finding. For our purposes, an audit finding is a recurring issue that is present in greater than or equal to 20% of the sample. In addition, due to seriousness or materiality, a single compliance violation could also result in an audit finding.

Upon the completion of fieldwork, exit conferences to discuss the results of the audit are conducted with principals and secretaries/bookkeepers, if necessary.

The Reporting Phase

Upon the completion of the planning and fieldwork phases of an audit, the results of those phases are compiled into an easily readable and understandable format (i.e., the audit report). The report is presented to, and approved by, the Audit Committee and the School Board at the end of each audit cycle.

Financial information from full audits is combined with information from limited audits and compiled into a District-Wide Report on Internal Accounts.

Detailed Results

Summary of Fund Activity	
Beginning Cash Balance, 7/1/2017	\$ 25,180.34
Total Receipts	81,253.62
Total Disbursements	(58,484.13)
Total Net Journal Entries	(19,704.00)
Ending Cash Balance, 6/30/2018	\$ 28,245.83
Audit Adjustments	-
Ending Fund Balance, 6/30/2018, Per Skyward	\$ 28,245.83
Cash Balance per Confirmation(s)	\$ 28,183.83
Outstanding Deposits	-
Outstanding Checks	-
Other Reconciling Items	62.00
Ending Fund Balance, 6/30/2018, Per Confirmation(s)	\$ 28,245.83

General Ledger Review

Throughout the year and prior to the school's closing of their records at year end, we may review various reports, transactions, and supporting

documentation of the school. The purpose of this review is to recommend adjusting journal entries, reclassifications, or other necessary actions which we feel will result in more accurate reporting and/or compliance with established rules, policies, and procedures. Any recommended entries or actions are traditionally completed prior to the close of the school's records, and are therefore included in the reported June 30 financial information, unless otherwise indicated.

No adjusting journal entries were recommended.

As a result of our fieldwork, no additional adjusting journal entries were recommended.

Findings

L2121 Account – Proper Utilization

One finding related to improper utilization of the L2121 Accounts Payable account.

Our testing indicated the L2121 Accounts Payable was utilized, but not properly. Purchases were recorded at the time of payment of the statement, rather than at the time of each individual purchase or weekly.

The Manual provides specific guidelines regarding credit card purchases from internal funds. Section VIII, E.2e of the Manual states, "Bookkeeper/Secretary makes the appropriate journal entry into the Skyward accounting system to record at the time of purchase using the Accounts Payable account L2121 to encumber the funds in the proper internal funds expense account." This process is to keep account balances current and to avoid overspending.

See our recommendation in the Recommendations section below.

Timeliness of Deposits

One finding related to the timeliness of deposits.

Our testing indicated that deposits were not made within 5 working days after receipt of funds.

Chapter 8, Section III, 1.4(c) of the State Board of Education Rules states, "All money collected must be deposited intact to a depository as frequently as feasible and as dictated by sound business practices. IN ANY EVENT, FUNDS COLLECTED MUST BE DEPOSITED WITHIN FIVE (5) WORKING DAYS AFTER RECEIPT."

The Internal Funds Policy Manual, Section VI, C.1 states, "Funds collected shall be deposited as frequently as feasible, preferably daily. In any event, funds collected must be deposited within five (5) working days after receipt. Under no circumstances shall funds be left on the school premises except in a secure safe or vault. Any District employee who fails to remit funds each day shall be liable for any loss."

See our recommendation in the Recommendations section below.

One finding related to lack of proper language in Donation Request Letters.

Donation Request Letters

Our testing indicated that 1 of 2 field trips tested had Donation Request Letters that did not contain the required language.

This is a repeat audit finding from 2014-2015 and 2012-2013.

The Internal Funds Policy Manual provides specific guidelines regarding donation requests. Section XIV, A of the Manual states, "No student may be charged a fee as a condition of enrollment in a class leading towards graduation." Fees and other charges may be applied to a few programs or activities as listed in the manual. In addition, Section XIV, C of the Manual states, "Schools are authorized to solicit donations from parents and the general public to supplement the normal curricular activities provided by the District. It should be made clear that such solicitations are strictly voluntary and no student will be prevented from participating in an activity if their parents choose not to contribute. However, you may remind students and parents that the lack of donations can, and most likely will, limit or eliminate some activities later in the term when funds for the class have been exhausted."

Due to the sensitivity of the matter, any donation request letter found which omits the required wording of "voluntary" and "no student will be prevented from participating" (or intent of such" will result in an audit finding.

See our recommendation in the Recommendations section below.

Other Comments

Deposits

Deposit slips included multiple days' worth of collections.

