

Lindbergh Schools

2015-2016

Revised Budget

&

Related Data

December 08, 2015

Revised Budget
December 08, 2015

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BUDGET MESSAGE

June 09, 2015

2015 is a reassessment year and the District's assessed values increased by 5.9%. While this is great news reflecting economic growth, the consumer price index was 0.8% - the lowest CPI in more than 20 years. Since Lindbergh relies heavily on local revenues, and we are limited in our tax rate calculation to the lesser of assessed value increase or CPI, it means very little in new revenue for 2015-16 to meet the demands of our robust growth and remain competitive with our salary and benefit offerings.

The district is expected to grow by 250 or more students in 2015-16 and that requires more teachers, classroom furniture, transportation and instructional supplies. To fund salary increases in addition to addressing growth, savings from staff retirements are being utilized and all revenue sources are maximized based on appropriately conservative estimates of available data. In addition, the district will use the current year, instead of the previous year, Weighted Average Daily Attendance for calculating our state aid payment. This allows the district to receive additional state funds for the new students attending our schools rather than waiting until the following year to get reimbursed for the additional students. Existing budgets were reviewed and trimmed where possible to support growth. We have reached a point where additional budget reductions will likely impact students directly.

The 2015-16 budget projects revenues of \$67,545,866 which is an increase of \$1,170,517 from the final 2014-15 budget. Economic reports and forecasts from a variety of local, state and federal sources were used to formulate these projections. The primary reasons for revenue growth are additional state revenues due to our increased K-12 enrollment, increases in ECE and full-day kindergarten students, increased Prop C (sales tax) receipts, increased railroad and utility tax revenue, and improved interest earnings. These increases are offset by a reduction in the Voluntary Interdistrict Choice Corporation (VICC) revenue. The district has reduced VICC enrollment for a number of years as the resident enrollment continues to rise. The 2015-16 budget contains \$94,684 in VICC revenue compared to \$254,685 in 2014-15. It is important to note that this amount will be zero by the 2017-18 fiscal year after the last VICC students graduate.

Overall expenditures (excluding Prop G construction) for 2015-16 are projected at \$67,545,417, a decrease of \$1,780,098 from the final 2014-15 budget. The reduction is due to one-time budgeted costs for the construction of ECE West, the purchase of property, and other Board-approved capital improvements that were expenditures in 2014-15. Expenditures include a 3.2% increase to salaries as the district continues striving to be competitive with our benchmark districts. Medical insurance benefits are budgeted for a 2% increase in January 2016. Being self-insured allows the district to contain rising insurance costs that continue to strain the larger economy. Other expenditure changes include an additional 13 classroom teachers as well as more classified staff and increased hours for building assistants, and increased transportation costs to accommodate district growth. Funds have also been added for Project Lead the Way and the ACT Aspire test in the two middle schools. The projected final 2015-16 budget estimates a surplus of \$449.

The Debt Service Fund is projected to operate at a surplus of \$587,823. This is a planned debt service payment model incorporating all of the existing debt and future debt service payments and maintains a one-year reserve as required by state statute.

LINDBERGH SCHOOLS

DESCRIPTION OF FUNDS

The laws of the State of Missouri provide that all school moneys must be accounted for within a framework of four funds. Teachers, Incidental, Building, and Debt Service.

- A. The Operating Fund is made up of a combination of the General (Incidental) Fund, Special Revenue (Teachers) Fund and Capital Outlay (Building) Fund.
- B. The General (Incidental) Fund is used to account for all financial resources except those required to be accounted for in another fund. This fund is designated as Fund 1 in this document.
- C. Self-Sustaining Program Funds/Activities are shown separately in this budget. For state reporting these funds are consolidated into the proper funds in the Operating Fund.
- D. The Special Revenue (Teachers) Fund is used to account for revenue sources legally restricted to expenditures for purpose of teacher's salaries, and benefits, and tuition payments to other school districts. This fund is designated as Fund 2 in this document.
- E. The Capital Outlay (Building) Fund is used to account for facility acquisition or construction of major capital facilities. Under no circumstances will current expenditures be permitted in the Capital Outlay (Building) Fund. Expenditures from the Building Fund should be used only for major (capital) expenditures. Examples of these expenditures would be the cost of acquisition, construction, or erection of buildings, remodeling or reconstruction of buildings and the furnishing thereof, and similar property having a useful life substantially beyond the current fiscal year. Examples of expenditures not allowed to be paid from the Building Fund are the cost of mending leaks, painting, plastering, custodian salaries, maintenance supplies, and employee benefits. This fund is designated as Fund 4 in this document.
- F. Lindbergh Schools Board of Education has voted that a portion of the Capital Outlay (Building) Fund be set aside in a Capital Projects Restricted Fund which is spent only with board approval for each expenditure. The revenues in the Restricted Fund are from interest earned on investments from this fund.
- G. The Debt Service Fund is used to account for the yearly accumulation of resources for, and the payment of, general obligation bond principal and interest. This fund is designated as Fund 3 in this document.

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**Operating
Fund**

REVENUE SUMMARY

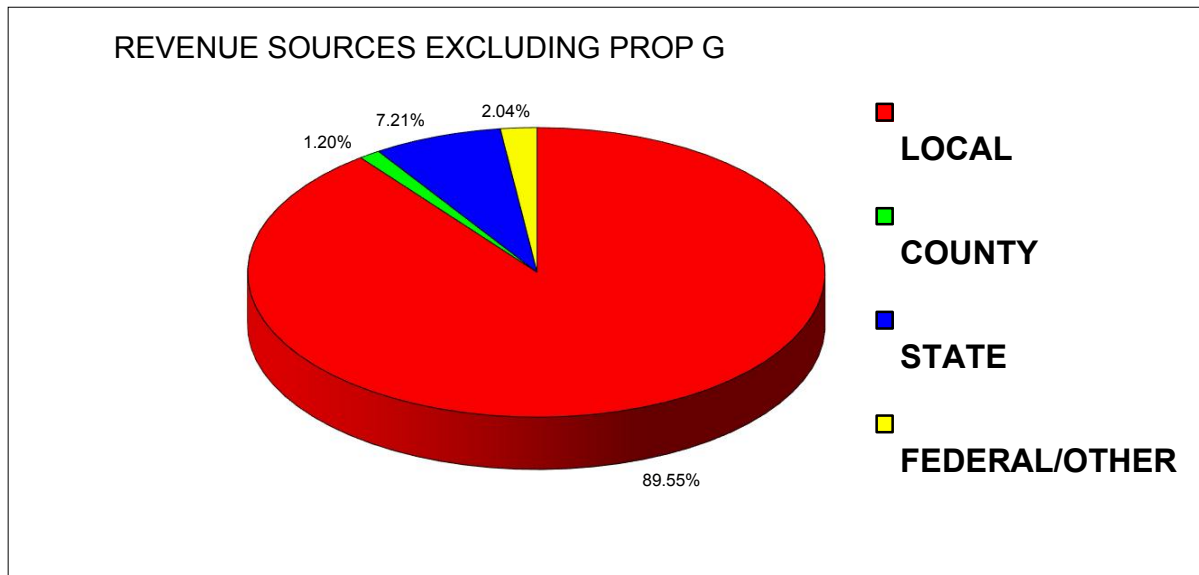
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SOURCES

LOCAL	\$60,692,317	89.55%
COUNTY	815,300	1.20%
STATE	4,888,193	7.21%
FEDERAL/OTHER	1,380,162	2.04%
TOTAL OPERATING REVENUES BEFORE PROP G	67,775,972	100.00%



DESCRIPTION	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16	INCREASE / DECREASE 14-15 / 15-16
LOCAL	55,480,786	58,174,035	59,678,797	60,692,317	1.70%
COUNTY	773,877	863,677	871,494	815,300	-6.45%
STATE	3,913,973	4,043,781	4,562,522	4,888,193	7.14%
FEDERAL	1,313,241	1,339,298	1,340,437	1,292,802	-3.55%
OTHER	9,284	154,787	87,543	87,360	-0.21%
TOTAL OPERATING REVENUES BEFORE PROP G	61,491,161	64,575,578	66,540,793	67,775,972	1.86%
PROP G	0	0	35,259,794	0	-100.00%
TOTAL OPERATING REVENUES AFTER PROP G	61,491,161	64,575,578	101,800,587	67,775,972	-33.42%

