

Welcome!

Capital Projects Oversight Committee Kick-Off Meeting

Meeting #1
March 18, 2025



ISSAQUAH
SCHOOL DISTRICT 411

Land Acknowledgement

We acknowledge that we are on the Indigenous Land of Coast Salish peoples who have reserved treaty rights to this land, specifically the Snoqualmie Indian Tribe and Duwamish. We thank these caretakers of this land who have lived and continue to live here since time immemorial.



Agenda

- Welcome and Introductions
- Committee Charter & Group Agreements/Expectations
- Background Information
- Table Exercise – Budget Status Report
- Questions / Comments / Suggestions
- Wrap-up and Next Steps

Welcome and Thank You for Coming

- Get Comfortable
- School District Staff Introductions
- Committee Member Introductions
 - Name
 - Affiliation with the District
 - Your "Why"

Purpose and Scope of the Committee

The Issaquah School District Capital Projects Oversight Committee (CPOC) is established to ensure the responsible management of bond and levy funds approved by voters. The committee's role is to review expenditures, monitor project progress, and ensure compliance with the approved bond and levy requirements. The CPOC will serve as a transparent accountability measure, providing assurance to the community that bond and levy funds for capital projects are being managed effectively and in accordance with district objectives.

Group Agreements & Expectations

Put student needs at the center. Using this lens will help focus our inquiry and conversation.

Assume positive intent. Each committee member is volunteering their time to help our students, staff and community. If someone's objective is unclear, ask for clarifying details.

Maintain civility. Respect the rights, differences, and dignity of others.

Make space for all voices. Our individual lived experiences are valuable, and we can all learn from one another.

Preserve this as a safe space for open discussion. During these public meetings, we may receive personal information and stories from students, teachers, and staff to deepen our learning experience. We expect you will honor what is shared by not sharing with others.

Stay curious. Be prepared to learn and allow your thinking to evolve. This will take active listening, full engagement, thoughtfulness, and constructive feedback/questions.

Background Information

- How K-12 Schools are Funded
- Bonds vs Levies
- History of Bonds and Levies in the ISD
- Upcoming Ballot Measure(s)
- Current Status – Bond and Levy Projects

How K-12 Schools are Funded

Public education funding is a very complicated system. Schools receive funding from the **federal government, state government, and local tax levies and bonds.**

Most of a district's funding is provided by the state, and most of the state funding is based on a school district's enrollment.

In their funding formulas, the **state and federal governments provide little or no resources to pay for school construction or facility repair, educational technology, or school bus purchases.**

Instead, the state allows school districts to run levies and bonds to ask local taxpayers to fund these specific items.

Bonds vs. Levies

Bonds and Levies are two different ways for a school district to raise revenue.

Bond

- A bond is debt that must eventually be repaid with interest.
- Purchasers of the bonds pay for the bonds immediately, giving the district instantly available funds.
- The bonds have a maturity date.
- Money raised from bonds may only be used for specific new construction projects.
- Passing a bond measure requires two requirements:
 - Supermajority: **60% voter approval is required**
 - Validation: in-district voter turnout must be **equal or greater than 40% of the counted ballots from the prior General Election.**

Levy

- A levy is a tax imposed on local property owners to raise money for services and maintenance.
- A levy refers to the act of imposing a tax to raise revenue. The amount is spread over the district's property owners, assessing the levy on each in proportion to the size and value of their property.
- Levies are often used for general operations, purchase of buses, critical repairs and technology.
- To validate a school levy, a simple majority is required (**50% plus one vote**).