Our testing indicated deposit slips included multiple days' worth of collections.

The Internal Funds Policy Manual provides specific guidelines regarding deposits. Section VI, C of the Manual states, "...Total the actual amount of cash and checks on hand. Print the Bank Deposit Journal...The total of cash, checks and money orders on hand and the total on the Bank Deposit Journal (*reports total per day*) should match. Prepare a bank deposit slip in duplicate."

See our recommendation in the Recommendations section below.

Opinion

	<p>Our opinion is divided into 2 major areas: whether or not the financial information reported by the school reconciles with corresponding bank statements and independent bank confirmations; and an assessment of the compliance of transactions included in the internal accounts with the governing provisions of Florida Statutes, State Board of Education rules, and policies and procedures of the School Board. An overall assessment is also made as to whether any instances of non-compliance were severe enough to render the financial information unreliable. We believe our audit provides a reasonable basis for our opinion, findings, and recommendations.</p>
The financial information reconciled with bank statements and independent confirmations.	<p>We have determined that the financial information reported reconciles with bank statements and independent bank confirmations.</p>
The majority of the school's transactions were processed in accordance with all applicable policies and procedures.	<p>In our opinion, the majority of transactions included in the school's internal accounts were processed in accordance with all applicable Florida Statutes, State Board of Education rules, and policies and procedures of the School Board.</p> <p>We have also determined that the instances of non-compliance noted above and elsewhere in this report do not have a material effect and are not severe enough to render the financial information unreliable.</p>

Recommendations

Review policies and procedures related to accounting for credit card purchases.	<p><u>Utilizing L2121</u></p> <p>In an effort to address the proper utilization of the L2121 Accounts Payable account, we recommend the principal and the bookkeeper review the Internal Funds Policy Manual on the proper procedures for accounting for credit card purchases.</p>
Review and instruct staff on policies and procedures related to the timeliness of deposits.	<p><u>Deposits</u></p> <p>In an effort to address the timeliness of deposits, we recommend the principal and bookkeeper review the Internal Funds Policy Manual and instruct staff on the proper procedures associated with deposits.</p>
Review and instruct staff on policies and procedures related to use of proper language in donation request letters.	<p><u>Donation Request Letters</u></p> <p>In an effort to address the proper language included in donation request letters, we recommend that the principal review the Internal Funds Policy Manual and instruct staff on the policies and procedures associated with donation request letters. We also recommend that the</p>

principal ensure that all donation request letters distributed contain the appropriate language. Sample letters are included in Appendix A of the Internal Funds Policy Manual.

Other

Deposits

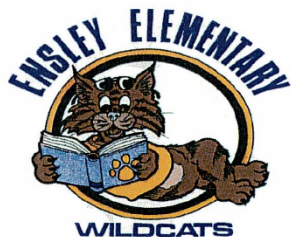
Prepare a separate deposit slip for each day's worth of collections.

In an effort to more easily identify daily deposits, **we recommend the bookkeeper deposit each day's collections separately.**

We also recommend the bookkeeper ensure that the total of the deposit slips(s) agrees with the total of same-day collections and the total of the Bank Deposit Journal for each day. This should be the case whether deposits are made daily or are held for a few days; there should be a separate deposit slip for each day's collections.

We will follow-up on these recommendations approximately 90 days after issuance of the draft report to school administration.

Management Response



501 East Johnson Avenue
Pensacola, Florida 32514
(850) 494-5600

Rhonda Shuford, Principal
Jessica Bryan, Assistant Principal
Susan Ow, Secretary

TO: David Bryant
Director, Internal Auditing

FROM: Rhonda O. Shuford
Principal, Ensley Elementary

DATE: October 31, 2018

RE: Internal Audit Findings

I regret that there were 3 findings in the Ensley Elementary School Audit of School Internal Accounts for the year ending June 30, 2018.

Finding #1: The L2121 Accounts Payable account was not properly utilized as it relates to the timely recording of credit card purchases.

The principal and the secretary reviewed the Internal Funds Policy Manuel on the proper procedures for accounting for credit card purchases. The secretary will request another L2121 account set up for Walmart.

Finding #2: Receipts were not deposited in a timely manner

The principal and the secretary reviewed the Internal Funds Policy Manuel and instructed staff at a faculty meeting on the proper procedures associated with deposits. The secretary will make deposits at least twice a week.

Finding #3: Donation letters did not contain the proper language

The principal reviewed the Internal Funds Policy Manuel and instructed staff at a faculty meeting on the policies and procedures associated with donation request letters. The principal will ensure that all donation request letters distributed contain the appropriate language.

Please contact me if you need additional information.

OSB
11/8/18

P.T.
10/31/18