REVENUE ANALYSIS
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OPERATING FUND REVENUES BY FUND AND SOURCE

FUND	ACTUAL 12-13				ACTUAL 13-14				ACTUAL 14-15			
	1	2	4	TOTAL	1	2	4	TOTAL	1	2	4	TOTAL
LOCAL												
CURRENT TAXES	17,096,253	22,795,003	1,440,636	41,331,892	17,305,370	26,049,578	0	43,354,948	17,472,206	26,907,249	0	44,379,455
DELINQUENT TAX	118,038	157,384	14,001	289,423	197,079	268,045	14,024	479,148	90,029	138,645	0	228,674
M & M SURCHARGE TAX	687,390	916,520	58,323	1,662,233	685,922	1,031,649	423	1,717,994	618,732	952,849	0	1,571,581
FINANCIAL INSTITUTION TAX	12,397	16,529	1,045	29,971	43,772	65,889	0	109,661	14,635	22,538	0	37,173
SALES TAX (PROP C)	2,195,025	2,195,025	0	4,390,050	2,388,394	2,388,393	0	4,776,787	2,588,074	2,588,074	0	5,176,148
TUITION - PATRONS	0	48,560	0	48,560	0	32,448	0	32,448	0	33,457	0	33,457
TUITION - ECE	2,522,954	0	0	2,522,954	2,884,546	0	0	2,884,546	3,124,533	0	0	3,124,533
TUITION - FULL DAY KINDERGARTEN	0	584,820	0	584,820	0	621,417	0	621,417	0	716,229	0	716,229
TUITION - PEGS	0	564,300	0	564,300	0	309,025	0	309,025	0	360,525	0	360,525
TUITION - SUMMER SCHOOL	0	2,100	0	2,100	0	3,300	0	3,300	0	3,950	0	3,950
INTEREST - SAVINGS	26,008	1,317	1,900	29,225	20,332	924	957	22,213	28,957	824	1,114	30,895
INTEREST - INVESTMENTS	14,403	1,738	2,388	18,529	19,472	4,011	3,135	26,618	18,906	7,854	130,666	157,426
INTEREST - TAXES	807	1,076	68	1,951	5	7	0	12	0	0	0	0
ATHLETICS	34,254	0	0	34,254	28,243			28,243	25,550			25,550
RENTALS	198,111	0	0	198,111	88,292	0	0	88,292	99,888	0	0	99,888
DRIVER EDUCATION	8,091	0	0	8,091	9,600	0	0	9,600	6,125	0	0	6,125
FOOD SERVICE	1,442,245	0	0	1,442,245	1,536,560	0	0	1,536,560	1,569,897	0	0	1,569,897
OTHER	1,646,295	29,440		1,675,735	1,651,087	26,309		1,677,396	1,778,504	57,902	63,760	1,900,166
VICC	0	646,342	0	646,342	0	495,827	0	495,827	0	257,125	0	257,125
TOTAL LOCAL SOURCES	26,002,271	27,960,154	1,518,361	55,480,786	26,858,674	31,296,822	18,539	58,174,035	27,436,036	32,047,221	195,540	59,678,797
COUNTY												
FINES, FORFEITURES	0	70,342	0	70,342	0	115,452	0	115,452	0	65,954	0	65,954
UTILITY TAXES	287,863	383,772	31,671	703,306	296,952	446,894	13	743,859	317,141	488,399	0	805,540
OTHER COUNTY (COUNTY STOCK)	93	124	12	229	0	4,366	0	4,366	0	0	0	0
TOTAL COUNTY SOURCES	287,956	454,238	31,683	773,877	296,952	566,712	13	863,677	317,141	554,353	0	871,494

REVENUE ANALYSIS
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OPERATING FUND REVENUES BY FUND AND SOURCE

STATE	FUND	12-13 ACTUAL			TOTAL	13-14 ACTUAL			TOTAL	14-15 ACTUAL			TOTAL
		1	2	4		1	2	4		1	2	4	
BASIC FORMULA & CLASSROOM TRUST													
		0	3,130,447	0	3,130,447	1,144,559	1,077,128	1,064,587	3,286,274	712,845	1,429,447	1,436,900	3,579,192
TRANSPORTATION													
		308,783	0	0	308,783	341,823	0	0	341,823	421,919	0	0	421,919
VOCATIONAL													
		0	2,863	0	2,863	0	3,626	0	3,626	0	5,141	0	5,141
GRANTS													
		830	0	49,712	50,542	0	0	0	0	0	0	79,691	79,691
EARLY CHILDHOOD SPECIAL ED BLDG REIMB													
		0		286,533	286,533	0	0	265,667	265,667	0	0	270,472	270,472
OTHER													
		67,717	67,088		134,805	72,710	73,681		146,391	122,625	83,482	0	206,107
TOTAL STATE SOURCES													
		377,330	3,200,398	336,245	3,913,973	1,559,092	1,154,435	1,330,254	4,043,781	1,257,389	1,518,070	1,787,063	4,562,522
FEDERAL													
MEDICAID													
		20,743	0	0	20,743	39,518	0	0	39,518	44,251	0	0	44,251
ARRA FUNDS - BASIC FORMULA, TRANSPORTATION & JOBS BILL													
		0	0	0	0	0	0	0	0	0	0	0	0
TITLE I													
		412,499	0	0	412,499	432,465	0	0	432,465	485,536	0	0	485,536
TITLE III													
		84,225	0	0	84,225	38,571	0	0	38,571	34,578	0	0	34,578
TITLE II													
		174,940	0	0	174,940	189,422	0	0	189,422	121,196	0	0	121,196
FOOD SERVICE													
		574,948	0	0	574,948	609,803	0	0	609,803	616,237	0	0	616,237
OTHER													
		100	0	45,786	45,886	0	0	29,519	29,519	0	0	38,639	38,639
TOTAL FEDERAL SOURCES													
		1,267,455	0	45,786	1,313,241	1,309,779	0	29,519	1,339,298	1,301,798	0	38,639	1,340,437
OTHER REVENUE													
TUITION UNACREDITED DISTRICTS													
		0	0	0	0	0	131,719	0	131,719	0	80,678	0	80,678
SALE OF EQUIPMENT & CONTRACTED ED SERVICES													
		0	0	9,284	9,284	0	0	23,068	23,068	0	0	6,865	6,865
TOTAL OTHER REVENUE													
		0	0	9,284	9,284	0	131,719	23,068	154,787	0	80,678	6,865	87,543
TOTAL OPERATING REVENUE BEFORE PROP G													
		27,935,012	31,614,790	1,941,359	61,491,161	30,024,497	33,149,688	1,401,393	64,575,578	30,312,364	34,200,322	2,028,107	66,540,793
PROP G													
		0	0	0	0	0	0	0	0	0	0	35,259,794	35,259,794
TOTAL OPERATING REVENUES AFTER PROP G													
		27,935,012	31,614,790	1,941,359	61,491,161	30,024,497	33,149,688	1,401,393	64,575,578	30,312,364	34,200,322	37,287,901	101,800,587

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OPERATING REVENUES BY FUND AND SOURCE

ASSESSED VALUATION		\$1,253,052,510			
SOURCE	DESCRIPTION	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS)	CAPITAL OUTLAY (BUILDING)	TOTAL
LOCAL	UNADJUSTED LEVY	\$1.2500	\$2.3491	\$0.0000	\$3.5991
	ADJUSTED LEVY	1.2500	2.3491	0.0000	\$3.5991
	CURRENT TAXES	15,947,508	28,771,643	0	44,719,151
	DELINQUENT TAX	160,520	240,180	0	400,700
	M & M SURCHARGE TAX	679,067	1,200,933	0	1,880,000
	FINANCIAL INSTITUTION TAX	14,000	22,000	0	36,000
	SALES TAX (PROP C)	2,750,000	2,750,000	0	5,500,000
	TUITION - PATRONS	0	21,174	0	21,174
	TUITION - ECE	3,095,000	0	0	3,095,000
	TUITION - FULL DAY KINDERGARTEN	0	787,500	0	787,500
	TUITION - PEGS	0	363,467	0	363,467
	TUITION - SUMMER SCHOOL	0	500	0	500
	INTEREST - SAVINGS	22,800	1,300	375	24,475
	INTEREST - INVESTMENTS	10,275	9,000	71,000	90,275
	INTEREST - TAXES	0	0	0	0
	ATHLETICS	30,100	0	0	30,100
	RENTALS	125,000	0	0	125,000
	DRIVER EDUCATION	7,500	0	0	7,500
	FOOD SERVICE	1,601,000	0	0	1,601,000
	OTHER	1,764,942	77,016	70,055	1,912,013
	VICC	0	98,462	0	98,462
TOTAL LOCAL SOURCES		26,207,712	34,343,175	141,430	60,692,317
					-243,704
COUNTY	FINES, FORFEITURES	0	70,300	0	70,300
	UTILITY TAXES	297,400	447,600	0	745,000
	OTHER COUNTY (COUNTY STOCK)	0	0	0	0
	TOTAL COUNTY SOURCES	297,400	517,900	0	815,300

