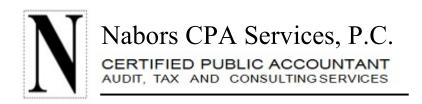
Financial Statements
(With Auditor's Report Thereon)

Year Ended December 31, 2016

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INDEPENDENT AUDITOR'S REPORT

Board of Directors **Red Oak ISD Education Foundation, Inc.** Red Oak, Texas 75154

Report on the Financial Statements

I have audited the accompanying financial statements of Red Oak ISD Education Foundation, Inc., (a nonprofit organization), which comprise the statements of financial position as of December 31, 2016, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Member of: Amercian Institute of CPAs Texas Society of CPAs

Opinion

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Red Oak ISD Education Foundation, Inc., as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Natore CPA Services, P. C.

January 31, 2017

FINANCIAL STATEMENTS

Statement of Financial Position December 31, 2016

ASSETS:	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Cash and cash equivalents Investments Accounts receivable	\$ 162,647 		29,098 575,679	191,745 575,679 1,000
Total assets	\$ <u>163,647</u>		<u>604,777</u>	<u>768,424</u>
LIABILITIES AND NET ASSETS				
Liabilities: Accounts payable Total liabilities	987 987			987 987
Net Assets: Unrestricted Permanently restricted	162,660		604,777	162,660 604,777
Total net assets	162,660		604,777	767,437
Total liabilities and net assets	\$ <u>163,647</u>		604,777	768,424

The accompanying notes are an integral part of these statements.

Statement of Activities Year Ended December 31, 2016

REVENUE and SUPPORT	Unrestricted	Temporarily Restricted	Permanently Restricted	_Total_
Contributions Special events Interest/dividend income In-kind contributions Contributed Services Unrealized gain/loss Transfers	\$ 21,985 168,292 306 28,775 53,000 (28,605)	11,289	27,639 28,605	21,985 168,292 11,595 28,775 53,000 27,639
Net assets released from restrictions	11,289	(11,289)		
Total revenue and support	255,042		56,244	311,286
EXPENSES				
Program expenses:	2 000			2 000
Designated grants Innovative teaching grants	3,000 70,139			3,000 70,139
Total program expenses	73,139			73,139
Supporting expenses:				
Fund-raising expenses Administrative expenses	64,103 90,567			64,103 90,567
Total supporting expenses	154,670			<u>154,670</u>
Total expenses	227,809			227,809
Change in net assets	27,233		56,244	83,477
Net assets, beginning of year	135,427		548,533	683,960
Net assets, end of year	\$ <u>162,660</u>		<u>604,777</u>	<u>767,437</u>

The accompanying notes are an integral part of these statements.

Statement of Cash Flows Year Ended December 31, 2016

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Cash flows from operating activities: Cash received from contribution Cash received from special events Cash received from interest Cash disbursed for program expenses Cash disbursed for fund raising expenses Cash disbursed for adminstrative expenses Cash transfers	\$ 20,985 168,292 11,595 (73,139) (40,823) (31,085) (28,605)		<u>28,605</u>	20,985 168,292 11,595 (73,139) (40,823) (31,085)
Net cash provided by operating activitie	es <u>27,220</u>		28,605	55,825
Cash flows from investing activities: Sale/(purchase) of investments			(39,895)	(39,895)
Net cash received/(used) by investing activities			(39,895)	(39,895)
Net increase/(decrease) in cash and cash equivalents	27,220		(11,290)	15,930
Cash and cash equivalents at beginning of year	135,427		40.388	<u>175,815</u>
Cash and cash equivalents at end of year	\$ <u>162,647</u>		29,098	<u>191,745</u>
Reconciliation of Changes in Net Assets to Net Cash Provided/(Used) by Operating Activities				
Change in net assets (Increase)/decrease in pledges receivable Increase/(decrease) in accounts payable Unrealized (gain)/loss on investments	\$ 27,233 e (1,000) 987		56,244 (27,639)	83,477 (1,000) 987 (27,639)
Net cash provided/(used) by operating activities	\$ <u>27,220</u>		28,605	55,825

The accompanying notes are an integral part of these statements.

Notes to the Financial Statements For the Year Ended December 31, 2016

(1) SUMMARY OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Nature of Activities

The Red Oak ISD Education Foundation, Inc. (the Foundation), incorporated in 2002 as a not-for-profit corporation. The Foundation's main objective is to provide financial support to the Red Oak Independent School District (the District). This purpose is accomplished by receiving and managing donations, and awarding grants. The Foundation is supported primarily through contributions by district employees, organizations, and individuals.

