

Lindbergh School District

**2010-2011
Revised Budget
&
Related Data**

December 14, 2010

Revised Budget
December 14, 2010

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BUDGET MESSAGE

The 2010-11 budget reflects the long range budget planning that the BOE has engaged in over the past three fiscal years as well as the recommendations from the budget reduction committees. This plan includes a planned spend down of district reserves per the long range plan but due to further state revenue declines, the deficit is \$3.9 million rather than the \$3 million in the original plan.

Revenues for 2010-11 are projected to decline almost \$500,000 from the final 09-10 budget which already was reduced during the 09-10 year by \$1.3 million. This decline is due to projected state and federal revenue declines in basic formula, Parents as Teachers and various title programs. Total Operation revenues are projected to be \$53,892,275 excluding noncurrent revenues.

Overall expenditures for 2010-11 are projected to decrease almost \$3.2 million from 2009-10. The staff salary increases reflect the board approved 1% for all staff and administrators. Health insurance benefits are budgeted for a 4.5% increase January 2011.

It is important to note that in this current economic climate, revenues are projected based information available May 2010. Sales tax revenue and state aid have uncertainty associated with them as the state wrestles with its budget for fiscal 2011. Further cuts could be possible in 2010-2011.

The Debt Service Fund (not included in the above narrative) is projected to operate at a deficit of \$585,550. This cash shortfall is part of a planned debt service model incorporating all of the existing debt.

LINDBERGH SCHOOL DISTRICT

DESCRIPTION OF FUNDS

The laws of the State of Missouri provide that all school moneys must be accounted for within a framework of four funds. Teachers, Incidental, Building, and Debt Service.

- A. The Operating Fund is made up of a combination of the General (Incidental) Fund, Special Revenue (Teachers) Fund and Capital Outlay (Building) Fund.
- B. The General (Incidental) Fund is used to account for all financial resources except those required to be accounted for in another fund.
- C. Self-Sustaining Program Funds/Activities are shown separately in this budget. For state reporting these funds are consolidated into the proper funds in the Operating Fund.
- D. The Special Revenue (Teachers) Fund is used to account for revenue sources legally restricted to expenditures for purpose of teacher's salaries, and benefits, and tuition payments to other school districts.

The Capital Outlay (Building) Fund is used to account for facility acquisition or construction of major capital facilities. Under no circumstances will current expenditures be permitted in the Capital Outlay (Building) Fund. Expenditures from the Building Fund should be used only for major (capital) expenditures. Examples of these expenditures would be the cost of acquisition, construction, or erection of buildings, remodeling or reconstruction of buildings and the furnishing thereof, and similar property having a useful life substantially beyond the current fiscal year. Examples of expenditures not allowed to be paid from the Building Fund are the cost of mending leaks, painting, plastering, custodian salaries, maintenance supplies, and employee benefits.
- E.
- F. The Lindbergh School District Board of Education has voted that a portion of the Capital Outlay (Building) Fund be set aside in a Restricted Funds which is spent only with board approval for each expenditure. The revenues in the Restricted Fund are from interest earned on investments from this fund.
- G. The Debt Service Fund is used to account for the yearly accumulation of resources for, and the payment of, general obligation bonds principal and interest.

Revised Budget

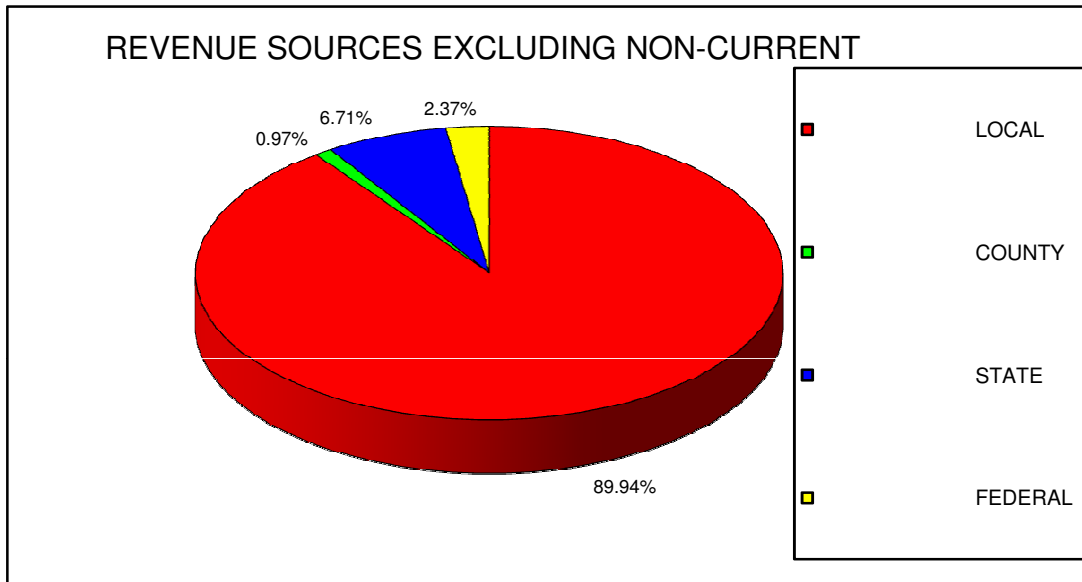
2010-2011

December 14, 2010

**Operating
Fund**

REVENUE SUMMARY
 REVISED BUDGET 2010-2011
 DECEMBER 14, 2010
 OPERATING FUND REVENUES

SOURCES		
LOCAL	\$47,865,095	89.94%
COUNTY	518,709	0.97%
STATE	3,573,533	6.71%
FEDERAL	1,261,676	2.37%
TOTAL OPERATING REVENUES BEFORE NON-CURRENT REVENUE	53,219,013	100.00%



DESCRIPTION	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11	INCREASE / DECREASE 09-10 / 10-11
LOCAL	55,025,974	51,269,090	47,261,683	47,865,095	1.28%
COUNTY	555,184	537,596	601,980	518,709	-13.83%
STATE	3,968,473	4,167,454	3,348,677	3,573,533	6.71%
FEDERAL	867,114	1,075,641	1,734,506	1,261,676	-27.26%
TOTAL OPERATING REVENUES BEFORE NON-CURRENT REVENUE	60,416,744	57,049,780	52,946,846	53,219,013	0.51%
NON-CURRENT REVENUE (a)	4,002	10,029,697	21,028,915	27,100	-99.87%
TOTAL OPERATING REVENUES AFTER NON-CURRENT REVENUE	60,420,747	67,079,477	73,975,761	53,246,113	-28.02%

(a) Actual 06-07 includes \$32 million of General Obligation Bond Proceeds, Revised 08-09 include \$10 million of Bank Qualified Bond proceeds, and 09-10 includes \$20,998,954 of General Obligation Bond Proceeds.