Types of Replacement Levies

Educational Programs and Operations Levy (EP&O) – *Typically 4 years*

- General Fund
- Enrichment only

Capital Levy – *Typically 4 years*

- Capital Projects Fund
- Technology, critical repairs, construction (less common)

Committee Area of Focus

Transportation Levy – *Typically 1 year*

- Transportation Fund
- Purchase of buses only, not the operation of them

Levy History

	February 2010		February 2014		February 2018		February 2020		April 2022	
EP&O	65.70%	Pass	69.27%	Pass	51.27%	Pass	63.66%	Pass	54.59%	Pass
Capital	64.24%	Pass	70.31%	Pass	54.15%	Pass			51.67%	Pass
Transportation	65.58%	Pass	70.89%	Pass	57.31%	Pass			62.28%	Pass

Bond History

	April		April		November		February	
	2012		2016		2024		2025	
Bond	70.05%	Pass	71.39%	Pass	50.08%	Fail	49.25%	Fail
Amount	\$	219,121,500	\$	533,500,000	\$	642,245,000	\$	231,600,000

Historical Bond Election Results

3/18/1986	\$16M	Passed
2/2/1988	\$20M	Passed
2/6/1990	\$27M	Passed
2/4/1992	\$20M	Passed
2/8/1994	\$138.8M	Passed
2/3/1998	\$53.3M	Failed
5/19/1998	\$31.2M	Failed
4/27/1999	\$68.7M	Passed
2/7/2006	\$241.8M	Passed
4/17/2012	\$219.1M	Passed
4/26/2016	\$533.5M	Passed
11/5/2024	\$642.3M	Failed
2/11/2025	\$231.6M	Failed

Project Completion History – 2006, 2012 and 2016 Bonds

2006 Levy/Bond Projects	
Building/Location	Completed
Apollo ES Modernization	Yes
Beaver Lake MS Modernization	Yes
Briarwood ES Rebuild	Yes
Central Services Modernization	Yes
Challenger ES Modernization	Yes
Clark ES Modernization	Yes
Cougar Ridge ES Modernization	Yes
Discovery ES Modernization	Yes
Endeavour ES Modernization	Yes
Issaquah HS Rebuild	Yes
Issaquah MS Remodel	Yes
Issaquah Valley ES Modernization	Yes
Liberty HS Expansion/Remodel	Yes
Maple Hills ES Modernization	Yes
May Valley SC Modernization	Yes
Maywood MS Expansion/Remodel	Yes
Pine Lake MS Modernization	Yes
Skyline HS Modernization	Yes
Sunny Hills ES Modernization	Yes
Sunset ES HVAC Upgrades	Yes
Tiger Mountain CHS Modernization	Yes
Transportation Center Re-Roof	Yes
Elementary 15 (Creekside ES)	Yes
Middle School 5 (Pacific Cascade MS)	Yes

2012 Bond Projects	
Building/Location	Completed
Apollo ES Expansion/Remodel	Yes
Beaver Lake MS Upgrades	Yes
Challenger ES Upgrades	Yes
Clark ES Rebuild	Yes
Cougar Ridge ES Upgrades	Yes
Discovery ES Upgrades	Yes
District Admin Remodel	Yes
Endeavour ES Upgrades	Yes
Grand Ridge HS Play Area	Yes
Issaquah High HS Stadium Improvements	Yes
Issaquah MS Rebuild	Yes
Issaquah Valley ES Expansion/Remodel	Yes
Liberty HS Rebuild Phase B	Yes
Maple Hills ES Upgrades	Yes
Maywood MS Modernization	Yes
Pacific Cascade MS Upgrades	Yes
Pine Lake MS Upgrades	Yes
Skyline HS Upgrades & Stadium	Yes
Sunny Hills HS Rebuild	Yes
Sunset ES Upgrades	Yes
Tiger Mountain CHS Relocation	Yes
Transportation Center Modernization	Yes

2016 Bond Projects	
Building/Location	Completed
4th Comprehensive High School	No
Property Acquisition: HS, MS & 2 ES	Yes
Land for Transportation	No
Rebuild of Pine Lake MS	Yes
Middle School 6 (Cougar Mountain MS)	Yes
Beaver Lake MS Upgrade/Update	Yes
Elementary 16 (Cedar Trails ES)	Yes
Elementary 17	No
Expansion/Remodel Discovery ES	Yes
Expansion/Remodel Endeavour ES	Yes
Expansion/Remodel Cougar Ridge ES	Yes
Expansion/Remodel Sunset ES	Yes
Expansion/Remodel Maple Hills ES	Yes
Expansion/Remodel Central Admin	Yes
Expansion of Clark ES to 32 Classrooms	Yes