B. Basis of Accounting

The financial statements of the Foundation have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

C. Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in ASC 958-205-45, "Financial Statements of Not-for-Profit Organizations." Under ASC 958-205-45, the Foundation is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

D. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

E. Revenue Recognition

Contributions received are recorded as increases in unrestricted, temporarily restricted, or permanently restricted net assets, depending on the existence and/or nature of any donor restrictions.

Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

Notes to the Financial Statements
For the Year Ended December 31, 2016
-continued-

(1) **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (continued)

F. Tax Status

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code as evidenced by an exemption letter dated December 2002. The foundation is also exempt from Texas state franchise and sales taxes.

As of December 31, 2016, the tax years that remain subject to examination by taxing authorities begin with 2013. Tax returns for 2013, 2014, and 2015 remain open to examination by taxing authorities. Management believes that all positions taken in those returns would be sustained if examined by taxing authorities.

G. Cash and Cash Equivalents

Cash and cash equivalents include all monies in banks and highly liquid investments with maturity dates of less than three months from date of purchase. The carrying value of cash and cash equivalents approximates fair value because of the short maturities of those financial instruments.

H. Investments

Investments are stated at fair value and, in accordance with FASB pronouncements, are considered "Level 1" investments, which are unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities. Securities not publicly traded are stated at estimated fair value.

(2) FINANCIAL INSTRUMENTS

The Foundation maintains cash at Citizens National Bank. Deposits are insured by the Federal Deposit Insurance Corporation up to \$250,000 for interest bearing accounts and unlimited for non-interest bearing accounts. At December 31, 2016, the Foundation had no uninsured cash balances.

(3) CONTRIBUTED SERVICES

The Foundation receives services donated by individuals in carrying out its services. This amount has been reflected in the financial statements for those services since they met the criteria for recognition under ASC 958-605-25, *Accounting for Contributions Received and Contributions Made*.

Notes to the Financial Statements
For the Year Ended December 31, 2016
-continued-

(4) TEMPORARILY RESTRICTED ASSETS

The Foundation reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. Donor restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted support.

The Foundation reports gifts of land, buildings, and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long lived assets are reported as temporarily restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service. The foundation had no temporary restricted net assets at December 31, 1016.

(5) DONATED RENT AND SUPPLIES

The Foundation receives rent and various office expenses from the Red Oak Independent School District and supplies donated by local organizations for various fundraising events. These donations have been reflected in the financial statements, at fair value, as support and expenses as required by the Financial Accounting Standards Board under ASC 958-605-25, "Accounting For Contributions Received and Contributions Made".

(6) PERMANENTLY RESTRICTED NET ASSETS

These assets were given with donor restrictions that stipulate the original gift must be permanently maintained but permits the Foundation to use part or all of the derived income.

Permanently restricted net assets are held in perpetuity, the income from which is expendable to support:

Fair Value End of Year

Unrestricted \$ <u>604,777</u>

Total \$ 604,777

Notes to the Financial Statements
For the Year Ended December 31, 2016
-continued-

(7) PERMANENTLY/TEMPORARILY RESTRICTED NET ASSETS

The Financial Accounting Standards Board staff position (ASC 958-205-45 which supercedes FAX117-1), effective for fiscal years ending after December 15, 2008, has placed new disclosure requirements on entities that have donor restricted endowment funds. In relation to this new disclosure requirement, the Foundation classifies as permanently restricted net assets (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, and (4) the portion of investment return added to the permanent endowment to maintain the purchasing power.

During the year ended December 31, 2016, the Foundation had the following permanent and related temporarily restricted net asset activities:

	Temporarily	Permanently	
	Restricted	Restricted	Total
Endowment net assets, January 1, 2016	\$	548,533	548,533
Investment return:			
Investment income		38,928	38,928
Total investment return		38,928	38,928
Contributions Appropriation of endowment net assets		28,605	28,605
for expenditure		(11,289)	(11,289)
Endowment net assets, December 31, 2016	\$	604.777	604,777
Lindo willont flot assets, December 31, 2010	Ψ	007,777	007,777

Investment Policy Statement

The Red Oak ISD Education Foundation fulfills a purpose to provide funds for scholarships and grants. The continuing trend of the Foundation's needs suggest the investment objective shall recognize the need to grow principal and income at a rate superior to inflation so the purchasing power of the asset base grows in real terms. Through assumption of a balanced portfolio assuming prudent levels of risk, the Foundation's portfolio is directed toward the following purposes:

- Increasing the principal value of the asset base in real terms through reinvestment of capital gains and growth in the market value of the asset base.
- Provide a source of funds for any unanticipated needs.

Rate of Return Objective:

Over a market cycle (4-5 years) the portfolio's total rate of return is expected to exceed the inflation rate by 2.0% to 4.0% on an annualized basis.