REVENUE ANALYSIS
REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND REVENUES & COMPARISONS

ASSESSED VALUATION \$1,282,284,304

SOURCE	DESCRIPTION	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
LOCAL	CURRENT TAXES - REAL ESTATE & PERSONAL PROPERTY	35,943,518	35,567,399	33,175,634	33,305,872
	DELINQUENT TAX	815,265	20,990	393,806	500,000
	M & M SURCHARGE TAX	1,895,693	1,856,330	1,834,877	1,880,000
	FINANCIAL INSTITUTION TAX (INTANGIBLE)	31,055	93,558	24,164	31,000
	SALES TAX (PROP C)	4,024,464	3,971,109	3,795,640	3,783,000
	TUITION - PATRONS	24,777	46,873	18,570	25,650
	TUITION - ECE	2,463,235	2,448,672	2,175,428	2,170,048
	TUITION - FULL DAY KINDERGARTEN	359,660	541,503	408,190	525,000
	TUITION - PEGS	498,691	534,000	602,927	528,000
	TUITION - SUMMER SCHOOL	4,302	3,375	2,250	2,500
	INTEREST - SAVINGS	73,330	15,340	14,735	19,128
	INTEREST - INVESTMENTS	2,823,153	1,062,712	444,445	516,799
	INTEREST - DELINQUENT TAXES	39,794	7,376	1,735	2,288
	ATHLETICS	13,275	11,399	13,971	48,900
	RENTALS	157,488	174,808	154,655	128,500
	LEASE -ECE	74,120	74,120	74,120	74,120
	DRIVER EDUCATION	6,550	6,760	7,160	6,000
	FOOD SERVICE	1,588,664	1,480,571	1,418,229	1,753,852
	OTHER	1,598,148	1,476,691	1,426,796	1,453,613
	VICC	2,590,791	1,875,504	1,274,351	1,110,825
	TOTAL LOCAL SOURCES	55,025,974	51,269,090	47,261,683	47,865,095
COUNTY	FINES, FORFEITURES	89,768	63,054	67,839	68,709
	UTILITY TAXES	465,416	474,542	534,141	450,000
	OTHER COUNTY (SAFECO)		0	0	0
	TOTAL COUNTY SOURCES	555,184	537,596	601,980	518,709

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND REVENUES & COMPARISONS

ASSESSED VALUATION \$1,282,284,304

SOURCE	DESCRIPTION	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
STATE	BASIC FORMULA & CLASSROOM TRUST	3,029,236	3,302,635	2,700,233	2,871,399
	TRANSPORTATION	661,227	591,214	457,949	265,000
	VOCATIONAL	1,350	1,350	2,222	1,000
	GRANTS	0	0	2,061	0
	EARLY CHILDHOOD SPECIAL ED BLDG REIMB	0	0	0	313,750
	OTHER	276,660	272,255	186,212	122,384
	TOTAL STATE SOURCES	3,968,473	4,167,454	3,348,677	3,573,533
FEDERAL	MEDICAID	37,871	38,028	40,855	37,800
	ARRA FUNDS - BASIC FORMULA & TRANSPORTATION	0	0	518,721	267,599
	TITLE I	268,613	394,330	434,339	311,608
	TITLE V	7,506	200	0	0
	TITLE III	26,032	24,958	32,439	40,494
	TITLE IV DRUG FREE PROGRAM	18,705	13,115	18,379	0
	TITLE II	163,902	169,812	122,031	200,950
	FOOD SERVICE	340,150	429,990	567,742	403,225
	OTHER	4,335	5,208	0	0
	TOTAL FEDERAL SOURCES	867,114	1,075,641	1,734,506	1,261,676
NON CURRENT					
	PROP R	0	10,000,000	20,998,954	0
	SALE OF EQUIPMENT & CONTRACTED ED SERVICES	4,002	29,697	29,961	27,100
	TOTAL NON-CURRENT REVENUE	4,002	10,029,697	21,028,915	27,100
TOTAL OPERATING REVENUE		60,420,747	67,079,477	73,975,761	53,246,113

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING REVENUES BY FUND, SOURCE & ACCOUNT

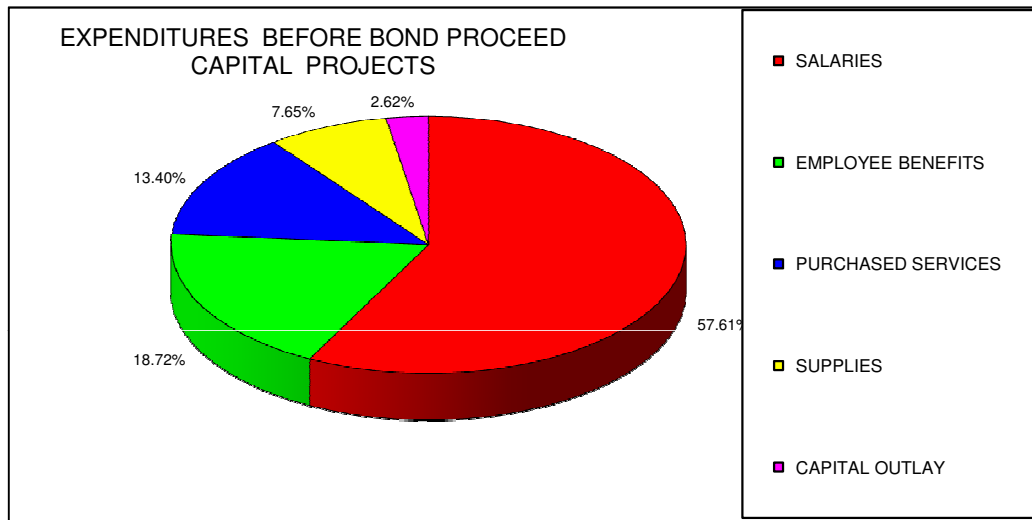
ASSESSED VALUATION		\$1,282,284,304			
SOURCE	DESCRIPTION	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS)	CAPITAL OUTLAY (BUILDING)	TOTAL
LOCAL	UNADJUSTED LEVY	\$1.0000	\$1.7867	\$0.0000	\$2.7867
	ADJUSTED LEVY	1.0000	1.7680	0.0000	\$2.7680
	CURRENT TAXES - REAL ESTATE & PERSONAL PROPERTY	11,756,374	20,573,703	975,795	33,305,872
	DELINQUENT TAX	179,350	313,900	6,750	500,000
	M & M SURCHARGE TAX	679,067	1,200,933	0	1,880,000
	FINANCIAL INSTITUTION TAX (INTANGIBLE)	11,197	19,803	0	31,000
	SALES TAX (PROP C)	1,891,500	1,891,500	0	3,783,000
	TUITION - PATRONS	0	25,650	0	25,650
	TUITION - ECE	2,170,048	0	0	2,170,048
	TUITION - FULL DAY KINDERGARTEN	0	525,000	0	525,000
	TUITION - PEGS	0	528,000	0	528,000
	TUITION - SUMMER SCHOOL	0	2,500	0	2,500
	INTEREST - SAVINGS	10,646	7,139	1,343	19,128
	INTEREST - INVESTMENTS	439,792	37,120	39,887	516,799
	INTEREST - DELINQUENT TAXES	823	1,439	26	2,288
	ATHLETICS	48,900	0	0	48,900
	RENTALS	128,500	0	0	128,500
	LEASE -ECE	74,120	0	0	74,120
	DRIVER EDUCATION	6,000	0	0	6,000
	FOOD SERVICE	1,753,852	0	0	1,753,852
	OTHER	1,363,100	90,513	0	1,453,613
	VICC	280,856	829,969	0	1,110,825
	TOTAL LOCAL SOURCES	20,794,125	26,047,169	1,023,801	47,865,095
COUNTY	FINES, FORFEITURES	0	68,709	0	68,709
	UTILITY TAXES	180,351	269,649	0	450,000
	OTHER COUNTY (SAFECO)	0	0	0	0
	TOTAL COUNTY SOURCES	180,351	338,358	0	518,709

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING REVENUES BY FUND, SOURCE & ACCOUNT