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OPERATING REVENUES BY FUND AND SOURCE

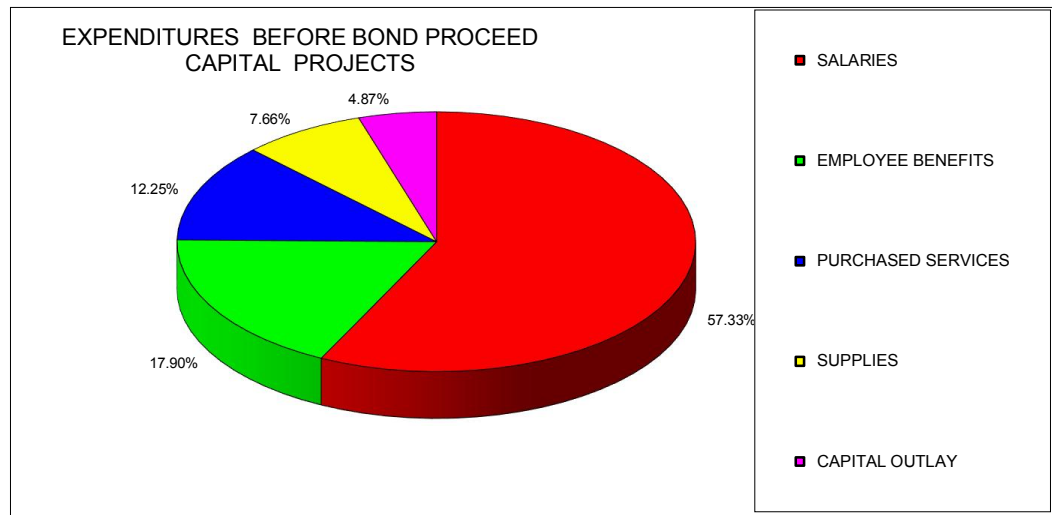
ASSESSED VALUATION		\$1,253,052,510			
SOURCE	DESCRIPTION	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS)	CAPITAL OUTLAY (BUILDING)	TOTAL
	UNADJUSTED LEVY	1.2500	2.3491	0.0000	3.5991
	ADJUSTED LEVY	1.2500	2.3491	0.0000	3.5991
STATE	BASIC FORMULA & CLASSROOM TRUST	894,100	1,660,000	1,436,900	3,991,000
	TRANSPORTATION	396,400	0	0	396,400
	VOCATIONAL	0	1,000	0	1,000
	GRANTS	0	0	0	0
	EARLY CHILDHOOD SPECIAL ED BLDG REIMB	0	0	327,603	327,603
	OTHER	84,943	87,247	0	172,190
	TOTAL STATE SOURCES	1,375,443	1,748,247	1,764,503	4,888,193
FEDERAL	MEDICAID	35,000	0	0	35,000
	TITLE I	470,101	0	0	470,101
	TITLE III	43,285	0	0	43,285
	TITLE II	143,646	0	0	143,646
	FOOD SERVICE	600,770	0	0	600,770
	OTHER	0	0	0	0
	TOTAL FEDERAL SOURCES	1,292,802	0	0	1,292,802
OTHER REVENUE					
	TUITION UNACREDITED DISTRICTS	0	72,360	0	72,360
	SALE OF EQUIPMENT & CONTRACTED ED SERVICES	0	0	15,000	15,000
	TOTAL OTHER REVENUE	0	72,360	15,000	87,360
TOTAL OPERATING REVENUE BEFORE PROP G		29,173,357	36,681,682	1,920,933	67,775,972
PROP G		0	0	0	0
TOTAL OPERATING REVENUE AFTER PROP G		29,173,357	36,681,682	1,920,933	67,775,972

EXPENDITURE SUMMARY

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SALARIES	39,732,715	57.33%
EMPLOYEE BENEFITS	12,406,313	17.90%
PURCHASED SERVICES	8,487,771	12.25%
SUPPLIES	5,311,839	7.66%
CAPITAL OUTLAY	3,372,596	4.87%
TOTAL OPERATING EXP BEFORE BOND PROCEED CAPITAL PROJECTS	<u>\$69,311,234</u>	<u>100.01%</u>



DESCRIPTION	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16	INCR/DECR 14-15 / 15-16
SALARIES	1	8,416,807	8,818,928	9,445,653	9,852,354	4.31%
SALARIES	2	26,639,120	27,243,323	28,880,916	29,880,361	3.46%
BENEFITS	1	2,596,843	2,786,015	2,907,572	3,157,404	8.59%
BENEFITS	2	8,016,381	8,249,201	8,421,147	9,248,909	9.83%
PURCHASED SERVICES	1	8,092,675	7,884,092	8,839,894	8,487,771	-3.98%
SUPPLIES	1	3,957,860	4,268,151	4,536,498	5,311,839	17.09%
BOND ISSUE/REFUNDING COSTS	1	38,714	0	0	0	--
CAPITAL OUTLAY	4	1,913,636	2,367,860	7,580,434	3,372,596	-55.51%
TOTAL OPERATING EXP BEFORE BOND PROCEED CAPITAL PROJECTS		<u>\$59,672,036</u>	<u>\$61,617,570</u>	<u>\$70,612,114</u>	<u>\$69,311,234</u>	<u>-1.84%</u>
BOND PROCEED CAPITAL PROJECTS	4	<u>164,618</u>	<u>95,997</u>	<u>2,447,541</u>	<u>16,250,000</u>	
TOTAL OPERATING EXPENDITURES		<u><u>\$59,836,654</u></u>	<u><u>\$61,713,567</u></u>	<u><u>\$73,059,655</u></u>	<u><u>\$85,561,234</u></u>	

EXPENDITURE ANALYSIS
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OPERATING FUND EXPENDITURES
PARENTS AS TEACHERS &
EARLY CHILDHOOD EDUCATION

THE EARLY CHILDHOOD PROGRAMS CONSIST OF THREE DISTINCT, YET COOPERATIVE PROGRAMS UNDER THE SAME UMBRELLA.

THE PRESCHOOL PROGRAM IS DESIGNED TO MEET THE DEVELOPMENTAL NEEDS OF CHILDREN WHILE IDENTIFYING ANY EARLY INTERVENTION STEPS WHICH WOULD BE BENEFICIAL FOR THE CHILD'S DEVELOPMENT. THE CURRICULUM OF THE PRESCHOOL PROGRAM, BOTH PART DAY AND FULL DAY, IS ALIGNED WITH STATE STANDARDS FOR ALL AREAS OF DEVELOPMENT, WHICH INCLUDE, SOCIAL, LANGUAGE, MATH, SCIENCE, AND MOTOR DEVELOPMENT. IN ADDITION, WE MEET THE STATE REQUIREMENTS FOR THE SCHOOL DISTRICT FOR IDEA AND ECDA REQUIREMENTS. WITHIN THE CLASSROOM, STUDENTS RECEIVE A BALANCED EDUCATIONAL APPROACH OF TEACHER AND CHILD DIRECTED EXPERIENCES, WHICH ARE DESIGNED TO MEET THE LEARNING GOALS OF EACH CHILD.

THE BEFORE AND AFTER SCHOOL PROGRAMS ARE DESIGNED TO BE A SAFE AND RECREATIONAL PROGRAM FOR CHILDREN DURING THE BEFORE AND AFTER SCHOOL HOURS WHICH SUPPORTS THE LEARNING OF THE SCHOOL DAY WHILE PROVIDING ADDITIONAL OPPORTUNITY FOR SOCIAL DEVELOPMENT. THE BEFORE AND AFTER SCHOOL PROGRAMS AND PRESCHOOL PROGRAM ARE TUITION BASED AND DESIGNED TO BE SELF-SUSTAINING.