Completion Percentage - 61 Projects Total	
58 - Completed Projects	95%
3 - Projects Not Complete	5%

Upcoming Ballot Measures - Levies

Educational Programs and Operations Levy (EP&O)

- 4 Year Replacement Levy
- Enrichment only

Capital Levy

- 4 Year Replacement Levy
- Technology
- Critical Repairs

Transportation Levy

- 1 Year Replacement Levy
- Bus Purchases
- Electric Charging Infrastructure

February 2026 Ballot
(Anticipated)

Current Status Information

Budget Status Reports (BSR)

- Available on Finance and Budget Page ([link](#))

Construction / Capital Projects Website ([link](#))

- Individual Levy Status Reports
- One-Pagers
- Additional Project Information

Current Critical Repairs Levy Projects

2018 Levy

2018 CRITICAL REPAIRS LEVY - STATUS									
As of December 31, 2024									
Project No.	Project	Status	Original Project Estimate	Estimated Remaining		Projected Total	Project Retainage		
				Expended to Date	To Complete				
1203	IMS - install lighting at field/track	Complete	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ -	1	
1205	Gibson-Ex. Renovate old IMB gym/locker rooms to expand capacity	Complete	\$ 350,000	\$ 350,000	\$ -	\$ 350,000	\$ -	1	
1605	Pine Lake - install lighting at field/track	Complete	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ -	1	
1607	Beaver Lake MS - Re-roof, Misc Repair	Complete	\$ 745,000	\$ 745,000	\$ -	\$ 745,000	\$ -	1	
1612	Cougar Ridge - Heating System; replace boiler & heat pumps; misc repair	Complete	\$ 471,000	\$ 471,000	\$ -	\$ 471,000	\$ -	1	
2004	Issaquah HS Stadium Lighting (Partial)	Complete	\$ -	\$ 240,000	\$ -	\$ 240,000	\$ -	1	
1801	Food Service Equipment	Complete	\$ 415,200	\$ 111,367	\$ -	\$ 111,367	\$ -	1	
1805	Maywood Field Lights	Complete	\$ 400,000	\$ 413,020	\$ -	\$ 413,020	\$ -	1	
1807	Districtwide HVAC Replacement	Complete	\$ 450,000	\$ 632,372	\$ -	\$ 632,372	\$ -	1	
1808	Paving Repair	Complete	\$ 125,000	\$ 36,069	\$ -	\$ 36,069	\$ -	1	
1820	Special Elevator Modifications	Complete	\$ 278,500	\$ 27,865	\$ -	\$ 27,865	\$ -	1	
1811	Issaquah HS Turf Replacement	Complete	\$ 1,300,000	\$ 955,399	\$ -	\$ 955,399	\$ -	1,21	
1812	Skyline Turf Replacement	Complete	\$ 1,300,000	\$ 723,732	\$ -	\$ 723,732	\$ -	1	
1814	Carpent/Flooring	Complete	\$ 528,000	\$ 171,063	\$ -	\$ 171,063	\$ -	1	
1815	Liberty HS HVAC Replacement	Complete	\$ 2,500,000	\$ 1,537,131	\$ -	\$ 1,537,131	\$ -	1	
1816	Issaquah Valley Elementary Misc Repair	Complete	\$ 102,500	\$ 56,739	\$ -	\$ 56,739	\$ -	1,18	
1817	Grand Ridge Floor & Wall Repairs	Complete	\$ 132,500	\$ 14,207	\$ -	\$ 14,207	\$ -	1	