ASSESSED VALUATION		\$1,282,284,304			
SOURCE	DESCRIPTION	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS)	CAPITAL OUTLAY (BUILDING)	TOTAL
	UNADJUSTED LEVY	1.0000	1.7867	0.0000	2.7867
	ADJUSTED LEVY	1.0000	1.7680	0.0000	2.7680
STATE	BASIC FORMULA & CLASSROOM TRUST	777,942	656,549	1,436,908	2,871,399
	TRANSPORTATION	265,000	0	0	265,000
	VOCATIONAL	420	580	0	1,000
	GRANTS	0	0	0	0
	EARLY CHILDHOOD SPECIAL ED BLDG REIMB	0	0	313,750	313,750
	OTHER	60,652	61,732	0	122,384
	TOTAL STATE SOURCES	1,104,014	718,861	1,750,658	3,573,533
FEDERAL	MEDICAID	37,800	0	0	37,800
	ARRA FUNDS - BASIC FORMULA & TRANSPORTATION	66,900	200,699	0	267,599
	TITLE I	311,608	0	0	311,608
	TITLE V	0	0	0	0
	TITLE III	40,494	0	0	40,494
	TITLE IV DRUG FREE PROGRAM	0	0	0	0
	TITLE II	200,950	0	0	200,950
	FOOD SERVICE	403,225	0	0	403,225
	OTHER	0	0	0	0
	TOTAL FEDERAL SOURCES	1,060,977	200,699	0	1,261,676
NON CURRENT					
	PROP R	0	0	0	0
	SALE OF EQUIPMENT & CONTRACTED ED SERVICES	12,100	0	15,000	27,100
	TOTAL NON-CURRENT REVENUE	12,100	0	15,000	27,100
TOTAL OPERATING REVENUE		23,151,567	27,305,087	2,789,459	53,246,113

EXPENDITURE SUMMARY
REVISED BUDGET 2010-2011
DECEMBER 14, 2010

SALARIES	32,982,424	57.60%
EMPLOYEE BENEFITS	10,717,714	18.72%
PURCHASED SERVICES	7,672,823	13.40%
SUPPLIES	4,379,836	7.65%
CAPITAL OUTLAY	1,502,166	2.62%
TOTAL OPERATING EXP BEFORE BOND PROCEED CAPITAL PROJECTS	<u>\$57,254,963</u>	<u>99.99%</u>



DESCRIPTION	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11	INCR/DECR 09-10 / 10-11
SALARIES	33,975,617	35,605,150	34,890,085	32,982,424	-5.47%
BENEFITS	9,373,054	9,875,583	9,963,578	10,717,714	7.57%
PURCHASED SERVICES	6,914,765	7,156,886	6,957,464	7,672,823	10.28%
SUPPLIES	4,652,988	4,396,397	4,137,128	4,379,836	5.87%
CAPITAL OUTLAY	2,890,754	2,647,933	1,882,004	1,502,166	-20.18%
TOTAL OPERATING EXP BEFORE BOND PROCEED CAPITAL PROJECTS	<u>\$57,807,179</u>	<u>\$59,681,949</u>	<u>\$57,830,259</u>	<u>\$57,254,963</u>	<u>-0.99%</u>
BOND PROCEED CAPITAL PROJECTS & ARBITRAGE	<u>12,766,544</u>	<u>14,808,596</u>	<u>8,044,551</u>	<u>21,000,000</u>	
TOTAL OPERATING EXPENDITURES	<u>\$70,573,723</u>	<u>\$74,490,545</u>	<u>\$65,874,810</u>	<u>\$78,254,963</u>	

NOTE: ALL EXPENDITURE PAGES HAVE BEEN RESTATED TO INCLUDE ALL OPERATING EXPENDITURES INCLUDING RELATED PROGRAMS, STUDENT ACTIVITIES AND BOARD DESIGNATED CAPITAL PROJECTS.

EXPENDITURE ANALYSIS
REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
PARENTS AS TEACHERS &
EARLY CHILDHOOD SCHOOL INSTRUCTION

THE EARLY CHILDHOOD PROGRAMS CONSIST OF THREE DISTINCT, YET COOPERATIVE PROGRAMS UNDER THE SAME UMBRELLA.

THE PRESCHOOL PROGRAM IS DESIGNED TO MEET THE DEVELOPMENTAL NEEDS OF CHILDREN WHILE IDENTIFYING ANY EARLY INTERVENTION STEPS WHICH WOULD BE BENEFICIAL FOR THE CHILD'S DEVELOPMENT. THE CURRICULUM OF THE PRESCHOOL PROGRAM, BOTH PART DAY AND FULL DAY, IS ALIGNED WITH STATE STANDARDS FOR ALL AREAS OF DEVELOPMENT, WHICH INCLUDE, SOCIAL, LANGUAGE, MATH, SCIENCE, AND MOTOR DEVELOPMENT. IN ADDITION, WE MEET THE STATE REQUIREMENTS FOR THE SCHOOL DISTRICT FOR IDEA AND ECDA REQUIREMENTS. WITHIN THE CLASSROOM, STUDENTS RECEIVE A BALANCED EDUCATIONAL APPROACH OF TEACHER AND CHILD DIRECTED EXPERIENCES, WHICH ARE DESIGNED TO MEET THE LEARNING GOALS OF EACH CHILD.

THE BEFORE AND AFTER SCHOOL PROGRAMS ARE DESIGNED TO BE A SAFE AND RECREATIONAL PROGRAM FOR CHILDREN DURING THE BEFORE AND AFTER SCHOOL HOURS WHICH SUPPORTS THE LEARNING OF THE SCHOOL DAY WHILE PROVIDING ADDITIONAL OPPORTUNITY FOR SOCIAL DEVELOPMENT. THE BEFORE AND AFTER SCHOOL PROGRAMS AND PRESCHOOL PROGRAM ARE TUITION BASED AND DESIGNED TO BE SELF-SUSTAINING.

THE PARENTS AS TEACHERS PROGRAM MEETS AND EXCEEDS THE STATE GUIDELINES FOR THE EARLY CHILDHOOD DEVELOPMENT ACT. THIS PROGRAM IS FREE OF CHARGE FOR FAMILIES AND PROVIDES DEVELOPMENTAL SCREENINGS, PERSONAL VISITS AND GROUP MEETINGS ON POPULAR PARENTING TOPICS. THE PROGRAM IS A SUPPORT TO PARENTS TO HELP THEM TO BE THE CHILD'S FIRST AND MOST INFLUENTIAL TEACHER. THE PARENTS AS TEACHERS PROGRAM IS A STATE MANDATED PROGRAM, SUPPORTED BY STATE REIMBURSEMENT AND THE DISTRICT.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
PARENTS AS TEACHERS:				
SALARIES	229,439	259,446	223,690	129,774
BENEFITS	29,870	35,627	31,849	16,507
PURCHASED SERVICES	11,603	10,787	7,899	7,750
SUPPLIES	2,366	3,098	2,321	6,986
CAPITAL OUTLAY	647	0	0	0
TOTAL PARENTS AS TEACHERS	273,926	308,958	265,759	161,017
EARLY CHILDHOOD EDUCATION:				
SALARIES	1,665,578	1,716,019	1,563,322	1,354,558
BENEFITS	432,081	465,819	464,607	450,536
PURCHASED SERVICES	201,837	214,550	165,704	208,351
SUPPLIES	137,846	79,839	77,368	34,722
CAPITAL OUTLAY	13,734	13,342	0	0
TOTAL EARLY CHILDHOOD SCHOOL INSTRUCTION	2,451,076	2,489,569	2,271,001	2,048,167
PAT & ECE ACTIVITY FUNDS				
SALARIES	228	0	0	0
BENEFITS	32	0	0	0
PURCHASED SERVICES	0	339	838	0
SUPPLIES	11,168	15,314	7,950	15,000
TOTAL EARLY CHILDHOOD SCHOOL INSTRUCTION	11,428	15,653	8,788	15,000