THE PARENTS AS TEACHERS PROGRAM MEETS AND EXCEEDS THE STATE GUIDELINES FOR THE EARLY CHILDHOOD DEVELOPMENT ACT. THIS PROGRAM IS FREE OF CHARGE FOR FAMILIES AND PROVIDES DEVELOPMENTAL SCREENINGS, PERSONAL VISITS AND GROUP MEETINGS ON POPULAR PARENTING TOPICS. THE PROGRAM IS A SUPPORT TO PARENTS TO HELP THEM TO BE THE CHILD'S FIRST AND MOST INFLUENTIAL TEACHER. THE PARENTS AS TEACHERS PROGRAM IS A STATE MANDATED PROGRAM, SUPPORTED BY STATE REIMBURSEMENT AND THE DISTRICT.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
PARENTS AS TEACHERS:					
SALARIES	1	138,390	147,791	150,397	161,196
BENEFITS	1	24,838	27,375	21,409	24,149
PURCHASED SERVICES	1	3,443	6,469	6,944	8,100
SUPPLIES	1	869	4,880	186	15,435
CAPITAL OUTLAY	4	0	0	0	0
TOTAL PARENTS AS TEACHERS		167,540	186,515	178,936	208,880
EARLY CHILDHOOD EDUCATION:					
SALARIES	1	1,546,014	1,696,634	1,793,085	1,917,606
BENEFITS	1	481,995	534,937	555,514	565,323
PURCHASED SERVICES	1	275,456	236,380	275,812	254,099
SUPPLIES	1	31,147	125,206	118,167	117,093
CAPITAL OUTLAY	4	29,679	8,849	78,468	39,997
TOTAL EARLY CHILDHOOD SCHOOL INSTRUCTION		2,364,291	2,602,006	2,821,046	2,894,118
PAT & ECE ACTIVITY FUNDS					
SALARIES	1	1,632	1,822	1,136	0
BENEFITS	1	125	140	87	0
PURCHASED SERVICES	1	2,159	635	720	0
SUPPLIES	1	5,110	5,300	5,770	11,000
TOTAL EARLY CHILDHOOD SCHOOL INSTRUCTION		9,026	7,897	7,713	11,000

EXPENDITURE ANALYSIS
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OPERATING FUND EXPENDITURES
ELEMENTARY SCHOOL INSTRUCTION

THE INSTRUCTIONAL PROGRAM AT THE ELEMENTARY LEVEL INTRODUCES AND REINFORCES KEY CONCEPTS IN READING, WRITING, SPELLING, MATHEMATICS, SCIENCE, AND SOCIAL STUDIES WITH A PRIMARY FOCUS ON LANGUAGE ARTS AND MATHEMATICS. IN ADDITION TO THE CORE CURRICULUM, ELEMENTARY STUDENTS EXPERIENCE ART, PHYSICAL EDUCATION, AND VOCAL MUSIC AT ALL GRADES. READING INTERVENTION ASSISTANCE IS PROVIDED FOR STUDENTS WHO ARE READING BELOW GRADE LEVEL, AND MATH INTERVENTION INSTRUCTION IS PROVIDED FOR INTERMEDIATE STUDENTS WHO QUALIFY.

INSTRUMENTAL MUSIC IS OFFERED TO INTERESTED STUDENTS BEGINNING WITH STRINGS IN FOURTH GRADE. GIFTED STUDENTS WHO QUALIFY ARE INVITED TO PARTICIPATE IN L.E.A.P. (LINDBERGH EAGER ACHIEVERS PROGRAM). EACH ELEMENTARY SCHOOL ALSO PROVIDES SERVICES IN THE FOLLOWING AREAS: LIBRARY, GUIDANCE AND COUNSELING, AND HEALTH SERVICES.

ELEMENTARY SCHOOL BUDGETS REFLECT CAREFUL CONSIDERATION FOR THE NEEDS OF THE INSTRUCTIONAL PROGRAM. EACH CLASSROOM IS EQUIPPED ACCORDING TO THE LINDBERGH "STANDARDS LIST" IN ORDER TO GIVE ALL STUDENTS AN EQUAL EDUCATIONAL OPPORTUNITY.

SERVICES, SUPPLIES & CAPITAL PER PUPIL ALLOCATION		\$120.49	\$106.03	\$106.03	\$106.03
		ACTUAL	ACTUAL	ACTUAL	REVISED
		12-13	13-14	14-15	15-16
	FUND				
SALARIES	1	860,826	959,051	1,054,910	1,080,138
SALARIES	2	9,421,427	9,702,620	10,473,963	10,758,951
BENEFITS	1	204,076	227,861	236,854	256,717
BENEFITS	2	2,853,118	2,973,937	3,078,503	3,365,470
PURCHASED SERVICES	1	14,293	19,805	28,099	16,772
SUPPLIES	1	219,272	232,237	274,185	271,985
CAPITAL OUTLAY	4	33,194	120,557	225,993	44,270
TOTAL ELEMENTARY SCHOOL INSTRUCTION		13,606,206	14,236,068	15,372,507	15,794,303

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OPERATING FUND EXPENDITURES
MIDDLE SCHOOL INSTRUCTION

INSTRUCTION AT THE MIDDLE LEVEL TAKES PLACE WITHIN A FRAMEWORK DESIGNED TO SUPPORT STUDENTS THROUGH TIMES OF PHYSICAL, EMOTIONAL, SOCIAL, AND PSYCHOLOGICAL CHANGE. EMPHASIS IS PLACED UPON REALIZING THE DESCRIPTION OF THE LINDBERGH STUDENT AS DEVELOPED BY THE COMPREHENSIVE SCHOOL IMPROVEMENT PROGRAM (CSIP) PLANNING COMMITTEE.

THE MIDDLE SCHOOL INSTRUCTIONAL PROGRAM EMPHASIZES THE TEACHING OF BASIC SKILLS IN MATHEMATICS, ENGLISH, SCIENCE, AND SOCIAL STUDIES. STUDENTS ARE CHALLENGED UP AT ALL LEVELS. ALL EIGHTH GRADE STUDENTS ARE ENROLLED IN EITHER PRE-ALGEBRA OR ALGEBRA, WHILE SEVENTH GRADE STUDENTS HAVE THE OPPORTUNITY TO ENROLL IN PRE-ALGEBRA. CHALLENGE CLASSES ARE OFFERED TO SEVENTH AND EIGHTH GRADE STUDENTS IN ENGLISH, SCIENCE, SOCIAL STUDIES, AND FOREIGN LANGUAGE. ADDITIONALLY, ALL MIDDLE SCHOOL STUDENTS RECEIVE THREE YEARS OF FOREIGN LANGUAGE INSTRUCTION, AND AN EXTENDED DOUBLE PERIOD OF LANGUAGE ARTS.

ALL STUDENTS ARE FURTHER INVOLVED IN ART, COMMUNICATION ARTS, EXPLORING TECHNOLOGY, FAMILY AND CONSUMER SCIENCES, VOCAL MUSIC, INSTRUMENTAL MUSIC, KEYBOARDING, AND PHYSICAL EDUCATION. THE PHILOSOPHY OF THE MIDDLE SCHOOL IS TO INTRODUCE ALL STUDENTS TO A WIDE VARIETY OF COURSE OPPORTUNITIES BEYOND THE CORE. THE EXPLORATION ALLOWS STUDENTS TO ACQUIRE KNOWLEDGE AND SKILLS THAT WILL SERVE THEM WELL IN THE FUTURE.

SERVICES, SUPPLIES & CAPITAL PER PUPIL ALLOCATION		\$115.61	\$120.49	\$106.03	\$106.03
		ACTUAL	ACTUAL	ACTUAL	REVISED
	FUND	12-13	13-14	14-15	15-16
SALARIES	1	409,127	412,386	499,122	564,228
SALARIES	2	5,485,833	5,497,632	5,748,052	5,966,780
BENEFITS	1	117,167	119,301	132,184	154,581
BENEFITS	2	1,564,549	1,598,834	1,621,385	1,829,373
PURCHASED SERVICES	1	8,005	8,890	11,080	13,550
SUPPLIES	1	110,419	114,848	127,047	136,324
CAPITAL OUTLAY	4	52,338	44,144	160,908	61,813
TOTAL MIDDLE SCHOOL INSTRUCTION		7,747,438	7,796,035	8,299,778	8,726,649

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December 08, 2015
OPERATING FUND EXPENDITURES
HIGH SCHOOL INSTRUCTION

THE PROPOSED HIGH SCHOOL BUDGET REFLECTS THE WORK AND THOUGHTS OF EACH ADMINISTRATOR, DEPARTMENT CHAIR AND INSTRUCTOR. THE BUDGET PROCESS STARTED IN DECEMBER AND ENDED WITH A DEPARTMENT CHAIR MEETING IN FEBRUARY. THIS TEAM APPROACH ALLOWED ALL MEMBERS OF OUR LEARNING COMMUNITY THE OPPORTUNITY TO ADDRESS INDIVIDUAL AND DEPARTMENT CURRICULAR AND INSTRUCTIONAL GOALS. RESOURCES ALLOCATED THROUGH THIS COOPERATIVE PROCESS ARE USED IN MORE EFFICIENT AND PRODUCTIVE WAYS TO HELP INSTRUCTORS REACH THE EDUCATIONAL GOALS ESTABLISHED.