Notes to the Financial Statements
For the Year Ended December 31, 2016
-continued-

(8) PERMANENTLY/TEMPORARILY RESTRICTED NET ASSETS (continued)

Long Term Objective:

The long-term objective of the portfolio is to achieve capital appreciation. Therefore, frequent trades in the equity market are discouraged.

Asset Allocation Procedure:

Consistent with the current and the long term return objective, the combined portfolio's strategic asset allocation shall be 40% to 50% fixed income and 50% to 60% common stocks or their equivalents. Money market investments are to be classified as fixed income securities and convertible securities are to be classified as common stocks for asset allocation purposes.

Fixed Income Investments:

It is the policy to minimize credit risk and to avoid extreme fluctuations in income from bond investments. Bonds with a credit rating of 1-or-better are eligible for investment, and the core of the bond maturity schedule shall utilize a "laddered" structure of one to ten years to assure liquidity is available each year. The "core" of the portfolio's bond portfolio is defined as 40% of the total fixed income market value.

Common Stock Investments:

Common stock investments shall emphasize issues with a B-or-better dividend ranking by Standard & Poors. Convertible debentures and convertible preferred stocks are to be classified as common stock investments.

Diversification

Diversification is a policy consistent with the need to avoid significant capital losses to the portfolio. As such, no single fixed income issue, or issuer, shall comprise more than 5.0% of the total portfolio market value. Direct obligations of the U. S. government are excluded from this constraint.

No single common stock or its equivalent shall comprise more than 3.0% of the combined portfolio's total market value.

Liquidity:

Investment income is expected to meet all liabilities; however, due to the timing of withdrawals, a money market fund balance of \$25,000 shall be kept at all times.

Notes to the Financial Statements
For the Year Ended December 31, 2016
-continued-

(8) PERMANENTLY/TEMPORARILY RESTRICTED NET ASSETS (continued)

Ineligible Securities:

Options, futures, options on futures, zero coupon bonds, and C.M.O.'s are ineligible for investment.

Portfolio Review:

The Investment Manager shall meet at the Investment committee's discretion to review investment results and to discuss strategies that are intended to fulfill the needs of the return objective.

Investment returns are to be compared to the major market indices and judged in light of any constraints imposed by policy. Returns will be evaluated over a market cycle, normally 4-5 years.

The above policy is believed to accurately reflect the objective and needs for the Red Oak ISD Education Foundation. The policy is subject to revision at any time and has been agreed upon by the Foundation Board of Directors and the Red Oak ISD Board of Education.

Spending Policy

It shall be the policy of the Red Oak ISD Education Foundation to define an overall and effective management of all funds received. As such, funds should be managed based on the following formula:

- 40-60% of Undesignated Funds: To be distributed to specific Red Oak ISD projects, scholarships or grants as approved by the Board of Directors of the Education Foundation.
- 20-40% of Undesignated Funds: To be reserved for long-range savings and endowment purposes.
- Not to exceed 20% of Undesignated Funds: To be used for the general operation of the Red Oak ISD Education Foundation.
- Endowed Funds: Dividend and interest income from Endowed Funds may be managed as Undesignated Funds or reinvested at the discretion of the Foundation Board as recommended annually by the Executive Committee. Other distributions of Endowed Funds may be made only after Board approval.
- Gifts-in-Kind: The Executive Director or Foundation Board should define the management and disposition of these gifts at the time of receipt.

Carry-over Monies: Any excess or carry-over monies are to be added to the endowment at the discretion of the Red Oak ISD Education Foundation Executive Committee.

Notes to the Financial Statements For the Year Ended December 31, 2016 -continued-

(9) SUPPORTING SERVICES EXPENSES

Certain expenses were incurred during the year for support services consisting of:

Fund-raising expenses	
Golf Tournament - cash	\$ 23,895
Golf Tournament - in kind	1,800
Festival of Trees	5,703
Walk/Run - cash	9,101
Walk/Run - in kind	8,380
Share Campaign	24
Partner Program - cash	2,100
Partner Program - in kind	1,100
Red Oak ISD - in kind	12,000
Total fund-raising expenses	64,103
Administrative expenses:	
Credit card fees	876
Conference & seminars	2,083
Parent & staff relations	1,800
Grant program	1,565
Grant program - in kind	920
Office expenses	15,529
Marketing & public relations	1,897
Hospitality	715
iCount program	3,901
STAR Banquet - cash	3,354
STAR Banquet - in kind	4,575
Donor appreciation - cash	352
Red Oak ISD - in kind	53,000
Total administrative expenses	90,567
Total support expenses	\$ <u>154,670</u>

(10) SUBSEQUENT EVENTS

Subsequent events have been evaluated through January 31, 2017, which is the date the financial statements were issued.