EXPENDITURE ANALYSIS
REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
ELEMENTARY SCHOOL INSTRUCTION

THE INSTRUCTIONAL PROGRAM AT THE ELEMENTARY LEVEL INTRODUCES AND REINFORCES KEY CONCEPTS IN READING, WRITING, SPELLING, MATHEMATICS, SCIENCE, AND SOCIAL STUDIES WITH A PRIMARY FOCUS ON LANGUAGE ARTS AND MATHEMATICS. IN ADDITION TO THE CORE CURRICULUM, ELEMENTARY STUDENTS EXPERIENCE ART, PHYSICAL EDUCATION, AND VOCAL MUSIC AT ALL GRADES. DEVELOPMENTAL READING ASSISTANCE IS PROVIDED FOR STUDENTS WHO ARE READING BELOW GRADE LEVEL, AND DEVELOPMENTAL MATH INSTRUCTION IS PROVIDED FOR INTERMEDIATE STUDENTS WHO QUALIFY.

INSTRUMENTAL MUSIC IS OFFERED TO INTERESTED STUDENTS BEGINNING WITH STRINGS IN FOURTH GRADE. GIFTED STUDENTS WHO QUALIFY ARE INVITED TO PARTICIPATE IN L.E.A.P. (LINDBERGH EAGER ACHIEVERS PROGRAM). EACH ELEMENTARY SCHOOL ALSO PROVIDES SERVICES IN THE FOLLOWING AREAS: LIBRARY, GUIDANCE AND COUNSELING, AND HEALTH SERVICES.

ELEMENTARY SCHOOL BUDGETS REFLECT CAREFUL CONSIDERATION FOR THE NEEDS OF THE INSTRUCTIONAL PROGRAM. EACH CLASSROOM IS EQUIPPED ACCORDING TO THE LINDBERGH "STANDARDS LIST" IN ORDER TO GIVE ALL STUDENTS AN EQUAL EDUCATIONAL OPPORTUNITY.

SERVICES, SUPPLIES & CAPITAL PER PUPIL \$	107.56	120.49	106.03	106.03
	ACTUAL	ACTUAL	ACTUAL	REVISED
	07-08	08-09	09-10	10-11
SALARIES	10,560,381	10,739,985	10,578,806	10,134,684
BENEFITS	2,764,255	2,918,907	2,978,996	3,095,701
PURCHASED SERVICES	32,153	23,891	22,990	20,371
SUPPLIES	243,050	246,874	226,231	233,392
CAPITAL OUTLAY	3,206	4,850	0	0
TOTAL ELEMENTARY SCHOOL INSTRUCTION	13,603,046	13,934,507	13,807,023	13,484,148

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
MIDDLE SCHOOL INSTRUCTION

INSTRUCTION AT THE MIDDLE LEVEL TAKES PLACE WITHIN A FRAMEWORK DESIGNED TO SUPPORT STUDENTS THROUGH TIMES OF PHYSICAL, EMOTIONAL, SOCIAL, AND PSYCHOLOGICAL CHANGE. EMPHASIS IS PLACED UPON REALIZING THE DESCRIPTION OF THE LINDBERGH STUDENT AS DEVELOPED BY THE COMPREHENSIVE SCHOOL IMPROVEMENT PROGRAM (CSIP) PLANNING COMMITTEE.

THE MIDDLE SCHOOL INSTRUCTIONAL PROGRAM EMPHASIZES THE TEACHING OF BASIC SKILLS IN MATHEMATICS, ENGLISH, SCIENCE, AND SOCIAL STUDIES. STUDENTS ARE CHALLENGED UP AT ALL LEVELS. ALL EIGHTH GRADE STUDENTS ARE ENROLLED IN EITHER PRE-ALGEBRA OR ALGEBRA, WHILE SEVENTH GRADE STUDENTS HAVE THE OPPORTUNITY TO ENROLL IN PRE-ALGEBRA. CHALLENGE CLASSES ARE OFFERED TO SEVENTH AND EIGHT GRADE STUDENTS IN ENGLISH, SCIENCE, SOCIAL STUDIES, AND FOREIGN LANGUAGE. ADDITIONALLY, ALL MIDDLE SCHOOL STUDENTS RECEIVE THREE YEARS OF FOREIGN LANGUAGE INSTRUCTION, AND AN EXTENDED DOUBLE PERIOD OF LANGUAGE ARTS.

ALL STUDENTS ARE FURTHER INVOLVED IN ART, COMMUNICATION ARTS, EXPLORING TECHNOLOGY, FAMILY AND CONSUMER SCIENCES, VOCAL MUSIC, INSTRUMENTAL MUSIC, KEYBOARDING, AND PHYSICAL EDUCATION. THE PHILOSOPHY OF THE MIDDLE SCHOOL IS TO INTRODUCE ALL STUDENTS TO A WIDE VARIETY OF COURSE OPPORTUNITIES BEYOND THE CORE. THE EXPLORATION ALLOWS STUDENTS TO ACQUIRE KNOWLEDGE AND SKILLS THAT WILL SERVE THEM WELL IN THE FUTURE.

SERVICES, SUPPLIES & CAPITAL PER PUPIL \$	115.61	120.49	106.03	106.03
	ACTUAL	ACTUAL	ACTUAL	REVISED
	07-08	08-09	09-10	10-11
SALARIES	4,983,227	5,332,265	5,349,074	5,094,306
BENEFITS	1,299,000	1,412,956	1,453,411	1,524,231
PURCHASED SERVICES	12,625	14,280	13,109	11,968
SUPPLIES	124,016	127,098	97,345	109,913
CAPITAL OUTLAY	13,209	575	0	4,715
TOTAL MIDDLE SCHOOL INSTRUCTION	6,432,077	6,887,174	6,912,939	6,745,133

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
HIGH SCHOOL INSTRUCTION

THE PROPOSED HIGH SCHOOL BUDGET REFLECTS THE WORK AND THOUGHTS OF EACH ADMINISTRATOR, DEPARTMENT CHAIR AND INSTRUCTOR. THE BUDGET PROCESS STARTED IN DECEMBER AND ENDED WITH A DEPARTMENT CHAIR MEETING IN FEBRUARY. THIS TEAM APPROACH ALLOWED ALL MEMBERS OF OUR LEARNING COMMUNITY THE OPPORTUNITY TO ADDRESS INDIVIDUAL AND DEPARTMENT CURRICULAR AND INSTRUCTIONAL GOALS. RESOURCES ALLOCATED THROUGH THIS COOPERATIVE PROCESS ARE USED IN MORE EFFICIENT AND PRODUCTIVE WAYS TO HELP INSTRUCTORS REACH THE EDUCATIONAL GOALS ESTABLISHED.