DEPARTMENTS UTILIZED THE SCHOOL GOALS TO ESTABLISH BUDGETS THAT CONSIDERED NEEDS IN THESE AREAS WITH SPECIAL EMPHASIS ON ACADEMIC ACHIEVEMENT FOR ALL STUDENTS. STAFFING, PROFESSIONAL DEVELOPMENT, SUPPLIES, TEXTBOOKS AND PURCHASED SERVICES WILL BE DIRECTED TOWARD ACADEMIC ACHIEVEMENT FOR STUDENTS THROUGH OFFERINGS AND SUPPORT SYSTEMS. ACTUAL COURSE SELECTIONS BY STUDENTS FOR THE CURRENT YEAR MAY CAUSE A REALLOCATION OF RESOURCES FROM DEPARTMENT TO DEPARTMENT. IN ADDITION, INCREASED COSTS FOR SUPPLIES, EQUIPMENT REPAIR, EQUIPMENT REPLACEMENT AND PURCHASED SERVICES WILL HAVE AN IMPACT ON THE RESOURCES WITHIN THE PROPOSED BUDGET.

SERVICES, SUPPLIES & CAPITAL PER PUPIL ALLOCATION		\$184.16	\$189.68	\$166.92	\$166.92
	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
SALARIES	1	698,196	677,216	677,601	646,590
SALARIES	2	7,080,713	7,204,705	7,638,285	7,798,273
BENEFITS	1	210,250	192,490	172,244	210,747
BENEFITS	2	2,117,078	2,177,612	2,201,643	2,341,453
PURCHASED SERVICES	1	73,823	86,243	81,270	63,516
SUPPLIES	1	245,842	247,182	261,322	282,574
CAPITAL OUTLAY	4	51,814	84,188	71,386	49,527
TOTAL HIGH SCHOOL INSTRUCTION		10,477,716	10,669,636	11,103,751	11,392,680

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OPERATING FUND EXPENDITURES
ACTIVITY/ATHLETICS PROGRAM

THE ACTIVITIES BUDGET WAS ESTABLISHED IN 1996-97. THE PROGRAM HAS EXPANDED EACH YEAR TO PROVIDE ADDITIONAL OPPORTUNITIES FOR STUDENTS TO PARTICIPATE. THE EMPHASIS FOR THIS FISCAL YEAR WILL BE ON OFFERING ADDITIONAL CLASSES IN THE AFTER SCHOOL PROGRAM AND ADULT COMMUNITY EDUCATION AND CONTINUING THE LAA PROGRAM. THESE OFFERINGS ARE DESIGNED FOR K-8 STUDENTS.

THE PROPOSED ATHLETIC PROGRAM BUDGET WILL PROVIDE FOR STUDENT ACTIVITY IN TWENTY-THREE INTER-SCHOLASTIC SPORT PROGRAMS. THE TOTAL PROGRAM WILL CONSIST OF FIFTY SEPARATE TEAMS REPRESENTING TWENTY-THREE VARSITY TEAMS AND TWENTY-SEVEN LOWER LEVEL TEAMS. THE PROGRAM PROVIDES FOR PARTICIPATION BY FRESHMEN, SOPHOMORE, JUNIOR AND SENIOR STUDENTS AT EITHER THE VARSITY OR LOWER LEVEL TEAMS. THIS PROGRAM AND BUDGET ALSO INCLUDES THE CHEERLEADING AND POM PON TEAMS (OR) SQUADS.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
DISTRICT ACTIVITY PROGRAM					
SALARIES	1	260,522	270,145	290,263	249,319
SALARIES	2	17,710	20,836	24,791	20,300
BENEFITS	1	68,299	69,348	72,206	73,901
BENEFITS	2	3,736	4,668	6,019	3,760
PURCHASED SERVICES	1	33,706	29,990	28,530	32,146
SUPPLIES	1	52,961	27,730	53,899	31,600
CAPITAL OUTLAY	4	2,195	15,156	3,310	0
		439,129	437,873	479,018	411,026
HS ATHLETIC PROGRAM					
SALARIES	1	51,347	48,684	56,824	57,209
SALARIES	2	407,225	460,160	483,707	459,705
BENEFITS	1	13,567	15,429	16,732	15,340
BENEFITS	2	71,238	79,909	82,128	82,208
PURCHASED SERVICES	1	180,988	190,241	205,494	149,537
SUPPLIES	1	34,773	30,617	43,952	97,038
CAPITAL OUTLAY	4	0	0	0	0
		759,138	825,040	888,837	861,037
STUDENT & STAFF ACTIVITIES					
SALARIES	1	54,932	68,302	64,211	0
SALARIES	2	263,571	234,941	238,814	253,520
BENEFITS	1	8,447	10,232	9,463	0
BENEFITS	2	41,315	37,362	38,797	39,869
PURCHASED SERVICES	1	441,387	486,697	472,852	110,148
SUPPLIES	1	684,149	516,981	580,146	1,114,760
CAPITAL OUTLAY	4	6,696	13,119	15,368	50,000
		1,500,497	1,367,634	1,419,651	1,568,297

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OPERATING FUND EXPENDITURES
EXECUTIVE ADMINISTRATION
SUPPORT SERVICES

THE EXECUTIVE ADMINISTRATION BUDGET PROVIDES FOR THE OPERATION OF THE BOARD OF EDUCATION AND THE SUPERINTENDENT'S OFFICE.

INCLUDED IS THE COMMUNITY RELATIONS DEPARTMENT WHICH IS RESPONSIBLE FOR THE COORDINATION, COMMUNICATION AND DEVELOPMENT OF PUBLIC INFORMATION FOR THE SCHOOL DISTRICT AND MAINTAINING THE DISTRICT WEB PAGE. ALSO INCLUDED IS THE DISTRICT SUPPORTED FOUNDATION ACTIVITY.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
SALARIES	1	249,419	252,380	256,580	274,201
SALARIES	2	241,498	246,172	259,219	267,514
BENEFITS	1	68,756	71,641	76,491	82,231
BENEFITS	2	52,814	47,187	55,596	56,352
PURCHASED SERVICES	1	35,584	44,268	35,378	62,327
SUPPLIES	1	12,948	14,181	20,173	16,066
CAPITAL OUTLAY	4	0	0	0	0
TOTAL EXECUTIVE ADMINISTRATION		661,019	675,829	703,437	758,691

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OPERATING FUND EXPENDITURES
CURRICULUM AND INSTRUCTION

SUPPORT SERVICES

THE DIVISION OF CURRICULUM AND INSTRUCTION IS RESPONSIBLE FOR THE DEVELOPMENT AND PUBLICATION OF THE K-12 CURRICULUM AS WELL AS THE INSTRUCTION OF THAT CURRICULUM THROUGHOUT THE DISTRICT. THE CURRICULUM MUST BE CLEARLY WRITTEN, ARTICULATED, AND UNDERSTOOD BY FACULTY, STUDENTS, AND PARENTS ALIKE. FOLLOWING THE DEVELOPMENT OF SUBJECT AREA
December 9, 2014

PUT IN PLACE TO FACILITATE THE INSTRUCTIONAL PROCESS. SPECIAL ATTENTION MUST BE GIVEN TO INSTRUCTIONAL PRACTICES AND PROFESSIONAL DEVELOPMENT TO INSURE THAT TEACHERS ARE UTILIZING THE MOST EFFECTIVE INSTRUCTIONAL METHODS. PROGRAMMATIC CHANGES ARE SOMETIMES NECESSITATED IN ORDER TO MORE EFFECTIVELY CARRY OUT THE INSTRUCTIONAL PROGRAM. THIS BUDGET SUPPORTS THE PURCHASE OF TEXTBOOKS, SOFTWARE, LIBRARY SUPPORT MATERIALS, THE DEVELOPMENT OF PROGRAMMATIC CHANGES, AND THE COST OF CURRICULUM DEVELOPMENT. THE DIVISION WORKS ALSO FACILITATES PROFESSIONAL DEVELOPMENT OF INSTRUCTIONAL PROCESSES UTILIZED IN THE INSTRUCTION OF THE CURRICULUM.