1819	Office Remodel - Satellite	Complete	\$ 45,000	\$ 23,843	\$ -	\$ 23,843	\$ -	1,18,19	
1820	Skyline HS MISC REPAIR	Complete	\$ 275,000	\$ 234,270	\$ -	\$ 234,270	\$ -	1	
1821	Briarwood Gutter	Complete	\$ 15,000	\$ 8,603	\$ -	\$ 8,603	\$ -	1,18	
1825	Creskide Bath Wall Coverings	Complete	\$ 2,500	\$ -	\$ -	\$ -	\$ -	1	
1826	Maywood Modernization	Complete	\$ 477,000	\$ 602,251	\$ -	\$ 602,251	\$ -	1	
1827	Liberty HS Gym Folding Wall	Complete	\$ 75,000	\$ 57,723	\$ -	\$ 57,723	\$ -	1	
1828	Expand Exterior Drains - Liberty HS	Complete	\$ 50,000	\$ -	\$ -	\$ -	\$ -	1	
1830	Pacific Cascade MS Regrading	Complete	\$ 35,000	\$ 40,056	\$ -	\$ 40,056	\$ -	1	
1831	Pacific Cascade MS Floor & Lighting	Complete	\$ 395,000	\$ 402,709	\$ -	\$ 402,709	\$ -	1	
1803	Painting	Substantially Complete	\$ 377,500	\$ 187,892	\$ 134,608	\$ -	\$ -	6,498	17
1804	Walk-Off Mats	Substantially Complete	\$ 67,500	\$ 46,903	\$ 20,597	\$ -	\$ -	1	
1809	Roof Repairs	Substantially Complete	\$ 325,000	\$ 338,040	\$ 2,427	\$ 336,487	\$ -	13,527	18
1838	MHS Fire Alarm Replacement	Substantially Complete	\$ -	\$ 338,642	\$ 36,358	\$ 355,000	\$ -	1	
1839	MHS DAS System (Fire Safety)	Substantially Complete	\$ -	\$ 111,580	\$ 88,420	\$ 200,000	\$ -	10,034	1
1802	Playground Rubber Matting	In Process	\$ 1,350,000	\$ 1,034,152	\$ 304,848	\$ 1,539,000	\$ -	7,974	1,14
1806	Classroom Furniture Replacement	In Process	\$ 150,000	\$ 121,605	\$ 28,395	\$ 150,000	\$ -	1	
1818	Transportation Shop AC	In Process	\$ 175,000	\$ 83,297	\$ 92,703	\$ 98,000	\$ -	1,18,19	
1822	Cascade Ridge Wall Coverings	In Process	\$ 82,000	\$ 3,847	\$ 78,153	\$ 82,000	\$ -	1	
1824	Challenger Misc Repairs	In Process	\$ 125,000	\$ 20,127	\$ 59,356	\$ 79,483	\$ -	1	
1832	Discovery - Heating System; Replace Boiler & Heat Pumps	In Process	\$ 475,000	\$ -	\$ 170,000	\$ 170,000	\$ -	1	
1833	Discovery - Misc Repairs	In Process	\$ 65,000	\$ 61,494	\$ 38,506	\$ 100,000	\$ -	6,137	1
1834	Endeavour - Heating System; Replace Boiler & Heat Pumps	In Process	\$ 475,000	\$ 3,960	\$ 496,040	\$ 500,000	\$ -	1,18,19	
1835	Endeavour - Misc Repairs	In Process	\$ 45,000	\$ 112,963	\$ 52,554	\$ 165,517	\$ -	4,644	1,18,19,20
1836	Sunset - Misc Repairs	In Process	\$ 75,000	\$ -	\$ 75,000	\$ 75,000	\$ -	1	
1837	BLMS Fire Alarm Replacement	In Process	\$ -	\$ 394,678	\$ 82,325	\$ 475,000	\$ -	1	
1823	Challenger HVAC Re-commission	Future	\$ 125,000	\$ -	\$ 250,000	\$ 250,000	\$ -	1	
1829	Newcastle HVAC Re-commission	Future	\$ 125,000	\$ 8,591	\$ 241,409	\$ 250,000	\$ -	1	
1899	Project Reserve	Reserve	\$ -	\$ -	\$ 125,694	\$ -	\$ -	17	
Total			\$ 14,568,200	\$ 11,179,806	\$ 3,885,393	\$ 14,565,200	\$ 48,813		