DEPARTMENTS UTILIZED THE SCHOOL GOALS TO ESTABLISH BUDGETS THAT CONSIDERED NEEDS IN THESE AREAS WITH SPECIAL EMPHASIS ON ACADEMIC ACHIEVEMENT FOR ALL STUDENTS. STAFFING, PROFESSIONAL DEVELOPMENT, SUPPLIES, TEXTBOOKS AND PURCHASED SERVICES WILL BE DIRECTED TOWARD ACADEMIC ACHIEVEMENT FOR STUDENTS THROUGH OFFERINGS AND SUPPORT SYSTEMS. ACTUAL COURSE SELECTIONS BY STUDENTS FOR THE CURRENT YEAR MAY CAUSE A REALLOCATION OF RESOURCES FROM DEPARTMENT TO DEPARTMENT. IN ADDITION, INCREASED COSTS FOR SUPPLIES, EQUIPMENT REPAIR, EQUIPMENT REPLACEMENT AND PURCHASED SERVICES WILL HAVE AN IMPACT ON THE RESOURCES WITHIN THE PROPOSED BUDGET.

SERVICES, SUPPLIES & CAPITAL PER PUPIL \$	184.16	189.68	166.92	166.92
	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
SALARIES	7,647,299	8,048,306	8,191,391	7,529,918
BENEFITS	2,059,136	2,212,460	2,291,293	2,370,837
PURCHASED SERVICES	57,952	55,150	57,908	65,411
SUPPLIES	316,527	250,093	276,618	221,152
CAPITAL OUTLAY	25,914	31,290	18,443	26,210
TOTAL HIGH SCHOOL INSTRUCTION	10,106,828	10,597,299	10,835,653	10,213,528

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
ACTIVITY/ATHLETICS PROGRAM

THE ACTIVITIES BUDGET WAS ESTABLISHED IN 1996-97. THE PROGRAM HAS EXPANDED EACH YEAR TO PROVIDE ADDITIONAL OPPORTUNITIES FOR STUDENTS TO PARTICIPATE. THE EMPHASIS FOR THIS FISCAL YEAR WILL BE ON OFFERING ADDITIONAL CLASSES IN THE AFTER SCHOOL PROGRAM AND ADULT COMMUNITY EDUCATION AND CONTINUING THE LAA PROGRAM.

THE PROPOSED ATHLETIC PROGRAM BUDGET WILL PROVIDE FOR STUDENT ACTIVITY IN TWENTY-THREE INTER-SCHOLASTIC SPORT PROGRAMS. THE TOTAL PROGRAM WILL CONSIST OF FIFTY SEPARATE TEAMS REPRESENTING TWENTY-THREE VARSITY TEAMS AND TWENTY-SEVEN LOWER LEVEL TEAMS. THE PROGRAM PROVIDES FOR PARTICIPATION BY FRESHMEN, SOPHOMORE, JUNIOR AND SENIOR STUDENTS AT EITHER THE VARSITY OR LOWER LEVEL TEAMS. THIS PROGRAM AND BUDGET ALSO INCLUDES THE CHEERLEADING AND POM PON TEAMS (OR) SQUADS.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
DISTRICT ACTIVITY PROGRAM				
SALARIES	203,085	211,834	211,317	225,726
BENEFITS	33,521	35,314	36,207	49,427
PURCHASED SERVICES	34,140	27,364	26,545	18,100
SUPPLIES	85,025	58,972	60,377	53,055
CAPITAL OUTLAY	51,796	10,904	0	0
	407,567	344,388	334,446	346,308
HS ATHLETIC PROGRAM				
SALARIES	406,041	446,823	430,140	411,726
BENEFITS	59,992	67,202	68,862	69,533
PURCHASED SERVICES	136,485	156,369	137,901	116,451
SUPPLIES	64,948	54,769	34,001	55,116
CAPITAL OUTLAY	0	0	0	0
	667,466	725,163	670,904	652,826
STUDENT & STAFF ACTIVITIES				
SALARIES	294,515	318,323	350,245	258,269
BENEFITS	46,971	52,287	58,910	47,540
PURCHASED SERVICES	55,320	81,930	82,760	69,620
SUPPLIES	832,656	855,149	871,315	1,001,026
CAPITAL OUTLAY	0	0	0	0
	1,229,462	1,307,689	1,363,230	1,376,455

REVISED BUDGET 2010-2011
DECEMBER 14, 2010

OPERATING FUND EXPENDITURES
EXECUTIVE ADMINISTRATION
SUPPORT SERVICES

THE EXECUTIVE ADMINISTRATION BUDGET PROVIDES FOR THE OPERATION OF THE BOARD OF EDUCATION AND THE SUPERINTENDENT'S OFFICE.

INCLUDED IS COMMUNITY RELATIONS WHICH IS RESPONSIBLE FOR THE COORDINATION, COMMUNICATION AND DEVELOPMENT OF PUBLIC INFORMATION FOR THE SCHOOL DISTRICT AND MAINTAINING THE DISTRICT WEB PAGE. ALSO INCLUDED IS THE FUND DEVELOPMENT AND FOUNDATION ACTIVITY.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
SALARIES	441,174	462,237	431,101	448,932
BENEFITS	109,403	106,593	129,284	140,346
PURCHASED SERVICES	87,342	67,352	64,285	70,020
SUPPLIES	65,333	22,782	22,441	27,077
CAPITAL OUTLAY	0	0	0	0
TOTAL EXECUTIVE ADMINISTRATION	703,252	658,964	647,111	686,375

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
CURRICULUM AND INSTRUCTION

SUPPORT SERVICES

THE DIVISION OF CURRICULUM AND INSTRUCTION IS RESPONSIBLE FOR THE DEVELOPMENT AND PUBLICATION OF THE K-12 CURRICULUM AS WELL AS THE INSTRUCTION OF THAT CURRICULUM THROUGHOUT THE DISTRICT. THE CURRICULUM MUST BE CLEARLY WRITTEN, ARTICULATED, AND UNDERSTOOD BY FACULTY, STUDENTS, AND PARENTS ALIKE. FOLLOWING THE DEVELOPMENT OF SUBJECT AREA CURRICULUM, TEXTBOOKS AND OTHER SUPPORT MATERIAL INCLUDING SOFTWARE AND LIBRARY MATERIAL MUST BE ADOPTED AND PUT IN PLACE TO FACILITATE THE INSTRUCTIONAL PROCESS. SPECIAL ATTENTION MUST BE GIVEN TO INSTRUCTIONAL PRACTICES AND PROFESSIONAL DEVELOPMENT TO INSURE THAT TEACHERS ARE UTILIZING THE MOST EFFECTIVE INSTRUCTIONAL METHODS. PROGRAMMATIC CHANGES ARE SOMETIMES NECESSITATED IN ORDER TO MORE EFFECTIVELY CARRY OUT THE INSTRUCTIONAL PROGRAM. THIS BUDGET SUPPORTS THE PURCHASE OF TEXTBOOKS, SOFTWARE, LIBRARY SUPPORT MATERIALS, THE DEVELOPMENT OF PROGRAMMATIC CHANGES, AND THE COST OF CURRICULUM DEVELOPMENT. THE DIVISION WORKS CLOSELY WITH THE PERSONNEL DIVISION TO FACILITATE PROFESSIONAL DEVELOPMENT OF INSTRUCTIONAL PROCESSES UTILIZED IN THE INSTRUCTION OF THE CURRICULUM.

THIS BUDGET REPRESENTS AN EMPHASIS IN THE AREAS OF TEXTBOOK AND SUPPORT MATERIALS PURCHASE, PROFESSIONAL DEVELOPMENT, PROGRAM SUPPORT, AND CURRICULUM PUBLICATION. THE COST OF TEXTBOOKS, SUPPORT MATERIAL, AND SUPPORTING SOFTWARE CONTINUES TO INCREASE AS THE NEED FOR SUCH SUPPORT MATERIALS ALSO INCREASES.