THIS BUDGET REPRESENTS AN EMPHASIS IN THE AREAS OF TEXTBOOK AND SUPPORT MATERIALS PURCHASE, PROFESSIONAL DEVELOPMENT, PROGRAM SUPPORT, AND CURRICULUM PUBLICATION. THE COST OF TEXTBOOKS, SUPPORT MATERIAL, AND SUPPORTING SOFTWARE CONTINUES TO INCREASE AS THE NEED FOR SUCH SUPPORT MATERIALS ALSO INCREASES.

CURRICULUM AND INSTRUCTION ALSO INCLUDES THE AREAS OF GUIDANCE AND COUNSELING SERVICES, THE STANDARDIZED TESTING PROGRAM, HEALTH SERVICES, THE VOLUNTARY INTERDISTRICT TRANSFER PROGRAM, DISCIPLINE, EDUCATIONAL PROGRAMS FOR THE HOMELESS AS OUTLINED IN THE STEWART B. MCKINNEY ACT, COORDINATION OF THE SAFE SCHOOLS ACT ENFORCEMENT, SECURITY, SUPERVISION OF ALTERNATIVE PROGRAMS, SOCIAL WORKERS, COORDINATION WITH DIVISION OF FAMILY SERVICES, AND FACILITATES CLAIMS FOR MEDICAID. THE ASSISTANT SUPERINTENDENT SUPERVISES THE DIRECTOR OF STUDENT SERVICES WHO COORDINATES SERVICES FOR STUDENTS WITH DISABILITIES, THE LEAD NURSE AND LEAD COUNSELOR FOR THE DISTRICT.

GUIDANCE AND COUNSELING SERVICES ARE DESIGNED TO ASSIST STUDENTS IN GAINING MAXIMUM BENEFIT FROM THEIR EDUCATIONAL PROGRAM THROUGH DEVELOPING AND SUPPORTING AN ACADEMIC PLAN WHICH IS CONSISTENT WITH THE STUDENT'S ABILITIES, APTITUDES, INTERESTS, NEEDS AND GOALS.

THE TESTING PROGRAM PROVIDES THE MEANS FOR DETERMINING WHETHER THE INSTRUCTIONAL PROGRAM IS MEETING ITS GOALS AND OBJECTIVES. TESTS FOR SPECIFIC KNOWLEDGE AND COMPREHENSION, NORM REFERENCED ACHIEVEMENT TESTS, TEACHER DEVELOPED TESTS, INTELLIGENCE, MENTAL ABILITY, AND APTITUDE TESTS ARE ADMINISTERED PERIODICALLY THROUGHOUT A STUDENT'S ACADEMIC CAREER. THE IMPLEMENTATION OF THE STATE MANDATED (MAP) MISSOURI ASSESSMENT PROGRAM IS THE EMPHASIS FOR THE COMING YEARS.

THE HEALTH PROGRAM PROVIDES FOR THE PHYSICAL WELL-BEING OF STUDENTS WITH THE PURPOSE OF HELPING EACH STUDENT ATTEND SCHOOL IN OPTIMUM HEALTH IN ORDER TO BENEFIT FROM THEIR SCHOOL EXPERIENCE.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
SALARIES	1	140,172	135,842	128,988	137,914
SALARIES	2	701,915	731,875	784,339	896,904
BENEFITS	1	44,833	45,177	43,406	43,527
BENEFITS	2	172,561	172,225	194,750	222,214
PURCHASED SERVICES	1	109,466	143,454	102,748	81,392
SUPPLIES	1	226,308	583,432	785,300	820,104
CAPITAL OUTLAY	4	136,143	1,746	0	0
TOTAL CURRICULUM AND INSTRUCTION		1,531,398	1,813,751	2,039,531	2,202,055

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OPERATING FUND EXPENDITURES

SUPPORT SERVICES		ACTUAL	ACTUAL	ACTUAL	REVISED
CURRICULUM AND INSTRUCTION	FUND	12-13	13-14	14-15	15-16
TITLE I					
SALARIES	1	24,234	0	0	0
SALARIES	2	277,086	314,846	376,695	332,200
BENEFITS	1	3,865	0	0	0
BENEFITS	2	80,588	87,748	103,483	128,275
PURCHASED SERVICES	1	1,587	6,990	1,391	11,600
SUPPLIES	1	142	4,702	406	12,163
TOTAL TITLE I		387,502	414,286	481,975	484,238
TITLE II (a & d)					
SALARIES	2	121,269	131,566	134,900	143,750
BENEFITS	2	28,772	38,158	33,968	37,152
PURCHASED SERVICES	1	23,826	26,218	26,554	40,500
SUPPLIES	1	0	0	984	600
TOTAL TITLE V		173,867	195,942	196,406	222,002
OTHER FEDERAL PROGRAMS AND OTHER GRANTS					
SALARIES	1	32,915	31,564	108,440	119,160
SALARIES	2	41,800	0	0	1,393
BENEFITS	1	5,349	5,000	17,472	63,840
BENEFITS	2	15,501	0	0	107
PURCHASED SERVICES	1	13,061	13,851	9,874	31,710
SUPPLIES	1	3,275	10,410	23,717	15,957
CAPITAL OUTLAY	4	72,521	0	148,255	168,831
TOTAL GRANTS		184,422	60,825	307,758	400,998

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OPERATING FUND EXPENDITURES

SUPPORT SERVICES		ACTUAL	ACTUAL	ACTUAL	REVISED
CURRICULUM AND INSTRUCTION	FUND	12-13	13-14	14-15	15-16
ACADEMIC CAMP					
SALARIES	1	3,642	3,045	3,224	4,938
BENEFITS	1	581	488	511	788
PURCHASED SERVICES	1	0	0	105	0
SUPPLIES	1	83	74	147	196
TOTAL ACADEMIC CAMP		4,306	3,607	3,987	5,922
FULL DAY KDG					
SALARIES	2	314,788	332,796	352,400	445,285
BENEFITS	2	95,460	99,672	97,927	127,448
TOTAL FULL DAY KDG		410,248	432,468	450,327	572,733
TUITION TO OTHER SCHOOLS					
PURCHASED SERVICES	1	352,388	98,821	80,593	85,050
SUPPLIES	1	0	0	0	0
DIV YOUTH SERVICES		15,000			
MANAGEMENT SCHOOL		61,500			
ALT TO SUSPENSION		8,550			

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OPERATING FUND EXPENDITURES

SUPPORT SERVICES		ACTUAL	ACTUAL	ACTUAL	REVISED
CURRICULUM AND INSTRUCTION	FUND	12-13	13-14	14-15	15-16
INSTRUMENTAL MUSIC					
SALARIES	2	513,736	527,308	556,900	574,350
BENEFITS	2	172,695	177,325	183,658	195,051
PURCHASED SERVICES	1	34,919	36,605	41,533	40,100
SUPPLIES	1	36,120	29,562	31,248	35,000
CAPITAL OUTLAY	4	15,572	36,631	30,590	30,583
TOTAL INSTRUMENTAL MUSIC		773,042	807,431	843,929	875,084
GIFTED AND TALENTED PROGRAM					
SALARIES	1	8,839	19,627	0	0
SALARIES	2	486,258	534,731	556,994	537,847
BENEFITS	1	1,286	2,822	0	0
BENEFITS	2	139,497	149,054	147,757	150,426
PURCHASED SERVICES	1	1,355	2,199	2,423	1,200
SUPPLIES	1	16,329	14,116	12,188	17,832
TOTAL GIFTED AND TALENTED PROGRAM		653,564	722,549	719,362	707,305
PEGS PROGRAM					
SALARIES	1	54,935	58,402	60,498	63,394
SALARIES	2	396,195	401,527	427,674	439,797
BENEFITS	1	15,367	16,666	17,381	17,980
BENEFITS	2	123,494	127,021	126,869	132,900
PURCHASED SERVICES	1	13,437	16,132	13,090	17,604
SUPPLIES	1	31,552	5,297	6,847	7,933
CAPITAL OUTLAY	4	27,391	29,190	32,286	23,300
TOTAL PEGS PROGRAM		662,371	654,235	684,645	702,908
SUMMER SCHOOL					
SALARIES	1	0	1,137	149	1,644
SALARIES	2	85,689	86,451	75,540	86,500
BENEFITS	1	0	852	386	239
BENEFITS	2	13,120	13,592	11,433	12,504
PURCHASED SERVICES	1	781	35	0	350
SUPPLIES	1	440	300	643	797
TOTAL SUMMER SCHOOL		100,030	102,367	88,151	102,034