Notes

- 1 Completed through project 1203 - Issaquah MS rebuild
- 2 Completed through project 1205 - Gibson Ex HS
- 3 Completed through project 1605 - Pine Lake MS rebuild
- 4 Completed through project 1607 - Beaver Lake MS remodel
- 5 Completed through project 1612 - Cougar Ridge remodel
- 6 Sites remaining: Cascade Ridge, Issaquah Valley, Maple Hills
- 7 Funding reallocated to Issaquah HS Lighting Replacement per Board Approval 5/23/23; combined with 2012 Levy (project 1283) and Board Reserve
- 8 Completed through maintenance work order using general fund
- 9 Refund Amount of \$5,102 in July 2023; 1899 reserve updated
- 10 Projected total revised based on further review of project scope
- 11 Projected total increased based on updated estimate; \$300,000 reallocated from 1899 reserve
- 12 \$30,000 was moved to project 1835
- 13 \$30,000 was moved to project 1838
- 14 Project complete and balance moved to reserve: \$88,932
- 15 Project complete and balance moved to reserve: \$118,293
- 16 \$186,000 was moved to project 1838 from project 1802
- 17 \$330,000 was moved to project 1834 from:
 - 1803 - \$50,000
 - 1816 - \$40,000
 - 1821 - \$25,000
 - 1835 - \$40,000
 - 1899 - \$200,000
- 18 Project complete and balance moved to reserve: \$5,761
- 19 Project complete and balance moved to reserve: \$2,157
- 20 Project complete and balance moved to reserve: \$6,138
- 21 \$11,487 was moved to project 1809 from reserve: 1899
- 22 \$45,517 was moved to project 1835 from project 1834
- 23 Project complete and balance moved to reserve: \$104,601

Status Key

- In Process - Project is in planning, design, material procurement, or is under construction.
- Substantially Complete - ISD may occupy or use the property for its intended purpose. Some minor, corrective, or warranty work may remain. Invoice, retainage payments and/or retainage releases from WA State Departments of Labor & Industries, Employment Security, or Revenue may be outstanding.
- Complete - Physical construction and project work is complete. All required WA State retainage releases have been received. Final invoice or retainage payments have been made, and any remaining project budget has been moved to the Reserve.