CURRICULUM AND INSTRUCTION ALSO INCLUDES THE AREAS OF GUIDANCE AND COUNSELING SERVICES, THE STANDARDIZED TESTING PROGRAM, HEALTH SERVICES, THE VOLUNTARY INTERDISTRICT TRANSFER PROGRAM, DISCIPLINE, EDUCATIONAL PROGRAMS FOR THE HOMELESS AS OUTLINED IN THE STEWART B. MCKINNEY ACT, COORDINATION OF THE SAFE SCHOOLS ACT ENFORCEMENT, SUPERVISION OF ALTERNATIVE PROGRAMS, SOCIAL WORKERS, COORDINATION WITH DIVISION OF FAMILY SERVICES, AND FACILITATES CLAIMS FOR MEDICAID. THE ASSISTANT SUPERINTENDENT SUPERVISES THE DIRECTOR OF STUDENT SERVICES WHO COORDINATES SERVICES FOR STUDENTS WITH DISABILITIES, THE LEAD NURSE AND LEAD COUNSELOR FOR THE DISTRICT.

GUIDANCE AND COUNSELING SERVICES ARE DESIGNED TO ASSIST STUDENTS IN GAINING MAXIMUM BENEFIT FROM THEIR EDUCATIONAL PROGRAM THROUGH DEVELOPING AND SUPPORTING AN ACADEMIC PLAN WHICH IS CONSISTENT WITH THE STUDENT'S ABILITIES, APTITUDES, INTERESTS, NEEDS AND GOALS.

THE TESTING PROGRAM PROVIDES THE MEANS FOR DETERMINING WHETHER THE INSTRUCTIONAL PROGRAM IS MEETING ITS GOALS AND OBJECTIVES. TESTS FOR SPECIFIC KNOWLEDGE AND COMPREHENSION, NORM REFERENCED ACHIEVEMENT TESTS, TEACHER DEVELOPED TESTS, INTELLIGENCE, MENTAL ABILITY, AND APTITUDE TESTS ARE ADMINISTERED PERIODICALLY THROUGHOUT A STUDENT'S ACADEMIC CAREER. THE IMPLEMENTATION OF THE STATE MANDATED (MAP) MISSOURI ASSESSMENT PROGRAM IS THE EMPHASIS FOR THE COMING YEARS.

THE HEALTH PROGRAM PROVIDES FOR THE PHYSICAL WELL-BEING OF STUDENTS WITH THE PURPOSE OF HELPING EACH STUDENT ATTEND SCHOOL IN OPTIMUM HEALTH IN ORDER TO BENEFIT FROM THEIR SCHOOL EXPERIENCE.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
SALARIES	793,937	916,766	825,655	895,095
BENEFITS	159,264	217,098	203,018	218,521
PURCHASED SERVICES	109,490	128,281	96,077	85,682
SUPPLIES	790,868	751,090	673,699	391,636
CAPITAL OUTLAY	4,320	22,683	4,409	52,000
TOTAL CURRICULUM AND INSTRUCTION	1,857,878	2,035,918	1,802,858	1,642,934

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
CURRICULUM AND INSTRUCTION				
TITLE I				
SALARIES	107,106	131,335	203,381	101,340
BENEFITS	29,308	41,852	58,436	36,520
PURCHASED SERVICES	1,162	0	1,294	35,347
SUPPLIES	0	0	0	2,500
TOTAL TITLE I	137,576	173,187	263,111	175,707
TITLE II (a & d)				
SALARIES	113,089	117,766	98,538	102,180
BENEFITS	38,104	40,977	34,455	44,994
PURCHASED SERVICES	12,361	14,789	7,264	49,289
SUPPLIES		0	4,397	0
TOTAL TITLE V	163,554	173,532	144,654	196,463
OTHER FEDERAL PROGRAMS AND OTHER GRANTS				
SALARIES	44,997	34,833	58,116	87,670
BENEFITS	8,344	8,750	16,469	21,708
PURCHASED SERVICES	15,299	11,237	57,528	13,420
SUPPLIES	2,842	4,021	5,675	21,780
CAPITAL OUTLAY	0	211	1,744	0
TOTAL GRANTS	71,483	59,052	139,532	144,578
TITLE IV - DRUG FREE SCHOOLS				
SALARIES	0	0	0	0
BENEFITS	0	0	0	0
PURCHASED SERVICES	14,998	14,466	18,323	0
SUPPLIES	1,689	517	0	0
TOTAL DRUG FREE PROGRAM	16,687	14,983	18,323	0

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES

		ACTUAL	ACTUAL	ACTUAL	REVISED
		07-08	08-09	09-10	10-11
CURRICULUM AND INSTRUCTION					
ACADEMIC CAMP					
	SALARIES	4,638	4,378	3,338	4,700
	BENEFITS	646	631	494	726
	PURCHASED SERVICES	5,529	0	1,821	0
	SUPPLIES	150	157	3,450	197
	TOTAL ACADEMIC CAMP	10,963	5,166	9,103	5,623
FULL DAY KDG					
	SALARIES	259,229	316,510	235,376	300,190
	BENEFITS	68,065	83,057	66,772	88,103
	TOTAL FULL DAY KDG	327,294	399,567	302,148	388,293
TUITION TO OTHER SCHOOLS					
	PURCHASED SERVICES	263,495	261,727	426,241	268,750
	PEGS	182,400			
	DIV YOUTH SERVICES	25,000			
	MANAGEMENT SCHOOL	52,850			
	ALT TO SUSPENSION RENTAL	8,500			

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
CURRICULUM AND INSTRUCTION				
INSTRUMENTAL MUSIC				
SALARIES	362,499	380,154	397,905	382,325
BENEFITS	107,355	115,101	122,653	125,828
PURCHASED SERVICES	45,840	42,413	36,593	31,399
SUPPLIES	22,457	22,777	25,941	21,176
CAPITAL OUTLAY	26,566	27,904	25,029	9,193
TOTAL INSTRUMENTAL MUSIC	564,716	588,349	608,121	569,921
GIFTED AND TALENTED PROGRAM				
SALARIES	557,141	584,017	520,952	470,640
BENEFITS	141,215	143,663	132,876	137,449
PURCHASED SERVICES	124	1,086	252	0
SUPPLIES	26,111	22,461	20,418	21,453
TOTAL GIFTED AND TALENTED PROGRAM	724,591	751,227	674,498	629,542
PEGS PROGRAM				
SALARIES	498,647	519,751	529,028	450,168
BENEFITS	119,670	130,942	140,278	143,515
PURCHASED SERVICES	27,683	26,672	14,893	17,632
SUPPLIES	35,210	41,220	33,149	37,360
CAPITAL OUTLAY	4,267	10,638	35,824	17,600
TOTAL PEGS PROGRAM	685,477	729,223	753,172	666,275
SUMMER SCHOOL				
SALARIES	241,002	295,801	199,796	222,225
BENEFITS	33,525	41,772	28,714	32,877
PURCHASED SERVICES	48,502	38,559	18,498	308
SUPPLIES	3,494	2,959	783	1,741
TOTAL SUMMER SCHOOL	326,524	379,091	247,791	257,151