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OPERATING FUND EXPENDITURES

SUPPORT SERVICES		ACTUAL	ACTUAL	ACTUAL	REVISED
CURRICULUM AND INSTRUCTION	FUND	12-13	13-14	14-15	15-16
MEDIA SERVICE CENTER					
SALARIES	1	27,802	29,038	26,853	30,222
BENEFITS	1	4,932	4,840	4,532	5,000
PURCHASED SERVICES	1	7,696	7,696	7,696	7,696
SUPPLIES	1	<u>8,042</u>	<u>7,851</u>	<u>7,950</u>	<u>7,885</u>
TOTAL MEDIA SERVICES		48,472	49,425	47,031	50,803
PROFESSIONAL DEVELOPMENT					
SALARIES	1	31,296	49,091	61,242	73,255
SALARIES	2	0	0	102	118
BENEFITS	1	4,867	7,693	9,689	5,107
BENEFITS	2	0	0	15	0
PURCHASED SERVICES	1	162,730	179,757	176,366	200,624
SUPPLIES	1	<u>21,435</u>	<u>13,214</u>	<u>19,336</u>	<u>26,884</u>
TOTAL MEDIA SERVICES		220,328	249,755	266,750	305,988

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OPERATING FUND EXPENDITURES
PERSONNEL SERVICES

SUPPORT SERVICES

THE PERSONNEL SERVICES DEPARTMENT IS RESPONSIBLE FOR THE FOLLOWING: ALL MATTERS RELATED TO PERSONNEL, INCLUDING, BUT NOT LIMITED TO, SALARY, GRIEVANCES, SUBSTITUTE TEACHERS, STUDENT TEACHERS, CERTIFICATED AND NON-CERTIFICATED STAFF, DESE STANDARDS AND CORE DATA, STAFF RECOGNITION, AND BOARD POLICIES.

THE BUDGET FOR SALARIES AND BENEFITS FOR ALL CLASSIFIED AND CERTIFIED PERSONNEL IS DISTRIBUTED THROUGHOUT THE BUDGET BOOK AS A FUNCTION OF THE BUILDING OR DIVISION RESPONSIBLE FOR THAT STAFF. THE BUDGET AS REPORTED HERE INCLUDES PERSONNEL OFFICE EXPENSES AND DISTRICT WIDE EXPENSES FOR EMPLOYEE ASSISTANCE. THE BUDGET FOR INSTRUCTIONAL SUBSTITUTES IS INCLUDED WITH THE APPROPRIATE BUILDING.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
SALARIES	1	126,032	129,490	145,376	154,294
SALARIES	2	158,912	136,680	143,924	148,530
BENEFITS-PERSONNEL STAFF	1	36,041	36,727	39,230	40,566
BENEFITS-PERSONNEL STAFF	2	39,103	33,930	35,244	36,114
BENEFITS-EMPL ASSISTANCE	1	9,885	26,173	0	13,000
PURCHASED SERVICES	1	-2,439	7,675	312	0
SUPPLIES	1	1,301	-6,201	565	0
TOTAL PERSONNEL SERVICES		368,835	364,474	364,651	392,504

CSRP & CCRP

SALARIES	1	7,416	8,100	35,000	0
SALARIES	2	471,061	543,837	462,841	602,331
BENEFITS	1	567	25,064	76,769	50,058
BENEFITS	2	282,949	293,171	254,896	329,917
TOTAL CSRP/CCRP PLAN(S)		761,993	870,172	829,506	982,306

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OPERATING FUND EXPENDITURES
PLANNING & DEVELOPMENT

SUPPORT SERVICES

THE MISSION OF THE PLANNING & DEVELOPMENT DEPARTMENT IS TO PROVIDE EXCEPTIONAL SERVICES AND SUPPORT FOR ALL DISTRICT EDUCATIONAL PROGRAMS. THE MISSION IS ACHIEVED THROUGH THE FOLLOWING AREAS: (1) TECHNOLOGY SUPPORT, MAINTENANCE AND LICENSING OF COMPUTER EQUIPMENT, SOFTWARE, NETWORK INFRASTRUCTURE AND LONG TERM PLANNING; (2) FACILITIES SUPPORT TO PROVIDE AN ENVIRONMENT THAT IS CLEAN, SAFE, COMFORTABLE, AND WELL MAINTAINED; (3) SUPPLY AND DISTRIBUTION; (4) CAPITAL IMPROVEMENT IMPLEMENTATION AND LONG TERM PLANNING.

		ACTUAL	ACTUAL	ACTUAL	REVISED
	FUND	12-13	13-14	14-15	15-16
OPERATION OF PLANT					
SALARIES	1	2,652,850	2,689,961	2,830,195	3,072,100
BENEFITS	1	907,405	920,682	953,452	1,066,659
PURCHASED SERVICES	1	1,098,271	971,161	1,070,597	1,083,000
SUPPLIES	1	1,959,169	2,141,419	2,026,496	2,079,837
CAPITAL OUTLAY *	4	<u>654,356</u>	<u>1,255,774</u>	<u>4,894,614</u>	<u>485,542</u>
TOTAL OPERATION OF PLANT		7,272,051	7,978,997	11,775,354	7,787,138

* Includes Board Designated Capital Projects & Lease Participation Certificates Principal, Interest & Admin. Fees Payments & ECE Annex

BOND ISSUES AND RESERVES FOR CAPITAL IMPROVEMENTS

PROP G	4	0	95,997	2,447,541	16,250,000
ECE ANNEX	4	0	0	1,259,726	1,540,275
PROP R 2007	4	0	0	0	0
PROP R 2008	4	<u>164,618</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL BOND ISSUES FOR CAPITAL IMPROVEMENTS		164,618	95,997	3,707,267	17,790,275

TECHNOLOGY

SALARIES	1	579,182	650,497	680,916	706,028
BENEFITS	1	173,142	201,433	203,737	208,441
PURCHASED SERVICES	1	338,612	308,338	413,816	343,250
SUPPLIES	1	109,475	94,206	77,793	61,000
CAPITAL OUTLAY	4	<u>776,534</u>	<u>718,429</u>	<u>640,405</u>	<u>706,634</u>
TOTAL TECHNOLOGY		1,976,945	1,972,903	2,016,667	2,025,353

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OPERATING FUND EXPENDITURES
BUSINESS AND CENTRAL OFFICE SERVICES

SUPPORT SERVICES

THE BUSINESS OFFICE PROVIDES SUPPORT SERVICES TO THE INSTRUCTIONAL MISSION OF THE DISTRICT AND IS DIVIDED INTO THE FOLLOWING MAJOR AREAS: BUDGETING, PURCHASING, PAYROLL, ACCOUNTING, INSURANCE AND RETIRMENT PLANS, FOOD SERVICES, PUPIL TRANSPORTATION AND COPY CENTER.

	FUND	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
BUSINESS SERVICES					
SALARIES	1	457,087	478,723	520,643	538,918
SALARIES	2	152,434	134,640	141,776	146,313
BENEFITS-BUSINESS OFFICE	1	132,024	143,970	154,030	155,894
BENEFITS-BUSINESS OFFICE	2	38,035	33,543	34,809	35,715
BENEFITS-DISTRICT (RESERVE & WORK COMP)	1	59,179	79,674	93,793	103,316
BENEFITS-DISTRICT (RESERVE & WORK COMP)	2	110,758	104,253	112,267	122,601
DISTRICT PROPERTY, LIABILITY AND EQUIP INS.	1	479,567	488,168	570,070	572,700
PURCHASED SERVICES	1	645,712	683,865	829,078	889,101
SUPPLIES	1	129,033	39,083	44,451	117,776
BOND REFUNDING/ISSUE COSTS	1	38,714	0	0	0
CAPITAL OUTLAY	4	29,654	37,143	17,255	140,062
TOTAL BUSINESS/CENTRAL SERVICES		2,272,197	2,223,062	2,518,172	2,822,396

OTHER SERVICES

PUPIL TRANSPORTATION

CONTRACTED PURCHASED SERVICES	1	1,633,586	1,527,630	2,163,831	2,123,764
TOTAL PUPIL TRANSPORTATION		1,633,586	1,527,630	2,163,831	2,123,764