2022 Levy

2022 CRITICAL REPAIRS LEVY - STATUS												
As of December 31, 2024												
Project No.	Project	Status	Original Project Estimate	Current Project Budget	Change from Estimate	Current Year to Date	Prior Years Expenditures	Estimated Remaining		Projected Total	Project Retainage	
								Cost to Date	to Completion			
2201	Holly Street Campus - Playground	Complete	\$ 2,500,000	\$ 1,354,048	\$ (1,145,952)	\$ 43,122	\$ 1,310,926	\$ 1,354,048	\$ -	\$ 1,354,048	\$ -	1, 4
2203	Creek Bank Repairs (formerly project 2002)	Substantially Complete	\$ 1,500,000	\$ 1,800,000	\$ 300,000	\$ 2,078	\$ 1,661,015	\$ 1,663,093	\$ 136,907	\$ 1,800,000	\$ -	1, 2
2202	Roof Repairs/Replacements - District Wide	In Process	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 16,581	\$ 389,468	\$ 406,049	\$ 1,093,951	\$ 1,500,000	\$ -	13,470
2204	Portables - District Wide	In Process	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 4,820	\$ 325,991	\$ 330,811	\$ 669,189	\$ 1,000,000	\$ -	
2205	ADA Accommodations - District Wide	In Process	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ 19,504	\$ 19,504	\$ 330,496	\$ 350,000	\$ -	
2207	HB-1257/Clean Building Standard	In Process	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	
2208	HVAC Repairs/Replacements - District Wide	In Process	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ 221,969	\$ 221,969	\$ 28,031	\$ 250,000	\$ -	
2209	Student Furniture - District Wide	In Process	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 37,888	\$ 37,888	\$ 62,112	\$ 100,000	\$ -	
2210	Safety & Security - District Wide	In Process	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 56,776	\$ 56,776	\$ 43,224	\$ 100,000	\$ -	
2211	Food Service - District Wide	In Process	\$ 500,000	\$ 500,000	\$ -	\$ 38,735	\$ 166,072	\$ 204,807	\$ 295,194	\$ 500,000	\$ -	6,918
2220	Early Learning Options	In Process	\$ 20,000,000	\$ 20,000,000	\$ -	\$ 4,810	\$ -	\$ 4,810	\$ 19,995,190	\$ 20,000,000	\$ -	3
2221	Land - Transportation Expansion	In Process	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	3
2222	Vestibules - High Schools	In Process	\$ 7,600,000	\$ 7,600,000	\$ -	\$ 77,495	\$ -	\$ 77,495	\$ 7,522,505	\$ 7,600,000	\$ -	3
2223	Fire Systems Replacements/Upgrades	In Process	\$ 14,400,000	\$ 14,400,000	\$ -	\$ -	\$ -	\$ -	\$ 14,400,000	\$ 14,400,000	\$ -	3
2206	Drinking Water Lead Testing/Remediation - District Wide	Future	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	
2299	Project Reserve	Reserve	\$ -	\$ 845,952	\$ 845,952	\$ -	\$ -	\$ -	\$ 845,952	\$ -	\$ -	1, 2
Total			\$ 52,300,000	\$ 52,300,000	\$ -	\$ 187,641	\$ 4,189,609	\$ 4,377,250	\$ 47,922,751	\$ 52,300,000	\$ 20,388	

Notes

- Adjusted projects 2201 and 2203 to updated anticipated cost; remainder added to reserve (2299)
- Adjusted 2203 to updated anticipated cost - expected to be final adjustment; taken from reserve (2299)
- Repurposed \$44M from 2022 capital construction levy via Board of Directors Resolution #1222 (May 23, 2024)
- Project complete and balance moved to reserve: \$445,952

Status Key

- * In Process - Project is in planning, design, material procurement, or is under construction.
- * Substantially Complete - ISD may occupy or use the property for its intended purpose. Some minor, corrective, or warranty work may remain. Invoice, retainage payments and/or retainage releases from WA State Departments of Labor & Industries, Employment Security, or Revenue may be outstanding.
- * Complete - Physical construction and project work is complete. All required WA State retainage releases have been received. Final invoice or retainage payments have been made, and any remaining project budget has been moved to the Reserve.

Sources:
 2022 Levy Committee Approved Critical Repairs/Capital Infrastructure Detail
 District Financial System Expenditure Reports
 Board of Directors Resolution 1222 - May 23, 2024

*Critical Repairs Project Status Reports Available on the [Construction Page](#)

Annual Budget Guide

Available on the

[Finance and Budget Page](#)