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES

SUPPORT SERVICES

	ACTUAL	ACTUAL	ACTUAL	REVISED
CURRICULUM AND INSTRUCTION	07-08	08-09	09-10	10-11

MEDIA SERVICE CENTER

SALARIES	49,372	44,251	45,045	30,146
BENEFITS	13,321	13,214	13,834	15,912
PURCHASED SERVICES	6,040	7,510	7,576	7,576
SUPPLIES	99,624	91,979	88,202	8,202
TOTAL MEDIA SERVICES	168,358	156,954	154,657	61,836

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
PERSONNEL SERVICES

SUPPORT SERVICES

THE PERSONNEL SERVICES DEPARTMENT IS RESPONSIBLE FOR THE FOLLOWING: ALL MATTERS RELATED TO HUMAN RESOURCES, INCLUDING, BUT NOT LIMITED TO, SALARY AND BENEFITS, GRIEVANCES, SUBSTITUTE TEACHERS, STUDENT TEACHERS, CERTIFICATED AND NON-CERTIFICATED STAFF, STAFF PERFORMANCE, GROWTH AND DEVELOPMENT TRAINING, DESE STANDARDS AND CORE DATA, STAFF RECOGNITION, AND WELLNESS PROGRAMS. THE BUDGET FOR SALARIES AND BENEFITS FOR ALL CLASSIFIED AND CERTIFIED PERSONNEL IS DISTRIBUTED THROUGHOUT THE BUDGET BOOK AS A FUNCTION OF BUILDING OR DIVISION RESPONSIBILITY. THE BUDGET AS REPORTED HERE INCLUDES OFFICE SUBSTITUTES AND DIVISION EXPENSES. THE BUDGET FOR INSTRUCTIONAL SUBSTITUTES IS INCLUDED WITH THE APPROPRIATE BUILDING.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
SALARIES	279,071	308,565	308,495	317,560
BENEFITS-PERSONNEL	68,437	75,814	78,462	83,482
BENEFITS-DISTRICT	102,748	124,858	106,933	92,050
EMPLOYEE ASSISTANCE	8,250			
TUITION REIMB	83,800			
PURCHASED SERVICES	140,354	111,001	101,855	104,466
SUPPLIES	25,336	31,793	18,534	12,040
TOTAL PERSONNEL SERVICES	615,946	652,031	614,279	609,598

EARLY RETIREMENT PLAN

SALARIES	555,311	517,369	333,645	235,332
BENEFITS	185,372	188,957	98,861	157,132
TOTAL EARLY RETIREMENT PLAN	740,684	706,326	432,506	392,464

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
PLANNING & DEVELOPMENT

SUPPORT SERVICES

THE MISSION OF THE PLANNING & DEVELOPMENT DEPARTMENT IS TO PROVIDE EXCEPTIONAL SERVICES AND SUPPORT FOR ALL DISTRICT EDUCATIONAL PROGRAMS. THE MISSION IS ACHIEVED THROUGH THE FOLLOWING AREAS: (1) TECHNOLOGY SUPPORT, MAINTENANCE AND LICENSING OF COMPUTER EQUIPMENT, SOFTWARE, NETWORK INFRASTRUCTURE AND LONG TERM PLANNING; (2) FACILITIES SUPPORT TO PROVIDE AN ENVIRONMENT THAT IS CLEAN, SAFE, COMFORTABLE, AND WELL MAINTAINED; (3) SUPPLY AND DISTRIBUTION; (4) CAPITAL IMPROVEMENT IMPLEMENTATION AND LONG TERM PLANNING.

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
OPERATION OF PLANT				
SALARIES	2,396,723	2,562,690	2,492,177	2,645,762
BENEFITS	724,451	770,341	786,410	880,454
PURCHASED SERVICES	798,755	856,159	803,805	1,155,057
SUPPLIES	1,584,685	1,545,233	1,437,508	1,916,805
CAPITAL OUTLAY *	1,518,594	1,449,206	919,963	559,195
TOTAL OPERATION OF PLANT	7,023,208	7,183,629	6,439,863	7,157,273

* Includes Board Designated Capital Projects

BOND ISSUES FOR CAPITAL IMPROVEMENTS

PROP 4	0	0	0	0
PROP R 2007	12,766,544	14,187,099	3,030,825	0
PROP R 2008	0	621,497	5,013,726	21,000,000
TOTAL BOND ISSUES FOR CAPITAL IMPROVEMENTS	12,766,544	14,808,596	8,044,551	21,000,000

TECHNOLOGY

SALARIES	650,084	720,272	700,203	520,120
BENEFITS	157,419	180,674	183,986	155,670
PURCHASED SERVICES	228,005	306,740	320,211	311,715
SUPPLIES	72,472	110,945	83,305	87,732
CAPITAL OUTLAY	988,055	914,625	785,590	741,553
TOTAL TECHNOLOGY	2,096,035	2,233,256	2,073,295	1,816,790

REVISED BUDGET 2010-2011
DECEMBER 14, 2010
OPERATING FUND EXPENDITURES
BUSINESS AND CENTRAL OFFICE SERVICES

SUPPORT SERVICES

THE FINANCE OFFICE PROVIDES SUPPORT SERVICES TO THE INSTRUCTIONAL MISSION OF THE DISTRICT AND IS DIVIDED INTO THE FOLLOWING MAJOR AREAS: BUDGETING, PURCHASING, PAYROLL, ACCOUNTING, SECURITY, FOOD SERVICES, PUPIL TRANSPORTATION AND COPY CENTER.

	ACTUAL	ACTUAL	ACTUAL	REVISED
	07-08	08-09	09-10	10-11
BUSINESS SERVICES				
SALARIES	631,803	615,454	609,349	629,078
BENEFITS-BUSINESS OFFICE	157,771	161,479	162,439	180,766
BENEFITS-DISTRICT (RESERVE & WORK COMP	423,777	229,238	215,069	537,349
DISTRICT PROPERTY, LIABILITY AND EQUIP INS	384,566	477,103	385,345	495,090
PURCHASED SERVICES	597,981	647,288	687,662	723,136
SUPPLIES	82,709	37,635	43,086	83,600
CAPITAL OUTLAY	211,937	154,359	72,439	85,000
BOND ARBITRAGE	0	0	0	0
TOTAL BUSINESS/CENTRAL SERVICES	2,490,544	2,322,556	2,175,389	2,734,019

OTHER SERVICES

PUPIL TRANSPORTATION

CONTRACTED PURCHASED SERVICES	1,434,238	1,525,963	1,383,869	1,675,764
TOTAL PUPIL TRANSPORTATION	1,434,238	1,525,963	1,383,869	1,675,764

FOOD SERVICE

CONTRACTED PURCHASED SERVICES	2,143,206	2,021,377	1,999,541	2,100,395
OTHER PURCHASED SERVICES	7,680	12,503	8,877	9,755
SUPPLIES	22,406	19,622	23,014	16,175
CAPITAL OUTLAY	28,509	7,346	18,563	6,700
TOTAL FOOD SERVICE	2,201,801	2,060,848	2,049,995	2,133,025