FOOD SERVICE

CONTRACTED PURCHASED SERVICES	1	2,088,035	2,229,972	2,150,649	2,221,700
OTHER PURCHASED SERVICES	1	21,241	25,907	32,989	26,235
SUPPLIES	1	17,666	11,524	13,580	14,000
CAPITAL OUTLAY	4	25,549	2,934	1,870	31,762
TOTAL FOOD SERVICE		2,152,491	2,270,337	2,199,088	2,293,697

OPERATING FUND BALANCES

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	GENERAL (INCIDENTAL)	SPECIAL REVENUE (TEACHERS)	CAPITAL PROJECTS (BUILDING)	TOTAL
2012-13				
BALANCE 7/1/12	17,420,076	0	4,456,427	21,876,503
REVENUE	27,935,012	31,614,791	1,941,359	61,491,162
REVENUE AND BALANCE	45,355,088	31,614,791	6,397,786	83,367,665
EXPENDITURES	22,852,022	34,906,376	2,078,256	59,836,654
TRANSFER OF FUNDS	(3,291,585)	3,291,585		0
BALANCE 6/30/13	19,211,481	0	4,319,530	23,531,011
2013-14				
BALANCE 7/1/13	19,211,481	0	4,319,530	23,531,011
REVENUE	30,024,496	33,149,690	1,401,392	64,575,578
REVENUE AND BALANCE	49,235,977	33,149,690	5,720,922	88,106,589
EXPENDITURES	23,757,185	35,492,524	2,463,858	61,713,567
TRANSFER OF FUNDS	(2,342,834)	2,342,834		0
BALANCE 6/30/14	23,135,958	0	3,257,064	26,393,022
2014-15				
BALANCE 7/1/14	23,135,958	0	3,257,064	26,393,022
REVENUE	30,312,364	34,200,322	37,287,901	101,800,587
REVENUE AND BALANCE	53,448,322	34,200,322	40,544,965	128,193,609
EXPENDITURES	25,729,616	37,302,064	10,027,974	73,059,654
7% x SAT WADA Transfer	(2,411,528)		2,411,528	
TRANSFER OF FUNDS	(3,101,742)	3,101,742		0
BALANCE 6/30/15	22,205,436	0	32,928,519	55,133,955
2015-16				
BALANCE 7/1/15	22,205,436	0	32,928,519	55,133,955
REVENUE	29,173,357	36,681,682	1,920,933	67,775,972
REVENUE AND BALANCE	51,378,793	36,681,682	34,849,452	122,909,927
EXPENDITURES	26,809,368	39,129,270	19,622,596	85,561,234
7% x SAT WADA Transfer	(2,500,000)		2,500,000	
TRANSFER OF FUNDS	(2,447,588)	2,447,588		0
PROJECTED BALANCE 6/30/16	19,621,837	0	17,726,856	37,348,693

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2015-2016

December 08, 2015

**Debt Service
Fund**

Revised Budget
December 08, 2015

DEBT SERVICE FUND REVENUES & COMPARISONS

ASSESSED VALUE \$1,253,052,510

SOURCE	DESCRIPTION	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
	UNADJUSTED TAX RATE	0.495	0.473	0.683	0.75
	ADJUSTED TAX RATE	0.495	0.473	0.683	0.75
LOCAL	CURRENT TAXES, REAL ESTATE & PERSONAL PROPERTY, MERCHANT & MANUFACTURING	5,641,772	5,457,198	7,956,042	9,152,420
	DELINQUENT TAX	38,303	64,589	40,996	50,000
	SURCHARGE TAX	226,775	216,377	281,742	225,000
	INTANGIBLE TAX	4,091	13,803	6,664	6,200
	INTEREST - BANKING/OTHER	176,024	162,030	163,262	163,000
	INTEREST - INVESTMENTS	129,281	1,390,968	3,125	136,345
	INTEREST - DELINQUENT TAXES	266	1	0	0
	TOTAL LOCAL SOURCES	6,216,512	7,304,966	8,451,831	9,732,965
COUNTY	UTILITY TAXES	137,712	139,725	204,773	157,000
	OTHER COUNTY (SAFECO)	30	0	0	0
	TOTAL COUNTY SOURCES	137,742	139,725	204,773	157,000
OTHER	REFUNDING BONDS	3,585,000	32,060,000	0	9,865,000
		9,939,254	39,504,691	8,656,604	19,754,965

Revised Budget
December 08, 2015

DEBT SERVICE FUND
Revised Budget

EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	REVISED
	12-13	13-14	14-15	15-16
PRINCIPAL	6,510,000	34,945,000	4,685,000	15,105,000
INTEREST & FEES	2,963,854	4,234,450	2,952,953	4,647,700
TOTAL EXPENDITURES	9,473,854	39,179,450	7,637,953	19,752,700

Note: 2011-12 Principal includes bond refunding of \$8,905,000.

Note: 2012-13 Principal includes bond refunding of approx. \$3,655,000.

Note: 2013-14 Principal includes bond refunding of approx. \$32,000,000.

Note: 2015-16 Principal includes bond refunding of approx. \$10,000,000.

DEBT SERVICE FUND BALANCES

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December 08, 2015

	2012-13	
BALANCE 7-1-12		\$5,655,859
REVENUE		\$9,939,254
REVENUE AND BALANCE		\$15,595,113
EXPENDITURES		\$9,473,854
BALANCE 6-30-13		\$6,121,259
	2013-14	
BALANCE 7-1-13		\$6,121,259
REVENUE		\$39,504,691
REVENUE AND BALANCE		\$45,625,950
EXPENDITURES		\$39,179,450
BALANCE 6-30-14		\$6,446,500
	2014-15	
BALANCE 7-1-14		\$6,446,500
REVENUE		\$8,656,604
REVENUE AND BALANCE		\$15,103,104
EXPENDITURES		\$7,637,953
PROJECTED BALANCE 6-30-15		\$7,465,151
	2015-16	
BALANCE 7-1-15		\$7,465,151
REVENUE		\$19,754,965
REVENUE AND BALANCE		\$27,220,116
EXPENDITURES		\$19,752,700
PROJECTED BALANCE 6-30-16		\$7,467,416

Revised Budget

2015-2016

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**Related
Programs**

Revised Budget
December 08, 2015
RELATED PROGRAMS

REVENUES AND EXPENDITURES

	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
HIGH SCHOOL ACTIVITIES				
REVENUE	715,307	614,649	681,721	740,000
EXPENDITURES	739,560	591,635	652,845	740,000
BALANCE @ JUNE 30	311,989	335,003	363,879	363,879
MIDDLE SCHOOL ACTIVITIES				
REVENUE	246,043	251,986	297,558	300,000
EXPENDITURES	277,490	253,444	289,856	300,000
BALANCE @ JUNE 30	104,424	102,966	110,668	110,668
ELEMENTARY ACTIVITIES				
REVENUE	155,909	249,532	197,715	200,000
EXPENDITURES	149,064	225,963	175,569	200,000
BALANCE @ JUNE 30	68,287	91,856	114,002	114,002
FOOD SERVICE				
REVENUE	2,029,922	2,158,789	2,199,688	2,215,330
EXPENDITURES	2,152,491	2,270,337	2,199,088	2,293,697
(COST)/RETURN TO DISTRICT	(122,569)	(111,548)	600	(78,367)
ECE **				
REVENUE	2,559,796	2,923,653	3,160,316	3,130,000
EXPENDITURES	2,364,291	2,602,007	2,821,046	2,894,118
(COST)/RETURN TO DISTRICT	195,505	321,646	339,270	235,882

** DOES NOT INCLUDE PARENTS AS TEACHERS (PAT) PROGRAM OR ACTIVITY ACCOUNTS

Revised Budget

2015-2016

December 08, 2015

**Board Designated
Capital Projects**

Revised Budget
December 08, 2015
BOARD DESIGNATED CAPITAL PROJECTS

	ACTUAL 12-13	ACTUAL 13-14	ACTUAL 14-15	REVISED 15-16
REVENUE				
SALE OF PROPERTY	0	0	0	0
INTERESTE EARNED	951	596	137	0
December 9, 2014	<u>951</u>	<u>596</u>	<u>137</u>	<u>0</u>
EXPENDITURES				
PROPERTY PURCHASES	265,408	298,632	0	0
OTHER EXPENDITURES	0	69,227	149,919	0
TOTAL EXPENDITURES	<u>265,408</u>	<u>367,859</u>	<u>149,919</u>	<u>0</u>
BALANCE BEGINNING OF YEAR	781,502	517,045	149,782	0
BALANCE END OF YEAR	517,045	149,782	0	0