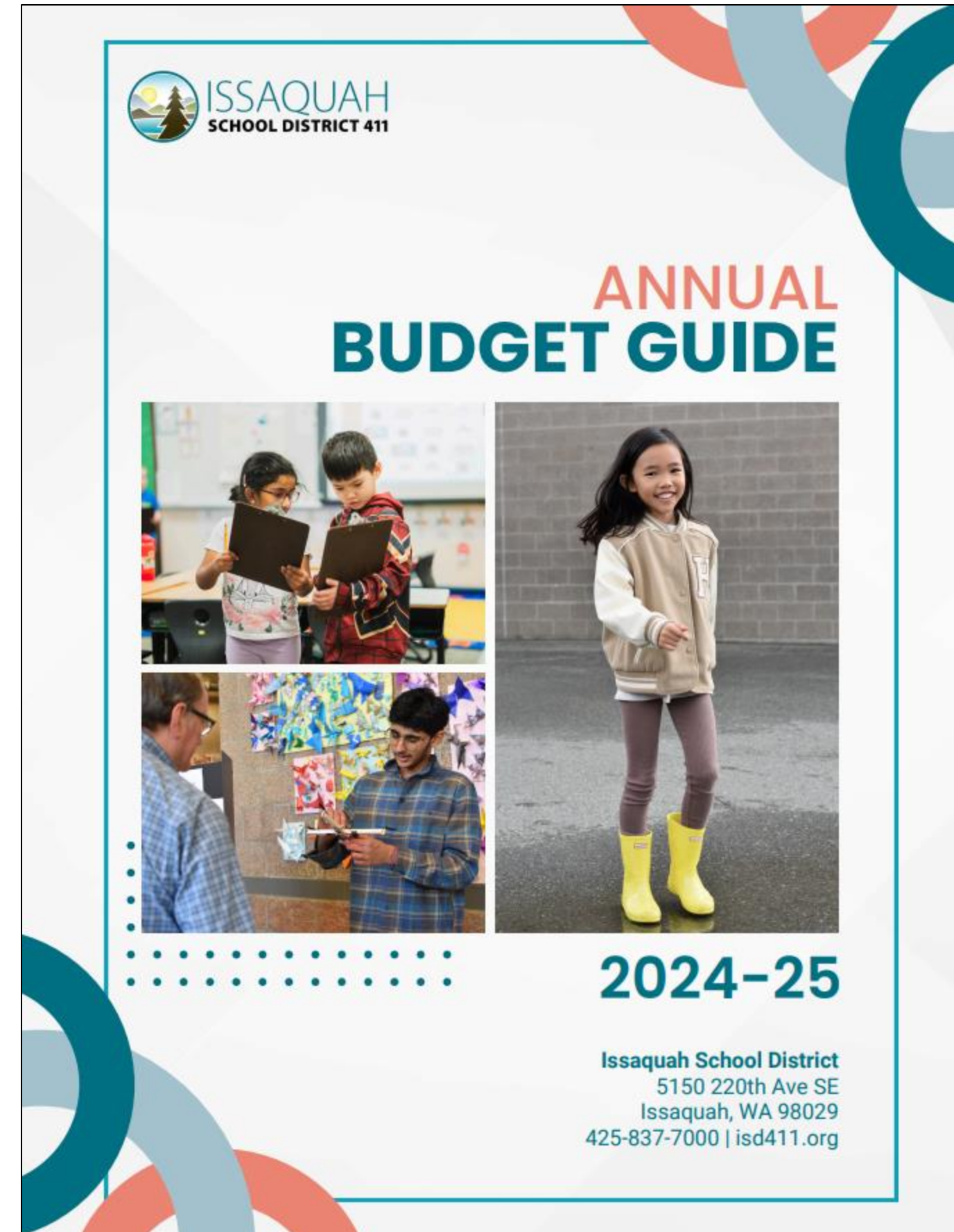


Table Exercise – Exploring the Budget Status Report

- Review Table 5.2, Completed, Active and Future Capital Projects
 - What do you notice about the capital projects?
 - What initial questions do you have?
- Group Discussion – Share Key Observations
 - What insights did your group find most interesting?
 - Any concerns or surprises?

Questions?

Comments?

Suggestions?

Meeting Wrap-up

Next Steps / Next Meeting Prep

- Next Meeting: June 17, 2025
- Continue to review:
 - Updated Monthly Budget Status Reports
 - Review Capital Projects Website
- Look for Email Communications
- Do not hesitate to reach out to ISD
Committee Staff

Capital Projects Oversight Committee
Exit Ticket
March 18, 2025



Future Meeting Dates

- Tuesday, June 17, 2025: Regular Status Meeting
- Tuesday, September 16, 2025: Fiscal Year End Meeting
- Tuesday, December 16, 2025: Regular Status Meeting
- Tuesday, March 17, 2026: Regular Status Meeting
- Tuesday, September 15, 2026: Fiscal Year End Meeting

THANK YOU!



ISSAQUAH
SCHOOL DISTRICT 411