OPERATING FUND BALANCES
REVISED BUDGET 2010-2011
DECEMBER 14, 2010

	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS) 2007-08	CAPITAL PROJECTS (BUILDING)	TOTAL
BALANCE 7/1/07	21,663,312	0	35,214,779	56,878,091
REVENUE	27,386,881	31,489,858	1,544,008	60,420,747
REVENUE AND BALANCE	49,050,193	31,489,858	36,758,787	117,298,838
EXPENDITURES	22,224,201	32,742,311	15,607,210	70,573,722
TRANSFER OF FUNDS	(1,252,453)	1,252,453		0
BALANCE 6/30/08	25,573,539	0	21,151,577	46,725,115
2008-09				
BALANCE 7/1/08	25,573,539	0	21,151,577	46,725,115
REVENUE	24,817,471	30,295,444	11,966,563	67,079,477
REVENUE AND BALANCE	50,391,009	30,295,444	33,118,140	113,804,593
EXPENDITURES	22,504,029	34,530,201	17,456,318	74,490,548
TRANSFER OF FUNDS	(4,234,757)	4,234,757		0
BALANCE 6/30/09	23,652,223	0	15,661,822	39,314,045
2009-10				
BALANCE 7/1/09	23,652,223	0	15,661,822	39,314,045
REVENUE	23,246,259	27,789,475	22,940,028	73,975,762
REVENUE AND BALANCE	46,898,482	27,789,475	38,601,850	113,289,807
EXPENDITURES	21,731,920	34,216,343	9,926,554	65,874,817
TRANSFER OF FUNDS	(6,426,868)	6,426,868		0
PROJECTED BALANCE 6/30/10	18,739,694	0	28,675,296	47,414,990
2010-11				
BALANCE 7/1/10	18,739,694	0	28,675,296	47,414,990
REVENUE	23,151,567	27,305,087	2,789,459	53,246,113
REVENUE AND BALANCE	41,891,261	27,305,087	31,464,755	100,661,103
EXPENDITURES	22,606,522	33,146,276	22,502,166	78,254,964
TRANSFER OF FUNDS	(5,841,189)	5,841,189		0
PROJECTED BALANCE 6/30/11	13,443,550	0	8,962,589	22,406,139

Revised Budget

2010-2011

December 14, 2010

Debt Service Fund

REVISED BUDGET 2010-2011
DECEMBER 14, 2010

DEBT SERVICE FUND REVENUES & COMPARISONS

ASSESSED VALUATION 1,282,284,304

SOURCE	DESCRIPTION	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
	UNADJUSTED TAX RATE	0.38	0.38	0.38	0.38
	ADJUSTED TAX RATE	0.38	0.38	0.38	0.38
LOCAL	CURRENT TAXES, REAL ESTATE & PER PROPERTY, MERCHANT & MANUFACTURING	4,933,533	4,881,586	4,530,751	4,467,495
	DELINQUENT TAX	111,780	2,882	45,433	50,000
	SURCHARGE TAX	260,194	254,779	250,123	250,000
	INTANGIBLE TAX	4,263	12,843	3,294	4,200
	INTEREST - SAVINGS	16,769	5,029	1,186	2,000
	INTEREST - INVESTMENTS	224,126	188,321	141,884	180,000
	INTEREST - DELINQUENT TAXES	20,802	1,012	237	350
	TOTAL LOCAL SOURCES	5,571,467	5,346,452	4,972,908	4,954,045
COUNTY	UTILITY TAXES	85,587	86,086	91,393	90,000
	OTHER COUNTY (SAFECO)	0	0	0	0
	TOTAL COUNTY SOURCES	85,587	86,086	91,393	90,000
OTHER	REFUNDING BONDS	8,410,000	0	0	0
		14,067,054	5,432,538	5,064,301	5,044,045

REVISED BUDGET 2010-2011
DECEMBER 14, 2010

DEBT SERVICE FUND

EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	REVISED
	07-08	08-09	09-10	10-11
PRINCIPAL	10,555,000	2,310,000	2,390,000	2,485,000
INTEREST & FEES	<u>2,720,443</u>	<u>2,665,311</u>	<u>3,136,938</u>	<u>3,234,500</u>
TOTAL EXPENDITURES	13,275,443	4,975,311	5,526,938	5,719,500

DEBT SERVICE FUND BALANCES

REVISED BUDGET 2010-2011
DECEMBER 14, 2010

	2008-09	
BEGINNING BALANCE 7-1-08		\$6,087,144
REVENUE		\$5,432,538
REVENUE AND BALANCE		\$11,519,682
EXPENDITURES		\$4,975,311
ENDING BALANCE 6-30-09		\$6,544,371
	2009-10	
BEGINNING BALANCE 7-1-09		\$6,544,371
REVENUE		\$5,064,301
REVENUE AND BALANCE		\$11,608,672
EXPENDITURES		\$5,526,938
ENDING BALANCE 6-30-10		\$6,081,734
	2010-11	
BEGINNING BALANCE 7-1-10		\$6,081,734
REVENUE		\$5,044,045
REVENUE AND BALANCE		\$11,125,779
EXPENDITURES		\$5,719,500
ENDING BALANCE 6-30-11		\$5,406,279

Revised Budget

2010-2011

December 14, 2010

**Related
Programs**

REVISED BUDGET 2010-2011

DECEMBER 14, 2010

RELATED PROGRAMS

REVENUES AND EXPENDITURES

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
HIGH SCHOOL ACTIVITIES				
REVENUE	540,431	589,253	640,932	600,000
EXPENDITURES	529,826	610,236	652,258	600,000
BALANCE @ JUNE 30	290,920	269,937	258,611	258,611
SPERRENG ACTIVITIES				
REVENUE	220,120	234,795	224,274	225,000
EXPENDITURES	243,923	222,363	219,873	225,000
BALANCE @ JUNE 30	73,174	85,606	90,007	90,007
ELEMENTARY ACTIVITIES				
REVENUE	131,739	135,275	140,010	140,000
EXPENDITURES	100,807	135,012	132,938	140,000
BALANCE @ JUNE 30	333,995	334,257	341,329	341,329
FOOD SERVICE				
REVENUE	1,937,938	1,917,317	1,992,411	2,165,221
EXPENDITURES	2,143,206	2,021,377	1,999,541	2,100,395
(COST)/RETURN TO DISTRICT*	(205,268)	(104,060)	(7,130)	64,826
*DOES NOT INCLUDE INDIRECT COST FOR DISTRIBUTION, MAINTENANCE AND UTILITIES				
GIFTED & TALENTED (PEGS)				
REVENUE	840,700	875,656	944,949	869,633
EXPENDITURES	685,477	729,223	753,172	666,275
(COST)/RETURN TO DISTRICT	155,223	146,433	191,777	203,358
ECE **				
REVENUE	2,698,425	2,535,240	2,209,646	2,170,048
EXPENDITURES	2,451,076	2,489,569	2,271,001	2,048,167
BALANCE @ JUNE 30	279,312	324,983	263,628	385,509

** DOES NOT INCLUDE PARENTS AS TEACHERS (PAT) PROGRAM OR ACTIVITY ACCOUNTS

Revised Budget

2010-2011

December 14, 2010

Board Designated Capital Projects

REVISED BUDGET 2007-2008
DECEMBER 11, 2007
BOARD DESIGNATED CAPITAL PROJECTS

	ACTUAL 07-08	ACTUAL 08-09	ACTUAL 09-10	REVISED 10-11
REVENUE				
COUNTY STOCK	0	0	0	0
SALE OF PROPERTY	0	0	14,600	0
INTERESTE EARNED	26,757	6,191	1,089	951
TOTAL REVENUE	26,757	6,191	15,689	951
EXPENDITURES				
PROPERTY PURCHASES	461,898	0	0	0
OTHER EXPENDITURES	57,826	0	0	35,000
TOTAL EXPENDITURES	519,723	0	0	35,000
BALANCE BEGINNING OF YEAR	616,104	757,034	763,225	778,914
BOE TRANSFER FROM CAPITAL PROJECTS	633,896	0	0	0
BALANCE END OF YEAR	757,034	763,225	778,914	744,865